FY 2008 - FY 2012 Adopted Capital Improvements Program

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City of Rockville, Maryland

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July 1, 2007

Honorable Mayor and Members of the City Council
City of Rockville, Maryland

It is our privilege to submit to you the adopted FY 2008 - FY 2012 Capital Improvements Program (CIP) Budget for the City of Rockville. The adopted CIP budget includes new funding of $25.8 million to address the priorities of the Mayor and Council, including more than $3.8 million in state and federal grants.

Staff made several changes to the FY 2008 - FY 2012 CIP budget book with the intention of making the document more informative and reader friendly. Some of the major changes are listed below:

- A new calculation was added to the project sheets to identify carry-over funds, new appropriations and total funds appropriated to each project
- A new bond proceeds line was added to the project sheets in order to differentiate pay-as-you-go funding from bond proceeds funding
- Over $200,000 was moved from the CIP to the operating budget in order to more accurately reflect costs within the department cost centers
- Ongoing routine maintenance projects were labeled with an “M”

Continuous investment in the City's capital plan is critical to maintaining a high quality of life for everyone in the community. Major improvement projects planned for FY 2008 that benefit the community by promoting a healthy and safe environment include Asphalt Pavement Maintenance, Baltimore Road, College Gardens Park, Swim Center Meeting and Fitness Room, and Gude Drive Maintenance Facility.

On behalf of our dedicated City staff, we look forward to FY 2008 and the many exciting challenges and opportunities that await us.

Respectfully,

Scott Ullery
City Manager

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FY 2008 - 2012 Capital Improvements Program

Introduction:
The City of Rockville's FY 2008 Budget is presented in two books: the Operating Budget and the Capital Improvements Program (CIP).

The CIP maps the City's capital investment plan over a five-year period. The CIP is both a fiscal and planning device that allows the City to inventory and monitor all capital project costs, funding sources, departmental responsibilities, and timing schedules. Each year the CIP is reviewed within the context of ongoing City, County, State, and Federal planning programs and policies as well as the City's Master Plan. Capital investments involve major City projects that normally have long useful lives. Items included within the CIP are usually defined within one of the following six categories:

1. The acquisition of land for a public purpose.
2. The construction of a significant facility, i.e., a building or a road, or the addition to or extension of an existing facility.
3. Nonrecurring rehabilitation or major repair to all or part of a facility, such as infrequent repairs that are not considered to be recurring maintenance, provided the total cost per fiscal year is more than $25,000.
4. Any specific planning, engineering study, or design work related to an individual project falling within the above three categories.
5. Any long-term project funded through a grant where the establishment of a CIP project is a condition of the grant, regardless of the amount of funding per fiscal year.
6. A significant one-time investment in tangible goods of any nature, the benefit of which will accrue over a multi-year period such as a new phone system or vehicle acquisitions over $25,000.

The first year of the CIP, along with the prior appropriations, comprise the total capital budget for each project beginning July 1 of each fiscal year. The remaining four years of the CIP serve as a financial plan for capital investments. The five-year financial plan is reviewed and updated each year, and the Mayor and Council adopt the capital budget and the five-year financial plan after recommendations have been received from staff, commissions, citizens, and neighborhood groups. Two public hearings were held on April 16 and April 23, 2007, and three Mayor and Council worksessions were held on April 30, May 2, and May 7, 2007 to discuss the CIP and operating budgets.

Organization of the CIP:
Located in this section of the CIP is the following general information:

1. Funding sources used to finance the CIP.
2. Narrative describing the relationship between the operating budget and the CIP.
3. A table detailing the operating cost impact resulting from completed CIP projects.
4. A summary of unfunded CIP projects by program area.
5. The Capital Projects Fund and Debt Service Fund cash flows.
6. A narrative explaining the compatibility of the CIP with the City's financial policies and a table showing key financial ratios relating to debt.
7. A list of neighborhood association CIP requests for FY 2008.
8. A summary of all changes to the CIP from the Proposed to the Adopted budget.
9. Summary tables and graphs showing the FY 2008 - 2012 Funding Schedule by Source.
10. FY 2008 - FY 2012 CIP Funding Schedule by Program Area.
11. FY 2008 CIP Appropriations Summary.
12. An explanation of the project sheet.
13. Mayor and Council Vision.
14. Map of Rockville schools, parks, and facilities.

Organization of the CIP, continued:
The remaining sections of the CIP contain the detailed individual project descriptions organized by program area. The CIP is divided into five program areas: Recreation and Parks, Transportation, Water Resources, Utilities, and General Government.

The following information is presented in each program area section:

1. Description of the type of projects that fall within the program area.
2. Long-term goals for the program area.
3. Current year objectives and the relationship to the Mayor and Council policy agenda.
4. Listing of new projects in the program area for FY 2008.
5. Listing of projects that were closed in FY 2007.
6. Appropriation and funding source summary tables and graphs.
7. Individual project sheets.

Each project sheet contains detailed information regarding the appropriation and funding source schedules, as well as operating cost impact, future unfunded amounts, description, status, coordination, bond proceeds, carry over funding, staff contact text and whether the project is ongoing routine maintenance. A map or photograph is included on each project sheet, if available. In addition, a reference has been made to the Mayor and Council vision categories using the appropriate icon to the left of the map. Within each program area, the project sheets are presented in alphabetical order.

Mayor and Council Vision icons:

- A Distinctive Place
- A City of Neighborhoods
- Communication and Engagement
- An Exceptional Built Environment
- Balanced Growth
- Fiscal Strength

Funding Sources Used to Finance the CIP:

There are several funding sources used to finance the CIP. The following is a list of the funding sources in this five-year plan. In parentheses following the proper name of the funding source is the abbreviation used on the summaries and project sheets.

1. Capital Projects Fund (Capital Projects) - This is the primary source of funding for general capital improvements. Funds are generated from bond financing and contributions to the CIP from the General Fund.
2. Developer Contributions and Other Funding (Developer/Other) - Payments that developers make to the City in support of public improvements, such as stormwater drains or traffic control devices, that increase the value of a private development (except for stormwater facilities - please see item 17). In addition, this category is used for contributions that are not specifically listed elsewhere.
3. Federal Grant (Federal Grant) - Various grants from the federal government for specific projects.
4. Federal TEA-21 Grant (Federal TEA-21) - TEA-21 (Transportation Equity Act for the 21st Century) provides federal funding for transportation projects, including pedestrian walkways, bicycle facilities and greenways.
5. Maryland Consolidated Capital Bond Loan (State Bond Bill) - A grant from the State of Maryland to fund various capital programs administered by State agencies and other projects for local governments or private institutions.
6. Montgomery County (Montgomery County) - Contributions from Montgomery County for capital improvement projects.
7. Montgomery County Library (Montgomery Library) - Contributions from Montgomery County Library for capital improvement projects relating to Town Center.
8. Maryland Department of the Environment Grant (MDE Grant) - Grants from the Maryland Department of the Environment to fund environmental projects, primarily in the Stormwater Management Fund.
9. Maryland State Loan (MD State Loan) - A loan from the State of Maryland to fund specific water treatment plant capital expenditures, stream restoration and stormwater development projects.
10. Maryland State Program Open Space (MD POS) - Contributions from the State of Maryland for the development and acquisition of recreation facilities and parkland. The funding, disbursed by Montgomery County, represents a portion of the proceeds from the real estate transfer tax collected by the State for all property sold in Maryland. The amounts reserved for the counties in Maryland are based on resident population.
11. Parking Fund (Parking) - Capital expenses funded through the Parking Fund. The source of funding is accumulated retained earnings or bond financing.
12. RedGate Golf Course Fund (Golf) - Capital expenses funded by the RedGate Golf Course Fund for expansion and improvements to the City's golf course. The source of funding is accumulated retained earnings or bond financing.
13. Refuse Fund (Refuse) - Capital expenses funded by the Refuse Fund. The source of funding is accumulated retained earnings or bond financing.
14. Rockville Seniors, Inc. (Rockville Seniors, Inc.) - Contributions made by Rockville Seniors, Inc. for improvements and renovations to the Senior Center.
15. Sewer Fund (Sewer) - Capital expenses funded by the Sewer Fund for major sewer system expansions or improvements. The source of funding is accumulated retained earnings or bond financing.
16. Special Assessment (Special Assessment) - Payments from residents and developers who benefit from a public improvements, such as driveway aprons or developer contributions for the conection of sewer and water. Special Assessments occur in the Capital Projects, Water, and Sewer funds.
17. State of Maryland Grant (State Grant) - Grants received from the State of Maryland for capital improvement projects.
18. Stormwater Management Fund (Stormwater Mgmt) - Capital expenses funded by the Stormwater Management Fund. The source of funding is developer contributions for stormwater management facilities or accumulated retained earnings.
19. Telecommunications Fees (Telecom Fees) - This is a transfer of a portion of the revenue received in the General Fund from Telecommunications Fees. This funds the long-term, costly purchases of telecommunications equipment.
20. Water Facility Fund (Water Fund) - Capital expenses funded by the Water Facility Fund for major water system expansions or improvements. The source of funding is accumulated retained earnings or bond financing.

FY 2008 - 2012 Capital Improvements Program

Relationship Between the Operating Budget and CIP:

Whenever the City commits to a CIP plan, there is an associated long-range commitment of operating funds. In general, these additional expenses are to service the debt, and to operate and maintain facilities.

Debt Relationship

Debt financing is often used for major projects. If, for example, 20-year bonds are issued to finance capital needs, then the operating funds will need to budget debt service payments for the next two decades. At current prevailing interest rates, a $1,000,000 borrowing commitment results in an increased average annual debt service burden of approximately $85,000. For this reason, it is important to evaluate capital commitments in the context of their long-range operating impact. The five-year CIP is designed to ensure that the City can maintain its annual net tax-supported debt service costs at a level less than 15 percent of the combined budgets (net of interfund transfers) for the General, Special Revenue, and Debt Service Funds.

For all enterprise funds, supporting debt rate projections are calculated for the five-year period so that the impact of the CIP on utility customers' bills can be gauged.

In an effort to fulfill critical capital demands while simultaneously minimizing debt issuances, the City pursues a policy of earmarking the excess General Fund fund balance for the purpose of providing pay-as-you-go funding for the CIP.

Operating Expenditures

Most capital projects affect future operating budgets either positively or negatively due to an increase or decrease in maintenance costs or by providing capacity for new programs to be offered. Such impacts vary widely from project to project and, as such, are evaluated individually during the process of assessing project feasibility. Figures are listed on each project sheet, where applicable, to demonstrate the operating cost impact that the City is committing to in approving a particular project. The following chart lists the total amounts, by fund and fiscal year, added to the City's operating budget as projects are completed.

Summary of Operating Cost Impacts by Program Area

Recreation and Parks	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
General Fund	368,740	823,854	1,053,587	1,073,038	1,296,868

Transportation	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
General Fund	24,200	188,200	200,200	212,700	224,700

Water Resources	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
General Fund	-	-	-	500	500
Stormwater Management Fund	2,000	5,500	5,500	10,500	10,500

Utilities	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Water Fund	140,100	145,500	160,500	160,500	165,500
Sewer Fund	800	5,800	5,800	5,800	5,800

General Government	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
General Fund	267,560	280,390	487,030	593,030	593,030
Refuse Fund	2,850	1,950	1,950	1,950	1,950

FUND TOTALS	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
General Fund	660,500	1,292,444	1,740,817	1,879,268	2,115,098
Water Fund	140,100	145,500	160,500	160,500	165,500
Sewer Fund	800	5,800	5,800	5,800	5,800
Refuse Fund	2,850	1,950	1,950	1,950	1,950
Stormwater Management Fund	2,000	5,500	5,500	10,500	10,500
TOTAL	**806,250**	**1,451,194**	**1,914,567**	**2,058,018**	**2,298,848**

Summary of Unfunded Projects by Program Area

The list below summarizes the City's capital improvement projects that are partially or fully unfunded for FY 2008 and future years. The City is currently working on a plan to prioritize and meet the needs of these projects.

Recreation and Parks	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
Civic Center Accessibility Improv.	-	-	-	-	1,252,264	974,821
Community Landscape Enhance.	-	-	-	-	11,849	-
Dog Park and Exercise Areas	-	-	-	-	64,691	-
F. Scott Fitzgerald Theatre	-	-	-	-	743,000	-
Gateway Welcome Signs	-	-	-	-	-	315,000
HVAC Replacement — City Buildings	-	-	-	-	-	102,797
King Farm "Farmstead" Park	-	-	-	167,000	5,000,000	10,000,000
Park Land Acquisition [1]	-	2,000,000	2,400,000	1,200,000	-	-
Potomac Woods Park Improvement	-	-	-	-	254,000	-
Roofing Replacement	-	-	-	-	1,000,000	-
Senior Center — Master Plan	-	1,604,100	-	-	250,000	-
Swim Center — Master Plan	-	-	-	-	514,610	-
Total	**-**	**3,604,100**	**2,400,000**	**1,367,000**	**9,090,414**	**11,392,618**

Transportation	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
Asphalt Pavement Maintenance	1,445,000	1,650,000	1,550,000	1,450,000	1,200,000	on-going
Bridge Rehabilitation	40,000	75,000	-	75,000	-	-
Concrete Repair Program	-	640,000	570,000	470,000	450,000	on-going
Curbs and Gutters [1]	-	-	-	-	-	8,500,000
Dawson Avenue Extended [1]	-	-	-	-	-	1,800,000
Maryland Extended [1]	-	-	-	-	-	2,000,000
Pedestrian Safety	150,000	150,000	150,000	150,000	150,000	5,700,000
Southlawn Lane [1]	-	-	-	-	-	2,600,000
Street Lighting Improvement	150,000	20,000	50,000	20,000	150,000	on-going
Traffic Calming	100,000	-	-	-	-	-
Traffic Controls: Citywide	150,000	-	-	-	-	-
West End Sidewalks	-	-	-	-	-	520,000
Total	**2,035,000**	**2,535,000**	**2,320,000**	**2,165,000**	**1,950,000**	**21,120,000**

Water Resources	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
Lincoln Park Drainage	-	-	-	-	-	520,000
Total	**-**	**-**	**-**	**-**	**-**	**520,000**

Utilities	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
Total	**-**	**-**	**-**	**-**	**-**	**-**

General Government	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
Stonestreet Improvements	-	300,000	300,000	300,000	-	-
Total	**-**	**300,000**	**300,000**	**300,000**	**-**	**-**

PROGRAM AREA TOTALS	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
Recreation and Parks	-	3,604,100	2,400,000	1,367,000	9,090,414	11,392,618
Transportation	2,035,000	2,535,000	2,320,000	2,165,000	1,950,000	21,120,000
Water Resources	-	-	-	-	-	520,000
Utilities	-	-	-	-	-	-
General Government	-	300,000	300,000	300,000	-	-
TOTAL	**2,035,000**	**6,439,100**	**5,020,000**	**3,832,000**	**11,040,414**	**33,032,618**

1. These projects are fully unfunded.

Capital Projects Fund and Debt Service Fund Cash Flows

CAPITAL PROJECTS FUND CASH FLOW

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Cash Flows From Capital and Related Financing Activities:					
Transfer from General Fund	2,365,002	4,000,000	4,000,000	4,000,000	4,000,000
Outside Funding Sources					
Rec. and Parks Projects	4,278,047	1,557,716	253,858	903,858	-
Transportation Projects	2,470,000	1,137,233	1,358,300	-	-
Water Resources Projects	-	-	-	-	-
General Government Projects	2,373,000	2,373,000	53,000	53,000	53,000
Total Outside Funding Sources	9,121,047	5,067,949	1,665,158	956,858	53,000
Proceeds from Sale of Bonds	8,000,000	8,000,000	6,000,000	5,000,000	5,000,000
Expenditures for Projects					
Rec. and Parks Projects	(10,585,438)	(5,842,006)	(2,663,914)	(3,115,048)	(2,042,724)
Transportation Projects	(6,366,915)	(4,044,371)	(3,632,135)	(2,674,250)	(3,310,750)
Water Resources Projects	(311,000)	(50,000)	(250,000)	(170,000)	(100,000)
General Government Projects	(9,302,118)	(5,575,292)	(5,669,800)	(1,228,200)	(1,169,000)
Total Expenditures for Projects	(26,565,471)	(15,511,669)	(12,215,849)	(7,187,498)	(6,622,474)
Net Cash Used by Financing Activities	(7,079,422)	1,556,280	(550,691)	2,769,360	2,430,526
Cash Flows From Investing Activities	75,000	75,000	75,000	75,000	75,000
Net Increase (Decrease) in Cash and Cash Equivalents	(7,004,422)	1,631,280	(475,691)	2,844,360	2,505,526
Cash Beginning	866,555	(6,137,867)	(4,506,587)	(4,982,278)	(2,137,918)
Cash Ending	(6,137,867)	(4,506,587)	(4,982,278)	(2,137,918)	367,608

DEBT SERVICE FUND CASH FLOW

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Cash Flows From Operating Activities:	360,000	355,000	325,000	325,000	325,000
Cash Flows From Non-Operating Activities:					
Cash from General Fund - Old Debt	4,905,892	3,305,429	3,224,508	2,676,084	2,566,340
Cash from General Fund - New Debt	-	800,000	1,580,000	2,140,000	2,585,000
Net Cash Provided by the General Fund	4,905,892	4,105,429	4,804,508	4,816,084	5,151,340
Cash Flows From Capital and Related Financing Activities:					
Interest and Principal Payments - Old Debt	(5,445,892)	(4,240,429)	(4,129,508)	(3,581,084)	(3,471,340)
Interest and Principal Payments - New Debt	-	(800,000)	(1,580,000)	(2,140,000)	(2,585,000)
Net Cash Used by Financing Activities	(5,445,892)	(5,040,429)	(5,709,508)	(5,721,084)	(6,056,340)
Cash Flows From Investing Activities	180,000	180,000	180,000	180,000	180,000
Net Increase (Decrease) in Cash and Cash Equivalents	-	(400,000)	(400,000)	(400,000)	(400,000)
Cash Beginning	4,463,736	4,463,736	4,063,736	3,663,736	3,263,736
Cash Ending	4,463,736	4,063,736	3,663,736	3,263,736	2,863,736

Compatibility of CIP with City Financial Policies

The City's policies for capital financing and debt management, reviewed periodically by the Mayor and Council and listed in the Policies and Goals section of the operating budget document, establish a variety of quantitative parameters designed to ensure that debt burdens remain within manageable levels. Each year, the CIP is crafted with a view toward ensuring that these quantitative targets are maintained. The ratios below include the debt issued for the Town Center Parking Garages. Once the garages can demonstrate that they are self-supporting, they can be removed from these debt burden ratios. With the inclusion of the parking garage debt, some ratios exceed the City's quantitative targets. Discussions with the bond rating agencies indicate that this higher interim level is reasonable given the City's overall financial profile.

DEBT PROJECTIONS

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Beginning Net Tax-Supp. Debt	72,726,036	76,042,114	80,024,133	81,575,102	82,252,804
Amount of New Debt	8,000,000	8,000,000	6,000,000	5,000,000	5,000,000
Total Amount to be Retired	4,683,922	4,017,981	4,449,031	4,322,298	4,572,120
Ending Net Tax-Supp. Debt	76,042,114	80,024,133	81,575,102	82,252,804	82,680,684
Net Bonded Debt at Year-End	71,578,378	75,960,397	77,911,366	78,989,068	79,816,948
Assessed Valuation	10,380,554,647	11,885,090,204	12,467,535,286	13,078,920,839	13,720,688,433
Population of City (CPDS est.)	62,129	63,369	64,634	65,924	67,239
Per Capita Income	40,596	42,220	43,909	45,665	47,492

DEBT RATIOS

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Debt per Capita ($700 target)	$1,152	$1,199	$1,205	$1,198	$1,187
Debt per Capita as % of per Capita Income (2.5% target)	2.8%	2.8%	2.7%	2.6%	2.5%
Debt per Assessed Valuation (0.80% target)	0.69%	0.64%	0.62%	0.60%	0.58%
Debt Service as % of Operating Budget (15.0% target)	12.0%	10.6%	11.0%	10.5%	10.4%

Neighborhood Association Requests

In October 2006, letters were mailed to all Rockville neighborhood and homeowners' associations encouraging them to submit ideas for consideration as part of the FY 2008 – FY 2012 Capital Improvements Program development process. Several requests were received and are listed below.

Charlas Group

Requested Project: Installation of missing sidewalk links in neighborhoods near Twinbrook Elementary School.
Action Taken: The installation of missing sidewalk links in the neighborhoods near Twinbrook Elementary School is included in the FY 2008 CIP in the Transportation Program Area.

Woodley Gardens West Civic Association

Requested Project: Installation of seating area at Welsh Park on the corner of Mannakee Street and Martins Lane.
Action Taken: The installation of seating at Welsh Park is included in the FY 2008 CIP. The City is currently working with Woodley Gardens West residents on the design.

West End Civic Association

Requested Project: Install street lights and/or other streetscape improvements to enhance safety on and around Beall Avenue.
Action Taken: The FY 2008 CIP includes a project to assess and upgrade street lights throughout Rockville. As part of that project, the West End will be evaluated for streetlight upgrades, needed maintenance and possible installation of new lights.

College Gardens Civic Association
Plymouth Woods Condominium, Inc.

Requested Project: Retrofit the College Gardens Park with a SWM pond in place of the present farm pond. Redesign the park to accommodate the pond. Update and modernize the park.
Action Taken: Funding is included in FY 2008 for final design and construction of both the stormwater management pond retrofit and the park modernization. Please see the College Gardens Park Improvement project (420-900-8B61) in the Recreation and Parks Program Area and the College Gardens Park SMW project (330-850-2B59) in the Water Resources Program Area for further information.

Plymouth Woods Condominium, Inc.

Requested Project: Installation of walkways from Montgomery College to Plymouth Woods including lighting and park benches.
Action Taken: The requested walkway is included in the FY 2008 CIP. Lights and benches are not permitted to be installed because the area is in a gas line easement.

Lincoln Park Civic Association

Requested Project: Installation of stove and double ovens in the kitchen at the Lincoln Park Community Center.
Action Taken: A portable warming oven was purchased as an alternative to a standard oven. The installation of a standard oven would require a major re-build to include oven hood and exhaust fan.

CIP Changes from Proposed to Adopted

The following tables show the changes to the Proposed FY 2008 - FY 2012 CIP budget that were presented to the Mayor and Council in March 2007. The changes are included in the Adopted FY 2008 - FY 2012 CIP, passed by the Mayor and Council on May 21, 2007.

CAPITAL PROJECTS FUND

	Prior Approps	New Approps	Future Appropriation Schedule				
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
Asphalt Pavement Maint. (8H11) *	8,135,847	-	-	-	-	-	-
Calvin Lane Sidewalk (6A21)	(195,000)	-	-	-	-	-	-
Concrete Repair Program (7F11) *	7,120,930	-	-	-	-	-	-
Fallsgrove Pond Enhancement (8D61)	-	(100,000)	100,000	-	-	-	-
FEMA Storm Damage Repair (8A81)	(134,735)	-	-	-	-	-	-
Lincoln Park — Drainage (0A31)	244,818	-	-	-	-	-	-
MEMA Mitigation (8B81)	-	(1,268,500)	-	-	-	-	-
Millennium Trail — South (3C60)	(972,413)	-	-	-	-	-	-
Pedestrian Safety (4B71)	-	72,000	-	-	-	-	-
Playground Equip. Replacement (4G61)	-	(180,000)	180,000	-	-	-	-
Street Lighting Improvements (5A91)	55,000	-	-	-	-	-	-
Town Center — Shuttle (6B81)	(287,055)	(971,779)	-	-	-	-	-
Town Square — Public Improvement	-	1,500,000	-	-	-	-	-
Traffic Calming (6A71)	(55,000)	-	-	-	-	-	-
Traffic Controls (5B71)	-	(27,000)	100,000	-	-	-	-
Vehicles for City Use (1E01)	17,684	(344,998)	344,998	-	-	-	-
Veirs Mill Rd Landscape (8G61)	-	(110,000)	110,000	-	-	-	-
West End Sidewalks (6B21)	-	200,000	-	-	-	-	-
Total	**13,930,076**	**(1,230,277)**	**834,998**	**-**	**-**	**-**	**-**

WATER FUND

	Prior Approps	New Approps	Future Appropriation Schedule				
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
FEMA Storm Damage Repair (8A81)	15,775	-	-	-	-	-	-
MEMA Mitigation (8B81)	-	(37,500)	-	-	-	-	-
Vehicles for City Use (1E01)	80,826	-	-	-	-	-	-
Water Plant — Generator (4B34)	133,000	-	-	-	-	-	-
Total	**229,601**	**(37,500)**	**-**	**-**	**-**	**-**	**-**

SANITARY SEWER FUND

	Prior Approps	New Approps	Future Appropriation Schedule				
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
Blue Plains Wastewater Treatment *	11,450,847	-	-	-	-	-	-
Sewer Evaluation — Cabin John	565,000	-	-	-	-	-	-
Vehicles for City Use (1E01)	196,651	-	-	-	-	-	-
Total	**12,212,498**	**-**	**-**	**-**	**-**	**-**	**-**

** Spent prior appropriations that were not shown in the Proposed CIP.*

CIP Changes from Proposed to Adopted, continued:

STORMWATER MANAGEMENT FUND

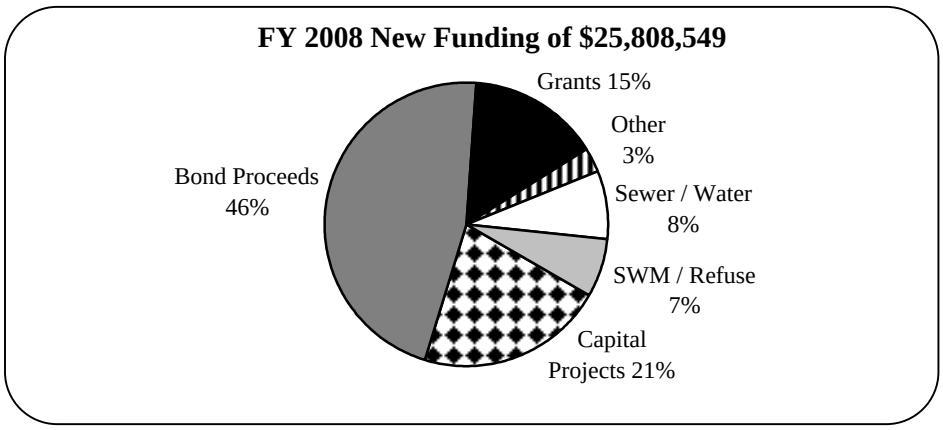
	Prior Approps.	New Approps	Future Appropriation Schedule				
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
FEMA Storm Damage Repair (8A81)	118,960	-	-	-	-	-	-
Lincoln Park — Drainage (0A31)	53,700	-	-	-	-	-	-
MEMA Mitigation (8B81)	-	(37,500)	-	-	-	-	-
Total	**172,660**	**(37,500)**	**-**	**-**	**-**	**-**	**-**

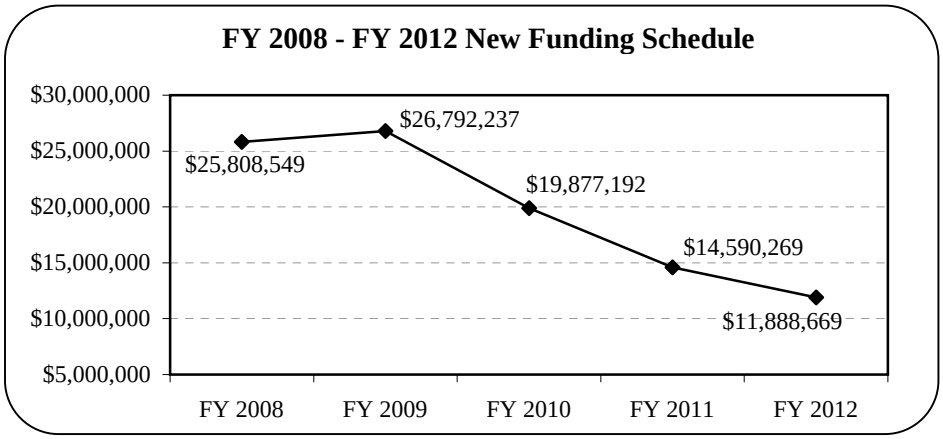
SUMMARY OF ALL FUNDS

	Prior Approps	New Approps	Future Appropriation Schedule				
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
Proposed - All Funds	209,203,226	27,113,826	25,957,239	19,877,192	14,590,269	11,888,669	29,025,623
Capital Projects Fund Adjustment	13,930,076	(1,230,277)	834,998	-	-	-	-
Water Fund Adjustment	229,601	(37,500)	-	-	-	-	-
Sewer Fund Adjustment	12,212,498	-	-	-	-	-	-
SWM Fund Adjustment	172,660	(37,500)	-	-	-	-	-
Adopted - All Funds	**235,748,061**	**25,808,549**	**26,792,237**	**19,877,192**	**14,590,269**	**11,888,669**	**29,025,623**

FY 2008 - 2012 CIP Funding Schedule by Source

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs	
Capital Projects	43,162,028	5,527,202	15,315,934	6,917,138	6,246,222	6,658,382	3,737,000	87,563,906
Bond Proceeds (Capital)	26,141,947	8,000,000	-	-	-	-	-	34,141,947
Developer	57,572,305	399,531	137,233	-	-	-	-	58,109,069
Federal Grant	6,658,648	3,345,000	1,000,000	-	-	-	-	11,003,648
State Grant	7,480,875	-	70,000	-	-	-	-	7,550,875
State Loan	3,201,462	-	-	-	-	-	-	3,201,462
State Bond Bill	250,000	-	-	-	-	-	-	250,000
Special Assessment	35,000	35,000	35,000	35,000	35,000	35,000	on-going	210,000
Program Open Space	4,059,610	503,858	503,858	503,858	503,858	-	-	6,075,042
Montgomery County	18,260,556	-	-	-	-	-	-	18,260,556
Montgomery Library	2,380,147	-	-	-	-	-	-	2,380,147
Telecom Fees	570,943	52,523	52,523	52,523	52,523	52,523	52,523	886,081
Rockville Seniors, Inc.	209,000	20,000	50,000	-	-	-	-	279,000
Water Fund	2,778,190	986,145	2,888,800	4,749,045	3,397,554	1,755,128	15,052,100	31,606,962
Bond Proceeds (Water)	3,058,000	750,000	-	-	-	-	-	3,808,000
Special Assess. (Water)	-	-	133,800	-	-	-	-	133,800
Sewer Fund	8,380,136	1,083,445	5,624,000	4,317,436	3,139,000	1,431,000	9,334,000	33,309,017
Special Assess. (Sewer)	-	-	249,200	-	-	-	-	249,200
Bond Proceeds (Sewer)	12,043,000	3,248,000	-	-	-	-	-	15,291,000
Stormwater Mgmt Fund	3,924,057	1,443,000	270,000	3,154,000	1,030,000	1,740,000	850,000	12,411,057
Refuse Fund	-	249,845	368,889	130,194	159,205	216,636	-	1,124,769
Bond Proceeds (Refuse)	469,439	-	-	-	-	-	-	469,439
Parking Fund	341,218	-	-	-	-	-	-	341,218
Bond Proceeds (Parking)	34,657,000	-	-	-	-	-	-	34,657,000
Golf Fund	114,500	165,000	93,000	17,998	26,907	-	-	417,405
Total	**235,748,061**	**25,808,549**	**26,792,237**	**19,877,192**	**14,590,269**	**11,888,669**	**29,025,623**	**363,730,600**





FY 2008 - 2012 CIP Funding Schedule by Program Area

RECREATION AND PARKS PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs	
Capital Projects	12,364,106	904,072	2,495,838	2,152,105	2,539,504	2,042,724	2,062,000	24,560,349
Bond Proceeds (Capital)	7,583,333	2,790,682	-	-	-	-	-	10,374,015
Developer	354,988	85,000	-	-	-	-	-	439,988
Federal Grant	4,035,465	-	-	-	-	-	-	4,035,465
State Grant	910,875	-	70,000	-	-	-	-	980,875
State Bond Bill	250,000	-	-	-	-	-	-	250,000
Program Open Space	4,059,610	503,858	503,858	503,858	503,858	-	-	6,075,042
Rockville Seniors, Inc	209,000	20,000	50,000	-	-	-	-	279,000
Golf Fund	114,500	165,000	93,000	-	-	-	-	372,500
Total	**29,881,877**	**4,468,612**	**3,212,696**	**2,655,963**	**3,043,362**	**2,042,724**	**2,062,000**	**47,367,234**

TRANSPORTATION PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs	
Capital Projects	19,592,297	2,490,000	2,785,000	2,430,000	2,780,000	3,250,000	1,200,000	34,527,297
Bond Proceeds (Capital)	3,141,114	500,000	-	-	-	-	-	3,641,114
Developer	1,641,500	314,531	137,233	-	-	-	-	2,093,264
Federal Grant	-	3,345,000	1,000,000	-	-	-	-	4,345,000
State Grant	50,000	-	-	-	-	-	-	50,000
Special Assessment	35,000	35,000	35,000	35,000	35,000	35,000	on-going	210,000
Total	**24,459,911**	**6,684,531**	**3,957,233**	**2,465,000**	**2,815,000**	**3,285,000**	**1,200,000**	**44,866,675**

WATER RESOURCES PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs	
Capital Projects	842,098	50,000	50,000	250,000	270,000	250,000	475,000	2,187,098
Bond Proceeds (Capital)	462,000	-	-	-	-	-	-	462,000
Federal Grant	183,335	-	-	-	-	-	-	183,335
State Grant	522,500	-	-	-	-	-	-	522,500
Water Fund	5,120	-	-	-	-	-	-	5,120
Sewer Fund	125,000	-	-	-	-	-	-	125,000
Stormwater Mgmt Fund	3,424,057	1,443,000	270,000	3,154,000	1,030,000	1,740,000	850,000	11,911,057
State Grant	482,500	-	-	-	-	-	-	482,500
State Loan	1,500,000	-	-	-	-	-	-	1,500,000
Total	**7,546,610**	**1,493,000**	**320,000**	**3,404,000**	**1,300,000**	**1,990,000**	**1,325,000**	**17,378,610**

UTILITIES PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs	
Water Fund	2,541,926	942,700	2,888,800	4,604,500	3,236,000	1,734,150	15,052,100	31,000,176
Bond Proceeds (Water)	2,812,000	750,000	-	-	-	-	-	3,562,000
Special Assess. (Water)	-	-	133,800	-	-	-	-	133,800
Developer	365,000	-	-	-	-	-	-	365,000
State Loan	1,701,462	-	-	-	-	-	-	1,701,462
Sewer Fund	7,696,960	1,040,000	5,624,000	4,309,000	3,139,000	1,431,000	9,334,000	32,573,960
Bond Proceeds (Sewer)	12,043,000	3,248,000	-	-	-	-	-	15,291,000
Special Assess. (Sewer)	-	-	249,200	-	-	-	-	249,200
Total	**27,160,348**	**5,980,700**	**8,895,800**	**8,913,500**	**6,375,000**	**3,165,150**	**24,386,100**	**84,876,598**

FY 2008 - 2012 CIP Funding Sources by Program Area, continued :

GENERAL GOVERNMENT PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs	
Capital Projects	10,363,527	2,083,130	9,985,096	2,085,033	656,718	1,115,658	-	26,289,162
Bond Proceeds (Capital)	14,955,500	4,709,318	-	-	-	-	-	19,664,818
Developer	55,210,817	-	-	-	-	-	-	55,210,817
Federal Grant	2,439,848	-	-	-	-	-	-	2,439,848
State Grant	4,515,000	-	-	-	-	-	-	4,515,000
Montgomery County	18,260,556	-	-	-	-	-	-	18,260,556
Montgomery Library	2,380,147	-	-	-	-	-	-	2,380,147
Telecom Fees	570,943	52,523	52,523	52,523	52,523	52,523	52,523	886,081
Water Fund	231,144	43,445	-	144,545	161,554	20,978	-	601,666
Bond Proceeds (Water)	246,000	-	-	-	-	-	-	246,000
Sewer Fund	558,176	43,445	-	8,436	-	-	-	610,057
Stormwater Mgmt Fund	500,000	-	-	-	-	-	-	500,000
Refuse Fund	-	249,845	368,889	130,194	159,205	216,636	-	1,124,769
Bond Proceeds (Refuse)	469,439	-	-	-	-	-	-	469,439
Golf Fund	-	-	-	17,998	26,907	-	-	44,905
Parking Fund	341,218	-	-	-	-	-	-	341,218
Bond Proceeds (Parking)	34,657,000	-	-	-	-	-	-	34,657,000
State Grant (Parking)	1,000,000	-	-	-	-	-	-	1,000,000
Total	**146,699,315**	**7,181,706**	**10,406,508**	**2,438,729**	**1,056,907**	**1,405,795**	**52,523**	**169,241,483**

GRAND TOTAL	**235,748,061**	**25,808,549**	**26,792,237**	**19,877,192**	**14,590,269**	**11,888,669**	**29,025,623**	**363,730,600**

FY 2008 CIP Appropriations Summary

The following tables show the total amount of FY 2008 appropriations for each fund. The total FY 2008 appropriation is composed of prior year funding which has not been spent as of March 31, 2007 and any new appropriations for FY 2008.

RECREATION AND PARKS PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Current Total
Prior Year Appropriations	29,767,377	-	-	-	-	-	114,500	29,881,877
Less Expended as of 3/31/07	(17,723,066)	-	-	-	-	-	(45,488)	(17,768,554)
Prior Year Funds Carried Over	12,044,311	-	-	-	-	-	69,012	12,113,323
Add New Appropriations	4,303,612	-	-	-	-	-	165,000	4,468,612
Total	**16,347,923**	**-**	**-**	**-**	**-**	**-**	**234,012**	**16,581,935**

TRANSPORTATION PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Current Total
Prior Year Appropriations	24,459,911	-	-	-	-	-	-	24,459,911
Less Expended as of 3/31/07	(18,836,362)	-	-	-	-	-	-	(18,836,362)
Prior Year Funds Carried Over	5,623,549	-	-	-	-	-	-	5,623,549
Add New Appropriations	6,684,531	-	-	-	-	-	-	6,684,531
Total	**12,308,080**	**-**	**-**	**-**	**-**	**-**	**-**	**12,308,080**

WATER RESOURCES PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Current Total
Prior Year Appropriations	1,875,198	20,895	125,000	5,525,517	-	-	-	7,546,610
Less Expended as of 3/31/07	(1,123,457)	-	(8,092)	(2,830,652)	-	-	-	(3,962,201)
Prior Year Funds Carried Over	751,741	20,895	116,908	2,694,865	-	-	-	3,584,409
Add New Appropriations	50,000	-	-	1,443,000	-	-	-	1,493,000
Total	**801,741**	**20,895**	**116,908**	**4,137,865**	**-**	**-**	**-**	**5,077,409**

UTILITIES PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Current Total
Prior Year Appropriations	-	7,420,388	19,739,960	-	-	-	-	27,160,348
Less Expended as of 3/31/07	-	(5,600,471)	(15,446,442)	-	-	-	-	(21,046,913)
Prior Year Funds Carried Over	-	1,819,917	4,293,518	-	-	-	-	6,113,435
Add New Appropriations	-	1,692,700	4,288,000	-	-	-	-	5,980,700
Total	**-**	**3,512,617**	**8,581,518**	**-**	**-**	**-**	**-**	**12,094,135**

GENERAL GOVERNMENT PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Current Total
Prior Year Appropriations	108,696,338	477,144	558,176	500,000	469,439	35,998,218	-	146,699,315
Less Expended as of 3/31/07	(74,758,558)	(2)	(3,950)	(500,000)	-	(32,632,536)	-	(107,895,046)
Prior Year Funds Carried Over	33,937,780	477,142	554,226	-	469,439	3,365,682	-	38,804,269
Add New Appropriations	6,844,971	43,445	43,445	-	249,845	-	-	7,181,706
Total	**40,782,751**	**520,587**	**597,671**	**-**	**719,284**	**3,365,682**	**-**	**45,985,975**

GRAND TOTAL	**70,240,495**	**4,054,099**	**9,296,097**	**4,137,865**	**719,284**	**3,365,682**	**234,012**	**92,047,534**

Understanding the CIP Project Sheets

The sample and descriptions below and on the following page are provided to assist in understanding the following CIP sheets.

Project Name - descriptive name given to each project.

Project Number - number assigned to each project (fund - agency - project number).

Program Area - each project is assigned to one of the five following program areas: Recreation and Parks, Transportation, Water Resources, Utilities, or General Government.

Map/Picture - picture or GIS produced map that shows where work detailed in the project will occur in the City.

Mayor and Council Vision Icon - this icon (to the upper left of the map) is used to represent the Mayor and Council vision priority that the project supports.

Maintenance Icon - this "M" icon (to the lower right of the map) is used to represent major maintenance projects. Projects with an "M" are considered routine CIP projects.

Prior Appropriations - sum of the prior year appropriations (not including new approps for FY 2008).

New Appropriations - new appropriations in FY 2008.

Future Appropriations - total amount recommended for the future.

Current Project Total - total amount for the project (sum of prior, new and future appropriations).

Expended - amount spent from the available appropriations as of the date indicated.

Prior Year Funds Carried Over - unspent funds from previous years.

Total FY 2008 Appropriations - total funds that are available to be spent in FY 2008.

Percent Expended - amount expended divided by the project total.

Project Name: Pedestrian Safety
Project Number: 420-850-4B71
Program Area: Transportation

Prior Appropriations:	1,128,370
Add New Appropriations:	172,000
Add Future Appropriations:	400,000
Current Project Total:	1,700,370

Status of Prior Year Appropriations as of 3/31/07:

Prior Year Appropriations:	1,128,370
Less Expended:	853,524
Prior Year Funds Carried Over:	274,846
Add New Appropriations:	172,000
Total FY 2008 Appropriations:	446,846
Percent Expended:	50%

Description: This project supports the Mayor and Council's vision priority of creating a city of neighborhoods and an exceptional built environment by: working with neighborhoods to conduct feasibility analyses and construction for sidewalk and bicycle facilities; implementing a Safe Routes to School program; implementing pedestrian traffic control devices and planning for future facilities to support walking and biking. Projected sidewalk costs account for construction of 15 miles of missing sidewalk as determined by sidewalk prioritization criteria.

Appropriation Schedule	Prior Approps	New Approps	Future Appropriation Schedule					Current Total
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs	
Plan/Design/Insp	188,000	15,000	15,000	15,000	15,000	15,000	on-going	263,000
Construction	940,370	157,000	85,000	85,000	85,000	85,000	on-going	1,437,370
Total	1,128,370	172,000	100,000	100,000	100,000	100,000	on-going	1,700,370

Current Funding Schedule	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs	
Capital Projects	936,373	100,000	100,000	100,000	100,000	100,000	on-going	1,436,373
Developer	191,997	-	-	-	-	-	-	191,997
Federal Grant	-	72,000	-	-	-	-	-	72,000
Total	1,128,370	172,000	100,000	100,000	100,000	100,000	on-going	1,700,370

Unfunded Schedule	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs	Total
Unfunded	150,000	150,000	150,000	150,000	150,000	5,700,000	6,450,000

Operating Cost Impact	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
General Fund	3,000	6,000	9,000	12,000	15,000	on-going

Explanation of impact: The completion of this project will add $300 for maintenance, $300 for supplies, and $400 for snow removal per safety measure to the operating budget. The estimate is an additional $3,000 per fiscal year.

Schedule: Prior year work to be completed — Wootton Parkway sidewalk connections; pedestrian improvements at Great Falls Road and Monument Street; pedestrian safety at Watts Branch Parkway and Hurley Avenue; sidewalk projects in the vicinity of Twinbrook and Ritchie Park Elementary Schools. FY 2008 — Two new sidewalk links to be determined after adopting the new sidewalk prioritization policy. FY 2009 through FY 2012 — To be determined.

Status: Implementation. This project first appeared in the FY 2004 CIP. Federal grants to fund sidewalks under the Safe-Routes-to-School Program were pursued and $435,500 in grant funds was awarded to the City of which $72,000 will be used for sidewalk improvements.

Coordination: Traffic and Transportation Commission; Local Civic Associations; Development Review Committee; Maryland State Highway Administration; Montgomery County; Adjacent Property Owners.

Staff contact: Department of Public Works. Carrie Sanders, Transportation Planner I, 240-314-8500.

Description - provides a description of the general scope of the project and identifies the exact location of the project. Also, provides a brief description of unfunded capital needs relating to the project (if applicable).

Appropriation Schedule Table - lists each expenditure category and the funding requested for each category. Shows total prior appropriations up to and including FY 2007, and appropriation funding recommendations for FY 2008 through FY 2012. The "New Approps" column represents the capital budget for which money is authorized beginning July 1, 2007. In addition, there is a "Future Yrs" column that can be used to identify amounts past FY 2012.

Funding Schedule - highlights how the City will pay for each CIP project and lists the fiscal year in which the appropriation will need to be made to support the project.

Future Unfunded Schedule - shows the total amounts that are unfunded for the project in future years.

Operating Cost Impact - highlights any operating budget cost increases or decreases, by fund, anticipated as a result of completing the project (description in Explanation of impact).

Schedule - lists the specific work to be completed each fiscal year, as appropriate.

Status - indicates the progress being made on the implementation of each project and the first year in which the project appeared in the CIP. This section also highlights any special notes (e.g. Funding Note) concerning a project.

Coordination - lists organizations that may play an important role in the completion of the project. In some instances, another CIP project may be listed, which usually indicates that work on these projects is to be done concurrently.

Staff contact - lists the responsible department, project manager and phone number to call for more information about the project.

Project Name: Pedestrian Safety
Project Number: 420-850-4B71
Program Area: Transportation

Prior Appropriations:	1,128,370
Add New Appropriations:	172,000
Add Future Appropriations:	400,000
Current Project Total:	1,700,370

Status of Prior Year Appropriations as of 3/31/07:

Prior Year Appropriations:	1,128,370
Less Expended:	853,524
Prior Year Funds Carried Over:	274,846
Add New Appropriations:	172,000
Total FY 2008 Appropriations:	446,846
Percent Expended:	50%

Description: This project supports the Mayor and Council's vision priority of creating a city of neighborhoods and an exceptional built environment by: working with neighborhoods to conduct feasibility analyses and construction for sidewalk and bicycle facilities; implementing a Safe Routes to School program; implementing pedestrian traffic control devices and planning for future facilities to support walking and biking. Projected sidewalk costs account for construction of 15 miles of missing sidewalk as determined by sidewalk prioritization criteria.

Appropriation Schedule	Prior Approps	New Approps	Future Appropriation Schedule FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs	Current Total
Plan/Design/Insp	188,000	15,000	15,000	15,000	15,000	15,000	on-going	263,000
Construction	940,370	157,000	85,000	85,000	85,000	85,000	on-going	1,437,370
Total	1,128,370	172,000	100,000	100,000	100,000	100,000	on-going	1,700,370

Current Funding Schedule	Prior Funding	New Funding	Future Funding Schedule FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs	Current Total
Capital Projects	936,373	100,000	100,000	100,000	100,000	100,000	on-going	1,436,373
Developer	191,997	-	-	-	-	-	-	191,997
Federal Grant	-	72,000	-	-	-	-	-	72,000
Total	1,128,370	172,000	100,000	100,000	100,000	100,000	on-going	1,700,370

Unfunded Schedule	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs	Total
Unfunded	150,000	150,000	150,000	150,000	150,000	5,700,000	6,450,000

Operating Cost Impact	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	Future Yrs
General Fund	3,000	6,000	9,000	12,000	15,000	on-going

Explanation of impact: The completion of this project will add $300 for maintenance, $300 for supplies, and $400 for snow removal per safety measure to the operating budget. The estimate is an additional $3,000 per fiscal year.

Schedule: Prior year work to be completed — Wootton Parkway sidewalk connections; pedestrian improvements at Great Falls Road and Monument Street; pedestrian safety at Watts Branch Parkway and Hurley Avenue; sidewalk projects in the vicinity of Twinbrook and Ritchie Park Elementary Schools. FY 2008 — Two new sidewalk links to be determined after adopting the new sidewalk prioritization policy. FY 2009 through FY 2012 — To be determined.

Status: Implementation. This project first appeared in the FY 2004 CIP. Federal grants to fund sidewalks under the Safe-Routes-to-School Program were pursued and $435,500 in grant funds was awarded to the City of which $72,000 will be used for sidewalk improvements.

Coordination: Traffic and Transportation Commission; Local Civic Associations; Development Review Committee; Maryland State Highway Administration; Montgomery County; Adjacent Property Owners.

Staff contact: Department of Public Works. Carrie Sanders, Transportation Planner I, 240-314-8500.

Mayor and Council Vision and Priorities

On May 8, 2006, the Mayor and Council identified their vision of the City of Rockville in 2020, along with associated two-year priorities for guiding the City's policies and decisions. This section presents the six vision categories and major priorities that staff are directed to achieve in partnership with the Mayor and Council and Rockville residents in 2006 through 2008. Next to each vision category title is an icon that is used throughout this document to indicate the CIP projects that support the vision.

Mayor and Council Vision of Rockville in 2020

In 2020, Rockville, Maryland is widely recognized as one of the nation's very best places to live and work. It has rapidly emerged as an international city with a strong presence in the global economy. Rockville has renewed itself, and it continues to adapt successfully to changing circumstances, while at the same time preserving its rich history and maintaining its strong stable neighborhoods. As the County seat, Rockville is not just a center of government; it is also Montgomery County's commercial and cultural capital.

A Distinctive Place

Successful cities possess a strong sense of place. Rockville's sense of place is the product of a unique eclectic community tapestry integrating tradition, continuity, and renewal. Located within the vast and dynamic metropolitan area adjacent to the nation's capital, Rockville has successfully distinguished itself as a vibrant city that combines a rich historical heritage, small town charm, urbane progressiveness, and an international flavor.

Rockville is distinguished by its historical, cultural, and architectural heritage. Since shortly after emerging as a distinct place in the mid-1700's, when it was an important crossroads village on the historic Great Road linking George Town and Frederick Town, Rockville has been recognized as a thriving center of local government and commerce. Rockville was established as the County seat in 1776, and in 1860 became the first town in Montgomery County to incorporate. Rockville's role in the Civil War and the Underground Railroad are also noteworthy, and remain as relevant as ever in defining our distinctiveness.

Our rich history is still evident in the many well-restored and maintained historic homes, churches, and public buildings. Rockville still utilizes its original courthouses and has successfully rehabilitated many of its valuable structures and put them to creative use. The Glenview Mansion is still our crown jewel.

Rockville takes equal pride in being home to many companies and research institutions working at the forefronts of science and technology. It is our distinct international scientific prominence that has attracted significant numbers of scientists, professionals, and businesspeople from every continent.

Rockville is distinguished by its successful renewal of its city center, as well as by the creation of an equally significant and thriving center in the vicinity of the Twinbrook Metro Station. Both centers are important civic gathering places that provide Rockville residents and visitors with opportunities to learn, relax, dine, shop, and connect with one another. The appearance, feel, and vibrancy of these centers have established Rockville's pre-eminence as a mixed-use community in the D.C. area.

Rockville's rich cultural and ethnic diversity is the combined result of the community identity felt by long-term residents, the openness with which we welcome newcomers, and our participation in the global economy. Numerous community centers and cultural venues, businesses and commercial establishments of every type, an extensive network of beautiful parks, and superior municipal services are all unsurpassed in quality, and together serve the wide variety of needs of all individuals in the community.

Rockville celebrates its history, cultural diversity, and optimism for the future with numerous civic events. Our Memorial Day parade is the oldest and largest in the metropolitan Washington area, wrapping up our annual Hometown Holidays celebration. This weekend-long extravaganza featuring arts and crafts, food, and musical entertainment is a Rockville showcase that each year attracts more than 100,000 people from within and around the city. Our traditional observances of Veteran's Day and July 4th are among the most distinctive and popular celebrations in the entire Washington region. The twice-weekly seasonal Farmer's Market has served the community for more than 30 years, not only as a place to select from the bounty of locally grown produce, but also as a lively locale for neighbors to meet, socialize, and be entertained.

2006 - 2008 Vision Priorities:

- Bring a Science Center to the City.
- Develop and pursue a strategy to take possession of Lincoln High School, the Red Brick Courthouse, and the Old Post Office.
- Identify properties eligible for historic designation and pursue a reasonable strategy to preserve properties worthy of designation.

A City of Neighborhoods

Neighborhoods are the heart and the soul of our city. Rockville's has more than 70 distinct neighborhoods. From its historic 19th century neighborhoods, through its various 20th century suburban subdivisions and multi-unit residences, and continuing through its early 21st century redeveloped mixed use neighborhoods, run the common threads of community identity, adaptability, and diversity. Rockville has retained and strengthened its hometown feel while its boundaries have expanded, and its population has increased in size and diversity.

Rockville's neighborhoods are safe, inviting, attractive, and well maintained. The more recently built homes and additions are in harmony with surrounding older houses. Revitalization and redevelopment, where needed, are readily undertaken and achieved.

The size and variety of the housing stock is adequate for the needs of a growing and changing population. There is a wide variety of housing types and styles, and an appropriate balance of owner-occupied and rental units. The housing stock includes a good supply of units affordable to seniors, first-time buyers, and the entire broad spectrum of the workforce.

Our neighborhoods are pedestrian-friendly and physically connected to each other, as well as to parks, schools, stores, recreational facilities, and public transportation. They are safe places for individuals of all ages and from all walks of life; and a full range of high quality municipal services serves them equitably.

While residents identify strongly with their own neighborhoods, they also feel connected to and care about the community as a whole.

2006 - 2008 Vision Priorities:

- Address property maintenance issues, with particular emphasis on rental houses.
- Review affordable housing programs and explore options for improved programs for Rockville.
- Establish regulations to ensure the compatibility of new construction with existing structures.
- Establish a local loop shuttle service to connect neighborhoods with Rockville Town Center and the Rockville Metro Station.

Communication and Engagement

The most successful communities are those with a substantial portion of its citizens committed to working actively for the betterment of the community, and with multiple opportunities for citizens to exercise that commitment. In Rockville, there is a wide range of avenues through which citizens engage in civic and community life, including neighborhood and homeowners' associations, non-profit organizations and voluntary associations of all stripes, philanthropic campaigns, and the City governments. Rockville encourages and practices two-way communication with its citizens, and provides meaningful and effective opportunities for all citizens to participate in the decisions that shape the community.

Rockville is a place where citizens are provided with many opportunities to become fully informed about and to become actively engaged in their government and community. The City government fosters and maintains a wide variety of means for communicating with citizens, and provides opportunities for citizens to participate in government decisions, including volunteer service on boards, committees, commissions, and task forces.

Citizen interest in local issues is widespread, and there is a high level of participation in community organizations and local government across all segments of the population. Citizens generally feel positive about, and are supportive of, the City government.

The City uses all effective means to keep citizens informed of City activities, projects, policies, and issues. Citizens are encouraged to communicate their concerns and ideas and have confidence that they are being heard. Citizens from all walks of life, both new and long-time residents, enjoy access to a wide variety of effective ways to participate in and communicate with City government. Periodic surveys and other feedback mechanisms indicate that citizens feel they are well informed about and involved with their City government, including its Mayor and Councilmembers and staff.

The leaders in the City's neighborhood, homeowner and civic associations represent their communities effectively. They aim to further both the interests of their members and the common good of the community as a whole. The business community is also strongly civic-minded and actively involved in local government for the betterment of the community.

2006 - 2008 Vision Priorities:

- Develop and implement a comprehensive City government communications strategy, with particular emphasis on strengthening citizen awareness and involvement, and responsiveness to citizen input.
- Review and analyze the City's system for selecting members of boards and commissions, how boards and commissions are utilized, and the quality of their involvement.

An Exceptional Built Environment

The quality of a city's built environment is fundamental to the community's overall quality of life. Rockville has become a model for other communities in terms of the quality of its development. This has been achieved by holding development and redevelopment projects to high standards that are codified in the city's innovative zoning ordinance and other land use regulations.

New development exhibits more strongly than ever Rockville's high standards. The areas within walking distance of the Rockville and Twinbrook Metro stations now offer residents and visitors the ultimate urban village experience, characterized by the following:

- Appropriately scaled, attractive buildings and other structures.
- Excellent pedestrian and bicycle accessibility within these areas and to surrounding neighborhoods.
- Convenient accessibility to public transportation.
- Ample green space, wide sidewalks, and enhanced streetscapes.
- Mix of uses that includes retail, restaurant, residential, office, entertainment and community uses.
- Opportunities for locally-owned stores and restaurants.
- Ownership and control of retail and restaurant space is not highly concentrated and there is a healthy competitive market for such space.
- Sufficient parking provided in garages that are largely hidden from view.
- Durable high quality construction that ages well and endures.

The momentum generated by the successful redevelopment of Town Center and Twinbrook Commons has stimulated the transformation of the entire length of Rockville Pike/355. Once a stark street lined with strip centers, big box stores, and immense surface parking lots, the Pike is becoming a handsome boulevard flanked by well designed and attractive commercial, office, and mixed-use redevelopment. It is enhanced with appealing streetscapes, parks and other green space, and safe and inviting pedestrian connections.

Rockville is a leader in environmentally sustainable development that protects and enhances our community's quality of life, and will continue to be for future generations. Rockville residents, its local government, and the business community foster and apply sound environmental practices. High technology, energy conservation, and recycling are employed appropriately at every opportunity.

2006 - 2008 Vision Priorities:

- Develop a framework and inventory of practices that will move Rockville toward being a sustainable, energy saving, and environmentally sensitive community.
- Complete the rewriting of the Zoning Code.
- Complete master planning for the Twinbrook Station area, Rockville Pike, and Stonestreet Avenue.

Balanced Growth

Growth is sustainable only when there is sufficient infrastructure to support it. The requisite physical infrastructure of major utilities, transportation systems, schools, and many other facilities have been provided and maintained by a multitude of public and private entities. Even with high growth, public and private interests work in cooperative partnership. Plans and activities have been well coordinated both regionally and locally to ensure adequate infrastructure capacity exists presently, future infrastructure will be in place at the time it is needed, and all facilities are fully operational and maintained in excellent condition.

Rockville values and actively welcomes revitalization of the existing community, but growth has only been permitted where and when there has been adequate school and traffic capacity. Much of Rockville's through traffic is now on alternate routes such as the InterCounty Connector, Montrose Parkway, and Gude Drive. As growth has occurred in Rockville, the school capacity needed to support the new development and redevelopment has taken place.

For its part, the City's sidewalks, streets and intersections, water and sewer lines, street lighting, public buildings, and parks have caught up with and now keep pace with the community's needs, and are maintained in excellent condition. The City is also strongly attentive to ensuring adequate infrastructure capacity will exist in the future to serve a growing community, and will be in place at the time it is needed.

The City's growth policies and strategies grasp fully the close interrelationships among land use, quality planning, private investment, economic development, fiscal policy, municipal infrastructure and services, environmental quality, and the City's financial solvency. Policies and strategies also reflect a strong regional perspective and commitment.

Rockville continues to play a leadership role in cooperating with and resolving issues with its partners. The City takes an active part in various alliances with other municipalities, Montgomery County, educational institutions, and the State of Maryland. These alliances focus most strongly on reducing peak hour traffic volumes, increasing transit accessibility and use, and ensuring schools are not overcrowded.

2006 - 2008 Vision Priorities:

- Develop a strategy of incentives and requirements for the private sector to provide all infrastructure, including school capacity, needed to support new development and redevelopment.
- Complete a comprehensive analysis of infrastructure investments needed over the next decade, and develop options for funding them.

$ Fiscal Strength

Only a fiscally strong City government can maintain the public infrastructure and provide the variety of high quality municipal services required to sustain a superior quality of life for the community, and can do so despite local and regional financial disruptions, and other changes that place on it new demands. Rockville generates sufficient revenues to meet expenditures necessary to provide services required for the health, safety, and welfare of the community, and that our citizens desire. The City does not incur deficits, maintains General Fund cash reserves of at least 15 percent, and exhibits long-run solvency.

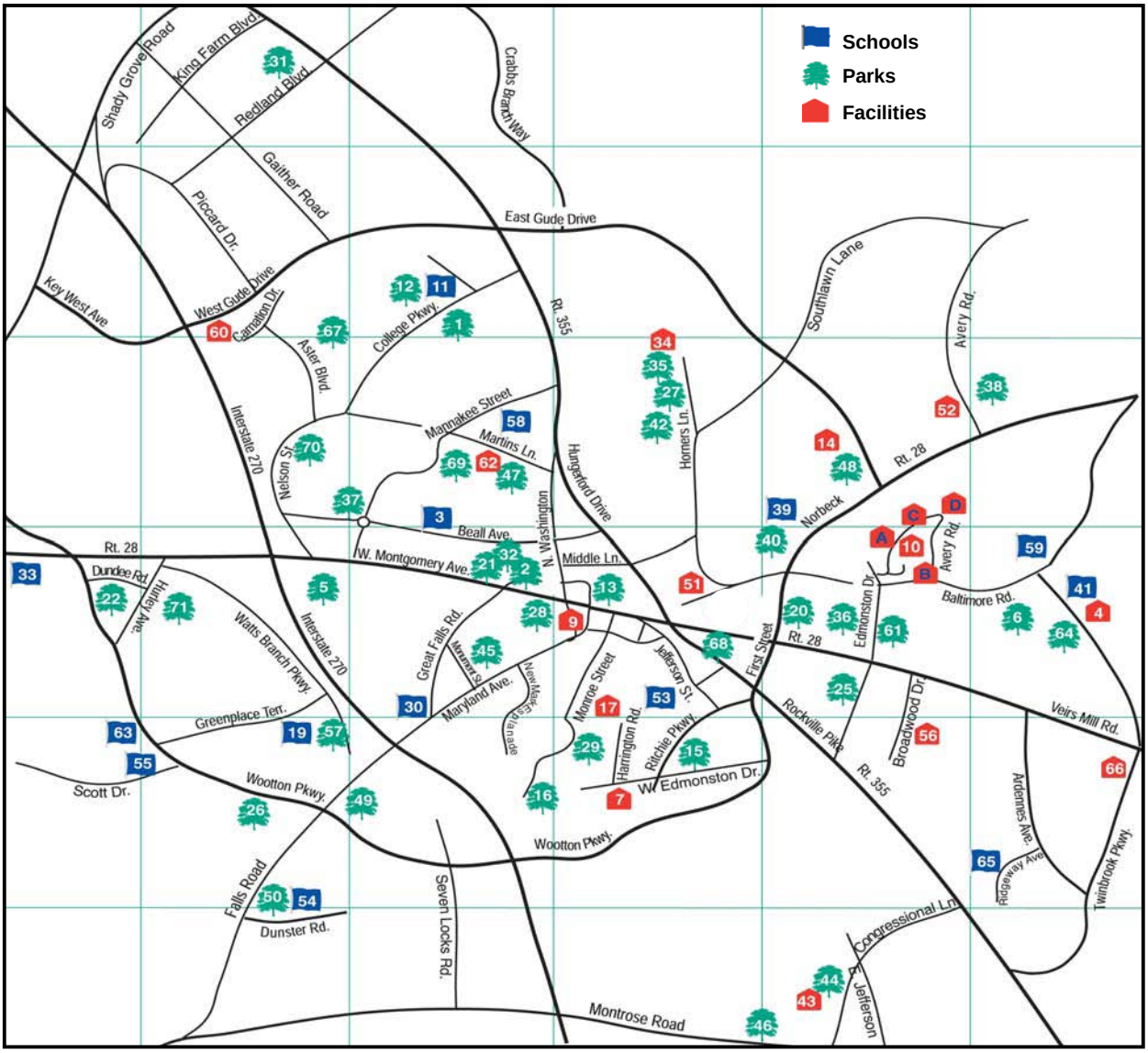
Rockville's responsible past investments have garnered exceptional returns, which are reinforced by consistent sound fiscal policies and practices that ensure its ability to pay for all the costs of doing business well into the future. Economic development is focused on maintaining a diversified, balanced, and growing tax base that does not overburden homeowners. The public's investment in Town Square has successfully stimulated the redevelopment and rejuvenation of the entire 60-acre Town Center, as well as other areas of the City, without incurring new public debt. Developers contribute the full cost of infrastructure needed to support their projects, and Montgomery County is a full investment partner in the redevelopment and revitalization of the City.

The City provides a full range of municipal services and facilities that are cost-effective, efficient, and well received by its citizens. The City government spends taxpayers' dollars thoughtfully and is recognized widely as a good and responsible steward of the public's resources. All City enterprise funds are strong and self-supporting, and a strong, diverse, and growing tax base sustains the General Fund.

2006 - 2008 Vision Priorities:

- Develop a tax relief strategy for the future that reduces the residential property tax burden, and restructures the ratio of residential and commercial tax revenue.
- Review enterprise funds and take actions necessary to make them self-sufficient.
- Provide a limited amount of free parking in Town Center to each Rockville household.

Rockville Schools, Parks, and Facilities



1 Anderson Park
2 Beall-Dawson House/Park
3 Beall Elementary School
4 Broome Middle School/Athletic Park
5 Bullards Park
6 Calvin Park
7 Children's Resource Center
9 City Hall Campus
10 Civic Center Park
11 College Gardens Elementary School
12 College Gardens Park
13 Courthouse Square Park
14 David Scull Community Center & Park
15 Dawson Farm Park
16 Dogwood Park
17 Elwood Smith Community Center & Park
19 Fallsmead Elementary School
20 First Street Park
21 Friends Park
22 Glenora Park
25 Hillcrest Park
26 Horizon Hill Park
27 Isreal Park
28 Jacquilin Trells Williams Park
29 James Monroe Park
30 Julius West Middle School
31 King Farm Park
32 Kinship Park
33 Lakewood Elementary School
34 Lincoln Park Community Center
35 Lincoln Terrace Park
36 Lone Oak Park
37 Mannakee Circle
38 Mark Twain School Athletic Park
39 Maryvale Elementary School
40 Maryvale Park
41 Meadow Hall Elementary School
42 Memory Walk Park
43 Montrose Community Center & Park
44 Montrose Woods Park
45 Monument Park
46 North Farm Park
47 North Street Park
48 Northeast Park
49 Orchard Ridge Park
50 Potomac Woods Park
51 Pump House at Croydon Park
52 RedGate Municipal Golf Course
53 Richard Montgomery High School
54 Ritchie Park Elementary School
55 Robert Frost Middle School
56 Rockcrest Ballet Center & Park
57 Rockmead Park
58 Rock Terrace School
59 Rockville High School
60 Senior Center
61 Silver Rock Park
62 Swim Center
63 Thomas S. Wootton High School
64 Tweed Park
65 Twinbrook Elementary School
66 Twinbrook Comm. Rec. Ctr. & Park
67 Upper Watts Branch Park
68 Veterans Park
69 Welsh Park
70 Woodley Gardens Park
71 Woottons Mill Park