

**FY 2010 - FY 2014 Adopted Capital Improvements Program**

SUSAN R. HOFFMANN, MAYOR  
JOHN B. BRITTON, COUNCILMEMBER  
PIOTR GAJEWSKI, COUNCILMEMBER  
PHYLLIS MARCUCCIO, COUNCILMEMBER  
ANNE M. ROBBINS, COUNCILMEMBER

Scott Ullery, City Manager

Prepared by the Department of Finance  
Division of Budget  
Gavin Cohen, Chief Financial Officer  
Stacey Tate, Budget and Finance Manager  
Mary Sue Martin, Management and Budget Analyst  
Erica Tompkins, Management and Budget Analyst  
and the  
Staff of the City of Rockville



**City of Rockville, Maryland**

# Acknowledgements

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## Budget Preparation

Gavin Cohen, Chief Financial Officer  
Stacey Tate, Budget and Finance Manager  
Mary Sue Martin, Management and Budget Analyst  
Erica Tompkins, Management and Budget Analyst  
Jennifer Frank, Accounting Manager

## Printing

Nancy M. Zombolas, Graphics and Printing Supervisor  
Eric Ferrell, Copy Center/Mail Specialist

## Capital Improvements Program Contributors

Marylou Berg, Communications Manager  
Mike Cannon, Chief Information Officer  
Craig Daly, Civil Engineer II  
Jerry R. Daus, Parks and Facilities Development Manager  
Lew Dronenburg, Facilities Property Manager  
Mark Eldridge, Swim Center Superintendent  
Emad Elshafei, P.E., Chief of Traffic and Transportation  
Ray Evans, Golf Course Superintendent  
Susan E. Fournier, Public Works Administrator  
Burton R. Hall, Director of Recreation and Parks  
Christine Henry, Recreation and Parks Administration Manager  
John W. Hollida, P.E., Civil Engineer II  
David Levy, Chief of Long Range Planning and Implementation  
Ilene Lish, P.E., Civil Engineer II  
Steve Mader, Superintendent of Parks and Facilities  
Tim Peifer, Financial Systems Manager  
John Scabis, P.E., Civil Engineer II  
Craig L. Simoneau, P.E., Director of Public Works  
Susan Swift, Director of Community Planning and Development  
Lise Soukup, P.E., Civil Engineer II  
Susan Straus, P.E., Chief Engineer/Environment  
Betsy Thompson, Superintendent of Recreation  
Terrance N. Treschuk, Chief of Police  
Jim Woods, Civil Engineer II  
Michael A. Wilhelm, P.E., Chief of Contract Management

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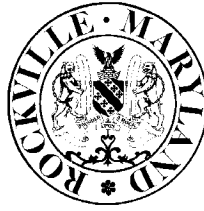
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July 1, 2009

Honorable Mayor and Members of the City Council  
City of Rockville, Maryland

It is our privilege to submit to you the Adopted FY 2010 - FY 2014 Capital Improvements Program (CIP) for the City of Rockville. The adopted FY 2010 CIP budget includes new funding of \$28.9 million to address the priorities of the Mayor and Council. This new funding combined with prior year unspent funding will support a total of 68 CIP projects in FY 2010.

The CIP prioritization process, initiated in FY 2009, was improved and used to identify and fund projects critical to maintaining or improving the quality of life for our residents. Included in the FY 2010 CIP is funding to:

- Renovate and improve the Senior Center
- Renovate and improve the Pumpouse Facility
- Convert the Old Rockville Post Office into the main City Police Station
- Expand the City's pedestrian safety programs by installing new accessible pedestrian signals, battery back-up systems and new sidewalk links
- Continue the City's asphalt and concrete repair and replacement programs
- Continue to improve the City's water treatment and water distribution systems
- Rehabilitate and upgrade the City's sewer main system

In order to responsibly fund high priority projects and to continue to meet our current financial commitments, approximately \$6 million and thirteen projects were reduced, deferred, or eliminated compared to what was presented in the FY 2009 – FY 2013 CIP.

After an analysis of local government best practices, items that are not considered major capital improvements were removed from the FY 2010 – FY 2014 CIP budget. From FY 2010 forward, all one-time studies and programs with dedicated funding sources will be funded from the operating budget. We are confident this practice will transform our CIP budget into a true capital budget.

On behalf of our dedicated City staff, we look forward to accomplishing these projects for the benefit of our community.

Respectfully,

A handwritten signature in cursive script, appearing to read "Scott Ullery".

Scott Ullery  
City Manager

**City of Rockville Mayor and Council**



From left to right: Councilmember Phyllis Marcuccio, Councilmember Piotr Gajewski, Mayor Susan R. Hoffmann, Councilmember John B. Britton, Councilmember Anne M. Robbins

# Capital Improvements Program Overview

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The City of Rockville's FY 2010 Budget is presented in two books: the Operating Budget and the Capital Improvements Program (CIP).

The CIP maps the City's capital investment plan over a five-year period. The CIP is both a fiscal and planning device that allows the City to inventory and monitor all capital project costs, funding sources, departmental responsibilities, and project schedules. Each year the CIP is reviewed within the context of ongoing City, County, State, and Federal planning programs and policies, as well as the City's Master Plan. Capital investments involve major City projects that normally have long useful lives. CIP projects are usually defined by one or more of the following six categories:

1. The acquisition of land for a public purpose
2. The construction of a significant facility, i.e., a building or a road, or the addition to or extension of an existing facility
3. Nonrecurring rehabilitation or major repair to all or part of a facility, such as infrequent repairs that are not considered to be recurring maintenance, provided the total cost per fiscal year is more than \$100,000
4. Any specific design work related to an individual project falling within the above three categories
5. Any long-term project funded through a grant where the establishment of a CIP project is a condition of the grant, regardless of the amount of funding per fiscal year
6. A significant one-time investment in tangible goods of any nature, the benefit of which will accrue over a multi-year period such as a new phone system or vehicle acquisitions over \$100,000

The new year of the CIP, along with any unspent prior appropriations, comprise the capital budget for each project beginning July 1 of each fiscal year. The remaining four years of the CIP serve as a financial plan for capital investments. The five-year financial plan is reviewed and updated each year, and the Mayor and Council adopt both the capital budget and the five-year financial plan. Public hearings were held on March 30, April 13, and May 4, 2009, and Mayor and Council worksessions were held on April 20 and April 27, 2009, to discuss the proposed operating and CIP budgets.

The CIP book presents comprehensive and in-depth descriptions of major project needs through FY 2014, and actual projects to be undertaken in FY 2010. This introductory section contains the following overview information:

1. CIP Prioritization Process
2. Funding Sources Used to Finance the CIP
3. Relationship Between the Operating Budget and CIP, Including Debt Service and Operating Expenses
4. Capital Projects Fund and Debt Service Fund Cash Flows
5. Compatibility of the CIP with the City's Financial Policies, Including Financial Ratios Relating to Debt
6. Summary of Unfunded CIP Projects by Program Area
7. Neighborhood Association CIP Requests for FY 2010
8. FY 2010 - FY 2014 CIP Changes from Proposed to Adopted
9. FY 2010 - FY 2014 Funding Schedule by Source
10. FY 2010 - FY 2014 Funding Schedule by Program Area
11. FY 2010 CIP Appropriations Summary
12. Understanding the CIP Project Sheet
13. Mayor and Council Vision

The remaining sections of the CIP contain detailed individual project descriptions organized by the following five program areas: Recreation and Parks, Transportation, Stormwater Management, Utilities, and General Government. The following information is presented in each program area section:

1. Description of the type of projects that fall within the program area
2. Long-term goals for the program area
3. Current year objectives, and the relationship to the Mayor and Council policy agenda
4. Listing of new projects in the program area for FY 2010
5. Listing of projects that were closed at the end of FY 2009
6. Appropriation and funding source summary tables and graphs
7. Individual project sheets

Each project sheet contains detailed information regarding: appropriation and funding sources, operating cost impacts, future unfunded amounts, description, status, coordination, bond proceeds, carry over funding, staff contact and whether the project is ongoing routine maintenance. A map or photograph is included on each project sheet, if available. Within each program area, the project sheets are presented in alphabetical order.

### **CIP Prioritization Process**

FY 2010 is the second year the City has prioritized CIP projects supported by the Capital Projects Fund based on the needs of the Rockville community and the vision and priorities of the Mayor and Council.

A committee of eight members was organized based on nominations from Department Directors. The final committee was made up of three members each from the Departments of Recreation and Parks and Public Works, and one member each from the Departments of the City Manager and Community Planning and Development Services. Two staff members from the Department of Finance department served as facilitators.

To begin the prioritization process, the committee established the prioritization criteria (please see page 143 of the Appendix for a sample prioritization sheet) and the weighting of each criteria relative to the total score. The committee agreed upon eighteen criteria. These criteria included the visions and priorities of the Mayor and Council and the impacts that the capital projects have on the City's: 1) facilities and infrastructure, 2) environment and safety, 3) budget and legal and 4) other provisions. The maximum score totaled 100, of which 26 points were awarded to the Mayor and Council vision and priorities. The other 74 points were divided amongst criteria in facilities/infrastructure, environmental/safety, budgetary/legal and other. This year each department provided a list of CIP projects to include in the prioritization process. The committee only prioritized CIP projects that were submitted by departments.

Each committee member evaluated the CIP projects using the project summaries in the FY 2009 Adopted CIP budget book. After the results were compiled, the committee used the average of the raw scores to determine the overall project prioritization. Next, the committee finalized their recommendations and presented them for review by Department Directors. Department Directors were asked to review the final recommendations and to submit written comments to the City Manager discussing any concerns with the prioritization process or the final recommendations. The City Manager then used the committee's prioritization findings and the written comments from Department Directors to determine the recommended funding levels for the projects in the Adopted FY 2010 – FY 2014 CIP budget.

### **Funding Sources Used to Finance the CIP**

There are several funding sources used to finance the CIP. The following is a list of the funding sources in this five-year plan. In parentheses following the proper name of the funding source is the abbreviation used on the summaries and project sheets.

1. Capital Projects Fund (Capital Projects) - This is the primary source of funding for general capital improvements. Funds are generated from bond financing and contributions to the CIP from the General Fund.
2. Developer Contributions and Other Funding (Developer/Other) - Payments that developers make to the City in support of public improvements, such as stormwater drains or traffic control devices, that increase the value of a private development. In addition, this category is used for contributions that are not specifically listed elsewhere.
3. Federal Grant (Federal Grant) - Various grants from the Federal government for specific projects.
4. Maryland Consolidated Capital Bond Loan (State Bond Bill) - A grant from the State of Maryland to fund various capital programs administered by State agencies and other projects for local governments or private institutions.
5. Maryland State Loan (State Loan) - A loan from the State of Maryland to fund specific Water Treatment Plant capital expenditures, stream restoration and stormwater development projects.
6. Montgomery County (Montgomery County) - Contributions from Montgomery County capital improvement projects.
7. Montgomery County Library (Montgomery Library) - Contributions from Montgomery County Library for capital improvement projects relating to Town Center.
8. Parking Fund (Parking) - Capital expenses funded through the Parking Fund. The source of funding is accumulated net assets or bond financing.
9. Program Open Space (POS) - Contributions from the State of Maryland for the development and acquisition of recreation facilities and parkland. The funding, disbursed by Montgomery County, represents a portion of the proceeds from the real estate transfer tax collected by the State for all property sold in Maryland. The amounts reserved for the counties in Maryland are based on resident population.
10. RedGate Golf Course Fund (Golf) - Capital expenses funded by the RedGate Golf Course Fund for expansion and improvements to the City's golf course. The source of funding is accumulated net assets or bond financing.
11. Refuse Fund (Refuse) - Capital expenses funded by the Refuse Fund. The source of funding is accumulated net assets or bond financing.
12. Rockville Football League (RFL) - Contributions made by the Rockville Football League for the construction of a press box in the Mattie J.T. Stepanek Park.
13. Rockville Seniors, Inc. (Rockville Seniors, Inc.) - Contributions made by Rockville Seniors, Inc. for improvements and renovations to the Senior Center.
14. Sewer Fund (Sewer) - Capital expenses funded by the Sewer Fund for major sewer system expansions or improvements. The source of funding is accumulated net assets or bond financing.
15. Special Assessment (Special Assessment) - Payments from residents and developers who benefit from public improvements, such as driveway aprons or developer contributions for the connection of sewer and water. Special Assessments occur in the Capital Projects, Water, and Sewer funds.
16. Speed Camera Fund - Capital expenses funded by the Speed Camera Fund. The source of funding is revenue generated from the City's speed camera units. This funding is restricted and can only be used to further the City's pedestrian and traffic safety initiatives.
17. State of Maryland Grant (State Grant) - Grants received from the State of Maryland for capital improvement projects.
18. Stormwater Management Fund (Stormwater Mgmt) - Capital expenses funded by the Stormwater Management Fund. The source of funding is developer contributions for stormwater management facilities or accumulated net assets.
19. Water Fund (Water Fund) - Capital expenses funded by the Water Fund for major water system expansions or improvements. The source of funding is accumulated net assets or bond financing.

**Relationship Between the Operating Budget and CIP, Including Debt Service and Operating Expenses**

Whenever the City commits to a CIP plan, there is an associated long-range commitment of operating funds. In general, these additional expenses are to service the debt incurred and to operate and maintain facilities.

Debt financing is often used for major projects. If, for example, 20-year bonds are issued to finance capital needs, then the operating funds will need to budget debt service payments for the next two decades. At current interest rates, a \$1,000,000 borrowing commitment results in an increased average annual debt service burden of approximately \$85,000. For this reason, it is important to evaluate capital commitments in the context of their long-range operating impact.

The five-year CIP is designed to ensure that the City can maintain its annual net tax-supported debt service costs at a level that is less than 15 percent of the combined budgets (net of interfund transfers) for the General, Special Revenue, and Debt Service Funds. For enterprise funds, supporting debt rate projections are generally calculated for the five-year period so that the impact of the CIP on utility customers' bills can be evaluated. To fulfill critical capital demands while simultaneously minimizing debt issuances, the City pursues a policy of earmarking the excess General Fund fund balance for the purpose of providing pay-as-you-go (pay-go) funding for the CIP.

Most capital projects affect future operating budgets either positively or negatively due to an increase or decrease in maintenance costs or by providing capacity to offer new programs. Such impacts vary from project to project and, as such, are evaluated individually during the process of assessing project feasibility. Figures are listed on each project sheet, where applicable, to demonstrate the operating cost impact that the City is committing to by approving a particular project. The following chart lists the total amounts, by fund and fiscal year, added to (or subtracted from) the City's operating budget as projects are completed.

**Summary of Operating Cost Impacts by Program Area**

<b>Recreation and Parks</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
General Fund	118,161	99,595	244,800	1,000	(3,100)
<b>Transportation</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
General Fund	19,000	15,500	31,000	28,500	29,000
Special Activities Fund	100,000	-	-	-	-
<b>Stormwater Management</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
General Fund	-	9,800	-	75,600	15,400
Stormwater Management Fund	-	3,500	-	4,000	-
<b>Utilities</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
Water Fund	-	11,000	15,400	10,000	1,000
Sewer Fund	7,900	-	-	-	-
<b>General Government</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
General Fund	-	185,500	128,500	30,000	-
Golf Fund	1,775	-	-	-	-
Speed Camera Fund	4,050	-	-	-	-
<b>FUND TOTALS</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
General Fund	137,161	310,395	404,300	135,100	41,300
Golf Fund	1,775	-	-	-	-
Water Fund	-	11,000	15,400	10,000	1,000
Sewer Fund	7,900	-	-	-	-
Special Activities Fund	100,000	-	-	-	-
Speed Camera Fund	4,050	-	-	-	-
Stormwater Management Fund	-	3,500	-	4,000	-
<b>TOTAL</b>	<b>250,886</b>	<b>324,895</b>	<b>419,700</b>	<b>149,100</b>	<b>42,300</b>

**Capital Projects Fund and Debt Service Fund Cash Flows**

**CAPITAL PROJECTS FUND CASH FLOW**

	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>Cash Flows From Capital and Related Financing Activities:</b>					
Transfer from General Fund	4,100,000	4,500,000	4,500,000	4,500,000	4,500,000
Outside Funding Sources					
Rec. and Parks Projects	4,737,879	793,000	-	-	-
Transportation Projects	1,148,000	2,135,000	35,000	35,000	35,000
Utilities Projects	-	-	-	-	-
SWM Projects	-	-	-	-	-
General Government Projects	-	-	-	-	-
Total Outside Funding Sources	5,885,879	2,928,000	35,000	35,000	35,000
Proceeds from Sale of Bonds	12,000,000	-	-	-	-
Expenditures for Projects					
Rec. and Parks Projects	(5,281,877)	(1,192,300)	(4,258,500)	(3,390,600)	(2,269,000)
Transportation Projects	(4,033,094)	(7,894,063)	(4,585,167)	(4,628,687)	(4,791,894)
Utilities Projects	-	-	-	-	-
SWM Projects	-	-	-	-	-
General Government Projects	(14,783,821)	(568,100)	(2,444,100)	(427,400)	(816,500)
Total Expenditures for Projects	(24,098,792)	(9,654,463)	(11,287,767)	(8,446,687)	(7,877,394)
<b>Net Cash Used by Financing Activities</b>	<b>(2,112,913)</b>	<b>(2,226,463)</b>	<b>(6,752,767)</b>	<b>(3,911,687)</b>	<b>(3,342,394)</b>
<b>Cash Flows From Investing Activities</b>	<b>170,000</b>	<b>150,000</b>	<b>106,000</b>	<b>54,000</b>	<b>18,000</b>
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	<b>(1,942,913)</b>	<b>(2,076,463)</b>	<b>(6,646,767)</b>	<b>(3,857,687)</b>	<b>(3,324,394)</b>
<b>Cash Beginning</b>	<b>17,972,937</b>	<b>16,030,024</b>	<b>13,953,561</b>	<b>7,306,794</b>	<b>3,449,107</b>
<b>Cash Ending</b>	<b>16,030,024</b>	<b>13,953,561</b>	<b>7,306,794</b>	<b>3,449,107</b>	<b>124,713</b>

**DEBT SERVICE FUND CASH FLOW**

	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>Cash Flows From Operating Activities:</b>	330,000	330,000	330,000	330,000	330,000
<b>Cash Flows From Non-Operating Activities:</b>					
Cash from General Fund - Old Debt	4,000,000	3,878,584	3,748,040	3,402,362	3,231,116
Cash from General Fund - New Debt	-	1,200,000	1,170,000	1,140,000	1,110,000
Net Cash Provided by the General Fund	4,000,000	5,078,584	4,918,040	4,542,362	4,341,116
<b>Cash Flows From Capital and Related Financing Activities:</b>					
Interest and Principal Payments - Old Debt	(5,033,008)	(4,458,584)	(4,328,040)	(3,982,362)	(3,561,116)
Interest and Principal Payments - New Debt	-	(1,200,000)	(1,170,000)	(1,140,000)	(1,110,000)
<b>Net Cash Used by Financing Activities</b>	<b>(5,033,008)</b>	<b>(5,658,584)</b>	<b>(5,498,040)</b>	<b>(5,122,362)</b>	<b>(4,671,116)</b>
<b>Cash Flows From Investing Activities</b>	<b>31,000</b>	<b>26,000</b>	<b>24,000</b>	<b>21,000</b>	<b>20,000</b>
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	<b>(672,008)</b>	<b>(224,000)</b>	<b>(226,000)</b>	<b>(229,000)</b>	<b>20,000</b>
<b>Cash Beginning</b>	<b>3,382,411</b>	<b>2,710,403</b>	<b>2,486,403</b>	<b>2,260,403</b>	<b>2,031,403</b>
<b>Cash Ending</b>	<b>2,710,403</b>	<b>2,486,403</b>	<b>2,260,403</b>	<b>2,031,403</b>	<b>2,051,403</b>

**Compatibility of the CIP with City Financial Policies, Including Financial Ratios Related to Debt**

The City's policies for capital financing and debt management, which are found in the Policies and Goals section of the operating budget document, establish quantitative parameters designed to ensure that debt burdens remain within manageable levels. Neither Maryland State law nor the City Charter mandates a limit on municipal debt. Each year, the CIP is crafted with a view toward ensuring that these quantitative targets are maintained. The Capital Projects Fund ratios below include the debt issued for the Town Center Parking Garages. With the inclusion of the parking garage debt, some ratios exceed the City's quantitative targets. Discussions with the bond rating agencies indicate that this higher interim level is reasonable given the City's overall financial profile.

In the Capital Projects Fund, the City strives to 1) maintain its net tax-supported debt at a level not to exceed 1.0 percent of the assessed valuation of taxable property within the City, 2) ensure that its net tax-supported debt per capita does not exceed \$700, 3) ensure that its net tax-supported debt per capita as a percentage of Federal adjusted gross income does not exceed 2.5 percent, and 4) maintain its annual net tax-supported debt service costs at a level less than 15 percent of the combined expenditure budgets for the General, Special Revenue, and Debt Service Funds. For the Enterprise Funds, the City strives to set Enterprise Fund rates at levels needed to fully cover debt service requirements as well as operations, maintenance, administration and capital improvement costs. Debt service coverage ratios are calculated annually for all of the City's Enterprise Funds. A minimum of a 1.2 coverage ratio should be maintained for each of the Enterprise Funds.

**DEBT PROJECTIONS: CAPITAL PROJECTS FUND**

	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>Beginning Net Tax-Supp. Debt</b>	74,299,133	82,125,102	77,782,804	73,440,684	69,313,148
Amount of New Debt	12,000,000	-	-	-	-
Total Amount to be Retired	(4,174,031)	(4,342,298)	(4,342,120)	(4,127,536)	(3,845,061)
<b>Ending Net Tax-Supp. Debt</b>	<u>82,125,102</u>	<u>77,782,804</u>	<u>73,440,684</u>	<u>69,313,148</u>	<u>65,468,087</u>
<b>Net Bonded Debt at Year-End</b>	79,414,699	75,296,401	71,180,281	67,281,745	63,416,684
<b>Assessed Valuation<sup>1</sup></b>	12,026,860,571	12,145,979,177	12,266,288,969	12,269,134,237	12,390,675,580
<b>Population of City<sup>2</sup></b>	63,059	63,855	65,291	66,260	67,806
<b>Per Capita Income<sup>3</sup></b>	45,348	47,162	49,048	51,010	53,051

1. Includes estimates of all real and personal property within the City of Rockville boundaries.

2. Source: City of Rockville Department of Community Planning and Development Services, May 2009 estimate.

3. Source: U.S. Census Bureau, 2005-2007 American Community Survey for Rockville, Maryland (adjusted for annual inflation).

**DEBT RATIOS: CAPITAL PROJECTS FUND**

	<b>Target</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>Debt per Assessed Valuation</b>	<b>1.0%</b>	0.66%	0.62%	0.58%	0.55%	0.51%
<b>Debt per Capita</b>	<b>\$700</b>	\$1,259	\$1,179	\$1,090	\$1,015	\$935
<b>Debt per Capita as % of per Capita Income</b>	<b>2.5%</b>	2.80%	2.50%	2.20%	2.00%	1.80%
<b>Debt Service as % of Operating Budget</b>	<b>15.0%</b>	11.10%	11.80%	11.40%	10.60%	9.70%

**Compatibility of the CIP with City Financial Policies, Including Financial Ratios Related to Debt Continued**

**DEBT RATIOS: WATER FUND**

	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>Gross Revenue</b>	7,667,800	9,375,144	11,509,639	11,677,456	11,839,676
<b>Less: Operating Expenses</b>	5,465,690	5,828,825	6,219,720	6,640,750	7,094,490
<b>Net Available Revenue</b>	2,202,110	3,546,319	5,289,919	5,036,706	4,745,186
<b>Total Debt<sup>1</sup></b>	2,562,746	4,313,701	4,266,691	4,210,046	4,138,879
<b>Coverage (1.2 target)</b>	0.86	0.82	1.24	1.20	1.15

**DEBT RATIOS: SEWER FUND**

	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>Gross Revenue</b>	6,747,000	7,008,632	7,286,097	7,576,621	7,879,646
<b>Less: Operating Expenses</b>	5,107,380	5,286,415	5,472,150	5,664,850	5,864,795
<b>Net Available Revenue</b>	1,639,620	1,722,217	1,813,947	1,911,771	2,014,851
<b>Total Debt<sup>1</sup></b>	1,930,314	1,833,345	1,706,183	1,706,283	1,629,344
<b>Coverage (1.2 target)</b>	0.85	0.94	1.06	1.12	1.24

**DEBT RATIOS: REFUSE FUND**

	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>Gross Revenue</b>	5,493,300	5,545,800	5,708,744	5,876,606	6,049,535
<b>Less: Operating Expenses</b>	5,159,915	5,295,725	5,509,650	5,732,770	5,965,485
<b>Net Available Revenue</b>	333,385	250,075	199,094	143,836	84,050
<b>Total Debt<sup>1</sup></b>	491,600	476,700	461,800	446,900	431,900
<b>Coverage (1.2 target)</b>	0.68	0.52	0.43	0.32	0.19

**DEBT RATIOS: SWM FUND**

	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>Gross Revenue</b>	2,085,000	2,434,000	2,893,000	3,475,600	4,206,440
<b>Less: Operating Expenses</b>	2,369,680	2,592,850	2,751,895	2,922,065	3,104,230
<b>Net Available Revenue</b>	(284,680)	(158,850)	141,105	553,535	1,102,210
<b>Total Debt<sup>1</sup></b>	72,663	124,263	296,131	410,820	540,031
<b>Coverage (1.2 target)</b>	(3.92)	(1.28)	0.48	1.35	2.04

**DEBT RATIOS: GOLF FUND**

	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>Gross Revenue</b>	1,219,173	1,280,132	1,344,138	1,411,345	1,481,912
<b>Less: Operating Expenses</b>	1,485,640	1,543,800	1,708,370	1,774,865	1,844,240
<b>Net Available Revenue</b>	(266,467)	(263,668)	(364,232)	(363,520)	(362,328)
<b>Total Debt<sup>1</sup></b>	36,329	35,672	34,965	34,222	33,477
<b>Coverage (1.2 target)</b>	(7.33)	(7.39)	(10.42)	(10.62)	(10.82)

1. Includes principal and interest from current and planned debt.

**Summary of Unfunded CIP Projects by Program Area**

The list below summarizes the City's capital improvement projects that are partially or fully unfunded for FY 2010 and future years. Every year, the City evaluates the funding requests of projects in regard to the priorities of the residents of Rockville and the financial resources of the City. As a result of this evaluation, some projects may be partially unfunded or fully unfunded. Funding for these projects will be considered by the Mayor and Council as revenues are received and new priorities are established.

<b>Recreation and Parks</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>Future Yrs</b>
Civic Center Improvements	123,000	553,900	1,252,300	-	-	-
Gateway Welcome Signs <sup>1</sup>	-	-	475,000	-	-	-
King Farm "Farmstead" Park	175,000	-	128,000	-	1,500,000	15,000,000
Outdoor Security Lighting	-	357,000	-	-	-	-
Park Land and Open Space Acq. <sup>1</sup>	-	2,000,000	1,000,000	1,200,000	-	-
Park System Sign Replacement <sup>1</sup>	-	-	191,000	-	-	-
<b>Total</b>	<b>298,000</b>	<b>2,910,900</b>	<b>3,046,300</b>	<b>1,200,000</b>	<b>1,500,000</b>	<b>15,000,000</b>

<b>Transportation</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>Future Yrs</b>
Asphalt Repair and Replacement	1,000,000	573,000	608,000	-	-	-
Avery Road Reconstruction <sup>1</sup>	-	-	200,000	1,800,000	-	-
Concrete Repair and Replacement	1,000,000	-	-	-	-	-
Maryland/Dawson Extended <sup>1</sup>	-	-	-	-	-	11,200,000
Southlawn Lane <sup>1</sup>	100,000	400,000	2,200,000	-	-	-
<b>Total</b>	<b>2,100,000</b>	<b>973,000</b>	<b>3,008,000</b>	<b>1,800,000</b>	<b>-</b>	<b>11,200,000</b>

<b>Stormwater Management</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>Future Yrs</b>
Glenora SWM Pond	-	-	15,000	-	100,000	-
Horizon Hill SWM Pond	-	100,000	-	-	-	-
<b>Total</b>	<b>-</b>	<b>100,000</b>	<b>15,000</b>	<b>-</b>	<b>100,000</b>	<b>-</b>

<b>Utilities</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>Future Yrs</b>
Southlawn Lane Sewer Main	-	-	-	-	-	1,041,200
Water Tank Upgrades	-	-	9,000,000	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>9,000,000</b>	<b>-</b>	<b>-</b>	<b>1,041,200</b>

<b>General Government</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>Future Yrs</b>
Asset Management <sup>1</sup>	300,000	-	-	-	-	-
Gude Drive Facility Improvement	-	9,723,600	-	-	-	-
Police Station	2,825,000	-	-	-	-	-
<b>Total</b>	<b>3,125,000</b>	<b>9,723,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>PROGRAM AREA TOTALS</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>Future Yrs</b>
Recreation and Parks	298,000	2,910,900	3,046,300	1,200,000	1,500,000	15,000,000
Transportation	2,100,000	973,000	3,008,000	1,800,000	-	11,200,000
Stormwater Management	-	100,000	15,000	-	100,000	-
Utilities	-	-	9,000,000	-	-	1,041,200
General Government	3,125,000	9,723,600	-	-	-	-
<b>TOTAL</b>	<b>5,523,000</b>	<b>13,707,500</b>	<b>15,069,300</b>	<b>3,000,000</b>	<b>1,600,000</b>	<b>27,241,200</b>

1. These projects are fully unfunded.

### **Neighborhood Association CIP Requests for FY 2010**

In October 2008, letters were mailed to all Rockville neighborhood and homeowners' associations encouraging them to submit ideas for consideration as part of the FY 2010 – FY 2014 Capital Improvements Program development process. Several requests were received and are listed below.

#### **Hungerford Civic Association**

Requested Project(s): Install a left turn signal for cars traveling northeast on Wootton Parkway to turn onto West Edmonston Drive.

Action Taken: City staff investigated this request and a left-turn signal is justified. Funding for the installation of the signal is included in the FY 2010 CIP (see Traffic Controls: Citywide, 380/420-850-5B71, pg. 78). The estimated completion date is fall 2009.

#### **Hungerford Civic Association**

Requested Project(s): Install solar panels on the Elwood Smith Center roof to allow the Center to operate when the power is out.

Action Taken: Recreation and Parks does not recommend installing solar panels on the roof of the Elwood Smith Center. In this region, solar panels may generate enough electricity to assist with heating water, but they cannot generate enough electricity to keep the center open during a power outage. In addition, the panels would not be efficient generators of electricity for a facility of this type. Energy consultants have confirmed this assessment. The City is seeking energy efficiency upgrades using a variety of techniques at our larger buildings first.

#### **Woodley Gardens Cooperative & Regents Square Condominium Association**

Requested Project(s): Replace the streetlights between the 500 and 800 block of Azalea Drive to improve pedestrian safety.

Action Taken: All neighborhood streetlights were evaluated. In FY 2010, City staff plan to replace eight streetlight fixtures on this section of Azalea Drive. Funding for the replacement of these streetlights is included in the FY 2010 CIP (see Street Lighting Improvement, 380/420-850-5A91, pg. 77). The work is expected to be completed by fall 2009.

**FY 2010 - FY 2014 CIP Changes from Proposed to Adopted**

The following tables show the changes to the Proposed FY 2010 - FY 2014 CIP budget that was presented to the Mayor and Council on March 23, 2009. The changes are included in the Adopted FY 2010 - FY 2014 CIP that was passed by the Mayor and Council on May 18, 2009.

**CAPITAL PROJECTS FUND**

	Prior Funding	New Funding	Future Funding Schedule				Current Total
			FY 2011	FY 2012	FY 2013	FY 2014	
Sidewalks (6B21)	(12,802)	-	-	-	-	-	(12,802)
Mattie J.T. Stepanek Park (3A60)	20,000	(70,000)	93,000	-	-	-	43,000
Fallsgrove Park (1B61)	50,000	-	-	-	-	-	50,000
Thomas Farm Community Center (1F61) <sup>1</sup>	5,638,858	-	-	-	-	-	5,638,858
Maryvale Park Improvements (8C61) <sup>1</sup>	187,500	-	-	-	-	-	187,500
Swim Center Meet/Fit Room (2E61) <sup>1</sup>	1,841,237	-	-	-	-	-	1,841,237
Rockville Arts and Innovation Ctr (5B01) <sup>1</sup>	14,716,391	-	-	-	-	-	14,716,391
Town Square - Public Improv. (0A80) <sup>1</sup>	61,042,203	-	-	-	-	-	61,042,203
Ballfield Equip. Replacement (9D61)	-	-	(423,000)	-	-	-	(423,000)
Playground Equip. Replacement (4G61)	51,000	(71,000)	-	-	-	-	(20,000)
Police Station (4P01)	100,000	(100,000)	-	-	-	-	-
<b>Total</b>	<b>83,634,387</b>	<b>(241,000)</b>	<b>(330,000)</b>	-	-	-	<b>83,063,387</b>

**WATER FUND**

	Prior Funding	New Funding	Future Funding Schedule				Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	
Air Release Valves (8B34)	-	200,000	(265,000)	-	-	-	(65,000)
Hydraulic Surge Suppression (9B34)	-	(160,000)	160,000	-	-	-	-
SCADA Assessment (9D34)	-	50,000	-	-	-	-	50,000
Water Distribution Project (3B34)	-	70,000	-	-	-	-	70,000
Water Main Rehabilitation (5C34)	(323,265)	-	-	-	-	-	(323,265)
<b>Total</b>	<b>(323,265)</b>	<b>160,000</b>	<b>(105,000)</b>	-	-	-	<b>(268,265)</b>

**SEWER FUND**

	Prior Funding	New Funding	Future Funding Schedule				Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	
Vehicles for City Use (1E01)	275,710	-	-	-	-	-	275,710
<b>Total</b>	<b>275,710</b>	-	-	-	-	-	<b>275,710</b>

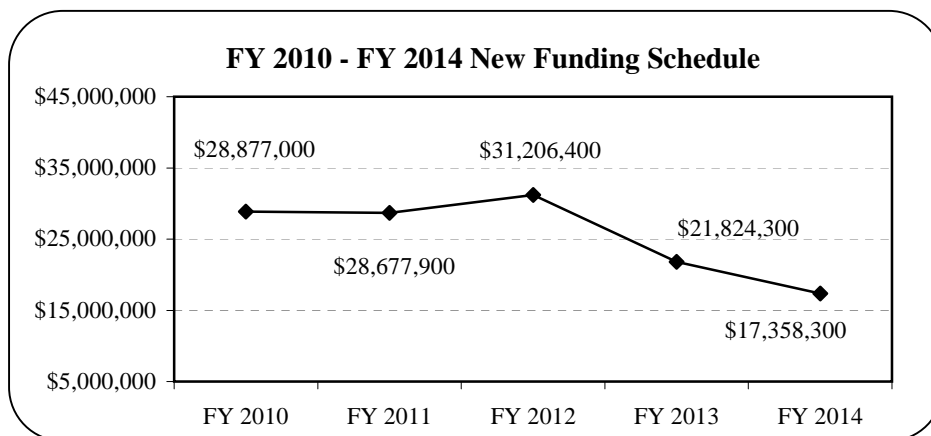
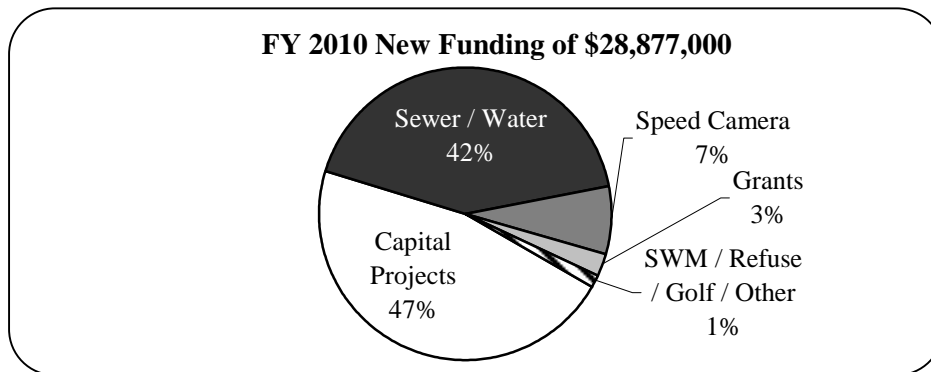
**PARKING FUND**

	Prior Funding	New Funding	Future Funding Schedule				Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	
Town Center - Parking Facilities (4A00) <sup>1</sup>	56,500,418	-	-	-	-	-	56,500,418
Vehicles for City Use (1E01)	(12,000)	-	-	-	-	-	(12,000)
<b>Total</b>	<b>56,488,418</b>	-	-	-	-	-	<b>56,488,418</b>

1. These projects did not appear in the Proposed CIP, but were included in the Adopted CIP because of final payments and pending grant reimbursements.

**FY 2010 - FY 2014 CIP Funding Schedule by Source**

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs	
Capital Projects	27,193,846	7,134,100	6,776,900	11,259,100	8,455,300	7,678,900	564,000	69,062,146
Bond Proceeds (Capital)	33,931,352	6,300,700	-	-	-	-	-	40,232,052
Developer (Capital)	37,204,390	13,000	-	-	-	-	-	37,217,390
Federal Grant (Capital)	6,047,722	-	200,000	-	-	-	-	6,247,722
State Grant	5,891,051	700,000	-	-	-	-	-	6,591,051
State Loan	1,701,462	-	-	-	-	-	-	1,701,462
State Bond Bill	350,000	-	-	-	-	-	-	350,000
Special Assessment	-	35,000	35,000	35,000	35,000	35,000	on-going	175,000
Program Open Space	4,423,761	87,000	93,000	-	-	-	-	4,603,761
Montgomery County	18,260,556	-	-	-	-	-	-	18,260,556
Montgomery Library	2,380,147	-	-	-	-	-	-	2,380,147
Rockville Football League	-	50,000	-	-	-	-	-	50,000
Rockville Seniors, Inc.	229,000	50,000	-	-	-	-	-	279,000
Water Fund	3,691,954	2,612,200	10,262,000	10,346,600	4,624,000	4,129,000	54,633,000	90,298,754
Bond Proceeds (Water)	10,147,800	6,749,000	-	-	-	-	-	16,896,800
Sewer Fund	8,295,922	2,792,000	6,167,600	5,832,800	4,790,300	2,307,000	1,026,000	31,211,622
Bond Proceeds (Sewer)	15,291,000	-	-	-	-	-	-	15,291,000
Stormwater Mgmt Fund	2,753,070	39,500	3,050,000	1,583,500	2,710,000	1,299,000	670,000	12,105,070
Federal Grant (SWM)	423,430	-	-	-	-	-	-	423,430
Refuse Fund	480,700	139,900	58,400	259,400	32,800	409,400	-	1,380,600
Bond Proceeds (Refuse)	3,307,483	-	-	-	-	-	-	3,307,483
Parking Fund	341,218	-	-	-	-	-	-	341,218
Bond Proceeds (Parking)	34,657,000	-	-	-	-	-	-	34,657,000
Developer (Parking)	20,502,200	-	-	-	-	-	-	20,502,200
State Grant (Parking)	1,000,000	-	-	-	-	-	-	1,000,000
Golf Fund	107,120	40,600	-	-	26,900	-	-	174,620
Speed Camera Fund	1,534,540	2,134,000	2,035,000	1,890,000	1,150,000	1,500,000	-	10,243,540
<b>Total</b>	<b>240,146,724</b>	<b>28,877,000</b>	<b>28,677,900</b>	<b>31,206,400</b>	<b>21,824,300</b>	<b>17,358,300</b>	<b>56,893,000</b>	<b>424,983,624</b>



**FY 2010 - 2014 CIP Funding Schedule by Program Area**

**RECREATION AND PARKS PROGRAM AREA**

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs	
Capital Projects	10,951,178	3,075,700	1,134,300	4,223,500	3,390,600	2,115,000	564,000	25,454,278
Bond Proceeds (Capital)	8,491,682	-	-	-	-	-	-	8,491,682
Developer	320,000	-	-	-	-	-	-	320,000
Federal Grant	75,000	-	-	-	-	-	-	75,000
State Grant	1,058,451	700,000	-	-	-	-	-	1,758,451
State Bond Bill	350,000	-	-	-	-	-	-	350,000
Program Open Space	4,423,761	87,000	93,000	-	-	-	-	4,603,761
Rockville Football League	-	50,000	-	-	-	-	-	50,000
Rockville Seniors, Inc.	229,000	50,000	-	-	-	-	-	279,000
Speed Camera Fund	1,010,000	370,000	265,000	-	-	-	-	1,645,000
<b>Total</b>	<b>26,909,072</b>	<b>4,332,700</b>	<b>1,492,300</b>	<b>4,223,500</b>	<b>3,390,600</b>	<b>2,115,000</b>	<b>564,000</b>	<b>43,027,172</b>

**TRANSPORTATION PROGRAM AREA**

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs	
Capital Projects	3,513,269	3,488,300	5,074,500	4,591,500	4,637,300	4,747,400	on-going	26,052,269
Bond Proceeds (Capital)	1,334,114	-	-	-	-	-	-	1,334,114
Developer	1,925,227	13,000	-	-	-	-	-	1,938,227
Federal Grant	3,582,198	-	200,000	-	-	-	-	3,782,198
State Grant	50,000	-	-	-	-	-	-	50,000
Special Assessment	-	35,000	35,000	35,000	35,000	35,000	on-going	175,000
Speed Camera Fund	420,000	1,740,000	1,770,000	1,890,000	1,150,000	1,500,000	-	8,470,000
<b>Total</b>	<b>10,824,808</b>	<b>5,276,300</b>	<b>7,079,500</b>	<b>6,516,500</b>	<b>5,822,300</b>	<b>6,282,400</b>	<b>on-going</b>	<b>41,801,808</b>

**STORMWATER MANAGEMENT PROGRAM AREA**

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs	
Capital Projects	291,500	-	-	-	-	-	-	291,500
Bond Proceeds (Capital)	226,000	-	-	-	-	-	-	226,000
Federal Grant (Capital)	33,740	-	-	-	-	-	-	33,740
State Grant	267,600	-	-	-	-	-	-	267,600
Stormwater Mgmt Fund	2,253,070	-	3,050,000	1,552,000	2,710,000	1,299,000	670,000	11,534,070
Federal Grant (SWM)	423,430	-	-	-	-	-	-	423,430
<b>Total</b>	<b>3,495,340</b>	<b>-</b>	<b>3,050,000</b>	<b>1,552,000</b>	<b>2,710,000</b>	<b>1,299,000</b>	<b>670,000</b>	<b>12,776,340</b>

**UTILITIES PROGRAM AREA**

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs	
Water Fund	3,372,365	2,390,200	10,236,000	10,283,000	4,624,000	4,129,000	54,633,000	89,667,565
Bond Proceeds (Water)	9,901,800	6,749,000	-	-	-	-	-	16,650,800
Developer	250,546	-	-	-	-	-	-	250,546
State Loan	1,701,462	-	-	-	-	-	-	1,701,462
Sewer Fund	7,174,911	2,792,000	6,159,500	5,724,000	4,578,000	2,307,000	1,026,000	29,761,411
Bond Proceeds (Sewer)	15,291,000	-	-	-	-	-	-	15,291,000
<b>Total</b>	<b>37,692,084</b>	<b>11,931,200</b>	<b>16,395,500</b>	<b>16,007,000</b>	<b>9,202,000</b>	<b>6,436,000</b>	<b>55,659,000</b>	<b>153,322,784</b>

GENERAL GOVERNMENT PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs	
Capital Projects	12,437,899	570,100	568,100	2,444,100	427,400	816,500	-	17,264,099
Bond Proceeds (Capital)	23,879,556	6,300,700	-	-	-	-	-	30,180,256
Developer (Capital)	34,708,617	-	-	-	-	-	-	34,708,617
Federal Grant	2,356,784	-	-	-	-	-	-	2,356,784
State Grant	4,515,000	-	-	-	-	-	-	4,515,000
Montgomery County	18,260,556	-	-	-	-	-	-	18,260,556
Montgomery Library	2,380,147	-	-	-	-	-	-	2,380,147
Water Fund	319,589	222,000	26,000	63,600	-	-	-	631,189
Bond Proceeds (Water)	246,000	-	-	-	-	-	-	246,000
Sewer Fund	1,121,011	-	8,100	108,800	212,300	-	-	1,450,211
Stormwater Mgmt Fund	500,000	39,500	-	31,500	-	-	-	571,000
Refuse Fund	480,700	139,900	58,400	259,400	32,800	409,400	-	1,380,600
Bond Proceeds (Refuse)	3,307,483	-	-	-	-	-	-	3,307,483
Golf Fund	107,120	40,600	-	-	26,900	-	-	174,620
Parking Fund	341,218	-	-	-	-	-	-	341,218
Bond Proceeds (Parking)	34,657,000	-	-	-	-	-	-	34,657,000
Developer (Parking)	20,502,200	-	-	-	-	-	-	20,502,200
State Grant (Parking)	1,000,000	-	-	-	-	-	-	1,000,000
Speed Camera Fund	104,540	24,000	-	-	-	-	-	128,540
<b>Total</b>	<b>161,225,420</b>	<b>7,336,800</b>	<b>660,600</b>	<b>2,907,400</b>	<b>699,400</b>	<b>1,225,900</b>	<b>-</b>	<b>174,055,520</b>
<b>GRAND TOTAL</b>	<b>240,146,724</b>	<b>28,877,000</b>	<b>28,677,900</b>	<b>31,206,400</b>	<b>21,824,300</b>	<b>17,358,300</b>	<b>56,893,000</b>	<b>424,983,624</b>

**FY 2010 CIP Appropriations Summary**

The following tables show the total amount of FY 2010 appropriations for each fund. The total FY 2010 appropriation represents prior year funding which has not been spent as of April 30, 2009 and any new appropriations for FY 2010.

**RECREATION AND PARKS PROGRAM AREA**

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Speed Camera	Current Total
Prior Year Appropriations	25,526,572	-	-	-	-	-	372,500	1,010,000	26,909,072
Less Expended as of 04/30/09	(20,199,499)	-	-	-	-	-	(192,402)	-	(20,391,901)
Prior Year Funds Carried Over	5,327,073	-	-	-	-	-	180,098	1,010,000	6,517,171
Add New Appropriations	3,962,700	-	-	-	-	-	-	370,000	4,332,700
<b>Total</b>	<b>9,289,773</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>180,098</b>	<b>1,380,000</b>	<b>10,849,871</b>

**TRANSPORTATION PROGRAM AREA**

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Speed Camera	Current Total
Prior Year Appropriations	10,404,808	-	-	-	-	-	-	420,000	10,824,808
Less Expended as of 04/30/09	(3,591,453)	-	-	-	-	-	-	-	(3,591,453)
Prior Year Funds Carried Over	6,813,355	-	-	-	-	-	-	420,000	7,233,355
Add New Appropriations	3,536,300	-	-	-	-	-	-	1,740,000	5,276,300
<b>Total</b>	<b>10,349,655</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,160,000</b>	<b>12,509,655</b>

**STORMWATER MANAGEMENT PROGRAM AREA**

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Speed Camera	Current Total
Prior Year Appropriations	785,100	-	-	2,710,240	-	-	-	-	3,495,340
Less Expended as of 04/30/09	(732,497)	-	-	(774,426)	-	-	-	-	(1,506,923)
Prior Year Funds Carried Over	52,603	-	-	1,935,814	-	-	-	-	1,988,417
Add New Appropriations	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>52,603</b>	<b>-</b>	<b>-</b>	<b>1,935,814</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,988,417</b>

**UTILITIES PROGRAM AREA**

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Speed Camera	Current Total
Prior Year Appropriations	-	15,226,173	22,465,911	-	-	-	-	-	37,692,084
Less Expended as of 04/30/09	-	(8,907,750)	(19,880,207)	-	-	-	-	-	(28,787,957)
Prior Year Funds Carried Over	-	6,318,423	2,585,704	-	-	-	-	-	8,904,127
Add New Appropriations	-	9,139,200	2,792,000	-	-	-	-	-	11,931,200
<b>Total</b>	<b>-</b>	<b>15,457,623</b>	<b>5,377,704</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,835,327</b>

**GENERAL GOVERNMENT PROGRAM AREA**

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Speed Camera	Current Total
Prior Year Appropriations	98,538,559	565,589	1,121,011	500,000	3,788,183	56,500,418	107,120	104,540	161,225,420
Less Expended as of 04/30/09	(87,933,964)	(486,305)	(875,955)	(500,000)	(1,802,008)	(54,973,380)	-	-	(146,571,612)
Prior Year Funds Carried Over	10,604,595	79,284	245,056	-	1,986,175	1,527,038	107,120	104,540	14,653,808
Add New Appropriations	6,870,800	222,000	-	39,500	139,900	-	40,600	24,000	7,336,800
<b>Total</b>	<b>17,475,395</b>	<b>301,284</b>	<b>245,056</b>	<b>39,500</b>	<b>2,126,075</b>	<b>1,527,038</b>	<b>147,720</b>	<b>128,540</b>	<b>21,990,608</b>

<b>GRAND TOTAL</b>	<b>37,167,426</b>	<b>15,758,907</b>	<b>5,622,760</b>	<b>1,975,314</b>	<b>2,126,075</b>	<b>1,527,038</b>	<b>327,818</b>	<b>3,668,540</b>	<b>68,173,878</b>
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**Understanding the CIP Project Sheet**

The sample and descriptions below and on the following page are provided to assist in understanding the CIP sheets.

**Project Name** - descriptive name given to each project.

**Project Number** - number assigned to each project (fund - agency - project number).

**Program Area** - each project is assigned to one of the five following program areas: Recreation and Parks, Transportation, Stormwater Management, Utilities, or General Government.

**Map/Picture** - picture or GIS produced map that shows where work detailed in the project will occur in the City.

**Mayor and Council Vision Icon** - this icon (to the upper left of the picture) is used to represent the Mayor and Council vision that the project supports.

**Maintenance Icon** - this "M" icon (to the lower right of the picture) is used to represent major maintenance projects. Projects with an "M" are considered routine CIP projects.

**Prior Appropriations** - sum of the prior year appropriations (not including new appropriations for FY 2010).

**New Appropriations** - new appropriations in FY 2010.

**Future Appropriations** - total amount recommended for the future.

**Current Project Total** - total amount for the project (sum of prior, new and future appropriations).

**Unfunded** - total amount of the project that is not provided with funds.



**Current Project Total with Unfunded** - total amount for the project (sum of prior, new, future and unfunded appropriations).

**Expended** - amount spent from the available appropriations as of 04/30/09.

**Prior Year Funds Carried Over** - unspent funds from previous years.

**Total FY 2010 Appropriations** - total funds that are available to be spent in FY 2010.

**Percent Expended** - amount expended divided by the current project total.

<b>Project Name:</b>	Sidewalks								
<b>Project Number:</b>	380/420-850-6B21								
<b>Program Area:</b>	Transportation								
<b>Prior Appropriations:</b>	1,337,729								
Add New Appropriations:	450,000								
Add Future Appropriations:	2,770,000								
<b>Current Project Total:</b>	4,557,729								
Add Unfunded:	-								
<b>Current Project Total with Unfunded:</b>	4,557,729								
<b>Status of Prior Year Appropriations as of 4/30/09</b>									
<b>Prior Year Appropriations:</b>	1,337,729								
Less Expended:	460,194								
<b>Prior Year Funds Carried Over:</b>	877,535								
Add New Appropriations:	450,000								
<b>Total FY 2010 Appropriations:</b>	1,327,535								
<b>Percent Expended:</b>	10%								
<b>Description:</b> This project supports the Mayor and Council's vision priority of creating Distinct Neighborhoods, One City by working with neighborhoods to maintain safe and accessible pedestrian facilities, construct sidewalks and bicycle pathways, and plan for future facilities to support walking and biking. Projected sidewalk costs fund the construction of 60 miles of missing sidewalks as determined by the sidewalk prioritization criteria. Sidewalk projects Citywide were previously funded under the Pedestrian Safety (380/420-850-4B71) project. Starting FY 2010, they will be funded under this project. Speed Camera funding will be used to install five new links every year in addition to the regularly scheduled three to five links.									
<b>Appropriation Schedule</b>	Prior Approps	New Approps	Future Appropriation Schedule					Current Total	
Plan/Design/Insp	15,000	50,000	FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs	345,000	
Construction	1,322,729	400,000	550,000	595,000	625,000	720,000	-	4,212,729	
<b>Total</b>	<b>1,337,729</b>	<b>450,000</b>	<b>610,000</b>	<b>660,000</b>	<b>700,000</b>	<b>800,000</b>	<b>-</b>	<b>4,557,729</b>	
<b>Funding Schedule</b>	Prior Funding	New Funding	Future Funding Schedule					Current Total	
Capital Projects	711,000	50,000	FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs	1,331,000	
Developer	189,531	-	-	-	-	-	-	189,531	
Federal Grant	437,198	-	-	-	-	-	-	437,198	
Speed Camera Fund	-	400,000	340,000	460,000	650,000	750,000	-	2,600,000	
<b>Total</b>	<b>1,337,729</b>	<b>450,000</b>	<b>610,000</b>	<b>660,000</b>	<b>700,000</b>	<b>800,000</b>	<b>-</b>	<b>4,557,729</b>	
<b>Unfunded Schedule</b>		FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs	Total	
Unfunded		-	-	-	-	-	-	-	
<b>Operating Cost Impact</b>		FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs		
General Fund		5,000	5,000	5,000	5,000	5,000	-		
<b>Explanation of impact:</b> Construction of approximately two miles of new sidewalks and new traffic calming measures will add \$5,000 annually to the operating budget for maintenance (\$500), supplies (\$1,300), snow removal (\$800), signs (\$500), and landscaping (\$1,900).									
<b>Schedule:</b> Prior year work to be completed — Design and construction of Phase II of Beall Ave. sidewalk from Mannakee St. to Lynch St. FY 2010 — Ten new links (approximately two miles) will be constructed. FY 2011 and beyond — Anderson Ave. north side from Nelson St. to Forest Ave. in addition to other sidewalk links to be determined in accordance with the sidewalk prioritization policy.									
<b>Status:</b> Implementation. This project, formerly called West End Sidewalks, first appeared in the FY 2006 CIP. Phase I and Phase III of Beall Ave. sidewalk are complete. Phases II is scheduled for construction in summer 2009. <i>Funding Note:</i> \$200,000 and \$250,000 in federal grant funding were awarded to the City in FY 2008 and FY 2009, respectively.									
<b>Coordination:</b> Neighborhood Civic Associations and Adjacent Landowners; Traffic and Transportation Commission; Montgomery County Public Schools; Pedestrian Safety (380/420-850-4B71).									
<b>Staff contact:</b> Department of Public Works. Matthew Folden, Transportation Planner I, 240-314-8500.									

**Description** - provides a description of the general scope of the project and identifies the exact location of the project. Also, provides a brief description of unfunded capital needs relating to the project (if applicable).

**Appropriation Schedule Table** - lists each expenditure category and the funding requested for each category. Shows total prior appropriations up to and including FY 2009, and appropriation funding recommendations for FY 2010 through FY 2014. The "New Approps" column represents the new funding that is being authorized beginning July 1, 2009. In addition, there is a "Future Yrs" column that can be used to identify amounts past FY 2014.

**Funding Schedule Table** - highlights how the City will pay for each CIP project and lists the fiscal year in which the appropriation will need to be made to support the project.

**Unfunded Schedule Table** - shows the total amounts that are unfunded for the project in future years.

**Operating Cost Impact Table** - highlights any operating budget cost increases or decreases, by fund, anticipated as a result of completing the project (description in Explanation of Impact).


**Explanation of Impact** - describes the additional costs that will be added to the operating budget upon completion of the CIP project.

**Schedule** - lists the specific work to be completed each fiscal year, as appropriate.

**Status** - indicates the progress being made on the implementation of each project and the first year in which the project appeared in the CIP. This section also highlights any special notes (e.g. Funding Note) concerning a project.

**Coordination** - lists organizations that may play an important role in the completion of the project. In some instances, another CIP project may be listed, which usually indicates that work on these projects is to be done concurrently.

**Staff contact** - lists the responsible department, project manager and phone number to call for more information about the project.

<b>Project Name:</b>	Sidewalks						
<b>Project Number:</b>	380/420-850-6B21						
<b>Program Area:</b>	Transportation						
<b>Prior Appropriations:</b>	1,337,729						
Add New Appropriations:	450,000						
Add Future Appropriations:	2,770,000						
<b>Current Project Total:</b>	4,557,729						
Add Unfunded:	-						
<b>Current Project Total with Unfunded:</b>	4,557,729						
<b>Status of Prior Year Appropriations as of 4/30/09</b>							
<b>Prior Year Appropriations:</b>	1,337,729						
Less Expended:	460,194						
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<b>Appropriation Schedule</b>	Prior Approps	New Approps	Future Appropriation Schedule				Current Total
			FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs
Plan/Design/Insp	15,000	50,000	60,000	65,000	75,000	80,000	-
Construction	1,322,729	400,000	550,000	595,000	625,000	720,000	-
<b>Total</b>	<b>1,337,729</b>	<b>450,000</b>	<b>610,000</b>	<b>660,000</b>	<b>700,000</b>	<b>800,000</b>	<b>-</b>
<b>Funding Schedule</b>	Prior Funding	New Funding	Future Funding Schedule				Current Total
			FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs
Capital Projects	711,000	50,000	270,000	200,000	50,000	50,000	-
Developer	189,531	-	-	-	-	-	-
Federal Grant	437,198	-	-	-	-	-	-
Speed Camera Fund	-	400,000	340,000	460,000	650,000	750,000	-
<b>Total</b>	<b>1,337,729</b>	<b>450,000</b>	<b>610,000</b>	<b>660,000</b>	<b>700,000</b>	<b>800,000</b>	<b>-</b>
<b>Unfunded Schedule</b>	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs	Total
Unfunded	-	-	-	-	-	-	-
<b>Operating Cost Impact</b>	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Future Yrs	
General Fund	5,000	5,000	5,000	5,000	5,000	-	
<b>Explanation of impact:</b> Construction of approximately two miles of new sidewalks and new traffic calming measures will add \$5,000 annually to the operating budget for maintenance (\$500), supplies (\$1,300), snow removal (\$800), signs (\$500), and landscaping (\$1,900).							
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<b>Staff contact:</b> Department of Public Works. Matthew Folden, Transportation Planner I, 240-314-8500.							

## **Mayor and Council Vision**

Rockville, Maryland is the governmental, commercial, and cultural center of one of the most vibrant and progressive regions in the United States. Rockville is the seat of government for Montgomery County, which is among the most affluent and highly educated counties in the nation. The City's diverse population, its strong presence in the global economy, and its outstanding city services have earned it a reputation internationally as one of the very best cities in the world to live, visit, and conduct business. While the community is focused on the future and is home to leading edge businesses, educational institutions, and cultural and entertainment opportunities, the City also retains its strong sense of history, community, and hometown flavor.

During its biennial retreat of January 12-13, 2008, the Rockville Mayor and Council developed its ten-year vision for Rockville, and identified the short-term priorities to pursue over the next two years toward achieving that vision. The vision of a desired future state of the community focuses on the following seven major themes: Distinct Neighborhoods, One City; A Cultural Destination; Green City; Quality Built Environment, Exceptional City Services; Economic Development and Sustainability; and Community Engagement.



### **Distinct Neighborhoods, One City**

Neighborhoods are the heart and soul of our City. Our neighborhoods are safe, attractive, and a source of pride for the residents. They reinforce a strong sense of identity and community among the citizenry. Well-maintained homes, business establishments, and public parks contribute to the City's hometown character and encourage feelings of strong neighborhood identity and harmony.

Our diverse neighborhoods represent the full history of the community, embodying the rich legacies of historic 19th and early 20th century communities, post-war "single family" suburban communities, and contemporary mixed-use and "smart growth" communities. There is a wide variety of housing choices and neighborhoods suitable to individuals of all ages, lifestyles, and income levels.

While all of our neighborhoods, new and old, exhibit strong individual identities they are also fully integrated into the community. Neighborhoods are pedestrian-friendly and physically connected to each other, to parks and to schools.

High quality public services and facilities are provided equitably by the City government, which contributes to community solidarity. Our children attend schools within the City's corporate limits and in the communities in which they live. Many community-wide special events unite us, and also attract people throughout the region.

#### **2008 - 2010 Vision Priorities**

- Ensure in our planning processes that pedestrian needs are met.
- Develop a Master Plan for bike and pedestrian ways that surveys all signs, crossings, and sidewalks, identifies needed enhancements, and prioritizes the needs.
- Educate and provide operational support to neighborhoods for programming holiday events.
- Undertake an aggressive campaign and lobby the Montgomery County Public Schools to ensure that all Rockville school children are assigned to schools within Rockville.



### **A Cultural Destination**

Rockville is a major regional cultural center, and is recognized as such regionally, nationally, and internationally. Published travel guides feature Rockville as a significant destination for visitors to the region.

Entering the City, visitors are immediately aware that Rockville is the seat of Montgomery County government with a rich history, a unique destination for diverse cultural presentations and fine shopping. Our many public gathering places include the Town Square, F. Scott Fitzgerald Theater, Glenview Mansion, the Science Center, VisArts, Croydon Creek Nature Center, and other cultural and sports facilities.

Free outdoor concerts can be enjoyed in Town Center and throughout the City. Many people throughout the region enjoy our theatres, concerts, sports events, public art and sculpture and other important presentations. Rockville is particularly noted for its nighttime entertainment.

### **2008 - 2010 Vision Priorities**

- Prepare and implement a cultural plan with ambitious goals for cultural amenities, including programs for cultural and entertainment activities throughout Town Center.
- Support and encourage the development of the new soccer team that will use the Richard Montgomery High School field.
- Continue to spearhead bringing a Science Center to the City.

### **Green City**

Residents, businesses, governments, and institutions employ sustainable practices that are sensitive to the environment. Conditions, technologies, and behaviors that significantly reduce water pollution, air pollution, and noise pollution are widespread and commonplace. The community is dedicated to fulfilling its responsibility for strong stewardship of, and living in harmony with, the natural environment.

Rockville is a leader in environmentally sustainable development that protects and enhances our community's quality of life. Public and private buildings in Rockville are constructed to achieve the highest contemporary national environmental standards. Rockville has dramatically reduced its carbon footprint and greenhouse gas emissions by utilizing alternative sources of energy, stabilizing energy use and maximizing efficiency, and employing sustainable building practices.

Rockville residents, governments, and businesses foster and apply sound environmental practices. High technology, energy efficiency and conservation, and recycling are employed to the community's advantage at every opportunity. Business and residential recycling rates are among the highest in the nation.

The erosion of the City's streams has been mitigated, and water quality standards set out in the Chesapeake Bay Agreement have been achieved. Our streets, parks, and public and private areas are "clean and green."

### **2008 - 2010 Vision Priorities**

- Continue conducting an environmental education campaign, to include recycling, eradicating invasive species, and other activities fostering environmental quality.
- Create an incentive program for homeowners and citizens to adopt practices that reduce the negative environmental impacts of their homes and behaviors.
- Identify and tap into Federal and State funding programs for improving energy conservation and efficiency.

### **Quality Built Environment**

The quality of a city's built environment is fundamental to the community's overall quality of life. Rockville is a beautiful city, and a model of quality development. Our buildings conform to the highest environmental and design standards. Great attention is given to ensuring high quality materials and technologies are incorporated in construction. Most utilities have been placed underground.

Town Center has developed fully, and in accordance with the high quality design standards of the Town Center Master Plan. A distinctive city government campus reflects Rockville's status as the seat of Maryland's preeminent county, Montgomery County, and as a regional cultural and entertainment center.

The community's streets are well lit, beautifully landscaped with many street trees, and resplendent with public art. Rockville has achieved an open street grid and excellent pedestrian connectivity. Pedestrian and bike use is encouraged and promoted, and dependence on automobiles is correspondingly reduced. Rockville Pike has been transformed into an attractive boulevard and remains an economic engine for the region.

### **2008 - 2010 Vision Priorities:**

- Successfully complete the new Zoning Ordinance approval process.
- Conduct a street lighting survey to determine its adequacy.
- Improve Pepco's responsiveness and quality of service.

## **Exceptional City Services**

Exceptional cities have exceptional local governments that are fiscally strong, and successfully anticipate and provide for community needs. The City of Rockville provides a full complement of services that are of high quality and well funded. The community's needs have been anticipated, and services adapt to and keep pace with changing needs. State of the art technology and other best practices are employed in providing municipal services.

Public safety and physical infrastructure are the top city service priorities. Public safety is ensured by means of a strong community-based policing model. Streets, sidewalks, water and sewer systems, stormwater facilities, and parks are well-maintained and up to date. New development pays for the infrastructure capacity necessary to support it. Financial and budgetary management policies and practices ensure that available revenues support the City's priorities efficiently and effectively.

City staff has a strong customer service focus, and is sensitive to the residents' needs and expectations. Services are equitably provided without regard to geography, socio-economic status, ethnicity, or age. Enhanced services are provided to vulnerable segments of the population.

### **2008 - 2010 Vision Priorities**

- Reexamine the Charter with regard to the City Council's size, term length and concurrence, and at large representation.
- Better define the authority of and coordination among boards and commissions, the process for filling vacancies, and the qualifications of members.
- Analyze and adopt, if feasible, a property tax deferral program for seniors.

## **Economic Development and Sustainability**

A strong economy that provides abundant jobs is a fundamental component of a successful city. Rockville is a regional employment center for both the public and private sector, with a strong emphasis on clean, high-tech industry. As the County seat, State and county government are major employers. The City's reputation as a cultural and entertainment center is also a major factor in its economic development.

Rockville's strong, diversified economy is growing sufficiently to meet the demands for high quality public services, programs and facilities, and to support high quality retail, service and trade sectors. The City's commitment to economic development is realized through an economic development strategy that grasps fully the close interrelationships among the local economy, land use, private investment, quality planning, city regulations, public infrastructure and services, environmental quality, and the fiscal strength of the city government.

Rockville has the reputation as a highly desirable place to do business. A well-managed city government that enforces regulations fairly and consistently, high quality city services and public infrastructure, and an excellent educational system contribute to Rockville's success in attracting and retaining businesses.

The business community engages in civic and community activities and processes, and the City government encourages it to do so. The City's participation in strong partnerships among the private, public, and non-profit sectors effectively addresses community needs and aspirations.

### **2008 - 2010 Vision Priorities**

- Develop and implement a City branding campaign with a goal of attracting the public to Rockville.
- Encourage the business community to become more involved in civic and community activities, including the City joining the Rockville Chamber of Commerce, Montgomery County Chamber of Commerce, and Committee for Montgomery County.
- Develop partnerships with local venues to increase local entertainment.

## **Community Engagement**

The most successful communities provide multiple opportunities and avenues for citizens to engage their government effectively, and work actively for the betterment of the community. In Rockville, the public's access to government is fully open. The City vigorously employs a multiplicity of communication techniques to keep the citizenry fully informed in a manner that facilitates broad and effective citizen participation in City decision-making.

The City learns from other successful communities, and stays current with the most effective means of communication. The full spectrum of media is employed, including electronic technologies, the printed word, and direct face-to-face communication. The City also works in concert with the press and other organizations to achieve optimal public information and education.

Residents and businesses use multiple methods to obtain information from the City, and to provide input to the City. Residents and businesses have access to all the information required to understand city actions and issues as well as external issues that affect the community. Residents are satisfied with the customized options to participate, and feel their viewpoint is considered.

Public education and outreach programs are strategically designed to achieve the involvement of all interested individuals and groups at early stages of policy development and decision-making. The City measures and monitors the success of its efforts.

### **2008 - 2010 Vision Priorities**

- Improve the effectiveness and inclusiveness of citizen input systems, with the objective of achieving as broad and unifying a consensus as possible.
- Increase resources for web-based and other technology-based methods for information dissemination.