

FY 2005 - FY 2010 Capital Improvements Program

Introduction:

The Capital Improvements Program (CIP) is a projection of the City's capital investments plan over a six-year period. The CIP is both a fiscal and planning device that allows the City to monitor all capital project costs, funding sources, departmental responsibilities, and timing schedules. Each year the CIP is reviewed within the context of ongoing City, County, State, and federal planning programs and policies as well as the City's *Master Plan*. Capital investments involve major City projects that normally have long useful lives. Items included within the CIP are usually defined within one of the following five categories:

1. The acquisition of land for a public purpose.
2. The construction of a significant facility, i.e., a building or a road, or the addition to or extension of an existing facility.
3. Nonrecurring rehabilitation or major repair to all or part of a facility, such as infrequent repairs that are not considered to be recurring maintenance, provided the total cost per fiscal year is more than \$25,000.
4. Any specific planning, engineering study, or design work related to an individual project falling within the above three categories.
5. Any long-term project funded through a grant where the establishment of a CIP project is a condition of the grant, regardless of the amount of funding per fiscal year.
6. A significant one-time investment in tangible goods of any nature, the benefit of which will accrue over a multi-year period. Examples include items such as large initial investments in technology improvements, the purchase of a new telephone system, or vehicle acquisitions.

The recommended CIP includes six years of projected capital needs. The first year of the program, along with the prior years' appropriation, are combined to total the capital budget for which project money is authorized beginning July 1 of each fiscal year. The remaining five years of the CIP serve as a financial plan for capital investments. The five-year financial plan is reviewed each year as the CIP is updated and prepared. The capital budget is the complement to the City's operating budget. Each year, the Mayor and Council adopt both the capital and operating budgets and the five-year financial plan after recommendations have been received from staff, commissions, citizens, and neighborhood groups. Two public hearings will be held on April 19, 2004 and May 3, 2004 and three worksessions will be held on May 11, 2004, May 17, 2004, and, if needed, June 1, 2004 to discuss the CIP and operating budgets. Please contact the City Clerk's Office at (240) 314-8280 for additional information on the meetings.

Organization of the CIP:

Located in the first section of the CIP is the following general information:

1. Definitions of the major funding sources used to finance projects.
2. Narrative describing the relationship between the operating budget and the CIP.
3. A table detailing the operating cost impact on the operating budget resulting from completed CIP projects.
4. A table showing key financial ratios relating to debt.
5. A list of neighborhood and homeowner CIP requests for the upcoming fiscal year.
6. Summary tables and graphs showing the cost of the six-year CIP by funding sources and by program areas.
7. Charts showing the funding status by appropriation for the Water Facility, Sewer, Refuse, Parking, Stormwater Management, RedGate Golf Course, and Capital Projects Funds.
8. A Neighborhood Orientation chart, which displays the neighborhood location of each project.
9. An explanation of the project sheet and a sample project sheet.
10. An alphabetical index of projects.

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Introduction, continued:

The next sections of the CIP contain the detailed individual project description, organized by program area. The CIP is divided into four program areas: Recreation and Parks; Transportation; Environment; and General Government.

The following information is presented in each program area:

- description of the type of projects that fall within the program area
- long-term goals for the program area
- current year objectives and the relationship to the Mayor and Council policy agenda (an icon)
- listing of new entries in the program area
- listing of projects which are substantially complete in the program area
- appropriation and funding source summary tables and graphs
- individual project sheets

Each project sheet contains detailed information regarding the appropriation and funding source schedules, as well as operating cost impact, description, status, coordination, and staff contact text. A map is included on each project sheet, if available. In addition, a reference has been made to the 2003 – 2005 Mayor and Council goals using the appropriate icon to the left of the map. Within each program area, the project sheets are presented in alphabetical order.

Funding Sources Used to Finance the CIP:

There are several funding sources used to finance the CIP. The following is a list of the funding sources in this six-year plan. In parentheses following the proper name of the funding source is the abbreviation used on the summaries and project sheets.

- *Capital Projects Fund* (Capital Projects) — This is the primary source of funding for general capital improvements. Funds are generated from bond financing and contributions to the CIP from the General Fund.
- *Developer Contributions and Other Funding* (Developer/Other) — Payments by developers for capital facilities, including stormwater drains and street improvements, which enhance or contribute to their property. In addition, this category is used for contributions that are not specifically listed elsewhere.
- *Federal Grant* (Federal Grant) — Various grants from the federal government for various specific projects.
- *Federal TEA-21 Grant* (Federal TEA-21) — TEA-21 (Transportation Equity Act for the 21st Century) provides federal transportation funding for multi-modal projects, including pedestrian walkways, bicycle facilities, and greenways.
- *RedGate Golf Course Fund* (Golf) — Capital expenses funded by the RedGate Golf Course Fund for expansion and improvements to the City's golf course. The source of funding is accumulated retained earnings.
- *MD Program Open Space* (MD P-O-S) — Contributions from the State of Maryland for the development and acquisition of recreation facilities and parkland. The funding, disbursed by Montgomery County, represents a portion of the proceeds from the Real Estate Transfer Tax collected by the State for all property sold in Maryland. The amounts reserved for the counties in Maryland are based on resident population.
- *Maryland State Loan* (MD State Loan) — A loan from the State of Maryland to fund specific Water Treatment Plant capital expenditures.
- *Maryland Department of the Environment Grant* (MDE Grant) — Grants from the Maryland Department of the Environment to fund environmental projects, primarily in the Stormwater Management Fund.
- *Montgomery County* (Montgomery Cnty) — Contributions from Montgomery County for capital improvement projects.
- *Montgomery County Library* (Mont Library) — Contributions from Montgomery County Library for capital improvement projects regarding Town Center.

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Funding Sources Used to Finance the CIP, continued:

- *Parking Fund* (Parking) — Capital expenses funded through the Parking Fund.
- *Refuse Fund* (Refuse) — Capital expenses funded by the Refuse Fund.
- *Rockville Seniors Inc* (Rock Seniors Inc) — Contributions made by Rockville Seniors Inc for improvements and renovations to the Senior Center.
- *Sewer Fund* (Sewer) — Capital expenses funded by the Sewer Fund for major sewer system expansions or improvements. The source of funding is bond financing or accumulated retained earnings.
- *Special Assessment* (Special Assess) — Long-term borrowing for localized projects repaid through user charges that are fees for services provided.
- *State of Maryland Grant* (State of MD Grant) — Grants received from the State of Maryland for capital improvement projects.
- *Stormwater Management Fund* (Stormwater Mgmt) — Capital expenses funded by the Stormwater Management Fund. The source of funding is developer contributions for stormwater management facilities or accumulated retained earnings.
- *Telecommunications Transfer* (Telecom Transfer) — This is a transfer of a portion of the revenue received in the General Fund from Telecommunications Fees. This funds the long-term, costly purchases of telecommunications equipment.
- *Water Facility Fund* (Water Facility) — Capital expenses funded by the Water Facility Fund for major water system expansions or improvements. Source of funding is bond financing or accumulated retained earnings.

Relationship Between the Operating Budget and CIP:

Debt Relationship

Whenever the City commits to a CIP plan, there is an associated long-range commitment of operating funds. For example, if 20-year bonds are issued to finance capital needs, then the operating funds will need to budget debt service payments for the next two decades. At current prevailing interest rates, a \$1,000,000 borrowing commitment results in an increased average annual debt service burden of approximately \$75,000. For this reason, it is important to evaluate capital commitments in the context of their long-range operating impact. The six-year CIP is designed to ensure that the City can maintain its annual net tax-supported debt service costs at a level less than 15 percent of the combined budgets (net of interfund transfers) for the General, Special Revenue, and Debt Service Funds.

For all enterprise funds, supporting debt rate projections are calculated for the six-year period so that the impact of the CIP on utility customers' bills may be gauged. In an effort to fulfill critical capital demands while simultaneously minimizing debt issuances, the City pursues a policy of earmarking the excess General Fund fund balance for the purpose of providing pay-as-you-go funding for the CIP.

Operating Expenditures

In addition to the impacts above, most capital projects affect future operating budgets either positively or negatively due to an increase or decrease in maintenance costs or by providing capacity for new programs to be offered. Such impacts vary widely from project to project and, as such, are evaluated individually during the process of assessing project feasibility. Figures are listed on each project sheet, where applicable, to demonstrate the operating cost impact that the City is committing to in approving a particular project.

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Relationship Between the Operating Budget and CIP, continued:

Operating Expenditures, continued

The following chart lists the amounts, by fund and fiscal year, added or subtracted to the City's operating budget as projects are completed. For example, in the Water Facility Fund, the \$13,000 for FY 2005 will be added to the base budget and carried over to FY 2006, plus an addition of \$98,000 for the FY 2006 impacts, and so on. The total of these new estimated operating cost impacts that are expected to result from the completion of the CIP projects included within this year's program are \$1,748,055. These costs are offset by \$325,000 of new revenue. The multi-year, *Long-Range Fiscal Analysis* also provides an opportunity to review the operating impact of growth-related future capital projects.

Summary of Operating Cost Impacts

Water Facility Fund:	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating	13,000	98,000	0	0	0	15,000	126,000
Capital	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	\$13,000	\$98,000	\$0	\$0	\$0	\$15,000	\$126,000
Less Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Water Fac. Fund	<u>\$13,000</u>	<u>\$98,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$15,000</u>	<u>\$126,000</u>
Sewer Fund:	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating	0	200	-100	0	0	0	100
Capital	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	\$0	\$200	-\$100	\$0	\$0	\$0	\$100
Less Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Sewer Fund	\$0	<u>\$200</u>	<u>-\$100</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$100</u>
SWM Fund:	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating	0	0	0	2,000	0	0	2,000
Capital	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	\$0	\$0	\$0	\$2,000	\$0	\$0	\$2,000
Less Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net SWM Fund	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,000</u>
Capital Projects Fund:	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Personnel	\$0	\$41,410	\$403,375	\$25,000	\$10,000	\$10,000	\$489,785
Operating	198,875	102,270	168,575	385,000	144,200	104,750	1,103,670
Capital	<u>0</u>	<u>0</u>	<u>23,500</u>	<u>3,000</u>	<u>0</u>	<u>0</u>	<u>26,500</u>
Total Expenditures	\$198,875	\$143,680	\$595,450	\$413,000	\$154,200	\$114,750	\$1,619,955
Less Revenue	<u>0</u>	<u>5,000</u>	<u>260,000</u>	<u>60,000</u>	<u>0</u>	<u>0</u>	<u>325,000</u>
Net Cap. Proj. Fund	<u>\$198,875</u>	<u>\$138,680</u>	<u>\$335,450</u>	<u>\$353,000</u>	<u>\$154,200</u>	<u>\$114,750</u>	<u>\$1,294,955</u>

Compatibility of CIP with City Financial Policies

The City's policies for capital financing and debt management, reviewed periodically by the Mayor and Council and listed in the *Policies and Goals* section of this document, establish a variety of quantitative parameters designed to ensure that debt burdens remain within manageable levels. Each year, the CIP is crafted with a view toward ensuring that these quantitative targets are maintained. **The ratios below include the debt projected in May 2004 for the Town Center parking garages, since this debt will be issued as the City's general obligation. Once the garages can demonstrate a proven track record of self-support they can be removed from these debt burden ratios.** With the inclusion of the Parking Fund debt, the ratios for FY 2005 and beyond exceed the City's quantitative targets. Based on conversations with the bond rating agencies, we believe this higher interim level is reasonable given the City's overall financial profile. The dollar amounts are listed in thousands unless otherwise indicated.

Debt projections:	FY 2003 ⁽¹⁾	FY 2004 ⁽¹⁾	FY 2005 ⁽¹⁾	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
Beg. net tax-supported debt	\$16,771	\$35,295	\$51,644	\$75,687	\$79,130	\$78,447	\$82,037	\$86,389
Plus amount of new debt	20,550	29,385	39,775	7,100	3,700	8,100	8,200	5,000
Less amount to be retired	<u>2,026</u>	<u>13,036</u>	<u>15,732</u>	<u>3,657</u>	<u>4,383</u>	<u>4,510</u>	<u>3,848</u>	<u>4,282</u>
End. net tax-supported debt ⁽¹⁾	<u>\$35,295</u>	<u>\$51,644</u>	<u>\$75,687</u>	<u>\$79,130</u>	<u>\$78,447</u>	<u>\$82,037</u>	<u>\$86,389</u>	<u>\$87,107</u>
Tax-supported debt costs	\$2,759	\$13,682	\$17,129	\$7,542	\$8,179	\$8,370	\$7,976	\$8,680
<i>Net of refunding and BANs</i> ⁽¹⁾		\$3,342	\$4,475					
(These amounts represent the estimated principal and interest paid out of both the Debt Service and the Parking Funds; it does not include the debt service associated with the other enterprise funds, which have demonstrated that they are self-supporting. See footnote concerning the adjustments to the FY 2004 and FY 2005 calculations.)								
Adj. net tax-supported debt	\$31,786	\$48,038	\$72,185	\$75,900	\$75,779	\$79,945	\$84,300	\$85,310
Assessed valuation (at full value, in millions)	\$6,393	\$6,978	\$7,656	\$8,225	\$8,846	\$9,277	\$9,660	\$10,041
Population of the City	54,414	57,619	59,552	61,238	63,092	65,308	66,793	67,782
Per capita income	\$29,928	\$30,676	\$31,443	\$32,229	\$33,035	\$33,861	\$34,707	\$35,575
Debt ratios:								
Debt/assessed valuation	0.50%	0.69%	0.94%	0.92%	0.86%	0.86%	0.87%	0.85%
<i>Net of refunding and BANs</i> (target 0.80%)		0.51%						
Debt per capita	\$584	\$834	\$1,212	\$1,239	\$1,201	\$1,224	\$1,262	\$1,259
<i>Net of refunding and BANs</i> (target \$700)		\$619						
Debt per capita as a percent of per capita income	2.0%	2.7%	3.9%	3.8%	3.6%	3.6%	3.6%	3.5%
<i>Net of refunding and BANs</i> (target 2.5%)		2.0%						
Debt service as a percent of operating budget	6.2%	24.2%	27.8%	14.8%	15.4%	15.2%	14.2%	14.8%
<i>Net of refunding and BANs</i> (target 15.0%)		7.2%	9.1%					

⁽¹⁾ Tax-supported refunding bonds in the amount of \$10.3 million were issued in June 2003 and the refunding of the old debt did not occur until after the beginning of FY 2004. As a result, the ending tax-supported debt amounts for FY 2003, the debt service costs for FY 2004, and the associated ratios are increased accordingly. In addition, \$12.35 million of short-term Bond Anticipation Notes (BANs) were issued in May 2004 for costs associated with the redevelopment of Town Center; the projections assume that this debt will be repaid with developer contributions during FY 2005. This short-term borrowing increases the ending tax-supported debt amounts for FY 2004, the debt service costs for FY 2005, and the associated ratios.

Neighborhood and Homeowner Association Requests

In October 2003, letters were mailed to all Rockville civic and homeowners associations encouraging them to submit ideas for consideration as part of the FY 2005 – FY 2010 Capital Improvements Program development process. All requests were due by November 15, 2003. Nine requests were received from three associations and one individual. The following is a list of the groups that responded, their requests, and the actions taken based on staff input.

College Gardens Civic Association

Requested Project: Request is to fund implementation of the College Gardens Stormwater Pilot Project in FY 2005 instead of FY 2006.

Action Taken: Staff does not recommend the funding shift because, with the timeline for studying proposals and the actual study, along with other pressures on the CIP, the study is unlikely to be completed early enough in FY 2005 to be able to implement recommendations.

Requested Project: Request is to review street lighting needs in College Gardens.

Action Taken: Staff is awaiting data from the neighborhood committee before proceeding. Depending on the scope of needs, the request may be absorbed within the FY 2005 Street Lighting Improvements project (420-850-5A91) in the Transportation Program Area.

Requested Project: Request is to construct a bus shelter at the intersection of Azalea Drive and Nelson Street.

Action Taken: Staff does not recommend construction of a shelter at this location because, based on Ride-On data, the stop services less than 10 patrons per day.

Requested Project: Request is to assist with funding of gymnasium at College Gardens Elementary School.

Action Taken: This request is included in the Community Gym Contribution project (420-900-2A61) in the Recreation and Parks Program Area of the CIP.

College Gardens and Woodley Gardens Civic Associations

Requested Project: Request is to identify and design noise abatement options for West Gude Drive.

Action Taken: This is part of the Noise Study — Citywide project (420-850-4C01) in the Transportation Program Area of the CIP. The study has not been completed at this time. Funding for implementation of the recommendations has not been identified or included at this time.

Neighborhood and Homeowner Association Requests

— Continued —

Woodley Gardens Civic Association

Requested Project: Request is to implement pedestrian safety enhancements at Nelson Street and Woodley Gardens Park.

Action Taken: This request is included in the Ped Safety/Traffic Improvement project (420-850-4B71) in the Transportation Program Area of the CIP. Please see the list of prior year work to be completed, specifically “traffic control on Nelson Street and Azalea Drive.”

Burgandy Estates Civic Association

Requested Project: Request is to construct noise abatement along First Street.

Action Taken: This is part of the Noise Study — Citywide project (420-850-4C01) in the Transportation Program Area of the CIP. The study has not been completed at this time. Funding for implementation of the recommendations has not been identified or included at this time.

Requested Project: Request is to construct a drainage culvert along Denham Road and Woodburn Road.

Action Taken: Staff is working with the neighborhood to identify alternate methods to address drainage issues. Staff does not recommend constructing a drainage culvert at this time.

Andrew Kochera, Rockville Resident

Requested Project: Request is to add a storm sewer under the sidewalk along Woodburn Road to facilitate sump pump connections.

Action Taken: The request can be incorporated into Drainage Improvements project (420-850-7A31) in the Environment Program Area; however, additional funds will not be available until FY 2008. This request will be reviewed again during preparation of the FY 2008 CIP.

Summary by Fund of the Changes From the Proposed to the Adopted FY 2005 - FY 2010 Capital Improvements Program

Water Facility Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Proposed	6,283,404	1,172,744	1,831,873	417,632	371,000	849,000	1,496,987	12,422,640
Adjustments:								
Glen Mill Road (9H34)	0	700,000	0	0	0	0	0	700,000
Adopted	6,283,404	1,872,744	1,831,873	417,632	371,000	849,000	1,496,987	13,122,640

Sewer Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Proposed	9,218,695	3,674,810	4,330,019	4,132,727	3,529,000	1,234,000	835,955	26,955,206
Adjustments: (none)								
Adopted	9,218,695	3,674,810	4,330,019	4,132,727	3,529,000	1,234,000	835,955	26,955,206

Refuse Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Proposed	505,034	106,565	228,968	309,463	191,553	194,615	180,206	1,716,404
Adjustments: (none)								
Adopted	505,034	106,565	228,968	309,463	191,553	194,615	180,206	1,716,404

Parking Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Proposed	5,919,906	15,100,695	24,346,800	1,750,000	100,000	0	0	47,217,401
Adjustments:								
TC-Parking (4A00)	36,000,000	-14,950,000	-19,200,000	-1,750,000	-100,000	0	0	0
Adopted	41,919,906	150,695	5,146,800	0	0	0	0	47,217,401

Stormwater Management Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Proposed	3,312,800	1,171,000	693,000	823,000	343,000	1,179,000	205,000	7,726,800
Adjustments: (none)								
Adopted	3,312,800	1,171,000	693,000	823,000	343,000	1,179,000	205,000	7,726,800

RedGate Golf Course Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Proposed	945,531	0	0	17,000	35,000	10,000	0	1,007,531
Adjustments: (none)								
Adopted	945,531	0	0	17,000	35,000	10,000	0	1,007,531

Summary by Fund of the Changes From the Proposed to the Adopted FY 2005 - FY 2010 Capital Improvements Program

— Continued —

	Capital Projects Fund							Total
	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	
Proposed	73,396,574	14,719,471	19,347,486	5,799,075	11,824,422	11,770,507	7,448,255	144,305,790
Adjustments:								
Theatre (2C61)	6,900	0	0	0	0	0	0	6,900
Montrose Ctr. (9D91)	281,000	0	0	0	0	0	0	281,000
Building Plans (6A91)	483,999	0	0	0	0	0	0	483,999
Glenview (2B61)	22,954	0	0	0	0	0	0	22,954
Senior Ctr. (1D67)	20,000	0	0	0	0	0	0	20,000
Asphalt Maint. (8H11)	30,248	0	0	0	0	0	0	30,248
Baltimore Rd. (6F11)	-180,898	70,000	-25,000	-225,000	0	0	0	-360,898
Street Lighting (5A91)	0	22,471	0	0	0	0	0	22,471
Traffic Signals (5B71)	0	29,114	0	0	0	0	0	29,114
(1) Cultural Bldg (5B01)	0	515,833	2,451,190	1,153,435	750,000	0	0	4,870,458
Gateway (9A01)	85,000	0	0	0	0	0	0	85,000
TC-Wayfinding (8A71)	165,000	0	0	0	0	0	0	165,000
TS-Redevel (0A80)	1,554,838	13,721,573	-4,618,042	1,819,962	0	0	0	12,478,331
Adopted	75,865,615	29,078,462	17,155,634	8,547,472	12,574,422	11,770,507	7,448,255	162,440,367
Grand Totals All Funds	138,050,985	36,054,276	29,386,294	14,247,294	17,043,975	15,237,122	10,166,403	260,186,349

(1) Prior year appropriation in the amount of \$307,047 moved to FY 2005; allocation of prior costs from Town Square redevelopment project was not feasible.

Changes From the Proposed to the Adopted FY 2005 – FY 2010 CIP

The following are the CIP changes, by project, that are proposed to be included in the adopted budget book. All projects are in the Capital Projects Fund unless otherwise noted and are listed by Program Area.

Recreation and Parks Program Area

F Scott Fitzgerald Theatre, project 2C61

This project has been increased by \$6,900 to complete roofing work. The roofing work was formerly part of the Roofing Improvements project (420-900-2F61, page 276 in the FY 2004 adopted budget book). The roofing project was closed at the end of FY 2004; however, the repairs were not complete at this time. Funding was transferred in FY 2004 from the Roofing project into the Theatre project to complete the repairs. This project appears in the proposed budget on page 18 in the Recreation and Parks Program Area.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	1,297,989	81,130	30,000	114,000	20,000	210,000	40,000	0	1,793,119
Revised	1,297,989	88,030	30,000	114,000	20,000	210,000	40,000	0	1,800,019

Montrose Community Center, project 9D91

This uncompleted project was reestablished utilizing prior years' funding. This will be a new page in the FY 2005 budget book; the project currently appears on page 264 in the FY 2004 adopted budget book.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	0	0	0	0	0	0	0	0	0
Revised	254,587	26,413	0	0	0	0	0	0	281,000

Parks and Buildings Plans, project 6A91

This uncompleted project was reestablished utilizing prior years' funding. This will be a new page in the FY 2005 budget book; the project currently appears on page 269 in the FY 2004 adopted budget book.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	0	0	0	0	0	0	0	0	0
Revised	441,843	42,156	0	0	0	0	0	0	483,999

Changes From the Proposed to the Adopted FY 2005 – FY 2010 CIP

— Continued —

Recreation and Parks Program Area, continued

Glenview Mansion – Master Plan, project 2B61

This project has been increased by \$22,954 to complete roofing work. The roofing work was formerly part of the Roofing Improvements project (420-900-2F61, page 276 in the FY 2004 adopted budget book). The roofing project was closed at the end of FY 2004; however, the repairs were not complete at this time. Funding was transferred in FY 2004 from the Roofing project into the Theatre project to complete the repairs. This project appears in the proposed budget on page 20 in the Recreation and Parks Program Area.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	1,203,711	191,899	0	49,842	29,158	0	0	50,000	1,524,610
Revised	1,203,711	214,853	0	49,842	29,158	0	0	50,000	1,547,564

Senior Center – Master Plan, project 1D67

This project has been increased by \$20,000 to complete roofing work. The roofing work was formerly part of the Roofing Improvements project (420-900-2F61, page 276 in the FY 2004 adopted budget book). The roofing project was closed at the end of FY 2004; however, the repairs were not complete at this time. Funding was transferred in FY 2004 from the Roofing project into the Theatre project to complete the repairs. This project appears in the proposed budget on page 35 in the Recreation and Parks Program Area.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	946,689	386,625	58,200	105,000	97,500	1,355,000	545,000	60,000	3,554,014
Revised	946,689	406,625	58,200	105,000	97,500	1,355,000	545,000	60,000	3,574,014

Transportation Program Area

Asphalt Pavement Maintenance, project 8H11

This project has been increased by \$30,248 to cover anticipated unit cost increases for scheduled work. Funding was transferred in FY 2004 from available balances on two closed projects: \$24,842 from Great Falls Road Improvements (420-850-0B11, page 301 in the FY 2004 adopted budget book) and \$5,406 from East Lynfield Drive Widening (420-850-5B11, page 299 in the FY 2004 adopted budget book). This project appears in the proposed budget on page 6 in the Transportation Program Area.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	4,109,000	1,109,686	1,097,496	977,000	1,388,000	1,255,000	1,050,000	1,150,000	12,136,182
Revised	4,109,000	1,139,934	1,097,496	977,000	1,388,000	1,255,000	1,050,000	1,150,000	12,166,430

Changes From the Proposed to the Adopted FY 2005 – FY 2010 CIP

— Continued —

Transportation Program Area, continued

Baltimore Road, project 6F11

This project has been increased by \$70,000 in FY05 to accelerate the design process. The remaining funding for FY06 and FY07 (\$180,000) has been set aside pending a decision regarding the availability of significant additional funding that will be needed to complete the project. The total cost for completion is expected to be \$1.3 million. This project appears in the proposed budget on page 9 in the Transportation Program Area.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	252,953	323,164	0	25,000	225,000	0	0	0	826,117
Revised	252,953	142,266	70,000	0	0	0	0	0	465,219

Street Lighting Improvements, project 5A91

This project has been increased by \$22,471 utilizing the available balance of prior years' funding. This project appears in the proposed budget on page 24 in the Transportation Program Area.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	0	0	75,000	50,000	75,000	50,000	75,000	50,000	375,000
Revised	0	0	97,471	50,000	75,000	50,000	75,000	50,000	397,471

Traffic Signals – Citywide, project 5B71

This project has been increased by \$29,114 utilizing the available balance of prior years' funding. This project appears in the proposed budget on page 25 in the Transportation Program Area.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	0	0	175,000	100,000	100,000	100,000	0	100,000	575,000
Revised	0	0	204,114	100,000	100,000	100,000	0	100,000	604,114

Changes From the Proposed to the Adopted FY 2005 – FY 2010 CIP

— Continued —

Environment Program Area

Water Pump – Glen Mill Road, project 9H34

This project has been increased by \$700,000 to reflect the additional funding needed to complete the project. Funding is provided in the form of a loan from the State of Maryland. This project appears in the proposed budget on page 47 in the Environment Program Area. This project is in the Water Fund.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	114,500	2,448,134	0	0	0	0	0	0	2,562,634
Revised	114,500	2,448,134	700,000	0	0	0	0	0	3,294,021

General Government Program Area

Cultural Arts Building, project 5B01

This is a new project for FY 2005. This project was formerly part of the Town Center – Redevelopment project (420-600-0A80). This will be a new page in the FY 2005 budget book.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	0	0	0	0	0	0	0	0	0
Revised	0	0	515,833	2,451,190	1,153,435	750,000	0	0	4,870,458

Note: Prior years appropriation in the amount of \$301,047 was shifted to FY 2005 after adoption. The allocation of prior year costs was not feasible.

Gateway Enhancements, project 9A01

This uncompleted project was reestablished utilizing prior years' funding. This will be a new page in the FY 2005 budget book; the project currently appears on page 374 in the FY 2004 adopted budget book.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	0	0	0	0	0	0	0	0	0
Revised	63,770	21,230	0	0	0	0	0	0	85,000

Town Center – Parking Facilities, project 4A00

This project has been modified to reflect the additional funding included in the May 17, 2004 budget amendment. The amount of \$41,675,000 was appropriated in FY 2004 as a condition of the real estate closing for Town Center; however, expenditures will be spread over several years. This project appears in the proposed budget on page 18 in the General Government Program Area. This project is in the Parking Fund.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	265,414	5,409,586	14,950,000	24,300,000	1,750,000	100,000	0	0	46,775,000
Revised	265,414	41,409,586	0	5,100,000	0	0	0	0	46,775,000

Changes From the Proposed to the Adopted FY 2005 – FY 2010 CIP

— Continued —

General Government Program Area, continued

Town Center – Wayfinding, project 8A71

This uncompleted project was reestablished utilizing prior years' funding. This will be a new page in the FY 2005 budget book; the project currently appears on page 388 in the FY 2004 adopted budget book.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	0	0	0	0	0	0	0	0	0
Revised	145,027	19,973	0	0	0	0	0	0	165,000

Town Square – Redevelopment, project 0A80

This project has been modified to reflect three changes: 1) additional funding was included in the May 17, 2004 budget amendment that reflects the City's purchase of land in June 2004 and the sale of development rights in the fall of FY 2005; 2) a \$1.5 million grant has been awarded from the State of Maryland for FY 2005; and 3) reallocation of funding for the Cultural Arts Center-this will be a new/separate project sheet in the CIP. This project appears in the proposed budget on page 20 in the General Government Program Area.

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Project Total
Proposed	1,208,463	22,229,074	8,133,844	11,514,854	0	0	0	0	43,086,235
Revised	1,046,723	23,945,652	21,855,417	6,896,812	1,819,962	0	0	0	55,564,566

FY 2005 - FY 2010 CIP Appropriation Summary by Fund

Water Facility Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Existing Appropriations	6,283,404	0	0	0	0	0	0	6,283,404
New Appropriations	0	1,872,744	1,831,873	417,632	371,000	849,000	1,496,987	6,839,236
Total Appropriations	6,283,404	1,872,744	1,831,873	417,632	371,000	849,000	1,496,987	13,122,640

Sewer Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Existing Appropriations	9,218,695	0	0	0	0	0	0	9,218,695
New Appropriations	0	3,674,810	4,330,019	4,132,727	3,529,000	1,234,000	835,955	17,736,511
Total Appropriations	9,218,695	3,674,810	4,330,019	4,132,727	3,529,000	1,234,000	835,955	26,955,206

Refuse Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Existing Appropriations	505,034	0	0	0	0	0	0	505,034
New Appropriations	0	106,565	228,968	309,463	191,553	194,615	180,206	1,211,370
Total Appropriations	505,034	106,565	228,968	309,463	191,553	194,615	180,206	1,716,404

Parking Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Existing Appropriations	41,919,906	0	0	0	0	0	0	41,919,906
New Appropriations	0	150,695	5,146,800	0	0	0	0	5,297,495
Total Appropriations	41,919,906	150,695	5,146,800	0	0	0	0	47,217,401

Stormwater Management Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Existing Appropriations	3,312,800	0	0	0	0	0	0	3,312,800
New Appropriations	0	1,171,000	693,000	823,000	343,000	1,179,000	205,000	4,414,000
Total Appropriations	3,312,800	1,171,000	693,000	823,000	343,000	1,179,000	205,000	7,726,800

RedGate Golf Course Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Existing Appropriations	945,531	0	0	0	0	0	0	945,531
New Appropriations	0	0	0	17,000	35,000	10,000	0	62,000
Total Appropriations	945,531	0	0	17,000	35,000	10,000	0	1,007,531

Capital Projects Fund

	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Existing Appropriations	75,865,615	0	0	0	0	0	0	75,865,615
New Appropriations	0	29,078,462	17,155,634	8,547,472	12,574,422	11,770,507	7,448,255	86,574,752
Total Appropriations	75,865,615	29,078,462	17,155,634	8,547,472	12,574,422	11,770,507	7,448,255	162,440,367

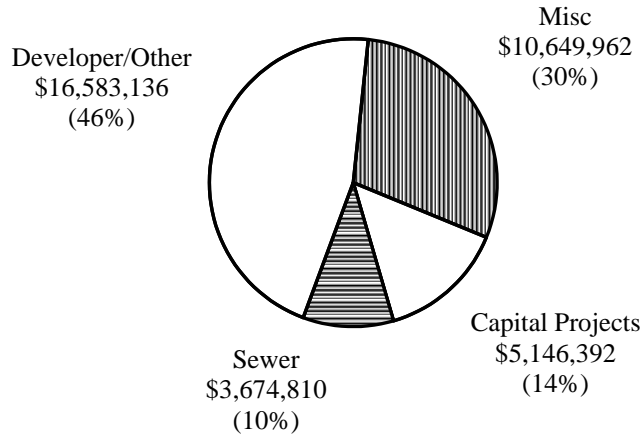
Grand Total All Funds	138,050,985	36,054,276	29,386,294	14,247,294	17,043,975	15,237,122	10,166,403	260,186,349
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FY 2005 - FY 2010 CIP Funding Sources Summary

Funding sources	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Capital Projects	48,533,266	5,146,392	14,168,712	4,954,871	8,036,167	8,882,252	7,000,000	96,721,660
Developer/Other	16,882,938	16,583,136	101,922	994,601	1,040,255	290,255	190,255	36,083,362
Federal Grant	1,500,000	75,000	312,000	0	0	0	0	1,887,000
Federal TEA-21	4,726,549	0	0	0	0	0	0	4,726,549
Golf	945,531	0	0	17,000	35,000	10,000	0	1,007,531
MD P-O-S	1,015,500	1,005,787	190,000	190,000	190,000	190,000	190,000	2,971,287
MD State Loan	4,461,396	700,000	250,000	0	0	0	0	5,411,396
MDE Grant	765,050	165,000	0	0	0	0	0	930,050
Montgomery Cnty	400,000	2,320,000	2,320,000	2,320,000	2,320,000	2,320,000	0	12,000,000
Mont Library	0	2,380,147	0	0	0	0	0	2,380,147
Parking	40,919,906	150,695	5,146,800	0	0	0	0	46,217,401
Refuse	505,034	106,565	228,968	309,463	191,553	194,615	180,206	1,716,404
Rock Seniors Inc	178,000	5,000	0	20,000	20,000	0	0	223,000
Sewer	9,218,695	3,674,810	4,330,019	4,132,727	3,529,000	1,234,000	835,955	26,955,206
Special Assess	30,000	30,000	30,000	35,000	35,000	35,000	35,000	230,000
State of MD Grant	2,873,394	1,500,000	0	0	900,000	20,000	0	5,293,394
Stormwater Mgmt	2,829,450	1,006,000	693,000	823,000	343,000	1,179,000	205,000	7,078,450
Telecom Transfer	444,268	33,000	33,000	33,000	33,000	33,000	33,000	642,268
Water Facility	1,822,008	1,172,744	1,581,873	417,632	371,000	849,000	1,496,987	7,711,244
Grand Total	138,050,985	36,054,276	29,386,294	14,247,294	17,043,975	15,237,122	10,166,403	260,186,349

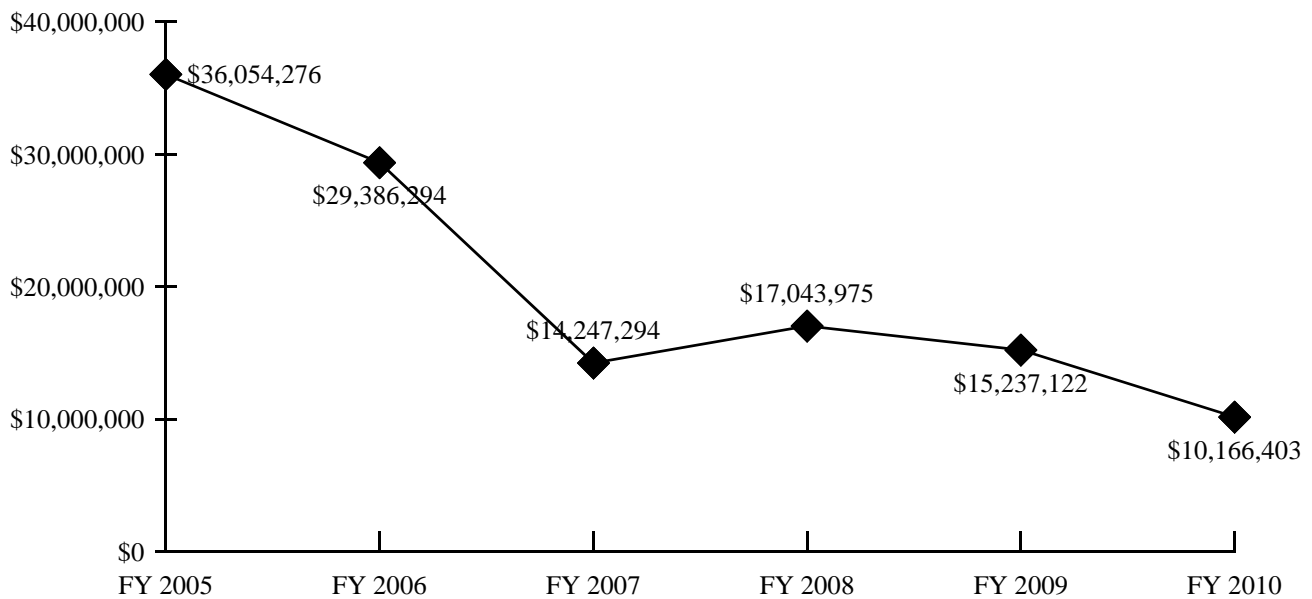
FY 2005 - FY 2010 CIP Funding Sources Graphs

FY 2005 Funding Sources of \$36,054,276



Misc Represents: Federal Grant \$75,000 or less than 1% ; MD P-O-S \$1,005,787 or 3%; MDE Grant \$165,000 or less than 1%; Montgomery Cnty \$2,320,000 or 6%; Mont Library \$2,380,147 or 6%; Refuse \$106,565 or less than 1%; Rock Seniors Inc \$5,000 or less than 1%; Special Assess \$30,000 or less than 1%; Stormwater Mgmt \$1,006,000 or 3%; Telecom Transfer \$33,000 or less than 1%; Water Facility \$1,172,744 or 3%; and Parking \$150,695 or less than 1%.

FY 2005 - FY 2010 Appropriation Schedule



FY 2005 - FY 2010 CIP Funding Sources by Program Area

Program Area	Funding Sources	Prior Years	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Recreation and Parks	Capital Projects	15,228,256	1,564,529	4,243,512	1,513,440	3,374,289	2,367,765	2,402,500	30,694,291
	Developer/Other	134,988	0	0	0	0	0	0	134,988
	Federal Grant	0	75,000	0	0	0	0	0	75,000
	Federal TEA-21	4,726,549	0	0	0	0	0	0	4,726,549
	Golf	945,531	0	0	17,000	35,000	10,000	0	1,007,531
	MD P-O-S	1,015,500	1,005,787	190,000	190,000	190,000	190,000	190,000	2,971,287
	Rock Seniors Inc	178,000	5,000	0	20,000	20,000	0	0	223,000
	State of MD Grant	1,172,375	0	0	0	900,000	20,000	0	2,092,375
	Water Facility	28,000	0	0	0	0	0	0	28,000
	Totals	23,429,199	2,650,316	4,433,512	1,740,440	4,519,289	2,587,765	2,592,500	41,953,021
Transportation	Capital Projects	12,592,718	2,675,081	2,232,000	2,863,000	2,600,000	2,225,000	2,402,500	27,590,299
	Developer/Other	2,317,000	101,922	101,922	244,601	290,255	290,255	190,255	3,536,210
	Special Assess	30,000	30,000	30,000	35,000	35,000	35,000	35,000	230,000
	State of MD Grant	555,219	0	0	0	0	0	0	555,219
	Totals	15,494,937	2,807,003	2,363,922	3,142,601	2,925,255	2,550,255	2,627,755	31,911,728
Environment	Capital Projects	766,318	65,000	227,000	110,000	45,000	176,000	0	1,389,318
	MD State Loan	4,461,396	700,000	250,000	0	0	0	0	5,411,396
	MDE Grant	765,050	165,000	0	0	0	0	0	930,050
	Sewer	9,048,460	3,327,000	4,260,000	4,028,000	3,529,000	1,234,000	827,000	26,253,460
	State of MD Grant	130,800	0	0	0	0	0	0	130,800
	Stormwater Mgmt	2,775,450	1,006,000	693,000	823,000	343,000	1,179,000	205,000	7,024,450
	Water Facility	1,618,745	1,172,744	1,459,000	261,000	371,000	849,000	1,352,000	7,083,489
	Totals	19,566,219	6,435,744	6,889,000	5,222,000	4,288,000	3,438,000	2,384,000	48,222,963
General Government	Capital Projects	19,945,974	841,782	7,466,200	468,431	2,016,878	4,113,487	2,195,000	37,047,752
	Developer/Other	14,430,950	16,481,214	0	750,000	750,000	0	0	32,412,164
	Federal Grant	1,500,000	0	312,000	0	0	0	0	1,812,000
	Montgomery Cnty	400,000	2,320,000	2,320,000	2,320,000	2,320,000	2,320,000	0	12,000,000
	Mont Library	0	2,380,147	0	0	0	0	0	2,380,147
	Parking	40,919,906	150,695	5,146,800	0	0	0	0	46,217,401
	Refuse	505,034	106,565	228,968	309,463	191,553	194,615	180,206	1,716,404
	Sewer	170,235	347,810	70,019	104,727	0	0	8,955	701,746
	State of MD Grant	1,015,000	1,500,000	0	0	0	0	0	2,515,000
	Stormwater Mgmt	54,000	0	0	0	0	0	0	54,000
	Telecom Transfer	444,268	33,000	33,000	33,000	33,000	33,000	33,000	642,268
	Water Facility	175,263	0	122,873	156,632	0	0	144,987	599,755
	Totals	79,560,630	24,161,213	15,699,860	4,142,253	5,311,431	6,661,102	2,562,148	138,098,637
Grand Totals		138,050,985	36,054,276	29,386,294	14,247,294	17,043,975	15,237,122	10,166,403	260,186,349

FY 2005 - FY 2010 CIP Fund Summaries

These charts provide information on cash flows from capital and related financing activities for each of the City's funds that contain projects in the Capital Improvements Program (CIP). The capital expenses on these charts may not match appropriated amounts on other charts because funds must be appropriated when contracts are signed, although expenses may occur over a period of time. Decreases to cash indicate that projects are funded from a combination of current operations and accumulated surplus from prior years. The charts on page 2 and 3 in the Fund Summary section of the budget document show projected beginning and ending cash and equity balances in each fund for FY 2005.

Water Facility Fund							
<i>Funding Sources:</i>	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
New Debt	4,764,000	250,000	-	-	-	-	5,014,000
Other (fees, grants, etc.)	<u>830,556</u>	<u>321,356</u>	<u>367,352</u>	<u>708,368</u>	<u>300,180</u>	<u>206,180</u>	<u>2,733,992</u>
Total Funding Sources	<u><u>5,594,556</u></u>	<u><u>571,356</u></u>	<u><u>367,352</u></u>	<u><u>708,368</u></u>	<u><u>300,180</u></u>	<u><u>206,180</u></u>	<u><u>7,747,992</u></u>
 <i>Funding Uses:</i>							
Expenses for Projects	4,002,186	1,581,873	417,632	371,000	849,000	1,496,987	8,718,678
Principal and Interest on Debt	<u>1,011,889</u>	<u>1,018,131</u>	<u>1,014,528</u>	<u>1,005,977</u>	<u>782,366</u>	<u>776,987</u>	<u>5,609,878</u>
Total Funding Uses	<u><u>5,014,075</u></u>	<u><u>2,600,004</u></u>	<u><u>1,432,160</u></u>	<u><u>1,376,977</u></u>	<u><u>1,631,366</u></u>	<u><u>2,273,974</u></u>	<u><u>14,328,556</u></u>
Increase (Decrease) to Cash	580,481	(2,028,648)	(1,064,808)	(668,609)	(1,331,186)	(2,067,794)	(6,580,564)

Sewer Fund							
<i>Funding Sources:</i>	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
New Debt	2,000,000	3,750,000	4,000,000	-	-	-	9,750,000
Other (fees, grants, etc.)	<u>904,604</u>	<u>349,704</u>	<u>399,799</u>	<u>775,870</u>	<u>328,976</u>	<u>226,376</u>	<u>2,985,329</u>
Total Funding Sources	<u><u>2,904,604</u></u>	<u><u>4,099,704</u></u>	<u><u>4,399,799</u></u>	<u><u>775,870</u></u>	<u><u>328,976</u></u>	<u><u>226,376</u></u>	<u><u>12,735,329</u></u>
 <i>Funding Uses:</i>							
Expenses for Projects	4,835,210	4,330,019	4,132,727	3,529,000	1,234,000	835,955	18,896,911
Principal and Interest on Debt	<u>1,013,770</u>	<u>1,190,962</u>	<u>1,522,721</u>	<u>1,856,661</u>	<u>1,697,172</u>	<u>1,657,128</u>	<u>8,938,414</u>
Total Funding Uses	<u><u>5,848,980</u></u>	<u><u>5,520,981</u></u>	<u><u>5,655,448</u></u>	<u><u>5,385,661</u></u>	<u><u>2,931,172</u></u>	<u><u>2,493,083</u></u>	<u><u>27,835,325</u></u>
Increase (Decrease) to Cash	(2,944,376)	(1,421,277)	(1,255,649)	(4,609,791)	(2,602,196)	(2,266,707)	(15,099,996)

FY 2005 - FY 2010 CIP Fund Summaries

— Continued —

Refuse Fund							
<i>Funding Sources:</i>	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
New Debt	228,968	309,463	191,553	194,615	180,206	329,173	1,433,978
Other (fees, grants, etc.)	-	-	-	-	-	-	-
Total Funding Sources	<u>228,968</u>	<u>309,463</u>	<u>191,553</u>	<u>194,615</u>	<u>180,206</u>	<u>329,173</u>	<u>1,433,978</u>
<i>Funding Uses:</i>							
Expenses for Projects	120,031	238,968	319,463	201,553	204,615	190,206	1,274,836
Principal and Interest on Debt	<u>192,585</u>	<u>228,352</u>	<u>277,417</u>	<u>307,004</u>	<u>178,470</u>	<u>232,331</u>	<u>1,416,159</u>
Total Funding Uses	<u>312,616</u>	<u>467,320</u>	<u>596,880</u>	<u>508,557</u>	<u>383,085</u>	<u>422,537</u>	<u>2,690,995</u>
Increase (Decrease) to Cash	(83,648)	(157,857)	(405,327)	(313,942)	(202,879)	(93,364)	(1,257,017)

Parking Fund							
<i>Funding Sources:</i>	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
New Debt	15,000,000	19,620,000	-	-	-	-	34,620,000
Other (fees, grants, etc.)	<u>10,190,139</u>	<u>1,566,143</u>	-	-	-	-	<u>11,756,282</u>
Total Funding Sources	<u>25,190,139</u>	<u>21,186,143</u>	-	-	-	-	<u>46,376,282</u>
<i>Funding Uses:</i>							
Expenses for Projects	28,058,792	13,482,687	329,409	-	-	-	41,870,888
Principal and Interest on Debt	-	-	-	-	-	-	-
Total Funding Uses	<u>28,058,792</u>	<u>13,482,687</u>	<u>329,409</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>41,870,888</u>
Increase (Decrease) to Cash	(2,868,653)	7,703,456	(329,409)	-	-	-	4,505,394

Stormwater Management Fund							
<i>Funding Sources:</i>	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
New Debt	-	-	-	-	-	-	-
Other (fees, grants, etc.)	<u>352,550</u>	<u>165,000</u>	-	-	-	-	<u>517,550</u>
Total Funding Sources	<u>352,550</u>	<u>165,000</u>	-	-	-	-	<u>517,550</u>
<i>Funding Uses:</i>							
Expenses for Projects	1,006,000	693,000	823,000	343,000	1,179,000	205,000	4,249,000
Principal and Interest on Debt	-	-	-	-	-	-	-
Total Funding Uses	<u>1,006,000</u>	<u>693,000</u>	<u>823,000</u>	<u>343,000</u>	<u>1,179,000</u>	<u>205,000</u>	<u>4,249,000</u>
Increase (Decrease) to Cash	(653,450)	(528,000)	(823,000)	(343,000)	(1,179,000)	(205,000)	(3,731,450)

FY 2005 - FY 2010 CIP Fund Summaries

— Continued —

RedGate Golf Course Fund							
<i>Funding Sources:</i>	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
New Debt	-	-	-	-	-	-	-
Other (fees, grants, etc.)	-	-	-	-	-	-	-
Total Funding Sources	-	-	-	-	-	-	-
<i>Funding Uses:</i>	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Expenses for Projects	16,401	-	17,000	35,000	10,000	-	78,401
Principal and Interest on Debt	18,548	18,429	18,310	18,191	36,920	36,329	146,727
Total Funding Uses	34,949	18,429	35,310	53,191	46,920	36,329	225,128
Increase (Decrease) to Cash	(34,949)	(18,429)	(35,310)	(53,191)	(46,920)	(36,329)	(225,128)

Capital Projects Fund							
<i>Funding Sources:</i>	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
New Debt	5,180,000	7,100,000	3,700,000	8,100,000	8,200,000	5,000,000	37,280,000
Other (fees, grants, etc.) ⁽¹⁾	27,904,648	9,083,873	5,832,601	6,978,255	5,428,255	2,988,255	58,215,887
Total Funding Sources	33,084,648	16,183,873	9,532,601	15,078,255	13,628,255	7,988,255	95,495,887
<i>Funding Uses:</i>	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Expenses for Projects	35,026,678	17,535,297	8,948,037	12,574,422	11,770,507	7,448,255	93,303,196
Principal and Interest on Debt	-	-	-	-	-	-	-
Total Funding Uses	35,026,678	17,535,297	8,948,037	12,574,422	11,770,507	7,448,255	93,303,196
Increase (Decrease) to Cash	(1,942,030)	(1,351,424)	584,564	2,503,833	1,857,748	540,000	2,192,691

⁽¹⁾ The Other Funding Sources includes transfers from the General Fund.

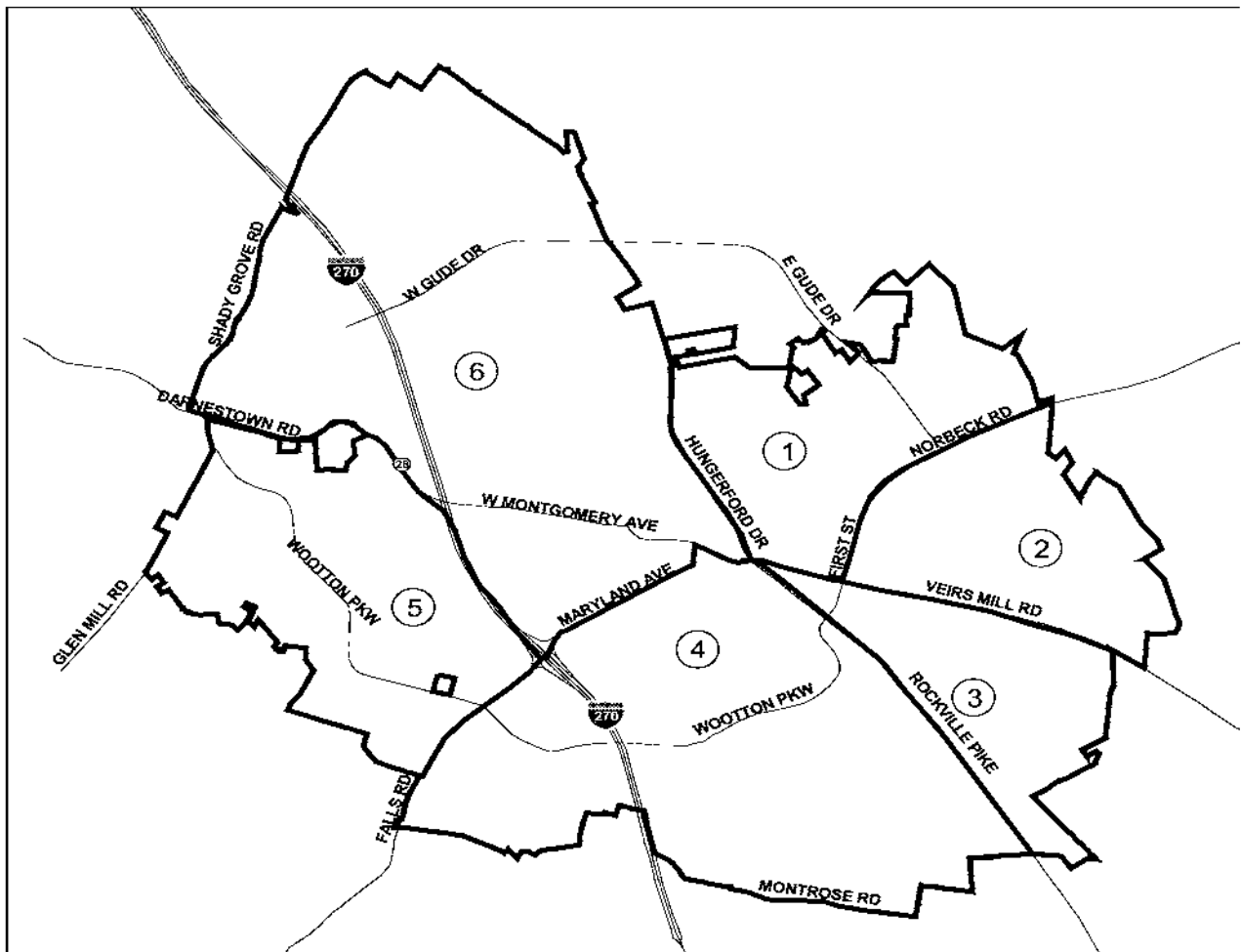
Neighborhood Orientation of Projects

The map below depicts the City divided into six geographical regions, or “neighborhoods.” The chart beginning on the next page identifies each CIP project and the neighborhood(s) that will benefit. This chart is designed to facilitate citizens’ attempt to “personalize” the City budget and gain an understanding of the specific benefits to be anticipated in his or her own neighborhood. Projects noted City Gov’t will improve the efficiency, effectiveness, and level of City services, projects listed in **bold** indicate new projects, and projects listed in *italics* indicate substantially completed projects.

The following projects of citywide benefit are being carried out beyond the City limits and, therefore, have been excluded from the chart:

Regional Treatment Facilities (3D45)	(Environment)
Rock Creek — Watershed Study (5B59)	(Environment)
Water Plant — Filter Cover (4A34)	(Environment)
Water Plant — Generator (4B34)	(Environment)
Water Plant — Pump Upgrade (0A30)	(Environment)
Water Plant — Sludge System (4A40)	(Environment)
Water Pump — Glen Mill Road (9H34)	(Environment)

Of course, since we are all part of one community, each project in the CIP is regarded as benefiting all Rockville citizens, even though there may be a specific geographical location involved.



Neighborhood Orientation of Projects

— Continued —

Note: Projects listed in **bold** indicate new projects. Projects listed in *italics* indicate substantially completed projects.

Adclare Road — Water (9A34).....	Environment	6
Alsace Lane — Stream Improv (1A59).....	Environment	3
Annexation Area Improv (9A11).....	Transportation.....	Citywide
Argyle/Van Buren Sidewalks (5A21)	Transportation.....	4, 6
Art in Public Architecture (9B61)	Recreation and Parks	Citywide
Art in Public Places (9A61).....	Recreation and Parks	Citywide
Asphalt/Concrete Improv (4L61)	Recreation and Parks	Citywide
Asphalt Pavement Maint (8H11).....	Transportation.....	Citywide
Athletic Court System Improv (4M61).....	Recreation and Parks	1, 3, 5
Automated Enforcement (2A71)	Transportation.....	Citywide
Avery Road — Reconstruct (8K11)	Transportation.....	1
Ballfield Improv (4D61).....	Recreation and Parks	4, 6
Baltimore/Stonestreet (6F11).....	Transportation.....	2
Beall Ave/Park Rd — Water (8A34).....	Environment	1, 6
Beautification — Parks (0F61).....	Recreation and Parks	Citywide
Bicycle Route System Improv (9C61).....	Recreation and Parks	Citywide
Bridge Rehabilitation (8L11).....	Transportation.....	Citywide
Bus Stop Shelters (2A80)	Transportation.....	Citywide
Cabin John — Watershed Study (4B59).....	Environment	4
Cabin John — Sewer I/I Reduce (4A45).....	Environment	4
Cabin John — Sewer Survey (3F45).....	Environment	4
Cable TV Equipment (0A00).....	General Government.....	City Gov't
Carnation Drive/I-270 — SWM (2A59).....	Environment	6
City Hall — Improv (9B91)	General Government.....	6
Civic Center Long-Range Plan (4B61).....	Recreation and Parks	2
Clean/Line Water — Phase II (3A34)	Environment	Citywide
College Gardens Park — SWM (2B59)	Environment	6
Community Gym Contribution (2A61)	Recreation and Parks	5, 6
Concrete Improv (7F11).....	Transportation.....	Citywide
Croydon Creek Nature Center (0A61).....	Recreation and Parks	2
Cultural Arts Building (5B01)	General Government.....	6
Curbs and Gutters (3A11).....	Transportation.....	Citywide
Dawson Avenue Extended (5A11)	Transportation.....	6
Dawson Farm Park — Improv (2G61)	Recreation and Parks	4
Derbyshire — SWM (6E59).....	Environment	4
Document Imaging System (1A01).....	General Government.....	City Gov't
Dog Park (3A61)	Recreation and Parks	Unknown at this time
Drainage Improv (7A31)	Environment	4
Driveway Apron Program — FY 2005 (5B12)	Transportation.....	Citywide
Energy Study and Improv (1A61)	Recreation and Parks	City Gov't
Evans Street — Sewer Improv (5C45).....	Environment	6
F Scott Fitzgerald Theatre (2C61)	Recreation and Parks	2
Fallsgrove Park (1B61).....	Recreation and Parks	6
Fallsgrove — Water Booster (2A34).....	Environment	6
Financial System (4B01)	General Government.....	City Gov't
Fleet Street — Phase III (7G11).....	Transportation.....	4

Neighborhood Orientation of Projects

— Continued —

Note: Projects listed in **bold** indicate new projects. Projects listed in *italics* indicate substantially completed projects.

Frost Stream Restoration (2D59)	Environment	5
<i>Gateway Enhancements (9A01)</i>	<i>General Government</i>	<i>Citywide</i>
<i>GIS Development (4A01)</i>	<i>General Government</i>	<i>City Gov't</i>
Glenview Mansion — MP (2B61)	Recreation and Parks	2
Gude Drive Facility Improv (7D91)	General Government	City Gov't
Horizon Hills — Water (5C34)	Environment	5
Horizon Hills Park — SWM (2C59)	Environment	5
Horners Pump Station Upgrade (4C34)	Environment	1
Housing Opportunities (1F01)	General Government	City Gov't
<i>Jefferson Street — Water (9E34)</i>	<i>Environment</i>	<i>4</i>
King Farm “Farmstead” Park (9E61)	Recreation and Parks	6
King Farm 28-Acre Park (3A60)	Recreation and Parks	6
Lakewood — SWM (5A59)	Environment	5
Lewis Avenue — Water (9F34)	Environment	3
Lincoln Park — Drainage (0A31)	Environment	1
Maryland Extended — New (5C11)	Transportation	4, 6
Millennium Trail — East (3B60)	Recreation and Parks	1,2
Millennium Trail — South (3C60)	Recreation and Parks	3,4
<i>Montrose Community Center (9D91)</i>	<i>Recreation and Parks</i>	<i>4</i>
<i>Mount Vernon — SWM (6J59)</i>	<i>Environment</i>	<i>4</i>
Noise Studies — Citywide (4C01)	Transportation	Citywide
North Farm — SWM (6H59)	Environment	4
North Horners Lane — Water (0B34)	Environment	1
Northeast Park — SWM (1B59)	Environment	1
Park Land Acquisition Fund (4F60)	Recreation and Parks	City Gov't
Park Pedestrian Bridge Repl (4J61)	Recreation and Parks	1, 2, 4, 5
Park Shelter Improv (4P61)	Recreation and Parks	1
Park System Sign Repl (5A61)	Recreation and Parks	Citywide
Parking Meters (8E11)	General Government	1,2,6
<i>Parks and Buildings Plans (6A91)</i>	<i>Recreation and Parks</i>	<i>City Gov't</i>
Ped/Bike Bridge Over I-270 (3E60)	Recreation and Parks	5,6
Ped Safety/Traffic Improv (4B71)	Transportation	Citywide
Playground Equip Improv (4G61)	Recreation and Parks	Citywide
Police Station (4P01)	General Government	Unknown at this time
Police Technology (1C01)	General Government	6
Potomac Woods Park Improv (5B61)	Recreation and Parks	4
Pumphouse Facility Improv (3C61)	Recreation and Parks	1
RedGate Golf Course (9G66)	Recreation and Parks	1
RedGate Golf Course — SWM (9A59)	Environment	1, 2, 3
Rock Creek — Wastewater Fac (2A45)	Environment	3
Rockcrest — Stream Improv (1C59)	Environment	3
Rockcrest Recreation Center (3D61)	Recreation and Parks	3
Rothgeb Drive — Realign (1C11)	Transportation	City Gov't
Science Center Feasibility Study (4S01)	General Government	Unknown at this time
Senior Center — Master Plan (1D67)	Recreation and Parks	6
Sewer Rehab — Constr (0B45)	Environment	3
Sewer Rehab — Design (0A45)	Environment	3

Neighborhood Orientation of Projects

— Continued —

Note: Projects listed in **bold** indicate new projects. Projects listed in *italics* indicate substantially completed projects.

Southlawn Lane — Sewer/Water (3E45)	Environment	1
Southlawn Lane West (9F12)	Transportation.....	1
Southlawn/Dover Connect (0C11).....	Transportation.....	1
Southlawn-Lofstrand/Gude (6K11).....	Transportation.....	1
Stonestreet Avenue — Water (5D34).....	Environment	1
Stonestreet Implement Strategy (4A81)	General Government.....	1
Storage Facilities Improv (0G61)	Recreation and Parks	City Gov't
Storm Sewer Rehabilitation (8A41)	Environment	Citywide
Stream Restoration (5C59)	Environment	Citywide
Street Lighting Improv (5A91)	Transportation.....	Citywide
Swim Center — Master Plan (2H61).....	Recreation and Parks	6
Swim Center — Meet/Fit Room (2E61).....	Recreation and Parks	6
Technology Infrastructure (5A01)	General Government.....	City Gov't
<i>Telephone System Repl (1D01).....</i>	<i>General Government</i>	<i>City Gov't</i>
Thomas Farm Recreation Center (1F61)	Recreation and Parks	6
Town Center — Parking Facilities (4A00).....	General Government.....	6
<i>Town Center — Wayfinding (8A71).....</i>	<i>General Government</i>	<i>6</i>
<i>Town Square — Planning (1G01)</i>	<i>General Government</i>	<i>6</i>
Town Square — Redevelopment (0A80)	General Government.....	6
Traffic Signals — Citywide (5B71).....	Transportation.....	Citywide
Transportation Demand Mgmt (1B10)	Transportation.....	Citywide
Transportation Improv (1A10)	Transportation.....	Citywide
Urban Forest Renewal (8A61).....	Recreation and Parks	Citywide
Vehicles for City Use (1E01)	General Government.....	City Gov't
Water — Cathodic Protect (1A34)	Environment	4, 5, 6
Water — Distribution System (3B34)	Environment	City Gov't
Watts Branch — Upper Stream (2E59)	Environment	6
Welsh Park — SWM (2F59)	Environment	6
Woodley Gardens — Stream (2G59).....	Environment	6
Woottons Mill Park — Lower (5D59).....	Environment	5
Woottons Mill Park — Middle (2J59).....	Environment	5
Woottons Mill Park — Upper (2H59)	Environment	5

Understanding the CIP Project Sheets

In order to assist the reader in understanding the information on the individual project sheets, a sample CIP sheet is shown on the following page, with descriptions for each section given below.

Header Information

Project name — The descriptive name given to each project. **Project number** — A number sequence is assigned to each project. This number is used primarily for tracking the project in the City's accounting system. The first three-digit code represents the fund, the second three-digit code represents the agency, and the four-character code represents the project number. **Program area** — Each project is assigned to one of four general program areas: Recreation and Parks, Transportation, Environment, or General Government. **Map** — This is a GIS produced map that shows where work detailed in the project will occur within the City. **Mayor and Council Goal Icon** — This icon, displayed to the left of the map, is used to represent the Mayor and Council goal that the project supports, where applicable. A list of icons is located on the back of the divider page for each program area.

Current appropriation (2003 – 2005) — This figure is the amount of money appropriated in FY 2003 - FY 2005. **Five-year plan (2006 – 2010)** — This figure is the amount of money planned for FY 2006 - FY 2010. **Project total (2003 – 2010)** — This figure is the total amount for the project (FY 2003 - FY 2010) and is calculated by adding the *Current appropriation (2003 – 2005)* and the *Five-year plan (2006 – 2010)*.

Total prior years' budget (2003 – 2004) — This is the amount of money appropriated in FY 2003 - FY 2004. **Prior years' spent as of** — This is the amount of money spent from the prior years' CIP funding as of the date indicated. **Prior years' unspent as of** — This is the amount of unspent budget dollars from prior years' CIP funding and is calculated by subtracting *Prior years' spending as of* from the *Total prior years' budget (2003 – 2004)*. **Encumbrances as of** — This is the amount of money obligated by purchase orders and contracts, but unspent as of the date indicated. **Prior years' balance as of** — This is the amount available from prior year that is unobligated as of the date indicated and is calculated by subtracting the *Encumbrances as of* from the *Prior years' unspent as of*. All available balances at the end of FY 2004 are carried over into FY 2005.

FY 2005 appropriation available — This is the total available funding for FY 2005 and is calculated by adding the FY 2005 appropriation and the *Prior years' balance as of* amounts.

Tables

Appropriation — This section lists each expenditure category and the funding requested for each category. Each portion of this schedule is detailed below. The Thru FY 2003 and the Estimate FY 2004 along with the first year of the program (FY 2005) will become the capital budget for which money will be authorized beginning July 1, 2004. **Thru FY 2003** — This column shows the amount spent by category thru FY 2003. **Estimate FY 2004** — This column shows the prior year budget unspent as of the date indicated by expenditure category. The amounts in this column represent the prior year budget approved by the Mayor and Council, plus or minus any inter-project transfers as of the printing of this document. **FY 2005** — This column represents appropriation funding recommendations for the upcoming fiscal year and is considered year one of the current six-year CIP. These amounts for all projects, combined with the *Total prior years' budget (2003 – 2004)* represent the capital budget for the upcoming fiscal year. **FY 2006 through FY 2010** — These columns represent appropriation funding recommendations for years two through six of the six-year CIP. This five-year portion of the program is a financial plan for future appropriation needs for capital investments. **FY 2005-FY 2010** — This column is the sum of the FY 2005 through FY 2010 columns and provides a total for the five-year plan representing years two through six. This represents the anticipated future costs for the project. **Funding sources** — This section highlights how the City will pay for each CIP project and lists the fiscal year in which the appropriation will need to be encumbered for services. (See *Financing the CIP* in the introductory section of the CIP for a list of funding sources.)

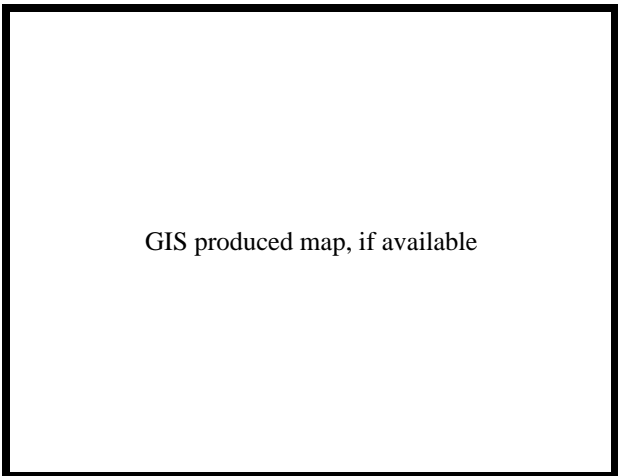
Text

Operating cost impact, Description, Status, Coordination, and Staff Contact are described in detail on the sample project on the following page.

Date

The date appearing in the lower-right corner of each project sheet, indicates the last time the project was revised.

Project name: Sample Project
Project number: 420-550-1A23
Program area: Sample Program Area



Current appropriation (2003 - 2005): \$400,000
Five-year plan (2006 - 2010): \$0
Project total (2003 - 2010): \$400,000

Total prior years' budget (2003 - 2004): \$200,000
Prior years' spent as of: 03/01/04 \$38,796
Prior years' unspent as of: 03/01/04 \$161,204
Encumbrances as of: 03/01/04 \$129,487
Prior years' balance as of: 03/01/04 \$31,717

FY 2005 appropriation available: \$231,717

Appropriation:	Thru FY 2003	Estimate FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2005 - FY 2010
Plan/Design/Insp	25,000	75,000	0	0	0	0	0	0	0
Construction	0	50,000	200,000	0	0	0	0	0	200,000
Other	0	50,000	0	0	0	0	0	0	0
Total	25,000	175,000	200,000	0	0	0	0	0	200,000

Funding source:	Thru FY 2003	Estimate FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2005 - FY 2010
Capital Projects	25,000	175,000	200,000	0	0	0	0	0	200,000
Total	25,000	175,000	200,000	0	0	0	0	0	200,000

Operating cost impact:

This section highlights any operating budget cost increases or decreases, by type of expenditure, anticipated as a result of completing the project. Revenue offsets also are included, as appropriate. Please see "Relationship Between the Operating Budget and CIP" in the introductory section of the CIP for detailed explanation and a summary of all impacts by Fund.

Description:

This section provides a description of the general scope of the project and identifies the exact location of the project, where applicable. The reason(s) for completing the project also are included here.

Schedule:

This section lists the specific work to be completed each fiscal year, as appropriate.

Status:

This section indicates the progress being made on the implementation of each project and the first year in which the project appeared in the CIP. This section also highlights any special notes (e.g. Funding Note) concerning a project.

Coordination:

This section lists organizations which may play an important role in the completion of the project. In some instances, another CIP project may be listed, which usually indicates that work on these projects is to be done concurrently.

Staff contact:

This section lists the responsible department. Also included is the staff member to contact with specific questions regarding the project, their title, and their phone number.

Capital Improvements Program (CIP) — Alphabetical Project Index

Note: The projects listed in **bold** indicate new projects and in *italics* indicate substantially completed projects. The letter preceding the page number below indicates the program area in which the project is located. R represents the Recreation and Parks Program Area, T represents the Transportation Program Area, E represents the Environment Program Area, and G represents the General Government Program Area.

Adclare Road — Water (9A34).....	E5	Fleet Street — Phase III (7G11).....	T16
Alsace Lane — Stream Improv (1A59).....	E6	Frost Stream Restoration (2D59).....	E18
Annexation Area Improv (9A11).....	T4	<i>Gateway Enhancements (9A01).....</i>	<i>G9</i>
Argyle/Van Buren Sidewalks (5A21).....	T5	<i>GIS Development (4A01).....</i>	<i>G10</i>
Art in Public Architecture (9B61).....	R5	Glenview Mansion — MP (2B61).....	R20
Art in Public Places (9A61).....	R6	Gude Drive Facility Improv (7D91).....	G11
Asphalt/Concrete Improv (4L61).....	R7	Horizon Hills — Water (5C34).....	E19
Asphalt Pavement Maint (8H11).....	T6	Horizon Hills Park — SWM (2C59).....	E20
Athletic Court System Improv (4M61).....	R8	Horners Pump Station Upgrade (4C34).....	E21
Automated Enforcement (2A71).....	T7	Housing Opportunities (1F01).....	G12
Avery Road — Reconstruct (8K11).....	T8	<i>Jefferson Street — Water (9E34).....</i>	<i>E22</i>
Ballfield Improv (4D61).....	R9	King Farm “Farmstead” Park (9E61).....	R21
Baltimore/Stonestreet (6F11).....	T9	King Farm 28-Acre Park (3A60).....	R22
Beall Ave/Park Rd — Water (8A34).....	E7	Lakewood — SWM (5A59).....	E23
Beautification — Parks (0F61).....	R10	Lewis Avenue — Water (9F34).....	E24
Bicycle Route System Improv (9C61).....	R11	Lincoln Park — Drainage (0A31).....	E25
Bridge Rehabilitation (8L11).....	T10	Maryland Extended — New (5C11).....	T17
Bus Stop Shelters (2A80).....	T11	Millennium Trail — East (3B60).....	R23
Cabin John — Watershed Study (4B59).....	E8	Millennium Trail — South (3C60).....	R24
Cabin John — Sewer I/I Reduce (4A45).....	E9	<i>Montrose Community Center Improv (9D91).....</i>	<i>R25</i>
Cabin John — Sewer Survey (3F45).....	E10	<i>Mount Vernon — SWM (6J59).....</i>	<i>E26</i>
Cable TV Equipment (0A00).....	G4	Noise Studies — Citywide (4C01).....	T18
Carnation Drive/I-270 — SWM (2A59).....	E11	North Farm — SWM (6H59).....	E27
City Hall — Improv (9B91).....	G5	North Horners Lane — Water (0B34).....	E28
Civic Center Long-Range Plan (4B61).....	R12	Northeast Park — SWM (1B59).....	E29
Clean/Line Water — Phase II (3A34).....	E12	Park Land Acquisition Fund (4F60).....	R26
College Gardens Park — SWM (2B59).....	E13	Park Pedestrian Bridge Repl (4J61).....	R27
Community Gym Contribution (2A61).....	R13	Park Shelter Improv (4P61).....	R28
Concrete Improv (7F11).....	T12	Park System Sign Repl (5A61).....	R29
Croydon Creek Nature Center (0A61).....	R14	<i>Parks and Buildings Plans (6A91).....</i>	<i>R30</i>
Cultural Arts Building (5B01).....	G6	Parking Meters (8E11).....	G13
Curbs and Gutters (3A11).....	T13	Ped/Bike Bridge Over I-270 (3E60).....	R31
Dawson Avenue Extended (5A11).....	T14	Ped Safety/Traffic Improv (4B71).....	T19
Dawson Farm Park — Improv (2G61).....	R15	Playground Equip Improv (4G61).....	R31
Derbyshire — SWM (6E59).....	E14	Police Station (4P01).....	G14
Document Imaging System (1A01).....	G6	Police Technology (1C01).....	G15
Dog Park (3A61).....	R16	Potomac Woods Park Improv (5B61).....	R33
Drainage Improv (7A31).....	E15	Pumphouse Facility Improv (3C61).....	R34
Driveway Apron Program — FY 2005 (5B12).....	T15	RedGate Golf Course (9G66).....	R35
Energy Study and Improv (1A61).....	R17	RedGate Golf Course — SWM (9A59).....	E30
Evans Street — Sewer Improv (5C45).....	E16	Regional Treatment Facilities (3D45).....	E31
F Scott Fitzgerald Theatre (2C61).....	R18	Rock Creek — Wastewater Fac (2A45).....	E32
Fallsgrove Park (1B61).....	R19	Rock Creek — Watershed Study (5B59).....	E33
Fallsgrove — Water Booster (2A34).....	E17	Rockcrest — Stream Improv (1C59).....	E34
Financial System (4B01).....	G7	Rockcrest Recreation Center (3D61).....	R36

Capital Improvements Program (CIP) — Alphabetical Project Index

Note: The projects listed in **bold** indicate new projects and in *italics* indicate substantially completed projects. The letter preceding the page number below indicates the program area in which the project is located. R represents the Recreation and Parks Program Area, T represents the Transportation Program Area, E represents the Environment Program Area, and G represents the General Government Program Area.

Rothgeb Drive — Realign (1C11).....	T20	<i>Town Square — Planning (1G01).....</i>	G22
Science Center Feasibility Study (4S01).....	G16	Town Square — Redevelopment (0A80).....	G23
Senior Center — Master Plan (1D67).....	R37	Traffic Signals — Citywide (5B71).....	T25
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