

FY 2011 - FY 2015 Adopted Capital Improvements Program

PHYLLIS MARCUCCIO, MAYOR
JOHN B. BRITTON, COUNCILMEMBER
PIOTR GAJEWSKI, COUNCILMEMBER
BRIDGET DONNELL NEWTON, COUNCILMEMBER
MARK PIERZCHALA, COUNCILMEMBER

Scott Ullery, City Manager

Prepared by the Department of Finance
Division of Budget
Gavin Cohen, Chief Financial Officer
Stacey Tate, Budget and Finance Manager
Mary Sue Martin, Management and Budget Analyst
Erica Tompkins, Management and Budget Analyst
and the
Staff of the City of Rockville



**City of Rockville, Maryland
July 2010**

Acknowledgements

This document could not have been prepared without the support and leadership of the Mayor and Council and the City of Rockville Management Team. The individuals listed below each played an integral part in the preparation of this document.

Budget Preparation

Gavin Cohen, Chief Financial Officer
Stacey Tate, Budget and Finance Manager
Mary Sue Martin, Management and Budget Analyst
Erica Tompkins, Management and Budget Analyst
Jennifer Frank, Accounting Manager

Printing

Nancy M. Zombolas, Graphics and Printing Supervisor
Sylvia England, Graphics Specialist
Eric Ferrell, Copy Center/Mail Specialist

Capital Improvements Program Contributors

Rebecca Andrus, Civil Engineer I	Dan Kane, Civil Engineer II
Marylou Berg, Communications Manager	Andrew Luetkemeier, Civil Engineer II
Mike Cannon, Chief Information Officer	David Levy, Chief of Long Range Planning & Redevelopment
Mark Charles, Chief of Environmental Management	Ilene Lish, P.E., Civil Engineer II
Mike Critzer, Parks Service Manager	Steve Mader, Superintendent of Parks and Facilities
Craig Daly, Civil Engineer II	Kathleen Moran, Civic Center Superintendent
Jerry R. Daus, Parks and Facilities Development Manager	Rob Orndorff, Horticulturist
Judy Ding, Deputy Director/Utilities	Tim Peifer, Financial Systems Manager
Lew Dronenburg, Facilities Property Manager	Carrie Sanders, Transportation Planner II
Mark Eldridge, Swim Center Superintendent	John Scabis, P.E., Civil Engineer II
Emad Elshafei, P.E., Chief of Traffic and Transportation	Daniel Seo, Civil Engineer II
Ray Evans, Golf Course Superintendent	Craig L. Simoneau, P.E., Director of Public Works
Dianne Fasolina, Parks Maintenance Supervisor	Lise Soukup, P.E., Civil Engineer III
Mary Fertig, Civil Engineer II	Susan Straus, P.E., Chief Engineer/Environment
Matthew Folden, Transportation Planner I	Patrick Stroud, Fleet Manager
Susan E. Fournier, Public Works Administrator	Betsy Thompson, Superintendent of Recreation
Burton R. Hall, Director of Recreation and Parks	Rebecca Torma, Transportation Planner II
Christine Henry, Recreation & Parks Admin. Manager	Jim Woods, Civil Engineer II
John W. Hollida, P.E., Civil Engineer II	Michael A. Wilhelm, P.E., Chief of Contract Management

Any individual with disabilities who would like to receive the information in this publication in another form (e.g., large print, Braille, tape, etc.) may contact the City's Americans with Disabilities Act Coordinator at (240) 314-8100; TTY (240) 314-8137. For additional information about the City of Rockville, please visit our Web site at www.rockvillemd.gov.

Table of Contents

City Manager's Transmittal Letter

Capital Improvements Program Overview

Capital Improvements Program Overview	5
CIP Prioritization Process	6
Funding Sources Used to Finance the CIP	6
Investment in Town Square	7
Relationship Between the Operating Budget and CIP, Including Debt Service and Operating Expenses	8
Capital Projects Fund and Debt Service Fund Cash Flows	9
Compatibility of the CIP with City Financial Policies, Including Financial Ratios Related to Debt	10
Summary of Unfunded Projects by Program Area	12
Neighborhood Association CIP Requests for FY 2011	14
FY 2011 - FY 2015 CIP Changes from Proposed to Adopted	17
FY 2011 - FY 2015 CIP Funding Schedule by Source	18
FY 2011 - FY 2015 CIP Funding Schedule by Program Area	19
FY 2011 CIP Appropriations Summary	21
Understanding a CIP Project Sheet	22
Mayor and Council Vision, 2020	24

Recreation and Parks Program Area

Recreation and Parks Program Area Overview	27
FY 2011 - FY 2015 Appropriation Schedule	28
FY 2011 - FY 2015 Funding Schedule	28
FY 2011 - FY 2015 Funding Schedule [Graphs]	29
FY 2011 Appropriation Summary	30
Operating Cost Impacts / Unfunded Schedule	31
CIP Project Sheets	32

Transportation Program Area

Transportation Program Area Overview	57
FY 2011 - FY 2015 Appropriation Schedule	58
FY 2011 - FY 2015 Funding Schedule	58
FY 2011 - FY 2015 Funding Schedule [Graphs]	59
FY 2011 Appropriation Summary	60
Operating Cost Impacts / Unfunded Schedule	61
CIP Project Sheets	62

Stormwater Management Program Area

Stormwater Management Program Area Overview	79
FY 2011 - FY 2015 Appropriation Schedule	80
FY 2011 - FY 2015 Funding Schedule	80
FY 2011 - FY 2015 Funding Schedule [Graphs]	81
FY 2011 Appropriation Summary	82
Operating Cost Impacts / Unfunded Schedule	83
CIP Project Sheets	84

Utilities Program Area

Utilities Program Area Overview	95
FY 2011 - FY 2015 Appropriation Schedule	96
FY 2011 - FY 2015 Funding Schedule	96
FY 2011 - FY 2015 Funding Schedule [Graphs]	97
FY 2011 Appropriation Summary	98
Operating Cost Impacts / Unfunded Schedule	99
CIP Project Sheets	100

General Government Program Area

General Government Program Area Overview	115
FY 2011 - FY 2015 Appropriation Schedule	116
FY 2011 - FY 2015 Funding Schedule	116
FY 2011 - FY 2015 Funding Schedule [Graphs]	117
FY 2011 Appropriation Summary	118
Operating Cost Impacts / Unfunded Schedule	119
CIP Project Sheets	120

Appendix

FY 2011 Budget Ordinance	131
Sample CIP Prioritization Sheet	135
Glossary	137
Index of CIP Projects	147



July 1, 2010

Honorable Mayor and Members of the City Council
City of Rockville, Maryland

It is our privilege to submit to you the adopted FY 2011 – FY 2015 Capital Improvements Program (CIP) for the City of Rockville. The adopted FY 2011 CIP budget includes new funding of \$22.0 million to address the priorities of the Mayor and Council. This new funding combined with prior year unspent funding of \$47.0 million will support a total of 61 CIP projects in FY 2011.

As part of the FY 2011 budget preparation the City continued to use the formal CIP prioritization process, created in FY 2009, to determine which projects should be funded, unfunded or deferred to future years. A sample prioritization sheet used in the FY 2011 budget process is included in the appendix on page 135. In particular, the FY 2011 CIP includes funding to:

- Repair or replace two pedestrian bridges and one vehicular bridge
- Create pedestrian friendly routes from major neighborhoods into Town Center through the new Greenway Streetscape Corridors CIP project
- Continue the City's asphalt and concrete repair and replacement programs
- Continue the City's pedestrian safety programs by installing battery back-up systems at streetlights, new sidewalk links, and new traffic control devices
- Continue to improve the City's water treatment and water distribution systems
- Rehabilitate and upgrade the City's sewer main and stormwater management systems
- Renovate and replace trailers used at the Gude Drive complex by Recreation and Parks staff

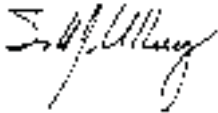
The future funding outlook for the City's CIP over the planning period is uncertain. As a consequence of the current economic environment there is a significant reduction in future outside funding sources, such as State and County grants. Decreased Speed Camera revenues have also impacted the FY 2011 – FY 2015 CIP. In October 2009, a new State of Maryland law took effect, which changed the threshold speed limit and hours of operations of speed cameras. As a result of the new law the City has experienced a significant decrease in revenues in FY 2010, and we are projecting less revenue to be received in FY 2011 and future years. This decrease in revenue has impacted the Speed Camera funded CIP projects, which are mainly located in the Transportation Program Area of the CIP. The FY 2011 CIP includes funding for several CIP projects that focus on pedestrian and traffic safety, but the majority of the Speed Camera funding has been removed from future years. These reductions in funding will require additional City resources, and in FY 2013, \$6.5 million of additional City debt for infrastructure maintenance.

In response to decreasing CIP funding sources nine projects that were previously scheduled for funding in FY 2011 are no longer funded in the FY 2011 CIP. The number of unfunded projects has increased to 33 in the FY 2011 CIP from 18 in the adopted FY 2010 CIP. The total value of the 33 unfunded projects is \$40.1 million over the five-year planning period. As the City infrastructure ages, the reduced levels of spending on repair and replacement will need to be closely monitored. Though not critical at this juncture the significant backlog will have to be addressed through further prioritization.

During these economic times when tough decisions are required the City's goal of providing useful, accurate and easy to understand financial information is more important than ever. In response to this need the FY 2011 CIP sheets have been updated to include a new Project Snapshot section located under the picture on each sheet. The purpose of this new section is to provide information on any budget changes between the original budget and the current budget, how much of the project has been completed, and when residents can expect the project to conclude.

On behalf of our dedicated City staff, we look forward to accomplishing these projects for the benefit of our community.

Respectfully,

A handwritten signature in black ink, appearing to read "Scott Ullery". The signature is written in a cursive style with a large, stylized initial "S".

Scott Ullery
City Manager

Capital Improvements Program Overview

The City of Rockville's FY 2011 Budget is presented in two books: the Operating Budget and the Capital Improvements Program (CIP).

The CIP maps the City's capital investment plan over a five-year period. This investment consists of new buildings and facilities, significant ongoing maintenance, and improvements to current facilities. The CIP is both a fiscal and planning device that allows the City to inventory and monitor all capital project costs, funding sources, departmental responsibilities, and project schedules. Each year the CIP is reviewed within the context of ongoing City, County, State, and Federal planning programs and policies, as well as the City's Master Plan. Capital investments involve major City projects that normally have long useful lives. CIP projects are usually defined by one or more of the following six categories:

1. The acquisition of land for a public purpose.
2. The construction of a significant facility, i.e., a building or a road, or the addition to or extension of an existing facility.
3. Nonrecurring rehabilitation or major repair to all or part of a facility, such as infrequent repairs that are not considered to be recurring maintenance, provided the total cost per fiscal year is more than \$100,000.
4. Any specific design work related to an individual project falling within the above three categories.
5. Any long-term project funded through a grant where the establishment of a CIP project is a condition of the grant, regardless of the amount of funding per fiscal year.
6. A significant one-time investment in tangible goods of any nature, the benefit of which will accrue over a multi-year period such as a new phone system or vehicle acquisitions over \$100,000.

The new year of the CIP, along with any unspent prior appropriations, comprise the capital budget for each project beginning July 1 of each fiscal year. The remaining four years of the CIP serve as a financial plan for capital investments. The five-year financial plan is reviewed and updated each year, and the Mayor and Council adopt both the capital budget and the five-year financial plan. Public hearings were held on April 12, April 26 and May 4, 2010, and five Mayor and Council worksessions were held between April 19 and May 10, 2010, to discuss the proposed CIP and operating budgets.

The CIP book presents comprehensive and in depth descriptions of major project needs through FY 2015, and actual projects to be undertaken in FY 2011. This introductory section contains the following overview information:

1. CIP Prioritization Process
2. Funding Sources Used to Finance the CIP
3. Investment in Town Square
4. Relationship Between the Operating Budget and CIP, Including Debt Service and Operating Expenses
5. Capital Projects Fund and Debt Service Fund Cash Flows
6. Compatibility of the CIP with the City's Financial Policies, Including Key Financial Ratios Relating to Debt
7. Summary of Unfunded CIP Projects by Program Area
8. Neighborhood Association CIP Requests for FY 2011
9. FY 2011 - FY 2015 CIP Changes from Proposed to Adopted
10. FY 2011 - FY 2015 Funding Schedule by Source
11. FY 2011 - FY 2015 Funding Schedule by Program Area
12. FY 2011 CIP Appropriations Summary
13. Understanding a CIP Project Sheet
14. Mayor and Council Vision, 2020

The remaining sections of the CIP contain detailed individual project descriptions organized by the following five program areas: Recreation and Parks, Transportation, Stormwater Management, Utilities, and General Government. The following information is presented in each program area section:

1. Description of the type of projects that fall within the program area
2. Long-term goals for the program area
3. Current year objectives, and the relationship to the Mayor and Council policy agenda
4. Listing of new projects in the program area for FY 2011
5. Listing of projects that were closed at the end of FY 2010
6. Appropriation and funding source summary tables and graphs
7. Individual project sheets

Each project sheet contains detailed information regarding: appropriation and funding sources, operating cost impacts, future unfunded amounts, description, status, coordination, bond proceeds, carry over funding, staff contact and whether the project is ongoing routine maintenance. A map or photograph is included on each project sheet, if available. Within each program area, the project sheets are presented in alphabetical order.

CIP Prioritization Process

CIP projects supported by the Capital Projects Fund were prioritized, for the third year, based on the needs of the Rockville community and the vision of the Mayor and Council.

A committee of eight members was organized based on nominations from Department Directors. The final committee consisted of three project managers from Recreation and Parks, two project managers from Public Works and one member each from the Office of the City Manager, the Department of Information and Technology and the Department of Community Planning and Development Services. Two staff members from the Finance department served as facilitators.

To begin the prioritization process, the committee established the prioritization criteria (please see Appendix for a sample prioritization sheet) and the weighting of each criteria relative to the total score. The committee agreed upon eighteen criteria. These criteria included the FY 2010 adopted visions of the Mayor and Council and the impacts that the capital projects have on the City's: 1) facilities and infrastructure, 2) environment and safety, 3) budget and legal and 4) other provisions. The maximum score totaled 100, of which 21 points were awarded to the FY 2010 Mayor and Council Vision. The other 79 points were divided amongst criteria in facilities/infrastructure, environmental/safety, budgetary/legal and other. Each department provided a list of CIP projects to include in the prioritization process and the committee only prioritized these CIP projects.

Each committee member evaluated the CIP projects using the project summaries in the FY 2010 Adopted CIP budget book. After the results were compiled, the committee used the average of the raw scores to determine the overall project prioritization. Next, the committee finalized their recommendations and presented them for review by Department Directors. Department Directors were asked to review the final recommendations and to submit written comments to the City Manager discussing any concerns with the prioritization process or the final recommendations. The City Manager then used the committee's prioritization findings and the written comments from Department Directors to determine the recommended funding levels for the projects in the Adopted FY 2011 – FY 2015 CIP budget.

Funding Sources Used to Finance the CIP

There are several funding sources used to finance the CIP. The following is a list of the funding sources in this five-year plan. In parentheses following the proper name of the funding source is the abbreviation used on the summaries and project sheets.

1. Capital Projects Fund (Capital Projects) - This is the primary source of funding for general capital improvements. Funds are generated from bond financing and contributions to the CIP from the General Fund.
2. Developer Contributions and Other Funding (Developer/Other) - Payments that developers make to the City in support of public improvements, such as stormwater drains or traffic control devices, that increase the value of a private development. In addition, this category is used for contributions that are not specifically listed elsewhere.
3. Federal Grant (Federal Grant) - Various grants from the federal government for specific projects.
4. Maryland Consolidated Capital Bond Loan (State Bond Bill) - A grant from the State of Maryland to fund various capital programs administered by State agencies and other projects for local governments or private institutions.
5. Maryland State Loan (State Loan) - A loan from the State of Maryland to fund specific water treatment plant capital expenditures, stream restoration and stormwater development projects.
6. Montgomery County (Montgomery County) - Contributions from Montgomery County for capital improvement projects.
7. Montgomery County Library (Montgomery Library) - Contributions from Montgomery County Library for capital improvement projects relating to Town Center.

8. Parking Fund (Parking) - Capital expenses funded through the Parking Fund. The source of funding is accumulated retained earnings or bond financing.
9. Program Open Space (POS) - Contributions from the State of Maryland for the development and acquisition of recreation facilities and parkland. The funding, disbursed by Montgomery County, represents a portion of the proceeds from the real estate transfer tax collected by the State for all property sold in Maryland. The amounts reserved for the counties in Maryland are based on resident population.
10. RedGate Golf Course Fund (Golf) - Capital expenses funded by the RedGate Golf Course Fund for expansion and improvements to the City's golf course. The source of funding is accumulated retained earnings or bond financing.
11. Refuse Fund (Refuse) - Capital expenses funded by the Refuse Fund. The source of funding is accumulated retained earnings or bond financing.
12. Rockville Football League (Rockville Football, Leag.) - Contributions made by the Rockville Football League for improvements to the Mattie J.T. Stepanek Park.
13. Rockville Seniors, Inc. (Rockville Seniors, Inc.) - Contributions made by Rockville Seniors, Inc. for improvements and renovations to the Senior Center.
14. Sewer Fund (Sewer) - Capital expenses funded by the Sewer Fund for major sewer system expansions or improvements. The source of funding is accumulated retained earnings or bond financing.
15. Speed Camera Fund - Capital expenses funded by the Speed Camera Fund. The source of funding is revenue generated from the City's speed camera units. This funding is restricted and can only be used to further the City's pedestrian and traffic safety initiatives.
16. State of Maryland Grant (State Grant) - Grants received from the State of Maryland for capital improvement projects.
17. Stormwater Management Fund (Stormwater Mgmt) - Capital expenses funded by the Stormwater Management Fund. The source of funding is accumulated retained earnings or bond financing.
18. Water Fund (Water Fund) - Capital expenses funded by the Water Fund for major water system expansions or improvements. The source of funding is accumulated retained earnings or bond financing.

Investment in Town Square

The City invested \$50,747,492 in redeveloping fifteen acres of its downtown area known as Town Square. Town Square is phase 1 of a greater downtown Rockville development plan. The City created three CIP projects to manage the finances of this investment. These capital projects include Town Square Public Improvements (page 128), Town Center Parking Facilities (page 127), and Rockville Arts and Innovation Center (page 126).

Budget for the Town Square Redevelopment

CIP Project	Outside Funding	City Funding	TOTAL
Public Improvements	52,571,295	8,470,908	61,042,203
Parking Garages	21,502,200	34,998,218	56,500,418
Arts and Innovation Center	7,438,025	7,278,366	14,716,391
TOTAL	81,511,520	50,747,492	132,259,012

The Rockville Arts and Innovation Center was created to house the Metropolitan Center for the Visual Arts (VisArts) and the Montgomery County business incubator. Federal Realty Investment Trust (FRIT) owns private retail on the ground floor, the City owns the second and third floors and leases them to VisArts, and the Maryland Economic Development Corporation (MEDCO) owns the fourth and fifth floors, which are used for the County's business incubator. In total, the Rockville Arts and Innovation Center has approximately 63,500 square feet of space, of which the City owns 31,900, FRIT owns 8,100, and MEDCO owns 23,500 square feet.

The City leased the Arts and Innovation Center to VisArts under a 20-year lease that started on August 1, 2007 and will expire on June 30, 2027. The rental income for this period started at \$1 per square foot for 25,000 square feet, with a 3 percent escalation each year. The estimated market value of this space is \$27 per square foot for commercial use (or \$675,000 for 25,000 square feet).

Relationship Between the Operating Budget and CIP, Including Debt Service and Operating Expenses

Whenever the City commits to a CIP plan, there is an associated long-range commitment of operating funds. In general, these additional expenses are to service the debt incurred when money is borrowed and to operate and maintain new or refurbished facilities.

Debt financing is often used for major projects. If, for example, 20-year bonds are issued to finance capital needs, then the operating funds will need to budget debt service payments for the next two decades. At current prevailing interest rates, a \$1,000,000 borrowing commitment results in an increased average annual debt service burden of approximately \$70,000. For this reason, it is important to evaluate capital commitments in the context of their long-range operating impact.

The five-year CIP is designed to ensure that the City can maintain its annual net tax-supported debt service costs at a level that is less than 15 percent of the combined budgets (net of interfund transfers) for the General, Special Revenue, and Debt Service Funds. For enterprise funds, supporting debt rate projections are generally calculated for the five-year period so that the impact of the CIP on utility customers' bills can be evaluated. To fulfill critical capital demands while simultaneously minimizing debt issuances, the City pursues a policy of earmarking the excess General Fund fund balance for the purpose of providing pay-as-you-go funding for the CIP.

Most capital projects affect future operating budgets either positively or negatively due to an increase or decrease in maintenance costs or by providing capacity to offer new programs. Such impacts vary from project to project and, as such, are evaluated individually during the process of assessing project feasibility. Figures are listed on each project sheet, where applicable, to demonstrate the operating cost impact that the City is committing to by approving a particular project. The following chart lists the total amounts, by fund and fiscal year, added to (or subtracted from) the City's operating budget as projects are completed.

Summary of Operating Cost Impacts by Program Area

Recreation and Parks	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
General Fund	3,000	106,000	(10,500)	(790)	(2,050)
Transportation	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
General Fund	15,500	14,000	10,025	5,275	2,225
Special Activities Fund	80,000	-	-	-	-
Stormwater Management	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Stormwater Management Fund	3,500	51,500	5,000	44,100	29,400
Utilities	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Water Fund	11,000	15,400	-	1,000	2,000
General Government	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
General Fund	72,000	170,250	86,700	(235,000)	-
Water Fund	5,490	-	-	-	-
Stormwater Management Fund	2,860	-	-	-	-
FUND TOTALS	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
General Fund	90,500	290,250	86,225	(230,515)	175
Water Fund	16,490	15,400	-	1,000	2,000
Special Activities Fund	80,000	-	-	-	-
Stormwater Management Fund	6,360	51,500	5,000	44,100	29,400
TOTAL	193,350	357,150	91,225	(185,415)	31,575

Capital Projects Fund and Debt Service Fund Cash Flows

CAPITAL PROJECTS FUND CASH FLOW

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Cash Flows From Capital and Related Financing Activities:					
Transfer from General Fund	3,141,000	3,000,000	3,500,000	4,000,000	4,500,000
Outside Funding Sources					
Rec. and Parks Projects	1,815,800	420,000	210,000	300,000	410,000
Transportation Projects	963,000	2,848,810	-	-	-
Utilities Projects	-	-	-	-	-
SWM Projects	-	-	-	-	-
General Government Projects	100,000	869,875	-	-	-
Total Outside Funding Sources	2,878,800	4,138,685	210,000	300,000	410,000
Proceeds from Sale of Bonds	13,000,000	-	6,500,000	-	-
Expenditures for Projects					
Rec. and Parks Projects	(3,427,721)	(1,708,674)	(2,130,324)	(1,734,600)	(621,320)
Transportation Projects	(6,044,245)	(8,150,287)	(4,451,035)	(4,761,305)	(4,856,115)
Utilities Projects	-	-	-	-	-
SWM Projects	-	-	-	-	-
General Government Projects	(7,078,855)	(3,681,625)	(562,057)	(928,803)	(1,037,781)
Total Expenditures for Projects	(16,550,820)	(13,540,585)	(7,143,416)	(7,424,708)	(6,515,216)
Net Cash Used by Financing Activities	2,468,980	(6,401,900)	3,066,584	(3,124,708)	(1,605,216)
Cash Flows From Investing Activities	65,000	46,000	91,000	93,000	40,000
Net Increase (Decrease) in Cash and Cash Equivalents	2,533,980	(6,355,900)	3,157,584	(3,031,708)	(1,565,216)
Cash Beginning	5,274,681	7,808,661	1,452,761	4,610,344	1,578,637
Cash Ending	7,808,661	1,452,761	4,610,344	1,578,637	13,421

DEBT SERVICE FUND CASH FLOW

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Cash Flows From Operating Activities:	190,000	150,000	150,000	150,000	150,000
Cash Flows From Non-Operating Activities:					
Cash from General Fund - Old Debt	4,458,750	3,865,000	3,894,250	3,206,000	3,249,875
Cash from General Fund - New Debt	641,250	1,235,000	1,205,750	1,794,000	1,750,125
Net Cash Provided by the General Fund	5,100,000	5,100,000	5,100,000	5,000,000	5,000,000
Cash Flows From Capital and Related Financing Activities:					
Interest and Principal Payments - Old Debt	(4,458,584)	(4,328,040)	(3,982,362)	(3,561,116)	(3,468,767)
Interest and Principal Payments - New Debt	(641,250)	(1,235,000)	(1,205,750)	(1,794,000)	(1,750,125)
Net Cash Used by Financing Activities	(5,099,834)	(5,563,040)	(5,188,112)	(5,355,116)	(5,218,892)
Cash Flows From Investing Activities	24,000	23,000	68,000	68,000	111,000
Net Increase (Decrease) in Cash and Cash Equivalents	214,166	(290,040)	129,888	(137,116)	42,108
Cash Beginning	2,278,776	2,492,942	2,202,902	2,332,790	2,195,674
Cash Ending	2,492,942	2,202,902	2,332,790	2,195,674	2,237,782

Compatibility of the CIP with City Financial Policies, Including Financial Ratios Related to Debt

The City's policies for capital financing and debt management, which are found in the Policies and Goals section of the operating budget document, establish quantitative parameters designed to ensure that debt burdens remain within manageable levels. Neither Maryland State law nor the City Charter mandates a limit on municipal debt. Each year, the CIP is crafted with a view toward ensuring that these quantitative targets are maintained. The Capital Projects Fund ratios below include the debt issued for the Town Center Parking Garages. With the inclusion of the parking garage debt, some ratios exceed the City's quantitative targets. Discussions with the bond rating agencies indicate that this higher interim level is reasonable given the City's overall financial profile.

In the Capital Projects Fund, the City strives to 1) maintain its net tax-supported debt at a level not to exceed 1.0 percent of the assessed valuation of taxable property within the City, 2) ensure that its net tax-supported debt per capita does not exceed \$700, 3) ensure that its net tax-supported debt per capita as a percentage of Federal adjusted gross income does not exceed 2.5 percent, and 4) maintain its annual net tax-supported debt service costs at a level less than 15 percent of the combined expenditure budgets for the General, Special Revenue, and Debt Service Funds. For the Enterprise Funds, the City strives to set Enterprise Fund rates at levels needed to fully cover debt service requirements as well as operations, maintenance, administration and capital improvement costs. Debt service coverage ratios are calculated annually for all of the City's Enterprise Funds. A minimum of a 1.2 coverage ratio should be maintained for each of the Enterprise Funds.

DEBT PROJECTIONS: CAPITAL PROJECTS FUND

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Beginning Net Tax-Supp. Debt	70,160,102	79,417,804	75,025,684	77,348,148	73,128,087
Amount of New Debt	13,000,000	-	6,500,000	-	-
Total Amount to be Retired	(3,742,298)	(4,392,120)	(4,177,536)	(4,220,061)	(4,250,061)
Ending Net Tax-Supp. Debt	79,417,804	75,025,684	77,348,148	73,128,087	68,878,026
Net Bonded Debt at Year-End	76,924,862	72,822,782	75,015,358	70,932,413	66,640,244
Assessed Valuation¹	12,232,329,600	12,353,502,896	12,356,234,946	12,478,647,295	12,602,283,768
Population of City²	62,908	63,984	64,660	66,019	67,341
Per Capita Income³	47,162	49,048	51,010	53,051	55,173

1. Includes all real and personal property within the City of Rockville boundaries.

2. Source: City of Rockville Department of Community Planning and Development Service, February 2010 estimate.

3. Source: U.S. Census Bureau, 2005-2007 American Community Survey for Rockville, Maryland (adjusted for annual inflation).

DEBT RATIOS: CAPITAL PROJECTS FUND

	Target	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Debt per Assessed Valuation	1.0%	0.63%	0.59%	0.61%	0.57%	0.53%
Debt per Capita	\$700	\$1,223	\$1,138	\$1,160	\$1,074	\$990
Debt per Capita as % of per Capita Income	2.5%	2.60%	2.30%	2.30%	2.00%	1.80%
Debt Service as % of Operating Budget	15.0%	11.20%	11.70%	10.90%	10.90%	10.50%

Compatibility of the CIP with City Financial Policies, Including Financial Ratios Related to Debt Continued

DEBT RATIOS: WATER FUND

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Gross Revenue	9,149,050	11,405,268	12,191,258	13,078,462	13,914,568
Less: Operating Expenses	6,498,140	6,871,742	7,285,786	7,753,801	8,272,945
Net Available Revenue	2,650,910	4,533,526	4,905,472	5,324,661	5,641,623
Total Debt¹	2,427,034	2,811,419	2,724,377	3,904,583	3,729,304
Coverage (1.2 target)	1.09	1.61	1.80	1.36	1.51

DEBT RATIOS: SEWER FUND

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Gross Revenue	7,824,000	9,049,000	9,586,000	10,278,100	10,823,600
Less: Operating Expenses	5,795,510	6,204,695	6,658,456	7,166,790	7,730,812
Net Available Revenue	2,028,490	2,844,305	2,927,544	3,111,310	3,092,788
Total Debt¹	1,833,345	2,289,863	2,200,541	4,117,254	4,009,242
Coverage (1.2 target)	1.11	1.24	1.33	0.76	0.77

DEBT RATIOS: REFUSE FUND

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Gross Revenue	5,553,550	5,786,130	6,048,666	6,270,962	6,502,830
Less: Operating Expenses	5,281,590	5,437,646	5,610,149	5,808,468	6,028,493
Net Available Revenue	271,960	348,484	438,517	462,494	474,337
Total Debt¹	476,700	461,800	446,900	431,900	406,900
Coverage (1.2 target)	0.57	0.75	0.98	1.07	1.17

DEBT RATIOS: SWM FUND

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Gross Revenue	2,111,500	2,705,100	3,486,500	4,424,600	4,539,500
Less: Operating Expenses	2,972,050	3,117,346	3,278,712	3,463,131	3,668,172
Net Available Revenue	(860,550)	(412,246)	207,788	961,469	871,328
Total Debt¹	76,263	128,356	743,478	728,900	714,322
Coverage (1.2 target)	(11.28)	(3.21)	0.28	1.32	1.22

DEBT RATIOS: GOLF FUND

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Gross Revenue	1,017,710	1,068,456	1,100,426	1,133,355	1,167,272
Less: Operating Expenses	1,580,700	1,796,370	1,851,149	1,913,965	1,983,160
Net Available Revenue	(562,990)	(727,914)	(750,723)	(780,610)	(815,888)
Total Debt¹	35,672	34,965	34,222	33,477	32,733
Coverage (1.2 target)	(15.78)	(20.82)	(21.94)	(23.32)	(24.93)

1. Includes principal and interest from current and planned debt.

Summary of Unfunded Projects by Program Area

The list below summarizes the City's capital improvement projects that are partially or fully unfunded for FY 2011 and future years. Every year, the City evaluates the funding requests of projects in regards to the priorities of the residents of Rockville and the financial resources of the City. As a result of this evaluation, some projects may be partially unfunded or fully unfunded. Funding for these projects will be considered by the Mayor and Council as revenues are received and new priorities are established.

Recreation and Parks	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs
Ballfield Equipment Replacement	-	-	442,000	-	-	-
Civic Center Improvements ¹	-	931,450	782,150	560,850	629,550	-
Community/Park Enhancement ¹	160,000	-	-	-	-	-
F. Scott Fitzgerald Theatre Improv. ¹	232,000	743,000	155,000	-	-	-
Gateway Welcome Signs ¹	-	-	-	475,000	-	-
Glenview Mansion and Cottage Imp.	-	-	103,000	-	-	-
Greenway Streetscape Corridors	-	32,000	-	-	-	-
King Farm "Farmstead" Park	-	-	-	-	1,500,000	15,175,000
Maryvale Park Improvements	-	56,100	-	-	-	-
Mattie J.T. Stepanek Park	-	65,000	-	-	-	-
Outdoor Security Lighting	-	-	-	250,000	-	-
Park Pedestrian Bridge Improvement	116,300	114,000	36,500	-	-	-
Park System Sign Replacement ¹	-	-	-	191,000	-	-
Rockcrest Recreation Center ¹	-	72,000	864,900	-	-	-
Roofing Replacement	-	-	250,000	250,000	-	-
Senior Center Improvements	-	500,000	-	-	-	-
Swim and Fitness Center Improv.	713,233	-	507,700	-	310,600	-
Total	1,221,533	2,513,550	3,141,250	1,726,850	2,440,150	15,175,000

Transportation	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs
Accessible Pedestrian Signals	-	450,000	450,000	450,000	450,000	-
Asphalt Repair and Replacement	1,549,500	317,420	336,475	356,702	-	-
Avery Road Reconstruction ¹	-	300,000	2,100,000	-	-	-
Concrete Repair and Replacement	1,124,000	-	-	-	-	-
Illuminated Street Name Signs	110,000	110,000	110,000	110,000	-	-
Maryland/Dawson Extended ¹	-	-	-	-	-	12,000,000
Pedestrian Safety	-	200,000	200,000	200,000	200,000	-
Sidewalks	-	460,000	650,000	750,000	750,000	-
Southlawn Lane ¹	-	100,000	400,000	2,200,000	-	-
Street Lighting Improvements	-	200,000	200,000	200,000	200,000	-
Traffic Controls: Citywide	-	100,000	100,000	100,000	100,000	-
Total	2,783,500	2,237,420	4,546,475	4,366,702	1,700,000	12,000,000

Stormwater Management	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs
Horizon Hill SWM Pond	-	115,000	-	-	-	-
Total	-	115,000	-	-	-	-

Utilities	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs
Sewer Rehabilitation	727,500	-	-	250,000	-	-
Total	727,500	-	-	250,000	-	-

General Government	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs
Enterprise Software System ¹	-	300,000	700,000	-	-	-
City Hall Improvement	-	1,600,000	-	-	-	-
Gude Drive Facility Improvement	-	-	-	9,723,600	-	-
Total	-	1,900,000	700,000	9,723,600	-	-

1. These projects are fully unfunded.

Summary of Unfunded Projects by Program Area Continued

PROGRAM AREA TOTALS	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs
Recreation and Parks	1,221,533	2,513,550	3,141,250	1,726,850	2,440,150	15,175,000
Transportation	2,783,500	2,237,420	4,546,475	4,366,702	1,700,000	12,000,000
Stormwater Management	-	115,000	-	-	-	-
Utilities	727,500	-	-	250,000	-	-
General Government	-	1,900,000	700,000	9,723,600	-	-
TOTAL	4,732,533	6,765,970	8,387,725	16,067,152	4,140,150	27,175,000

Neighborhood Association CIP Requests for FY 2011

In October 2009, letters were mailed to all Rockville neighborhood and homeowners' associations encouraging them to submit ideas for consideration as part of the FY 2011 – FY 2015 Capital Improvements Program development process. Several requests were received and are listed below.

Cambridge Walk II HOA

Requested Project(s): Acquire and demolish the building at 5946 Halpine Road and install a small neighborhood park with a tot lot.

Action Taken: Recreation and Parks Department staff agrees conceptually with the proposal to acquire additional parkland within the Twinbrook Community, as this is an area of Rockville underserved by park resources. The general area recommended is consistent with the Draft Park Recreation and Open Space Plan. Staff estimates the cost for the property would be more than \$400,000 and does not recommend adding this as a new project in FY11 due to funding constraints.

Plymouth Woods Condominium Inc.

Requested Project(s): Install recreational equipment / playground area at Anderson Park.

Action Taken: Recreation and Parks Department staff does not recommend adding park amenities to Anderson Park since College Gardens Park is located within one-quarter mile of Anderson Park. Within College Gardens Park there is a playground, basketball courts, volleyball court, picnic tables and grills. In addition the Senior Center, Woodley Gardens Park and Welsh Park are all located within one mile of the Plymouth Woods Community and provide substantial recreational amenities.

Regents Square Condominium Association

Requested Project(s): Install a "Welcome to Woodley Gardens" sign, landscaping and hardscape borders on the wide median islands on Azalea Drive.

Action Taken: Staff will work with these communities to improve the landscaping on Azalea Drive. In general staff believe the existing landscape areas may be expanded in a few locations. Recreation and Parks staff does not recommend that the City begin direct funding of entrance signs for specific neighborhoods. These signs have been funded in past years via the City's neighborhood matching grant program administered by the Neighborhood Resources Office (240-314-8340).

North Farm Citizens Association

Requested Project(s): Install additional streetlights and upgrade existing streetlights.

Action Taken: Staff will conduct a field survey to assess the need and feasibility of improving streetlights in the North Farm Community. If justified, the project will be constructed and funded during FY11 through the Street Lighting Improvements CIP project (380/420-850-5A91; pg. 75).

Neighborhood Association CIP Requests for FY 2011 Continued

East Rockville Civic Association

Requested Project(s): *Pedestrian safety improvements* to include improvements to the intersection of Baltimore Rd. and S. Stonestreet Ave. to induce traffic calming; additional street lighting in the 200 block of Highland Ave., the 300 block of Croydon Ave., the 300 block of Reading Ave., and at the intersection of Baltimore Rd. and Grandin Ave.; landscaping, lighting, painting and repairs/improvements to the pedestrian footbridge that currently provides pedestrian access to Richard Montgomery High School and St. Mary's School/Church; and bus shelters at locations such as N. and S. Stonestreet, N. Horner's Ln. and Baltimore Rd.

Park improvements to include new amenities at the Pumphouse Park and Maryvale Park and installation of pocket parks on City owned vacant land throughout East Rockville.

Signage and way-finding improvements to include a signature welcome archway on Park Rd., an East Rockville pedestrian heritage trail that begins at the welcome archway; new East Rockville street banners.

Action Taken: *Pedestrian safety improvements:* Staff is currently working on a concept plan for traffic calming improvements at the intersection of Baltimore Rd. and S. Stonestreet Ave. The project has to be coordinated with the Rockville Intermodal Access – Baltimore Rd. CIP project (420-850-8A11; pg. 72), which will be under design starting in spring 2010. Once the design is complete, the project could be funded from the Pedestrian Safety CIP project (380/420-850-4B71; pg. 71) and built in calendar year 2010. Staff have reviewed the 200 block of Highland Ave., 300 block of Croydon Ave., 300 block of Reading Ave., and the intersection of Baltimore Rd. and Grandin Ave. and has sent PEPCO a request to add six new lights. The project will be constructed and funded during FY11 through the Street Lighting Improvements CIP project (380/420-850-5A91; pg. 75). Staff is currently looking at possible locations for new bus shelters. If justified and feasible, new bus shelters could be installed by the summer of 2010 using developer funds available in the Bus Shelters CIP project (420-850-2A80; pg. 67). The St. Mary's pedestrian bridge (also referred to as Stonestreet Bridge) rehabilitation project is funded through the Bridge Rehabilitation CIP project (380/420-850-8L11; pg. 66). Aesthetic improvements will be considered as part of the design of the bridge.

Park improvements: Staff has been working very closely with the East Rockville Civic Association on the renovations planned for the Pumphouse (Pumphouse Facility Improvement, 420-900-3C61; pg. 51). Staff will continue to work with the community to address a number of requests related to the park, including landscaping, additional seating and a water feature. However, staff does not recommend the addition of a gazebo/bandstand nor a community bulletin board. The minimal amount of open space left in the park (approximately 100 ft X 100 ft) is the only non-programmed area available. These non-programmed areas within City parks generally receive considerable use and are considered valuable recreation resources. The City does not recommend funding bulletin boards for individual community associations.

The Recreation and Parks Department, in conjunction with the Public Works Department, completed improvements to Maryvale Park during calendar year 2009. The improvements included a new Stormwater Management (SWM) pond, landscaping, additional paths, and upgrades to the picnic area, benches and trash cans. The Maryvale Park Improvements CIP project (420-900-8C61; pg. 44) is still active and includes park lighting to be installed in FY10. Additional Maryvale Park amenities proposed by staff for future budget years include improvements to the basketball courts, a footbridge across the SWM pond spillway, stone veneer on the SWM outlet pipe, rubberized surface for the playground and enhanced landscaping. Dog waste bag dispensers will be installed within six months. Staff does not recommend construction of a Recreation Center as the community is within one mile of the Lincoln Park Community Center, Pumphouse, Civic Center Complex and Nature Center. There is an existing shelter with an attached pavilion, which can be used by the community for outdoor activities.

Signage and way-finding improvements: A new CIP project, Greenway Streetscape Corridors (420-900-1C61; pg. 41), was created to design and construct pocket parks, historical signage, and an East Rockville entrance sign among other improvements. This project will be coordinated with the Rockville Intermodal Access – Baltimore Rd. CIP project (420-850-8A11; pg. 72).

Neighborhood Association CIP Requests for FY 2011 Continued

Twinbrook Citizens Association

Requested Project(s): Conduct a feasibility study on tripling the size of the Twinbrook Community Center. Design and install community gateway signs. Update the shelter at Calvin Park. Upgrade the appearance and maintenance of the City property on the south side of Halpine Rd. abutting the Avalon Bay site. Add to the Rockcrest Center CIP project an expansion of the parking area and construct a gazebo in Rockcrest Park. Install additional streetlights along the F. Scott Fitzgerald Theatre driveway.

Assess feasibility of installing SWM in-ground treatment facilities at the headwaters of Rockcrest and other creeks. Include aesthetic improvements and a welcome sign to the John Brown bridge rehabilitation project. Improve streetlighting on the 5700 block of Halpine Rd. and on Ardennes Ave. north of Halpine. Install additional bus shelters with bike racks on Twinbrook Parkway.

Action Taken: The Recreation and Parks Department does not recommend a feasibility study on tripling the size of the Twinbrook Community Center at this time. A feasibility study was budgeted in FY09 and was postponed due to budget reductions. At this time the community center still has capacity, especially during the school year from 6:00am to 3:00pm. Should the center become too crowded as new developments are built, the City could limit the number of non-resident passes to the center as has been done at the Senior Center.

Currently, there is a community gateway sign located on Veirs Mill Rd. and an additional sign planned for Atlantic Ave. Staff does not recommend installing additional gateway signs throughout the community. There is a Citywide Gateway Welcome Signs CIP project (420-900-8E61; pg. 39) to design and construct "Welcome to Rockville" signs at major entrances to the City.

The current shelter at Calvin Park was rebuilt approximately 10 years ago. In its current condition, it can be used for many activities.

The City owned property on the south side of Halpine Rd. abutting the Avalon Bay site is under review for a development project. The City intends to require the developer to make improvements to the forested area adjacent to Halpine Rd. Some of the improvements requested will be included as part of the development negotiations.

Currently, there is a Rockcrest Recreation Center CIP project (420-900-3D61; pg. 53) to design and construct renovations and improvements to the Rockcrest Recreation Center. The option of constructing a gazebo and expanding the parking area will be considered during the design process of this project. Additional public input will be sought at that time.

Currently, there is a Civic Center Improvements CIP project (420-900-0C61; pg.35) and the need for additional streetlights along the driveway will be considered during the design phase of this project.

Staff recommends that no new projects be proposed for underground stormwater management (SWM) facilities within Rockcrest Park and other neighborhood creeks at this time. It is most appropriate and typical for any City SWM project, new or retrofit, to be the result of a recommendation of a watershed study. The next Rock Creek Watershed Study is funded in the FY11 Department of Public Works' operating budget.

The John Brown Bridge (also referred to as Edmonston vehicular bridge) rehabilitation project is funded through the Bridge Rehabilitation CIP project (380/420-850-8L11; pg. 66). Aesthetic improvements and a welcome sign will be considered as part of the design of this bridge. The rehabilitation project will begin late spring 2010 or early summer 2010.

Staff will conduct a field survey to assess the need and feasibility of improving streetlights at the 5700 block of Halpine Rd. and along Ardennes Rd. and if justified, the project will be constructed and funded during FY11 through the Street Lighting Improvements CIP project (380/420-850-5A91; pg. 75).

Staff is currently reviewing possible locations for new bus shelters. If justified and feasible, new bus shelters could be installed by summer 2010 using developer funds available in the Bus Shelters CIP project (420-850-2A80; pg. 67).

FY 2011 - 2015 CIP Changes from Proposed to Adopted

The following tables show the changes to the Proposed FY 2011 - FY 2015 CIP budget that was presented to the Mayor and Council in March 2010. The changes are included in the Adopted FY 2011 - FY 2015 CIP, adopted unanimously by the Mayor and Council on May 24, 2010.

CAPITAL PROJECTS FUND

	Prior Funding	New Funding	Future Funding Schedule				Current Total
			FY 2012	FY 2013	FY 2014	FY 2015	
Bridge Rehabilitation (8L11)	-	565,000	-	-	-	-	565,000
City Hall Improvement (9B91)	10,000	-	-	-	-	-	10,000
Concrete Repair and Replacement (0C11)	-	(124,000)	-	-	-	-	(124,000)
F. Scott Fitzgerald Theatre (2C61)*	1,541,595	-	-	-	-	-	1,541,595
HVAC Replace. — City Buildings (8F61)	38,244	-	-	-	-	-	38,244
Rockville Arts and Innovation Ctr (5B01)*	14,716,391	-	-	-	-	-	14,716,391
Roofing Replacement (6B61)	18,000	-	-	-	-	-	18,000
Town Center - Parking Facilities (4A00)*	56,500,418	-	-	-	-	-	56,500,418
Town Square - Public Improv. (0A80)*	61,042,203	-	-	-	-	-	61,042,203
Total	133,866,851	441,000	-	-	-	-	134,307,851

* These projects did not appear in the Proposed CIP, but were included in the Adopted CIP because of final payments.

GOLF FUND

	Prior Funding	New Funding	Future Funding Schedule				Current Total
			FY 2012	FY 2013	FY 2014	FY 2015	
RedGate Golf Course Improvement (7A66)	(27,600)	-	-	-	-	-	(27,600)
Total	(27,600)	-	-	-	-	-	(27,600)

SPEED CAMERA FUND

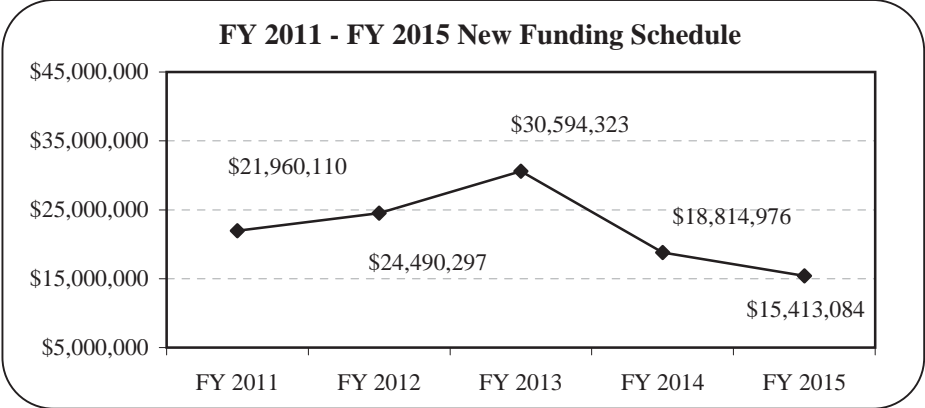
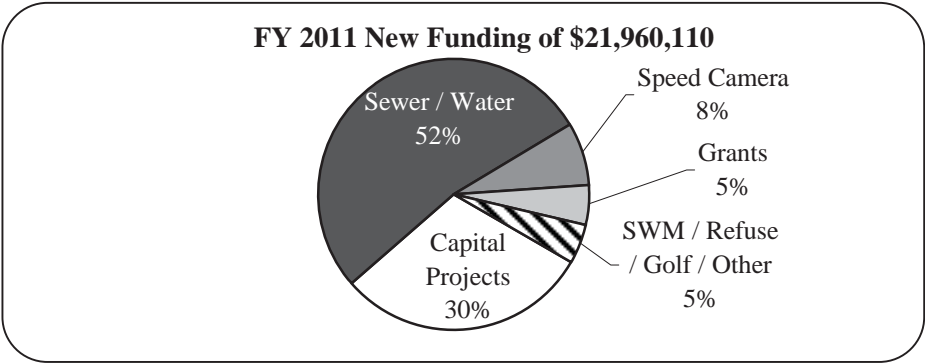
	Prior Funding	New Funding	Future Funding Schedule				Current Total
			FY 2012	FY 2013	FY 2014	FY 2015	
Bridge Rehabilitation (8L11)	-	733,000	-	-	-	-	733,000
Illuminated Street Name Signs (0B70)	1,960	-	-	-	-	-	1,960
Street Lighting Improvements (5A91)	-	200,000	-	-	-	-	200,000
Total	1,960	933,000	-	-	-	-	934,960

STORMWATER MANAGEMENT FUND

	Prior Funding	New Funding	Future Funding Schedule				Current Total
			FY 2012	FY 2013	FY 2014	FY 2015	
Welsh Park SWM Pond (2F59)	-	-	-	(50,000)	-	-	(50,000)
Woodley Gardens - Stream (2G59)	(891,900)	-	-	-	-	-	(891,900)
Woottons Mill Park - Lower (5D59)	-	(140,000)	140,000	(850,000)	850,000	-	-
Total	(891,900)	(140,000)	140,000	(900,000)	850,000	-	(941,900)

FY 2011 - FY 2015 CIP Funding Schedule by Source

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs	
Capital Projects	29,871,472	6,672,340	8,187,395	7,455,628	7,579,658	6,804,660	1,014,000	67,585,153
Bond Proceeds (Capital)	36,923,045	-	-	-	-	-	-	36,923,045
Developer (Capital)	36,838,679	13,000	-	-	-	-	-	36,851,679
Federal Grant (Capital)	5,172,908	598,810	-	-	-	-	-	5,771,718
Montgomery County	18,260,556	-	-	-	-	-	-	18,260,556
Montgomery Library	2,380,147	-	-	-	-	-	-	2,380,147
State Bond Bill	200,000	-	-	-	-	-	-	200,000
State Grant (Capital)	7,136,926	433,000	-	-	-	-	-	7,569,926
Program Open Space	2,105,116	-	-	-	-	-	-	2,105,116
Rockville Football, Leag.	50,000	-	-	-	-	-	-	50,000
Rockville Seniors, Inc.	279,000	-	-	-	-	-	-	279,000
Water Fund	4,581,104	1,684,460	3,744,110	9,524,000	3,869,000	4,821,116	71,588,000	99,811,790
Bond Proceeds (Water)	10,054,800	4,541,000	-	-	-	-	-	14,595,800
Federal Grant (Water)	1,745,000	-	-	-	-	-	-	1,745,000
Sewer Fund	4,089,037	7,800	10,116,143	11,102,000	4,854,000	3,242,000	6,329,000	39,739,980
Bond Proceeds (Sewer)	-	5,330,500	-	-	-	-	-	5,330,500
Federal Grant (Sewer)	485,000	-	-	-	-	-	-	485,000
Stormwater Mgmt Fund	2,792,570	945,000	2,083,500	2,455,327	2,109,000	200,978	670,000	11,256,375
Federal Grant (SWM)	33,740	-	-	-	-	-	-	33,740
State Grant (SWM)	423,430	-	-	-	-	-	-	423,430
State Loan (SWM)	998,100	-	-	-	-	-	-	998,100
Refuse Fund	199,774	56,200	254,149	31,496	403,318	283,632	-	1,228,569
Bond Proceeds (Refuse)	2,607,041	-	-	-	-	-	-	2,607,041
Parking Fund	341,218	-	-	-	-	13,249	-	354,467
Developer (Parking)	20,502,200	-	-	-	-	-	-	20,502,200
Bond Proceeds (Parking)	34,657,000	-	-	-	-	-	-	34,657,000
State Grant (Parking)	1,000,000	-	-	-	-	-	-	1,000,000
Golf Fund	492,620	-	-	25,872	-	47,449	-	565,941
Speed Camera Fund	2,981,025	1,678,000	105,000	-	-	-	-	4,764,025
Federal Grant (Speed)	149,025	-	-	-	-	-	-	149,025
Total	227,350,533	21,960,110	24,490,297	30,594,323	18,814,976	15,413,084	79,601,000	418,224,323



FY 2011 - 2015 CIP Funding Schedule by Program Area

RECREATION AND PARKS PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs	
Capital Projects	9,838,635	579,000	1,720,545	2,196,800	1,770,000	634,000	1,014,000	17,752,980
Bond Proceeds (Capital)	4,274,572	-	-	-	-	-	-	4,274,572
Developer (Capital)	190,000	-	-	-	-	-	-	190,000
Federal Grant (Capital)	657,800	-	-	-	-	-	-	657,800
State Bond Bill	100,000	-	-	-	-	-	-	100,000
State Grant (Capital)	2,099,451	433,000	-	-	-	-	-	2,532,451
Program Open Space	2,105,116	-	-	-	-	-	-	2,105,116
Rockville Football Leag.	50,000	-	-	-	-	-	-	50,000
Rockville Seniors, Inc	279,000	-	-	-	-	-	-	279,000
Golf Fund	344,900	-	-	-	-	-	-	344,900
Speed Camera Fund	775,868	-	-	-	-	-	-	775,868
Total	20,715,342	1,012,000	1,720,545	2,196,800	1,770,000	634,000	1,014,000	29,062,687

TRANSPORTATION PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs	
Capital Projects	6,477,848	4,993,500	5,317,500	4,685,300	5,011,900	5,111,700	on-going	31,597,748
Bond Proceeds (Capital)	1,391,000	-	-	-	-	-	-	1,391,000
Developer (Capital)	1,940,062	13,000	-	-	-	-	-	1,953,062
Federal Grant (Capital)	3,705,108	598,810	-	-	-	-	-	4,303,918
State Grant (Capital)	50,000	-	-	-	-	-	-	50,000
Speed Camera Fund	2,098,950	1,678,000	105,000	-	-	-	-	3,881,950
Federal Grant (Speed)	149,025	-	-	-	-	-	-	149,025
Total	15,811,993	7,283,310	5,422,500	4,685,300	5,011,900	5,111,700	on-going	43,326,703

STORMWATER MANAGEMENT PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs	
Capital Projects	276,500	-	-	-	-	-	-	276,500
Bond Proceeds (Capital)	226,000	-	-	-	-	-	-	226,000
State Grant (Capital)	267,600	-	-	-	-	-	-	267,600
Stormwater Mgmt Fund	2,253,070	880,000	2,052,000	1,990,000	2,109,000	180,000	670,000	10,134,070
Federal Grant (SWM)	33,740	-	-	-	-	-	-	33,740
State Grant (SWM)	423,430	-	-	-	-	-	-	423,430
State Loan (SWM)	998,100	-	-	-	-	-	-	998,100
Total	4,478,440	880,000	2,052,000	1,990,000	2,109,000	180,000	670,000	12,359,440

UTILITIES PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs	
Water Fund	4,538,818	1,589,500	3,683,000	9,524,000	3,869,000	4,798,000	71,588,000	99,590,318
Bond Proceeds (Water)	9,808,800	4,541,000	-	-	-	-	-	14,349,800
Federal Grant (Water)	1,745,000	-	-	-	-	-	-	1,745,000
Sewer Fund	3,963,811	-	10,009,000	11,102,000	4,854,000	3,242,000	6,329,000	39,499,811
Bond Proceeds (Sewer)	-	5,330,500	-	-	-	-	-	5,330,500
Federal Grant (Sewer)	485,000	-	-	-	-	-	-	485,000
Total	20,541,429	11,461,000	13,692,000	20,626,000	8,723,000	8,040,000	77,917,000	161,000,429

FY 2011 - 2015 CIP Funding Schedule by Program Area Continued

GENERAL GOVERNMENT PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs	
Capital Projects	13,278,489	1,099,840	1,149,350	573,528	797,758	1,058,960	-	17,957,925
Bond Proceeds (Capital)	31,031,473	-	-	-	-	-	-	31,031,473
Developer (Capital)	34,708,617	-	-	-	-	-	-	34,708,617
Federal Grant (Capital)	810,000	-	-	-	-	-	-	810,000
Montgomery County	18,260,556	-	-	-	-	-	-	18,260,556
Montgomery Library	2,380,147	-	-	-	-	-	-	2,380,147
State Bond Bill	100,000	-	-	-	-	-	-	100,000
State Grant (Capital)	4,719,875	-	-	-	-	-	-	4,719,875
Water Fund	42,286	94,960	61,110	-	-	23,116	-	221,472
Bond Proceeds (Water)	246,000	-	-	-	-	-	-	246,000
Sewer Fund	125,226	7,800	107,143	-	-	-	-	240,169
Stormwater Mgmt Fund	539,500	65,000	31,500	465,327	-	20,978	-	1,122,305
Refuse Fund	199,774	56,200	254,149	31,496	403,318	283,632	-	1,228,569
Bond Proceeds (Refuse)	2,607,041	-	-	-	-	-	-	2,607,041
Golf Fund	147,720	-	-	25,872	-	47,449	-	221,041
Parking Fund	341,218	-	-	-	-	13,249	-	354,467
Developer (Parking)	20,502,200	-	-	-	-	-	-	20,502,200
Bond Proceeds (Parking)	34,657,000	-	-	-	-	-	-	34,657,000
State Grant (Parking)	1,000,000	-	-	-	-	-	-	1,000,000
Speed Camera Fund	106,207	-	-	-	-	-	-	106,207
Total	165,803,329	1,323,800	1,603,252	1,096,223	1,201,076	1,447,384	-	172,475,064
GRAND TOTAL	227,350,533	21,960,110	24,490,297	30,594,323	18,814,976	15,413,084	79,601,000	418,224,323

FY 2011 CIP Appropriations Summary

The following tables show the total amount of FY 2011 appropriations for each fund. The total FY 2011 appropriation represents prior year funding which has not been spent as of April 1, 2010 and any new appropriations for FY 2011.

RECREATION AND PARKS PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Golf	Parking	Speed Camera	Current Total
Prior Year Appropriations	19,594,574	-	-	-	-	344,900	-	775,868	20,715,342
Less Expended as of 04/01/10	(14,965,005)	-	-	-	-	(211,527)	-	(103,685)	(15,280,217)
Prior Year Funds Carried Over	4,629,569	-	-	-	-	133,373	-	672,183	5,435,125
Add New Appropriations	1,012,000	-	-	-	-	-	-	-	1,012,000
Total	5,641,569	-	-	-	-	133,373	-	672,183	6,447,125

TRANSPORTATION PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Golf	Parking	Speed Camera	Current Total
Prior Year Appropriations	13,564,018	-	-	-	-	-	-	2,247,975	15,811,993
Less Expended as of 04/01/10	(6,833,374)	-	-	-	-	-	-	(606,766)	(7,440,140)
Prior Year Funds Carried Over	6,730,644	-	-	-	-	-	-	1,641,209	8,371,853
Add New Appropriations	5,605,310	-	-	-	-	-	-	1,678,000	7,283,310
Total	12,335,954	-	-	-	-	-	-	3,319,209	15,655,163

STORMWATER MANAGEMENT PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Golf	Parking	Speed Camera	Current Total
Prior Year Appropriations	770,100	-	-	3,708,340	-	-	-	-	4,478,440
Less Expended as of 04/01/10	(732,498)	-	-	(2,213,779)	-	-	-	-	(2,946,277)
Prior Year Funds Carried Over	37,602	-	-	1,494,561	-	-	-	-	1,532,163
Add New Appropriations	-	-	-	880,000	-	-	-	-	880,000
Total	37,602	-	-	2,374,561	-	-	-	-	2,412,163

UTILITIES PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Golf	Parking	Speed Camera	Current Total
Prior Year Appropriations	-	16,092,618	4,448,811	-	-	-	-	-	20,541,429
Less Expended as of 04/01/10	-	(8,546,236)	(1,693,565)	-	-	-	-	-	(10,239,801)
Prior Year Funds Carried Over	-	7,546,382	2,755,246	-	-	-	-	-	10,301,628
Add New Appropriations	-	6,130,500	5,330,500	-	-	-	-	-	11,461,000
Total	-	13,676,882	8,085,746	-	-	-	-	-	21,762,628

GENERAL GOVERNMENT PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Golf	Parking	Speed Camera	Current Total
Prior Year Appropriations	105,289,157	288,286	125,226	539,500	2,806,815	147,720	56,500,418	106,207	165,803,329
Less Expended as of 04/01/10	(87,093,393)	(101,000)	(102,624)	(500,000)	(1,540,504)	-	(55,013,273)	(101,710)	(144,452,504)
Prior Year Funds Carried Over	18,195,764	187,286	22,602	39,500	1,266,311	147,720	1,487,145	4,497	21,350,825
Add New Appropriations	1,099,840	94,960	7,800	65,000	56,200	-	-	-	1,323,800
Total	19,295,604	282,246	30,402	104,500	1,322,511	147,720	1,487,145	4,497	22,674,625

GRAND TOTAL	37,310,729	13,959,128	8,116,148	2,479,061	1,322,511	281,093	1,487,145	3,995,889	68,951,704
--------------------	-------------------	-------------------	------------------	------------------	------------------	----------------	------------------	------------------	-------------------

Understanding a CIP Project Sheet

The sample and descriptions below and on the following page are provided to assist in understanding the CIP sheets.

Project Name - descriptive name given to each project.

Project Number - number assigned to each project (fund - department - project number).

Program Area - each project is assigned to one of the five following program areas: Recreation and Parks, Transportation, Stormwater Management, Utilities, or General Government.

Map/Picture - picture or GIS produced map that shows where work detailed in the project will occur in the City.

Mayor and Council Vision Icon(s) - this icon(s), to the upper left of the picture, is used to represent the Mayor and Council vision that the project supports.

Maintenance Icon - this "M" icon (at the upper right of the picture) is used to represent major maintenance projects. Projects with an "M" are considered routine CIP projects.

Prior Appropriations - sum of the prior year appropriations (not including new appropriations for FY 2011).

New Appropriations - new appropriations in FY 2011.

Future Appropriations - total amount recommended for the future.

Current Project Total - total amount for the project (sum of prior, new and future appropriations).

Unfunded - total amount of the project that is not included in the future funding appropriations schedule.

Current Project Total with Unfunded- total amount for the project (sum of prior, new, future and unfunded appropriations).

Expended - amount spent from the available appropriations as of 04/01/10.

Prior Year Funds Carried Over - unspent funds from previous years as of 04/01/10.

Total FY 2011 Appropriations - total funds that are available to be spent in FY 2011.

Percent Expended - amount expended divided by the current project total.

Project Name:	Sidewalks							
Project Number:	380/420-850-6B21							
Program Area:	Transportation							
Prior Appropriations:	1,593,901							
Add New Appropriations:	610,000							
Add Future Appropriations:	350,000							
Current Project Total:	2,553,901							
Add Unfunded:	2,610,000							
Current Project Total with Unfunded:	5,163,901							
Status of Prior Year Appropriations as of 04/01/10								
Prior Year Appropriations:	1,593,901							
Less Expended:	1,164,165							
Prior Year Funds Carried Over:	429,736							
Add New Appropriations:	610,000							
Total FY 2011 Appropriations:	1,039,736							
Percent Expended:	46%							
Description: This project supports safe and accessible pedestrian facilities, sidewalks and bicycle pathways, and future facilities to support walking and biking. There are nearly 60 miles of missing sidewalks as determined by the Sidewalk Prioritization criteria. Including the unfunded amounts in each fiscal year this project funds design and construction of ten new sidewalk links, or approximately two miles of new sidewalk each year. Sidewalk projects are programmed throughout the City based on their rating under the Sidewalk Prioritization Program and petitions residents submit in support of their construction. Speed Camera funding, when available, is used to partially fund this project.								
Appropriation Schedule	Prior Approps	New Approps	Future Appropriation Schedule				Current Total	
			FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs	
Plan/Design/Insp	122,198	80,000	80,000	5,000	5,000	5,000	on-going	297,198
Construction	1,471,703	530,000	120,000	45,000	45,000	45,000	on-going	2,256,703
Total	1,593,901	610,000	200,000	50,000	50,000	50,000	on-going	2,553,901
Funding Schedule	Prior Funding	New Funding	Future Funding Schedule				Current Total	
			FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs	
Capital Projects	461,000	270,000	200,000	50,000	50,000	50,000	on-going	1,081,000
Developer	189,531	-	-	-	-	-	-	189,531
Federal Grant	543,370	-	-	-	-	-	-	543,370
Speed Camera Fund	400,000	340,000	-	-	-	-	on-going	740,000
Total	1,593,901	610,000	200,000	50,000	50,000	50,000	on-going	2,553,901
Unfunded Schedule		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs	Total
Speed Camera Fund		-	460,000	650,000	750,000	750,000	-	2,610,000
Operating Cost Impact		FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs	
General Fund		5,000	5,000	2,150	400	350	on-going	
Explanation of impact: Construction of approximately two miles of new sidewalks and new traffic calming measures will add \$5,000 to the FY 2011 and FY 2012, \$2,150 to the FY 2013, \$400 to the FY 2014, and \$350 to the FY 2015 operating budgets for maintenance, supplies, snow removal, signs, and landscaping.								
Schedule: Prior year work to be completed — Install three sidewalk links. FY 2011 — Install sidewalks on Anderson Avenue and Wootton Parkway, in addition to other sidewalks to be determined in accordance with the Sidewalk Prioritization Policy. FY 2012 through FY 2015 — Undetermined at this time.								
Status: Implementation. This project, formally called West End Sidewalks, first appeared in the FY 2006 CIP.								
Coordination: Neighborhood Civic Associations and Adjacent Landowners; Traffic and Transportation Commission; Montgomery County Public Schools; Pedestrian Safety project (380/420-850-4B71).								
Staff contact: Department of Public Works, Matthew Folden, Transportation Planner I, 240-314-8500.								

Understanding a CIP Project Sheet Continued

Original Project Total w/Unfunded - the original budget for the project including any unfunded amounts when the Mayor and Council first approved funding for the project. This will be N/A for major maintenance projects and projects that have not been funded.

Percent Change - the difference between the original project total with unfunded and the current project total with unfunded. This will be N/A for major maintenance projects and projects that have not been funded.

Percent Completed - the amount of work (construction and/or design) that will be completed as of July 1, 2010. This will be N/A for major maintenance projects.

Est. Completion Year - the fiscal year in which the project will be completed. This will be N/A for major maintenance projects and projects that have not been funded.

Description - provides a description of the general scope of the project and identifies the exact location of the project. Also, provides a brief description of unfunded capital needs relating to the project (if applicable).

Appropriation Schedule Table - lists each expenditure category and the funding requested for each category. Shows total prior appropriations up to and including FY 2010, and appropriation funding recommendations for FY 2011 through FY 2015. The "New Approps" column represents the new funding that is being authorized beginning July 1, 2010. In addition, there is a "Future Yrs" column that can be used to identify amounts past FY 2015.

Funding Schedule - highlights how the City will pay for each CIP project and lists the fiscal year in which the appropriation will need to be made to support the project.

Unfunded Schedule - shows the total amounts that are unfunded for the project in FY 2011 and future years.

Operating Cost Impact - highlights any operating budget cost increases or decreases, by fund, anticipated as a result of completing the project.

Explanation of Impact - describes the additional costs that will be added to the operating budget upon completion of the CIP project.



Schedule - lists the specific work to be completed each fiscal year.

Status - indicates the progress being made on the implementation of each project and the first year in which the project appeared in the CIP.

This section also highlights any special notes concerning a project.

Coordination - lists organizations that may play an important role in the completion of the project. Another CIP project may be listed, which usually indicates that work on these projects is to be done concurrently.

Staff contact - lists the responsible department, project manager and phone number to call for more information.

Project Name:	Sidewalks																																																												
Project Number:	380/420-850-6B21																																																												
Program Area:	Transportation																																																												
Prior Appropriations:	1,593,901																																																												
Add New Appropriations:	610,000																																																												
Add Future Appropriations:	350,000																																																												
Current Project Total:	2,553,901																																																												
Add Unfunded:	2,610,000																																																												
Current Project Total with Unfunded:	5,163,901																																																												
Status of Prior Year Appropriations as of 04/01/10																																																													
Prior Year Appropriations:	1,593,901																																																												
Less Expended:	1,164,165																																																												
Prior Year Funds Carried Over:	429,736																																																												
Add New Appropriations:	610,000																																																												
Total FY 2011 Appropriations:	1,039,736																																																												
Percent Expended:	46%																																																												
Description: This project supports safe and accessible pedestrian facilities, sidewalks and bicycle pathways, and future facilities to support walking and biking. There are nearly 60 miles of missing sidewalks as determined by the Sidewalk Prioritization criteria. Including the unfunded amounts in each fiscal year this project funds design and construction of ten new sidewalk links, or approximately two miles of new sidewalk each year. Sidewalk projects are programmed throughout the City based on their rating under the Sidewalk Prioritization Program and petitions residents submit in support of their construction. Speed Camera funding, when available, is used to partially fund this project.																																																													
<table border="1"> <thead> <tr> <th rowspan="2">Appropriation Schedule</th> <th rowspan="2">Prior Approps</th> <th rowspan="2">New Approps</th> <th colspan="4">Future Appropriation Schedule</th> <th rowspan="2">Future Yrs</th> <th rowspan="2">Current Total</th> </tr> <tr> <th>FY 2012</th> <th>FY 2013</th> <th>FY 2014</th> <th>FY 2015</th> </tr> </thead> <tbody> <tr> <td>Plan/Design/Insp</td> <td>122,198</td> <td>80,000</td> <td>80,000</td> <td>5,000</td> <td>5,000</td> <td>5,000</td> <td>on-going</td> <td>297,198</td> </tr> <tr> <td>Construction</td> <td>1,471,703</td> <td>530,000</td> <td>120,000</td> <td>45,000</td> <td>45,000</td> <td>45,000</td> <td>on-going</td> <td>2,256,703</td> </tr> <tr> <td>Total</td> <td>1,593,901</td> <td>610,000</td> <td>200,000</td> <td>50,000</td> <td>50,000</td> <td>50,000</td> <td>on-going</td> <td>2,553,901</td> </tr> </tbody> </table>				Appropriation Schedule	Prior Approps	New Approps	Future Appropriation Schedule				Future Yrs	Current Total	FY 2012	FY 2013	FY 2014	FY 2015	Plan/Design/Insp	122,198	80,000	80,000	5,000	5,000	5,000	on-going	297,198	Construction	1,471,703	530,000	120,000	45,000	45,000	45,000	on-going	2,256,703	Total	1,593,901	610,000	200,000	50,000	50,000	50,000	on-going	2,553,901																		
Appropriation Schedule	Prior Approps	New Approps	Future Appropriation Schedule				Future Yrs	Current Total																																																					
			FY 2012	FY 2013	FY 2014	FY 2015																																																							
Plan/Design/Insp	122,198	80,000	80,000	5,000	5,000	5,000	on-going	297,198																																																					
Construction	1,471,703	530,000	120,000	45,000	45,000	45,000	on-going	2,256,703																																																					
Total	1,593,901	610,000	200,000	50,000	50,000	50,000	on-going	2,553,901																																																					
<table border="1"> <thead> <tr> <th rowspan="2">Funding Schedule</th> <th rowspan="2">Prior Funding</th> <th rowspan="2">New Funding</th> <th colspan="4">Future Funding Schedule</th> <th rowspan="2">Future Yrs</th> <th rowspan="2">Current Total</th> </tr> <tr> <th>FY 2012</th> <th>FY 2013</th> <th>FY 2014</th> <th>FY 2015</th> </tr> </thead> <tbody> <tr> <td>Capital Projects</td> <td>461,000</td> <td>270,000</td> <td>200,000</td> <td>50,000</td> <td>50,000</td> <td>50,000</td> <td>on-going</td> <td>1,081,000</td> </tr> <tr> <td>Developer</td> <td>189,531</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>189,531</td> </tr> <tr> <td>Federal Grant</td> <td>543,370</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>543,370</td> </tr> <tr> <td>Speed Camera Fund</td> <td>400,000</td> <td>340,000</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>on-going</td> <td>740,000</td> </tr> <tr> <td>Total</td> <td>1,593,901</td> <td>610,000</td> <td>200,000</td> <td>50,000</td> <td>50,000</td> <td>50,000</td> <td>on-going</td> <td>2,553,901</td> </tr> </tbody> </table>				Funding Schedule	Prior Funding	New Funding	Future Funding Schedule				Future Yrs	Current Total	FY 2012	FY 2013	FY 2014	FY 2015	Capital Projects	461,000	270,000	200,000	50,000	50,000	50,000	on-going	1,081,000	Developer	189,531	-	-	-	-	-	-	189,531	Federal Grant	543,370	-	-	-	-	-	-	543,370	Speed Camera Fund	400,000	340,000	-	-	-	-	on-going	740,000	Total	1,593,901	610,000	200,000	50,000	50,000	50,000	on-going	2,553,901
Funding Schedule	Prior Funding	New Funding	Future Funding Schedule				Future Yrs	Current Total																																																					
			FY 2012	FY 2013	FY 2014	FY 2015																																																							
Capital Projects	461,000	270,000	200,000	50,000	50,000	50,000	on-going	1,081,000																																																					
Developer	189,531	-	-	-	-	-	-	189,531																																																					
Federal Grant	543,370	-	-	-	-	-	-	543,370																																																					
Speed Camera Fund	400,000	340,000	-	-	-	-	on-going	740,000																																																					
Total	1,593,901	610,000	200,000	50,000	50,000	50,000	on-going	2,553,901																																																					
<table border="1"> <thead> <tr> <th rowspan="2">Unfunded Schedule</th> <th rowspan="2">FY 2011</th> <th rowspan="2">FY 2012</th> <th rowspan="2">FY 2013</th> <th rowspan="2">FY 2014</th> <th rowspan="2">FY 2015</th> <th rowspan="2">Future Yrs</th> <th rowspan="2">Total</th> </tr> </thead> <tbody> <tr> <td>Speed Camera Fund</td> <td>-</td> <td>460,000</td> <td>650,000</td> <td>750,000</td> <td>750,000</td> <td>-</td> <td>2,610,000</td> </tr> </tbody> </table>				Unfunded Schedule	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs	Total	Speed Camera Fund	-	460,000	650,000	750,000	750,000	-	2,610,000																																										
Unfunded Schedule	FY 2011	FY 2012	FY 2013									FY 2014	FY 2015	Future Yrs	Total																																														
				Speed Camera Fund	-	460,000	650,000	750,000	750,000	-	2,610,000																																																		
<table border="1"> <thead> <tr> <th rowspan="2">Operating Cost Impact</th> <th rowspan="2">FY 2011</th> <th rowspan="2">FY 2012</th> <th rowspan="2">FY 2013</th> <th rowspan="2">FY 2014</th> <th rowspan="2">FY 2015</th> <th rowspan="2">Future Yrs</th> </tr> </thead> <tbody> <tr> <td>General Fund</td> <td>5,000</td> <td>5,000</td> <td>2,150</td> <td>400</td> <td>350</td> <td>on-going</td> </tr> </tbody> </table>				Operating Cost Impact	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Future Yrs	General Fund	5,000	5,000	2,150	400	350	on-going																																												
Operating Cost Impact	FY 2011	FY 2012	FY 2013								FY 2014	FY 2015	Future Yrs																																																
				General Fund	5,000	5,000	2,150	400	350	on-going																																																			
Explanation of impact: Construction of approximately two miles of new sidewalks and new traffic calming measures will add \$5,000 to the FY 2011 and FY 2012, \$2,150 to the FY 2013, \$400 to the FY 2014, and \$350 to the FY 2015 operating budgets for maintenance, supplies, snow removal, signs, and landscaping.																																																													
Schedule: Prior year work to be completed — Install three sidewalk links. FY 2011 — Install sidewalks on Anderson Avenue and Wootton Parkway, in addition to other sidewalks to be determined in accordance with the Sidewalk Prioritization Policy. FY 2012 through FY 2015 — Undetermined at this time.																																																													
Status: Implementation. This project, formally called West End Sidewalks, first appeared in the FY 2006 CIP.																																																													
Coordination: Neighborhood Civic Associations and Adjacent Landowners; Traffic and Transportation Commission; Montgomery County Public Schools; Pedestrian Safety project (380/420-850-4B71).																																																													
Staff contact: Department of Public Works, Matthew Folden, Transportation Planner I, 240-314-8500.																																																													

Mayor and Council Vision, 2020

Preamble

Rockville is thriving and has recovered from the prolonged recession. The recession's impact on City revenues resulted in a renewed appreciation for the role of business as a provider of services, a revenue source, and a partner in community development and activities. It also provided an incentive to transform already good City budgeting, planning, and communication processes into superb ones. Through a community-wide public dialogue and review, the City Charter was amended to provide a form of government suitable for a city of 70,000 residents.

While Rockville is a regional economic engine, it stays true to its core values of environmental leadership and preserving neighborhoods and historical resources. The City has adopted a new Zoning Ordinance and Master Plan to reflect changing priorities and a better understanding and working relationship among all stakeholders.

City leaders recognize Rockville as an integral part of the greater Washington, D.C. region, and not an island unto itself. Rockville faces tremendous development pressures from its borders to the southⁱ and northwestⁱⁱ, which strain the City's roads and schools. Rockville accepts its responsibility to absorb and manage its share of the area's considerable population growth.ⁱⁱⁱ A strong urban core is considered essential to absorbing this growth and protecting neighborhoods. People are attracted to live and work in Rockville in increasing numbers because of the excellent municipal services and education system, the City's success with balancing competing goals and engaging with its citizens and businesses, as well as the considerable cultural, recreational, entertainment, dining and shopping choices that are found here.

Rockville is the governmental center of Montgomery County with a significant county, state, and federal presence. These higher levels of government have an enhanced respect for City policies and processes due to the coordinated and proactive approach of City and community leaders and residents.

The vision builds on the following seven themes: Strong and Distinctive Neighborhoods; Urban Sensitivity; Engaged Governance; Business Friendly; Multimodal Transportation; Exceptional City Services and Amenities; and Quality Environment. These themes have equal importance and Mayor and Council view them as mutually compatible. Budget priorities are explicitly not part of the vision; these are best addressed in the normal budget process.

Strong and Distinctive Neighborhoods

Our attractive neighborhoods retain their distinctive identities and have strong, energetic leaders. Residents identify with and are proud of their communities, yet are fully aware of the value of their relationship to the rest of the City. Stable residential and commercial property values and a strong income tax base contribute to supporting excellent municipal services and amenities.

Zoning standards reinforce neighborhood identity and property values. A wide variety of housing choices are available among Rockville's diverse neighborhoods. Mixed-use neighborhoods are established in the urban core. Rockville's traditional neighborhoods are buffered from the urban core by effective transition zones that encourage positive redevelopment with sensible height and mass parameters. Neighborhoods are well connected to each other, adjacent commercial centers, and the urban core. Bicycle and pedestrian paths provide connections where streets cannot. These paths are safe, well lit, and have appropriate and helpful signage throughout the system.

Neighborhoods are safe, well policed, and houses are well maintained. Code enforcement is strict but is needed in relatively few situations. Together these policies reinforce the efforts of neighborhood leaders in maintaining a quality living environment.

Every neighborhood has recreational choices through local parks and recreation programs, and is served by high-quality public schools. Also, an array of private schools serves a large minority of the City's children.

The City values its seniors, providing services to this fast growing population and making it easier for seniors to age in place. Rockville recognizes that in order for both seniors and young professionals to live in their own homes, it is necessary to support the renovation and upkeep of existing homes, as well as permit a variety of housing types.

Urban Sensitivity

The City's urban core is concentrated in Town Center and radiates south and north along Maryland Route 355, a thriving, pedestrian-friendly boulevard. The bulk of the City's new housing is located within mixed-use communities in this urban setting, and there are options for long-underserved young professionals, young families, "empty nesters" and non-traditional households. Phase II of Town Center development north of Beall Avenue was completed a few years ago, as were mixed-use buildings along East Middle Lane.

Further south, Rockville Pike is transitioning to a denser and more pedestrian, bicycle and mass transit-friendly environment. To the north, the commercial segments along Hungerford Drive are revitalized and thriving, contributing to the City's tax base and to Rockville's reputation as a destination. To the east, properties along Veirs Mill Road have redeveloped in a manner consistent with the Twinbrook Neighborhood Plan.

Commercial entities, residential developers, Montgomery College, and county and state government drive the development of the urban core. The development is accomplished with neighborhood input resulting in optimum outcomes. Stonestreet Avenue has redeveloped with mixed uses.

Rockville is a major regional cultural center, and is recognized as such regionally, nationally, and internationally. Its entertainment and performance arts districts are well known throughout the area and contribute to Rockville's reputation as a "destination." There is a lively nightlife in the urban core and in some of the mixed-use centers. New urban cultural and civic amenities continue to emerge, and complement VisArts, the library, and Town Square. These are primarily private, but a few, such as the new Science Center, involve public/private partnerships.

Historic preservation processes and standards have been refined, and many historic properties have been preserved through thoughtful and creative re-use. Peerless Rockville continues to be a strong and visible proponent for protecting Rockville's history.

Engaged Governance

Through extensive public dialogue and review, the City Charter was revised several years ago. A high percentage of voters understand and act on the importance of participating in the electoral process. The community actively engages with City Hall and the Mayor and Council, thereby positively affecting the City's responsiveness. Communication between the City government and the citizenry is effective and runs both ways.

The City enjoys productive and respectful relationships with all levels of government, including other Maryland municipalities and Washington-area communities, and public institutions. For example, Montgomery County has been rebuilding its governmental center throughout Town Center, contributing to economic growth and vitality for the entire urban core. The Montgomery College campus is now fully integrated into the City's bike and pedestrian pathways.

Relationships between Mayor and Council and City staff run smoothly and are informed by well-understood and respected delineation of duties and responsibilities. The budget process is clear, and the growth of the government is constrained.

Development processes are transparent and there is ample and early opportunity for collaborative neighborhood input. The College Gardens Plaza is a sterling example of how a commercial owner and developer work with the community to define a highly profitable and well-accepted commercial and mixed-use project.

Business Friendly

The City's Master Plan and Zoning Ordinance are clearly written and provide attractive alternatives for continued business investment. Opportunities for and limits on development are clear and reasonable. The City has a longstanding economic development unit, and possesses economic and tax-impact analysis capabilities so that it knows how the zoning ordinance and permitting processes impact business and the tax base.

Permits and approval processes are clear and are executed efficiently. The business community is active and highly respected, and business people are fully and positively involved in the City. The City's tax base is stable, reasonable, and slowly increasing. Property tax rates are defensible and competitive.

Rockville has programs to actively attract and grow new small to medium size businesses. The business incubator in the Arts and Innovation Center continues to have waiting lists for the high-tech businesses in biotechnology, computing, and services. Businesses locate here because Rockville is a cultural, recreational, educational and entertainment leader, a transportation hub, and a great place to raise a family. Rockville boasts a highly educated and motivated workforce, which includes many young professionals and members of the "creative class."

Multimodal Transportation

Improvements to the transportation infrastructure over the past decade have mitigated the impact of increased traffic. More viable transportation options exist throughout the City connecting Rockville neighborhoods and Rockville to the wider metropolitan area, including bus routes, trolley lines, the Corridor Cities Transitway, and expanded METRO and MARC service. Rockville is recognized as a "Pedestrian First City."

Pedestrian safety is a perennial Mayor and Council priority. Over the years pedestrians have been better accommodated through Zoning Ordinance provisions, improved pedestrian infrastructure, and pedestrian and driver education and outreach. The City continues to rigorously enforce speed limits and red light violations, and provides excellent pedestrian crossing infrastructure.

The car is still the predominant mode of transportation, but residents are more willing to use transit, cycle, or walk. As areas of the City are redeveloped, it has become easier to abandon cars for daily commutes. Mixed-use communities facilitate this, and many residents live either near their work places or in proximity to commuter transportation hubs. Rockville leads the nation in the adoption of energy-efficient cars. Many residents work from home through high-speed Internet services blanketing the City.

The rehabilitated and renamed Rockville Town-Center Metro platform now extends over Park Street, and crossing 355 on foot has become a comfortable and safe experience.

Exceptional City Services and Amenities

City services and amenities continue to be exceptional. The City provides high-quality services including snow and leaf removal, well-maintained streets, and refuse and recycling services. The Police moved to their new headquarters in Town Center several years ago and continue to provide outstanding service to the Rockville community.

The Recreation and Parks program remains the envy of the mid-Atlantic region. RedGate is still a jewel. There is a remarkable Science Center focused on the biotechnology sector. Reliable and extremely fast Wi-Fi is available everywhere in the City.

The City's longstanding efforts to upgrade its water system, including the 20-year project to replace worn-out water mains in the older parts of town, are proceeding on schedule and within budget. Rockville continues advancing inspection and preventive maintenance methods and technologies for its water, sewer, and storm water infrastructure. As a result, the incidences of water main breaks, sewer backups, and spot flooding have decreased dramatically.

Rockville continues to apply reliable advanced information technology to improve the quality, cost, and speed of providing municipal services.

Quality Environment

Rockville is a "Green City" in all areas. Cities around the country have taken notice of the fact that Rockville has found a way to be both green and economically attractive. Incentives and education have effectively achieved the convergence of individual self-interest and environmentally sensitive behavior. Rockville has enticed a number of new "green" businesses to open their doors and provide employment in the City.

Rockville continues to be the regional leader in Storm Water Management and energy conservation, not only for City facilities, but also for residential and commercial properties. It does this through education and innovative programs, incentives, and regulation where appropriate.

An energy conservation task force established in the early part of the decade developed federal and state grant opportunities that persuaded residents to aggressively adopt energy-conserving ways of life because they saw that this was in their self interest. The City is in the process of replacing its entire vehicle fleet with alternative energy-powered vehicles.

The City addresses its planning and development issues by bringing all parties to the table from the outset, recognizing that sustainability has economic and environmental components that must work together. Development standards are high but not unreasonable, and are not a disincentive to development.

ⁱ Base Realignment And Closure (BRAC) that results in more development in Bethesda. Also the County's White Flint Sector Plan just south of Rockville.

ⁱⁱ The Great Seneca Science Corridor development spearheaded by Johns Hopkins University.

ⁱⁱⁱ Council of Governments report of 2010 predicts two-million person population growth in the Washington, DC region between 2010 and 2050.