FISCAL YEAR 2026

Adopted Operating Budget and Capital Improvements Program

July 1, 2025 – June 30, 2026

City of Rockville

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FY 2026 Adopted Operating Budget and Capital Improvements Program

July 2025

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July 01, 2024

Christopher P. Morrill

Executive Director

Table of Contents

Introduction

City Manager's Transmittal Letter	11
Guiding Principles and Strategic Initiatives	13
Budget-In-Brief	18
The Budget Process	29
Community Engagement in the Budget Process	31
Changes Between Proposed and Adopted Budgets	32
Rockville Community Profile	34

Guiding Documents

Financial Management Policies	39
Major Policy Documents	51

Financial Summaries

City of Rockville Fund Structure	57
Consolidated Financial Summary	58
Projected Changes in Fund Balance/Working Capital	64
Financial Summaries by Fund:	
General Fund	66
Special Activities Fund	80
Community Development Block Grant Fund	82
Speed Camera Fund	84
Debt Service Fund	86
Water Fund	88
Sewer Fund	90
Refuse Fund	92
Stormwater Management Fund	94
Parking Fund	96

Operating Departments

Citywide Organizational Chart by Division	99
Mayor and Council	101
Office of the City Attorney	109
City Manager's Office	113
Communications and Community Engagement	125
Community Planning and Development Services	133
Finance	151
Housing and Community Development	161
Human Resources	175
Information Technology	185
Police	199
Procurement	213
Public Works	221
Recreation and Parks	249

CIP Overview

Capital Improvements Program Structure	271
Capital Improvements Program Overview	272
CIP Project Identification and Prioritization	272
Funding Sources Used to Finance the CIP	274
Impact of the CIP on the Operating Budget	275
Debt Management Policies and Ratios	277
Total Outstanding City Debt	278
Planned New Debt	279
CIP Appropriations Summary	280
Sources of Funds by Type and Fund	281
Use of Funds by Program Area and Fund	282
Use of Funds by Department and Fund	283
Unfunded Totals by Program Area and Fund	284

CIP Projects

How to Read this Section	285
Summary of CIP Projects	286
Projects Closed	288
Recreation and Parks Program Area	289
Transportation Program Area	311
Stormwater Management Program Area	331
Utilities Program Area	343
General Government Program Area	359

Supplemental Information

Non-Departmental Revenues and Expenses by Fund	367
Full Time Equivalent Position Summary	370
Position Control Summary by Department	373
Regular Employee Pay Scales	380
Fleet Replacement Schedule	381
Planned Improvement Projects	382
Community Services and Enrichment Grants	384
Grant Revenue Summary	386
Cost Recovery Summary	389
Long Range CIP Planning	390
Water and Sewer Rates	394
Budget Ordinance	395

Appendix

Glossary	397
Acronyms	414


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How to Read the Budget

The City of Rockville's Operating Budget and Capital Improvements Program (CIP) provides residents and city officials with detailed information about the city's spending and operations. The goal of the budget document is to provide transparency to the public about the programs, services, and policy implications of the city's spending decisions and to detail the city's operational and financial strategy over the coming fiscal year for the operating budget and over a five year period for the CIP. The operating budget and CIP together serve as a:

1. **Policy Document** – to describe financial and operating policies, goals, and priorities for the organization.

2. **Financial Plan** – to provide revenue and expenditure information by fund, department, division, and category. The document also provides details on reserve funds, ways to address financial risk, and manage financial uncertainties.

3. **Operations Guide** – to describe activities, objectives for the fiscal year, and performance measures to track progress on the objectives and the workforce.

4. **Communications Device** – to provide information on budgetary trends, planning processes, and the integration of the operating and capital budgets.

This document is divided into eight major sections: *Introduction*, *Guiding Documents*, *Financial Summaries*, *Operating Departments*, *CIP Overview*, *CIP Projects*, *Supplemental Information*, and *Appendix*.

Introduction

This section includes the transmittal letter from the City Manager, Mayor and Council Guiding Principles and Strategic Initiatives, Budget-In-Brief, a description of the budget process, including community engagement efforts, a profile of the Rockville community and local government, and a summary of changes between the proposed and adopted budgets.

Guiding Documents

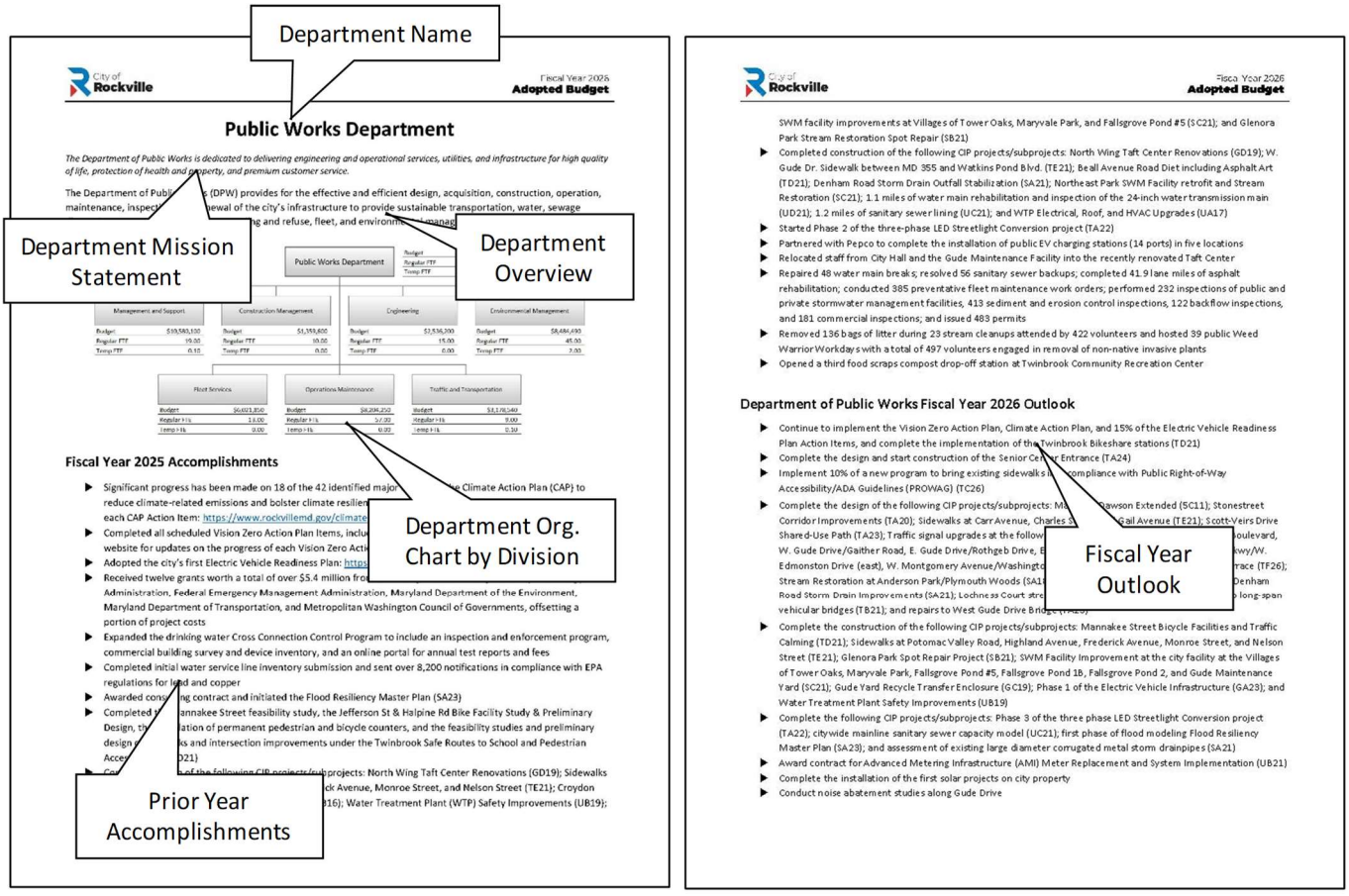
This section includes the city's Financial Management Policies and descriptions of the city's major policy documents.

Financial Summaries

This section describes and analyzes each of the city's funds both individually and in consolidated form using tables and graphs to highlight key aspects of the budget. Revenue and expenditure information is detailed by fund and department and projected changes in fund and cash balances are provided. The city's General Fund is described and analyzed in detail and all other funds are shown as two-page layouts which include nine-year financial summaries, illustrated compliance with city financial management policies, and detailed information specific to the fund, including the fund's purpose, the fund's current status and future forecast, and information related to tax and fee rates, if applicable.

Operating Departments

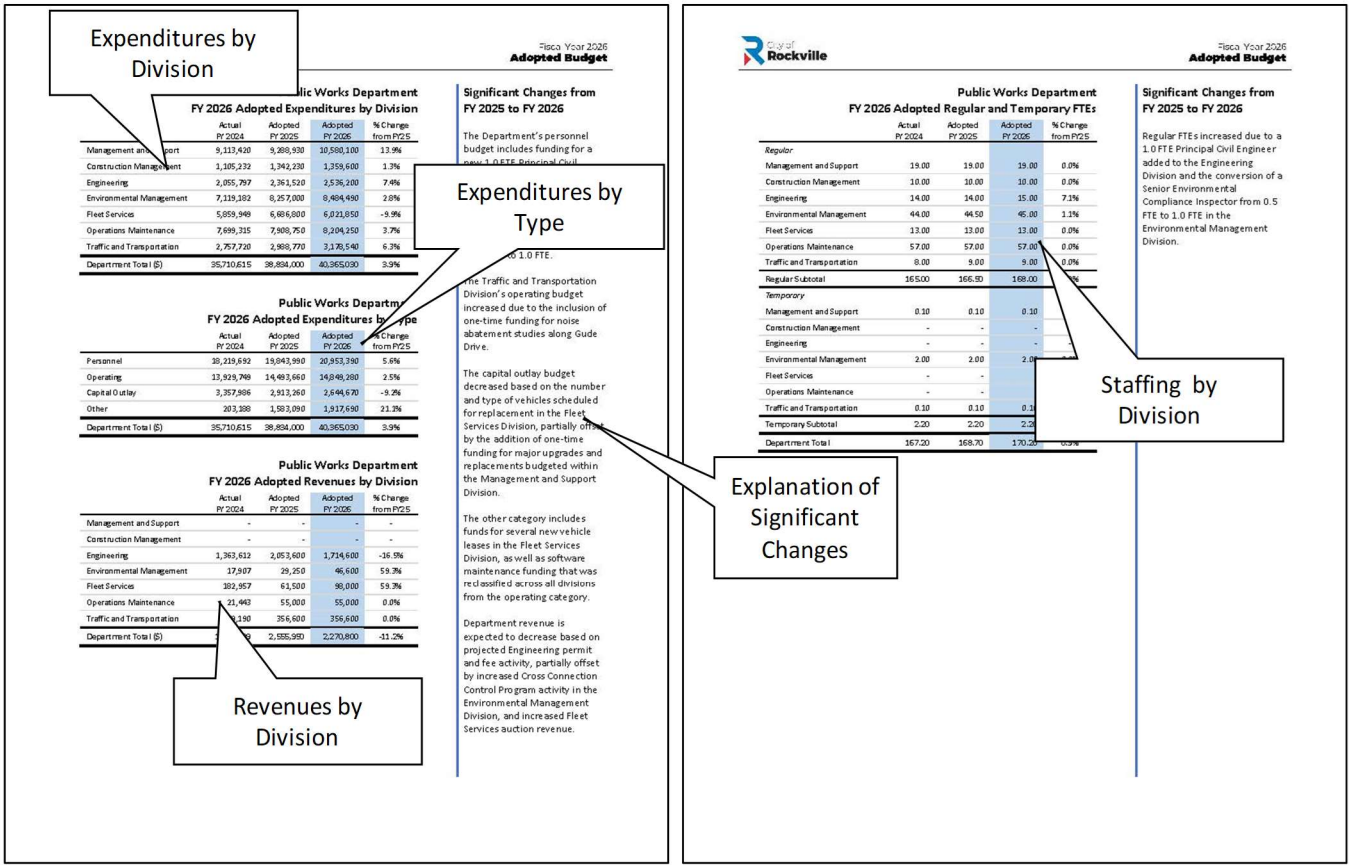
This section provides strategic, operational, performance, and budgetary information for each of the city's departments. Each department section begins with an overview of the scope and responsibilities of the entire department. This includes the department's mission statement and a brief overview of its primary functions. The first page of each department section also contains a summary organizational chart illustrating divisional reporting relationships as well as expenditure, regular full time equivalent positions, and temporary full time equivalent position information. Each department section then details major prior year accomplishments followed by a budget year outlook. Below is an annotated illustration of Public Works from the *Operating Departments* section in this document. The layout of all department sections follows this format.

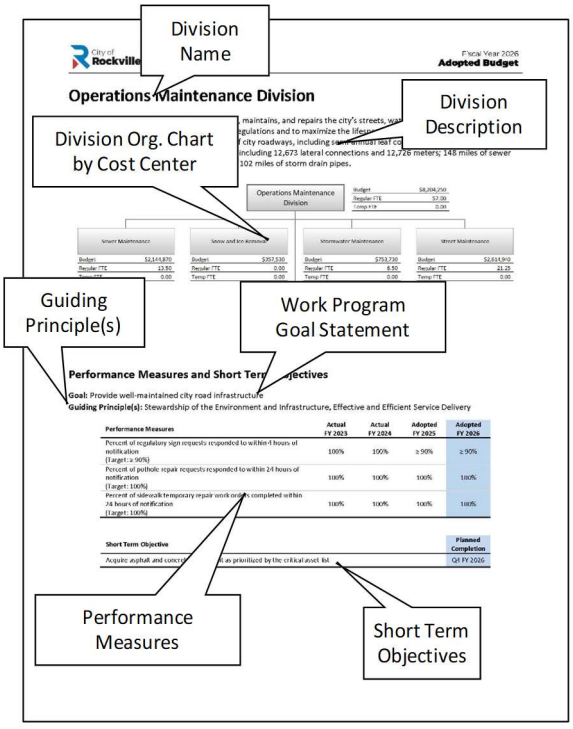


Following the Fiscal Year Outlook are department-level financial and staffing tables. These tables show expenditures for the department in two views, by division and by expenditure type, and revenues by division. These financial tables are followed by a regular and temporary FTE staffing table that is shown by division. Along the right side of all pages with financial and staffing tables is a sidebar that contains explanations of significant changes from the prior fiscal year to the current fiscal year. In the department overview section, these explanations are more general than in the following division sections, which are more detailed. Because divisions roll up into departments and departments into funds, the same information can be seen in multiple locations in this document. The reader should note that the most detailed information can be found at the division level.

On the following page is an annotated illustration of the department financial and staffing tables for the Public Works section from the *Operating Departments* section of this document. The layout of all department sections follows this format.

Return to Table of Contents





Following each department summary section are sections for each of the department's divisions. These sections follow essentially the same format as the department summary sections, but offer more detail. They also include work program goals, alignment with the Mayor and Council's Guiding Principles, performance measures, and short term objective data. At the top of each sheet is the name of the division, followed by a description of that division's core responsibilities. A division-level organizational chart follows, detailing expenditure and regular and temporary staffing information by the division's cost centers.

Beneath the organizational chart are all of the division's operational work program goals and the Guiding Principle(s) that each goal supports. Depending on the nature of the work in a given work program area and the availability of operational data, the work in support of the goal may be shown as workload measures, effectiveness or efficiency performance measures, or as project-based short term objectives. To the left is an annotated illustration of the first page of the Operations Maintenance Division section within the Public Works section of this document. The layout of all division sections follows this format.

Following the performance measures and short term objectives layout, each division section includes division level financial and staffing tables with the same accompanying explanatory side bar, following the same format as described at the departmental level.

Return to Table of Contents

CIP Overview

This section provides a detailed overview of the city's capital planning and prioritization process, as well as financial summary information for the Capital Improvements Program (CIP). This section also describes the relationship between the operating and capital budgets, and displays the city's Capital Projects Fund debt ratios, total outstanding debt, and bond rating. Total unfunded CIP needs are also discussed in this section.

CIP Projects

This section provides detail on the city's CIP. It is separated into five program areas: Recreation and Parks, Transportation, Stormwater Management, Utilities, and General Government. Each individual CIP project has its own project summary sheet that includes a project overview, current and future funding summary, and project completion estimates. For more information on how to read CIP project sheets, see the first page of the *CIP Projects* section.

Supplemental Information

This section contains detailed information that compliments and clarifies the rest of the document. This includes a description of non-departmental revenues and expenses; citywide staffing and position classification information; regular employee pay scales; fleet replacement schedule; planned improvement projects; community services and enrichment grants; grant revenue summary; cost recovery summary; long range CIP planning; water and sewer rate schedules; and a copy of the budget ordinance.

Appendix

This section contains the glossary and a list of acronyms.

Additional Resources

More information can be found online at www.rockvillemd.gov/budget including a line item version of the budget in Microsoft Excel format.

Accessibility Acknowledgement

The City of Rockville strives to provide documents that meet accessibility guidelines and can be used by all residents, visitors, and stakeholders. The font used in this document considers readers who may use screen readers for accessibility. For additional accessibility resources, please contact the City of Rockville ADA Coordinator.

July 1, 2025

Honorable Mayor and Rockville City Council Members, and the Rockville Community:

The Fiscal Year (FY) 2026 Adopted Operating Budget and Capital Improvements Program (CIP) outlines the city's financial plan for the fiscal year. The budget was created with the participation of the community, staff members, and the elected body. This budget prioritizes the Mayor and Council's focus areas: public safety, economic development, and housing – and places an emphasis on strategic initiatives that will greatly benefit the Rockville community. In all, this budget represents Rockville's response to the current economic conditions and takes into consideration all methods possible to balance cost to residents and quality services.

The FY 2026 adopted operating budget totals $175.5 million across 10 funds, a 4.2 percent increase over the FY 2025 adopted budget. Approximately 67 percent of the city's spending occurs in the tax-supported General Fund. The General Fund budget, which is balanced with current resources, equals $117.1 million, an increase of 7.3 percent over FY 2025, which includes a budget surplus of $1.1 million. The General Fund budget surplus functions as a prudent fiscal safeguard, enhancing the city's capacity to navigate economic volatility. The property tax rates of $0.292 for real property and $0.805 for personal property will remain the same, while noteworthy increases in assessed values will provide significant revenue growth for tax-supported functions. On average, the taxable assessed property values increased by 5.7 percent. For a property owner with a current assessed value of approximately $700,000 this equates to a property tax increase of $120 per year, or $10 per month. Utility rates and user fees will increase between 2 percent and 6 percent, on average – with some fees and charges being held flat.

While there is revenue growth expected in FY 2026, the city remains committed to the strategic allocation of its limited resources, in alignment with Mayor and Council priorities, and in a manner that will be most impactful to the Rockville community. Although the city's financial outlook is positive, we, along with many other jurisdictions in the Washington DC metro area, remain cautious about the impacts of proposed changes from the federal administration. Enhanced funding for community services and enrichment grants provided in the FY 2026 budget will help provide increased community assistance for essential needs and emergency support as the full impact of federal workforce reductions to local employment rates is not yet known. Staff will continue to monitor the local environment and adjust for any factors that might impact the city's key resources like property tax, income tax, or grant funding.

Public Safety

The FY 2026 budget includes investments in public safety, including approximately $10 million in new appropriations that support Vision Zero and the Pedestrian Master Plan, the introduction of a two-year CCTV modernization initiative, the addition of 2.0 FTE civilian positions in the Rockville City Police Department (RCPD), ongoing support for officer recruitment incentive programs, funding for the Gun Buyback event, and more than $1.5 million which will promote the safety and quality of the city's drinking water and the Water Treatment Plant. The adopted budget also includes a $250,000 commitment of General Fund reserves to provide a new emergency response vehicle for the Rockville Volunteer Fire Department.

Economic Development
The FY 2026 budget includes a $1.5 million allocation to Rockville Economic Development, Inc. (REDI) and incorporates the addition of 5.0 FTE positions that support the timely and efficient processing of plan reviews, permits, and inspections within the city, including the reinstatement of expedited building permit review processes. The city also anticipates several significant milestones which will support economic growth, including but not limited to, the rewritten zoning ordinance. These initiatives will lend themselves to strategic development and redevelopment which will enhance the quality of life, and opportunities for Rockville residents and businesses.

Housing
The FY 2026 budget includes a new $250,000 General Fund transfer to the Housing Opportunities Fund sub-account, and commits $750,000 of General Fund reserves to the Housing Opportunities Fund sub-account to promote the preservation and addition of affordable units, launch the employee homeownership assistance program, and begin the development of a homeownership downpayment assistance program for the Rockville community. An additional 2.0 FTE positions are included in the adopted budget to assist in expanded programming to better serve the housing needs of the Rockville community.

Capital Projects Initiatives
The adopted FY 2026 CIP includes new appropriations of $34.1 million and supports 66 capital projects. The commitment to maintaining and enhancing city infrastructure is reflected in the budget, and there are some notable projects underway which include the construction of the Senior Center Entrance (TA24), and completion of the Maintenance and Emergency Operations Facility (GD19), Lincoln Park Community Center Improvements (RA22), and F. Scott Fitzgerald Theatre ADA Improvements (RA20) along with the ongoing maintenance and improvement of the city's paths, roadways, sidewalks, stormwater facilities, and water and sewer infrastructure. The budget includes six new capital projects which focus on the preservation and improvement of city facilities, efficient and effective transportation, water quality and regulatory compliance, and technology advancements.

The development of the budget is a complex and time-consuming endeavor, which is all the more difficult when community members are faced with economic uncertainty. I would like to thank the Rockville residents who shared feedback throughout the budget process, city staff for their teamwork in preparing this year's budget, and the Mayor and Council for their guidance, leadership, and vision. Through careful planning, community engagement, and a commitment to efficiency, we aim to continue building a thriving and sustainable city for all.

On behalf of our dedicated city staff, we look forward to a productive and successful FY 2026.

Very Respectfully,



Jeff Mihelich ICMA-CM
City Manager

Guiding Principles and Strategic Initiatives for FY 2026

Guiding Principles

Between March and May 2024, the Mayor and Council met to discuss their priorities. The outcome of these discussions resulted in alignment on five **Guiding Principles**, which will be used to shape citywide policy and budget decisions over the course of their term in office. The Guiding Principles include three **Focus Areas of Opportunity** ("Focus Areas") and two **Core Quality of Life Commitments** ("Core Commitments").

The three **Focus Areas** represent opportunities to make positive change in specific arenas that the Mayor and Council care deeply about and where the city has considerable leverage to make an impact and produce improved outcomes for our residents, businesses, and visitors. These Focus Areas are:

1. Public Safety
2. Economic Development
3. Housing

The two **Core Commitments** broadly represent the most vital work of the city that directly contributes to Rockville being an outstanding place to live, work, play, and thrive. They reflect the ongoing provision of excellent municipal services and programs, responsibility for the resources entrusted to the city, and the resulting shared quality of life that is valued and expected by the community. As part of carrying out these core commitments, the city seeks to engage the public, pursue opportunities to improve equity and inclusion, and implement adopted plans. These Core Commitments are:

1. Effective and Efficient Service Delivery
2. Stewardship of the Environment and Infrastructure

Each year, staff review these Guiding Principles and link the operational goals and capital projects that support them. The Guiding Principles are then incorporated throughout the budget document. In the *Operating Departments* section, each operational goal is linked to one or more specific Guiding Principles through multi-year performance measures and/or short term objectives. In the *CIP Projects* section, each project sheet includes the Guiding Principle that most closely aligns with the description and outcome of the project. In both cases, the reader can connect the high-level vision of the Mayor and Council to the day-to-day activities of the departments. Below are examples from this budget document that show how the Mayor and Council's Guiding Principles are linked to the operating and capital budgets:

Goal: Provide leadership and strategic direction to facilitate community livability and to foster the creation and preservation of affordable and habitable housing opportunities

Guiding Principle(s): Housing

Short Term Objectives	Planned Completion
Review and revise Chapter 18 of the City Code	Q2 FY 2026
Complete a Housing Needs Assessment for th	

Outdoor Recreation Pool Renovations (RC18)



Description: This project funds major renovations and improvements to the outdoor recreation pool, tot pool, sprayground, outdoor pool filter room, overhead pool lights, and surrounding deck areas. Funding includes replacing the existing water slide tower and flume (built in 1989) as the structures are at the end of their lifecycle.

Changes from Previous Year: No changes in scope, however FY 2026 operating cost impacts have been added to reflect increased expenditures and revenues subsequent to new amenities of the recreation pool. Construction completion was shifted out one year from FY 2025 to FY 2026 to allow for project close out. Grant funding was added during FY 2025 from a donation by the Rockville Recreation and Parks Foundation.

Guiding Principle: Stewardship of the Env. and Infrastructure

Current Project Appropriations

Prior Appropriations:	11,739,000
Less Expended as of 4/15/25:	8,266,738
Total Carryover:	3,472,262
New Funding:	-
Total FY 2026 Appropriations:	3,472,262

Mandate/Plan: 2020 Recreation & Parks Strategic Plan; 2016 ADA Transition Plan; Montgomery County Manual on Swimming Pool Construction; 2015 Aquatic Facility Audit and Recommendations for Enhancements

Anticipated Project Outcome: An updated and safe recreation facility

Return to Table of Contents

FY 2026 Strategic Initiatives

In addition to the high-level Guiding Principles that establish a long-term vision, each year the Mayor and Council identify specific strategic initiatives during the budget preparation process. These initiatives fall under one or more of the Guiding Principles categories and have action items and resources associated with them for the upcoming operating and capital budgets.

For the FY 2026 budget process, the City Manager facilitated an exercise with the Mayor and Council which led to the identification of multiple strategic initiatives that are incorporated into the city's workplans. The FY 2026 adopted budget reflects resource allocations that align with these strategic initiatives. Following the publication of the FY 2026 proposed budget, three worksessions on the budget were held prior to budget adoption in May 2025. These worksessions provided staff with feedback and direction to ensure that the FY 2026 adopted budget reflects the needs of the community, the priorities of the Mayor and Council, and provides the capacity to navigate economic uncertainties.

While there are other items funded in the FY 2026 budget, staff consider the summary below a highlight of strategic initiatives and their intersection with the FY 2026 adopted operating and capital budgets.

- **Public Safety** – Public safety is the bedrock of any thriving community. Investing in public safety is an investment in the collective future of the community. This means supporting first responders and addressing the root causes of crime and disorder, such as poverty, lack of opportunity, and mental health. Public safety also includes ensuring that city infrastructure is well-maintained, and that roads, bridges, sidewalks, and crosswalks are both safe and accessible. A comprehensive approach to public safety recognizes that prevention, through both social programs and infrastructure improvements, is just as important as response.



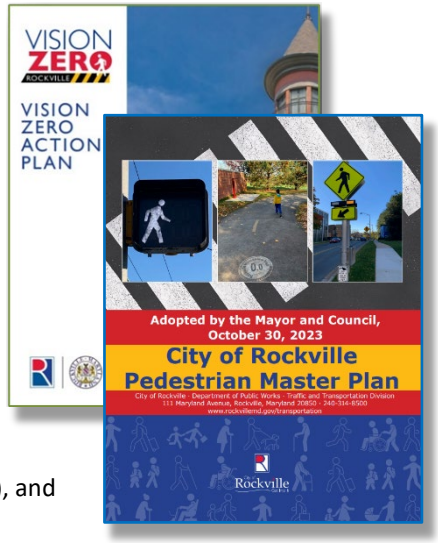
*click to learn more about the RCPD

The FY 2026 adopted budget includes $525,000 for the first year of a two-year CCTV modernization initiative. This will include deployment of high-resolution smart cameras which will provide improved visibility, enhanced system reliability, and expanded coverage to areas and sites that are currently unmonitored. This initiative will allow for real-time safety monitoring measures at all city facilities and provide reliable footage to assist with investigations when incidents occur. Expansions to public safety personnel in the FY 2026 adopted budget include the addition of a 1.0 FTE Police Communications Supervisor and a 1.0 FTE Police Administrative Assistant. While the number of sworn officers in the Rockville City Police Department (RCPD) has grown to address staffing challenges within the Montgomery County Police Department, there have also been growing needs to help manage the increased volume associated with communications operations, warrant management and validation, MPIA requests, redlight camera citation review, and other administrative functions. These positions support the service levels that are expected by the Rockville community and will provide the capacity to serve a growing community. In addition to these new positions, the FY 2026 budget supports funding for recruitment bonuses for Police Officers, which will enhance ongoing hiring efforts for the RCPD.

The FY 2026 adopted budget includes ongoing resources for the Gun Buyback event and the police mental health specialist contract, and includes an additional $30,000 in funding for a mental health coordinator contract that will be targeted to disadvantaged adult populations and underserved seniors, a collaborative initiative between the departments of Housing and Community Development and Recreation and Parks. The adopted budget also includes a $250,000 allocation of General Fund reserves exceeding the target to provide an emergency response vehicle to the Rockville Volunteer Fire Department.

Within the CIP, the FY 2026 budget includes new appropriations for the following projects that intersect with the city's Vision Zero Action Plan and Pedestrian Master Plan, which aim to address traffic-related injuries and pedestrian safety within the city:

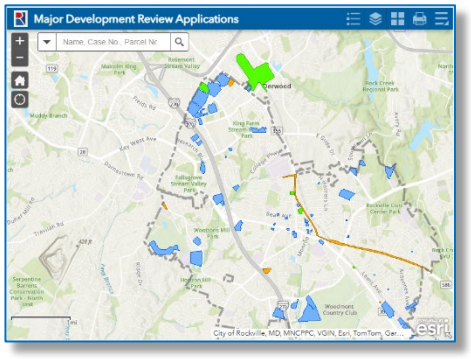
- $4,340,000 for Asphalt Repair & Replacement: FY26-FY30 (TA26)
- $3,160,000 for Concrete Repair & Replacement: FY26-FY30 (TC26) including expanded funding for compliance with federal Public Rights-of-Way Accessibility Guidelines (PROWAG)
- $595,000 for Asphalt/Concrete Improvements: FY26-FY30 (RA26)
- $471,200 for Pedestrian and Bicycle Safety: FY26-FY30 (TD26)
- $429,600 for Pedestrian Bridge Replacement: Horizon Hill Park (RB22)
- $360,000 for Bridge Rehabilitation: FY26-FY30 (TB26)
- $200,000 for Sidewalks: FY26-FY30 (TE26)
- $200,000 for Scott-Veirs Drive Shared-Use Path (TA23)
- $130,000 for Pedestrian Bridge Replacement: Woottons Mill Park (RD23), and
- $105,000 for Traffic Signal Upgrades (TF26)



*click to access Vision Zero Action Plan document
*click to access Pedestrian Master Plan document

Within the city's enterprise funds, a noteworthy public safety initiative planned for FY 2026 includes $639,000 in equipment replacements and security upgrades at the Water Treatment Plant. This investment will promote the safety and quality of the city's drinking water and funds physical security improvements in accordance with requirements from the Environmental Protection Agency. The Water Treatment Plant Security (UB24) project also includes new appropriations of $880,000 which will be used to design and construct perimeter security improvements as part of the city's emergency response plan for the Water Treatment Plant and its critical infrastructure.

▶ **Economic Development** – The city prioritizes economic development and recognizes that it is the engine that drives growth, creates opportunities, and enhances the overall quality of life for residents, businesses, and visitors. Economic development is not something that happens in isolation. It requires a collaborative approach, built on strong strategic partnerships. **Rockville Economic Development, Inc. (REDI)** is a public-private partnership formed by the City of Rockville to strengthen and broaden the city's economic base through business entrepreneurship, expansion, retention, and recruitment programs. The FY 2026 budget funds a total of $1.5 million to REDI which includes ongoing resources for small business impact grants, business incentive programs, and new funding for marketing costs associated with the implementation of the new life sciences branding initiative.



*click to learn more about upcoming development activities

A critical component of a strong economic development ecosystem is a streamlined and efficient permitting and development review process. The FY 2026 adopted budget includes the addition of 5.0 FTE positions that support the timely and efficient processing of plan reviews, permits, and inspections within the city, including the reinstatement of expedited building permit review processes. These positions include:

- 1.0 FTE Zoning Inspector (CPDS)
- 2.0 FTE Codes Inspectors (CPDS)
- 1.0 FTE Senior Fire Inspector (CPDS), and
- 1.0 FTE Principal Civil Engineer (Public Works)

Other economic development initiatives underway with significant FY 2026 milestones include the adoption of the rewritten zoning ordinance, adoption of the 2024 Fire Code, implementation of the Forest and Tree Preservation Ordinance, and completion of a comprehensive fee study for CPDS and Public Works permits and fees.

The city looks to ensure that its initiatives are aligned with the needs and priorities of the community and places a focus on community engagement. The newly formed Communications and Community Engagement Department will play a key role in collaborating with stakeholders to foster innovation, receive public input, and ensure that the economic development strategies employed by the city result in a more prosperous and equitable community for all. The FY 2026 adopted budget includes funding for a new 1.0 FTE Community Engagement Specialist which will support engagement and outreach efforts citywide, including in the housing focus area where there are ongoing community outreach efforts underway.

- **Housing** – The city understands that strong housing programs and policies build pathways to opportunity, fostering economic stability, and creating vibrant, healthy, and inclusive neighborhoods where everyone can thrive. Responsible growth, equity, and affordability are at the heart of the city's housing strategy. As an established focus area of the Mayor and Council, the FY 2026 adopted budget includes a new General Fund transfer of $250,000 to the Special Activities Fund Housing Opportunities Fund sub-account. The Housing Opportunities Fund was established in 1990 to promote affordable housing within the city, but has not had a consistent revenue source. The adopted budget also includes a $750,000 allocation of General Fund reserves exceeding the target to the Housing Opportunities Fund. In total this will provide a $1 million contribution that will be used to preserve and increase affordable units, launch the employee homeownership assistance program, and begin the development of a homeownership downpayment assistance program for the Rockville community.



*click to learn more about MPDU programs

The adopted budget includes the addition of 2.0 FTE positions that support the housing focus area. The new 1.0 FTE Collective Impact Manager position will work closely with the housing and neighborhood services team to ensure that there is alignment in strategy, consistency in data collection, continuous communication, and reinforced collaboration with community partners and grant recipients. The new 1.0 FTE Housing Programs Specialist position will promote the effective administration of the homeownership down payment assistance program, provide financial coaching services, and receive cross-training to support the Moderately Priced Dwelling Unit (MPDU) program. This position will also track and report program outcomes and participant progress, which will allow the Department of Housing and Community Development to continually assess and improve programs based on data and feedback.

Other significant initiatives anticipated for FY 2026 include revisions to Chapters 18 and 13.5 of the city code for tenant's rights and moderately priced dwellings, and completion of the housing needs assessment study. Given the local impact to federal government reductions in force, the city also anticipates an expansion of its financial empowerment initiatives and will continue to monitor the inflow of needs and requests made for emergency assistance under the city's Rockville Emergency Assistance Program (REAP).

- **Other Major Initiatives** – The FY 2026 adopted budget includes several other elements which align with strategic initiatives identified by the Mayor and Council.
    - In alignment with the adopted Electric Vehicle Readiness Plan, the FY 2026 budget maintains funding for the Electric Vehicle Infrastructure (GA23) project and will continue its efforts to plan, permit, and install EV charging stations to support the growing electric fleet maintained by the city, which will be expanded by 10 vehicles in FY 2026 and includes a new EV bus for the Senior Center.

- The FY 2026 adopted budget includes $80,000 for the development of a Justice, Equity, Diversity, and Inclusion (JEDI) strategic plan. This plan will provide a roadmap for the city and provide a strategic framework for making advancements in policy, programming, resource allocations, and development activities which will create a more equitable community.
- The $800,000 construction of the Senior Center Entrance (TA24) is included for General Fund reserves exceeding the target. This project was created in FY 2023 and will provide shorter and easier access to residents on the north and west side of the city. The project will include pedestrian access along the new entrance and will improve intersection safety by enhancing the crosswalks and modifying the signal timing. Pedestrian signals will also be added to the Millenium Trail for its users.
- The adopted budget reflects updated personnel costs consistent with the recommendations of the recently completed compensation and classification study. The city will continue to perform a periodic study of employee compensation and classification to ensure that employee salaries remain competitive and in alignment with the city's pay philosophy.
- The budget includes funding for a $15,000 pilot program to develop community-wide standards for neighborhood signs which includes the installation of new neighborhood welcome signage within the Twinbrook neighborhood. This initiative was recommended in the Comprehensive Plan and requested through the public Propose-A-Project process and will enhance the appeal of the city and its unique neighborhoods.
- The budget includes $80,000 for noise abatement studies that will evaluate the impacts of vehicular noise to specific residential communities along E. Gude Drive and W. Gude Drive. The results of these studies will be used to inform the need for noise mitigation efforts that may be evaluated in the future.
- The FY 2026 adopted budget commits $280,000 of General Fund reserves exceeding the target to develop a Green Space Management Plan, a collaborative initiative between the Departments of Public Works and Recreation and Parks. The plan supports the Climate Action Plan, Comprehensive Plan, and the Recreation and Parks Strategic Plan and is needed to create a strategic approach for the effective deployment of resources in city green spaces to mitigate the negative impacts of non-native invasive species and climate change.
- The city anticipates the completion of the King Farm Farmstead Master Plan during FY 2026 which will inform future capital projects that seek to expand the use of the farmstead buildings and open spaces.

The FY 2026 adopted budget provides resources that ensure the continued provision of essential municipal services and includes key enhancements that will advance the strategic initiatives of the Mayor and Council in their established focus areas of **public safety**, **economic development**, and **housing**. The city values its community partnerships and the FY 2026 budget reflects a refresh of the city's community services and enrichment grants program and incorporates a 25.2 percent increase in grant awards. These grants provide resources that result in direct community assistance with programs that provide housing, food, clothing, language, healthcare, and youth services and also provide funding to community organizations that provide other specific programs and services that enrich the Rockville community. A complete listing of the adopted grants is located in the *Supplemental Information* section.

Looking forward, the city will maintain its conservative budgeting practices, and continue to update the Mayor and Council on revenue and/or expenditure adjustments throughout the year. Staff will also continue to look for strategically sound financial solutions that fund the Mayor and Council's priorities, while closely monitoring revenues and reserves considering economic uncertainties currently facing the region.

FY 2026 Budget-In-Brief

The Budget-In-Brief provides summary information on significant budgetary items and trends conveyed in an easy-to-read format. This section provides budget totals and staffing information for all funds, with additional details on budget enhancements, tax and utility rates, and new Capital Improvements Program projects. While the budget document displays information for all funds, the General Fund, Debt Service Fund, Capital Projects Fund, Water Fund, Sewer Fund, Parking Fund, and Stormwater Management Fund are considered major funds for accounting purposes. In governmental accounting, a major fund is one that holds a significant portion of a government's financial resources or activities. Graphs and historical information are included throughout the section to provide context for the FY 2026 budget. The FY 2026 budget reflects an organizational restructuring which led to the creation of two new departments: Communications and Community Engagement (CCE) and Procurement. These functions were previously included in the City Manager's Office (CMO).

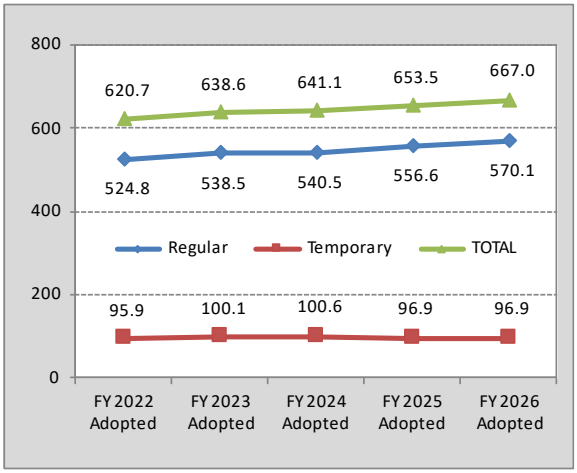
Operating Budget

The FY 2026 adopted operating budget totals $175.5 million across 10 funds, a 4.2 percent increase over the current fiscal year. This budget prioritizes the Mayor and Council's focus areas: public safety, economic development, and housing. While increased revenue supports this budget, it remains critical that the city continue to allocate resources strategically, in alignment with Mayor and Council priorities, and in a manner that addresses the needs of the Rockville community.

City Staffing

The total number of full time equivalent (FTE) positions in the FY 2026 operating budget equals 667.0, a net increase of 13.5 FTEs from the FY 2025 adopted level. The FY 2026 adopted budget includes an additional 14.5 regular FTEs over the FY 2025 adopted budget, and eliminates a 1.0 FTE Grants Manager position. The 14.5 FTE addition reflects a combination of needs that support the Mayor and Council's focus areas, the new departments created from the organizational restructuring, and efficient and effective service delivery. The new regular positions for FY 2026 are as follows (position summary tables are included in the *Supplemental Information* section of this document):

History of FTEs for All Funds



New Positions for FY 2026 – 14.5 FTEs

- 0.5 FTE ADA Coordinator (City Manager's Office)*
- 1.0 FTE Public Information Specialist (Communication and Community Engagement)
- 1.0 FTE Community Engagement Specialist (Communication and Community Engagement)
- 1.0 FTE Senior Zoning Inspector (Community Planning and Development Services)
- 2.0 FTE Codes Inspectors (Community Planning and Development Services)
- 1.0 FTE Senior Fire Inspector (Community Planning and Development Services)
- 1.0 FTE Housing Programs Specialist (Housing and Community Development)
- 1.0 FTE Collective Impact Manager (Housing and Community Development)
- 1.0 FTE Administrative Assistant (Finance / Communication and Community Engagement)
- 1.0 FTE Communications Supervisor (Police)
- 1.0 FTE Administrative Assistant (Police)
- 1.0 FTE Program Support Specialist (Procurement)*
- 1.0 FTE Principal Civil Engineer (Public Works)
- 0.5 FTE Senior Environmental Compliance Inspector (Public Works)*
- 0.5 FTE Program Specialist (Recreation and Parks)*

**increases to existing positions*

Return to Table of Contents

Total temporary FTEs remained flat, but included small adjustments between departments. The 'History of FTEs for All Funds' graph shows the total number of regular and temporary FTEs for all funds since FY 2022. The total number of FTEs has increased by 7.5 percent over this period.

The new positions for FY 2026 provide capacity to better support ADA compliance across the city; enhance communications and community engagement functions; improve development review, inspections, and permitting services in support of more streamlined economic development; and provide added resources to support enhanced housing programs. The new positions also provide capacity that will support public safety service delivery, ensure compliance with the Safe Drinking Water Act, and expand programming at the Rockville Swim and Fitness Center. Staff will continue to explore opportunities to repurpose, reprogram, or eliminate vacant positions if the functions can be accomplished through increased efficiencies, reorganizations, or outsourcing.

General Fund Revenues

Approximately 67 percent of the city's spending occurs in the tax-supported General Fund. The General Fund is the city's primary operating fund and is used to support many of the city's core services and administrative functions. General Fund revenues increased by 7.3 percent to $117.1 million for FY 2026. The *Financial Summaries* section of the budget document includes detailed information on the major FY 2026 General Fund revenue sources.

The main revenue categories that support the General Fund are property taxes and revenue from other governments (which includes income tax and municipal tax duplication). These revenue sources make up 76.3 percent of the General Fund budget and are described on the next two pages.

Property Taxes

This category of revenue consists of taxes on the assessed value of real estate (including land and structures on the land) and taxes on the assessed value of personal property (inventory, furniture, and fixtures of business establishments). The tax rate is the amount levied per $100 of assessed value, as determined by the State of Maryland Department of Assessments and Taxation (SDAT). The Mayor and Council establish the tax rate each year in order to finance General Fund activities.

The City of Rockville's real property tax rate remains flat at $0.292 for every $100 of assessed value. SDAT reassesses real property every three years and tax bills are based on those assessments. For homeowners, any increase to assessed value is phased in equally over a three-year period, and the resulting increase in the property tax bill is capped at 10 percent. Any decrease is fully factored into the first full levy year after the assessment.

History of Real Property Assessed Value by Fiscal Year (in billions)



The real taxable assessed value from FY 2025 to FY 2026 increased by approximately 5.7 percent to $16.8 billion. This will result in an increase in revenues of $2.8 million, up to $48.1 million. This assessment included one major area reassessment, and demonstrated significant growth which will continue to be phased in through FY 2028. The total taxable assessed value is estimated to increase 5 percent for the next two years and 3 percent thereafter (including additions for new property).

The FY 2026 through FY 2030 real property tax revenue includes $300,000 for the city's Homeowners' Tax Credit (HTC) Program. The HTC Program is a State-administered program that provides property tax credits to low- and moderate-income residents for taxes due on their principal residence. For FY 2026 and assumed throughout the forecast, households with gross incomes up to $91,000 per year and a household net worth of less than $200,000 (not including the value of the home and qualified retirement savings) could qualify for tax relief on the first $495,000 of their home's assessed value.

(Note: In FY 2021 SDAT notified the municipal jurisdictions that current State law does not give them the authority to calculate municipal credits, only county credits. As a result, the continuation of this program beyond FY 2026 is unknown at this time.)

In addition to real property, the city's personal property tax rate remains unchanged at $0.805 cents per $100 of assessed value. In accordance with Maryland law, the personal property tax only applies to businesses. The city has enacted the following exemptions from personal property tax: (1) 82 percent of the value of commercial inventory; (2) 82 percent of the value of manufacturing or research and development inventory; and (3) 100 percent of the value of manufacturing or research and development machinery. The FY 2026 budget assumes that taxable assessed values will total approximately $424 million, which equates to a decrease of $240,000 in tax revenue, bringing the total to $3.5 million, in line with FY 2024 actual revenues. This estimate aligns with recent collections and assessments.

From Other Governments

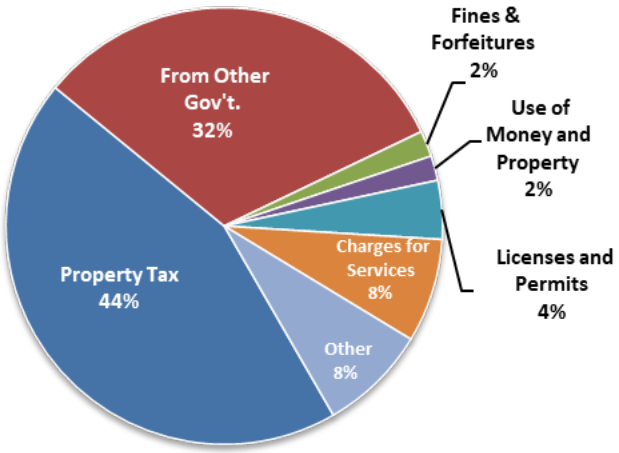
This category of revenue consists of revenues from the federal government, State of Maryland, and Montgomery County. The five main sources of revenue in this category consist of: income tax, tax duplication, admission and amusement tax, highway user revenue, and the police protection grant.

- Income tax revenue is the second largest source of revenue in the General Fund. Income tax revenue consists of the city's share of income taxes received by the State of Maryland for returns filed from Rockville residents. Maryland counties can impose an income tax that is separate from the State income tax. In accordance with Maryland law, municipalities receive 17 percent of collected county income taxes. Montgomery County's income tax rate is 3.2 percent.

  Starting in FY 2017, total income tax revenue was impacted by the Supreme Court decision on the *Wynne* case. The revenue payback from returns prior to FY 2017 as a result of the *Wynne* case is estimated at approximately $400,000, spread over 80 quarterly installments starting in FY 2021. This repayment has minimal impact on Rockville's revenues.

  The income tax estimate for FY 2026 is estimated at $21.2 million, 4.4 percent higher than the FY 2025 adopted budget of $20.3 million. In FY 2022 the city realized significant growth in income tax revenues, but this growth slowed in FY 2023 and FY 2024. This revenue source is challenging to predict because it is based on individual income tax returns each year. Factors such as employment rates, capital gains, retirement rates, and wage growth all contribute to the amount of annual revenue.

General Fund Revenues by Source



- Tax duplication payments are received from Montgomery County as a reimbursement for services the County does not provide, but for which the County receives taxes from Rockville properties. In March 2022, Montgomery County passed legislation that more accurately acknowledges taxpayer-supported spending by Rockville and other municipalities in Montgomery County.

  The FY 2026 funding level is intended to reflect adjustments made to the tax duplication revenue calculations. The city will continue to advocate for reasonable compensation that reflects the cost of providing transportation infrastructure and policing services. The codification of tax duplication revenue was expected to help Rockville and other municipalities address shortfalls created in previously underfunded years.

The FY 2026 revenue equals $9 million, a 6.2 percent increase over the FY 2025 adopted budget. For the forecast, Rockville will assume an inflationary factor of 2 percent per year.

- The admissions and amusement tax is a local tax collected by the State of Maryland Comptroller's Office for jurisdictions in Maryland. The tax is imposed on the gross receipts from admissions, the use or rental of recreational or sports equipment, and the sale of merchandise, refreshments, or services at a place where entertainment is provided. Admissions and amusement tax rates are imposed by county and municipal governments at varying rates of up to 10 percent of gross receipts from taxable activities. If gross receipts from the activity are also subject to the sales and use tax, the admissions and amusement tax is limited to 5 percent. The general admissions and amusement tax rate for the city is 10 percent.

  Rockville receives the largest amount of this revenue from movie theaters, indoor athletic facilities, and ice skating rinks. Revenues from this source peaked before the COVID-19 pandemic, reaching $1.4 million in FY 2019. Since that time, revenues have dropped and have not rebounded to pre-pandemic levels. The FY 2026 budget assumes revenues of $1.1 million which is consistent with recent trends.

- Highway User Revenue (HUR) is distributed by the State of Maryland based on a methodology that uses lane miles and vehicle registrations. This revenue source supports the construction, reconstruction, and maintenance of the city's roads and streets. For FY 2026, the city is projected to receive $4.7 million in highway user, which is more than the FY 2025 adopted budget and FY 2024 actuals. This is the latest estimate from the Maryland State Highway Administration.

- Police protection grant revenue, which consists of an annual operating grant from the State of Maryland to the City of Rockville to assist with funding police protection services, equals $1.1 million in FY 2026. This estimate is consistent with past trends and with current information from the State.

General Fund Expenditures

The FY 2026 adopted expenditure budget totals $115.9 million, an increase of 6.4 percent from the FY 2025 adopted appropriation. Major cost drivers in the city's budget include personnel (60.6 percent), operating and capital outlay (19.8 percent), CIP Transfer (8.5 percent), and Transfers Out to the Debt Service Fund and other funds (4.4 percent). Each of the expenditure categories is described in more detail below and on the next few pages.

General Fund Expenditures by Category

	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	% Change from FY25
Personnel	60,482,656	65,008,130	70,298,240	8.1%
Operating	17,098,595	20,386,740	18,404,650	-9.7%
Capital Outlay	4,828,636	3,536,360	4,546,430	28.6%
Other	4,683,845	5,227,540	7,827,170	49.7%
Total Oper. Exp.	**87,093,732**	**94,158,770**	**101,076,490**	**7.3%**
CIP Transfer	12,789,580	9,300,000	9,800,000	5.4%
Transfers Out	5,679,950	5,553,080	5,063,410	-8.8%
Total ($)	**105,563,262**	**109,011,850**	**115,939,900**	**6.4%**
Add. to Reserves	5,803,769	70,000	1,148,000	-
Total ($)	**111,367,031**	**109,081,850**	**117,087,900**	**7.3%**

Personnel

This category of expenditures consists of regular employee wages, temporary employee wages, overtime, and benefits. This category increased by 8.1 percent or $5.3 million from FY 2025 to FY 2026.

The FY 2026 budget equals $47.1 million for regular employee wages. The budget includes a 2.5 percent cost of living adjustment, steps or performance-based increments for all employees, and the net addition of 12.4 full time equivalent positions. The budget also includes additions to regular employee wages in alignment with the recommendations of the compensation and classification study which was completed in March 2025.

The FY 2026 budget equals $4.4 million for temporary employee wages, a 9.2 percent increase from FY 2025. The majority of the temporary employees are in the Department of Recreation and Parks. For FY 2026, the City of Rockville will continue

to follow Montgomery County's hourly minimum wage rate, which will equal $17.65 on July 1, 2025. This is a 2.9 percent increase from the $17.15 hourly minimum wage in FY 2025.

The overtime budget for FY 2026 equals $977,630, a 4.4 percent increase from FY 2025. Approximately 62 percent of overtime is allocated to the Police Department.

Benefits increased by $1.2 million or 7.2 percent from FY 2025. City-covered benefits for FY 2025 include: disability pay, retirement, health and dental insurance (including post employment benefits), life insurance, allowances, and the employee leave buyback program. Each benefit is described in more detail:

- Disability pay (also known as the Income Protection Plan) remained relatively steady at $57,500 for FY 2026. This category will experience reductions over time due to the phasing out of IPP participants when they reach normal retirement age. For FY 2026 only one IPP participant remains and a new long-term disability program is available for eligible employees. The long-term disability program is budgeted at $152,000 in FY 2026.

- The city's retirement program consists of two components: a defined benefit (DB) component and a defined contribution (Thrift) component. Each employee group contributes different amounts toward their retirement and accordingly earns a different benefit on retirement. Administrative employees and American Federation of State, County and Municipal Employees (AFSCME) are in both the DB and Thrift plans, while Police employees are only in the DB plan. For FY 2026, the city's General Fund contribution to the DB plan equals $4.8 million ($5.9 million all funds), which is an increase of 4 percent from FY 2025. After the city contributes the required amount in FY 2026, the funded ratio for the pension plan is projected to equal 85 percent and will continue to increase over the forecasted period.

  For the Thrift plan, the city matches employees' contributions with 50 cents for every dollar contributed by the employee; employees must elect to contribute between 1 and 5 percent of their salary. The FY 2026 budget for the city's match increased by 9.2 percent to $850,130 in the General Fund ($1.1 million all funds). In addition to the matching Thrift plan, chartered employees and at-will non-merit civil service employees receive an additional contribution consistent with their employment agreements. This contribution increased by $51,590 to $333,850 for FY 2026, and reflects the impact of the reorganization and addition of two new department directors.

- Health insurance increased by 5.1 percent in the General Fund from FY 2025 to FY 2026 up to $6 million ($7.6 million all funds). The city currently offers several different types of health insurance plans under two providers. Health insurance is available to all regular full- and part-time employees and their eligible dependents, although part-time employees are responsible for a greater percentage of the cost. For calendar year 2025, plans under both insurance providers have a city subsidy of 82.5 percent. The FY 2026 budget assumes that the city cost-share will remain 82.5 percent for calendar year 2026.

  The forecast assumes an annual increase of 7 percent for health insurance, which is consistent with the city's desire to limit the amount of annual increases by changing providers and/or plan designs. There are 428.1 FTEs budgeted across all funds to receive health benefits in FY 2026.

  In addition to health insurance, the city provides an employee wellness program that provides a range of incentives, including opportunities for employees to earn credits to be applied to their portion of healthcare costs.

- Dental insurance increased 25.5 percent for FY 2026 which reflects expanded coverage levels for participants. The FY 2026 budget is $170,700 and includes options for two different plans under one provider. There are 430.1 FTEs budgeted across all funds to receive dental benefits in FY 2026.

- The city provides retirees with healthcare coverage upon retirement at the same premium rates as active employees. The city began prefunding retiree healthcare costs through a Retiree Benefit Trust (Trust) starting in FY

2009. Since that time, the city has made annual actuarily determined contributions to the Trust. For FY 2026, the city's contribution is $0 due to the funded ratio of the Trust exceeding 100 percent.

- The city provides life insurance coverage equal to 1.5 times an employee's base salary (up to a maximum of $250,000), at no cost to the employee. Employees have the option of purchasing additional supplemental life insurance coverage for themselves, their spouse, and dependent children. Life insurance increased by $12,580 to $161,510 from FY 2025 to FY 2026.

- Allowances include cell phone, car, meal and shoe allowances, and language stipends that vary by department. This category of expenses increased by $62,940 in the General Fund for adjustments to the city's cell phone allowance and added FTEs up to $230,720 ($285,330 all funds) for FY 2026. There are 221.2 FTEs budgeted to receive allowances in FY 2026 (313.9 FTEs all funds).

- The FY 2026 adopted budget includes the employee leave buyback program. This benefit, which has been available to all regular employees that have a minimum amount of accrued annual leave, allows employees to 'buy back' up to five days of their annual leave.

Operating Costs

This category is made up of contractual services and commodities. The overall operating budget decreased by 9.7 percent from $20.4 million to $18.4 million from FY 2025 to FY 2026. Contractual services decreased by 20.7 percent or $2.8 million to $10.5 million in FY 2026. The contractual services category is mostly comprised of contracts or consultants that support planning, technology, parks, and facilities. The largest decrease from FY 2025 to FY 2026 is $3.3 million for the reclassification of software subscriptions to the other category following the implementation of GASB 96. This decrease is offset by increases for consultant services, professional development, the transition to a new off-site data center, and credit card transaction fees.

The overall commodities category increased by 11 percent to equal $7.9 million in FY 2026. This category supports utility costs at city facilities, program and maintenance supplies, new or replacement furniture and equipment, and the General Fund contingency account. The largest increase in this category is for furniture and equipment which is expected to increase by $420,630. This increase includes funding for CCTV security upgrades which will begin in FY 2026 and continue through FY 2027, and also includes funding for electric landscaping equipment. Also included in this category is the $350,000 General Fund contingency account. This balance will provide support for unanticipated needs during the year and complies with the city’s Financial Management Policies.

Capital Outlay

This category increased by $1 million from FY 2025 and equals $4.5 million for FY 2026. The significant changes include increased vehicle replacements (see the *Supplemental Information* section for a list of budgeted vehicle replacements), increased lease inception expenditures which is offset by an equal lease inception revenue, in accordance with GASB 87, and increased expenditures for computer and communication equipment replacement. In addition to the purchased vehicles, the city leases most of the light duty and Police vehicles under the other category.

Other

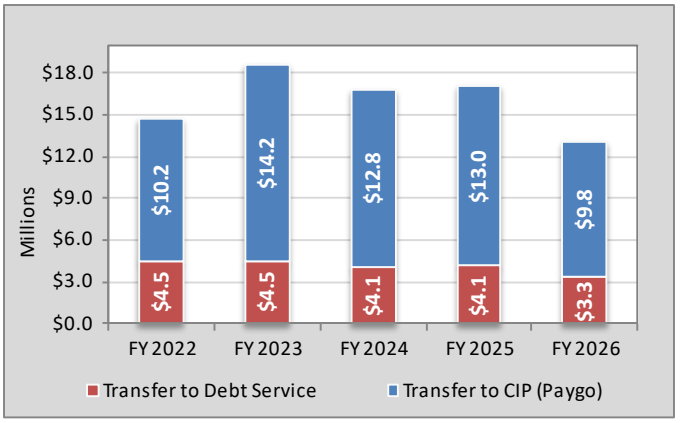
This category, which increased by $2.6 million to $7.8 million for FY 2026, primarily consists of community services and enrichment grants, vehicle and equipment leases, and SBITA expenses. The FY 2026 budget reflects a refresh of the city's community services and enrichment grants program and incorporates a 25.2 percent increase in grant awards. A complete listing of the adopted grants is located in the *Supplemental Information* section. The FY 2026 budget includes a $1.5 million contribution to Rockville Economic Development Inc. (REDI) which includes increased funding for expanded bio-sciences marketing efforts and economic development operations. The most notable increase to the other category for FY 2026 is the reclassification of software subscriptions to SBITA expenses to better align the budget with the requirements set by GASB 96.

CIP Transfer

The city initiates an annual transfer from the General Fund to the Capital Projects Fund to support the city's Capital Improvements Program (CIP). The CIP is mainly funded from four sources: cash, debt, government grants, and developer contributions. The transfer from the General Fund is the cash or "paygo" contribution. The FY 2026 budget includes a transfer of $9.8 million, which is $500,000 higher than the FY 2025 adopted transfer. The amount of the paygo contribution impacts both the current fiscal year and future years since the Capital Projects Fund is balanced over a five year period. Future paygo transfers are planned to be $9.9 million per year through FY 2030. This level of capital contribution supports the schedule of funded projects as presented in the *CIP Projects* section. (Note: It is common to transfer additional paygo during the year from the General Fund reserves above the target.)

History of CIP and Debt Service Transfers

(note: FY 2022 – FY 2025 Paygo transfers include budget amendments)



Debt Service Transfer (included in Transfers Out)

The Debt Service Fund transfer equals $3.3 million in FY 2026 and will remain between $2.7 million and $3.2 million over the forecast period based on estimated debt service schedules. This annual transfer is needed to pay down the taxpayer-supported debt that is used to finance general taxpayer-supported capital projects. A taxpayer-supported bond issue is anticipated for FY 2029. Each year the city reviews the capital financing plan and considers opportunities to reduce its reliance on debt financing.

Expenditures by Department

The General Fund Expenditures by Department table shows total department budgets with percent changes from adopted FY 2025 to adopted FY 2026. All departments have significant changes (above 5 percent) with the exception of CCE, Procurement, Police and Non-Departmental. The cause for the change in the FY 2026 General Fund expenditure budget varies by department. Items outside of routine personnel adjustments and benefits (≥ $30,000) are described below:

- City Manager – reductions for 1.0 FTE position eliminated and the reorganization and creation of new stand-alone departments Communications and Community Engagement (-$2.2 million) and Procurement (-$1.5 million); increases for a JEDI strategic plan ($80,000), REDI contributions ($103,920), a community survey ($40,000) and a 0.5 FTE position
- CPDS – increases for 4.0 FTE positions; reductions for grant funding reclassified to HCD (-$85,000)
- Finance – increases for new 0.5 FTE position
- HCD – increases for 2.0 FTE positions and consolidation of community grant awards ($741,020)
- Human Resources – increases for reclassified wellness incentives ($110,000) and new organizational development initiatives ($50,000)
- Information Technology – increases for CCTV initiative ($525,000) and network infrastructure upgrades ($275,000)
- Public Works – increases for 0.4 FTE position, planned vehicle replacements ($168,120), noise

General Fund Expenditures by Department

	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	% Change from FY25
Mayor & Council	1,154,373	1,117,620	1,196,780	7.1%
City Attorney	1,541,558	1,682,590	1,808,590	7.5%
City Manager	6,686,607	7,483,350	4,136,570	-44.7%
CCE	-	-	2,507,880	N/A
CPDS	7,083,520	7,763,290	8,596,200	10.7%
Finance	2,527,868	2,691,520	2,946,430	9.5%
HCD	2,664,155	3,113,090	4,204,780	35.1%
HR	2,277,867	2,397,910	2,595,470	8.2%
IT	4,417,321	7,388,130	8,431,110	14.1%
Police	14,280,399	14,803,460	15,409,800	4.1%
Procurement	-	-	1,616,530	N/A
Public Works	10,240,544	11,677,110	12,455,470	6.7%
Rec. & Parks	27,616,717	28,994,180	30,650,850	5.7%
Non-Depart.	25,072,333	19,899,600	19,383,440	-2.6%
Total ($)	**105,563,262**	**109,011,850**	**115,939,900**	**6.4%**

Return to Table of Contents

abatement studies ($80,000) and vehicle leases ($115,230)

- Rec. & Parks – increases for the transfer of two 0.5 FTE General Services Aide positions from Human Resources, utility costs for facilities ($128,200), expanded programming ($169,770) and costs associated with facility renovations ($244,780)

For more details on the "Significant Changes from FY 2025 to FY 2026" budgets, please refer to the individual department pages under the *Operating Departments* section of this document.

Enterprise Funds

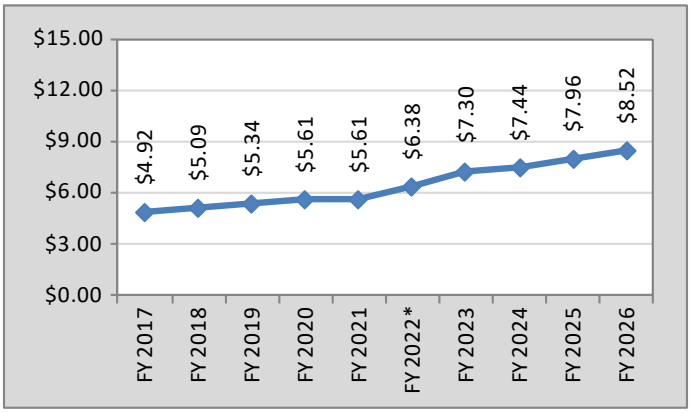
The Water, Sewer, Refuse, Stormwater Management, and Parking funds make up 29.4 percent or $51.6 million of the FY 2026 adopted budget. These funds support major city operations and capital improvements and infrastructure, and operate like private businesses, where fees and charges are set to fully cover total direct and indirect operating costs and all capital outlay and debt service. The city sets the rates for these utilities based on cash flow models that target specific working capital levels after a certain period. For additional details (including revenue and expense details and compliance with Financial Management Policies) and information on the other city funds, please refer to the *Financial Summaries* section.

Water Fund

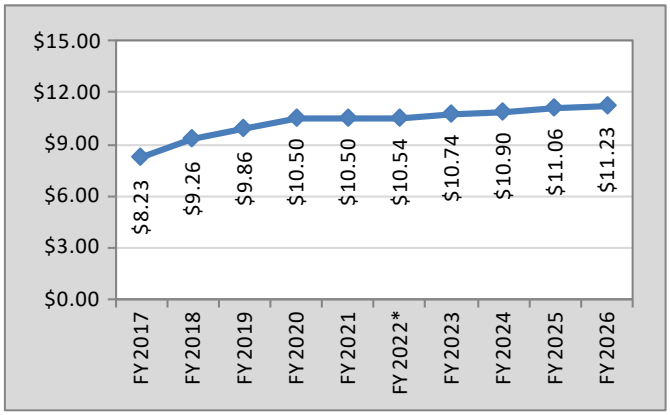
The city provides water service to 70 percent of the city, or approximately 13,000 accounts. All Rockville customers pay a usage charge and a fixed ready-to-serve charge. The fixed ready-to-serve charge is necessary in order to support a system with significant fixed costs. The water rate structure is based on property classification, namely single-family, multi-family, and non-residential.

The rates shown in the water chart below represent the usage charge per 1,000 gallons, assuming an average usage of 14,000 gallons per quarter. Rockville also imposes a ready-to-serve charge that is set to equal $26.99 per single-family property per quarter.

History of Water Usage Charges per 1,000 Gallons
(based on usage of 14,000 gallons per quarter)



History of Sewer Charges per 1,000 Gallons



** The FY 2022 rate structure changed mid-year. The FY 2022 rates in the charts represent an equal combination of the rates and rate structures from the first half and the second half of the fiscal year.*

Sewer Fund

The Sewer Fund accounts for the financial activity associated with the collection and delivery of sewage for treatment and disposal. Charges are based on water consumption. Nearly all the capital costs in the Sewer Fund, and a substantial portion of the operating costs, are payments for the operation of and capital improvements to the District of Columbia Water and Sewer Authority's Blue Plains Wastewater Treatment Plant. The city's share of Blue Plains' capital improvements is proportionate to the city's allocation of treatment capacity. The Blue Plains Wastewater Treatment (UA26) CIP project contains additional information about the city's capital costs for sewage treatment.

The city provides sewer service to 70 percent of the city, or approximately 13,000 accounts. All Rockville customers pay a usage charge and a fixed ready-to-serve charge. The fixed ready-to-serve charge is necessary in order to support a system with significant fixed costs. The sewer rate structure is based on property classification, namely single-family, multi-family, and non-residential.

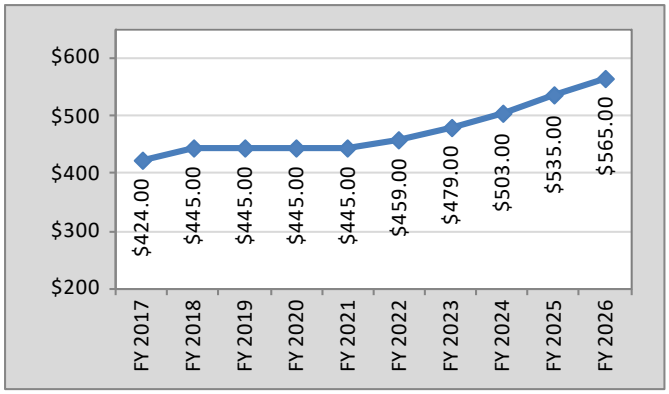
The rates shown in the chart on the previous page represent the usage charge per 1,000 gallons. Rockville also imposes a ready-to-serve charge that is set to equal $19.50 per single-family property per quarter. A complete listing of the adopted water and sewer rates for FY 2026 can be found in the *Supplemental Information* section of this budget document and on the city's website. These rates were developed as part of a formal utility rate study conducted in FY 2024 which included updates to the financial model and an evaluation of the cost of water and sewer service. This study focused on a long-term plan that would promote the compliance of these funds with the city's financial policies.

Refuse Fund

The Refuse Fund accounts for the financial activity associated with the collection and disposal of residential recycling, refuse, and yard waste. The city currently operates a once-per-week refuse pickup and a single stream recycling program. All residential properties in the city are set to pay the annual rate of $565 for FY 2026. The rate represents an increase of 5.6 percent or $30 over the FY 2025 adopted rate.

There is $719,618 appropriated in the CIP for the installation of a new recycling transfer enclosure at the Gude Drive Maintenance Facility. This enclosure will allow city trucks to more safely transfer recycling to trailers for haul-off. This enclosure moves the transfer work under cover, provides fire suppression, stops windblown material on the maintenance yard and surrounding properties, and expands recycling program efficiency.

History of Annual Refuse Rates

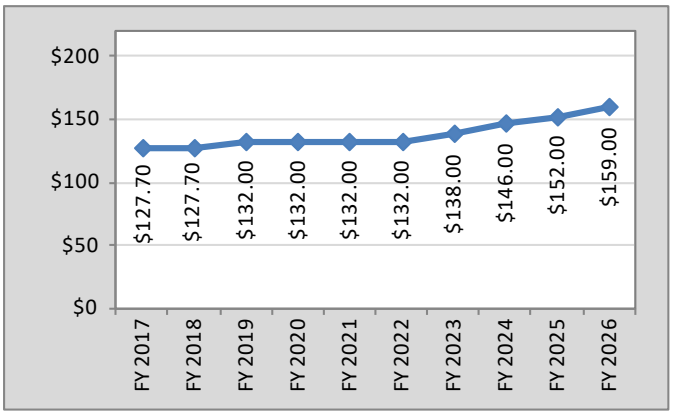


Stormwater Management Fund

The Stormwater Management (SWM) Fund accounts for the financial activity associated with maintaining existing SWM facilities and the construction of new facilities. All residential and commercial properties in the city are set to pay $159 per equivalent residential unit (ERU) per year, which is a $7 (or 4.6 percent) increase over the FY 2025 rate.

One major factor that is influencing the city's stormwater management program is the city's compliance with the Maryland Department of the Environment's National Pollution Discharge and Elimination System (NPDES) general permit for Phase II Municipal Separate Storm Sewer System (MS4) communities. Future operating and capital budgets are consistent with the requirements of this permit.

History of Annual Stormwater Management Fee



For the Stormwater Management Fund to remain in compliance with the current Financial Management Policies, the forecast assumes increases averaging 4.9 percent each year starting in FY 2027.

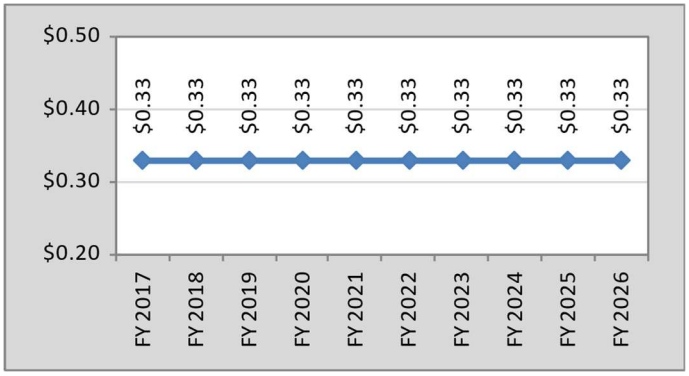
Parking Fund

The Parking Fund accounts for the revenue and expenses from parking related activities, including the issuance of parking tickets, the parking meter program, and the costs associated with the building of the three public parking garages in the city's Town Center.

The FY 2026 budget for the Parking Fund continues the leasing of the Town Square parking garage operations to the commercial owner of Town Square. The city entered an agreement in FY 2012 that enables the Town Square owner to manage, operate, and re-equip the garages under a long-term lease, which is estimated to save taxpayers millions of dollars. Under the agreement, the current owner is responsible for setting the rates both for hourly and monthly parking in the garages and for all capital improvements and renovations during the term of the lease.

A special district tax levy partially funds the Parking Fund. The Parking District tax rate remains unchanged at $0.33 per $100 of assessed valuation for FY 2026. The District, which is comprised of the commercial properties within the Town Square boundaries, pays this tax in addition to their regular property tax. The District will generate approximately $110,750 in special property tax revenue for FY 2026. The tax revenue has decreased over time due to the reduction in the property assessed values of the commercial space in the Town Square.

History of Parking District Tax Rate



While it is anticipated that General Fund transfers will be necessary until the debt service payments are completed, an increase in parking meter revenues could potentially reduce future year General Fund transfer amounts. The FY 2026 budget includes a transfer from the General Fund to the Parking Fund of $1.3 million. It is anticipated that a General Fund transfer will be needed until the debt is repaid in FY 2036. Future General Fund transfers equal $1.3 million each year throughout the forecast period. The FY 2021 and FY 2022 actual transfers were higher to help offset the loss of parking revenues due to the change in behaviors during the COVID-19 pandemic.

Capital Improvements Program (CIP)

The FY 2026 adopted CIP budget includes new appropriations of $34.1 million to address the priorities of the Mayor and Council and residents of Rockville. This new funding combined with prior year carryover funding of $86.7 million, supports a total of 66 capital projects in FY 2026. The FY 2026 budget includes a new set of recurring five-year projects and allows for the carryover of funding for the closeout of the previous set of five-year projects. There are six new discrete projects presented in the FY 2026 through FY 2030 capital budget, which are listed here along with a basic description (note: not all new projects are funded or are scheduled for FY 2026). More information, including the total budget and timeline, can be found on the individual project sheets in the *CIP Projects* section of this document.

- **Glenview Mansion Gardens Hardscape Preservation and Repairs (RB26)** – This project funds an assessment of and critical repairs to the retaining walls and paths at the Glenview Mansion.
- **Traffic Signal Upgrades (TF26)** – This project designs and constructs traffic signal upgrades at multiple locations.
- **Lead and Copper Regulatory Compliance (UB26)** – This project aims to ensure compliance with the Environmental Protection Agency's (EPA) Lead and Copper Rule, and includes conducting a comprehensive inventory of service lines and addressing any other necessary compliance requirements.
- **Water Distribution System Master Plan (UD26)** – This project develops a comprehensive plan to optimize the performance, reliability, and sustainability of the city's water distribution system. The recommendations will guide capital project decisions to improve fireflow, water quality, and meet future development demands.

- **Core Financial, HR, & Procurement ERP Phase II (GA26)** – This project includes the implementation of additional functionality of the city's core Financial, HR, and Procurement Enterprise Resource Planning (ERP) system to further support business needs.

- **Rothgeb Drive Maintenance Facility Improvements (GB26)** – This project funds improvements to the Rothgeb Drive Maintenance Facility based on the results of the master plan, which is in development.

The CIP budget is funded by various sources, including paygo, grants, and proceeds from the issuance of loans and general obligation bonds. For FY 2026, staff does not anticipate the issuance of new general obligation bonds. An additional $2.5 million loan from the Maryland Department of the Environment (MDE) Drinking Water State Revolving Fund (DWSRF) will support the Water Main Rehab & Improvement (UE26) and Lead and Copper Regulatory Compliance (UB26) CIP projects in FY 2026. In addition to loans, the DWSRF program has also provided a grant for a project within a disadvantaged community census tract. Other grants and federal earmarks are reflected in the FY 2026 budget and are detailed on each project sheet. Additional Water and Sewer bonds are planned for FY 2027 based on anticipated capital spending. Each year staff re-evaluates the need for issuing bonds with the goal of reducing the reliance on borrowing and increasing the reliance on ongoing resources or paygo support from the General Fund and the enterprise funds. More information on future borrowing can be found in the *Financial Summaries* section.

In addition to the capital funding needed to complete a CIP project, many projects require ongoing funding to operate or maintain the completed project. Ongoing operating cost impacts must be considered when determining if and when to include a particular project in the CIP. For FY 2026, a net total of $244,470 is added to the operating budget as a result of thirteen current projects. More details on the operating cost impacts by project are available on the individual CIP project sheets and summarized in the *CIP Overview* section.

The Budget Process

General – The Rockville City Charter requires the City Manager to submit a budget to the Mayor and Council at least two months before the beginning of each fiscal year. In addition to the operating budget, the City Manager also presents a five year capital improvements program (CIP) for the Mayor and Council's consideration. The Mayor and Council schedule and publish advance notices of public hearings. The budget is approved in the form of an appropriations ordinance.

Budget Amendments – The Mayor and Council give the City Manager the authority to transfer budgeted amounts between departments within any fund during the fiscal year. The Mayor and Council reserve approval for budget transfers or other actions that change the total fund appropriations. These changes may only be made with a formal amendment to the budget ordinance. The city amends the budget throughout the fiscal year as needed, usually three to four times. Budget ordinance amendments apply to the operating and CIP budgets. Generally, if expenditure authority is added to a fund, it must be accompanied by an offsetting revenue source. In some cases, the city has appropriated reserves or fund balance to fund capital or other one-time needs during the year.

FY 2026 Budget Process – In September 2024, Budget staff conducted an internal review of each department's base operating budget using a current services model. Budget staff and the City Manager established internal budget targets and distributed workbooks to each department. Also in September, the community budget priorities survey was released for community feedback. The survey was made available in three different languages. In October 2024, the Mayor and Council held the first budget public hearing to get additional feedback from the community on their budget priorities for FY 2026 and received the first interim report for the community budget priorities survey. Internally, during the months of October and November, departments prepared their budget requests for the City Manager's consideration.

In November 2024, the City Manager facilitated an exercise with the Mayor and Council which led to the identification of multiple strategic initiatives for the coming year. Following the identification of these strategic initiatives, city departments made their final budget requests. The timing of the final submissions helped to ensure the alignment of the proposed budget with the specific initiatives identified by the Mayor and Council.

In January 2025, the City Manager held budget meetings with the Budget Office and each department's leadership team to discuss budget requests and workplans for the fiscal year. During February, Budget staff assembled the City Manager's funding recommendations into his proposed FY 2026 Operating Budget and CIP.

The proposed budget document was published and made available to the public on March 7, 2025. The budget was presented to the Mayor and Council on March 17, 2025, along with the proposed budget ordinance. The Mayor and Council held two additional public hearings on March 17 and March 24 to solicit stakeholder responses to the budget. The Mayor and Council participated in three budget worksessions between March and April to discuss and finalize the budget prior to budget adoption. The Mayor and Council adopted the budget ordinances and resolutions that set funding levels, tax rates, and fees/rates for FY 2026 on May 5, 2025. Video recordings of Mayor and Council meetings can be accessed at www.rockvillemd.gov/agendacenter.

In addition to the process as outlined above, in May 2024, the city solicited requests from the entire Rockville community, including neighborhood and homeowner associations, for CIP projects. These "Propose-A-Project" requests were included as public testimony and included with the first budget public hearing. Also for FY 2026, the city continued the process of prioritizing CIP projects supported by the Capital Projects Fund. The City Manager used the internal prioritization findings to inform his recommended funding levels for the projects in the FY 2026 – FY 2030 CIP budget. The prioritization process is described in the *CIP Overview* section.

The diagram on the next page represents the budget process as a flowchart with "swim lanes." This visual graphic illustrates the sequence and timing of activities in the city's budget process, in addition to the person or people responsible for completing them. This diagram allows readers to quickly visualize both the timing of certain processes, and the group or individual responsible for acting on them. The input and analysis from all these groups are critical to the creation of a high-quality, transparent, and representative budget.

Highlighted **blue** boxes contain links to relevant materials.

FY 2026 Budget Process: September 2024 - July 2025

	Department of Finance	Other City Departments	City Manager	Mayor and Council	Rockville Residents and Stakeholders
SEPT	Preparation for internal Budget Kickoff				Online Community Budget Priorities Survey available (9/3) Propose-A-Project submissions due (9/13)
OCT	Internal Budget Kickoff for Staff (10/2) Departments develop operating and capital budget requests				Budget Public Hearing #1 (10/28)
NOV			Identification of Strategic Initiatives (11/12)		
DEC	Review and analyze all budget requests; Manage internal CIP prioritization process	Participate in internal CIP prioritization process			
JAN	City Manager and Finance staff review all budget information and budget requests with City departments.		City Manager makes funding recommendations		
FEB	Preparation of Proposed Budget Book				
MAR	Conduct Budget Preview Briefings for M&C Distribution of Proposed Budget (3/7)		Conduct Budget Preview Briefings for M&C Budget Introduction and Budget Worksession #1 (3/17) Budget Worksession #2 (3/24)		Budget Public Hearing #2 (3/17) Budget Public Hearing #3 (3/24)
APR	Preparation of budget information, including Mayor and Council follow-up information for worksessions, appropriation levels and tax rates, and utility rate resolutions and ordinances		Budget Worksession #3 (4/7)		Close of Survey and Budget Public Record (4/7) Comments from the Financial Advisory Board
MAY	Preparation of Adopted Budget Book		Presentation of final tax rates, appropriation levels, and fee/rate rate resolutions and ordinances (5/5)	Adoption of tax rates, appropriation levels, and fee/rate resolutions and ordinances (5/5)	
JUNE					
JULY	Implementation of utility and tax rates				

Return to Table of Contents

Community Engagement in the Budget Process

Community engagement is a core component of the City of Rockville's budget process. The city goes beyond its legal requirements for community engagement in the budget process by holding multiple budget public hearings each year, conducting an annual community budget priorities survey, and proactively reaching out to the community to encourage them to submit capital project ideas for consideration in the budget process. This narrative provides information about community engagement activities during the budget process and is intended to reflect the city's commitment to public engagement and open communication.

The goal of this heightened focus on community engagement in the budget process is to better understand public priorities to ensure that budget decisions align with the needs and priorities of the community.

Budget Public Hearings

In February 2023 the Mayor and Council approved Ordinance 03-23 which requires that in October or November of each year, a public hearing on the budget be held prior to the City Manager's transmittal of a proposed budget. The Rockville City Charter mandates that at least one public hearing be held following the transmittal of the City Manager's proposed budget and before the Mayor and Council adopt a final budget for the year. For the FY 2026 budget process, a total of three budget public hearings were held, including one which was held on October 28, 2024. Two additional public hearings were held on March 17, 2025 and March 24, 2025 following the publication of the proposed budget. Public hearings provide an excellent opportunity to obtain community and stakeholder input. Written testimony is also tracked throughout the public comment period and shared publicly.

Community Budget Priorities Survey

The City of Rockville has conducted a community budget priorities survey since the FY 2019 budget process. This survey gives the Mayor and Council and city staff insight into the priorities of the community members. While some questions may change from year to year, residents have consistently been asked two very important questions: (1) to identify their top budget priorities, and (2) to identify which options they prefer for maintaining a balanced budget.

The FY 2026 survey was the third year that the survey included questions requesting demographic information to help better track survey data and community feedback over time. These questions allow staff to measure the success in connecting with all communities within the city, by comparing the demographics of survey respondents against the general demographic trends within Rockville to see which, if any, groups are being over- or under-represented. Additionally, the location information allows staff to graphically display where survey responses are coming from, to provide a visual representation of survey responses. This demographic data will serve as an indicator of whether more targeted outreach efforts are needed in certain communities to obtain more balanced and representative feedback. The FY 2026 survey was made available in three languages, including English, Spanish, and simplified Chinese.

For the FY 2026 budget process, the Community Budget Priorities Survey was released on September 3, 2024 and remained available for responses through the close of the public record on April 7, 2025. Interim reports of survey responses were shared with the Mayor and Council as part of each of the budget public hearings and a final summary of survey responses was included alongside the budget adoption. To reach as many people as possible, the city employed a variety of outreach methods, such as including the survey information in Rockville Reports, various Rockville social media accounts, and on the city website, and soliciting responses through direct email outreach to community groups. Additionally, posters with QR codes for the survey were displayed in city community centers, City Hall, and libraries. Flyers with survey QR codes were disseminated at city-sponsored events and provided to community partners to help maximize awareness and engagement.

Community Propose-A-Project Requests

Each year, the city solicits capital budget requests from the community and publicizes the Propose-A-Project process. For FY 2026, staff engaged the general community and Rockville neighborhood and homeowners' associations in May 2024 encouraging them to submit ideas for consideration in the FY 2026 – FY 2030 CIP development process. Each submission received was included in the public record as public testimony related to the budget and was reviewed by staff.

Changes Between Proposed and Adopted Budgets

Operating – The City Manager's proposed budget serves as a starting point for the Mayor and Council and residents to discuss the city's priorities and funding allocations for the upcoming fiscal year. Many changes are discussed at the public budget worksessions and occur between the proposed and adopted budgets in March and April of each year prior to adoption in May. All changes between the FY 2026 proposed and adopted budgets are detailed below by fund and department.

General Fund

Total Proposed Expenditures	**$115,964,500**
Mayor and Council	
Personnel updates	4,780
City Attorney	
Personnel updates	11,710
City Manager's Office	
Personnel updates	98,290
Transfer copier funds to R&P	(6,000)
Reduce REDI funds for new position	(100,000)
CCE	
Personnel updates	127,280
CPDS	
Personnel updates	47,070
Finance	
Personnel updates	21,370
Housing and Community Development	
Personnel updates	(9,660)
Adjustments to existing grants	10,500
Add funds for Rockville Bike Hub	5,000
Add funds for Rainbow Place Shelter	20,000
Human Resources	
Personnel updates	3,770
HR software single sign-on	1,790
(continued)	
Information Technology	
Personnel updates	46,050
Transfer software funds to HR	(1,790)
Police	
Personnel updates	276,680
Procurement	
Personnel updates	11,350
Public Works	
Personnel updates	45,440
Add Gude Dr. noise abatement studies	80,000
Recreation and Parks	
Personnel updates	241,780
Copier funds from CMO	6,000
Contract services adjustments	9,000
Add Woottons Mill Park shelter feas. study	25,000
Non-Departmental	
Reduce Comp & Class budgeted capacity	(1,000,010)
Total Adopted Expenditures	**$115,939,900**
Total Proposed Revenues	**$116,614,500**
Non-Departmental	
Increase County tax duplication	473,400
Total Adopted Revenues	**$117,087,900**

Speed Camera Fund

Total Proposed Expenditures	**$1,377,000**
Police	
Personnel updates	8,080
Non-Departmental	
Reduce Comp & Class budgeted capacity	(5,000)
Total Adopted Expenses	**$1,380,080**

Water Fund

Total Proposed Expenses	**$16,299,480**
Finance	
Personnel updates	18,570
Public Works	
Personnel updates	71,890
Non-Departmental	
Reduce Comp & Class budgeted capacity	(75,000)
Total Adopted Expenses	**$16,314,940**

Sewer Fund

Total Proposed Expenses	$15,568,120
Public Works	
Personnel updates	7,900
Non-Departmental	
Reduce Comp & Class budgeted capacity	(40,000)
Total Adopted Expenses	**$15,536,020**

Refuse Fund

Total Proposed Expenses	$8,670,430
Public Works	
Personnel updates	148,810
Non-Departmental	
Reduce Comp & Class budgeted capacity	(60,000)
Total Adopted Expenses	**$8,759,240**

Stormwater Management Fund

Total Proposed Expenses	$7,657,910
Public Works	
Personnel updates	27,790
Non-Departmental	
Reduce Comp & Class budgeted capacity	(60,000)
Total Adopted Expenses	**$7,625,700**
Total Proposed Revenues	**$7,326,530**
Non-Departmental	
Remove MDE grant revenue	(30,130)
Total Adopted Revenues	**$7,296,400**

Parking Fund

Total Proposed Expenses	$2,096,690
Police	
Personnel updates	7,570
Non-Departmental	
Reduce Comp & Class budgeted capacity	(10,000)
Total Adopted Expenses	**$2,094,260**

Capital Improvements Program – The proposed CIP serves as a starting point for the Mayor and Council and residents to discuss and debate the city's priorities and funding allocations for projects. Significant changes that have occurred since the proposed budget was presented to the Mayor and Council in March 2025 are detailed below by project.

Recreation and Parks Program Area

Elwood Smith Comm. Center Renovation (RA24) – project timeline was advanced for design in FY 2027 and construction in FY 2028 based on award of Maryland State bond bill, with the $260,000 bond bill replacing a portion of paygo funding.

King Farm Farmstead Fire Suppression (RB21) – savings of $27,000 were transferred out to Pedestrian Bridge Replacement: Horizon Hill Park (RB22).

Outdoor Recreation Pool Renovations (RC18) – a donation of $25,000 by the Rockville Recreation and Parks Foundation was recognized during FY 2025.

Pedestrian Bridge Replacement: Horizon Hill Park (RB22) – savings totaling $52,000 were transferred to this project from the King Farm Farmstead Fire Suppression (RB21) project ($27,000) and the Promenade Park Elevator Replacement (RD21) project ($25,000), which closed at the end of FY 2025.

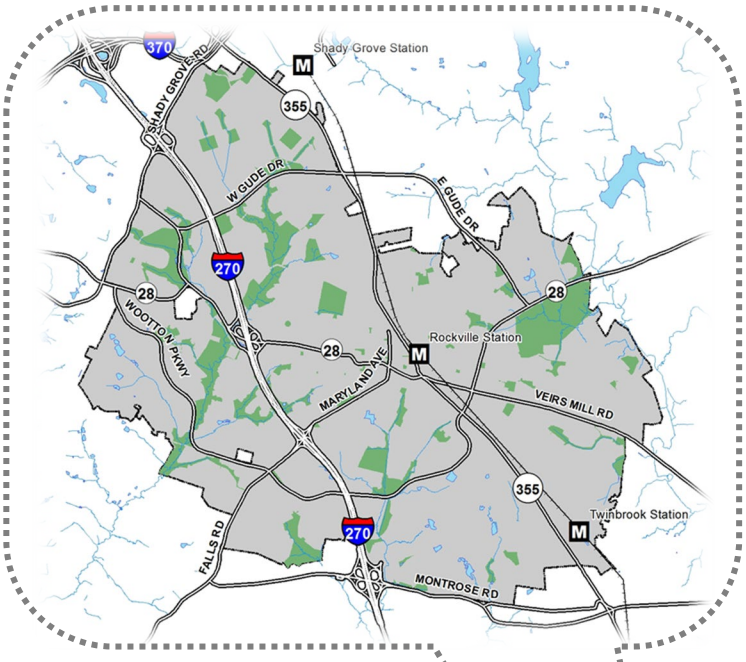
Talbott Street Park (RB25) – project timeline was advanced for design in FY 2026 and construction in FY 2027 based on award of Maryland State bond bill, with the $200,000 bond bill replacing a portion of paygo funding.

General Government Program Area

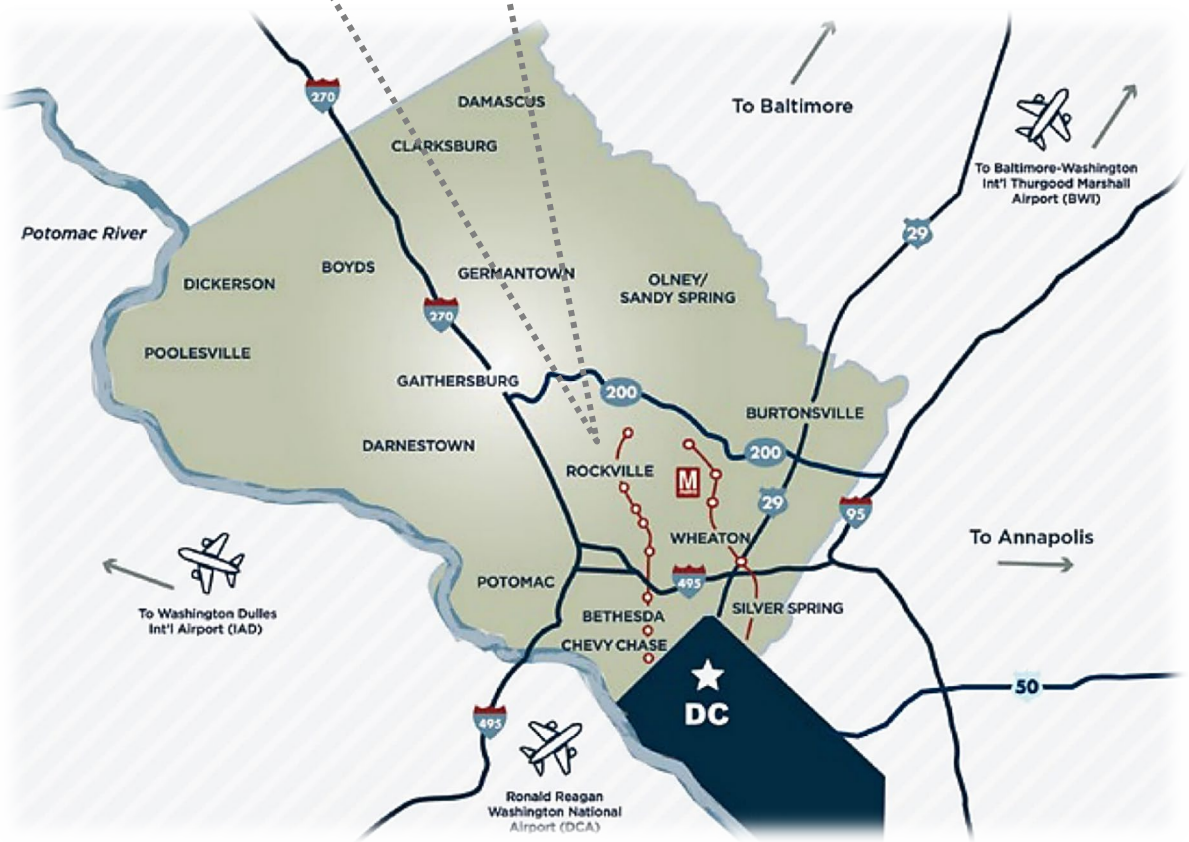
Core Financial, HR, & Procurement ERP Phase II (GA26) – $50,000 shifted from FY 2027 unfunded to funded in FY 2026.

Rockville Community Profile

Location of the City of Rockville



Rockville is a 13.5 square mile city of approximately 70,730 residents located in south central Montgomery County, Maryland, approximately twelve miles northwest of Washington, DC, and 35 miles southwest of Baltimore. Rockville is bisected from the north by Interstate 270 and from the east by Maryland Route 28. Rockville enjoys rail service from MARC, in addition to two stations on the DC Metro Red Line—Twinbrook and Rockville—plus the Shady Grove station just north of the city. A large portion of the I-270 Technology Corridor's BioTech Industry Cluster is located in the city.



Map courtesy of visitmontgomery.com

Return to Table of Contents

History of Rockville

The land mass that now makes up Rockville is one of Maryland's oldest settled areas. There is little documented research on the exact tribes that occupied the land now known as Rockville. Unlike many other areas in the national capital region that had established tribal lands, this area appeared to be a temporary home to many different tribes at various points in time. Many archeologists collectively refer to these first peoples as the "Montgomery Indians" or "Montgomery Complex." During the late 1600s, due to growing European settlement, the Montgomery Indians were displaced from the area.

The first American settlement in the area that would become Rockville was an inn and tavern called Owen's Ordinary, which was established around 1750. At that time, the Rockville area had very little development and functioned mainly as a crossroad and waypoint between Frederick and Georgetown.

In 1776, in addition to ratifying the Declaration of Independence, the Maryland Constitutional Convention created Montgomery County from the southern portion of historic Frederick County, and the half dozen buildings located along the road from Georgetown to Frederick were selected as the new County seat. Hungerford's Tavern— an establishment known for the 1774 Hungerford Resolves, a series of protestations of British rule and arguments for ending trade with England that were intended to influence the 1774 Continental Congress— was selected to serve as the County's first courthouse and jail. The new Montgomery County included the southern portion of the historic road from Frederick to Georgetown, which served as the County's port city.

In 1784, local landowner William P. Williams subdivided 45 acres of his land into building lots and began referring to the settlement as "Williamsburgh"—within 15 years, structures would be built on 38 of the 45 lots and early Rockville began to resemble a town. In 1788, having outgrown its facility in a converted house, Montgomery County built its first designed courthouse on the corner of Maryland and Montgomery Avenues. This structure would be torn down and rebuilt twice, first in 1840 and again in 1890, resulting in the red brick building that exists today—causing people to begin to refer to the town as "Montgomery County Courthouse."

In 1791, the Maryland General Assembly complied with the terms of the Compromise of 1790 and ceded 36 square miles of Montgomery County to the federal government to be used for the establishment of the District of Columbia, resulting in the County's loss of Georgetown and its port. In 1801, the Assembly noted that the town around the courthouse—whether "Williamsburgh" or "Montgomery County Courthouse"—had not been formally recorded. They directed that the town's lots were to be resurveyed and the resulting town would be called Rockville, after Rock Creek, with a population of 200 residents.

As the nineteenth century progressed, Rockville continued to grow in population, rising to 365 residents at the time of the town's formal incorporation in 1860, on the eve of the Civil War. Rockville saw action during the War: in 1861, 10,000 Union troops camped at the Fairgrounds (what is now Richard Montgomery High School) and in 1862 the historic Courthouse was used as a field hospital following the gruesome Battle of Antietam. Confederate Cavalry General J.E.B. Stuart and his many troops briefly occupied Rockville in 1863, on their journey to Gettysburg. Following the War, life in Rockville largely returned to pre-War rhythms— until the opening of rail service in 1873. B&O Railroad train access opened Rockville up to tony Washingtonians, who quickly built summer cottages as well as permanent residences in Rockville, as farmland was subdivided for residential growth.

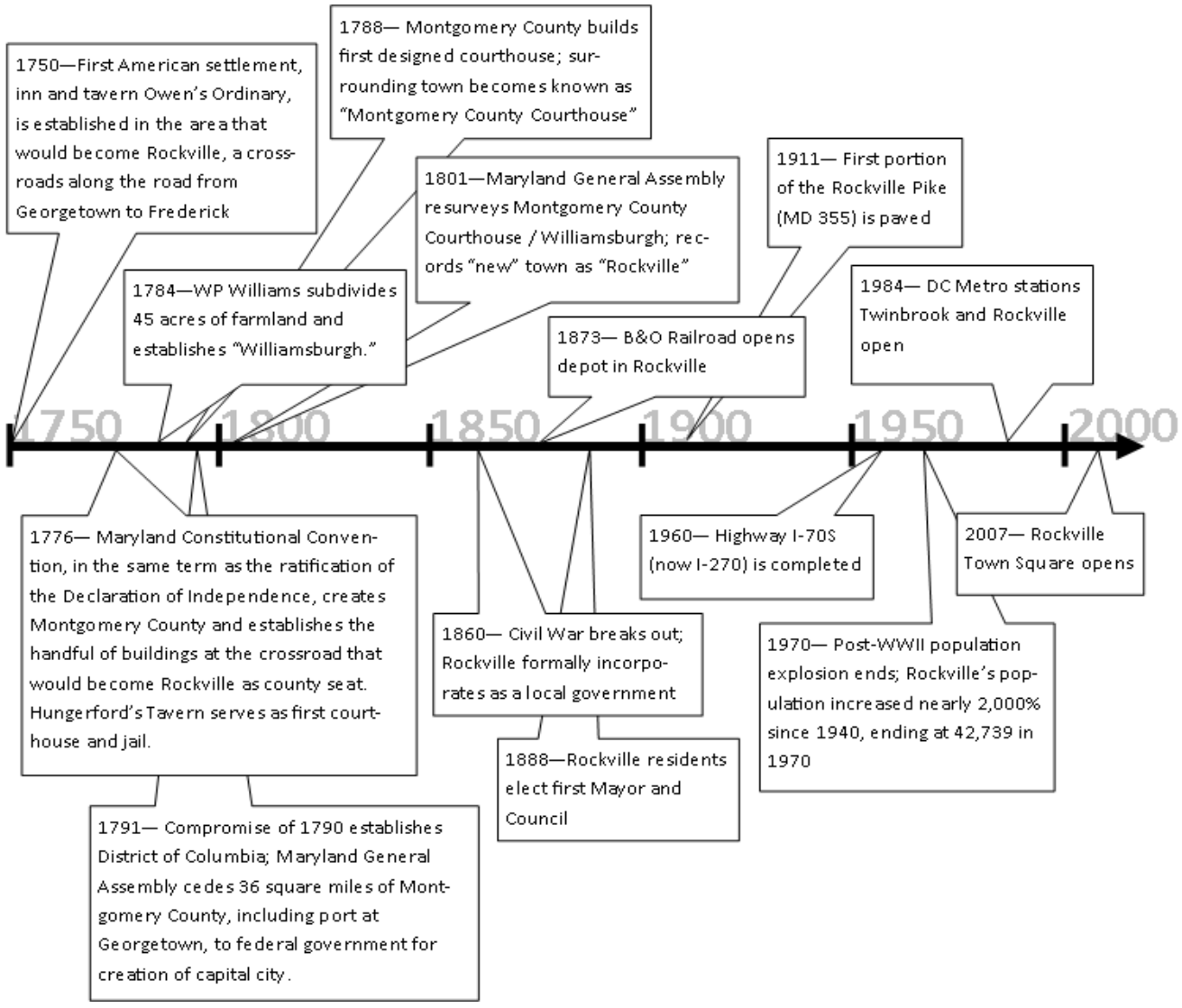
The turn of the twentieth century brought profound changes to Rockville. What had been a rural trading post and courthouse experienced an influx of city people and modernity. Amenities in Rockville greatly improved as

electricity, telephones, indoor bathrooms, a sewage system, trolley cars, a town park, and street trees were all installed for the first time. The population of Rockville grew to approximately 1,500 residents in the early 1930s.

Following the end of World War II up through the Census in 1970, Rockville experienced a population explosion unlike any in its history. From 2,047 residents in 1940, the city grew to 6,934 in 1950, 26,090 in 1960, 42,739 in 1970—a 1,947% increase in 30 years. This population and building boom changed the character of Rockville substantially, and the city came to resemble its current iteration as a vibrant suburb in the greater Washington DC metro area. Population growth slowed through the end of the millennium, but jumped again from 2000 to 2010, up to the current 67,218, as of the 2023 American Community Survey.

Rockville has grown from a small crossroads, to an agriculturally-oriented county seat, to a leisure-oriented escape for big city dwellers, to a cosmopolitan suburb and employment center with many diverse neighborhoods. Modern residents of Rockville form a well-educated, civic-minded community, with professional interests ranging from biomedical research, to federal and county government, to consulting and information technology.

History of Rockville Timeline



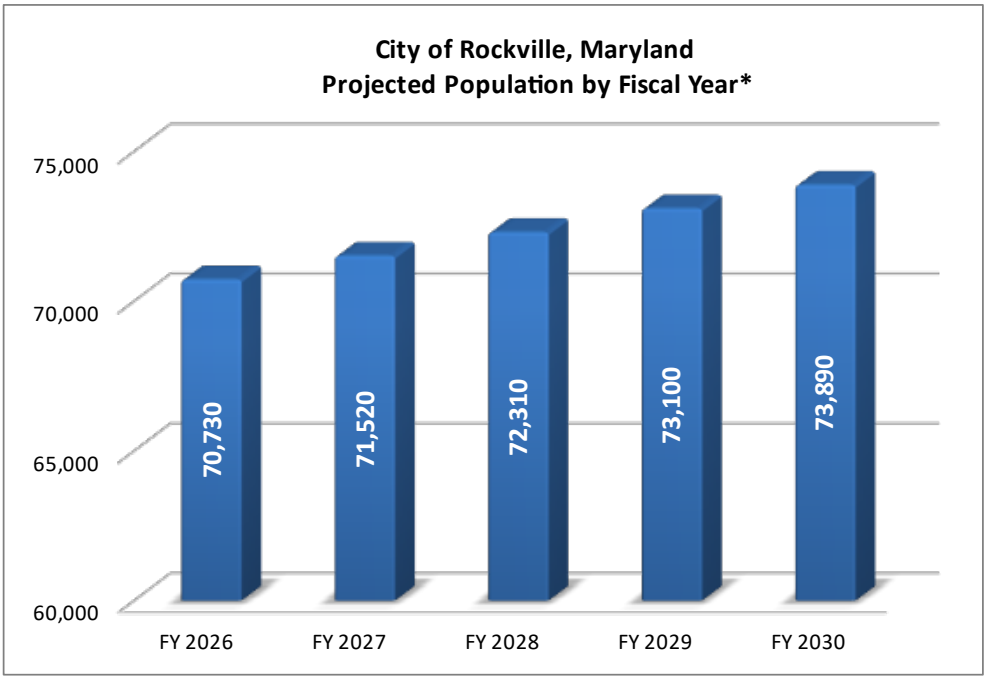
The City of Rockville Today

Today, Rockville is one of the largest municipalities in Maryland and serves as the Montgomery County seat. The City of Rockville operates under the council-manager form of municipal government and derives its governing authority from a charter granted by the General Assembly of Maryland. This means that the city's elected board, the Mayor and Council, provide policy direction for the city and appoint a professional manager to serve as City Manager and manage the day-to-day activities of the city. The Mayor and Council are comprised of a mayor and six councilmembers all elected at large for four year terms. The most recent election was held in November 2023.

The city provides a full range of municipal services, including: public safety; zoning and planning; one-stop location for licenses, permits, and inspections; water, sewer, and refuse and recycling services; snow removal, leaf collection, street maintenance, and other public works functions; recreation and parks services; and special programs for senior citizens, youth, and low-income residents. The city has a reputation for strong conservative financial management and holds a AAA/Aaa bond rating from both Standard and Poor's and Moody's Investors Service.

As mandated by State law, Montgomery County provides for schools, libraries, social services, and fire protection in Rockville. In addition to the Montgomery County Police which provides specialty services, the city's own Police Department serves as primary responders for the Rockville community. The Rockville Volunteer Fire Department, consisting of more than 200 members and four stations, provides fire protection to Rockville. City water and sewer services serve over 70 percent of the Rockville community, with Washington Suburban Sanitary Commission (WSSC) serving the remaining 30 percent.

Rockville is a residential community and an employment center. Rockville offers a wide variety of housing styles, prices, sizes, and neighborhoods, ranging from mid-rise condominiums to Victorian homes and from contemporary models to the more traditional. Based on internal city population projections, Rockville's population will increase by approximately 1 percent each year over the next five years.



**Data from the City of Rockville, Department of Community Planning and Development Services.*

Rockville Demographics and Economics

Data from 2023 American Community Survey 5-Year Estimates, unless noted.

Population	67,218

Age Composition (%)	
Under five years	5.0%
Five to nine years	5.3%
10 to 14 years	6.5%
15 to 19 years	4.9%
20 to 24 years	6.4%
25 to 34 years	14.7%
35 to 44 years	14.4%
45 to 54 years	13.2%
55 to 64 years	11.6%
65 to 74 years	9.0%
75 to 84 years	6.0%
85 years and older	3.0%

Highest Educational Attainment, 25 years old + (%)	
Less than 9th grade	4.0%
9th to 12th grade, no diploma	3.5%
High school (includes GED)	11.3%
Some college, no degree	11.8%
Associate's	4.9%
Bachelor's	26.8%
Graduate or professional degree	37.8%

Racial Composition (%)	
One race	89.5%
White	48.0%
Black or African American	11.2%
Chinese American	9.0%
Indian American	4.1%
Philippine American	1.8%
Korean American	2.5%
Other Asian American	4.1%
Native American	0.3%
Other race	8.5%
Two or more races	10.5%
Hispanic or Latino (of any race)	17.8%

Gender (%)	
Male	47.8%
Female	52.2%

Household Income (%)	
Less than $10,000	4.0%
$10,000 to $14,999	1.8%
$15,000 to $24,999	3.3%
$25,000 to $34,999	4.2%
$35,000 to $49,999	5.2%
$50,000 to $74,999	10.4%
$75,999 to $99,999	11.4%
$100,000 to $149,999	20.0%
$150,000 to $199,999	14.9%
$200,000 and above	24.9%
Median household income	$122,384
Mean household income	$152,837

Unemployment Rate (%)	3.7%

Poverty Rate (%)	7.9%

Health Insurance Rate (%)	
With health insurance	94.5%
Without health insurance	5.5%

Principal Employers	
Montgomery County Government	11,100
Montgomery County Public Schools	6,000
Infosys Public Services, Inc.	1,750
Montgomery College	1,700
Westat Inc.	1,600
City of Rockville	775
Mid Atlantic Medical Services LLC	615
Zenimax Media Inc.	590
Abbott Laboratories	535
Quest Diagnostics Inc.	475

(Data as of FY 2024 from Rockville Economic Development, Inc. [REDI])

Financial Management Policies

STATEMENT OF PURPOSE

The financial integrity of our city government is of utmost importance. To discuss, write, and adopt a set of financial policies is a key element to maintaining this integrity. These financial management policies are designed to ensure the fiscal stability of the City of Rockville and to guide the development and administration of the annual operating and capital budgets, as well as the debt program. This budget document complies with all relevant financial management policies. Compliance with fund-specific policies is shown in the *Financial Summaries* section of this document.

Written, adopted financial policies have many benefits, such as assisting the Mayor and Council and City Manager in the financial management of the city, saving time and energy when discussing financial matters, promoting public confidence, and providing continuity over time as Mayor and Council and staff members change. While these policies will be amended periodically, they will provide the foundation and framework for many of the issues and decisions facing the city. They will promote wise and prudent financial management, provide the foundation for adequate funding of services desired by the public, and help make the city more financially stable, efficient, and effective.

OBJECTIVES

1. Assist the Mayor and Council and city management by providing accurate and timely information on financial conditions pertinent to city operations
2. Provide sound financial principles with which to guide the important decisions of the Mayor and Council and management, which have significant fiscal impact
3. Set forth operational principles that minimize the cost of government and financial risk, to the extent consistent with services desired by the public
4. Enhance the policy-making ability of the Mayor and Council by providing accurate information on program costs
5. Ensure the legal use of all city funds through a sound financial system and strong internal controls
6. Employ revenue policies that diversify revenue sources, distribute the costs of municipal services fairly, and provide adequate funds to operate desired programs

In order to meet these objectives, the city's policies are divided into eight general categories for ease of reference. These categories include: 1) Operating Budget Policies, 2) Capital Improvements Program (CIP) Policies, 3) Revenue and Expenditure Policies, 4) Reserve Policies, 5) Debt Management and Administration Policies, 6) Cash Management and Investment Policies, 7) Economic Development Revenue Bonds Policies and Criteria, and 8) Accounting, Auditing, and Financial Reporting Policies. It is recommended that all policies included in this document be adhered to.

OPERATING BUDGET POLICIES

At least one month before the preparation of the proposed annual budget, the City Manager will meet with the Mayor and Council members to review and deliberate all policy guidelines that may affect the proposed budget.

1. The budget is approved in the form of an appropriations ordinance after the Mayor and Council have advertised and conducted all required public hearings.
2. The City Charter requires that at least one public hearing be held on the proposed budget. Ordinance 3-23 requires that a budget public hearing be held in October or November of each year, prior to the transmittal of the City Manager's proposed budget.

3. The operating budget and CIP together shall serve as the annual financial plan for the city. They will serve as the policy documents of the Mayor and Council for implementing Council visions, goals, and objectives. The budget shall provide staff with the resources necessary to accomplish the Mayor and Council's determined service levels.
4. The City Manager shall annually prepare and present a proposed operating budget to the Mayor and Council at least two months before the beginning of each fiscal year. The Mayor and Council will adopt said budget no later than May 31 of each year. Funds may not be expended or encumbered for the following fiscal year until the budget has been adopted by the Mayor and Council.
5. The city defines a balanced budget as a budget that has operating revenues equal to operating expenditures. It is the city's policy to fund current year operating expenditures with current year revenues, inclusive of debt service. General Fund expenditures may exceed revenues in a given year only when the additional spending is funded by beginning fund balance and only for CIP expenditures or other one-time or non-recurring expenditures, as authorized by the Mayor and Council.
6. Each department and division prepares its own budget for review by the City Manager. Budget accountability rests primarily with each department. The basic format of the budget shall identify programs within organizational structures. Programs are defined as specific services provided to the public, other departments, or other organizations.
7. The operating budget is adopted at the fund level. During the year, it is the responsibility of the City Manager, Department Directors, and the Deputy Chief Financial Officer to administer the budget. The legal control, which the budget ordinance establishes, uses Generally Accepted Accounting Principles (GAAP).
8. As a management policy, budgetary control is maintained in the General, Special Revenue, and Enterprise Funds at the program level by the encumbrance of estimated purchase amounts prior to the release of purchase orders to vendors. Purchase orders that result in overruns of balances are not processed until sufficient appropriations are made available through approved intrafund transfers. Encumbered amounts at year-end are recorded as a reservation of fund balance and are reflected as an adjustment to the ensuing year's budget.
9. A five year projection of revenues and expenditures for the General, Special Revenue, and Enterprise Funds is prepared each fiscal year to provide strategic perspective to each annual budget process.
10. All appropriations shall lapse at the end of the budget year if not expended or encumbered.
11. Any year-end operating surpluses will revert to fund balances for use in maintaining reserve levels set by policy (see policy on reserves) and the balance will be available for paygo capital projects and/or one-time expenditures.
12. The City Manager will submit budgetary reports to the Mayor and Council comparing actual revenues and expenditures with budgeted amounts quarterly.

Budget Transfers

The City Manager, or their designee has the authority to transfer budgeted amounts between departments within any fund, but changes in the total appropriation level for any given fund can only be enacted by the Mayor and Council through an amendment to the appropriations ordinance.

1. All budget transfers must receive approval by the Department Director and Budget Office regardless of the budget transfer amount. In addition, any budget transfer over $50,000 requires City Manager or designee approval.
2. City Manager or designee approval is required for transfers from one department to another.
3. Approval of the budget transfer must be obtained prior to requisition, encumbrance, or expenditure of funds taking place.

Fund Structure

1. The accounts of the city are organized into funds. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenue, and expenditures (or expenses, as appropriate).
2. Government resources are allocated to and accounted for in individual funds based on the purposes for which they are to be expended and the means by which spending activities are controlled. The city uses governmental funds and enterprise funds. Governmental funds are those through which most governmental functions of the city are financed. The acquisition, use, and balance of the city's expendable financial resources and the related liabilities (except for those accounted for in the enterprise funds) are accounted for through governmental funds.
3. The city's governmental funds are the General Fund, the Special Revenue Funds, the Capital Projects Fund, and the Debt Service Fund.
    a. The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund.
    b. The Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are restricted by legal and regulatory provisions or budgeted contributions from outside sources to finance specific activities. The city's Special Revenue Funds are the Special Activities Fund, the Community Development Block Grant Fund, and the Speed Camera Fund.
    c. The Capital Projects Fund is used to account for financial resources used for the acquisition or construction of major capital facilities and general capital construction, including: streets, parks, and public buildings (other than those financed by enterprise funds).
    d. The Debt Service Fund, which includes special assessments, is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.
4. The enterprise funds are the Water Fund, the Sewer Fund, the Refuse Fund, the Parking Fund, and the Stormwater Management Fund.
5. Creation of new funds should be based on the following criteria:
    a. The revenue source is ongoing; i.e., more than one fiscal year.
    b. The amounts to be recorded are material.
    c. Interest income is required to be allocated.
    d. The amounts are specifically designated.
    e. There is not another fund that can be used to account for the revenue source.
    f. There are special circumstances that have led management to create a separate fund.
    g. If the State or federal government requires a separate fund to account for a particular source of revenue then such a fund can and must be created.
    h. It is a requirement of GAAP to establish the fund.

Basis of Budgeting

1. Budgets for governmental and enterprise (or proprietary) funds are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). Accordingly, all governmental fund budgets are presented on the modified accrual basis of accounting. Under this method of accounting, revenue and other governmental fund resources are recognized in the accounting period in which they become susceptible to accrual—that is, when they become both "measurable and available" to finance current operating expenditures for the fiscal period.
2. In applying the susceptible to accrual concept to real and personal property tax revenue recognition, "available" means property tax revenue is recognized currently if levied before the fiscal year end and collected by intermediaries within 60 days after the fiscal year end. Utility and franchise fees, licenses and

permits, fines and forfeitures, charges for services, and miscellaneous revenue (except investment earnings) are recorded as revenue when cash is received because they are generally not measurable until actually received. Investment earnings are recorded as earned since they are both measurable and available.

3. For grant revenue such as the Community Development Block Grant (CDBG) program, which is dependent upon expenditures by the city, revenue is accrued when the related expenditures are incurred. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. An exception to this general rule is principal and interest on general long-term debt which are recognized when due.
4. The enterprise fund budgets are presented on the full accrual basis of accounting. Under this method of accounting, revenue is recognized when earned and expenses are recognized when they are incurred. For example, earned but unbilled utility revenues are accrued and reported in the financial statements the same way they are incorporated within the operating budget. Enterprise fund capital purchases are budgeted in the operating budget and recorded as expenses during the year; at year-end, they are capitalized for financial statement purposes. This is the only area where the basis of budgeting differs from the basis of accounting in the city's audited financial statements.

CAPITAL IMPROVEMENTS PROGRAM POLICIES

As with the operating budget, the City Manager submits a Capital Improvements Program (CIP) to the Mayor and Council. The CIP provides for improvements to the city's public facilities for the ensuing fiscal year and four years thereafter, and forms part of the city's financial plan. The first year of the plan establishes a capital budget for the new fiscal year. The remaining four years serve as a guide for use in determining probable future debt issuance needs and operating cost impacts. The Capital Budget is adopted at the fund level. CIP expenditures are accounted for in the Capital Projects Fund or the appropriate enterprise funds and are funded by a variety of sources. The city strives to maintain a high reliance on "paygo" financing for its capital improvements in order to maintain debt within prudent limits and to ensure that the rates charged in the enterprise funds are competitive with those in the surrounding area. For projects to be included within the CIP, they should normally be eligible for debt financing and have defined beginnings and ends, as differentiated from ongoing programs in the operating budget.

1. To qualify for inclusion in the CIP, a project must fall under one or more of the following categories:
    a. The acquisition of property for a public purpose
    b. The design and construction of a major new city facility or infrastructure
    c. The design and construction of a major addition or extension of an existing city facility or infrastructure
    d. The design and major improvement, rehabilitation, or repair of a city facility or infrastructure
    e. A significant one-time investment in new technology or upgraded technology infrastructure
2. Annually, a five year CIP plan will be developed, analyzing all anticipated capital expenditures by year and identifying associated funding sources. The plan will also contain projections of how the city will perform over the five year period in relation to the fiscal policies that refer to debt ratios.
3. The first year of the five year CIP and any unspent funds from prior years will be appropriated as part of the annual budget process. The CIP will be appropriated by fund. At least semi-annually, the City Manager will notify the Council of any transfers between projects within a fund.
4. The city will maintain a capital projects monitoring committee composed of city staff, which will meet not less than once every six months to review the progress on all outstanding projects as well as to revise spending projections. Each CIP project will have a project manager who will prepare the project proposal sheet, ensure that project is completed on schedule, authorize all project expenditures, and ensure that

all regulations and laws are observed. Project managers will be responsible for reporting project status to the committee.

5. If new project appropriation needs are identified at an interim period during the fiscal year, at the fund level, the appropriations ordinance will be utilized to provide formal budgetary authority for the increase. Any significant impact resulting from the change on the overall CIP and on the debt ratios will be indicated at that time.
6. The city shall actively pursue funding other than borrowing from other levels of government or from private sources for all projects for the CIP where practical to do so.
7. Capital projects shall be prioritized according to goals set by the Mayor and Council.
8. Unexpended project appropriations may be transferred to other projects within the same funding source with the approval of the City Manager, or designee.
9. Each year, a closing resolution will be submitted to the Mayor and Council to obtain formal authorization to close completed capital projects. The unexpended appropriations for these projects will be returned to the fund from which the appropriations were made. A report showing the amounts budgeted, expended, transferred, and returning to fund balance shall be provided.

REVENUE AND EXPENDITURE POLICIES

1. The city will strive to develop and maintain a diversified and stable revenue stream to avoid becoming overly dependent on any single type of revenue, to minimize the effects of economic fluctuations on revenues, and ensure its ability to provide for ongoing services.
2. Budgeted revenues shall be estimated conservatively using accepted standards and estimates provided by the State, County, and other governmental agencies when available.
3. Revenue from “one-time” or limited duration sources will not be used to balance the city’s operating budget.
4. As appropriate within the marketing of the recreation programs, higher non-resident fees may be charged and priority registration will be given to Rockville residents.
5. Restricted revenue shall only be used for the purposes legally permissible and in a fiscally responsible manner.
6. On an annual basis, the city will set fees and rates for the enterprise funds at levels which fully cover total direct and indirect operating costs and all capital outlay and debt service, except where the city is not the sole provider of the service and competitive rates must be taken into consideration. In these instances, fees and rates must at least cover all direct and indirect operating expenses.
7. The city shall actively pursue federal, State, County, and other grant opportunities when deemed appropriate. Before accepting the grant, the city shall thoroughly consider the implications in terms of ongoing obligations, indirect costs, and matching requirements in connection with the grant.
8. Gifts, bequests and donations will be evaluated to determine what, if any, obligations are to be placed upon the city. Gifts, bequests, and/or donations shall be used solely for the purpose intended by the donor.
9. General Fund revenues from Glenview Mansion conference rentals in an amount of $20,000 annually are to be set aside in accordance with Resolution 20-85 that are dedicated to the upkeep and furnishing of Glenview Mansion. The $20,000 is the maximum allowable amount of General Fund revenue to be set aside. Expenditures can only be authorized by the Director of Recreation and Parks.
10. An amount equal to 1 percent of the city’s costs for capital projects involving the construction of, or major improvements to, buildings, parks, and other public structures is to be transferred annually from the General Fund to the Art in Public Architecture program in support of Ordinance 3-04, pending appropriation by the Mayor and Council.

11. An amount equal to one-tenth of 1 percent of the prior year's adopted General Fund budget is to be transferred annually from the General Fund to the Art in Public Places program in support of Ordinance 15-13, pending appropriation by the Mayor and Council.
12. Any budgeted General Fund Rockville Emergency Assistance Program (REAP) funds that remain unspent at the end of the fiscal year will be transferred to the REAP Special Activities Fund via a budget amendment in the following fiscal year.

Cost Recovery

The City of Rockville offers programs/services that are funded through a variety of means, including: user fees, grants, donations, fee-in-lieu, and taxpayer funds. Fees and charges for these programs/services shall be established according to these stated policies. Fees and charges shall be reviewed annually and adjusted accordingly by one or more of the following methods: annual change in the Washington-Arlington-Alexandria Consumer Price Index (CPI), comparison to surrounding jurisdictions, comparison to the private market, general market conditions, industry trends, and/or demand for the program/service.

Cost recovery targets are established to ensure the city maintains a balance between affordable programs/services and fiscal responsibility; has a quantifiable way to determine if city fees for programs/services are consistent with the city's intent; and has a transparent method of measurement. Cost recovery targets are defined as percent ranges. Target ranges shall be considered as guidelines; however, special circumstances, the nature and cost of each program/service, and the population to be served should be taken into consideration. Fees should be charged to all entities including federal, State, and County jurisdictions, unless exempt by law. The City Manager may exempt fees when it is in the city's best interest to do so, and in accordance with a business need.

Direct and Indirect Costs

Cost recovery targets shall be based on fully burdened cost, as defined by all direct and indirect or "overhead" charges. Direct costs include all personnel and operating expenditures that are accounted for in the operating budget. Direct costs do not include capital outlay that is accounted for in the operating budget or capital expenditures that are accounted for in the city's Capital Improvements Program. Indirect or "overhead" costs are established each year through the city's formal cost allocation calculation. This calculation establishes an overhead rate that is applied in circumstances where the city needs a fully burdened cost for cost recovery purposes.

When the city contracts out public employees to provide services to private individuals or businesses, such as police officers, the fully burdened cost should be charged to ensure that 100 percent of the employee's time is paid for by the user of the service.

Regulatory Programs

Regulatory services include planning, permits, and engineering. Cost recovery goals for these services should be 100 percent. However, in charging at this level, the city needs to establish and articulate standards for its performance in reviewing developer applications to ensure that there is "value for cost." Despite having a cost recovery goal of 100 percent, there are reasons why staff would recommend a fee below this policy goal. These reasons include benchmarking fees to surrounding communities, the ability of the community and developers to pay, and the level of compliance with regulations. In all instances, fees established below the full cost recovery goal imply that there is a level of community benefit to that service.

Recreation and Parks Programs

Cost recovery targets for Recreation and Parks programs/services are established using a four-tier pyramid methodology. Cost recovery is measured based on the expenditures of each individual cost center. All General Fund Recreation and Parks cost centers are included in the cost recovery pyramid, except for the administrative functions. If a program or service is out of compliance with the recovery target for two consecutive years, then that program or service has two years to achieve compliance or must have City Manager approval for being out of compliance. Please see *Supplemental Information* for the calculated cost recovery percentages.

The four-tier pyramid is comprised of the following:

1. Tier 1, Community Benefit – This is the largest tier of the pyramid and has the greatest amount of taxpayer support. This category represents basic community needs and is what makes Rockville a desirable and livable community. The target cost recovery for this category is 0 percent or greater. Community benefit areas include: parks and open space, trails, landscaping and trees, playgrounds, and general-use public facilities.

   The following Recreation and Parks cost centers are included in this tier: Athletic Field Services, Facilities Maintenance Services, Horticultural Services, Park Maintenance Services, Trails and Open Space Services, Senior Center Operations, Senior Citizen Support Services, Special Events, and Urban Forestry Maintenance.

2. Tier 2, Considerable Community Benefit – This is the second largest tier of the pyramid and has a significant amount of taxpayer support. This category represents an enhancement of basic services, emphasizing culture and community cohesion. The target cost recovery for this category is 20 percent to 50 percent. Considerable community benefit areas include: community recreation facilities, out-of-school time enrichment programs, teen and skate park programs, and senior recreation.

   The following Recreation and Parks cost centers are included in this tier: Croydon Creek Nature Center, Lincoln Park Community Center, Out-of-School Time Enrichment, Senior Citizen Recreation, Teens and Adventure Sports, Thomas Farm Community Center, and Twinbrook Community Recreation Center.

3. Tier 3, Balanced Community and Individual Benefit – This is the next tier of the pyramid and has an equal amount of taxpayer support and user fee support. This tier is a balance between programs/services that are offered by the private sector and programs/services that are viewed as public amenities or conveniences. The target cost recovery for this category is 30 percent to 70 percent. Balanced community and individual benefit areas include: arts, camps, Civic Center, and sports programs.

   The following Recreation and Parks cost centers are included in this tier: Arts, Civic Center Complex, Senior Citizen Sports and Fitness, Sports, and Summer Camps.

4. Tier 4, Considerable Individual Benefit – This is the smallest tier of the pyramid and has a significant amount of user fee support. Programs/services in this category are also available in the private sector, therefore less taxpayer support is required. The target cost recovery for this category is 70 percent to 100 percent. Considerable individual benefit areas include: Swim and Fitness Center and childcare.

   The following Recreation and Parks cost centers are in included this tier: Childcare and Swim and Fitness Center.

RESERVE POLICIES

The city utilizes a variety of funds for recording the revenue and expenditures/expenses of the city. At each fiscal year end, operating surpluses that revert to fund balance over time constitute available reserves of the city.

Prioritization of Fund Balance Use – When an expense is incurred for which both restricted and unrestricted (committed, assigned, unassigned) net assets are available, the city will first apply restricted resources.

General Fund

Unassigned Minimum Fund Balance Reserve – The city will maintain an unassigned General Fund fund balance at a level not less than 20 percent of annual adopted General Fund revenue. The purpose of this unassigned balance is to alleviate significant unanticipated budget shortfalls and to ensure the orderly provisions of services to residents. This is the minimum level necessary to maintain the city's creditworthiness and maintain adequate cash flows. Use of funds below the 20 percent required level must be approved by specific action of the Mayor and Council.

Unassigned Fund Balance – To the extent that the General Fund unassigned fund balance exceeds the target, the city may draw upon the fund balance to provide paygo financing for capital projects, for other significant one-time items, or for additional contributions to reduce the OPEB or Pension unfunded liabilities. In addition, Mayor and Council or the City Manager may commit or assign the fund balance that exceeds the target, respectively.

Contingency Account – A contingency account equal to a maximum of 1 percent of the city's General Fund budgeted appropriations will be maintained annually in the Non-Departmental budget. This account will be made available for unanticipated, unbudgeted expenditures of a non-recurring nature and/or unexpected cost increases that require the City Manager's approval. All spending from the contingency account shall be reported to the Mayor and Council.

Debt Service Fund

Restricted Minimum Cash Reserve – The city will maintain a cash balance in the Debt Service Fund of at least 10 percent of the average annual outstanding principal on the city's debt service schedule. This level of reserve protects against increases in the city's debt service expenditures related to new bond issues, such as the cost of issuance and variable market rates.

Enterprise Funds

Working Capital Reserves – The city will maintain an adjusted working capital balance (unrestricted net position) for the enterprise funds equal to the following: one month of operating expenses for the Refuse and Parking funds, three months of operating expenses for the Stormwater Management Fund, and six months of operating expenses for the Water and Sewer funds. Adjusted working capital is defined as cash, less unspent bond proceeds (resources planned for capital spending), plus short term receivables, less short term payables (excluding debt service). Operating expenses are considered the personnel, operating, and administrative costs of the fund.

Working Capital Improvement Plans – Any Enterprise Fund with a negative working capital balance must have a plan that will allow the fund to show a positive working capital balance within the rate setting period for each fund, which generally is five years. Rates and fees should be set accordingly and the Reserve Deficiency guidelines set below should be followed.

Reserve Deficiencies

If reserves in any city fund fall below the prescribed minimums, the city will implement the following budgetary strategies to replenish funding deficiencies:

1. Seek reductions in recurring expenditures
2. Seek to increase current revenue streams or develop new revenue sources
3. Seek the use of ongoing grant funding to alleviate operating expenditures

DEBT MANAGEMENT AND ADMINISTRATION POLICIES

1. Debt management will provide for the protection and maintenance of the city's AAA/Aaa bond rating, the maintenance of adequate debt service reserves, compliance with debt covenant provisions, and appropriate disclosure to investors, underwriters and rating agencies.
2. The city's compliance officer is the Chief Financial Officer. Compliance monitoring will be performed annually.
3. The term of any city debt issue, including lease-purchases, shall not exceed the useful life of the assets being acquired by the debt issue.
4. All debt issuance shall comply with federal, State, and city charter requirements. All IRS regulations in regard to post issuance tax compliance will be followed.
5. The city shall maintain an ongoing performance monitoring system of the various outstanding bond indebtedness issues and utilize this monitoring system as a performance criterion for the administration of the city's outstanding indebtedness. This is particularly important as funds borrowed for a project today are not available to fund other projects tomorrow and funds committed for debt service payments today are not available to fund operations in the future.
6. The city shall maintain all spending records related to bond issuance until at least three years after the final maturity is redeemed.
7. The city will maintain good, ongoing communication with bond rating agencies about its financial condition. The city will follow a policy of full disclosure on every financial report and bond prospectus (Official Statement).
8. Accompanying each debt issue will be an assessment of the city's capacity to repay the debt. The assessment will address the effects on the current operating budget, as well as identify the resources that will be utilized to repay the debt.
9. Long term borrowing will not be used to finance current operations or normal maintenance and will only be considered for significant capital and infrastructure improvements.
10. The city will try to keep the average maturity of general obligation bonds at or below twenty years.
11. The city will generally conduct financings on a competitive basis. However, negotiated financings may be used due to market volatility or the use of an unusual or complex financing or security structure.
12. The city will not issue tax or revenue anticipation notes.
13. The city will strive to maintain a high reliance on paygo financing for its capital improvements.
14. Neither Maryland State law nor the City Charter mandates a limit on municipal debt. However, the city will strive to maintain its net tax-supported debt at a level not to exceed 1 percent of the assessed valuation of taxable property within the city.
15. The city will strive to ensure that its net tax-supported debt per capita does not exceed $1,604. This per capita dollar limit is adjusted annually in accordance with the change in the Consumer Price Index for All Urban Consumers (CPI-U) in the Washington-Arlington-Alexandria area. This debt measure should be calculated for the debt associated with the Debt Service Fund and for the combination of the debt associated with the Debt Service Fund and the Parking Fund.
16. The city will strive to ensure that its net tax-supported debt per capita as a percentage of federal adjusted gross income does not exceed 2.5 percent.

17. The city will strive to ensure that its amortization rate shall be at least 25 percent in five years and 50 percent in ten years.
18. Required annual tax supported debt service expenditures should be kept at or below 15 percent of the city's annual adopted General Fund expenditures. This ratio reflects the city's budgetary flexibility to respond to changes in economic conditions.
19. If two or more of policies #14 through #18 are violated, the Mayor and Council will immediately discuss how to take steps to address the issues.
20. The city will set enterprise fund rates at levels needed to fully cover debt service requirements as well as operations, maintenance, administration and capital improvement costs. The ability to afford new debt for enterprise operations will be evaluated as an integral part of the city's rate review and setting process.
21. Debt service coverage ratios will be calculated annually for all of the city's enterprise funds. A minimum of a 1.2 coverage ratio should be maintained for each of the utility funds.

Refinancing

Periodic reviews of all outstanding debt will be undertaken to determine refinancing opportunities. Refinancings will be considered (within federal tax law constraints) under the following conditions:

1. There is a net economic benefit.
    a. In general, refinancings for economic savings will be undertaken whenever net present value savings of at least 5 percent of the refunded debt can be achieved.
    b. Refinancings that produce net present value savings of less than 5 percent will be considered on a case-by-case basis, provided that the present value savings are at least 3 percent of the refunded debt.
    c. Refinancings with savings of less than 3 percent will not be considered unless there is a compelling public policy objective.
2. It is needed to modernize covenants that are adversely affecting the city's financial position or operations.
3. The city wants to reduce the principal outstanding in order to achieve future debt service savings, and it has available working capital to do so from other sources.

CASH MANAGEMENT AND INVESTMENT POLICIES

It is the city's policy to invest funds not required for immediate expenditure in a manner that conforms to all State of Maryland statutes governing the investment of public funds. The Investment Officer or an appropriate designee is authorized to invest such funds until the time they will be needed in such investments as are authorized in in the city's Statement of Investment Policy. The Policy represents the financial boundaries within which its cash and investment management process will operate.

The city's priorities for the investment and management of public funds are as follows:

1. Safety of principal: Investments of the city shall always be undertaken with a view toward ensuring that there will be preservation of the principal.
2. Liquidity: The maturity mix of the investment portfolio will be continuously monitored by the Investment Officer with a view toward reasonable estimation of the timing of the city's expenditure needs, so that sufficient liquidity is maintained to meet operating and capital requirements.
3. Return on investments: The city's investment program will be formulated with the objective of attaining a favorable rate of return throughout budgetary and economic cycles, taking into account the city's investment risk constraints established elsewhere in this policy.

The Chief Financial Officer shall submit the Statement of Investment Policy to the Mayor and Council at least every five years for their review and adoption. This will allow the Investment Policy to be updated with legislative changes as well as to reflect best practices in municipal finance.

ECONOMIC DEVELOPMENT REVENUE BONDS POLICIES AND CRITERIA

The city will review requests for tax-exempt financing from non-profit organizations seeking to locate or expand their operations within the city on a case-by-case basis. The city will only participate in these financing programs with non-profit organizations which comply with the policies and criteria stated below.

General Requirements

1. Where Economic Development Revenue Bonds (EDRB) are issued, the city may restrict the placement of bonds by the underwriter. All EDRB shall contain on the face thereof a statement to the effect that neither the full faith and credit nor the taxing power of the city or political subdivision is pledged to the payment of the principal, interest, or other costs of the bonds.
2. An annual administrative fee of 12.5 basis points will be due and payable at closing and on an annual basis thereafter while the bonds are outstanding. All legal and administrative costs incurred in the course of reviewing, pursuing, and defending any and all litigation in any way related to these financing agreements shall be borne by the borrowers regardless of whether a financing agreement is ever ultimately consummated.

Policies and Objectives

The objectives of city participation in tax-exempt financing of non-profit organizations are to:

1. Support the presence of non-profit organizations in the city which not only strive to achieve their non-profit mission but also enhance the employment base of the city; and
2. Promote the general health and welfare of city residents through the support of medical, educational, and other charitable endeavors.

It is the policy of the City of Rockville to participate in tax-exempt financing programs solely for projects that meet all of the following criteria:

1. The project is of a non-speculative nature (i.e. projects which are developed for a specific occupant).
2. The project complies with federally mandated tax legislation restricting the use of tax exempt financing to qualified Section 501 (c) (3) organizations.
3. The project furthers the charitable purpose of the non-profit.
4. The construction costs of the project exceed $10,000,000.
5. The organization must be a tax-exempt entity qualified under Section 501 (c) (3) of the Internal Revenue Code of 1986, as amended. A copy of the organization's IRS Determination Letter must be provided to the city prior to bond closing.
6. The underwriter must provide a letter to the city stating that the underwriter has reviewed the financial aspects of the proposed project and has deemed the project financially feasible.
7. Any school which is a non-collegiate educational institution as defined under Education Article 2-206 of the Annotated Code of Maryland must hold a Certificate of Approval issued by the State Board of Education. Schools which have a relationship with a bona fide church organization must have received a determination from the State Board of Education stating that they are exempt from the need for a Certificate of Approval.
8. Organizations that provide medical or health services must be properly licensed by the County, the State, and/or the federal government, as applicable.

9. Religious organizations or organizations affiliated with a religious organization must obtain a letter of preliminary advice from the city's bond counsel to the effect that the sectarian benefit, if any, to a religious organization from the use of the facilities that are to be bond financed is not in violation of State or federal constitutional limits on the separation of church and state such as to preclude the issuance of tax exempt bonds under State or federal law.
10. The organization must submit to the city a letter of good standing from the State of Maryland State Department of Assessments and Taxation at the time the request is filed.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING POLICIES

1. It will be the policy of the City of Rockville to provide all financial information in a thorough, timely fashion and in a format that is easy for the Mayor and Council, residents, Committees, and city staff to understand and utilize.
2. The city's accounting finance systems will be maintained in accordance with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board (GASB).
3. The basis of accounting within governmental fund types used by the City of Rockville is modified accrual as well as the "current resource measurement focus." Under this method of accounting, revenue is recorded when susceptible to accrual, such as when measurable and available for the funding of current appropriations. All enterprise funds follow the accrual basis of accounting, as well as the "capital maintenance measurement focus." Under this method of accounting, revenues are recognized when earned, as billed and unbilled, and expenses are recorded when incurred.
4. The approval for allowance and write off transactions related to uncollectible accounts is delegated to the Director of Accounting.
5. The city places continued emphasis on the maintenance of an accounting system which provides strong internal budgetary and accounting controls designed to provide reasonable, but not absolute, assurances regarding both the safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and reports, such as the budget and the Annual Comprehensive Financial Report as well as the maintenance of accountability of assets.
6. An independent audit of the City of Rockville is performed annually. The auditor's opinion will be included in the city's Annual Comprehensive Financial Report. The city will strive for an unqualified auditor's opinion.
7. An independent audit firm will be selected through a competitive process. The independent audit contract term will be five years with no more than two one-year optional renewals. The Mayor and Council will award the audit contract upon the recommendation of the City Manager and Chief Financial Officer.
8. The City of Rockville issues an Annual Comprehensive Financial Report within four months of the close of the previous fiscal year. It will be posted to the city's website within six months of the fiscal year end. The Annual Comprehensive Financial Report will be submitted annually to the Government Finance Officers Association (GFOA) for peer review as part of the Certificate of Achievement for Excellence in Financial Reporting program. The Annual Comprehensive Financial Report and all other reports prepared by the auditors, including management's response to those reports will either be presented to the Mayor and Council at a regularly scheduled Council meeting or distributed to the members of the Mayor and Council within six months of the fiscal year end.
9. The city offers its employees a defined benefit pension plan and a defined contribution plan. The plans are administered by the Retirement Board comprised of seven members, of which six are appointed by the Mayor and Council to serve three-year terms.
10. The retirement plans do not issue separate financial statements, but plans shall be included as part of the city's financial statements and accordingly be subjected to an annual audit.

11. The city's annual contribution toward the pension plan shall be determined by an independent actuary and published in an annual actuarial report. The city will annually meet its obligation to funding its share of the pension plan contribution out of its operating budget. The funding of the Plan will be in accordance with the Retirement Board's adopted funding policy.
12. The city prefunds its retiree health benefits through the Retiree Benefit Trust in accordance with GASB 75 based upon an actuarial valuation study. The study shall be completed every other year. The Retiree Benefit Trust will strive to maintain a funded level of 100 percent.

Major Policy Documents

In addition to the city's Financial Management Policies, the following policy documents guide the city's strategic planning and ongoing operations, including the preparation and execution of the city's annual operating budget and CIP. The actual policy documents can be found at www.rockvillemd.gov/policies.

Bikeway Master Plan
The Rockville Bikeway Master Plan was originally adopted in October 1998 and updated in April 2004. A new Plan was approved by the Planning Commission in September 2016, and adopted by the Mayor and Council in April 2017. With the strong support of the Mayor and Council, city staff, and residents, new bicycle facility types, recommended crosstown routes, and proposed bike lane locations were added based on the 2004 Plan, bicycle planning best practices, and input from the Rockville Bicycle Advisory Committee. Moreover, new bicycle safety and promotion programs were undertaken. This transformed Rockville from a city with a few unconnected bicycle trails into one of Maryland's leading communities for bicycling. The updated plan establishes a bikeway network that supports bicycling for recreational, commuting, business, and social trips. The Pedestrian and Bicycle Safety (TD21) CIP project funds the implementation of some bicycle facilities included in this plan. For additional information, please contact the Bicycle and Pedestrian Coordinator in the Department of Public Works at (240) 214-8527.

City Charter
The City of Rockville incorporated through the adoption of a City Charter in 1860. The Charter empowers the city to pass ordinances, in accordance with the laws of the State of Maryland, necessary for the good governance of the city. For additional information, please contact the Office of the City Clerk/Director of Council Operations at (240) 314-8280, or visit the city's website.

City Code
The City Code contains all general and permanent ordinances of the City of Rockville. These ordinances are codified in accordance with State law. For additional information, please contact the Office of the City Clerk/Director of Council Operations at (240) 314-8280 or visit the city's website.

Climate Action Plan
Cities across the nation are taking leadership roles to reduce greenhouse gas emissions and prepare the community resiliency to adapt to a changing climate. The Mayor and Council adopted Rockville's first Climate Action Plan (CAP) on January 10, 2022. The plan charts an ambitious course for reducing greenhouse gas emissions from the community and municipal government operations by at least 50 percent below 2005 levels by 2030 and carbon neutrality by mid-century. The plan includes a list of 42 actions that are focused on equitably reducing greenhouse gas emissions, strengthening resiliency, and developing a framework to oversee and monitor progress. Recognizing the disproportionate impacts that low-income and communities of color experience, the plan prioritizes equity by protecting vulnerable communities and improving access to environmental benefits.

Climate actions involve energy efficiency, renewable energy, electric vehicles and sustainable transportation, land use management, materials and waste management, resiliency, and public engagement and oversight. CAP implementation requires city investment in new technologies and projects, updated policies and ordinances, increased staff capacity, and the development or expansion of programs and services. The plan is designed to be flexible to allow the city to take advantage of new technology or funding opportunities as they arise. Although the city is taking the lead, community participation is critical, and implementation will involve partnerships and advocacy beyond Rockville's borders. For additional information, please contact the Environmental Management Division of the Department of Public Works at (240) 314-8500 or visit the city's website.

Complete Streets Policy

The "Complete Streets" approach is being implemented by transportation agencies at the local, regional, and state levels across the country. Rockville is one of the first cities of its size to adopt a comprehensive Complete Streets Policy. The goal of Complete Streets is to provide streets that have facilities for all users, including pedestrians, bicyclists, transit users, and motorists, to the extent appropriate for the land use or the context of the street. The Mayor and Council adopted the policy in July 2009. Projects are implemented for new streets and whenever there is an opportunity to modify or repave an existing road. For additional information, please contact the Department of Public Works at (240) 314-8500 or visit the city's website.

Comprehensive Plan

Rockville's Comprehensive Plan was adopted on August 2, 2021. It incorporates, with updates, the previously adopted East Rockville (2004), Lincoln Park (2007), Twinbrook (2009), and Rockville Pike (2016) Neighborhood Plans; the Bikeway Master Plan (2017); and an amendment relating to Historic Preservation (2013), which endorsed Rockville becoming part of Heritage Montgomery. The new plan reaffirmed the city's commitment to neighborhoods, while also bringing new vision regarding the need for a variety of housing options, a vital Town Center, a clean environment, a thriving economy, a wide range of parks and open spaces, a multi-modal transportation system, and community involvement in planning and city government. At its core, the Plan acts as a tool for guiding future development and conservation.

The Plan provides:

- Policies and recommended actions that support major planning and zoning decisions
- A guide for planning capital improvements and public services
- Principles and goals for coordinating decision-making between public and private interests

For additional information, please contact the Department of Community Planning and Development Services at (240) 314-8200 or visit the city's website.

Comprehensive Transportation Review

In 2004, Rockville's Mayor and Council adopted the Comprehensive Transportation Review (CTR). This policy applies to new development or redevelopment applications filed on or after September 29, 2004. The policy was updated in 2011 and 2018. The CTR lists the transportation requirements for all new development applications. One of the main objectives of these requirements is to ensure that development in Rockville addresses the needs of all transportation users—transit users, motorists, pedestrians, and bicyclists, to the extent appropriate for the land use. In order to meet this objective, the CTR requires developers to provide a Transportation Report that assesses multimodal impacts to a site and requires mitigation measures to alleviate impacts to the transportation system as a result of the new development. For additional information, please contact the Department of Public Works at (240) 314-8500, or visit the city's website.

Investment Policy
The City of Rockville's Investment Policy is a guide for the investment of public funds not required for immediate expenditure. The policy assures compliance with federal, State, and local laws governing the investment of public monies. The policy assures that sufficient liquidity is available to meet normal operating and unexpected expenditures, and protects the principal monies entrusted to the city while generating the maximum amount of investment income. The policy is reviewed annually and is revised as needed. The Policy was last updated in May 2024. For additional information please contact the Finance Department at (240) 314-8400, or visit the city's website.

Neighborhood/Area Plans
Rockville's Comprehensive Plan establishes citywide policies and priorities, but it also recognizes that different parts of Rockville have different needs and goals. When desired by a neighborhood and upon direction by the Mayor and Council, Comprehensive Planning and other city staff work with communities to identify concerns, goals, and recommended action steps. Once these neighborhood-specific plans are reviewed, amended, and adopted by the Planning Commission and Mayor and Council, they become part of the overall Comprehensive Plan. Neighborhood plans integrate local goals with long range citywide policies and programs.

Neighborhood plans typically address major aspects of the community, including: land use and zoning, housing, public safety, transportation, pedestrian and bicycle circulation/safety, community services and facilities, historic preservation, and the environment. When a planning area has more commercial activity, such as Town Center or Rockville Pike, the focus also includes such relevant aspects as economic development.

Major adopted Neighborhood Plans include:
- Rockville Pike, adopted August 2016
- Twinbrook, adopted May 2009
- Lincoln Park, adopted February 2007
- East Rockville, adopted March 2004
- Town Center, adopted January 2025

Pedestrian Master Plan
As recommended by the Vision Zero Action Plan and the Rockville Comprehensive Plan, the Department of Public Works developed a Pedestrian Master Plan, which was adopted by the Mayor and Council on October 30, 2023. This plan provides an overview of the pedestrian network and identifies policy updates and facility improvements to encourage safer walking/rolling and create a better overall pedestrian experience that addresses the unique issues faced by pedestrians and people with disabilities. The Pedestrian and Bicycle Safety (TD26) and Sidewalks (TE26) CIP projects fund the implementation of some pedestrian facilities in the city. For additional information, please contact the Bicycle and Pedestrian Coordinator in the Department of Public Works at (240) 214-8527.

2020 Recreation and Parks Strategic Plan
The Recreation and Parks Strategic Plan (Plan) is a long range plan document that sets overall direction in terms of goals and objectives for parks and recreation in the City of Rockville for the next five to ten years. This city's parks, recreation, and open spaces serve a diverse population of city residents, but also non-city residents, who frequently come from well beyond the city's borders, and a large employment base. The current Recreation and Parks Strategic Plan was adopted by the Mayor and Council on November 9, 2020. The Plan was based on information from community input, the results of a statistically-valid survey of residents, and current data upon which future investments and programming can be based. The Plan also includes measurable strategies that established recommendations, goals, policies, and guidelines. For additional information, please contact the Department of Recreation and Parks at (240) 314-8620.

RedGate Park Master Plan

The RedGate Park Master Plan is a long-range plan document that sets overall direction for the approximately 130-acre site that was approved by the Mayor and Council on October 17, 2022. Formerly a golf course, the site is currently enjoyed by the community for events, tours, hikes, sporting activities, and passive uses. The master plan process has been informed by public input, analysis of existing park conditions, and guidance by Mayor and Council. RedGate Park is envisioned to be an arboretum and predominantly passive park that emphasizes natural habitat and pathway enhancements throughout. In addition to the existing parking lot and entry drive, the central park area will include features and amenities interwoven with the natural habitat areas—including a visitor center, community gardens, picnic area, playground, dog park, and amphitheater with an associated deck overlook. Over time, the entire park will be developed as an arboretum to feature arboretum plant and tree specimens and collections. Interpretive signage will be integrated into natural environments and park features with access along the pathway network. The Plan will help inform future budget discussions relating to park, recreation, and open space needs and priorities for the city. For additional information, please review the RedGate Park Master Plan Implementation (RE23) CIP project and contact the Department of Recreation and Parks at (240) 314-8620.

Vision Zero Action Plan

In the summer of 2020, the Mayor and Council adopted the Vision Zero Action Plan, which outlines thirty different actions that need to be carried out to increase traffic safety for all people and eliminate traffic-related fatalities and serious injuries. This strategy recognizes that people will make mistakes, so the road system and related policies should be designed to ensure those inevitable mistakes do not result in severe injuries or fatalities. Vision Zero also recognizes non-motorists are intrinsically more vulnerable in collisions and that roadway designs and related policies must address the needs of individuals and not apply the same rules to all travel modes to lessen the overall severity of crashes.

Vision Zero is a multidisciplinary approach, bringing together diverse stakeholders through throughout the community as well as cross-agency collaboration including traffic planners, roadway engineers, police, public engagement specialists, and policymakers to address this complex problem. Vision Zero acknowledges that many factors contribute to safe mobility, including roadway design, speeds, behaviors, technology, and policies, and sets clear goals to achieve the shared goal of zero fatalities and severe injuries. Each quarter the city's Vision Zero coordinator submits a status report to the Mayor and Council providing updates and progress for each of the actions. For additional information, please contact the Vision Zero Coordinator at (240) 314-8527.

Water and Wastewater System Studies

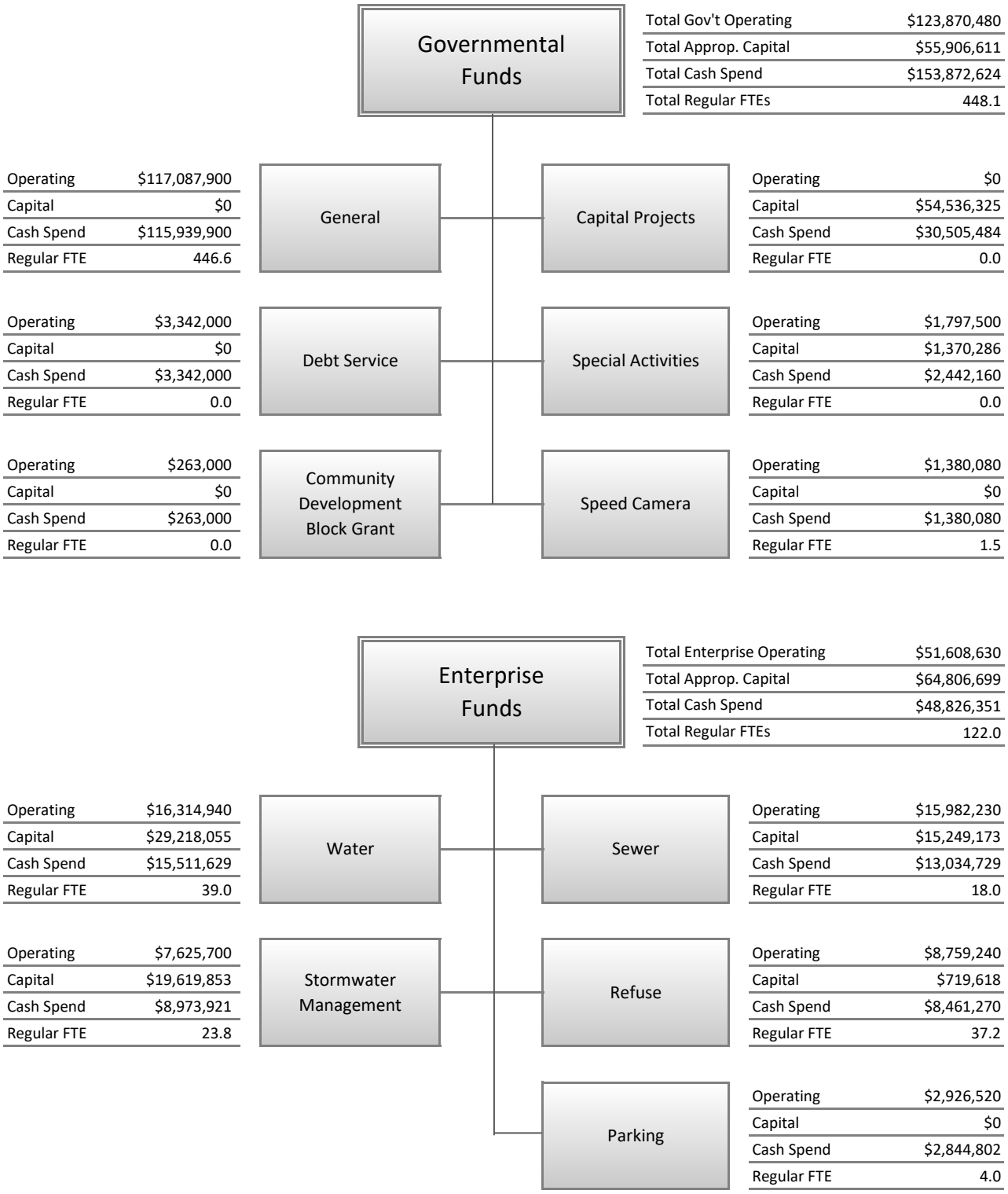
Rockville's water and wastewater systems are periodically assessed for adequate capacity, compliance with federal and State Laws, reliable service delivery, and system resiliency. These assessments identify operational strategies, as well as capital projects, to cost-effectively address these four goals. The assessments include findings on the systems' ability to provide adequate water and wastewater capacity to support the Master Plan level of development; meet State and federal regulations that include increasingly more stringent water quality standards; provide reliable service due to aging infrastructure which requires increased maintenance; and evaluate the vulnerabilities, threats, and consequences from potential hazards and prepare emergency response plans. The Water System Studies provide guidance on treatment and distribution systems. The Risk and Resilience Assessment considers natural hazards and malevolent acts on the Water System and the Emergency Response Plan includes plans and procedures to respond to natural hazards or malevolent acts that threatens safe drinking water. Wastewater Studies provide guidance on the collection systems in the Rock Creek, Watts Branch, and Cabin John sewer sheds. For additional information, please contact the Department of Public Works at (240) 314-8500 or visit the city's website.

Watershed Management Plans

High levels of runoff and urban pollutants from existing development in Rockville exacerbate stream erosion and degrade water quality and aquatic life. To address these problems, the city has conducted assessments of the health of the city's three watersheds. These assessments include findings on overall stream conditions including stream side habitat, erosion, sources of pollution, and strategies to restore and maintain the waterways. Rockville's Clean Water Act permits (issued by the Maryland Department of the Environment on behalf of the U.S. Environmental Protection Agency) ensure that none of the city's own activities threaten the quality of Rock Creek, Watts Branch, and/or Cabin John Creek, and support State initiatives to improve the Potomac River and the Chesapeake Bay. The permits also dictate the minimum requirements for the city's stormwater management and sediment control programs. For additional information, please contact the Environmental Management Division at (240) 314-8870 or visit the city's environmental website.


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City of Rockville Fund Structure



Return to Table of Contents

Consolidated Financial Summary

The Consolidated Financial Summary presents total resources and total uses by fund type for the City of Rockville's operating funds for FY 2024 through FY 2026. The accounts are organized into governmental funds ("gov't funds") and enterprise funds. While the budget document displays information for all funds, the General Fund, Debt Service Fund, Capital Projects Fund, Water Fund, Sewer Fund, Parking Fund, and Stormwater Management Fund are considered major funds for accounting purposes. In governmental accounting, a major fund is one that holds a significant portion of a government's financial resources or activities.

Governmental funds are those through which most governmental functions of the city are financed. The acquisition, use, and balance of the city's expendable financial resources and the related liabilities (except for those accounted for in the enterprise funds) are accounted for through governmental funds. The city's governmental funds are the General Fund, the Special Activities Fund, the Community Development Block Grant Fund, the Speed Camera Fund, the Capital Projects Fund (multi-year capital), and the Debt Service Fund. The city has one nonmajor blended component unit, Rockville Economic Development, Inc. (REDI) which is budgeted as a cost center within the General Fund for the city's annual contribution to REDI. For financial statement purposes, REDI operations are shown as a special revenue fund.

Enterprise funds account for operations financed and operated in a manner similar to private business enterprises where the cost of expenses, including both operating and capital, are financed or recovered from the users of the services rather than general taxpayers. The city's enterprise funds include the Water, Sewer, Refuse, Parking, and Stormwater Management funds.

Consolidated Financial Summary: All Operating Funds by Type

	FY 2024 Actual			FY 2025 Adopted			FY 2026 Adopted		
	Gov't Funds	Enterprise Funds	Total All Funds	Gov't Funds	Enterprise Funds	Total All Funds	Gov't Funds	Enterprise Funds	Total All Funds
Revenue									
Property Taxes	46,785,935	110,606	46,896,541	49,060,000	110,600	49,170,600	51,610,000	110,750	51,720,750
Other Gov't.	35,030,644	321,489	35,352,133	35,677,580	355,530	36,033,110	38,017,960	329,400	38,347,360
Fines/Forfeitures	4,093,371	398,447	4,491,818	3,009,700	450,000	3,459,700	2,834,100	450,000	3,284,100
Use Money/Prop.	4,098,957	2,003,758	6,102,715	2,754,460	962,800	3,717,260	3,130,730	1,315,300	4,446,030
Charges for Serv.	9,186,116	40,798,726	49,984,842	8,028,340	42,831,250	50,859,590	9,027,140	44,715,200	53,742,340
Licenses/Permits	4,021,273	274,068	4,295,341	4,789,710	523,000	5,312,710	5,069,070	468,000	5,537,070
Other Revenue	10,352,015	1,506,126	11,858,141	9,731,370	897,170	10,628,540	9,533,150	938,400	10,471,550
Total Revenue	**113,568,311**	**45,413,220**	**158,981,531**	**113,051,160**	**46,130,350**	**159,181,510**	**119,222,150**	**48,327,050**	**167,549,200**
Transfers In	4,627,130	1,412,670	6,039,800	4,316,900	1,606,010	5,922,910	3,729,080	1,719,830	5,448,910
Total Resources	**118,195,441**	**46,825,890**	**165,021,331**	**117,368,060**	**47,736,360**	**165,104,420**	**122,951,230**	**50,046,880**	**172,998,110**
Use of Reserves	407,722	1,507,926	1,915,648	576,530	2,652,150	3,228,680	919,250	1,561,750	2,481,000
Total ($)	**118,603,163**	**48,333,816**	**166,936,979**	**117,944,590**	**50,388,510**	**168,333,100**	**123,870,480**	**51,608,630**	**175,479,110**
Expenses									
Personnel	60,638,235	13,080,223	73,718,458	65,173,970	14,193,720	79,367,690	70,457,110	14,948,910	85,406,020
Operating	18,349,953	11,511,501	29,861,454	22,516,480	12,276,750	34,793,230	20,343,410	12,534,260	32,877,670
Capital Outlay	5,033,329	2,201,176	7,234,505	3,813,030	2,139,950	5,952,980	4,831,430	1,679,240	6,510,670
Administrative	180,500	4,426,700	4,607,200	186,800	4,845,300	5,032,100	265,000	5,362,000	5,627,000
Other	5,709,524	11,954,881	17,664,405	5,720,290	12,271,050	17,991,340	8,620,120	12,814,250	21,434,370
Total Oper. Exp.	**89,911,541**	**43,174,481**	**133,086,022**	**97,410,570**	**45,726,770**	**143,137,340**	**104,517,070**	**47,338,660**	**151,855,730**
Principal	3,246,802	-	3,246,802	3,377,600	-	3,377,600	2,382,000	-	2,382,000
Interest	635,455	2,875,574	3,511,029	808,000	2,963,500	3,771,500	960,000	2,606,000	3,566,000
CIP Transfer	12,789,580	-	12,789,580	9,300,000	-	9,300,000	9,800,000	-	9,800,000
Transfers Out	5,679,950	359,850	6,039,800	5,553,080	369,830	5,922,910	5,063,410	385,500	5,448,910
Total Use	**112,263,328**	**46,409,905**	**158,673,233**	**116,449,250**	**49,060,100**	**165,509,350**	**122,722,480**	**50,330,160**	**173,052,640**
Add. to Reserves	6,339,835	1,923,911	8,263,746	1,495,340	1,328,410	2,823,750	1,148,000	1,278,470	2,426,470
Total ($)	**118,603,163**	**48,333,816**	**166,936,979**	**117,944,590**	**50,388,510**	**168,333,100**	**123,870,480**	**51,608,630**	**175,479,110**

FY 2026 Financial Summary: All Operating Funds

The financial summaries on the next four pages present total resources and total appropriated uses for the City of Rockville's 10 operating funds for FY 2026. The summaries offer different presentations of data including the relationships between category and fund, department and fund, and category and department. In governmental accounting, departments are considered functional units that are used to organize, manage, and report financial activities. The total FY 2026 operating budget equals $175.5 million, an increase of 4.2 percent from FY 2025.

The taxpayer-supported General Fund is the largest component, constituting 66.7 percent or $117.1 million of the total budget. The city's four utility funds, which include Water, Sewer, Refuse, and Stormwater Management, make up 27.7 percent or $48.7 million of the budget.

The individual fund financial summaries on the pages that follow the citywide summaries include historical, current, and projected financial information for each of the city's appropriated governmental and enterprise funds. Following each individual fund summary is detailed information about the fund, including major revenue sources and financial position relative to policy targets and goals.

Budget Availability
The FY 2026 Operating Budget and Capital Improvements Program is available at www.rockvillemd.gov/budget. Also on the website is a link to the Excel version of the budget, which details the budget in a line item format. In addition to FY 2026, the Excel version contains historical revenue and expenditure information back to FY 2017.

Forecast Assumptions
The forecast is intended to inform the public, staff, and the elected body of the long-term impact that may result from short-term resource allocation decisions.

The expenditure budget estimates for FY 2027 through FY 2030 are based on different forecasting techniques or methods. The rationale for using one method over another depends on the type of expenditure. For expenditures that fluctuate, like capital outlay, conservative estimates that most closely match current trends are assumed. For expenditures that are linked to more specific activities or quantities, such as personnel and debt service, trend analysis or known schedules to determine future expenditures are used.

General assumptions that are consistent throughout all funds include: no change to the number of funded positions, increases in personnel costs of 4 to 7 percent (includes increases of approximately 4.5 percent to salary and 7 percent increases to health benefits), increases in operating costs between 1 and 3 percent, vehicle replacements based on condition assessment and replacement schedules, changes in administrative charges per the internal model, and debt service payments and depreciation expenses consistent with current schedules and planned debt issues.

The revenue budget estimates for FY 2027 through FY 2030 are described on each fund page. In general, governmental funds are mostly supported by taxes, intergovernmental revenues, and administrative charges, whereas enterprise funds are mostly supported by charges for services, fines and forfeitures, and transfers from the General Fund.

The forecast is not intended to be used as a proposed budget for future years because of the certainty of future adjustments. The forecast is intended to inform staff and the elected body of the long-term impact that may result from short-term resource allocation decisions. In addition, the FY 2026 budget may be amended over the course of the year.

FY 2026 Financial Summary: All Operating Funds by Category and Fund

	Governmental Funds					Enterprise Funds					
	General	Special Activities	CDBG	Speed Camera	Debt Service	Water	Sewer	Refuse	Parking	SWM	Total Operating
Revenue											
Property Taxes	51,610,000	-	-	-	-	-	-	-	110,750	-	**51,720,750**
Other Gov't.	37,754,960	-	263,000	-	-	-	-	-	329,400	-	**38,347,360**
Fines/Forfeiture	2,234,100	-	-	600,000	-	-	-	-	450,000	-	**3,284,100**
Use Money/Prop.	2,130,730	950,000	-	20,000	30,000	371,600	225,000	60,000	238,700	420,000	**4,446,030**
Charges for Serv.	8,967,140	60,000	-	-	-	14,567,100	15,550,000	7,983,400	259,000	6,355,700	**53,742,340**
Licenses/Permits	5,069,070	-	-	-	-	-	-	-	-	468,000	**5,537,070**
Other Revenue	9,321,900	211,250	-	-	-	386,800	207,230	28,000	263,670	52,700	**10,471,550**
Total Revenue	**117,087,900**	**1,221,250**	**263,000**	**620,000**	**30,000**	**15,325,500**	**15,982,230**	**8,071,400**	**1,651,520**	**7,296,400**	**167,549,200**
Transfers In	-	429,080	-	-	3,300,000	385,500	-	59,330	1,275,000	-	**5,448,910**
Total Resources	**117,087,900**	**1,650,330**	**263,000**	**620,000**	**3,330,000**	**15,711,000**	**15,982,230**	**8,130,730**	**2,926,520**	**7,296,400**	**172,998,110**
Use of Reserves	-	147,170	-	760,080	12,000	603,940	-	628,510	-	329,300	**2,481,000**
Total ($)	**117,087,900**	**1,797,500**	**263,000**	**1,380,080**	**3,342,000**	**16,314,940**	**15,982,230**	**8,759,240**	**2,926,520**	**7,625,700**	**175,479,110**
Expenses											
Personnel	70,298,240	540	-	158,330	-	4,873,860	2,351,700	3,989,920	350,240	3,383,190	**85,406,020**
Operating	18,404,650	899,330	263,000	776,430	-	3,635,090	5,257,570	2,274,540	97,580	1,269,480	**32,877,670**
Capital Outlay	4,546,430	285,000	-	-	-	853,600	56,000	460,300	-	309,340	**6,510,670**
Administrative	-	-	-	265,000	-	1,998,000	721,500	1,478,500	118,000	1,046,000	**5,627,000**
Other	7,827,170	612,630	-	180,320	-	3,986,090	5,805,650	553,680	950,440	1,518,390	**21,434,370**
Total Oper. Exp.	**101,076,490**	**1,797,500**	**263,000**	**1,380,080**	**-**	**15,346,640**	**14,192,420**	**8,756,940**	**1,516,260**	**7,526,400**	**151,855,730**
Principal	-	-	-	-	2,382,000	-	-	-	-	-	**2,382,000**
Interest	-	-	-	-	960,000	968,300	958,100	2,300	578,000	99,300	**3,566,000**
CIP Transfer	9,800,000	-	-	-	-	-	-	-	-	-	**9,800,000**
Transfers Out	5,063,410	-	-	-	-	-	385,500	-	-	-	**5,448,910**
Total Use	**115,939,900**	**1,797,500**	**263,000**	**1,380,080**	**3,342,000**	**16,314,940**	**15,536,020**	**8,759,240**	**2,094,260**	**7,625,700**	**173,052,640**
Add. to Reserves	1,148,000	-	-	-	-	-	446,210	-	832,260	-	**2,426,470**
Total ($)	**117,087,900**	**1,797,500**	**263,000**	**1,380,080**	**3,342,000**	**16,314,940**	**15,982,230**	**8,759,240**	**2,926,520**	**7,625,700**	**175,479,110**

FY 2026 Financial Summary: All Operating Funds by Department and Fund

	Governmental Funds					Enterprise Funds					
	General	Special Activities	CDBG	Speed Camera	Debt Service	Water	Sewer	Refuse	Parking	SWM	Total Operating
Revenue											
Mayor & Council	-	-	-	-	-	-	-	-	-	-	**-**
City Attorney	-	-	-	-	-	-	-	-	-	-	**-**
City Manager	152,000	109,080	-	-	-	-	-	-	-	-	**261,080**
CCE	600,000	600,000	-	-	-	-	-	-	-	-	**1,200,000**
CPDS	5,678,660	-	-	-	-	-	-	-	-	-	**5,678,660**
Finance	-	-	-	-	-	-	-	-	-	-	**-**
HCD	455,900	285,250	263,000	-	-	-	-	-	-	-	**1,004,150**
HR	8,000	-	-	-	-	-	-	-	-	-	**8,000**
IT	-	-	-	-	-	-	-	-	-	-	**-**
Police	3,441,220	-	-	600,000	-	-	-	-	709,000	-	**4,750,220**
Procurement	-	-	-	-	-	-	-	-	-	-	**-**
Public Works	659,600	350,000	-	-	-	314,200	240,000	40,000	-	667,000	**2,270,800**
Rec. & Parks	7,859,120	306,000	-	-	-	-	-	-	-	-	**8,165,120**
Non-Depart.	98,233,400	-	-	20,000	3,330,000	15,396,800	15,742,230	8,090,730	2,217,520	6,629,400	**149,660,080**
Total Revenue	**117,087,900**	**1,650,330**	**263,000**	**620,000**	**3,330,000**	**15,711,000**	**15,982,230**	**8,130,730**	**2,926,520**	**7,296,400**	**172,998,110**
Use of Reserves	-	147,170	-	760,080	12,000	603,940	-	628,510	-	329,300	**2,481,000**
Total ($)	**117,087,900**	**1,797,500**	**263,000**	**1,380,080**	**3,342,000**	**16,314,940**	**15,982,230**	**8,759,240**	**2,926,520**	**7,625,700**	**175,479,110**
Expenses											
Mayor & Council	1,196,780	-	-	-	-	-	-	-	-	-	**1,196,780**
City Attorney	1,808,590	-	-	-	-	-	-	-	-	-	**1,808,590**
City Manager	4,136,570	277,000	-	-	-	-	-	-	-	-	**4,413,570**
CCE	2,507,880	355,810	-	-	-	-	-	-	-	-	**2,863,690**
CPDS	8,596,200	-	-	-	-	-	-	-	-	-	**8,596,200**
Finance	2,946,430	-	-	-	-	941,040	-	-	-	-	**3,887,470**
HCD	4,204,780	535,400	263,000	-	-	-	-	-	-	-	**5,003,180**
HR	2,595,470	-	-	-	-	-	-	-	-	-	**2,595,470**
IT	8,431,110	-	-	-	-	-	-	-	-	-	**8,431,110**
Police	15,409,800	-	-	903,040	-	-	-	-	443,020	-	**16,755,860**
Procurement	1,616,530	-	-	-	-	-	-	-	-	-	**1,616,530**
Public Works	12,455,470	259,290	-	-	-	8,437,420	7,469,410	6,578,110	29,930	5,135,400	**40,365,030**
Rec. & Parks	30,650,850	370,000	-	-	-	-	-	-	-	-	**31,020,850**
Non-Depart.	19,383,440	-	-	477,040	3,342,000	6,936,480	8,066,610	2,181,130	1,621,310	2,490,300	**44,498,310**
Total Use	**115,939,900**	**1,797,500**	**263,000**	**1,380,080**	**3,342,000**	**16,314,940**	**15,536,020**	**8,759,240**	**2,094,260**	**7,625,700**	**173,052,640**
Add. to Reserves	1,148,000	-	-	-	-	-	446,210	-	832,260	-	**2,426,470**
Total ($)	**117,087,900**	**1,797,500**	**263,000**	**1,380,080**	**3,342,000**	**16,314,940**	**15,982,230**	**8,759,240**	**2,926,520**	**7,625,700**	**175,479,110**

FY 2026 Financial Summary: All Operating Funds by Category and Department

	Mayor and Council	City Attorney	City Manager	Comm. and Community Engagement	Community Planning and Devel. Srv.	Finance	Housing and Community Devel.
Revenue							
Property Taxes	-	-	-	-	-	-	-
Other Gov't.	-	-	-	-	-	-	718,900
Fines/Forfeiture	-	-	-	-	51,100	-	-
Use Money/Prop.	-	-	143,000	1,200,000	-	-	-
Charges for Serv.	-	-	-	-	683,370	-	-
License/Permits	-	-	-	-	4,944,190	-	-
Other Revenue	-	-	9,000	-	-	-	35,250
Total Revenue	**-**	**-**	**152,000**	**1,200,000**	**5,678,660**	**-**	**754,150**
Transfers In	-	-	109,080	-	-	-	250,000
Total Resources	**-**	**-**	**261,080**	**1,200,000**	**5,678,660**	**-**	**1,004,150**
Use of Reserves	-	-	-	-	-	-	-
Total ($)	**-**	**-**	**261,080**	**1,200,000**	**5,678,660**	**-**	**1,004,150**
Expenses							
Personnel	873,220	1,672,330	2,295,790	2,041,160	8,126,870	3,230,260	2,479,340
Operating	296,110	128,040	591,430	453,390	377,000	456,200	493,250
Capital Outlay	-	-	-	252,200	-	-	-
Administrative	-	-	-	-	-	-	-
Other	27,450	8,220	1,526,350	116,940	92,330	201,010	1,971,260
Total Oper. Exp.	**1,196,780**	**1,808,590**	**4,413,570**	**2,863,690**	**8,596,200**	**3,887,470**	**4,943,850**
Principal	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
CIP Transfer	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	59,330
Total Use	**1,196,780**	**1,808,590**	**4,413,570**	**2,863,690**	**8,596,200**	**3,887,470**	**5,003,180**
Add. to Reserves	-	-	-	-	-	-	-
Total ($)	**1,196,780**	**1,808,590**	**4,413,570**	**2,863,690**	**8,596,200**	**3,887,470**	**5,003,180**

Note: See totals by category and additional departments on the next page.

FY 2026 Financial Summary: All Operating Funds by Category and Department

	Human Resources	Info. Technology	Police	Procurement	Public Works	Recreation and Parks	Non-Depart.	Total Operating
Revenue								
Property Taxes	-	-	-	-	-	-	51,720,750	**51,720,750**
Other Gov't.	-	-	1,178,240	-	6,600	117,520	36,326,100	**38,347,360**
Fines/Forfeiture	-	-	3,233,000	-	-	-	-	**3,284,100**
Use Money/Prop.	-	-	-	-	445,600	46,730	2,610,700	**4,446,030**
Charges for Serv.	-	-	294,100	-	1,252,600	7,699,670	43,812,600	**53,742,340**
License/Permits	-	-	44,880	-	468,000	-	80,000	**5,537,070**
Other Revenue	8,000	-	-	-	98,000	231,200	10,090,100	**10,471,550**
Total Revenue	**8,000**	**-**	**4,750,220**	**-**	**2,270,800**	**8,095,120**	**144,640,250**	**167,549,200**
Transfers In	-	-	-	-	-	70,000	5,019,830	**5,448,910**
Total Resources	**8,000**	**-**	**4,750,220**	**-**	**2,270,800**	**8,165,120**	**149,660,080**	**172,998,110**
Use of Reserves	-	-	-	-	-	-	2,481,000	**2,481,000**
Total ($)	**8,000**	**-**	**4,750,220**	**-**	**2,270,800**	**8,165,120**	**152,141,080**	**175,479,110**
Expenses								
Personnel	2,013,190	3,843,090	13,783,690	1,548,740	20,953,390	20,778,510	1,766,440	**85,406,020**
Operating	433,080	1,447,580	2,715,590	37,150	14,849,280	8,922,440	1,677,130	**32,877,670**
Capital Outlay	-	498,720	58,300	-	2,644,670	956,780	2,100,000	**6,510,670**
Administrative	-	-	-	-	-	-	5,627,000	**5,627,000**
Other	149,200	2,641,720	198,280	30,640	1,917,690	363,120	12,190,160	**21,434,370**
Total Oper. Exp.	**2,595,470**	**8,431,110**	**16,755,860**	**1,616,530**	**40,365,030**	**31,020,850**	**23,360,730**	**151,855,730**
Principal	-	-	-	-	-	-	2,382,000	**2,382,000**
Interest	-	-	-	-	-	-	3,566,000	**3,566,000**
CIP Transfer	-	-	-	-	-	-	9,800,000	**9,800,000**
Transfers Out	-	-	-	-	-	-	5,389,580	**5,448,910**
Total Use	**2,595,470**	**8,431,110**	**16,755,860**	**1,616,530**	**40,365,030**	**31,020,850**	**44,498,310**	**173,052,640**
Add. to Reserves	-	-	-	-	-	-	2,426,470	**2,426,470**
Total ($)	**2,595,470**	**8,431,110**	**16,755,860**	**1,616,530**	**40,365,030**	**31,020,850**	**46,924,780**	**175,479,110**

Note: Totals by category include departments from the previous page.

Projected Changes in Fund Balance: Governmental Funds

For governmental funds, the term fund balance is used to describe financial position or the cumulative difference between revenues and expenditures over the life of the fund. These amounts are not invested in capital assets nor have they been committed or assigned for encumbrances, self-insurance, or other purposes.

Below is a summary schedule that includes beginning fund balances, increases and decreases in fund balances, and projected ending fund balances for each of the city's appropriated governmental funds.

Following the summary schedule is a discussion of the funds that are projected to have a change in fund balance of 5 percent or more.

Projected Changes in Fund Balance: Governmental Funds

Fund	6/30/25 Est. Balance	FY 2026 Revenues	FY 2026 Expenditures	6/30/26 Est. Balance	% Change
General*	26,342,300	117,087,900	115,939,900	27,490,300	4.4%
Spec. Act.**	10,666,703	2,400,330	2,442,160	10,624,873	-0.4%
CDBG	3,859	263,000	263,000	3,859	0.0%
Speed	428,800	620,000	1,380,080	(331,280)	-177.3%
Debt Serv.	1,321,405	3,330,000	3,342,000	1,309,405	-0.9%
Capital	28,774,985	15,706,337	30,505,484	13,975,838	-51.4%
Total ($)	**67,538,052**	**139,407,567**	**153,872,624**	**53,072,995**	**-21.4%**

** The 6/30/25 estimated balance reflects a $2,080,000 reduction for fund balance commitments included in the adopted FY 2026 budget ordinance.*
*** FY 2026 Revenues include the adopted General Fund reseves allocation of $750,000 and Expenditures include approx. $644,660 in capital spending.*

Speed Camera Fund: The fund balance in the Speed Camera Fund will decrease by 177.3 percent or $760,080 due to declining citation revenues and the projected use of reserves for the safe speed program. In response to declining revenues, the budget has removed Speed Camera Fund support for pedestrian and bicycle safety CIP projects. Future General Fund transfers may be necessary if citation revenues do not improve during the fiscal year.

Capital Projects Fund: The fund balance in the Capital Projects Fund is estimated to decrease by 51.4 percent or $14.8 million due to the city's planned use of reserves that are currently appropriated for capital projects. This is a multi-year program that continually carries a large balance from year to year. Similar to the Debt Service Fund, this Fund is balanced over a five year period, with the ultimate goal of maintaining a positive cash balance each planned year. The estimated 6/30/26 balance is in compliance with the reserve target.

Projected Changes in Working Capital: Enterprise Funds

An important component of financial position for an enterprise fund is working capital. Working capital, which represents cash, short term receivables and short term payables in an enterprise fund, is similar to a governmental fund balance because it focuses on near-term liquidity. The working capital balances are projected in the cash flow models that are established for each fund.

For the city's utility funds, rates are set based on cash flow models that differ from budget forecasts because they include actual cash-based inflows and outflows, whereas the budget forecast is consistent with Generally Accepted Accounting Principles (GAAP).

Below is a summary schedule that includes beginning working capital balances, projected inflows and outflows, and ending working capital balances for each of the city's appropriated enterprise funds.

Following the summary schedule is a discussion of the enterprise funds that are estimated to be out of compliance with the city's Financial Management Policies at the end of FY 2026.

Projected Changes in Working Capital: Enterprise Funds

Fund	6/30/25 Est. Balance	FY 2026 Inflows	FY 2026 Outflows	6/30/26 Est. Balance	% Change
Water	2,384,991	15,168,305	15,511,629	2,041,667	-14.4%
Sewer	10,177,532	15,730,245	13,034,729	12,873,048	26.5%
Refuse	576,615	8,129,780	8,461,270	245,125	-57.5%
Parking	312,024	2,854,270	2,844,802	321,492	3.0%
SWM	7,142,717	7,288,670	8,973,921	5,457,466	-23.6%
Total ($)	**20,593,879**	**49,171,270**	**48,826,351**	**20,938,798**	**1.7%**

Water Fund: The Water Fund continues to be out of compliance with the city's Financial Management Policies, which require a six month operating reserve balance. In FY 2024, the city performed a comprehensive utility rate study that evaluated the cost of water and sewer service. This study focused on a long term plan that would promote Water and Sewer funds' compliance with the city's financial policies. The adopted water rates for FY 2025 - FY 2027 are incorporated into the current forecast with a FY 2030 compliance target.

Refuse Fund: The Refuse Fund is out of compliance with the established debt service coverage ratio. The current debt will be retired in FY 2026. No additional bond issues are planned at this time. The Refuse Fund is expected to maintain working capital reserves of at least one month of operating expenses over the long term, but is forecasted to fall below those targets during FY 2026 and FY 2027.

Financial Summary: General Fund

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Revenue									
Property Taxes	44,931,581	46,053,556	46,785,935	49,060,000	51,610,000	54,240,300	57,000,600	58,823,000	60,701,000
Other Gov't.	29,939,445	32,120,843	34,764,329	35,414,580	37,754,960	38,717,749	38,779,487	39,861,132	40,976,676
Fines/Forfeitures	511,807	576,334	3,505,018	2,009,700	2,234,100	2,234,100	2,234,100	2,234,100	2,234,100
Use Money/Prop.	587,211	1,978,540	3,268,814	1,679,460	2,130,730	2,105,325	1,981,511	1,959,216	1,938,371
Charges for Serv.	6,310,221	8,255,595	9,121,519	7,988,340	8,967,140	9,190,991	9,417,138	9,648,934	9,886,522
Licenses/Permits	3,480,339	3,362,522	4,021,273	4,789,710	5,069,070	5,193,797	5,321,642	5,452,683	5,587,000
Other Revenue*	6,494,904	8,807,062	9,900,143	8,140,060	9,321,900	9,492,435	9,667,383	9,846,870	10,031,026
Total Revenue	**92,255,508**	**101,154,452**	**111,367,031**	**109,081,850**	**117,087,900**	**121,174,696**	**124,401,861**	**127,825,936**	**131,354,695**
Transfers In	-	-	-	-	-	-	-	-	-
Total Resources	**92,255,508**	**101,154,452**	**111,367,031**	**109,081,850**	**117,087,900**	**121,174,696**	**124,401,861**	**127,825,936**	**131,354,695**
Use of Reserves**	-	-	-	-	-	-	-	-	21,370
Total ($)	**92,255,508**	**101,154,452**	**111,367,031**	**109,081,850**	**117,087,900**	**121,174,696**	**124,401,861**	**127,825,936**	**131,376,065**

** Includes hotel tax, miscellaneous revenues, and administrative charges from other funds.*

*** Although the forecast shows "Use of Reserves" to balance the budget in future years, it is the city's policy to balance with current resources. The forecast is not intended to be used as a proposed budget for future years because of the certainty of future adjustments. The forecast is intended to inform staff and the elected body of the long-term impact that may result from short-term resource allocation decisions.*

Expenditures									
Personnel	51,171,989	55,764,622	60,482,656	65,008,130	70,298,240	74,724,992	78,198,425	81,540,709	84,908,957
Operating	14,559,312	14,817,979	17,098,595	20,386,740	18,404,650	18,930,603	18,727,047	19,029,786	19,288,974
Capital Outlay	2,325,753	4,299,806	4,828,636	3,536,360	4,546,430	4,426,399	4,426,399	4,426,399	4,426,399
Administrative	-	-	-	-	-	-	-	-	-
Other***	2,911,528	4,814,426	4,683,845	5,227,540	7,827,170	7,985,582	8,117,424	8,251,907	8,389,084
Total Oper. Exp.	**70,968,582**	**79,696,833**	**87,093,732**	**94,158,770**	**101,076,490**	**106,067,576**	**109,469,296**	**113,248,802**	**117,013,414**
Principal	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
CIP Transfer	10,220,000	14,207,000	12,789,580	9,300,000	9,800,000	9,900,000	9,900,000	9,900,000	9,900,000
Transfers Out	6,252,110	5,887,165	5,679,950	5,553,080	5,063,410	4,944,038	4,450,750	4,456,602	4,462,651
Total Use	**87,440,692**	**99,790,998**	**105,563,262**	**109,011,850**	**115,939,900**	**120,911,614**	**123,820,046**	**127,605,403**	**131,376,065**
Add. to Reserves	4,814,816	1,363,454	5,803,769	70,000	1,148,000	263,082	581,815	220,532	-
Total ($)	**92,255,508**	**101,154,452**	**111,367,031**	**109,081,850**	**117,087,900**	**121,174,696**	**124,401,861**	**127,825,936**	**131,376,065**

**** Includes leases, SBITAs, community services and enrichment grants and the city's annual contribution to Rockville Economic Development, Inc. (REDI).*

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Goal: Maintain an unassigned fund balance of at least 20 percent of annual adopted revenue.									

Return to Table of Contents

General Fund

Purpose of Fund: The General Fund is the general operating fund of the city, and is used to account for all financial resources except those required to be accounted for in another fund.

Fund Policy: Current year operating expenditures must be funded with current year revenues, inclusive of debt service. General Fund expenditures may exceed revenues in a given year only when the additional spending is funded by beginning fund balance and only for CIP expenditures or other one-time or non-recurring expenditures, as authorized by the Mayor and Council.

User of Service: All residents, businesses, and visitors of the city benefit from the operations of the General Fund.

Budget Statistics: The General Fund makes up 67 percent of the total operating budget, and supports 446.6 regular FTEs, all general operating and administrative costs of the city, and 46 capital projects. The General Fund supports all or part of the budgets for all 13 of the city's departments, as well as the Non-Departmental budget.

Special Notes: It is the city's policy to maintain a General Fund contingency account equal to a maximum of 1 percent of the city's General Fund budgeted appropriations. This account is available for unanticipated, unbudgeted expenditures of a non-recurring nature and/or unexpected cost increases that require the City Manager's approval. All spending from the contingency account is reported to the Mayor and Council on a quarterly basis. The contingency account for FY 2026 equals $350,000, which is well below the policy limit of $1,170,880.

Fund Balance: It is the city's policy to maintain an unassigned fund balance ("reserve") of at least 20 percent of annual adopted General Fund revenue.

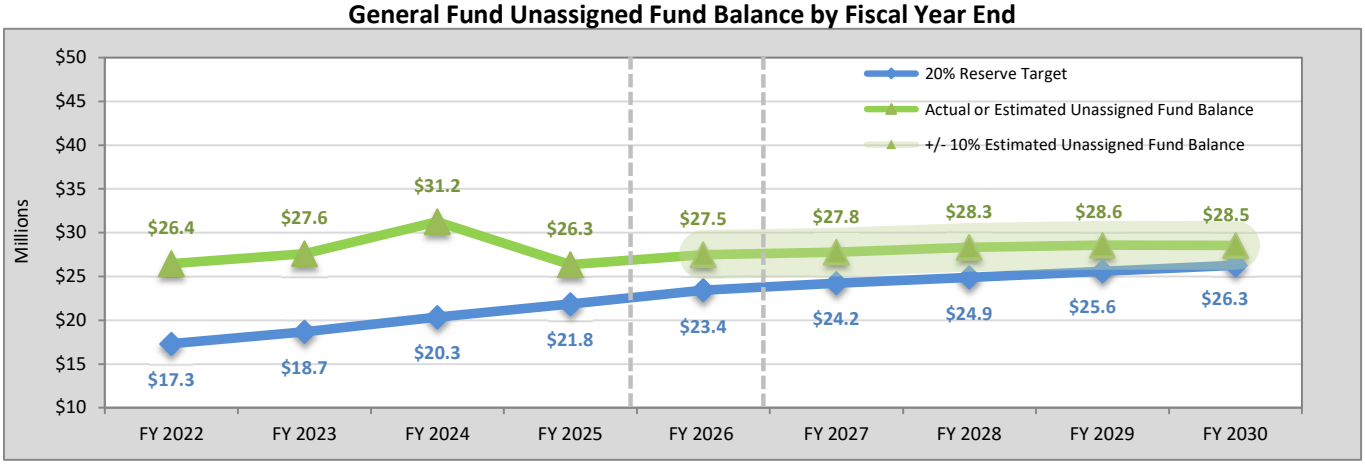
The unassigned fund balance is defined as the accumulation of General Fund revenues that exceed General Fund expenditures, less the portion of the fund balance that is considered nonspendable, restricted, committed, or assigned. The purpose of this balance is to mitigate risks of economic uncertainty and to ensure the orderly provision of services to residents. Use of funds below the 20 percent required level must be approved by specific action of the Mayor and Council.

To the extent that the General Fund unassigned fund balance exceeds the target, the city may draw upon the fund balance to provide paygo financing for capital projects, for other one-time items, or for additional contributions to reduce the OPEB or pension unfunded liabilities. In addition, Mayor and Council or the City Manager may commit or assign the fund balance that exceeds the target, respectively.

The FY 2025 decrease in reserves reflected in the chart below includes uses of reserves on budget amendments. The FY 2025 estimated unassigned fund balance includes a projected $1 million addition to reserves and all committments of reserves included for the FY 2026 budget ordinance.

The FY 2026 budget ordinance includes commitments of excess General Fund reserves totaling $2,080,000 to the following one time needs: contribution to the Housing Opportunities Fund sub-account ($750,000), Green Space Management Plan ($280,000), Senior Center Entrance (TA24) construction ($800,000), emergency vehicle for the Rockville Volunteer Fire Department ($250,000).

General Fund Unassigned Fund Balance by Fiscal Year End



Return to Table of Contents

General Fund Revenue Detail

	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	Percent Change
Property Taxes	**46,785,935**	**49,060,000**	**51,610,000**	**5.2%**
Real Property Tax *	43,262,825	45,280,000	48,070,000	6.2%
Personal Property Tax *	3,408,322	3,690,000	3,450,000	-6.5%
Interest on Taxes	114,788	90,000	90,000	0.0%
From Other Gov't.	**34,764,329**	**35,414,580**	**37,754,960**	**6.6%**
Income Tax *	20,630,040	20,300,000	21,200,000	4.4%
Tax Duplication *	7,920,972	8,458,000	8,983,400	6.2%
Highway User *	3,507,312	4,050,000	4,660,000	15.1%
Police Protection Grant *	895,249	883,550	1,138,220	28.8%
Admissions & Amusement Tax *	1,104,245	1,050,000	1,100,000	4.8%
Linkages to Learning Grant	268,805	249,660	228,820	-8.3%
Youth & Family Services Grant	161,906	214,050	227,080	6.1%
Recreation Grants	74,472	21,720	21,720	0.0%
Cannabis Sales Tax	42,222	32,000	40,000	25.0%
Traffic Signal Reimbursement	6,600	6,600	6,600	0.0%
PILOT Reimburse. from County	13,265	13,300	13,300	0.0%
Mowing Reimbursement from State	15,736	15,740	15,740	0.0%
Miscellaneous Grants	123,505	119,960	120,080	0.1%
Fines & Forfeitures	**3,505,018**	**2,009,700**	**2,234,100**	**11.2%**
Municipal Infractions	3,820	1,700	51,100	2905.9%
Redlight Camera Citations *	3,491,665	2,000,000	2,175,000	8.8%
Confiscated Funds	9,533	8,000	8,000	0.0%
Use of Money & Prop.	**3,268,814**	**1,679,460**	**2,130,730**	**26.9%**
Cable Franchise Fees *	704,723	690,000	600,000	-13.0%
Interest Earnings *	2,515,830	750,000	1,300,000	73.3%
Land Rental	43,266	193,000	183,000	-5.2%
Building Rental	3,000	45,460	46,730	2.8%
Other	1,995	1,000	1,000	0.0%
Licenses and Permits *	**4,021,273**	**4,789,710**	**5,069,070**	**5.8%**
Traders Licenses	56,517	100,000	80,000	-20.0%
Building Permits	2,694,870	2,642,060	2,708,110	2.5%
Rental Licenses	1,199,450	1,972,000	2,221,300	12.6%
Animal Licenses	50,644	61,230	44,880	-26.7%
Other Licenses	19,792	14,420	14,780	2.5%

** Revenue source is described on the pages following the General Fund Revenue Detail tables.*

General Fund Revenue Detail (continued)

	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	Percent Change
Charges for Services *	**9,121,519**	**7,988,340**	**8,967,140**	**12.3%**
Forestry Develop. Review Fees	40,601	53,150	52,330	-1.5%
Recreation Program Fees	4,300,492	3,821,020	4,354,600	14.0%
Zoning Fees	145,624	91,000	129,620	42.4%
Charges for Police Services	52,438	30,000	30,000	0.0%
Sale of Materials	8,926	4,500	9,860	119.1%
Fire Safety Fees	351,869	363,590	372,680	2.5%
Fire Review Fees	180,114	122,910	125,980	2.5%
Public Works Permits	547,968	738,000	607,000	-17.8%
Swim Team Dues	827,514	771,150	804,400	4.3%
Membership Fees	928,516	762,400	839,440	10.1%
Rec. and Parks Concessions	17,951	14,650	14,850	1.4%
Facility Rental Fees	917,852	650,650	893,860	37.4%
Special Events Fees	81,980	79,200	79,200	0.0%
Fitzgerald Theatre Tickets	43,120	31,000	36,000	16.1%
Internal Facility Use	34,681	23,000	25,000	8.7%
Merchandise Sales	19,709	13,500	19,500	44.4%
Swim and Fitness Center Fees	619,319	394,420	569,620	44.4%
Other Fees	2,845	24,200	3,200	-86.8%
Other Revenue	**9,900,143**	**8,140,060**	**9,321,900**	**14.5%**
Community Contributions	67,283	61,200	61,200	0.0%
Hotel Tax *	889,986	1,000,000	1,000,000	0.0%
Sale of Vehicles	115,255	23,500	46,000	95.7%
Lease Inception**	1,235,864	600,000	1,500,000	150.0%
SBITA Inception**	739,839	900,000	600,000	-33.3%
Lease Revenue	145,532	145,000	114,400	-21.1%
Miscellaneous Revenues	2,042,424	356,260	351,300	-1.4%
Miscellaneous Grants	53,503	20,000	20,000	0.0%
Recreation Fees	3,257	2,000	2,000	0.0%
Water Admin. Charge *	1,434,400	1,730,400	1,998,000	15.5%
Sewer Admin. Charge *	649,500	710,600	721,500	1.5%
Refuse Admin. Charge *	1,288,900	1,351,000	1,478,500	9.4%
Parking Admin. Charge *	88,900	103,300	118,000	14.2%
Stormwater Admin. Charge *	965,000	950,000	1,046,000	10.1%
Speed Camera Admin. Charge *	180,500	186,800	265,000	41.9%
Total ($)	**111,367,031**	**109,081,850**	**117,087,900**	**7.3%**

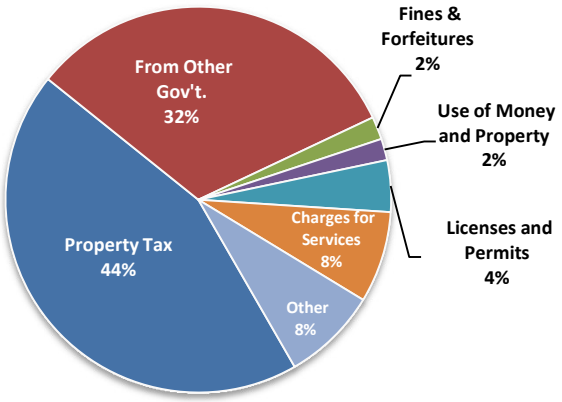
** Revenue source is described on the pages following the General Fund Revenue Detail tables.*

*** Lease and SBITA Inception revenue is a GASB reporting requirement and has an equal offsetting expenditure.*

General Fund Revenues

There are seven categories of revenues that make up the General Fund. These sources total $117.1 million for FY 2026, an increase of 7.3 percent from FY 2025. Property taxes make up the largest portion, constituting 44 percent of total revenues.

General Fund Revenues



Property Tax: This category of revenue consists of taxes on the assessed value of real estate (including land and structures on the land) and taxes on the assessed value of personal property (inventory, furniture, and fixtures of business establishments). The tax rate is the amount levied per $100 of assessed value, as determined by the State of Maryland Department of Assessments and Taxation (SDAT). The Mayor and Council establish the tax rate each year in order to finance General Fund activities.

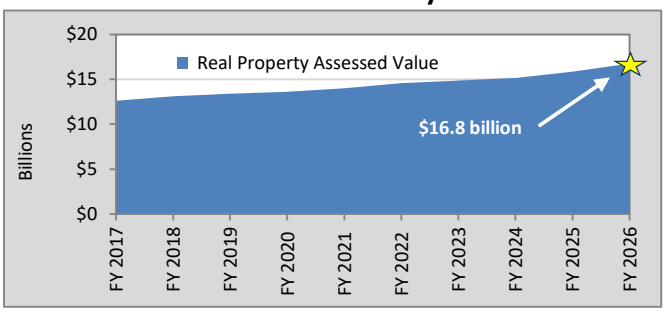
Real Property Tax: The City of Rockville's real property tax rate is set to remain flat at $0.292 for every $100 of assessed value. SDAT reassesses real property every three years and tax bills are based on those assessments. For homeowners, any increase to assessed value is phased in equally over a three-year period, and the resulting increase in the property tax bill is capped at 10 percent. Any decrease is fully factored into the first full levy year after the assessment.

The real taxable assessed value from FY 2025 to FY 2026 increased by approximately 5.7 percent to $16.8 billion. This will result in an increase in revenues of $2.8 million, up to $48.1 million. This assessment included one major area reassessment, and demonstrated significant growth which will continue to be phased in through FY 2028. The total taxable assessed value is estimated to increase 5 percent for the next two years and 3 percent thereafter (including additions for new property), and the forecast assumes the tax rate will remain flat at $0.292 for the entirety of the forecast.

The FY 2026 through FY 2030 real property tax revenue includes $300,000 for the city's Homeowners' Tax Credit (HTC) Program. The HTC Program is a State administered program that provides property tax credits to low- and moderate-income residents for taxes due on their principal residence. For FY 2026 and assumed throughout the forecast, households with gross incomes up to $91,000 per year and a household net worth of less than $200,000 (not including the value of the home and qualified retirement savings) could qualify for tax relief on the first $495,000 of their home's assessed value. (Note: In FY 2021 SDAT notified the municipal jurisdictions that current State law does not give them the authority to calculate municipal credits, only county credits. As a result, the continuation of this program beyond FY 2026 is unknown at this time.)

In addition to the HTC, the city provides other tax waivers or tax credits to non-profit swimming pools, Parkside Landing Apartments, Scarborough Square Apartments, and other RHE properties.

Taxable Assessed Value by Fiscal Year



Personal Property Tax: The City of Rockville's personal property tax rate is set to remain unchanged at $0.805 cents per $100 of assessed value. In accordance with Maryland law, the personal property tax only applies to businesses. The city has enacted the following exemptions from personal property tax: (1) 82 percent of the value of commercial inventory; (2) 82 percent of the value of manufacturing or research and development inventory; and (3) 100 percent of the value of manufacturing or research and development machinery.

The FY 2026 budget assumes that taxable assessed values will total approximately $424 million, which equates to a decrease of $240,000 in tax revenue, bringing the total to $3.5 million, in line with FY 2024 actual revenues. This estimate aligns with recent collections and assessments from FY 2024 and FY 2025. The forecast assumes the assessed value will increase by 2 percent per year.

General Fund Revenues (continued)

From Other Governments: This category of revenue consists of revenues from the federal government, State of Maryland, and Montgomery County. Nearly all of the revenue in this category comes from income tax, tax duplication, admission and amusement tax, highway user revenue, and police protection grant.

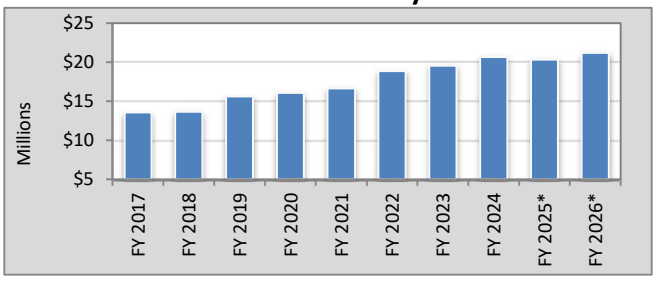
Income Tax: Income tax revenue is the second largest source of revenue in the General Fund. Income tax revenue consists of the city's share of income taxes received by the State of Maryland for returns filed from Rockville. Maryland counties can impose an income tax that is separate from the State income tax. In accordance with Maryland law, municipalities receive 17 percent of collected county income taxes. The County's income tax rate is 3.2 percent.

Starting in FY 2017, total income tax revenue was impacted by the Supreme Court decision on the *Wynne* case. The revenue payback from returns prior to FY 2017 as a result of the *Wynne* case is spread over 80 quarterly installments starting in FY 2021. This repayment has minimal impact on Rockville's revenues.

The income tax estimate for FY 2026 is estimated at $21.2 million, 4.4 percent higher than the FY 2025 adopted budget of $20.3 million. In FY 2022 the city realized significant growth in income tax revenues, but this growth slowed in FY 2023 and FY 2024. This revenue source is challenging to predict because it is based on individual income tax returns each year. Factors such as employment rates, capital gains, retirement rates, and wage growth all contribute to the amount of annual revenue. The latest estimates for FY 2025 income tax revenue are shown in the chart below.

Due to the variability of this revenue source, the General Fund forecast will assume a 3.5 percent increase each year throughout the forecast.

Income Tax Revenue by Fiscal Year



** Estimated.*

Tax Duplication: Tax duplication payments are received from Montgomery County as a partial reimbursement for services the County does not provide, but for which the County receives taxes from Rockville properties. Montgomery County passed legislation in March 2022 that more accurately acknowledges taxpayer-supported spending by Rockville and other municipalities in Montgomery County.

The FY 2026 funding level is intended to reflect adjustments made to the tax duplication revenue calculations. The city will continue to advocate for reasonable compensation that reflects the cost of providing transportation infrastructure and policing services. The codification of tax duplication revenue was expected to help Rockville and other municipalities address shortfalls created in previously underfunded years.

The FY 2026 revenue equals $9 million, a 6.2 percent increase over the FY 2025 adopted budget. For the forecast, Rockville will assume an inflationary factor of 2 percent per year.

Admissions and Amusement Tax: Admissions and amusement tax is a local tax collected by the State of Maryland Comptroller's Office for jurisdictions in Maryland. The tax is imposed on the gross receipts from admissions, the use or rental of recreational or sports equipment, and the sale of merchandise, refreshments, or services at a place where entertainment is provided.

Rockville receives the largest amount of this revenue from movie theaters, indoor athletic facilities, and ice skating rinks. Revenues from this source have been as high as $1.4 million before the pandemic hit in FY 2019. Since that time revenues have dropped and have not rebounded to pre-pandemic levels.

The FY 2026 budget assumes revenues of $1.1 million which is consistent with recent trends. This revenue is paid to the city on a quarterly basis.

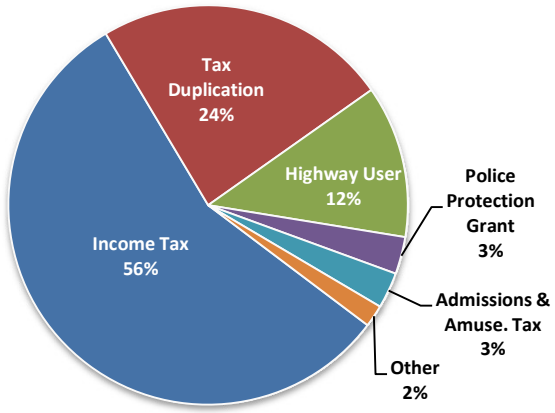
General Fund Revenues (continued)

Highway User: Highway User Revenue (HUR) is distributed by the State of Maryland based on a methodology that uses lane miles and vehicle registrations. This revenue source supports the construction, reconstruction, and maintenance of the city's roads and streets.

For FY 2026, the city is projected to receive $4.7 million in highway user, which is more than the FY 2025 adopted budget and FY 2024 actuals. This is the latest estimate from the Maryland State Highway Administration. The legislation which increased this transportation funding for local jurisdictions is set to sunset in FY 2028. The forecast reflects reductions beginning in FY 2028 for this revenue based on the current legislation.

Police Protection Grant: This revenue consists of an annual operating grant from the State of Maryland to the City of Rockville to assist with funding police protection services. The FY 2026 budget assumes $1.1 million and future years will increase by 3 percent per year, which is consistent with past trends and with communications from the State.

Revenues from Other Gov't.



Fines and Forfeitures: Redlight camera citation revenues make up over 97 percent of this category. Revenue from redlight cameras dropped from historic trends due to a reduction in functioning cameras, however following equipment upgrades the citation activity has improved. The FY 2026 budget totals $2.2 million and assumes 29,000 paid citations. Per State law, the city receives $75 in revenue per paid citation; this is partially offset by expenditures of $26.50 per citation. The forecast assumes flat revenues in this category.

Use of Money and Property: This revenue source is made up of cable franchise fees, land rental, building rental, and interest earnings. Cable franchise fees and interest earnings make up a majority of this revenue source for FY 2026.

Cable Franchise Fees: This revenue source represents franchise fees and operating grants paid to the city by Comcast and Verizon. In the State of Maryland, cable companies pay a franchise fee as partial compensation for the use of public rights-of-way under authority of federal law. The FY 2026 estimate for this category equals $600,000, a $90,000 reduction from FY 2025. The forecast assumes a 5 percent decrease each year consistent with changes in consumer behavior.

Interest Earnings: The largest source in this category represents the interest that the city earns on investment accounts. In May 2019 the city began utilizing the services of an investment advisor/asset manager to assist with the investment of city funds, with the goal of diversifying the city's investment options and generating additional interest income. In FY 2024 the city added $10 million to its core investment portfolio and invested in a portfolio of certificates of deposit to capitalize on the strong market. The FY 2026 estimate equals $1.3 million, which more accurately reflects the interest rate environment. The changes to the federal interest rate may result in the city showing unrecognized losses on some investments, though it is not anticipated that many of these losses will be realized. The forecast assumes interest earnings will remain flat in FY 2027, and that rate reductions will result in a small decline in investment earnings in FY 2028 through FY 2030. These estimates will be adjusted if the city's investment holdings and markets indicate a significant change.

General Fund Revenues (continued)

Charges for Services: This revenue source comes from charges to users who individually benefit from a particular city service. Recreation services make up a majority of this category including swim team dues, recreation program fees, Swim and Fitness Center memberships, and other facility membership fees. This total revenue category increased from the FY 2025 adopted budget by 12.3 percent, or approximately $1 million.

The revenue level has surpassed pre-pandemic levels and reflects the volume of current activity. A portion of the FY 2026 increase is the restoration of revenues that were reduced for planned facility closures in connection with construction and renovation projects in FY 2025. The FY 2026 fee increases reflect the increased costs of providing services and align with the city's cost recovery framework. Recreation services revenues are estimated to increase by 2.5 percent each year throughout the forecast to keep pace with general operating and program cost increases. Most other revenue sources in this category are estimated to remain flat or increase by a modest 2.5 percent.

Licenses and Permits: Approximately 97 percent of the revenue in this category comes from building permits and rental licenses. Building permit revenue consists of revenue received from permits issued for building construction, plumbing, sewer, water, and gas. Rental license revenue consists of licensing fees for the inspection of single and multi-family dwelling units and hotels. Revenue increased in this category due to planned fee increases and estimated permitting and inspection volume. This category of revenues is $279,360 higher than the FY 2025 adopted budget.

Staff estimates that both permits and licenses will increase by a modest 2.5 percent per year throughout the forecast.

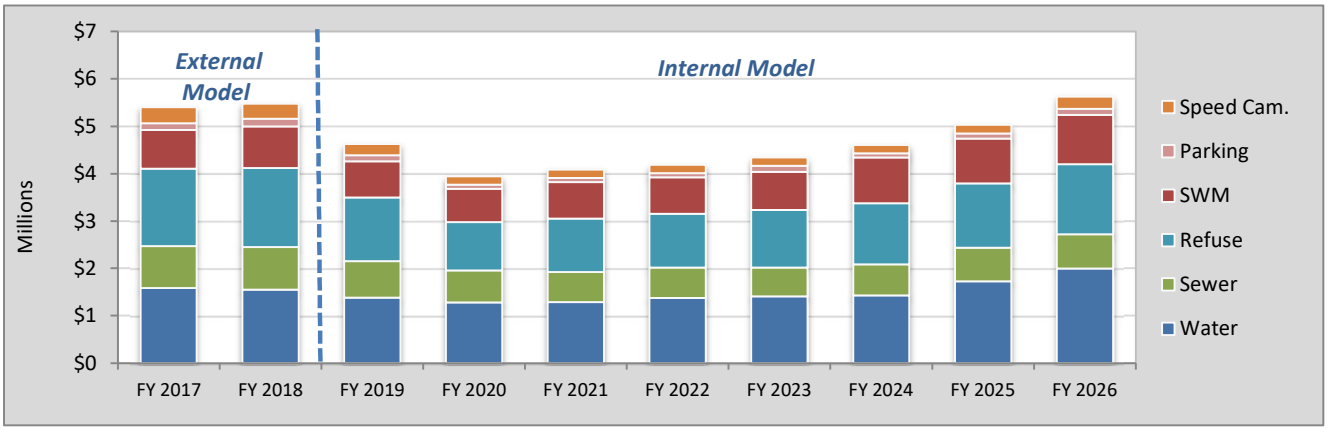
Other Revenue: This category is made up of revenue sources that are not consistent with the other categories. This revenue source is primarily made up of hotel tax, community contributions, miscellaneous revenues, and administrative charges.

Administrative Charges: This revenue source represents centrally budgeted administrative or "overhead" costs. Six of the city's operating funds pay for their share of overhead costs through an annual transfer to the General Fund.

The FY 2026 administrative charge revenue equals $5.6 million based on the city's internal cost allocation model; this is $594,900 more than what was adopted in FY 2025. (Note: As displayed in the graph, the city transitioned to an internal calculation in FY 2019.) A calculation is performed each year to determine the administrative charges. This revenue source is estimated to increase by 2.5 percent for each year of the forecast.

Hotel Tax: This revenue source consists of the city's share of tax levied on a person who pays for a room or space at a hotel in Rockville. For FY 2021 and FY 2022, the city experienced dramatic reductions in hotel tax revenue because of the reduction in personal and professional travel. For FY 2026, the budget maintains $1 million which is consistent with pre-pandemic levels. The forecast will assume an inflationary factor of 2.5 percent for each year.

General Fund Administrative Charges to Other Funds by Fiscal Year



General Fund Expenditure Detail

	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	Percent Change
Personnel	**60,482,656**	**65,008,130**	**70,298,240**	**8.1%**
Regular Employee Wages *	39,427,928	43,370,080	47,053,130	8.5%
Temporary Employee Wages *	3,982,517	3,991,580	4,359,690	9.2%
Overtime *	1,828,066	936,680	977,630	4.4%
Benefits *	15,244,145	16,709,790	17,907,790	7.2%
Operating, Contractual Services *	**10,795,804**	**13,298,620**	**10,539,400**	**-20.7%**
Consultants	519,519	387,400	668,010	72.4%
Professional Services	192,911	174,400	221,880	27.2%
Outside/Temporary Employees	480,754	541,480	566,650	4.6%
Artisans	128,209	131,940	141,980	7.6%
Digital Scanning	-	24,200	24,200	0.0%
Phone and Internet Services	545,054	659,350	580,240	-12.0%
Postage	262,663	151,930	151,720	-0.1%
Advertising (Non Recruitment)	64,689	72,400	66,810	-7.7%
Software Maint. and Subscriptions**	691,914	3,255,100	-	-100.0%
Property Tax Billing	160,756	153,100	168,850	10.3%
Janitorial Services	316,033	459,810	475,480	3.4%
Medical Exams	42,975	33,440	37,000	10.6%
Recruitment	74,177	24,900	24,900	0.0%
Travel, Training, Professional Devel.	629,791	849,360	933,310	9.9%
Contract Services	4,336,051	4,109,150	4,070,470	-0.9%
Alarm System	69,404	31,320	38,320	22.3%
Contract Equipment Maintenance/Repair	301,977	340,170	327,660	-3.7%
Transportation Services	222,207	235,640	236,880	0.5%
Credit Card Charges	210,327	174,880	251,300	43.7%
Refuse Dump Fees	9,620	9,240	9,240	0.0%
Uniform Rental and Cleaning	98,370	105,740	105,940	0.2%
Refuse Service	66,044	57,900	65,660	13.4%
Facility Rental (Non City Facility)	181,977	200,560	286,350	42.8%
Printing Contracts	160,473	178,100	169,590	-4.8%
Equipment Rental	329,475	246,380	261,310	6.1%
Internal City Facility Rental	42,006	47,170	46,980	-0.4%
Property and Liability Insurance	658,428	643,560	608,670	-5.4%

** Expenditure item/category is described on the pages following the General Fund Expenditure Detail tables.*

*** Software subscriptions under GASB 96 have been reclassified to the other category in FY 2026.*

General Fund Expenditure Detail (continued)

	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	Percent Change
Operating, Commodities *	**6,302,791**	**7,088,120**	**7,865,250**	**11.0%**
Electricity	2,102,364	2,201,030	2,257,050	2.5%
Heating Fuel	232,247	242,460	273,430	12.8%
Gasoline/Oil	444,120	487,320	477,970	-1.9%
Water Charges	128,606	168,300	185,700	10.3%
Sewer Charges	90,667	120,960	129,320	6.9%
SWM Fees	219,160	230,210	240,660	4.5%
Equipment Parts	396,641	352,850	362,050	2.6%
Program/Maintenance Supplies	1,617,007	1,604,840	1,762,290	9.8%
Chemicals	239,631	348,790	346,690	-0.6%
Trophies And Award	7,426	10,180	120,230	1081.0%
Uniforms/Staff Shirts	157,270	184,990	159,440	-13.8%
Boards And Commissions Support	1,136	5,600	5,600	0.0%
General Fund Contingency *	-	350,000	350,000	0.0%
Vehicle Preparation Costs	26,400	36,980	30,580	-17.3%
Furniture and Equipment < $5000	640,116	743,610	1,164,240	56.6%
Capital Outlay *	**4,828,636**	**3,536,360**	**4,546,430**	**28.6%**
Major Repairs	967,925	986,000	990,000	0.4%
Special Projects	459,683	105,000	68,520	-34.7%
Vehicle Replacement *	945,443	556,310	724,430	30.2%
Equipment & Tools	107,042	99,700	99,260	-0.4%
Computer/Communication Equipment	367,654	284,550	559,420	96.6%
Computer Software	5,186	4,800	4,800	0.0%
SBITA Inception***	739,839	900,000	600,000	-33.3%
Lease Inception***	1,235,864	600,000	1,500,000	150.0%
Other *	**4,683,845**	**5,227,540**	**7,827,170**	**49.7%**
Other Misc Expenses	52,459	35,480	41,630	17.3%
Hotel Tax Payments	30,801	35,000	35,000	0.0%
Community Organization Grants *	2,479,343	2,655,910	3,011,990	13.4%
SBITA Expenses**	1,296,174	1,280,000	3,406,870	166.2%
Vehicle & Equip. Leases	825,068	1,221,150	1,331,680	9.1%
CIP Transfer *	**12,789,580**	**9,300,000**	**9,800,000**	**5.4%**
Transfers Out	**5,679,950**	**5,553,080**	**5,063,410**	**-8.8%**
Transfer To Parking Fund *	1,000,000	1,180,000	1,275,000	8.1%
Transfer To Debt Service Fund *	4,050,000	4,130,000	3,300,000	-20.1%
Transfer To Refuse Fund *	52,820	56,180	59,330	5.6%
Transfer To Special Activities Fund *	577,130	186,900	429,080	129.6%
Total ($)	**105,563,262**	**109,011,850**	**115,939,900**	**6.4%**

** Expenditure item/category is described on the pages following the General Fund Expenditure Detail tables.*

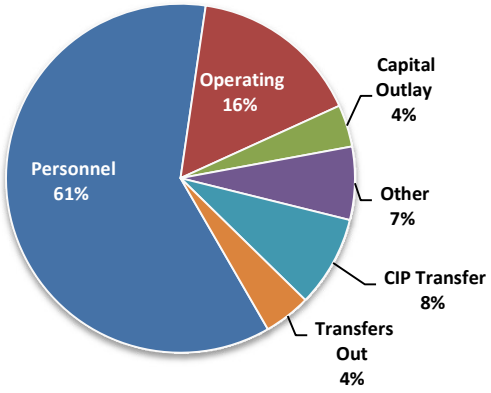
*** Software subscriptions under GASB 96 have been reclassified to the other category in FY 2026.*

**** Lease and SBITA Inception expenditure is a GASB reporting requirement and has an equal offsetting revenue.*

General Fund Expenditures

There are six categories of expenditures that make up the General Fund. These expenditures total $115.9 million for FY 2026, an increase of 6.4 percent from FY 2025. Personnel expenditures make up the largest portion, constituting 61 percent.

General Fund Expenditures



Personnel: This category of expenditures consists of regular employee wages, temporary employee wages, overtime, and benefits. This category increased by 8.1 percent or $5.3 million from FY 2025 to FY 2026.

Regular Employee Wages: The FY 2026 budget equals $47.1 million for regular employee wages. The budget includes a 2.5 percent cost of living adjustment, steps or performance based increments for all employees, and the net addition of 12.4 full time equivalent positions. The budget also includes additions to regular employee wages in alignment with the recommendations of the compensation and classification study which was completed in March 2025. The forecast assumes an overall regular wage increase of 4.5 percent each year; this increase includes both cost of living and step and performance based increments.

Temporary Employee Wages: The FY 2026 budget equals $4.4 million, a 9.2 percent increase from FY 2025. The majority of the temporary employees are in the Department of Recreation and Parks.

For FY 2026, the City of Rockville will continue to follow Montgomery County's hourly minimum wage rate, which will equal $17.65 on July 1, 2025. This is a 2.9 percent increase from the $17.15 hourly minimum wage in FY 2025.

The temporary employee wages category is estimated to increase by 3 percent each year throughout the forecast. For future years, Montgomery County's minimum wage is set to increase by an inflationary factor each year.

Overtime: The overtime budget for FY 2026 equals $977,630, a 4.4 percent increase from FY 2025. Overtime is estimated to increase by 4 percent each year throughout the forecast, which is consistent with regular employee annual wage increases for Police and AFSCME. Approximately 62 percent of overtime is allocated to the Police Department.

Benefits: Benefits increased by $1.2 million or 7.2 percent from FY 2025. The increase is driven by the addition of full time equivalent positions, increases in health insurance costs, and increases to the annual retirement contributions. City covered benefits for FY 2026 include: allowances, disability pay, retirement, health and dental insurance (including post employment benefits), and life insurance. Each benefit is described in more detail below and on the following page.

Allowances include cell phone, car, meal and shoe allowances, and language stipends that vary by department. This category of expenses increased by $62,940 in the General Fund for adjustments to the city's cell phone allowance and added FTEs up to $230,720 ($285,330 all funds) for FY 2026. There are 221.2 FTEs budgeted to receive allowances in FY 2026 (313.9 FTEs all funds).

Disability pay (also known as the Income Protection Plan) remained steady at $57,500 for FY 2026. This category will experience reductions over time due to the phasing out of IPP participants when they reach normal retirement age. For FY 2026 only one IPP participant remains and a new long-term disability program is available for eligible employees. The long-term disability program is budgeted at $152,000 in FY 2026.

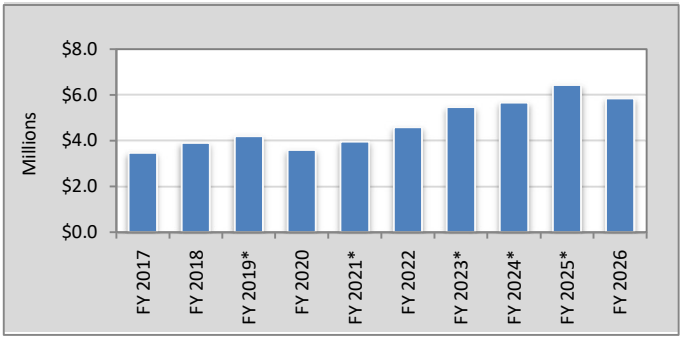
The city's retirement program consists of a defined benefit (DB) plan and a defined contribution (Thrift) plan. Each employee group contributes different amounts toward their retirement, and accordingly earns a different benefit. Administrative and AFSCME employees are in both the DB and Thrift plans, while Police employees are only in the DB plan.

General Fund Expenditures (continued)

For FY 2026, the city's General Fund contribution to the DB plan equals $4.8 million ($5.9 million all funds), which is an increase of 4 percent from FY 2025. The FY 2026 and future years' contribution estimates are consistent with the annual report prepared by the city's actuary, which considers factors such as actual experience, market assumptions, and projected compensation increases. For FY 2027 through FY 2030, the city's contribution is estimated between $4.8 and $5.1 million for the General Fund ($5.8 and $6.2 million all funds) based on the July 1, 2024, valuation report.

After the city contributes the required amount in FY 2026, the funded ratio for the pension plan is projected to equal 85 percent and will continue to increase over the forecasted period. The annual contributions increased compared to prior valuation reports due to a combination of investment performance and changes in actual experience.

Defined Benefit Contributions (All Funds)



** Contributions include a 1 percent cost of living adjustment for retirees.*

For the Thrift plan, the city matches employees' contributions with 50 cents for every dollar contributed by the employee; employees must elect to contribute between 1 and 5 percent of their salary. The FY 2026 budget for the city's match increased by 9.2 percent to $850,130 in the General Fund ($1.1 million all funds). In addition to the matching Thrift plan, chartered employees and at-will non-merit civil service employees receive an additional contribution consistent with their employment agreements. This contribution increased by $51,590 to $333,850 for FY 2026, and reflects the impact of the reorganization and addition of two new department directors. This category of expenses will increase by 4.5 percent each year over the forecast, consistent with the assumed increase for regular wages.

Health insurance increased by 5.1 percent in the General Fund from FY 2025 to FY 2026, up to $6 million ($7.6 million all funds). The city currently offers several different types of health insurance plans under two providers. Health insurance is available to all regular full- and part-time employees and their eligible dependents, although part-time employees are responsible for a greater percentage of the cost. For calendar year 2025, plans under both insurance providers have a city subsidy of 82.5 percent. The FY 2026 budget assumes that the city cost-share will remain 82.5 percent for calendar year 2026.

The forecast assumes an annual increase of 7 percent for health insurance, which is consistent with the city's desire to limit the amount of annual increases by changing providers and/or plan designs. There are 428.1 FTEs budgeted across all funds to receive health benefits in FY 2026.

In addition to health insurance, the city provides an employee wellness program that provides a range of incentives, including opportunities for employees to earn credits to be applied to their portion of healthcare costs.

Dental insurance increased 25.5 percent for FY 2026 after having remained relatively flat for several years. The FY 2026 budget is $170,700 and includes options for two different plans under one provider. Dental insurance is expected to remain flat throughout the forecast. There are 430.1 FTEs budgeted across all funds to receive dental benefits in FY 2026.

The city provides eligible retirees with healthcare coverage upon retirement. The city funds retiree healthcare costs through a Retiree Benefit Trust (Trust) with an annual contribution to the Trust. For FY 2026, the city's contribution is $0 due to the funded ratio of the Trust exceeding 100 percent. The forecast assumes a FY 2027 contribution of $100,000 and increases of 5 percent thereafter given market volatility and the rising costs of healthcare.

The city provides life insurance equal to 1.5 times an employee's base salary (up to a maximum of $250,000), at no cost to the employee. Employees can purchase additional supplemental life insurance coverage for themselves, their spouse, and dependent children.

Life insurance increased by $12,580 to $161,510 from FY 2025 to FY 2026. This category of expenses will increase by 4.5 percent throughout the forecast, which is consistent with the assumed increase for regular employee wages.

General Fund Expenditures (continued)

The adopted FY 2026 budget includes the employee leave buyback program. This benefit, which is available to all regular employees that have a minimum amount of accrued annual leave, allows employees to 'buy back' up to five days of their annual leave. The forecast includes annual funding for this employee benefit.

Operating: This category is made up of contractual services and commodities. The overall operating budget decreased by 9.7 percent from $20.4 million to $18.4 million from FY 2025 to FY 2026.

Contractual Services: Contractual services decreased by 20.7 percent or $2.8 million to $10.5 million in FY 2026. The contractual services category is mostly comprised of contracts or consultants that support planning, technology, parks, and facilities. The largest decrease from FY 2025 to FY 2026 is $3.3 million for the reclassification of software subscriptions to the other category following the implementation of GASB 96. This decrease is offset by increases for consultant services, professional development, the transition to a new off-site data center, and credit card transaction fees.

For future years, most items are estimated to increase by 1 percent or an average of the last five fiscal years of actual expenditures. Staff estimates that the janitorial services and contracted services lines will increase by 2 percent. The forecast also includes projected operating cost impacts resulting from capital projects and $400,000 per year for planned improvement projects throughout the forecast.

Commodities: The overall commodities category increased by 11 percent to equal $7.9 million in FY 2026. This category supports utility costs at city facilities, program and maintenance supplies, new or replacement furniture and equipment, and the General Fund contingency account.

The largest increase in this category is for furniture and equipment which is expected to increase by $420,630. This increase includes funding for CCTV security upgrades which will begin in FY 2026 and continue through FY 2027, and also includes funding for electric landscaping equipment.

Also included in this category is the $350,000 General Fund contingency account. Contingency funding provides support for unanticipated needs during the year and complies with the Financial Management Policies, which limits the contingency account to a maximum of 1 percent of the General Fund budgeted appropriations.

Actual contingency spending from FY 2024 appears to be $0 due to the administrative process to transfer contingency funds to the account lines that were approved for use. In FY 2024, $230,100 in contingency funds were transferred and expended. City staff regularly report on the use of General Fund contingency in the quarterly financial reports. The forecast assumes the contingency account will be maintained at $350,000 per year throughout the forecast.

Capital Outlay: This category increased by $1 million from FY 2025 and equals $4.5 million for FY 2026. The significant changes include increased vehicle replacements (see the *Supplemental Information* section for a list of budgeted vehicle replacements), increased lease inception expenditures which is offset by an equal lease inception revenue, in accordance with GASB 87, and increased expenditures for computer and communication equipment replacement. In addition to the purchased vehicles, the city leases most of the light duty and Police vehicles under the other category.

For the forecast, the base expenditures for computer hardware, software, and general office equipment remain flat or are consistent with historic spending, while other major capital purchases, such as vehicles, reflect the average annual cost using existing replacement schedules. The lease inception and SBITA inception expenditures are estimated to remain flat.

Other: This category, which increased by $2.6 million to $7.8 million for FY 2026, primarily consists of community services and enrichment grants, vehicle and equipment leases, and SBITA expenses. The FY 2026 budget reflects a refresh of the city's community services and enrichment grants program and incorporates a 25.2 percent increase in grant awards. A complete listing of the adopted grants is located in the *Supplemental Information* section. The FY 2026 budget includes a $1.5 million contribution to Rockville Economic Development Inc. (REDI) which includes increased funding for expanded bio-sciences marketing efforts and economic development operations.

The most notable increase to the other category for FY 2026 is the reclassification of software subscriptions to SBITA expenses to better align the budget with the requirements set by GASB 96.

The forecast assumes this category will increase by 2 percent each year throughout the forecast. Vehicle lease expenditures match the current lease schedules.

General Fund Expenditures (continued)

CIP Transfer: Each year, the city makes a transfer from the General Fund, which is known as the cash or "paygo" contribution. The paygo contribution is critical in controlling the city's overall debt and maintaining the city's credit rating. In past years, the city transferred one-time savings (unassigned fund balance in excess of the reserve target) in addition to the annual budgeted transfer amount in an effort to reduce borrowing.

The FY 2026 budget includes a transfer of $9.8 million, which is $500,000 higher than the FY 2025 adopted transfer. The amount of the paygo contribution impacts both the current fiscal year and future years since the Capital Projects Fund is balanced over a five year period. Future paygo transfers are planned to be $9.9 million per year through FY 2030. This level of capital contribution supports the schedule of funded projects as presented in the *CIP Projects* section.

Transfers Out: This category consists of transfers from the General Fund to the Parking, Debt Service, Refuse, and Special Activities funds.

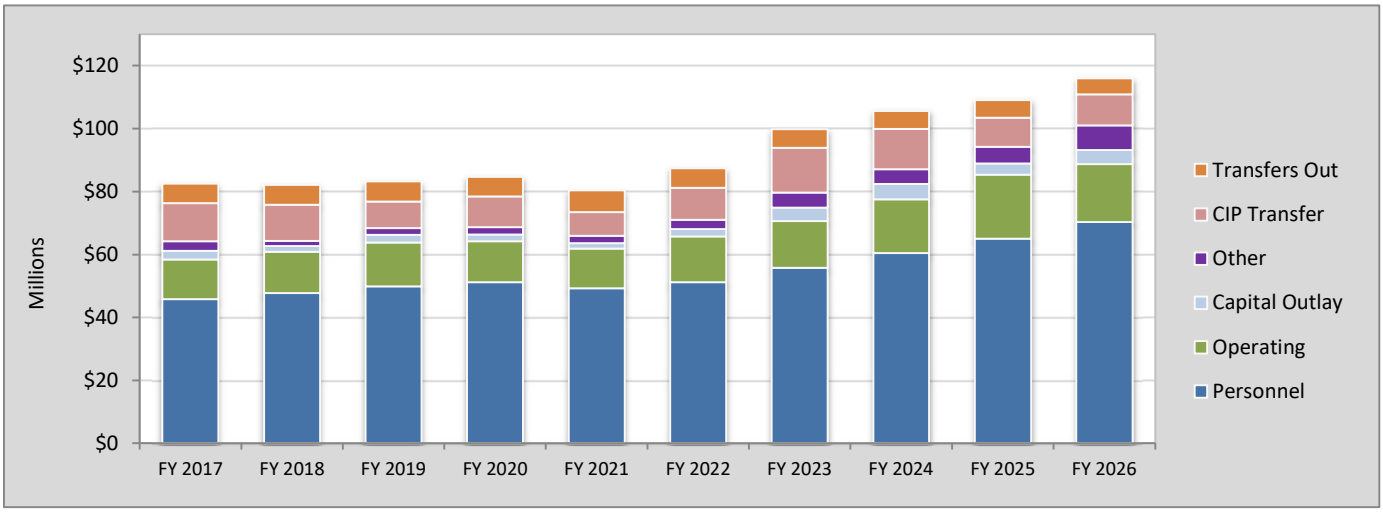
The Parking Fund transfer is just under $1.3 million in FY 2026, which is $95,000 more than the adopted FY 2025. It is anticipated that a General Fund transfer will be needed until the debt is repaid in FY 2036. Future transfers are projected to be just under $1.3 million per year, consistent with FY 2026.

The transfer to the Refuse Fund represents the city's grant contribution to Rockville Housing Enterprises (RHE). RHE, via the city's annual community organization grant program, receives free recycling and refuse pickup at their low income properties. The transfer amount is derived from the 105 properties multiplied by the annual refuse rate.

The Debt Service Fund transfer equals $3.3 million in FY 2026 and will remain between $2.7 million and $3.2 million over the forecast period based on estimated debt service schedules. This annual transfer is needed to pay down the taxpayer-supported debt that is used to finance general taxpayer-supported capital projects. A taxpayer-supported bond issue is anticipated for FY 2029. Each year the city reviews the capital financing plan and considers opportunities to reduce its reliance on debt financing.

The General Fund transfer to the Special Activities Fund of $429,080 subsidizes five accounts, including Art in Public Places for $109,080, Housing Opportunities Fund for $250,000, Recreation Fund for $20,000, Senior Assistance Fund for $20,000, and Farmer's Market East Fresh Rockville for $30,000. Only the Art in Public Places transfer is prescribed in the Financial Management Policies. The subsidies for the four other programs will help to provide financial assistance for individuals and families who meet the program requirements.

General Fund Expenditure Categories by Fiscal Year



Financial Summary: Special Activities Fund

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Revenue									
Property Taxes	-	-	-	-	-	-	-	-	-
Other Gov't.	22,127	52,376	29,271	-	-	-	-	-	-
Fines/Forfeitures	-	-	-	-	-	-	-	-	-
Use Money/Prop.	866,103	740,377	727,737	1,020,000	950,000	938,000	926,240	914,715	903,421
Charges for Serv.	47,757	57,362	64,597	40,000	60,000	60,000	60,000	60,000	60,000
Licenses/Permits	-	-	-	-	-	-	-	-	-
Other Revenue*	524,509	342,282	445,859	1,591,310	211,250	437,550	437,550	437,550	437,550
Total Revenue	**1,460,496**	**1,192,397**	**1,267,464**	**2,651,310**	**1,221,250**	**1,435,550**	**1,423,790**	**1,412,265**	**1,400,971**
Transfers In	203,910	169,730	577,130	186,900	429,080	457,088	461,175	464,402	467,826
Total Resources	**1,664,406**	**1,362,127**	**1,844,594**	**2,838,210**	**1,650,330**	**1,892,638**	**1,884,965**	**1,876,667**	**1,868,797**
Use of Reserves	-	-	-	-	147,170	-	-	-	-
Total ($)	**1,664,406**	**1,362,127**	**1,844,594**	**2,838,210**	**1,797,500**	**1,892,638**	**1,884,965**	**1,876,667**	**1,868,797**
Expenditures									
Personnel	-	-	-	540	540	556	573	590	608
Operating	412,868	405,682	492,636	823,230	899,330	899,330	899,330	899,330	899,330
Capital Outlay	239,355	60,091	204,693	276,670	285,000	285,000	285,000	285,000	285,000
Administrative	-	-	-	-	-	-	-	-	-
Other**	156,789	221,462	846,757	312,430	612,630	612,630	612,630	612,630	612,630
Total Oper. Exp.	**809,012**	**687,235**	**1,544,086**	**1,412,870**	**1,797,500**	**1,797,516**	**1,797,533**	**1,797,550**	**1,797,568**
Principal	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
CIP Transfer	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-
Total Use	**809,012**	**687,235**	**1,544,086**	**1,412,870**	**1,797,500**	**1,797,516**	**1,797,533**	**1,797,550**	**1,797,568**
Add. to Reserves	855,394	674,892	300,508	1,425,340	-	95,122	87,432	79,117	71,229
Total ($)	**1,664,406**	**1,362,127**	**1,844,594**	**2,838,210**	**1,797,500**	**1,892,638**	**1,884,965**	**1,876,667**	**1,868,797**

** Includes community contributions/donations.*

*** Includes community assistance, holiday drive, and funding for community organizations.*

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Goal: Maintain individual accounts in order to track revenues set aside for specific purposes.									
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Return to Table of Contents

Special Activities Fund

Purpose of Fund: The Special Activities Fund accounts for revenues received from donations, fundraising, community activities, payment-in-lieu programs, General Fund transfers, as well as from a variety of corporations and community service organizations.

Fund Policy: All accounts are funded by specific revenues set aside for specific purposes. Most of the city's accounts are established by ordinance, resolution, or by the city's Financial Management Policies.

User of Service: The Special Activities Fund accounts benefit residents and businesses within the city.

Budget Statistics: The Special Activities Fund makes up 1 percent of the total operating budget, and supports the programs listed in the table to the right and five capital projects. The Fund supports the departments of Recreation and Parks, Communication and Community Engagement, Public Works, Housing and Community Development, and the City Manager's Office.

Special Notes: There are 15 appropriated accounts for FY 2026. Of the 15 accounts, six are partially or fully subsidized by the General Fund in FY 2026 – Art in Public Places, Housing Opportunities, Farmer's Market Eat Fresh Rockville, Glenview Mansion (via direct fee revenue), Recreation Fund, and Senior Assistance. The Opioid Settlement Fund is the newest account that received legally restricted revenue beginning in FY 2023.

Special Activities Fund Forecast: The amount that is appropriated each year is directly related to the overall revenues received in the past years and projected revenues for the next year.

Fund Balance: The Special Activities Fund fund balance will fluctuate from year to year because in any one year the Fund may receive more revenues than it appropriates or vice versa. For example, in FY 2026, Recreation Fund estimates it will receive $30,000 in revenues, but will spend $70,000. The $40,000 difference will be supported by the existing fund balance.

Special Activities Fund Expenditures by Program

	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026
Art in Public Architecture	89,000	140,000	95,000
Art in Public Places	157,500	180,080	182,000
Cable TV Equipment	355,810	355,810	355,810
Farmer's Market Eat Fresh Rockville	40,000	70,000	110,000
Forest and Tree Preservation	10,000	10,000	10,000
Friends of the Arts	10,000	10,000	10,000
Glenview Mansion	20,000	20,000	20,000
Holiday Drive	60,000	72,000	72,000
Housing Opportunities	-	-	250,000
Moderately Priced Housing	-	-	-
Opioid Settlement Fund	16,280	15,690	143,400
Park Maintenance	125,000	125,000	125,000
Recreation Fund	40,000	60,000	70,000
Rockville Emergency Assistance Program	70,000	70,000	70,000
Senior Assistance	25,000	25,000	25,000
Transportation Improvements	221,260	259,290	259,290
Total ($)	**1,239,850**	**1,412,870**	**1,797,500**

Special Activities Fund Change in Fund Balance

	6/30/25* Balance	FY 2026 Rev.	FY 2026 Exp.	6/30/26 Balance
Art in Public Architecture	196,493	-	95,000	101,493
Art in Public Places	881,853	109,080	182,000	808,933
Cable TV Equipment	4,951,689	600,000	355,810	5,195,879
Farmer's Market Eat Fresh Rockville	69,274	110,000	110,000	69,274
Forest and Tree Preservation	85,132	28,250	10,000	103,382
Friends of the Arts	93,962	10,000	10,000	93,962
Glenview Mansion	90,525	20,000	20,000	90,525
Holiday Drive	63,742	35,000	72,000	26,742
Housing Opportunities	250,000	1,000,000	250,000	1,000,000
Moderately Priced Housing**	1,532,322	-	-	1,532,322
Opioid Settlement Fund	444,649	-	143,400	301,249
Park Maintenance	364,926	84,750	125,000	324,676
Recreation Fund	117,145	30,000	70,000	77,145
Rockville Emergency Assistance Program	204,040	250	70,000	134,290
Senior Assistance	99,361	23,000	25,000	97,361
Transportation Improvements***	1,221,590	350,000	903,950	667,640
Total ($)	**10,666,703**	**2,400,330**	**2,442,160**	**10,624,873**

** Based on 6/30/24 actuals adjusted by FY 2025 estimated rev. and exp.*

*** Balances include a $1.2 million loan receivable.*

**** The FY 2026 Exp. includes $644,660 of projected CIP spending.*

Financial Summary: Community Development Block Grant Fund

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Revenue									
Property Taxes	-	-	-	-	-	-	-	-	-
Other Gov't.	326,551	288,956	237,044	263,000	263,000	263,000	263,000	263,000	263,000
Fines/Forfeitures	-	-	-	-	-	-	-	-	-
Use Money/Prop.	-	-	-	-	-	-	-	-	-
Charges for Serv.	-	-	-	-	-	-	-	-	-
Licenses/Permits	-	-	-	-	-	-	-	-	-
Other Revenue	12,691	-	-	-	-	-	-	-	-
Total Revenue	**339,242**	**288,956**	**237,044**	**263,000**	**263,000**	**263,000**	**263,000**	**263,000**	**263,000**
Transfers In	-	-	-	-	-	-	-	-	-
Total Resources	**339,242**	**288,956**	**237,044**	**263,000**	**263,000**	**263,000**	**263,000**	**263,000**	**263,000**
Use of Reserves	-	774	-	-	-	-	-	-	-
Total ($)	**339,242**	**289,730**	**237,044**	**263,000**	**263,000**	**263,000**	**263,000**	**263,000**	**263,000**
Expenditures									
Personnel	-	-	-	-	-	-	-	-	-
Operating	316,741	289,730	236,270	263,000	263,000	263,000	263,000	263,000	263,000
Capital Outlay	-	-	-	-	-	-	-	-	-
Administrative	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Total Oper. Exp.	**316,741**	**289,730**	**236,270**	**263,000**	**263,000**	**263,000**	**263,000**	**263,000**	**263,000**
Principal	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
CIP Transfer	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-
Total Use	**316,741**	**289,730**	**236,270**	**263,000**	**263,000**	**263,000**	**263,000**	**263,000**	**263,000**
Add. to Reserves	22,501	-	774	-	-	-	-	-	-
Total ($)	**339,242**	**289,730**	**237,044**	**263,000**	**263,000**	**263,000**	**263,000**	**263,000**	**263,000**

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Goal: Manage and operate program consistent with all federal CDBG requirements and criteria.									
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Community Development Block Grant Fund

Purpose of Fund: The Community Development Block Grant (CDBG) Fund is a special revenue fund that helps the city provide rehabilitation assistance to low and moderate income homeowners through the city's Single Family Rehabilitation Program. This program ensures that all city residents' homes are safe, healthy, habitable, and meet minimum code requirements.

Fund Policy: Fund expenditures must meet all federal CDBG requirements and criteria.

User of Service: The CDBG program targets low and moderate income homeowners.

Budget Statistics: The CDBG Fund makes up less than 1 percent of the total operating budget and supports all CDBG grant expenses. The Fund supports the Department of Housing and Community Development budget.

Special Notes: The CDBG grant is a sub-grant of federal funds administered through Montgomery County, Maryland.

CDBG Fund Forecast: The FY 2026 budget is based on information from Montgomery County. The budget assumes the annual grant amount will remain the same for future years.

Fund Balance: The fund balance in the Community Development Block Grant Fund will not fluctuate from year to year due to the requirements that the annual grant be spent in a timely manner.

Approved CDBG Projects

	Year 49 FY 2024/25	Year 50* FY 2025/26	Year 51** FY 2026/27
Christian Church Facilities for the Aging Inc.	26,000	-	-
Community Reach of Montgomery County	65,000	22,185	8,546
National Center for Children and Families	25,000	-	-
Housing Unlimited	-	70,870	-
Rockville Housing Enterprises Public Housing Renovations	72,000	94,945	94,454
Habitat for Humanity	-	-	60,000
Single Family Rehabilitation - City of Rockville	75,000	75,000	100,000
Total ($)	**263,000**	**263,000**	**263,000**

** Year 50 includes a project reallocation which was approved by Montgomery County in June 2025.*

*** Year 51 was approved by the Mayor and Council on December 9, 2024.*

Financial Summary: Speed Camera Fund

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Revenue									
Property Taxes	-	-	-	-	-	-	-	-	-
Other Gov't.	-	-	-	-	-	-	-	-	-
Fines/Forfeitures	1,260,113	938,159	588,353	1,000,000	600,000	750,000	1,000,000	1,000,000	1,000,000
Use Money/Prop.	2,942	54,609	35,365	20,000	20,000	10,000	10,000	10,000	10,000
Charges for Serv.	-	-	-	-	-	-	-	-	-
Licenses/Permits	-	-	-	-	-	-	-	-	-
Other Revenue	-	842,219	6,013	-	-	-	-	-	-
Total Revenue	**1,263,055**	**1,834,987**	**629,731**	**1,020,000**	**620,000**	**760,000**	**1,010,000**	**1,010,000**	**1,010,000**
Transfers In	-	-	-	-	-	-	-	-	-
Total Resources	**1,263,055**	**1,834,987**	**629,731**	**1,020,000**	**620,000**	**760,000**	**1,010,000**	**1,010,000**	**1,010,000**
Use of Reserves	-	33,642	407,722	285,930	760,080	635,252	401,043	417,484	434,605
Total ($)	**1,263,055**	**1,868,629**	**1,037,453**	**1,305,930**	**1,380,080**	**1,395,252**	**1,411,043**	**1,427,484**	**1,444,605**
Expenditures									
Personnel	125,285	138,591	155,579	165,300	158,330	166,553	175,226	184,375	194,028
Operating	641,416	532,206	522,452	773,510	776,430	776,754	777,082	777,413	777,747
Capital Outlay	-	840,030	-	-	-	-	-	-	-
Administrative	174,000	179,200	180,500	186,800	265,000	271,625	278,416	285,376	292,510
Other	-	178,602	178,922	180,320	180,320	180,320	180,320	180,320	180,320
Total Oper. Exp.	**940,701**	**1,868,629**	**1,037,453**	**1,305,930**	**1,380,080**	**1,395,252**	**1,411,043**	**1,427,484**	**1,444,605**
Principal	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
CIP Transfer	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-
Total Use	**940,701**	**1,868,629**	**1,037,453**	**1,305,930**	**1,380,080**	**1,395,252**	**1,411,043**	**1,427,484**	**1,444,605**
Add. to Reserves	322,354	-	-	-	-	-	-	-	-
Total ($)	**1,263,055**	**1,868,629**	**1,037,453**	**1,305,930**	**1,380,080**	**1,395,252**	**1,411,043**	**1,427,484**	**1,444,605**

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Goal: Support public safety expenditures as required by the State of Maryland.									
									

Return to Table of Contents

Speed Camera Fund

Purpose of Fund: The Speed Camera Fund is used to account for the financial transactions associated with the city's Safe Speed Program.

Fund Policy: The Speed Camera Fund is a Special Revenue Fund and the use of funds is restricted by legal and regulatory provisions.

User of Service: The Safe Speed Program benefits all pedestrians and drivers within the city limits.

Budget Statistics: The Speed Camera Fund makes up 1 percent of the total operating budget and supports 1.5 regular employees, and the operating costs of the program. The Fund supports the departments of Police and Non-Departmental.

Special Notes: Speed camera citations dropped during FY 2020 and FY 2021 due to the impacts of the pandemic on driving behaviors. Starting in FY 2022, the number of citations and revenues began trending upwards, however some equipment malfunctions beginning in FY 2023 have resulted in a reduction in the estimated citations. The RCPD is reviewing the program to ensure that services provided are consistent with the speed camera contract.

The city's speed camera vendor is paid based on a fixed fee contract based on the number of cameras, not on the number of citations. In the past, if the number of citations and citation revenues exceeded the levels needed to support operations, the net gain was used as a resource for the city's CIP projects that focus on bicycle and pedestrian safety initiatives. As a result of decreased revenues, the Speed Camera Fund is no longer supporting any capital projects.

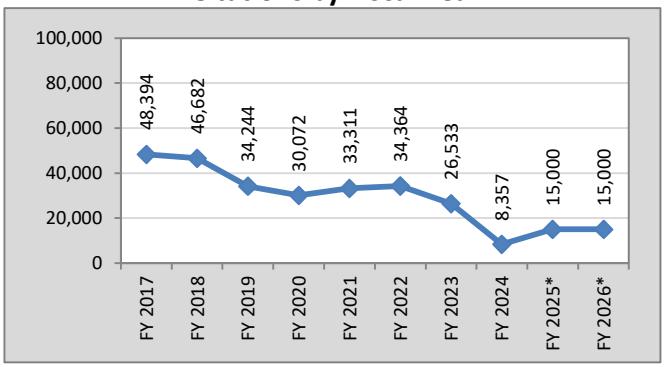
Speed Camera Fund Forecast: For FY 2026, the city anticipates approximately 15,000 paid citations. Revenue projections are calculated based on the number of paid citations multiplied by $40 per citation. The citation fee is set by the State of Maryland. The number of paid citations is projected to increase as equipment malfunctions are resolved. The forecast period anticipates a restoration of speed camera citation revenues by FY 2028. This figure will be updated if more cameras are added to the system.

Fund Balance: By Maryland State law, all Speed Camera Fund revenues must be used for public safety purposes. When available, the net revenues in the Speed Camera Fund are budgeted for initiatives outlined in Rockville's Vision Zero Action Plan and Pedestrian Master Plan.

History of Speed Camera Citations: The number of citations fluctuates from year-to-year depending on the number and location of the cameras. When cameras are first deployed there is generally a spike in the overall number of citations. The Speed Camera Fund has historically supported CIP projects that focus on bicycle and pedestrian safety initiatives.

For FY 2026, staff estimates approximately 15,000 citations will be issued and paid. Per State law, the city receives $40 per citation.

Number of Speed Camera Citations by Fiscal Year



** Estimated.*

Return to Table of Contents

Financial Summary: Debt Service Fund

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Revenue									
Property Taxes	-	-	-	-	-	-	-	-	-
Other Gov't.	-	-	-	-	-	-	-	-	-
Fines/Forfeitures	-	-	-	-	-	-	-	-	-
Use Money/Prop.	3,099	47,273	67,041	35,000	30,000	30,000	30,000	30,000	30,000
Charges for Serv.	-	-	-	-	-	-	-	-	-
Licenses/Permits	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-
Total Revenue	**3,099**	**47,273**	**67,041**	**35,000**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**
Transfers In*	4,500,000	4,450,000	4,050,000	4,130,000	3,300,000	3,150,000	2,650,000	2,650,000	2,650,000
Total Resources	**4,503,099**	**4,497,273**	**4,117,041**	**4,165,000**	**3,330,000**	**3,180,000**	**2,680,000**	**2,680,000**	**2,680,000**
Use of Reserves	126,217	-	-	290,600	12,000	53,291	-	6,821	-
Total ($)	**4,629,316**	**4,497,273**	**4,117,041**	**4,455,600**	**3,342,000**	**3,233,291**	**2,680,000**	**2,686,821**	**2,680,000**
** Represents transfers from the General Fund.*									
Expenditures									
Personnel	-	-	-	-	-	-	-	-	-
Operating	-	2,900	-	270,000	-	-	-	19,400	-
Capital Outlay	-	-	-	-	-	-	-	-	-
Administrative	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Total Oper. Exp.	**-**	**2,900**	**-**	**270,000**	**-**	**-**	**-**	**19,400**	**-**
Principal	3,722,421	3,705,374	3,246,802	3,377,600	2,382,000	2,370,121	1,900,000	1,933,500	1,923,500
Interest	906,895	766,052	635,455	808,000	960,000	863,170	769,971	733,921	662,507
CIP Transfer	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-
Total Use	**4,629,316**	**4,474,326**	**3,882,257**	**4,455,600**	**3,342,000**	**3,233,291**	**2,669,971**	**2,686,821**	**2,586,007**
Add. to Reserves	-	22,947	234,784	-	-	-	10,029	-	93,993
Total ($)	**4,629,316**	**4,497,273**	**4,117,041**	**4,455,600**	**3,342,000**	**3,233,291**	**2,680,000**	**2,686,821**	**2,680,000**

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Goal: Maintain a cash balance equal to at least 10 percent of the city's average annual outstanding principal amount.									
	👍	👍	👍	👍	👍	👍	👍	👍	👍

Debt Service Fund

Purpose of Fund: The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long term debt principal, interest, and related costs.

Fund Policy: Neither Maryland State law nor the City Charter mandates a limit on municipal debt. However, the city will strive to maintain its overall level of debt at or below the targets set forth in the city's Financial Management Policies.

User of Service: All city residents and businesses benefit from capital projects supported by the issuance of bonds.

Budget Statistics: The Debt Service Fund makes up 2 percent of the total operating budget and supports all principal and interest payments on taxpayer-supported capital projects. The Debt Service Fund supports the Non-Departmental budget.

Special Notes: There are no new bond issues planned in FY 2026. An additional taxpayer supported bond issue is planned for FY 2029 for the Elwood Smith Community Center Renovation (RA24). Staff will re-evaluate each fiscal year with the goal of reducing the reliance on borrowing and increasing the reliance on ongoing resources or paygo support from the General Fund.

Debt Service Fund Forecast: The FY 2026 budget includes expenditures for the payment of principal and interest on non-enterprise debt. Future years include payments consistent with the outstanding debt schedule in addition to the payments on new debt and applicable debt issuance fees and charges.

The forecast assumes future revenues from special assessments related to driveway aprons, interest earnings on the Debt Service Fund, and transfers from the General Fund.

Fund Balance: The fund balance in the Debt Service Fund remains in compliance with the target policy.

Debt Service Fund
Current Debt Service

	Principal	Interest	Total
2026	2,381,970	956,494	3,338,464
2027	2,370,121	863,170	3,233,291
2028	1,900,000	769,971	2,669,971
2029	1,885,000	699,971	2,584,971
2030	1,875,000	630,254	2,505,254
2031	1,855,000	560,726	2,415,726
2032	1,230,000	491,480	1,721,480
2033	1,230,000	441,794	1,671,794
2034	1,230,000	391,706	1,621,706
2035	1,230,000	341,150	1,571,150
2036	1,235,000	290,525	1,525,525
2037	1,180,000	239,500	1,419,500
2038	905,000	189,650	1,094,650
2039	905,000	150,400	1,055,400
2040	585,000	117,000	702,000
2041	585,000	93,600	678,600
2042	585,000	70,200	655,200
2043	585,000	46,800	631,800
2044	585,000	23,400	608,400
Total ($)	**24,337,091**	**7,367,791**	**31,704,882**

Taxpayer Supported Debt Summary

	Year	Outstanding Principal	Interest Rate Range	Final Maturity
General Improvements - (2016A)	2016	605,000	2.00-3.00%	2036
General Improvements - Advance Refunding (2016B)	2016	917,091	2.00-5.00%	2028
General Improvements - (2017A)	2017	3,245,000	4.00%	2037
General Improvements - (2019A)	2019	4,480,000	2.00-5.00%	2039
General Improvements - Refunding (2020A)	2020	3,945,000	1.90%	2031
General Improvements - (2024A)	2024	11,145,000	4.00-5.00%	2044
Total ($)		**24,337,091**		

Return to Table of Contents

Financial Summary: Water Fund

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Revenue									
Property Taxes	-	-	-	-	-	-	-	-	-
Other Gov't.	-	-	-	-	-	-	-	-	-
Fines/Forfeitures	-	-	-	-	-	-	-	-	-
Use Money/Prop.	49,761	468,187	617,461	147,000	371,600	227,000	207,000	207,000	207,000
Charges for Serv.	11,867,524	11,927,440	12,328,067	13,542,050	14,567,100	15,527,963	16,015,324	16,518,928	17,039,392
Licenses/Permits	-	-	-	-	-	-	-	-	-
Other Revenue	337,592	481,808	535,856	393,900	386,800	387,800	427,100	427,100	427,100
Total Revenue	**12,254,877**	**12,877,435**	**13,481,384**	**14,082,950**	**15,325,500**	**16,142,763**	**16,649,424**	**17,153,028**	**17,673,492**
Transfers In*	333,190	352,160	359,850	369,830	385,500	393,210	401,074	409,096	417,278
Total Resources	**12,588,067**	**13,229,595**	**13,841,234**	**14,452,780**	**15,711,000**	**16,535,973**	**17,050,498**	**17,562,124**	**18,090,770**
Use of Reserves	-	326,578	626,717	1,375,070	603,940	-	-	-	-
Total ($)	**12,588,067**	**13,556,173**	**14,467,951**	**15,827,850**	**16,314,940**	**16,535,973**	**17,050,498**	**17,562,124**	**18,090,770**
** Represents transfers from the Sewer Fund.*									
Expenses									
Personnel	3,840,920	4,151,054	4,487,071	4,622,370	4,873,860	4,915,523	5,082,073	5,255,098	5,434,856
Operating	2,043,506	2,750,875	3,340,336	3,728,680	3,635,090	3,711,974	3,697,608	3,902,465	3,962,727
Capital Outlay	218,260	465,655	415,729	752,330	853,600	279,358	131,948	134,590	237,284
Administrative	1,375,000	1,410,500	1,434,400	1,730,400	1,998,000	2,047,950	2,099,149	2,151,627	2,205,418
Other**	3,561,357	3,712,891	3,718,198	3,789,070	3,986,090	3,986,090	3,986,090	3,986,090	3,986,090
Total Oper. Exp.	**11,039,043**	**12,490,975**	**13,395,734**	**14,622,850**	**15,346,640**	**14,940,895**	**14,996,868**	**15,429,870**	**15,826,375**
Principal	-	-	-	-	-	-	-	-	-
Interest	955,270	1,065,198	1,072,217	1,205,000	968,300	1,109,282	1,248,568	1,313,904	1,399,984
CIP Transfer	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-
Total Use	**11,994,313**	**13,556,173**	**14,467,951**	**15,827,850**	**16,314,940**	**16,050,177**	**16,245,436**	**16,743,774**	**17,226,359**
Add. to Reserves	593,754	-	-	-	-	485,796	805,063	818,350	864,411
Total ($)	**12,588,067**	**13,556,173**	**14,467,951**	**15,827,850**	**16,314,940**	**16,535,973**	**17,050,498**	**17,562,124**	**18,090,770**

*** Includes depreciation.*

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.	👍	👍	👍	👍	👍	👍	👍	👍	👍
Goal 2: Maintain an adjusted working capital balance of at least six months of operating expenses.	👍	👍	👎	👎	👎	👎	👎	👎	👍
Goal 3: Maintain a minimum 1.2 debt service coverage ratio.	👍	👍	👍	👍	👍	👍	👍	👍	👍

Return to Table of Contents

Water Fund

Purpose of Fund: The Water Fund is used to account for all financial activity associated with the treatment, transmission, and distribution of potable water.

Fund Policy: The Water Fund is an enterprise fund and is self-supporting, with fees and charges supporting all operating costs, capital outlay, infrastructure, and debt service costs.

User of Service: The city provides water service to 70 percent of the city, or approximately 13,000 accounts. Rockville customers pay a usage charge and a fixed ready-to-serve charge. The fixed ready-to-serve charge is necessary in order to support a system with significant fixed costs. Customers pay for water service on a monthly or quarterly bill that comes from the City of Rockville.

The water rate structure is based on property classification, namely single-family, multi-family, and non-residential.

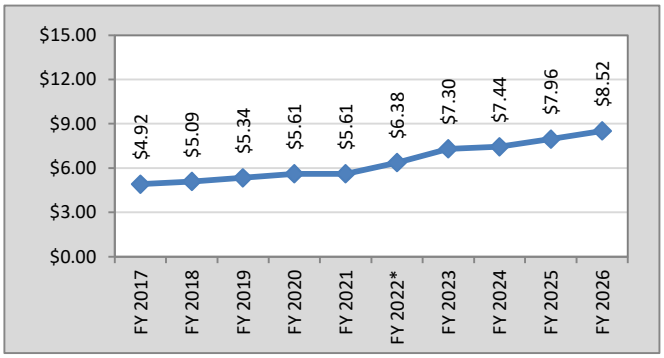
Budget Statistics: The Water Fund makes up 9 percent of the total operating budget, and supports 39.0 regular FTEs, all operating costs of the program, and eleven capital projects. The Fund supports the budgets for Public Works, Finance, and Non-Departmental.

Special Notes: New residential smart meters will start to be installed during FY 2026 under the Water Meter Replacement and AMI Implementation (UB21) project. A new state revolving loan of $2.5 million is planned for FY 2026 in addition to future bond issues in FY 2027 and FY 2029 to support the CIP. The FY 2024 utility rate study included updates to the financial model and a set of rate recommendations to reflect the cost of water service. The Water Fund is projected to attain compliance with the city's Financial Management Policy working capital target by FY 2030 using established and projected rates. The city will continue to issue bonds to support the CIP and cash flow needs of the fund.

Water Fund Forecast: The Water Fund forecast is based on the latest projections from the city's utility rate consultant, which incorporates historical performance and known inflationary impacts. FY 2026 revenue projections for the Water Fund are based on the number of current water accounts multiplied by the established rates. Water Fund charges for services revenues, which consists of utility charges, connections, and penalties, are projected to total $14.6 million for FY 2026.

History of Water Rates: The rates shown below represent the usage charge per 1,000 gallons, assuming an average usage of 14,000 gallons per quarter. Rockville also imposes a ready-to-serve charge that is set to equal $26.99 per single-family property per quarter.

Water Usage Rates by Fiscal Year



** The FY 2022 rate structure changed mid-year. The FY 2022 rate in the chart represents an equal combination of the rates and rate structures from the first half and the second half of the fiscal year.*

Water Fund Current Debt Service

Year	Principal	Interest	Total
2026	2,716,233	968,294	3,684,527
2027	2,703,476	871,898	3,575,374
2028	2,674,188	773,800	3,447,988
2029	2,246,459	676,457	2,922,916
2030	2,233,673	599,859	2,833,532
2031	2,204,553	522,685	2,727,238
2032	1,983,515	445,293	2,428,808
2033	1,837,848	384,285	2,222,133
2034	1,828,291	330,074	2,158,365
2035	1,600,000	275,499	1,875,499
2036	1,480,000	224,138	1,704,138
2037	1,160,000	174,838	1,334,838
2038	1,080,000	139,088	1,219,088
2039	1,080,000	106,444	1,186,444
2040	1,005,000	74,800	1,079,800
2041	460,000	45,500	505,500
2042	460,000	26,650	486,650
2043	100,000	7,800	107,800
2044	95,000	3,800	98,800
Total ($)	**28,948,236**	**6,651,202**	**35,599,438**

Return to Table of Contents

Financial Summary: Sewer Fund

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Revenue									
Property Taxes	-	-	-	-	-	-	-	-	-
Other Gov't.	-	-	-	-	-	-	-	-	-
Fines/Forfeitures	-	-	-	-	-	-	-	-	-
Use Money/Prop.	16,393	314,040	421,164	170,000	225,000	151,494	158,179	165,804	176,863
Charges for Serv.	14,355,863	14,472,488	15,059,084	15,179,500	15,550,000	15,732,200	16,192,010	16,666,450	17,156,050
Licenses/Permits	-	-	-	-	-	-	-	-	-
Other Revenue	316,566	284,148	349,871	197,130	207,230	277,130	277,130	277,130	277,130
Total Revenue	**14,688,822**	**15,070,676**	**15,830,119**	**15,546,630**	**15,982,230**	**16,160,824**	**16,627,319**	**17,109,384**	**17,610,043**
Transfers In	-	-	-	-	-	-	-	-	-
Total Resources	**14,688,822**	**15,070,676**	**15,830,119**	**15,546,630**	**15,982,230**	**16,160,824**	**16,627,319**	**17,109,384**	**17,610,043**
Use of Reserves	-	10,447	-	-	-	-	-	150,338	-
Total ($)	**14,688,822**	**15,081,123**	**15,830,119**	**15,546,630**	**15,982,230**	**16,160,824**	**16,627,319**	**17,259,722**	**17,610,043**
Expenses									
Personnel	1,886,617	2,038,617	2,154,014	2,326,550	2,351,700	2,489,958	2,586,655	2,687,236	2,791,861
Operating	3,746,078	5,010,640	4,653,600	4,736,340	5,257,570	5,212,693	5,256,827	5,457,958	5,600,265
Capital Outlay	317,439	593,853	557,680	414,260	56,000	373,869	202,616	576,406	181,241
Administrative	639,000	608,400	649,500	710,600	721,500	739,538	758,026	776,977	796,401
Other*	5,282,832	5,382,715	5,594,246	5,597,420	5,805,650	5,805,650	5,805,650	5,805,650	5,805,650
Total Oper. Exp.	**11,871,966**	**13,634,225**	**13,609,040**	**13,785,170**	**14,192,420**	**14,621,708**	**14,609,774**	**15,304,227**	**15,175,418**
Principal	-	-	-	-	-	-	-	-	-
Interest	1,176,015	1,094,738	1,010,163	1,020,000	958,100	1,132,700	1,306,450	1,546,400	1,786,420
CIP Transfer	-	-	-	-	-	-	-	-	-
Transfers Out	333,190	352,160	359,850	369,830	385,500	393,210	401,074	409,096	417,278
Total Use	**13,381,171**	**15,081,123**	**14,979,053**	**15,175,000**	**15,536,020**	**16,147,618**	**16,317,298**	**17,259,722**	**17,379,116**
Add. to Reserves	1,307,651	-	851,066	371,630	446,210	13,207	310,021	-	230,927
Total ($)	**14,688,822**	**15,081,123**	**15,830,119**	**15,546,630**	**15,982,230**	**16,160,824**	**16,627,319**	**17,259,722**	**17,610,043**

** Includes depreciation.*

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.	👍	👎	👍	👍	👍	👍	👍	👍	👍
Goal 2: Maintain an adjusted working capital balance of at least six months of operating expenses.	👍	👍	👍	👍	👍	👍	👍	👍	👍
Goal 3: Maintain a minimum 1.2 debt service coverage ratio.	👍	👍	👍	👍	👍	👍	👍	👍	👍

Return to Table of Contents

Sewer Fund

Purpose of Fund: The Sewer Fund is used to account for the financial activity associated with the collection of sewage and sewage delivery to the Blue Plains Wastewater Treatment facility.

Fund Policy: The Sewer Fund is an enterprise fund and is self-supporting, with fees and charges supporting all operating costs, capital outlay, infrastructure, and debt service costs.

User of Service: The city provides sewer service to 70 percent of the city, or approximately 13,000 accounts. All Rockville customers pay a usage charge and a fixed ready-to-serve charge. The fixed ready-to-serve charge is necessary in order to support a system with significant fixed costs. Customers pay for sewer service on a monthly or quarterly bill that comes from the City of Rockville.

The sewer rate structure is based on property classification, namely single-family, multi-family, and non-residential.

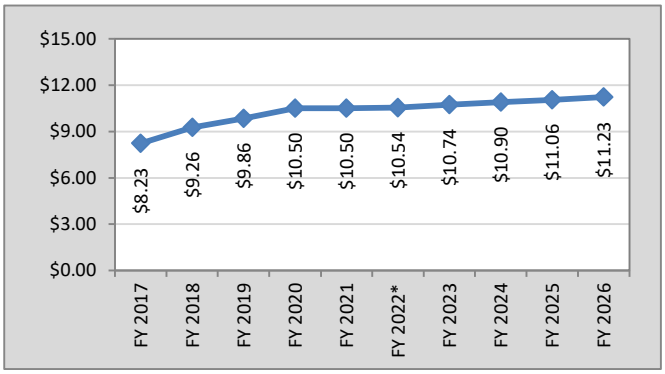
Budget Statistics: The Sewer Fund makes up 9 percent of the total operating budget, and supports 18.0 regular FTEs, all operating costs of the program, and four capital projects. The Fund supports the budgets for Public Works and Non-Departmental.

Special Notes: Bond issues are planned for FY 2027 and FY 2029 to support the CIP. The FY 2024 utility rate study included updates to the financial model and a set of rate recommendations to reflect the cost of sewer service. The Sewer Fund is projected to maintain compliance with the city's Financial Management Policy working capital target throughout the forecast period using the established and projected rates. The city will continue to issue bonds to support the CIP and cash flow needs of the fund.

Sewer Fund Forecast: The Sewer Fund forecast is based on the latest projections from the city's utility rate consultant, which incorporates historical performance and known inflationary impacts. FY 2026 revenue projections for the Sewer Fund are based on the number of current water accounts multiplied by the established rates. The Sewer Fund charges for services revenues, which consists of utility charges, connections, and penalties, are projected to total $15.6 million for FY 2026. Sewer usage rates are estimated to increase by an average of 2.7 percent per year throughout the forecast period.

History of Sewer Rates: The rates shown below represent the usage charge per 1,000 gallons. Rockville also imposes a ready-to-serve charge that is set to equal $19.50 per single-family property per quarter.

Sewer Usage Rates by Fiscal Year



** The FY 2022 rate structure changed mid-year. The FY 2022 rate in the chart represents an equal combination of the rates and rate structures from the first half and the second half of the fiscal year.*

Sewer Fund Current Debt Service

Year	Principal	Interest	Total
2026	3,371,798	958,027	4,329,825
2027	3,336,403	862,616	4,199,019
2028	3,040,813	766,330	3,807,143
2029	3,008,541	683,671	3,692,212
2030	2,986,327	601,030	3,587,357
2031	2,945,447	517,249	3,462,696
2032	2,691,485	432,418	3,123,903
2033	2,362,152	366,283	2,728,435
2034	2,346,705	307,101	2,653,810
2035	1,825,000	246,728	2,071,728
2036	1,530,000	193,913	1,723,913
2037	1,135,000	145,688	1,280,688
2038	980,000	109,788	1,089,788
2039	980,000	79,663	1,059,663
2040	640,000	51,138	691,138
2041	255,000	33,238	288,238
2042	255,000	22,919	277,919
2043	160,000	12,600	172,600
2044	155,000	6,200	161,200
Total ($)	**34,004,671**	**6,396,600**	**40,401,271**

Return to Table of Contents

Financial Summary: Refuse Fund

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Revenue									
Property Taxes	-	-	-	-	-	-	-	-	-
Other Gov't.	-	-	-	-	-	-	-	-	-
Fines/Forfeitures	-	-	-	-	-	-	-	-	-
Use Money/Prop.	5,818	111,328	145,990	20,400	60,000	23,300	22,400	34,000	51,500
Charges for Serv.	6,487,980	6,808,891	7,163,432	7,523,000	7,983,400	8,377,430	8,846,140	9,247,465	9,573,705
Licenses/Permits	-	-	-	-	-	-	-	-	-
Other Revenue	75,367	101,976	191,037	26,100	28,000	10,000	10,000	10,000	10,000
Total Revenue	**6,569,165**	**7,022,195**	**7,500,459**	**7,569,500**	**8,071,400**	**8,410,730**	**8,878,540**	**9,291,465**	**9,635,205**
Transfers In *	48,200	50,300	52,820	56,180	59,330	61,950	64,575	67,200	69,825
Total Resources	**6,617,365**	**7,072,495**	**7,553,279**	**7,625,680**	**8,130,730**	**8,472,680**	**8,943,115**	**9,358,665**	**9,705,030**
Use of Reserves	343,865	595,987	881,209	1,277,080	628,510	937,833	723,100	-	787,526
Total ($)	**6,961,230**	**7,668,482**	**8,434,488**	**8,902,760**	**8,759,240**	**9,410,513**	**9,666,215**	**9,358,665**	**10,492,556**
** This represents the General Fund contribution for RHE refuse pickup.*									
Expenses									
Personnel	2,916,331	3,202,206	3,374,989	3,789,650	3,989,920	4,154,545	4,326,288	4,505,459	4,692,383
Operating	2,187,806	2,051,233	2,176,083	2,424,450	2,274,540	2,297,285	2,320,258	2,343,461	2,366,895
Capital Outlay	307,681	790,385	1,118,360	845,860	460,300	889,540	912,640	325,810	1,247,610
Administrative	1,137,000	1,218,400	1,288,900	1,351,000	1,478,500	1,515,463	1,553,349	1,592,183	1,631,987
Other**	395,301	393,897	468,452	487,300	553,680	553,680	553,680	553,680	553,680
Total Oper. Exp.	**6,944,119**	**7,656,121**	**8,426,784**	**8,898,260**	**8,756,940**	**9,410,513**	**9,666,215**	**9,320,593**	**10,492,556**
Principal	-	-	-	-	-	-	-	-	-
Interest	17,111	12,361	7,704	4,500	2,300	-	-	-	-
CIP Transfer	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-
Total Use	**6,961,230**	**7,668,482**	**8,434,488**	**8,902,760**	**8,759,240**	**9,410,513**	**9,666,215**	**9,320,593**	**10,492,556**
Add. to Reserves	-	-	-	-	-	-	-	38,072	-
Total ($)	**6,961,230**	**7,668,482**	**8,434,488**	**8,902,760**	**8,759,240**	**9,410,513**	**9,666,215**	**9,358,665**	**10,492,556**

*** Includes depreciation.*

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.	👍	👍	👍	👍	👍	👍	👍	👍	👍
Goal 2: Maintain an adjusted working capital balance of at least one month of operating expenses.	👍	👍	👍	👎	👎	👎	👎	👍	👍
Goal 3: Maintain a minimum 1.2 debt service coverage ratio.	👎	👎	👎	👎	👎	N/A	N/A	N/A	N/A

Return to Table of Contents

Refuse Fund

Purpose of Fund: The Refuse Fund is used to account for the financial activity associated with the collection and disposal of residential recycling, refuse, and yard waste.

Fund Policy: The Refuse Fund is an enterprise fund and is self-supporting, with fees and charges supporting all operating costs, capital outlay, infrastructure, and debt service costs.

User of Service: All residential properties in the city are set to pay the annual rate of $565 for FY 2026. The rate represents an increase of 5.6 percent or $30 over the FY 2025 adopted rate. Customers pay for recycling and refuse services on their annual real property tax bill that comes from Montgomery County.

Budget Statistics: The Refuse Fund makes up 5 percent of the total operating budget, supports 37.2 regular FTEs, one capital project, and all operating costs of the program. The Fund supports the budgets for the Public Works Department and Non-Departmental.

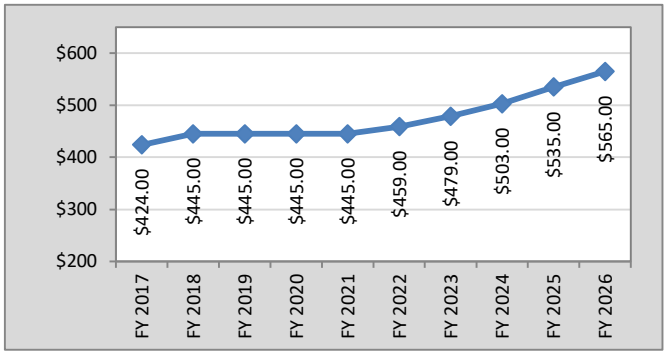
Special Notes: The Refuse Fund's current debt will be retired in FY 2026. No additional bond issues are planned at this time.

There is $719,618 appropriated in the CIP for the installation of a new recycling transfer enclosure at the Gude Drive Maintenance Facility. This enclosure will allow city trucks to transfer recycling to trailers for haul-off. This enclosure moves the transfer work under cover, provides fire suppression, stops windblown material on the maintenance yard and surrounding properties, and expands recycling program efficiency.

Refuse Fund Forecast: FY 2026 revenue projections for the Refuse Fund are based on the number of current refuse accounts multiplied by the refuse rate. Refuse Fund charges for services revenues are estimated at $8 million for FY 2026. The refuse rate per household is estimated to increase by an average of 4.5 percent per year throughout the forecast period.

History of Refuse Rates: The city currently operates a semi-automated once per week single-stream recycling and refuse program. For FY 2026 the rate is set to increase by 5.6 percent, or $30 per year, to $565 per residential household.

Annual Refuse Rates by Fiscal Year



Refuse Fund Current Debt Service

Year	Principal	Interest	Total
2026	95,000	2,254	97,254
Total ($)	**95,000**	**2,254**	**97,254**

Return to Table of Contents

Financial Summary: Stormwater Management Fund

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Revenue									
Property Taxes	-	-	-	-	-	-	-	-	-
Other Gov't.	-	-	-	30,130	-	-	-	-	-
Fines/Forfeitures	-	-	-	-	-	-	-	-	-
Use Money/Prop.	15,058	335,860	528,779	410,400	420,000	321,600	206,700	187,900	166,000
Charges for Serv.	5,476,434	5,911,916	5,959,207	6,327,700	6,355,700	6,704,380	7,095,796	7,451,607	7,850,575
Licenses/Permits	552,142	934,166	274,068	523,000	468,000	482,040	496,501	511,396	526,738
Other Revenue	32,743	92,269	149,799	28,120	52,700	52,700	52,700	52,700	52,700
Total Revenue	**6,076,377**	**7,274,211**	**6,911,853**	**7,319,350**	**7,296,400**	**7,560,720**	**7,851,697**	**8,203,603**	**8,596,013**
Transfers In	-	-	-	-	-	-	-	-	-
Total Resources	**6,076,377**	**7,274,211**	**6,911,853**	**7,319,350**	**7,296,400**	**7,560,720**	**7,851,697**	**8,203,603**	**8,596,013**
Use of Reserves	-	-	-	-	329,300	80,841	-	-	-
Total ($)	**6,076,377**	**7,274,211**	**6,911,853**	**7,319,350**	**7,625,700**	**7,641,561**	**7,851,697**	**8,203,603**	**8,596,013**
Expenses									
Personnel	2,577,726	2,696,621	2,761,885	3,126,560	3,383,190	3,539,357	3,702,775	3,873,783	4,052,733
Operating	877,320	1,145,901	1,233,355	1,242,900	1,269,480	1,282,175	1,294,997	1,307,947	1,321,026
Capital Outlay	128,220	15,150	109,407	127,500	309,340	136,995	136,995	136,995	136,995
Administrative	770,000	797,300	965,000	950,000	1,046,000	1,072,150	1,098,954	1,126,428	1,154,588
Other*	1,044,239	1,227,350	1,353,874	1,502,850	1,518,390	1,518,390	1,518,390	1,518,390	1,518,390
Total Oper. Exp.	**5,397,505**	**5,882,322**	**6,423,521**	**6,949,810**	**7,526,400**	**7,549,067**	**7,752,111**	**7,963,543**	**8,183,732**
Principal	-	-	-	-	-	-	-	-	-
Interest	20,665	87,543	118,065	108,000	99,300	92,494	85,718	78,936	72,149
CIP Transfer	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-
Total Use	**5,418,170**	**5,969,865**	**6,541,586**	**7,057,810**	**7,625,700**	**7,641,561**	**7,837,829**	**8,042,479**	**8,255,881**
Add. to Reserves	658,207	1,304,346	370,267	261,540	-	-	13,868	161,124	340,132
Total ($)	**6,076,377**	**7,274,211**	**6,911,853**	**7,319,350**	**7,625,700**	**7,641,561**	**7,851,697**	**8,203,603**	**8,596,013**

** Includes depreciation.*

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.	👍	👍	👍	👍	👍	👍	👍	👍	👍
Goal 2: Maintain an adjusted working capital balance of at least three months of operating expenses.	👍	👍	👍	👍	👍	👍	👍	👍	👍
Goal 3: Maintain a minimum 1.2 debt service coverage ratio.	👍	👍	👍	👍	👍	👍	👍	👍	👍

Return to Table of Contents

Stormwater Management Fund

Purpose of Fund: The Stormwater Management (SWM) Fund is used to account for the financial activity associated with maintaining existing and constructing new SWM infrastructure.

Fund Policy: The SWM Fund is an enterprise fund and is self-supporting, with fees and charges supporting all operating costs, capital outlay, infrastructure, and debt service costs.

User of Service: All residential and commercial properties in the city are set to pay $159 per equivalent residential unit (ERU) per year, which is a $7 increase over the FY 2025 rate. Customers pay the stormwater management fee on their annual real property tax bill that comes from Montgomery County.

Budget Statistics: The SWM Fund makes up 4 percent of the total operating budget, and supports 23.8 regular FTEs, all operating costs of the program, and 11 capital projects. The Fund supports the budgets for the Public Works Department and Non-Departmental.

Special Notes: The Stormwater Management Fund's current debt will be retired in FY 2042. No bond issues are planned for FY 2026 or for the five year CIP planning period.

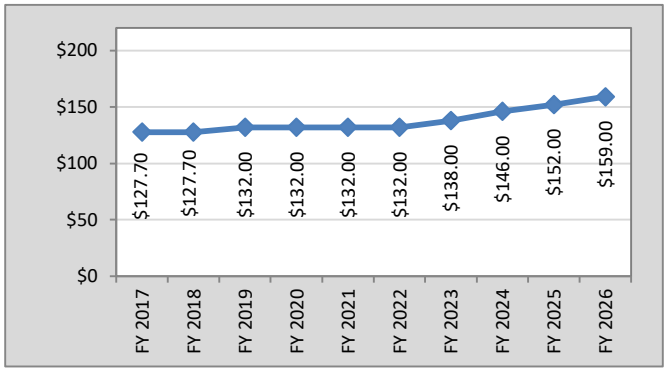
Stormwater Management Fund Forecast: FY 2026 revenue projections for the SWM Fund are based on the current number of ERUs in the city multiplied by the annual fee of $159 per equivalent residential unit. Charges for services revenues in the SWM Fund are estimated at $6.4 million for FY 2026.

Forecasted operating and capital budgets are consistent with the requirements of the National Pollution Discharge and Elimination System (NPDES) general permit for Phase II Municipal Separate Storm Sewer Systems (MS4) that was issued in 2018.

In order for the Stormwater Management Fund to remain in compliance with the current Financial Management Policies, the forecast assumes increases averaging 4.9 percent each year over the forecast.

History of Stormwater Management Fee: Fiscal Year 2010 was the first year the city charged a stormwater management fee. The fee for FY 2026 is set at $159, which is an increase of 4.6 percent, or $7, from the FY 2025 rate.

Stormwater Management Fee by Fiscal Year



Stormwater Management Fund Current Debt Service

Year	Principal	Interest	Total
2026	177,105	99,265	276,370
2027	177,626	92,494	270,120
2028	178,152	85,718	263,870
2029	178,683	78,936	257,619
2030	154,916	72,149	227,065
2031	125,000	65,600	190,600
2032	125,000	59,350	184,350
2033	120,000	53,100	173,100
2034	120,000	47,100	167,100
2035	120,000	41,100	161,100
2036	120,000	35,100	155,100
2037	120,000	29,100	149,100
2038	120,000	24,300	144,300
2039	120,000	19,500	139,500
2040	120,000	14,700	134,700
2041	120,000	9,900	129,900
2042	120,000	4,950	124,950
Total ($)	**2,316,482**	**832,362**	**3,148,844**

Return to Table of Contents

Financial Summary: Parking Fund

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Revenue									
Property Taxes	125,395	110,606	110,606	110,600	110,750	112,965	115,224	117,529	119,879
Other Gov't.	317,164	319,327	321,489	325,400	329,400	333,385	337,220	341,150	345,179
Fines/Forfeitures	545,620	495,772	398,447	450,000	450,000	459,000	468,180	477,544	487,094
Use Money/Prop.	39,172	255,813	290,364	215,000	238,700	259,070	257,530	258,300	259,400
Charges for Serv.	216,312	277,559	288,936	259,000	259,000	264,180	269,464	274,853	280,350
Licenses/Permits	-	-	-	-	-	-	-	-	-
Other Revenue	247,192	257,906	279,563	251,920	263,670	263,670	263,670	263,670	263,670
Total Revenue	**1,490,855**	**1,716,983**	**1,689,405**	**1,611,920**	**1,651,520**	**1,692,270**	**1,711,288**	**1,733,046**	**1,755,572**
Transfers In*	1,500,000	1,100,000	1,000,000	1,180,000	1,275,000	1,275,000	1,275,000	1,275,000	1,275,000
Total Resources	**2,990,855**	**2,816,983**	**2,689,405**	**2,791,920**	**2,926,520**	**2,967,270**	**2,986,288**	**3,008,046**	**3,030,572**
Use of Reserves	-	-	-	-	-	-	-	-	-
Total ($)	**2,990,855**	**2,816,983**	**2,689,405**	**2,791,920**	**2,926,520**	**2,967,270**	**2,986,288**	**3,008,046**	**3,030,572**
** Represents transfers from the General Fund.*									
Expenses									
Personnel	277,260	301,428	302,264	328,590	350,240	366,511	383,542	401,369	420,030
Operating	225,237	114,500	108,127	144,380	97,580	99,504	101,475	103,495	105,566
Capital Outlay	-	-	-	-	-	-	-	-	-
Administrative	88,000	129,300	88,900	103,300	118,000	120,950	123,974	127,073	130,250
Other**	885,533	787,459	820,111	894,410	950,440	950,440	950,440	950,440	950,440
Total Oper. Exp.	**1,476,030**	**1,332,687**	**1,319,402**	**1,470,680**	**1,516,260**	**1,537,405**	**1,559,431**	**1,582,377**	**1,606,286**
Principal	-	-	-	-	-	-	-	-	-
Interest	755,543	767,798	667,425	626,000	578,000	529,372	479,123	427,522	374,273
CIP Transfer	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-
Total Use	**2,231,573**	**2,100,485**	**1,986,827**	**2,096,680**	**2,094,260**	**2,066,777**	**2,038,554**	**2,009,899**	**1,980,559**
Add. to Reserves	759,282	716,498	702,578	695,240	832,260	900,493	947,734	998,147	1,050,013
Total ($)	**2,990,855**	**2,816,983**	**2,689,405**	**2,791,920**	**2,926,520**	**2,967,270**	**2,986,288**	**3,008,046**	**3,030,572**

*** Includes funding for write-off of unpaid citations, amortization of capital lease of the parking garages, and SBITAs.*

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.	👍	👍	👍	👍	👍	👍	👍	👍	👍
Goal 2: Maintain an adjusted working capital balance of at least one month of operating expenses.	👍	👍	👍	👍	👍	👍	👍	👍	👍

Return to Table of Contents

Parking Fund

Purpose of Fund: The Parking Fund is used to account for the revenues and expenses related to parking activities, the city's parking meter program, and the long-term payment for the design and construction of the three parking garages in Town Square.

Fund Policy: The Parking Fund is an enterprise fund, and by policy, total fees and charges should support all operating costs, capital outlay, infrastructure, and debt service costs.

User of Service: People who park their vehicles within the city limits.

Budget Statistics: The Parking Fund makes up 2 percent of the total operating budget and supports 4.0 regular FTEs, and all operating costs of the program. The Fund supports the budgets for the departments of Public Works, Police, and Non-Departmental.

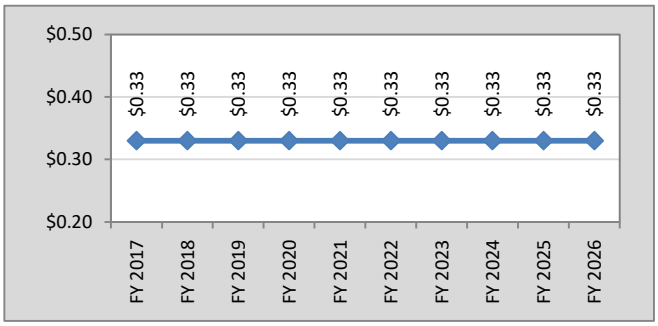
Special Notes: A special district tax levy partially funds the Parking Fund. The Parking District tax rate remains unchanged at $0.33 per $100 of assessed valuation for FY 2026. The District, which is comprised of commercial properties within the Town Square boundaries, pays this tax in addition to their regular property tax. The District will generate approximately $110,750 in special property tax revenue for FY 2026. The tax revenue has decreased over time due to the reduction in the assessed values of the commercial properties in the Town Square.

While it is anticipated that General Fund transfers will be necessary until the debt service payments are completed, an increase in parking meter revenues could potentially reduce future year General Fund transfer amounts.

Parking Fund Forecast: The FY 2026 budget includes a transfer from the General Fund to the Parking Fund of $1.3 million. It is anticipated that a General Fund transfer will be needed until the debt is repaid in FY 2036. Future General Fund transfers equal $1.3 million each year throughout the forecast period. The FY 2022 transfer was higher to help offset the loss of parking revenues due to the change in behaviors during the COVID-19 pandemic.

History of Parking District Tax Rate: 2008 was the first year the city levied a Parking District real property tax. Commercial properties within the Town Square boundaries pay this tax in addition to the general city property tax of $0.292 per $100 of assessed valuation.

Parking District Tax Rate by Fiscal Year

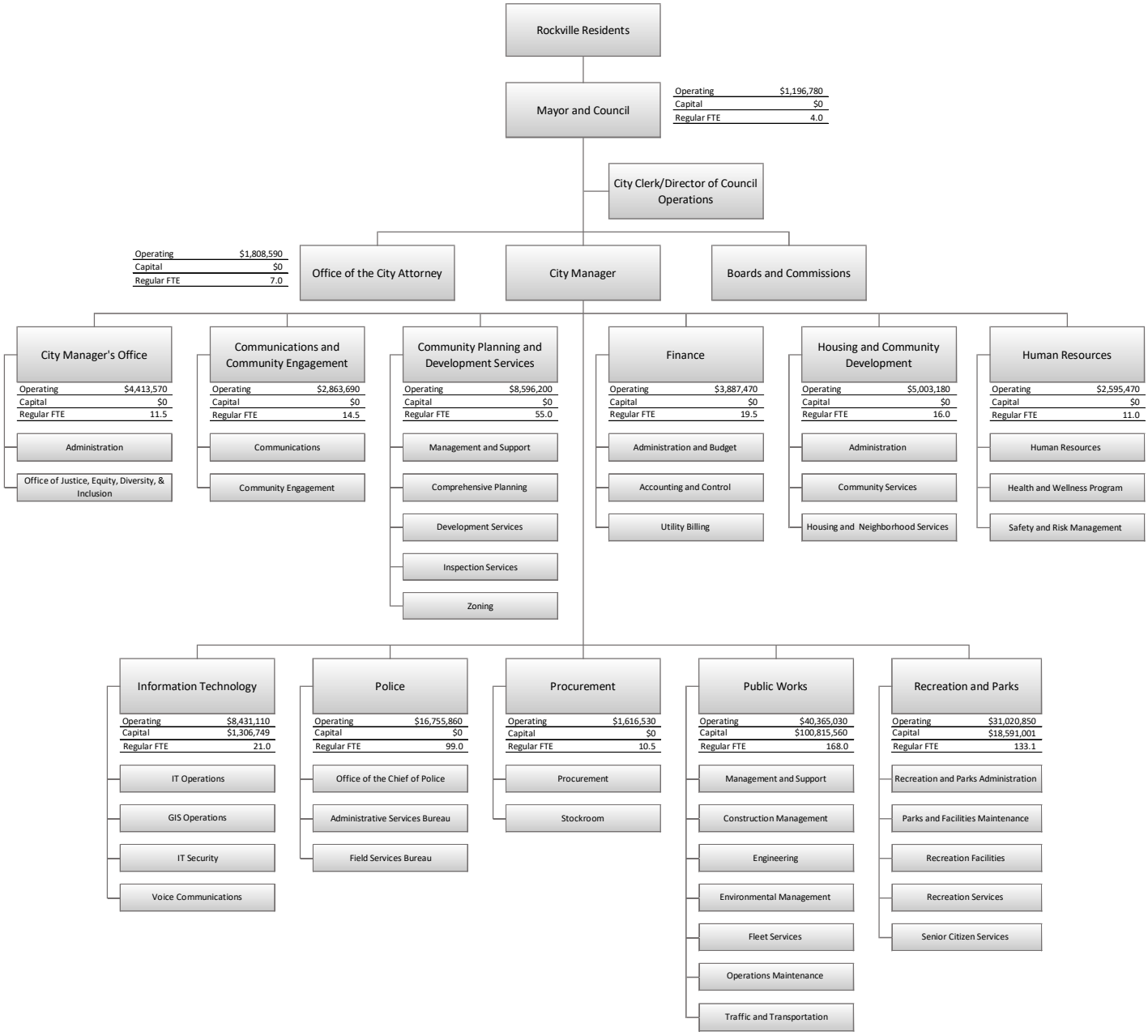


Parking Fund Current Debt Service

Year	Principal	Interest	Total
2026	1,620,000	577,972	2,197,972
2027	1,675,000	529,372	2,204,372
2028	1,720,000	479,123	2,199,123
2029	1,775,000	427,522	2,202,522
2030	1,825,000	374,273	2,199,273
2031	1,875,000	327,735	2,202,735
2032	1,920,000	278,985	2,198,985
2033	1,970,000	228,105	2,198,105
2034	2,025,000	174,915	2,199,915
2035	2,085,000	119,228	2,204,228
2036	2,135,000	60,848	2,195,848
Total ($)	**20,625,000**	**3,578,078**	**24,203,078**


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Citywide Organizational Chart

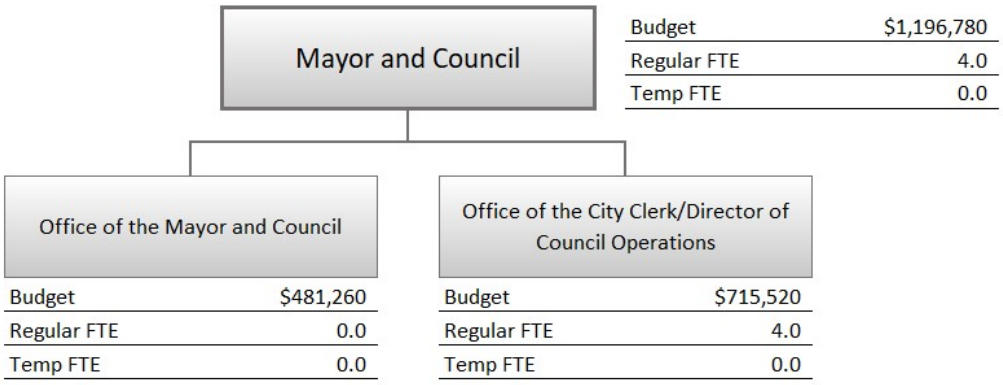



ROCKVILLE · MARYLAND

Mayor and Council Department

The Department of the Mayor and Council preserves and enhances the city's identity and quality of life for those who live and work in Rockville by providing strategic and policy direction for city services, facilities, and initiatives.

The Mayor and Council, supported by the Office of the City Clerk/Director of Council Operations, advocate for the protection and promotion of the health, safety, comfort, and quality of life of the residents of Rockville and for the preservation of the city's property, rights, and privileges.



Fiscal Year 2025 Accomplishments

- Hired new full-time Boards and Commissions Coordinator
- Held three retreats for the elected Mayor and Council, including two focused on strategic planning, priorities, and initiatives
- Supported the boards and commissions recruitment processes for appointments and reappointments
- Supported community engagement and outreach events and activities
- Provided translation services to bridge the communication gaps between various cultures within the city
- Transitioned all boards, commissions, and task force pages to the city's new website
- Created procedures and guidelines for city's request for proclamations and certificates of recognition
- Posted city-issued proclamations on the city's website: www.rockvillemd.gov/proclamations
- Discussed and approved the new citywide branding initiatives
- Continued to provide training and support for the city's agenda management system
- Posted all city ordinances and resolutions on the city's website: www.rockvillemd.gov/citycode
- Revised the Continuity of Operations (COOP) planning process for the Office of the City Clerk
- Organized scanning and uploading of ordinances, resolutions, internal contracts, deeds, agreements, and MOUs in the city's in-house database
- Adopted the Town Center Master Plan
- Approved the Rockville Metro Conceptual Plan

Mayor and Council Department Fiscal Year 2026 Outlook

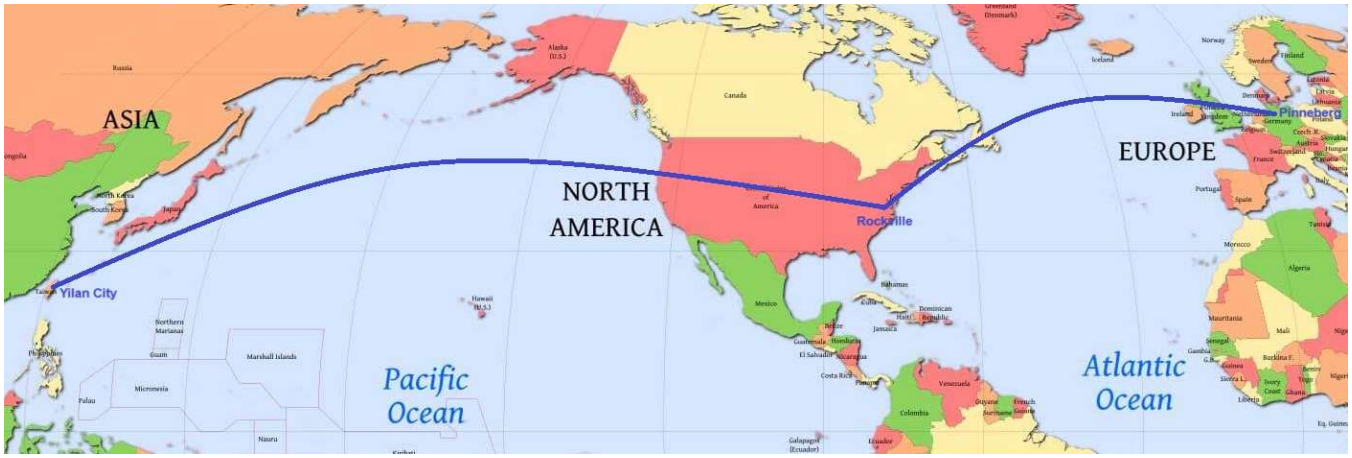
Throughout FY 2026 the Mayor and Council will continue to establish new priorities and follow through with new initiatives and existing plans. Additionally, the Department will:

- Review and schedule retreats on strategic planning, priorities, and initiatives
- Continue the process to develop an Employee Homeownership Program
- Discuss and implement new initiatives for Town Center
- Discuss and develop plans for King Farm Farmstead and RedGate Park and Arboretum in coordination with other city departments

Additionally, the Office of the City Clerk/Director of Council Operations will:

- Rewrite the city's election code (Chapter 8 of the City Code)
- Update and coordinate changes, revisions, and codification of the Rockville City Code
- Increase the frequency of electronic updates to the City Code
- Review and update the records retention policy for the Office of the City Clerk/Director of Council Operations and centralized records management, and review and update records retention schedules for each department as required by the State
- Implement new software for boards and commissions
- Provide orientation for boards, commissions, committees, task forces, staff liaisons, chairs, and members
- Facilitate justice, equity, diversity, and inclusion training, including ADA compliance training, for boards, commissions, task forces, and volunteers
- Facilitate required Open Meetings Act training for boards and commissions appointments and reappointments
- Continue training and support for city staff in the agenda management system

Several members of the Mayor and Council will travel to Pinneberg, Germany in September 2025 to celebrate Pinneberg's 150th incorporation anniversary. The City of Rockville formed a formal Sister City relationship with Pinneberg, Germany, in 1957, making it one of the most enduring Sister City relationships in the world. In addition to Pinneberg, Rockville also has a Sister City relationship with Yilan City, Taiwan.



The image above shows a map that marks the locations of the City of Rockville and its two official Sister Cities: Pinneberg, Germany and Yilan City, Taiwan.

Mayor and Council Department
FY 2026 Adopted Expenditures by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Office of the Mayor and Council	421,118	475,790	481,260	1.1%
Office of the City Clerk/Director of Council Operations	733,255	641,830	715,520	11.5%
Department Total ($)	**1,154,373**	**1,117,620**	**1,196,780**	**7.1%**

Mayor and Council Department
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	768,410	826,660	873,220	5.6%
Operating	363,410	272,160	296,110	8.8%
Capital Outlay	-	-	-	-
Other	22,553	18,800	27,450	46.0%
Department Total ($)	**1,154,373**	**1,117,620**	**1,196,780**	**7.1%**

Mayor and Council Department
FY 2026 Adopted Revenues by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Office of the Mayor and Council	-	-	-	-
Office of the City Clerk/Director of Council Operations	-	-	-	-
Department Total ($)	**-**	**-**	**-**	**-**

Mayor and Council Department
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Office of the City Clerk/Director of Council Operations	3.5	4.0	4.0	0.0%
Regular Subtotal	**3.5**	**4.0**	**4.0**	**0.0%**
Temporary				
Office of the City Clerk/Director of Council Operations	0.3	-	-	-
Temporary Subtotal	**0.3**	**-**	**-**	**-**
Department Total	**3.8**	**4.0**	**4.0**	**0.0%**

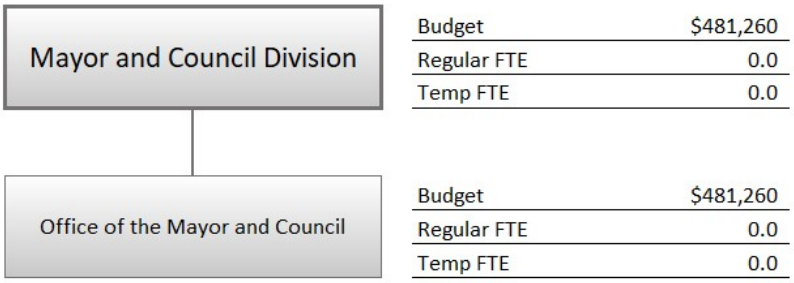
Significant Changes from FY 2025 to FY 2026

The Office of the Mayor and Council's budget includes stipend increases for the Mayor and Council consistent with the 2023 Compensation Commission report, as well as increases in professional memberships and dues. These increases are partially offset by the transfer of a portion of grant funds issued by the city to community organizations to the Department of Housing and Community Development for FY 2026.

The budget for the Office of the City Clerk/Director of Council Operations increased due to increased costs for document storage in the operating category, as well as the addition of funding for new boards and commissions software and increased costs for supporting more frequent electronic updates to the City Code in the other category.

Office of the Mayor and Council

The Mayor and Council advocate for the protection and promotion of the health, safety, comfort, and quality of life of the residents of Rockville and for the preservation of the city's property, rights, and privileges.



Office of the Mayor and Council FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Office of the Mayor and Council	421,118	475,790	481,260	1.1%
Division Total ($)	**421,118**	**475,790**	**481,260**	**1.1%**

Office of the Mayor and Council FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	223,514	255,660	262,020	2.5%
Operating	180,989	205,130	219,240	6.9%
Capital Outlay	-	-	-	-
Other	16,615	15,000	-	-100.0%
Division Total ($)	**421,118**	**475,790**	**481,260**	**1.1%**

Office of the Mayor and Council FY 2026 Adopted Revenues by Cost Center

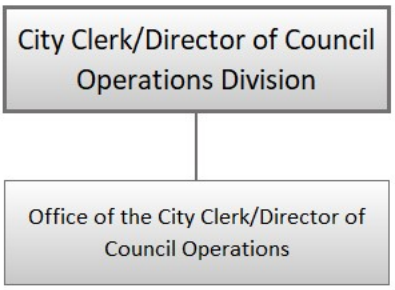
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Office of the Mayor and Council	-	-	-	-
Division Total ($)	-	-	-	-

Significant Changes from FY 2025 to FY 2026

The Office of the Mayor and Council's budget includes stipend and travel allocation increases for the Mayor and Council consistent with the 2023 Compensation Commission report, as well as increases in professional memberships and dues totaling $12,230. These increases are partially offset by the transfer of $15,000 from the other category for grant funds issued by the city to community organizations to the Department of Housing and Community Development for FY 2026.

Office of the City Clerk/Director of Council Operations

The Office of the City Clerk/Director of Council Operations supports the Mayor and Council in carrying out their vision by preparing, recording, and managing the activities and decisions of the Mayor and Council; serving as the liaison between the Mayor and Council and the residents of Rockville; attending all official meetings of the elected body; codifying and maintaining official city records; conducting research and analysis of complex issues for the Mayor and Council; administering a fair and impartial process for city elections; coordinating the appointment process for the city boards and commissions; coordinating assigned activities with other divisions, departments, and community organizations; and providing comprehensive administrative support to the Mayor and Council.



Budget	$715,520
Regular FTE	4.0
Temp FTE	0.0

Budget	$715,520
Regular FTE	4.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Provide high quality, comprehensive staff support to the Mayor and Council and boards and commissions
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of Mayor and Council draft meeting minutes distributed within 30 days of meeting (Target: 100%)	98%	100%	100%	100%
Percent of Mayor and Council ordinances and resolutions put into official record within two weeks of adoption (Target: 100%)	100%	100%	100%	100%
Percent of annual reports by boards and commissions completed as scheduled (Target: 100%)	50%	50%	100%	100%
Percent of required attendees completing open meetings compliance training (Target: 100%)	70%	50%	90%	90%
Average time to fill boards and commissions vacancies, posting to appointment*	-	-	30 days	60 days
Voter participation in last municipal election (as a percentage of registered voters)**	31%	28%	28%	28%

**This was a new performance measure for FY 2024. The position responsible for tracking this information was filled in early FY 2025, so no data is available for FY 2024. Appointments are subject to the recommendation of the Mayor.*
***Actuals for FY 2023 pertain to the 2019 election, and FY 2024 and forward pertain to the 2023 election.*

Short Term Objectives	Planned Completion
Implement new tracking software for boards and commissions	Q1 FY 2026
Rewrite the city's election code (Chapter 8 of the City Code)	Q4 FY 2026

Goal: Manage an efficient, accurate, and compliant Mayor and Council meeting process
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of Mayor and Council meeting videos posted to the city's website within one business day (Target: 100%)	100%	100%	100%	100%
Percent of Mayor and Council meeting agenda packets posted at least two business days prior to the meeting (Target: 100%)	100%	100%	100%	100%
Number of Mayor and Council meetings conducted	34	38	30	34

Short Term Objectives	Planned Completion
Increase the frequency of electronic updates to the City Code (quarterly)	Q1 FY 2026

Office of the City Clerk/Director of Council Operations FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Office of the City Clerk/Director of Council Operations	733,255	641,830	715,520	11.5%
Division Total ($)	**733,255**	**641,830**	**715,520**	**11.5%**

Office of the City Clerk/Director of Council Operations FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	544,896	571,000	611,200	7.0%
Operating	182,421	67,030	76,870	14.7%
Capital Outlay	-	-	-	-
Other	5,938	3,800	27,450	622.4%
Division Total ($)	**733,255**	**641,830**	**715,520**	**11.5%**

Office of the City Clerk/Director of Council Operations FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Office of the City Clerk/Director of Council Operations	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Office of the City Clerk/Director of Council Operations FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Office of the City Clerk/Director of Council Operations	3.5	4.0	4.0	0.0%
Regular Subtotal	**3.5**	**4.0**	**4.0**	**0.0%**
Temporary				
Office of the City Clerk/Director of Council Operations	0.3	-	-	-
Temporary Subtotal	**0.3**	**-**	**-**	**-**
Division Total	**3.8**	**4.0**	**4.0**	**0.0%**

Significant Changes from FY 2025 to FY 2026

The operating category budget includes an increase of $13,440 due to higher costs for document storage. This increase was partially offset by a reduction in professional development funding and a reclassification of software subscription funding to the other category.

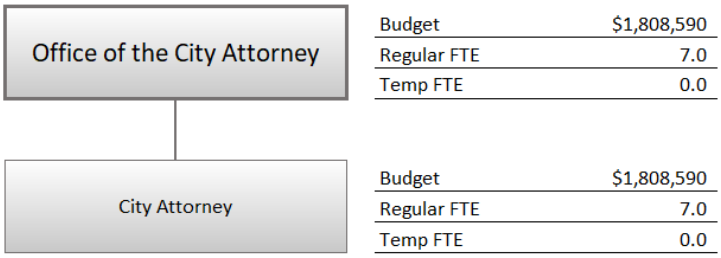
The other category budget increased to include $10,000 for new boards and commissions software and $10,000 to support more frequent electronic updates to the City Code.


ROCKVILLE · MARYLAND

Office of the City Attorney

The Office of the City Attorney provides effective and efficient legal services; promotes accountability, trust, and openness in government; and focuses on outcomes that are fair, equitable, and balanced while protecting the best interest of the city. The Office of the City Attorney functions as both advisor and advocate as it pursues the goals of the Mayor and Council while remaining dedicated to principles of ethical behavior, efficiency, and accountability. The Office of the City Attorney strives to find creative approaches to the opportunities and challenges that face the City of Rockville.

The Office of the City Attorney (OCA) endeavors to render timely legal services of the highest quality to the Mayor and Council, the Office of the City Clerk/Director of Council Operations, the Office of the City Manager, and all departments and boards and commissions of the City of Rockville, consistent with its commitment to professionalism. The mission of the OCA is to ensure that the Mayor and Council of Rockville conducts its affairs in a manner that complies with the law, and to minimize its liability. The OCA is responsible for drafting simple and complex agreements, legal opinions, City Code amendments and other legal documents; advising city officials on how to manage risk and comply with the law; enforcing the municipal code; representing the city before administrative agencies and federal and State courts in legal proceedings in which the city has an interest; and supervising and directing outside legal counsel. The OCA's client is the municipal corporation, speaking through the Mayor and Council. The OCA does not provide legal advice to private citizens, nor does it handle criminal matters.



Fiscal Year 2025 Accomplishments

- Provided legal support and advice for amendments to the City Charter and City Code, including the rewrite of City Code Chapters 5 and 10.5, and the updating of Code Chapters 8, 16, and 17
- Provided legal advice and support for the city's Art in Public Places and Publicly Accessible Art programs
- Provided legal advice and support for the implementation of the city's Comprehensive Plan, the FAST 2 initiative, the development of the Town Center Master Plan, Lincoln Park Design Guidelines, and the Zoning Ordinance rewrite project
- Provided legal support and advice for compliance with the Maryland Open Meetings Act, including drafting responses to complaints. Provided legal advice and support to the city's custodian of records for the Maryland Public Information Act (MPIA)
- Provided legal advice and support to the city's reconstituted Personnel Appeals Board, including drafting hearing procedures and training materials
- Provided legal advice and support for amendments and revisions to the city's Police General Orders
- Provided ongoing assistance with contract drafting and procurement-related questions
- Provided legal advice and support for the commissioners, board members, and staff who are required to file financial disclosure forms
- Drafted Moderately Priced Dwelling Unit (MPDU) program documents for MPDU for-sale projects
- Drafted new MPDU form program documents for rental MPDU projects
- Drafted and revised standard employment agreements for appointed officials and department directors

Office of the City Attorney's Fiscal Year 2026 Outlook

During FY 2026 the Office of the City Attorney anticipates the following responsibilities:

- Providing legal advice and preparing legal opinions, as requested by the Mayor and Council, the Office of the City Clerk/Director of Council Operations, and the Office of the City Manager on a variety of legal issues including, but not limited to, the Maryland Open Meetings Act, the Maryland Public Information Act, zoning and planning matters, personnel matters (including Family and Medical Leave Act, Fair Labor Standards Act, Americans with Disabilities Act, Health Insurance Portability and Accountability Act, and other employment matters such a terminations, grievances, and labor negotiations), and economic development and contractual matters
- Reviewing and/or drafting amendments to the City Charter and Code, as well as providing legal support for the city's State legislative priorities and State legislation pending before the Maryland General Assembly
- Providing continued legal advice and support for the implementation of the city's Comprehensive Plan and related Zoning Ordinance rewrite
- Providing legal advice and support for the updates and rewrites of the city's Election Code, the Animal Control Ordinance, and various other chapters in the City Code
- Providing continued legal advice and support for revisions to the city's MPDU program, including code amendments and modifications to the related regulations
- Providing continued legal advice and support related to the award and execution of contracts and agreements
- Providing continued legal support for development throughout the city
- Representing the city in litigation including, but not limited to, municipal infractions, declaratory judgments, personnel matters, police trial boards, and appeals from administrative agency decisions (e.g., quasi-judicial boards and commissions), as well as supervising and directing outside legal counsel
- Regularly attending meetings of the Mayor and Council and the following quasi-judicial boards and commissions: Planning Commission, Board of Appeals, Historic District Commission, Ethics Commission, and Landlord/Tenant Commission; and continuing to provide ongoing legal support for all other boards and commissions
- Providing continued legal advice and support for the pending opioid litigation cases

Office of the City Attorney
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
City Attorney	1,541,558	1,682,590	1,808,590	7.5%
Department Total ($)	**1,541,558**	**1,682,590**	**1,808,590**	**7.5%**

Office of the City Attorney
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,461,811	1,554,830	1,672,330	7.6%
Operating	76,084	123,160	128,040	4.0%
Capital Outlay	-	-	-	-
Other	3,663	4,600	8,220	78.7%
Department Total ($)	**1,541,558**	**1,682,590**	**1,808,590**	**7.5%**

Office of the City Attorney
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
City Attorney	-	-	-	-
Department Total ($)	**-**	**-**	**-**	**-**

Office of the City Attorney
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
City Attorney	7.0	7.0	7.0	0.0%
Regular Subtotal	**7.0**	**7.0**	**7.0**	**0.0%**
Temporary				
City Attorney	-	-	-	-
Temporary Subtotal	-	-	-	-
Department Total	**7.0**	**7.0**	**7.0**	**0.0%**

Significant Changes from FY 2025 to FY 2026

Operating category funding increased by $8,500 to cover higher travel, training, and professional resources costs. The increase in this category was partially offset by the reclassification of software subscription funding from the operating category to the other category.

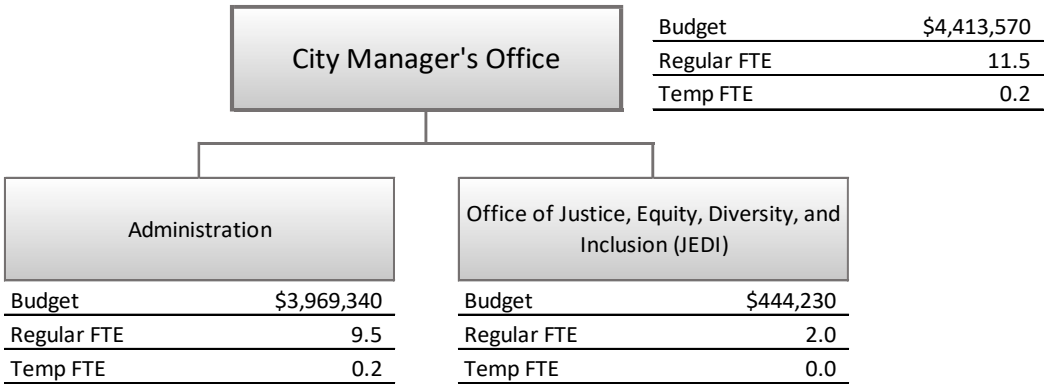

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City Manager's Office

The City Manager's Office implements the policies and priorities of the Mayor and Council, provides professional recommendations to the Mayor and Council, and oversees the day-to-day management of city operations.

The team in the City Manager's Office (CMO) leads the city government's efforts to make a meaningful difference in residents' lives through intentional actions to improve quality of life in the city. The team addresses the needs of individual residents and neighborhoods through communication, problem solving, strategic planning, and attentive customer service. Through stakeholder engagement, the CMO helps city departments and other stakeholders understand priorities and achieve results. By engaging with other levels of government, the CMO obtains resources and support for the projects and areas of concern that are most important to Rockville.

Through a focus on cross-department collaboration and coordination, and internal communication and planning systems, the CMO guides implementation of the Mayor and Council's priorities and the provision of quality city services, monitoring the city's progress towards addressing Rockville's priorities. With an eye toward responsible spending, creative partnerships, and employee involvement, the CMO leads the implementation of the Mayor and Council's adopted budget and Capital Improvements Program.



Fiscal Year 2025 Accomplishments

- Completed the Emergency Operations Plan (EOP) development process with city departments and offices, and County partners, including a tabletop exercise to validate the plan
- Created the new Office of Justice, Equity, Diversity, and Inclusion
- Hired the director of the Office of Justice, Equity, Diversity, and Inclusion
- Administered the city's first post-pandemic community survey (last conducted in 2018) and presented results to the Mayor and Council
- The mural *Fern Reclamation*, by Chalk Riot, was installed on the asphalt of Beall Avenue. The mural was funded in part by a grant from Bloomberg Philanthropies
- Advocated at the County and State levels for capital and operational funding to support critical programming for MCPS students
- Advocated in support of the Mayor and Council's 2025 adopted legislative priorities with the Maryland General Assembly including education, school funding, and youth services; Vision Zero and Pedestrian Master Plan efforts; public safety; climate action and housing; senior services; and municipal revenues

- Advocated successfully for two Rockville 2025 State Legislative Bond Initiatives in concert with the District 17 State Delegation, securing $200,000 for the development of the Talbot Street Park, and $260,000 for the renovation of the Elwood Smith Community Center
- Worked collaboratively with the City of Gaithersburg and Montgomery County to modify the tax duplication calculation to more accurately reflect the cost of providing duplicative services
- Implemented a six-month agenda planning calendar for Mayor and Council meeting agendas which is publicly posted online each week
- Worked with the Mayor and Council to start meetings earlier and streamline the approval process by implementing the use of action items, worksessions, and special presentations
- Implemented an online electronic version of the Mayor & Council's meeting agenda packets
- Continued adoption of a citywide tracking system for major projects and initiatives
- Implemented and trained staff (67 users) on the city's new combined platform for MPIA and RCPD information requests, which will streamline the city's MPIA processing

City Manager's Office Fiscal Year 2026 Outlook

- Continue to implement the Mayor and Council's Guiding Principles and strategic initiatives
- Work with a consultant to produce the city's first Justice, Equity, Diversity, and Inclusion (JEDI) strategic plan
- Continue the integration of the City of Rockville Emergency Operations Center (EOC), part of the newly renovated Taft Center, into city operations
- Produce special events and/or arts and culture programs through the Friends of the Arts Fund to highlight historically excluded art forms and communities
- Finalize the city's Art in Public Places 2025-2030 Implementation Plan and provide advice on possible changes to the City Code
- Begin cataloguing works in the Art in Public Places, Art in Private Development, and Art in Public Architecture collections
- Create and implement a schedule for the restoration, conservation, and maintenance of works of art
- Conduct a conservation assessment of the Art in Public Places collection
- If permitted by the 119th Congress, Rockville will apply for and work with its federal delegation to advocate for federal earmark funding for capital improvements projects that fit program requirements
- Advocate at the County and State levels for capital and operating funding to support critical programming for MCPS students in Rockville
- Advocate in support of the Mayor and Council's 2026 legislative priorities, once adopted, with the Maryland General Assembly including Vision Zero, climate change, education, and preservation of municipal revenues
- Continue refining performance measures and reporting systems for all city priorities, projects, departments, and functions
- Begin design and implementation of a new Customer Relationship Management system to handle service and information requests from the public and internal customers

City Manager's Office
FY 2026 Adopted Expenditures by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration	3,336,760	4,064,970	3,969,340	-2.4%
Communication and Public Information*	1,910,570	2,211,130	-	-100.0%
Office of Justice, Equity, Diversity, & Inclusion	384,216	419,020	444,230	6.0%
Procurement*	1,338,036	1,479,810	-	-100.0%
Department Total ($)	**6,969,582**	**8,174,930**	**4,413,570**	**-46.0%**

**The Communication and Public Information Division (now "Communications and Community Engagement") and the Procurement Division became stand-alone departments for FY 2026.*

City Manager's Office
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	4,594,239	5,167,030	2,295,790	-55.6%
Operating	795,238	1,145,260	591,430	-48.4%
Capital Outlay	191,643	239,870	-	-100.0%
Other	1,388,462	1,622,770	1,526,350	-5.9%
Department Total ($)	**6,969,582**	**8,174,930**	**4,413,570**	**-46.0%**

City Manager's Office
FY 2026 Adopted Revenues by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration	248,425	284,900	252,080	-11.5%
Communication and Public Information*	1,359,870	1,360,000	-	-100.0%
Office of Justice, Equity, Diversity, & Inclusion	7,914	9,000	9,000	0.0%
Procurement*	-	-	-	-
Department Total ($)	**1,616,209**	**1,653,900**	**261,080**	**-84.2%**

**The Communication and Public Information Division (now "Communications and Community Engagement") and the Procurement Division became stand-alone departments for FY 2026.*

Significant Changes from FY 2025 to FY 2026

The Communication and Public Information Division (now "Communications and Community Engagement") and the Procurement Division became stand-alone departments for FY 2026, resulting in a decrease in all funding categories across the Department. Additionally, the Office of Justice, Equity, Diversity, and Inclusion (JEDI), formerly a cost center within the Administration Division, became a stand-alone division, and the Opioid Settlement Fund Cost Center, formerly within the Administration Division, was transferred to the Department of Housing and Community Development.

One-time funding is included in the Administration Division for the biennial community survey, and in the Office of Justice, Equity, Diversity, and Inclusion for a JEDI Strategic Plan. Ongoing funding increases for REDI are included in the Administration Division.

Administration Division revenue decreased due to the removal of one-time grant funding.

City Manager's Office
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Administration	10.5	10.5	9.5	-9.5%
Communication and Public Information*	11.0	11.0	-	-100.0%
Office of Justice, Equity, Diversity, & Inclusion	2.5	2.5	2.0	-20.0%
Procurement*	9.5	9.5	-	-100.0%
Regular Subtotal	**33.5**	**33.5**	**11.5**	**-65.7%**
Temporary				
Administration	0.2	0.2	0.2	0.0%
Communication and Public Information*	1.6	1.6	-	-100.0%
Office of Justice, Equity, Diversity, & Inclusion	-	-	-	-
Procurement*	-	0.5	-	-100.0%
Temporary Subtotal	**1.8**	**2.3**	**0.2**	**-91.3%**
Department Total	**35.3**	**35.8**	**11.7**	**-67.3%**

**The Communication and Public Information Division (now "Communications and Community Engagement") and the Procurement Division became stand-alone departments for FY 2026.*

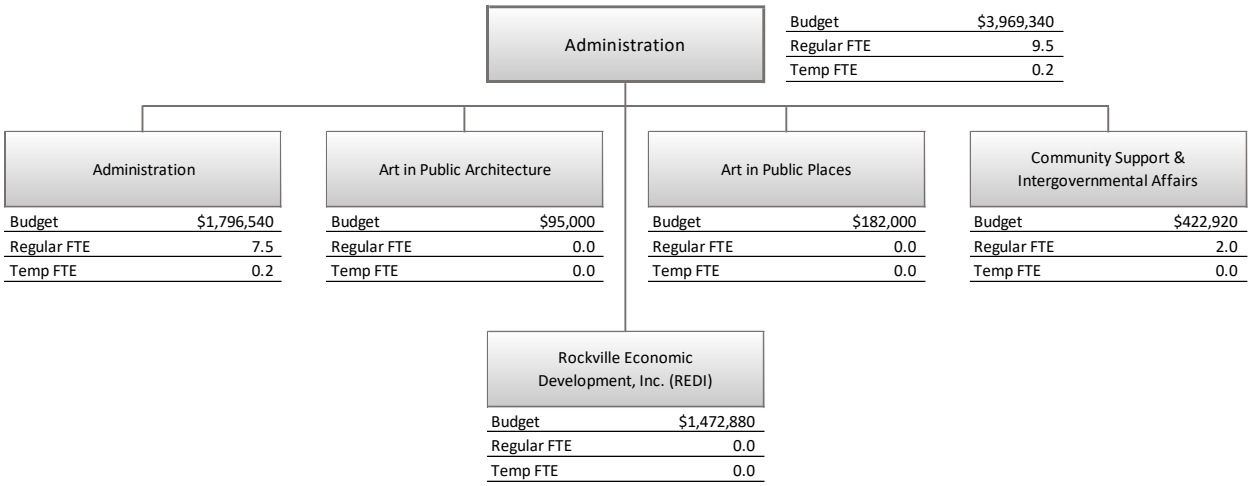
Significant Changes from FY 2025 to FY 2026

A 1.0 FTE Grants Manager from the Administration Division was eliminated.

In the Office of Justice, Equity, Diversity, and Inclusion, the ADA Coordinator position was increased from 0.5 FTE to 1.0 FTE during FY 2025, and a 1.0 FTE Senior Neighborhood Resources Coordinator position was transferred to the new Department of Communications and Community Engagement for FY 2026, resulting in a net 0.5 FTE decrease.

Administration

The Administration Division of the City Manager's Office provides professional leadership and management to the city government under the policy direction of its elected body, the Mayor and Council. The Division collaborates with and directs departments to manage all city operations; ensures the Mayor and Council's goals and priorities are met; and develops and maintains productive relationships with residents, businesses, community groups, and other governments. The Division ensures timely responses to requests for service and to Maryland Public Information Act (MPIA) requests. It anticipates organization and community needs and prepares for and responds to changes that impact the city and its residents. The Division manages intergovernmental relations at the County, State, and Federal levels of government; provides information and advocacy on legislation and intergovernmental projects; and works to secure outside funding in support of the city's capital investments. The Division also manages the agreement between the city and Rockville Economic Development, Inc. (REDI) and includes the city's Emergency Management function. The Division also manages the city's Arts and Culture initiative by leading the City's Art in Public Places, Art in Public Architecture, and Art in Private Development programs and developing strategy, planning, and programming efforts to support Rockville's arts and culture.



Performance Measures and Short Term Objectives

Goal: Provide the City of Rockville with professional, ethical, and high-quality city management, supporting best practices
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of requests for service from the community to the Mayor and Council and City Manager's Office	358	915	421	1,017

Short Term Objectives	Planned Completion
Procure a vendor for the 2026 biennial community survey	Q4 FY 2026

Goal: Protect and promote the city's interests at the County, regional, State, and federal levels of government
Guiding Principle(s): Effective and Efficient Service Delivery

Short Term Objectives	Planned Completion
Advocate for MCPS capital funding for public schools serving Rockville residents at the State and County levels	Q4 FY 2026
Advocate to the General Assembly and Governor for Vision Zero legislation supporting pedestrian and bike safety on State roads and the preservation of State funding provided to municipalities to help offset the costs of maintaining transportation infrastructure	Q4 FY 2026

Goal: Respond to requests for information in a timely, accurate, and efficient manner
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of Maryland Public Information Act (MPIA) requests	404	286	404	546
Percent of MPIA requests responded to within 30 days of receipt (Target: ≥ 98%)	45%	72%	≥ 98%	≥ 86%

Short Term Objectives	Planned Completion
Conduct MPIA training for all city employees	Q4 FY 2026

Goal: Ensure the city's ability to provide a coordinated, collaborative response to an emergency or disaster
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of city department/division continuity of operations plans updated in the last year (14 plans)*	-	100%	85%	100%
Percent of city department/division continuity of operations plans exercised in the last year**	-	100%	85%	100%

**This was a new performance measure for FY 2024.*
***This was a new performance measure for FY 2025.*

Goal: Increase equitable delivery of arts and culture programs, increase cultural vibrancy, and provide a long-term strategic vision for development of arts and culture in Rockville
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of public art and publicly accessible art projects and programs delivered	2	2	3	3
Number of Art in Public Places artworks conserved, restored, or maintained*	-	-	-	5
Percent of the City of Rockville's Art in Public Places artworks catalogued in a public database*	-	-	-	30%

**This is a new performance measure for FY 2026*

Goal: Recruit, retain, and grow businesses in the City of Rockville

Guiding Principle(s): Economic Development

(This goal is administered by contract with Rockville Economic Development, Inc. Additional performance measures and information on REDI can be found in their Annual Report, available on their website: https://rockvilleredi.org/about.)

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Business Incentive Grant recipients (Move/Expansion) and Small Business Impact fund recipients	11	17	9	15
Number of full-time jobs added to Rockville through grantees	73	34	70	70
Number of underserved community businesses assisted*				
Montgomery County	246	214	250	250
City of Rockville	53	166	83	100

**These numbers are self-reported by the businesses assisted.*

Administration Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration	1,637,102	1,922,310	1,796,540	-6.5%
Art in Public Architecture*	-	140,000	95,000	-32.1%
Art in Public Places*	-	180,080	182,000	1.1%
Community Support & Intergovernmental Affairs	376,328	387,930	422,920	9.0%
Opioid Settlement Fund**	3,000	15,690	-	-100.0%
Rockville Economic Development, Inc. (REDI)	1,320,330	1,418,960	1,472,880	3.8%
Division Total ($)* **	**3,336,760**	**4,064,970**	**3,969,340**	**-2.4%**

**The Art in Public Architecture and Art in Public Places Cost Centers were transferred from the Department of Recreation and Parks for FY 2025.*
***The Opioid Settlement Fund Cost Center was transferred to the Department of Housing and Community Development for FY 2026.*
****See the new Office of Justice, Equity, Diversity, and Inclusion (JEDI) Division for the JEDI budget, which was previously a part of this Division.*

Administration Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,714,196	1,942,000	1,959,260	0.9%
Operating	259,148	527,160	483,730	-8.2%
Capital Outlay	-	-	-	-
Other	1,363,416	1,595,810	1,526,350	-4.4%
Division Total ($)	**3,336,760**	**4,064,970**	**3,969,340**	**-2.4%**

Administration Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration*	-	143,000	143,000	0.0%
Art in Public Architecture**	-	15,270	-	-100.0%
Art in Public Places**	-	126,630	109,080	-13.9%
Community Support & Intergovernmental Affairs	-	-	-	-
Opioid Settlement Fund***	248,425	-	-	-
Rockville Economic Development, Inc. (REDI)	-	-	-	-
Division Total ($)**	**248,425**	**284,900**	**252,080**	**-11.5%**

**Administration revenue includes cell tower land rental, previously reported with Communications and Public Information Division revenue.*
***The Art in Public Architecture and Art in Public Places Cost Centers were transferred from the Department of Recreation and Parks for FY 2025.*
****The Opioid Settlement Fund Cost Center was transferred to the Department of Housing and Community Development for FY 2026.*
*****See the new Office of Justice, Equity, Diversity, and Inclusion (JEDI) Division for the JEDI budget, which was previously a part of this Division.*

Significant Changes from FY 2025 to FY 2026

The Administration Cost Center's budget decreased due to the elimination of personnel funding related to the Grants Manager position; the transfer of the Opioid Settlement Fund Cost Center to the Department of Housing and Community Development (HCD); the transfer of $34,000 for copier leases from the other category to the new Department of Communications and Community Engagement; and the removal of one-time community organization grant funding and the transfer of ongoing grant funding from the other category to HCD. These decreases were partially offset by the addition of $40,000 in one-time operating funding for the biennial community survey.

The Art in Public Architecture and Art in Public Places budgets fluctuate from year to year based on planned work. Revenue for the Art in Public Architecture program is tied to qualifying capital construction funding, of which there is none budgeted for FY 2026. Art in Public Places revenue decreased due to the removal of one-time grant funding.

The REDI Cost Center's budget includes an additional $103,920 in the other category to cover increased funding for operating expenses, marketing, and the Shop Local program.

Administration Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Administration	8.5	8.5	7.5	-11.8%
Art in Public Architecture*	-	-	-	-
Art in Public Places*	-	-	-	-
Community Support & Intergovernmental Affairs	2.0	2.0	2.0	0.0%
Opioid Settlement Fund**	-	-	-	-
Rockville Economic Development, Inc. (REDI)	-	-	-	-
Regular Subtotal	**10.5**	**10.5**	**9.5**	**-9.5%**
Temporary				
Administration	0.2	0.2	0.2	0.0%
Art in Public Architecture*	-	-	-	-
Art in Public Places*	-	-	-	-
Community Support & Intergovernmental Affairs	-	-	-	-
Opioid Settlement Fund**	-	-	-	-
Rockville Economic Development, Inc. (REDI)	-	-	-	-
Temporary Subtotal	**0.2**	**0.2**	**0.2**	**0.0%**
Division Total* **	**10.7**	**10.7**	**9.7**	**-9.3%**

**The Art in Public Architecture and Art in Public Places Cost Centers were transferred from the Department of Recreation and Parks for FY 2025.*
***The Opioid Settlement Fund Cost Center was transferred to the Department of Housing and Community Development for FY 2026.*
****See the new Office of Justice, Equity, Diversity, and Inclusion (JEDI) Division for the JEDI budget, which was previously a part of this Division.*

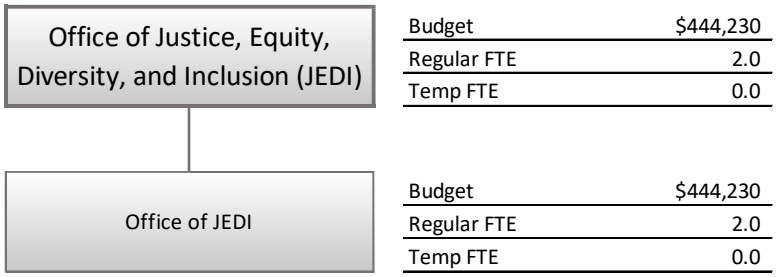
Significant Changes from FY 2025 to FY 2026

A 1.0 FTE Grants Manager was eliminated from the Administration Cost Center.

Office of Justice, Equity, Diversity, and Inclusion (JEDI)

The Office of Justice, Equity, Diversity, and Inclusion (JEDI) was formally established in October 2024. The Office will look within all aspects of city government to closely examine policies, practices, budget allocations, and programs that may perpetuate institutional racism and systemic inequities for historically excluded groups. The Mayor and Council recognize that racial inequity is institutionalized with systemic racism in the policies and practices of governmental institutions. Systemic and institutionalized racism is commonly ingrained in our laws, rules, policies, behaviors, attitudes, and practices and as a result it establishes and imposes statistically significant perpetual hardship, and even shortened lifespans for persons of color.

The Mayor and Council are cognizant that issues of racial and ethnic equity must be addressed proactively and deliberately in the course of decision-making to increase successful outcomes for all. As such, on July 12, 2021, the Mayor and Council adopted Resolution 10-21, endorsing and committing to the establishment of government policies and practices that promote racial and ethnic equity and social justice. The Office of Justice, Equity, Diversity, and Inclusion is charged with leading the efforts to operationalize Resolution 10-21.



Performance Measures and Short Term Objectives

Goal: Facilitate public engagement and mobilization around issues that are important to Rockville's diverse community
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of city staff who have completed the mandatory annual JEDI 101 training*	-	-	-	100%
Number of Exploring the Culture of Us and other events hosted by the JEDI team with outside presenters/trips	6	7	6	10
Municipal Equality Index score received	100	100	100	100

**This is a new performance measure for FY 2026.*

Short Term Objectives	Planned Completion
Complete onboarding of the new director of the Office of Justice, Equity, Diversity, and Inclusion	Q1 FY 2026
Develop goals and objectives for the new Office	Q2 FY 2026
Complete the JEDI Strategic Plan	Q4 FY 2026

Office of Justice, Equity, Diversity, and Inclusion FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Office of JEDI	384,216	419,020	444,230	6.0%
Division Total ($)	**384,216**	**419,020**	**444,230**	**6.0%**

Office of Justice, Equity, Diversity, and Inclusion FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	347,171	369,120	336,530	-8.8%
Operating	26,045	43,900	107,700	145.3%
Capital Outlay	-	-	-	-
Other	11,000	6,000	-	-100.0%
Division Total ($)	**384,216**	**419,020**	**444,230**	**6.0%**

Office of Justice, Equity, Diversity, and Inclusion FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Office of JEDI	7,914	9,000	9,000	0.0%
Division Total ($)	**7,914**	**9,000**	**9,000**	**0.0%**

Office of Justice, Equity, Diversity, and Inclusion FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Office of JEDI	2.5	2.5	2.0	-20.0%
Regular Subtotal	**2.5**	**2.5**	**2.0**	**-20.0%**
Temporary				
Office of JEDI	-	-	-	-
Temporary Subtotal	-	-	-	-
Division Total	**2.5**	**2.5**	**2.0**	**-20.0%**

Significant Changes from FY 2025 to FY 2026

The Office of Justice, Equity, Diversity, and Inclusion (JEDI), formerly a cost center within the Administration Division, became a stand-alone division for FY 2026. The ADA Coordinator position was increased from 0.5 FTE to 1.0 FTE during FY 2025, and a 1.0 FTE Senior Neighborhood Resources Coordinator position was transferred to the new Department of Communications and Community Engagement for FY 2026, resulting in a net 0.5 FTE decrease.

One-time funding of $80,000 for a JEDI Strategic Plan was added in the operating category. This increase was partially offset by the transfer of $16,200 in operating funds related to community engagement work to the new Department of Communications and Community Engagement.

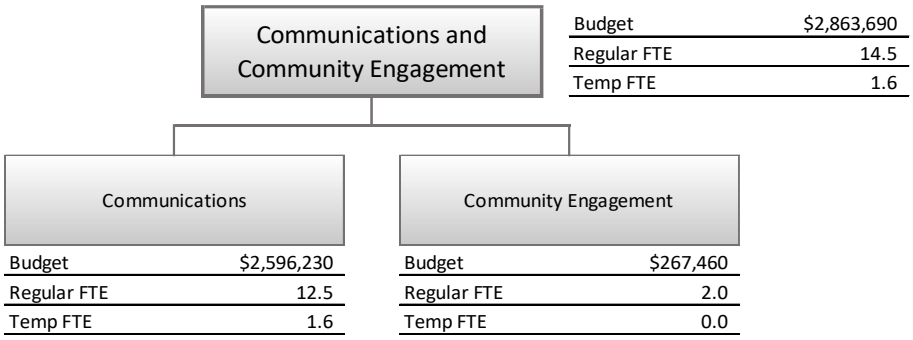
The Community Empowerment Grant program was moved to the Department of Housing and Community Development.


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Department of Communications and Community Engagement

The Department of Communications and Community Engagement leads the city's efforts to communicate and engage with all Rockville community members and stakeholders through accurate, efficient, and transparent communication and engagement strategies tailored to the community's diverse audiences.

The Department of Communications and Community Engagement (CCE) is responsible for outreach to the community and drives engagement between the city government and the community, facilitating awareness of city programs, projects, events, and services using print products, digital platforms, and broadcast cable television. CCE assists city departments and the Mayor and Council with providing information to the public, public interaction and citywide engagement, with an emphasis on historically excluded populations. Communication and engagement efforts include project planning; developing and executing communication, outreach and engagement plans; compiling and providing community input to decision-makers; communicating about how decisions are made; and gathering feedback to inform improvements to the engagement process.



Fiscal Year 2025 Accomplishments

- Established the structure and flow of responsibility for the new Communications and Community Engagement Department
- Became a member of the International Association of Public Participation (IAP2) to help create the framework for centralizing the city's community engagement efforts
- Directed the rebranding initiative for the city, which involved creating a graphic standards manual, conducting brand-usage training for city staff, and implementing the brand for internal and public use
- Provided communication strategy, messaging, and editing services for client departments
- Worked with city departments to establish community engagement through print and social media
- Redesigned "Rockville Reports" using the new brand
- Produced 10 print issues of "Rockville Reports," including a four-page annual report, a caregivers insert, and a Hometown Holidays insert
- Produced 52 issues each of the "This Week in Rockville" and "Rockville Reports" email newsletters
- Provided live event broadcast coverage of the Memorial Day Parade and annual International Night event
- Produced over 160 videos that aired on the public, educational, and governmental (PEG) cable channel, Rockville 11, and were posted to YouTube
- Achieved a combined watch time of about 48 hours on all Rockville 11-produced videos posted to Facebook
- Reached 10,000 Facebook followers and 6,000 Instagram followers
- Reached approximately 54,000 people through Facebook posts

- Reached approximately 34,000 people through Instagram posts, including 29,678 non-followers, growing the city's audience
- Achieved a combined 51,231 views for the city's Instagram Reels
- Assisted the Department of Human Resources with managing their LinkedIn account, growing the account's followers by 20 percent
- Installed a new LED broadcast lighting system and replaced the audio-visual system in the Mayor and Council Chamber with a new routing system, an audio system with new microphones, remote-controlled cameras, a wireless intercom system, and high-quality dynamic microphones in the Rockville 11 control room
- Produced and broadcast coverage of 26 Mayor and Council meetings and 33 boards and commissions meetings
- Revived the "Rockville Roll Call" series, profiling city employees
- Launched a new interview series encouraging community members to participate in city boards, commissions, and task forces, aiding applicant recruitment for those volunteer bodies
- Produced a special instructional video for self-reporting water service line materials as part of the city's response to federal Lead and Copper Rule Revisions
- Collaborated with Procurement staff to finalize a new printing contract for the "Rockville Reports" newsletter
- Upgraded the city's mail center with a new postage machine to help with the increased flow of outgoing mail
- Procured a state-of-the-art copy/print machine to assist with an increase in internal copying/printing requests and to improve the quality of copied/printed materials

Department of Communications and Community Engagement Fiscal Year 2026 Outlook

- Recruit staff to create capacity for communications and community engagement efforts
- Launch the Engage Rockville initiative to develop the city's community engagement framework and official strategy to centralize community engagement and outreach to the community and historically excluded populations
- Develop a plan for using Rockville's new brand for wayfinding signage in collaboration with the Department of Public Works
- Produce a weekly news-style program on the city's cable channel, Rockville 11
- Solidify the archiving of social media posts to ensure the city is FOIA-/MPIA-compliant with social media content
- Complete and launch a redesigned city website at www.rockvillemd.gov
- Began development of the city's first mobile app

Communications and Community Engagement FY 2026 Adopted Expenditures by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Communications	-	-	2,596,230	N/A
Community Engagement	-	-	267,460	N/A
Department Total ($)	**-**	**-**	**2,863,690**	**N/A**

Communications and Community Engagement FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	-	-	2,041,160	N/A
Operating	-	-	453,390	N/A
Capital Outlay	-	-	252,200	N/A
Other	-	-	116,940	N/A
Department Total ($)	**-**	**-**	**2,863,690**	**N/A**

Communications and Community Engagement FY 2026 Adopted Revenues by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Communications	-	-	1,200,000	N/A
Community Engagement	-	-	-	-
Department Total ($)	**-**	**-**	**1,200,000**	**N/A**

Communications and Community Engagement FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Communications	-	-	12.5	N/A
Community Engagement	-	-	2.0	N/A
Regular Subtotal	**-**	**-**	**14.5**	**N/A**
Temporary				
Communications	-	-	1.6	N/A
Community Engagement	-	-	-	-
Temporary Subtotal	**-**	**-**	**1.6**	**N/A**
Department Total	**-**	**-**	**16.1**	**N/A**

Significant Changes from FY 2025 to FY 2026

The Department of Communications and Community Engagement was created by shifting the full Communications and Public Information Division as well as one position from the JEDI Cost Center from the City Manager's Office to a stand-alone department for FY 2026. Budget information prior to FY 2026 is located in the City Manager's Office.

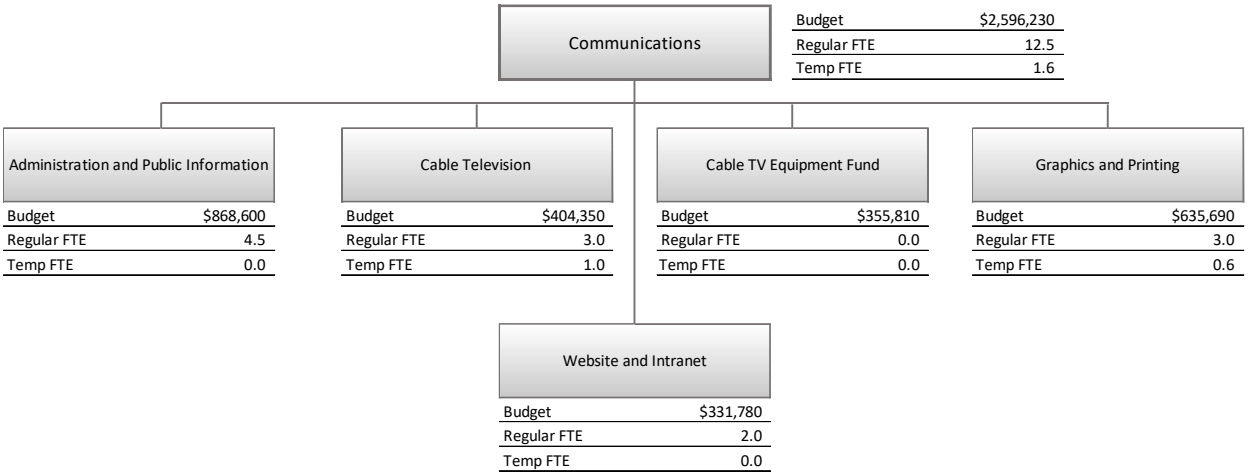
The Communications Division budget includes funding for a new 1.0 FTE Public Information Specialist, as well as a new 0.5 FTE Administrative Assistant. Funding for the Division's copier leases totaling $34,000 was transferred from the City Manager's Office, Administration Division.

The Community Engagement Division includes funding for a new 1.0 FTE Community Engagement Specialist.

Communications Division revenues decreased based on the declining number of cable subscribers in the city.

Communications Division

The Communication Division facilitates awareness of city programs, projects, events, and services through a variety of city government-operated media and responds to inquiries from local and national media organizations. The Division creates and assists with developing messaging for all citywide outreach and compiles and edits information for city newsletters ("Rockville Reports" and RockvilleReports.com) and email newsletters. The Division also produces, organizes, and maintains social media content for the city's official social media platforms. Multimedia and television production functions include live coverage of the Mayor and Council, some commission meetings, and live city events on Rockville 11, the city's public, educational, and governmental (PEG) cable channel, as well as coverage of city events, programs, and services. The Division administers the city's website, www.rockvillemd.gov, and trains city staff in creating and maintaining webpages. Graphics and Printing functions include designing all citywide outreach materials and graphics for print and digital products and producing high-quality print materials for citywide outreach.



Performance Measures and Short Term Objectives

Goal: Ensure Rockville residents are well-informed about city services and the Mayor and Council's legislative affairs, and have access to accurate, comprehensive, and engaging information
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of visits to www.rockvillemd.gov and RockvilleReports.com	1,055,859	1,242,084	1,164,085	1,369,397
Number of visits to www.rockvillemd.gov and RockvilleReports.com from social media platforms*	21,604	26,846	-	29,597
Number of followers on all city social media platforms [Facebook, X (formerly Twitter), Instagram, Nextdoor and YouTube]**	-	51,780	51,967	56,124

**This is a new performance measure for FY 2026.*
***This was a new performance measure for FY 2024.*

Short Term Objectives	Planned Completion
Produce a new weekly news-style program on cable channel Rockville 11	Q1 FY 2026
Enhance the quality and quantity of printed outreach materials	Q1 FY 2026
Collaborate with the Community Engagement Division to create a new program hosted by the Mayor and Council, "Connecting With the Community," on Rockville 11	Q2 FY 2026
Complete and launch the city's first mobile app	Q4 FY 2026

Communications Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration and Public Information	-	-	868,600	N/A
Cable Television	-	-	404,350	N/A
Cable TV Equipment Fund	-	-	355,810	N/A
Graphics and Printing	-	-	635,690	N/A
Website and Intranet	-	-	331,780	N/A
Division Total ($)	**-**	**-**	**2,596,230**	**N/A**

Communications Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	-	-	1,792,310	N/A
Operating	-	-	434,780	N/A
Capital Outlay	-	-	252,200	N/A
Other	-	-	116,940	N/A
Division Total ($)	**-**	**-**	**2,596,230**	**N/A**

Communications Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration and Public Information	-	-	-	-
Cable Television	-	-	600,000	N/A
Cable TV Equipment Fund	-	-	600,000	N/A
Graphics and Printing	-	-	-	-
Website and Intranet	-	-	-	-
Division Total ($)	**-**	**-**	**1,200,000**	**N/A**

Significant Changes from FY 2025 to FY 2026

The Department of Communications and Community Engagement was created by shifting the full Communications and Public Information Division as well as one position from the JEDI Cost Center from the City Manager's Office to a stand-alone department for FY 2026. Budget information prior to FY 2026 is located in the City Manager's Office.

The Administration and Public Information budget includes funding for a new 1.0 FTE Public Information Specialist and a new 0.5 FTE Administrative Assistant, as well as one-time funding totaling $5,160 for furniture and equipment.

Funding for the Division's copier leases totaling $34,000 was transferred from the City Manager's Office, Administration Division, to the Administration and Public Information Cost Center.

Cable Television and Cable TV Equipment Fund revenues decreased based on the declining number of cable subscribers in the city.

Communications Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Administration and Public Information	-	-	4.5	N/A
Cable Television	-	-	3.0	N/A
Cable TV Equipment Fund	-	-	-	-
Graphics and Printing	-	-	3.0	N/A
Website and Intranet	-	-	2.0	N/A
Regular Subtotal	**-**	**-**	**12.5**	**N/A**
Temporary				
Administration and Public Information	-	-	-	-
Cable Television	-	-	1.0	N/A
Cable TV Equipment Fund	-	-	-	-
Graphics and Printing	-	-	0.6	N/A
Website and Intranet	-	-	-	-
Temporary Subtotal	**-**	**-**	**1.6**	**N/A**
Division Total	**-**	**-**	**14.1**	**N/A**

Significant Changes from FY 2025 to FY 2026

In the Administration and Public Information Cost Center, a 1.0 FTE Public Information Specialist was reclassified to an Assistant Director of Communications during FY 2025. Additionally, a new 1.0 FTE Public Information Specialist and a new 0.5 FTE Administrative Assistant were added.

Community Engagement Division

The Community Engagement Division assists city departments and the Mayor and Council with public interaction and citywide engagement, with an emphasis on historically excluded populations. Engagement efforts include project planning, developing and executing engagement plans, compiling and providing community input to decision-makers, communicating about how decisions are made, and gathering feedback to inform improvements to the engagement process.

In its inaugural year, the division will begin to centralize the city's community engagement efforts by creating a community engagement strategy. As part of that strategy, the Division's Engage Rockville initiative will establish a framework for developing engagement plans that guide departments and the Mayor and Council in increasing public interaction and engagement. The framework will ensure consistent messaging and two-way communication that is easy to understand, accessible, transparent, and inclusive.



Budget	$267,460
Regular FTE	2.0
Temp FTE	0.0

Budget	$267,460
Regular FTE	2.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Centralize community engagement efforts for city departments and the Mayor and Council
Guiding Principle(s): Effective and Efficient Service Delivery

Short Term Objectives	Planned Completion
Establish performance measures for the new Community Engagement Division	Q2 FY 2026
Launch the Engage Rockville initiative to develop the city's community engagement framework	Q2 FY 2026
Collaborate with the Communications Division to create a new program hosted by the Mayor and Council, "Connecting With the Community," on Rockville 11	Q2 FY 2026
Develop the citywide community engagement strategy to centralize community engagement for projects	Q3 FY 2026

Community Engagement Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Community Engagement	-	-	267,460	N/A
Division Total ($)	**-**	**-**	**267,460**	**N/A**

Community Engagement Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	-	-	248,850	N/A
Operating	-	-	18,610	N/A
Capital Outlay	-	-	-	-
Other	-	-	-	-
Division Total ($)	**-**	**-**	**267,460**	**N/A**

Community Engagement Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Community Engagement	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Community Engagement Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Community Engagement	-	-	2.0	N/A
Regular Subtotal	**-**	**-**	**2.0**	**N/A**
Temporary				
Community Engagement	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**-**	**-**	**2.0**	**N/A**

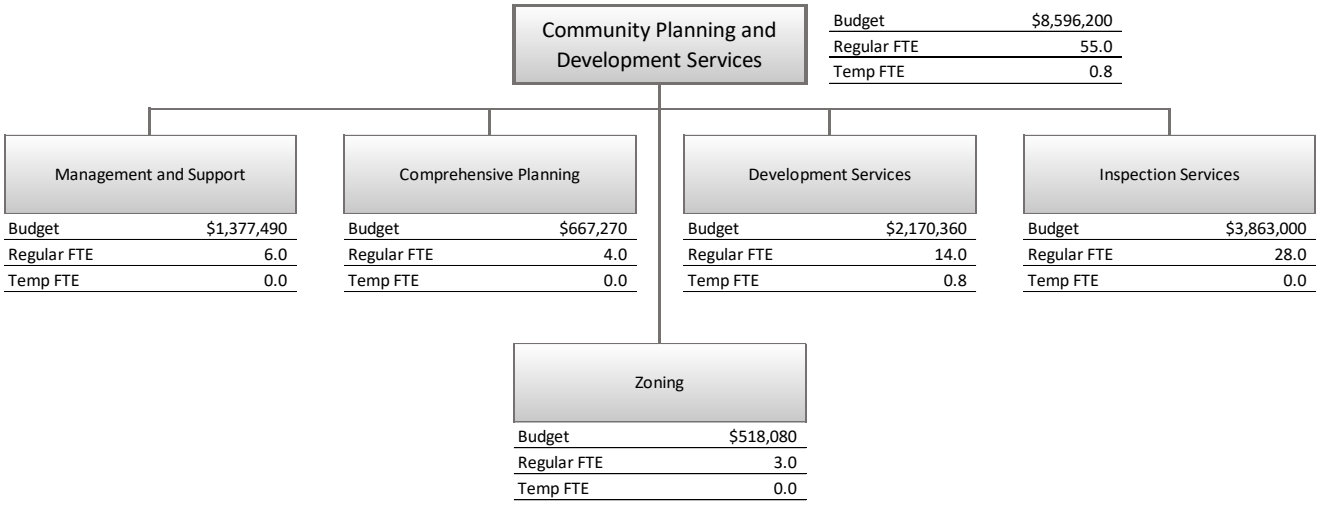
Significant Changes from FY 2025 to FY 2026

The Community Engagement Division includes a 1.0 FTE Community Engagement Manager, which was reclassified from a Senior Neighborhood Resources Coordinator and transferred from the JEDI Cost Center in the City Manager's Office, along with operating funds related to this position. In addition, this Division's budget includes funding for a new 1.0 FTE Community Engagement Specialist. A total of $5,160 in one-time funding for furniture and equipment for this new position is included in the operating category.

Department of Community Planning and Development Services

The Department of Community Planning and Development Services facilitates the development of plans and administers policies and standards that foster a vibrant, sustainable, safe, and inclusive city.

The Department of Community Planning and Development Services (CPDS) manages comprehensive and neighborhood planning, and it regulates property development and construction projects within the City of Rockville. The Department's activities are guided by the community's vision as expressed through the Mayor and Council's adopted Comprehensive Plan, goals for Historic Preservation, the Zoning Ordinance, building and property maintenance regulations, and other development regulations. CPDS serves many different types of customers, including residents, neighborhood groups, business owners, nonprofit organizations, contractors, commission/board members, property owners, those who visit the city for work or for tourism, and others. The Department fields a large amount of phone calls, emails, and walk-in customers requesting general zoning or permitting information, historic research and preservation information, and interpretations of the building and fire codes. The role of the Department is broad and specific. It ranges from the big-picture perspective of comprehensive planning to the property-specific scope of zoning regulations, code enforcement, and both permitting and inspections for building safety. The Department also coordinates with public and private sector partners and with Rockville Economic Development, Inc. (REDI) on strategies to enhance success in Town Center and on a better environment for business throughout Rockville.



Fiscal Year 2025 Accomplishments

- Continued to make improvements to the city's website for permitting, development, and forestry to be more informative and user-friendly, including creating a new page for predevelopment meetings
- Completed implementation of Phase 1 of the FAST (Faster, Accountable, Smarter, Transparent) project which will improve the development review and permitting processes
- Completed the updated Lincoln Park design guidelines which were adopted by the Mayor and Council
- Configured and went live with forestry and planning applications in the online permitting system
- Adopted regulations for detached Accessory Dwelling Units (ADUs) and tobacco shops
- Completed the first two phases of the Zoning Ordinance rewrite
- Produced and shared economic, housing, demographic, and real estate data and analysis on key market conditions and trends including 2020 Census Report and Dwelling Unit Report and Population Count
- Produced an equity analysis using census data that is being used to inform various city initiatives

- Assisted with the successful award application for Asphalt Art grant from Bloomberg Philanthropies. The artwork was installed in November 2024
- Developed a fiscal impact model with a consultant to develop cost and revenue projections for Shady Grove Annexation
- Completed the study for Rockville Metro Station concept design in conjunction with WMATA and received the Mayor and Council's approval of a concept plan for the redevelopment of the Station
- Published annual report for the Rockville 2040 Comprehensive Plan
- Adopted the new Town Center Master Plan, which is an amendment to the Rockville 2040 Comprehensive Plan
- Adopted zoning text amendments to regulate cannabis dispensaries consistent with state law
- Received approval of Zoning Ordinance Amendments to implement portions of the Town Center Master Plan
- Completed ground penetrating radar survey at Avery Road Colored Cemetery, funded by a Maryland Heritage Areas Authority grant to reveal over 60 potential grave sites
- Building Plans Examiners reached an average of 90 percent of initial reviews completed within target timeframes, even with a significant increase in the number of reviews being completed
- In October 2024, Building Plans Examiners achieved the first month where 100 percent of initial reviews were completed within published timeframes since November 2022. Of these reviews, 96 percent were completed within 14 days or less
- Implemented improvements to online permitting system, including setting up planning and forestry applications, hotel and apartment license and renewal processes, and improvements to customer communications and address verification
- Received approval and implemented substantial changes to Chapter 5 of the City Code, including property maintenance code, accessibility enhancements, and significant energy conservation and electrification requirements
- Implemented changes to permitting structures for small accessory structures (e.g. garden sheds) to substantially reduce costs and timeframes for residential customers, while ensuring zoning compliance
- Developed a pilot code assistance program for residents who struggle to bring their property into compliance after receiving code violations
- Supported the Mayor and Council to make a decision regarding the annexation of the Shady Grove Metro Station and surrounding properties

Department of Community Planning and Development Services Fiscal Year 2026 Outlook

- Advise the Mayor and Council on annexation opportunities for the city
- Adopt rewritten Zoning Ordinance and the rezoning of property for additional housing opportunities
- Adopt the 2024 Fire Code, which includes Chapter 9 and the National Fire Protection Association 2024 edition
- Expand use of software to track and manage significant projects
- Implement significant improvements to development review and permitting process through the FAST 2 initiative
- Implement an expedited review process for building permits including next day inspection options for eligible permits
- Complete a Comprehensive Fee Study for Public Works and CPDS applications and permits
- Make key updates to online permitting system including migrating fully to the system and streamlining applications
- Implement a streamlined process for demolition permits and certain alterations to historic district properties
- Implement the newly adopted Chapter 10.5 Forest and Tree Preservation Ordinance and begin revisions to the Forest Conservation Manual
- Implement a new community engagement strategy to broaden participation in planning and development services
- Reinstate historic property plaque program

Department of Community Planning and Development Services FY 2026 Adopted Expenditures by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Management and Support	1,189,658	1,331,720	1,377,490	3.4%
Comprehensive Planning	677,423	696,200	667,270	-4.2%
Development Services	1,983,009	2,137,010	2,170,360	1.6%
Inspection Services	2,817,143	3,224,920	3,863,000	19.8%
Zoning	416,287	373,440	518,080	38.7%
Department Total ($)	**7,083,520**	**7,763,290**	**8,596,200**	**10.7%**

Department of Community Planning and Development Services FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	6,514,097	7,244,800	8,126,870	12.2%
Operating	449,019	419,790	377,000	-10.2%
Capital Outlay	404	-	-	-
Other	120,000	98,700	92,330	-6.5%
Department Total ($)	**7,083,520**	**7,763,290**	**8,596,200**	**10.7%**

Department of Community Planning and Development Services FY 2026 Adopted Revenues by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Management and Support	-	-	-	-
Comprehensive Planning	8,471	-	-	-
Development Services	189,342	146,650	184,710	26.0%
Inspection Services	4,449,195	5,116,680	5,493,950	7.4%
Zoning	-	-	-	-
Department Total ($)	**4,647,008**	**5,263,330**	**5,678,660**	**7.9%**

Significant Changes from FY 2025 to FY 2026

Personnel funding increased in Inspection Services due to the addition of a 1.0 FTE Senior Fire Inspector and 2.0 FTE Code Inspectors, and in Zoning due to the addition of a 1.0 FTE Senior Zoning Inspector.

Other category funding decreased in Comprehensive Planning by $85,000 due to the relocation of Community Organization grant funding to the Department of Housing and Community Development. This decrease was partially offset by the reclassification of $78,630 of software subscription costs from the operating category to the other category.

Decreases to the operating category were partially offset by increases in Management and Support for Town Center condo fee increases, and in Development Services for increased credit card fees for online vendor payments based on historical spending.

Revenues increased in Development Services and Inspection Services due to increased permitting fees and estimated fee collection increases.

Department of Community Planning and Development Services FY 2026 Adopted Regular and Temporary FTEs

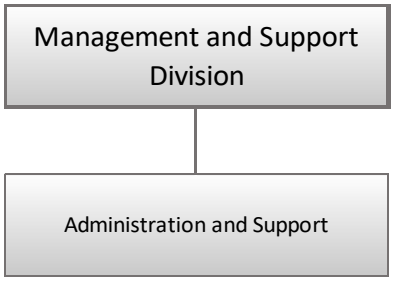
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Management and Support	6.0	6.0	6.0	0.0%
Comprehensive Planning	4.0	4.0	4.0	0.0%
Development Services	14.0	14.0	14.0	0.0%
Inspection Services	23.0	25.0	28.0	12.0%
Zoning	2.0	2.0	3.0	50.0%
Regular Subtotal	**49.0**	**51.0**	**55.0**	**7.8%**
Temporary				
Management and Support	-	-	-	-
Comprehensive Planning	-	-	-	-
Development Services	0.8	0.8	0.8	0.0%
Inspection Services	-	-	-	-
Zoning	-	-	-	-
Temporary Subtotal	**0.8**	**0.8**	**0.8**	**0.0%**
Department Total	**49.8**	**51.8**	**55.8**	**7.7%**

Significant Changes from FY 2025 to FY 2026

Regular FTEs increased in the Inspection Services Division by 3.0 FTEs due to the addition of a 1.0 FTE Senior Fire Inspector and 2.0 FTE Code Inspectors, and in the Zoning Division by 1.0 due to the addition of a 1.0 FTE Senior Zoning Inspector.

Management and Support Division

The Management and Support Division provides leadership and coaching to ensure that services and projects support citywide policies, engage the public, and provide high-quality professional and technical advice. The management team also leads the Department in enhancing community engagement, including ensuring that all parts of the Department have the highest level of customer service. Another key function is to advise the Mayor and Council, boards and commissions, and community about codes, comprehensive plans, and their implications for the city or neighborhood. This Division supports the City Manager in achieving the city's objectives for Town Center and business development and provides data and forecasting.



Budget	$1,377,490
Regular FTE	6.0
Temp FTE	0.0

Budget	$1,377,490
Regular FTE	6.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Provide Department-wide leadership on engaging the community regarding planning, zoning, housing, building regulations, and property maintenance
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of department customers satisfied with their experience based on department surveys (Target: ≥ 95%)	95%	60%	≥ 95%	≥ 90%

Short Term Objectives	Planned Completion
Conduct a randomized phone satisfaction survey of customers	Q1 FY 2026

Goal: Support citywide goal of a thriving and successful Town Center
Guiding Principle(s): Economic Development

Short Term Objectives	Planned Completion
Develop and begin a Town Center Implementation Plan based upon the adopted Town Center Master Plan	Q1 FY 2026
Develop and receive adoption of Zoning Ordinance changes to implement the Town Center Master Plan	Q4 FY 2026

Goal: Provide useful and accurate data for the city and to the public and partner entities
Guiding Principle(s): Effective and Efficient Service Delivery

Short Term Objectives	Planned Completion
Create a dashboard to report on existing and changing economic and demographic conditions	Q1 FY 2026

Goal: Annex key properties into Rockville
Guiding Principle(s): Economic Development

Short Term Objectives	Planned Completion
Advise the Mayor and Council on annexation opportunities for the city	Q4 FY 2026

Management and Support Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration and Support	1,189,658	1,331,720	1,377,490	3.4%
Division Total ($)	**1,189,658**	**1,331,720**	**1,377,490**	**3.4%**

Management and Support Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,044,172	1,138,820	1,174,690	3.1%
Operating	145,082	179,200	189,100	5.5%
Capital Outlay	404	-	-	-
Other	-	13,700	13,700	0.0%
Division Total ($)	**1,189,658**	**1,331,720**	**1,377,490**	**3.4%**

Management and Support Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration and Support	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Management and Support Division
FY 2026 Adopted Regular and Temporary FTEs

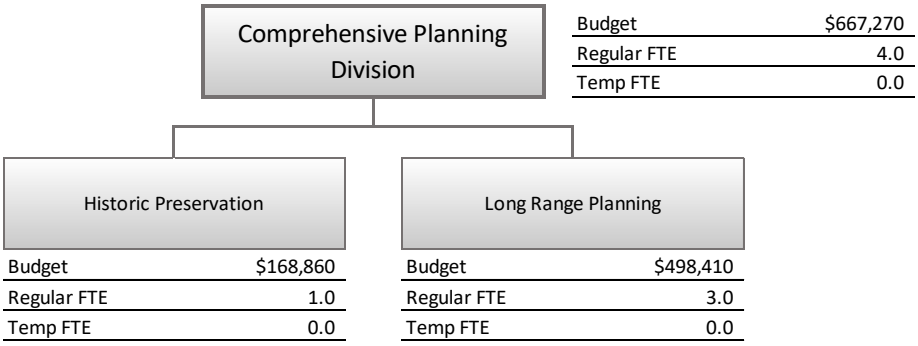
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Administration and Support	6.0	6.0	6.0	0.0%
Regular Subtotal	**6.0**	**6.0**	**6.0**	**0.0%**
Temporary				
Administration and Support	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**6.0**	**6.0**	**6.0**	**0.0%**

Significant Changes from FY 2025 to FY 2026

Operating costs increased by $14,080 for Town Center condo fee increases, which were partially offset by a decrease of $4,180 due to the removal of one-time funding.

Comprehensive Planning Division

The Comprehensive Planning Division facilitates the preparation, adoption, and updating of the city's Comprehensive Plan and its components, including neighborhood and topic-specific plans. The Comprehensive Plan reflects the overall priorities of the community and guides the city's future development, conservation, and infrastructure decisions. The Division drafts these plans under the direction of Rockville's Planning Commission and the Mayor and Council with a foundation in public engagement, coordination with other departments and jurisdictions, and in compliance with State law. The staff tracks and facilitates implementation of the adopted plans, including preparing residential design guidelines, land use amendments, and zoning analysis. This Division also monitors and comments on plans and projects led by Montgomery County, the State of Maryland, the Metropolitan Washington Council of Governments (MWCOG), and the City of Gaithersburg. It provides professional and technical expertise as well as administrative support to the Planning Commission and the Historic District Commission (HDC). This Division also administers the city's historic preservation program which includes providing professional analysis and research of buildings that may have historic significance or are intended for demolition. The Preservation Planner provides advice and processes applications for Montgomery County's historic tax credit program, provides advice to applicants and the HDC on the appropriateness of changes to the exterior of historic buildings to support the HDC's issuance of Certificates of Approval, and manages historic preservation programs.



Performance Measures and Short Term Objectives

Goal: Produce plans that set and address the visions of the community, as communicated by actively engaged residents
Guiding Principle(s): Economic Development, Housing

Short Term Objectives	Planned Completion
Revise building design standards for properties within Planning Area 1, as detailed in the adopted 2025 Rockville Town Center Master Plan	Q4 FY 2026

Goal: Facilitate the city's active implementation of priority policies from approved plans
Guiding Principle(s): Economic Development, Housing, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percentage of development applications reviewed for Comprehensive Plan and relevant neighborhood plan compatibility within timeframes established by the Development Review Committee*	-	-	100%	100%

** This was a new performance measure for FY 2025. Timeframes differ depending on application type and review number (1st, 2nd, etc.).*

Short Term Objectives	Planned Completion
Produce annual report for Comprehensive Plan implementation	Q1 FY 2026
Coordinate with zoning staff to implement zoning related recommendations within the Comprehensive Plan through the Zoning Ordinance rewrite process	Q4 FY 2026

Goal: Ensure the preservation of historically significant properties in the City of Rockville
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of historic preservation applications processed in accordance with regulations, by type:				
Certificates of Approval	17	5	18	15
Tax Credits	15	13	15	15
Historic Significance	4	6	7	5

Short Term Objectives	Planned Completion
Conduct tax credit webinar in coordination with Montgomery County and the Maryland Historical Trust	Q2 FY 2026
Apply for grant funding for Phase II of Avery Road Colored Cemetery project	Q3 FY 2026
Update the historic preservation section of the Zoning Ordinance	Q4 FY 2026

Comprehensive Planning Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Historic Preservation	281,847	245,370	168,860	-31.2%
Long Range Planning	395,576	450,830	498,410	10.6%
Division Total ($)	**677,423**	**696,200**	**667,270**	**-4.2%**

Comprehensive Planning Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	530,221	591,380	647,450	9.5%
Operating	27,202	19,820	19,820	0.0%
Capital Outlay	-	-	-	-
Other	120,000	85,000	-	-100.0%
Division Total ($)	**677,423**	**696,200**	**667,270**	**-4.2%**

Comprehensive Planning Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Historic Preservation	-	-	-	-
Long Range Planning	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Comprehensive Planning Division
FY 2026 Adopted Regular and Temporary FTEs

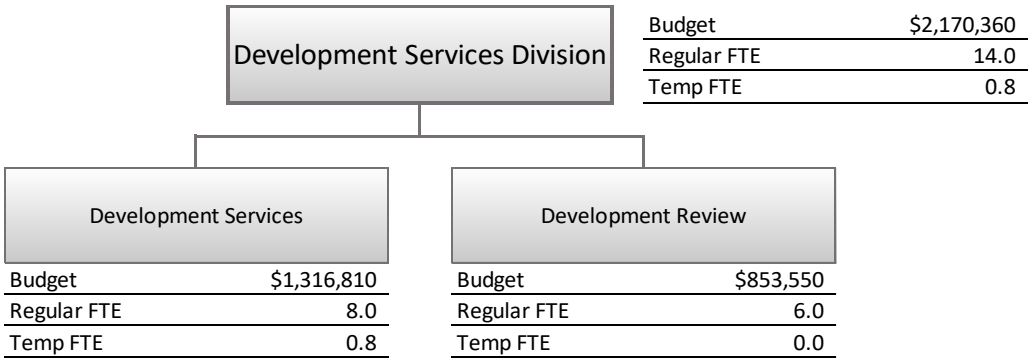
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Historic Preservation	1.0	1.0	1.0	0.0%
Long Range Planning	3.0	3.0	3.0	0.0%
Regular Subtotal	**4.0**	**4.0**	**4.0**	**0.0%**
Temporary				
Historic Preservation	-	-	-	-
Long Range Planning	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**4.0**	**4.0**	**4.0**	**0.0%**

Significant Changes from FY 2025 to FY 2026

Other category costs in Historic Preservation decreased by $85,000 due to the relocation of Community Organization grant funding to the Department of Housing and Community Development.

Development Services Division

The Development Services Division receives, analyzes, and coordinates all applications for residential and commercial development in Rockville, and provides administrative support for various other department functions. Development Services staff is focused on internal and external customer service and works closely with other portions of CPDS as well as other departments. Due to the nature of development review and planning, the management team plays an important role in building consensus across departments and in the community. Planners serve as project managers for applications, coordinating comments from other department reviewers, and serving as liaisons to stakeholders and applicants. A Forestry Planner reviews development projects for compliance with the city's Forest and Tree Preservation Ordinance and the Landscaping Screening and Lighting Manual. An inspector accomplishes forestry and landscape inspections of development projects for compliance as built, and through the warranty and maintenance period. Staff also provides professional and technical expertise, as well as administrative support, to the Mayor and Council, Planning Commission, and Board of Appeals in the public review of development applications.



Performance Measures and Short Term Objectives

Goal: Improve efficiency and effectiveness of the development review and permitting process and deliver a high level of service to customers

Guiding Principle(s): Economic Development, Housing, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of development projects processed	37	47	25	40
Percent of new development plans processed within their published timeframes*	100%	90%	100%	100%
Number of completeness checks performed on permit applications	1,878	2,247	1,800	2,000
Percent of applications processed within their published timeframes*	90%	93%	90%	90%

**Timeframes are established by the Development Review Committee, and differ depending on application type and review number (1st, 2nd, etc.).*

Short Term Objectives	Planned Completion
Review current development application types to reduce the review times of applications	Q3 FY 2026

Goal: Coordinate the city's development review process in compliance with relevant codes and policies
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of development review applications processed, by type				
Preapplication Meeting	10	4	9	7
Project plan	2	3	2	2
Site Plan, Level 2/Major Amendment	3	10	4	7
Site Plan, Level 1/Minor Amendment	10	23	13	16
Special Exception	5	1	3	3
Variance	8	8	9	8
Record Plat	6	6	10	6
Alternative Compliance	10	7	6	7

Short Term Objectives	Planned Completion
Complete implementation of development-related cases in online permitting system	Q1 FY 2026
Implement 17 of the 33 FAST 2 action items	Q4 FY 2026

Goal: Promote environmentally sustainable development by ensuring appropriate preservation and planting of trees and forest on development sites within Rockville
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Total amount of forest placed under long term protection via an approved Forest Conservation Plan	3.54 Acres	1.92 Acres	3.22 Acres	2.89 Acres
Number of forestry inspections completed per FTE	534	539	400	491

Short Term Objectives	Planned Completion
Complete comprehensive update to Forest Conservation Easement GIS layer	Q3 FY 2026
Update Forest Conservation Manual	Q4 FY 2026

Development Services Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Development Services	1,213,372	1,313,600	1,316,810	0.2%
Development Review	769,637	823,410	853,550	3.7%
Division Total ($)	**1,983,009**	**2,137,010**	**2,170,360**	**1.6%**

Development Services Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,864,322	1,991,280	2,056,840	3.3%
Operating	118,687	145,730	113,520	-22.1%
Capital Outlay	-	-	-	-
Other	-	-	-	-
Division Total ($)	**1,983,009**	**2,137,010**	**2,170,360**	**1.6%**

Development Services Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Development Services	-	-	-	-
Development Review	189,342	146,650	184,710	26.0%
Division Total ($)	**189,342**	**146,650**	**184,710**	**26.0%**

Development Services Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Development Services	8.0	8.0	8.0	0.0%
Development Review	6.0	6.0	6.0	0.0%
Regular Subtotal	**14.0**	**14.0**	**14.0**	**0.0%**
Temporary				
Development Services	0.8	0.8	0.8	0.0%
Development Review	-	-	-	-
Temporary Subtotal	**0.8**	**0.8**	**0.8**	**0.0%**
Division Total	**14.8**	**14.8**	**14.8**	**0.0%**

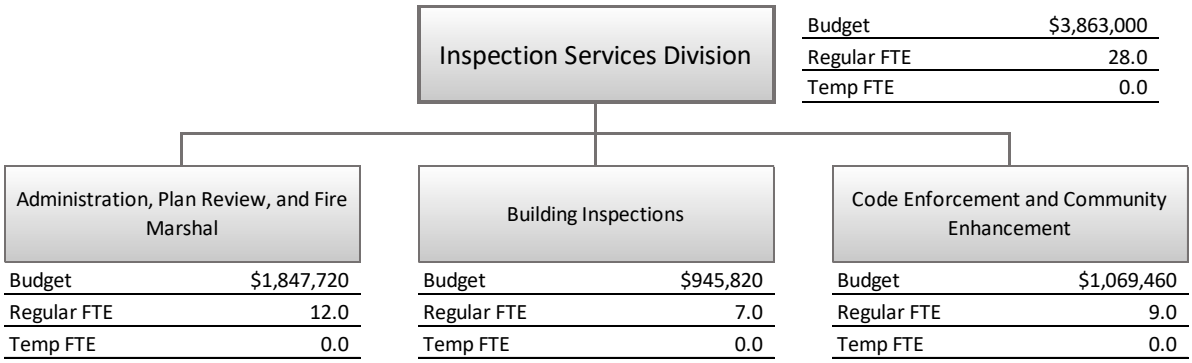
Significant Changes from FY 2025 to FY 2026

Operating costs decreased in Development Services due to the reclassification of $58,630 of software subscription costs from the operating category to the other category in the Inspection Services Division. This was partially offset by an increase of $26,420 due to increased credit card fees for online vendor payments based on historical spending.

Revenues increased in Development Review due to increased zoning/subdivision fees and additional fees collected due to the addition of a 1.0 FTE Senior Zoning Inspector in the Zoning Division.

Inspection Services Division

The Inspection Services Division enforces State-mandated codes and city ordinances through the issuance of permits and contractor licenses. It conducts reviews of building plans and manages the inspection of all phases of residential and commercial construction. Staff administers the building, fire, and related codes to ensure health and safety and provide accessibility to the public. This Division also enforces property maintenance codes through licensing and inspections to ensure a safe and healthy community environment.



Performance Measures and Short Term Objectives

Goal: Ensure building, fire, and life safety code compliance for new and existing construction in the pre-construction phase of development in the City of Rockville
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percentage of building initial plan reviews completed within target timeframes (Target: ≥ 90%)	86%	78%	≥ 90%	≥ 95%
Percentage of life safety initial plan reviews completed within target timeframes (Target: ≥ 90%)	90%	90%	≥ 92%	92%
Percentage of fire protection systems initial plan reviews completed within their established timeframes* (Target ≥ 90%)	-	-	≥ 90%	92%
Percentage of fire protection systems registered within the inspection reporting system that were compliant during the initial site visit*	-	-	≥ 90%	80%

** This was a new performance measure for FY 2025.*

Short Term Objectives	Planned Completion
Automate selected residential permits	Q4 FY 2026
Complete guidance documents to publish on website and share with internal and external customers	Q4 FY 2026

Goal: Enforce property maintenance codes to provide a safe and healthy community environment
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of code compliance resolved voluntarily (Target: ≥ 95%)	95%	98%	93%	95%
Percent of property complaints responded to within 24 hours (Target: ≥ 95%)	93%	98%	93%	95%
Number of Rental Property Inspections*	-	-	≥ 2,500	≥ 2,500
Percent of Rental License Properties inspected before expiration date* (Target: ≥ 70%)	-	-	≥ 70%	≥ 70%
Percent of Mult-Family Units Inspected* (Target: ≥ 20%)	-	-	≥ 20%	≥ 20%

** This was a new performance measure for FY 2025.*

Short Term Objectives	Planned Completion
Transition accessory dwelling unit rental applications to online permitting system	Q2 FY 2026

Goal: Ensure building, fire, and life safety code compliance during the construction phase of development in the City of Rockville
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of building inspections performed within 2 days (Target: ≥ 95%)	96%	96%	96%	≥ 95%
Percent of residential building inspections performed next-day* (Target: ≥ 95%)	-	-	-	80%
Percent of commercial building inspections performed next-day* (Target: ≥ 95%)	-	-	-	80%
Percent of fire inspections performed within 3 days** (Target: ≥ 95%)	-	95%	95%	90%
Percent of residential fire inspections performed next-day* (Target: ≥ 95%)	-	-	-	80%
Percent of commercial fire inspections (walk-through sprinkler, walk-through fire alarm, stand-alone occupancies) performed next-day* (Target: ≥ 95%)	-	-	-	80%
Percent of building/fire inspections requiring reinspection (Target: ≤ 5%)	32%	38%	38%	38%
Number of building inspections completed	2,397	3,266	2,342	3,350
Number of fire inspections completed	1,019	1,141	800	650

** This is a new performance measure for FY 2026, based on new next-day inspection targets.*
*** This was a new performance measure for FY 2024.*

Short Term Objectives	Planned Completion
Create user guide for the inspection reporting system	Q3 FY 2026
Transition complaints and violations to online permitting system	Q4 FY 2026

Inspection Services Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration, Plan Review, and Fire Marshal	1,271,693	1,533,440	1,847,720	20.5%
Building Inspections	662,514	699,200	945,820	35.3%
Code Enforcement and Community Enhancement	882,936	992,280	1,069,460	7.8%
Division Total ($)	**2,817,143**	**3,224,920**	**3,863,000**	**19.8%**

Inspection Services Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	2,772,442	3,173,850	3,753,780	18.3%
Operating	44,701	51,070	50,590	-0.9%
Capital Outlay	-	-	-	-
Other	-	-	58,630	N/A
Division Total ($)	**2,817,143**	**3,224,920**	**3,863,000**	**19.8%**

Inspection Services Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration, Plan Review, and Fire Marshal	532,483	486,500	498,660	2.5%
Building Inspections	2,712,757	2,652,460	2,718,770	2.5%
Code Enforcement and Community Enhancement	1,203,955	1,977,720	2,276,520	15.1%
Division Total ($)	**4,449,195**	**5,116,680**	**5,493,950**	**7.4%**

Significant Changes from FY 2025 to FY 2026

Personnel funding increased in Administration, Plan Review, and Fire Marshal due to the addition of a 1.0 FTE Senior Fire Inspector, and in Building Inspections due to the addition of 2.0 FTE Code Inspectors.

Other costs increased by $58,630 due to the consolidation and reclassification of software subscription costs from the operating category of the Development Services Division to the other category in the Administration, Plan Review, and Fire Marshal Cost Center.

Revenue increased across all cost centers due to fee increases, and additionally in Code Enforcement and Community Enhancement due to the addition of a 1.0 FTE Senior Zoning Inspector in the Zoning Division, and due to estimated revenue collection increases.

Inspection Services Division
FY 2026 Adopted Regular and Temporary FTEs

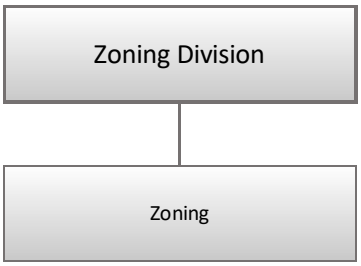
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Administration, Plan Review, and Fire Marshal	10.0	11.0	12.0	9.1%
Building Inspections	5.0	5.0	7.0	40.0%
Code Enforcement and Community Enhancement	8.0	9.0	9.0	0.0%
Regular Subtotal	**23.0**	**25.0**	**28.0**	**12.0%**
Temporary				
Administration, Plan Review, and Fire Marshal	-	-	-	-
Building Inspections	-	-	-	-
Code Enforcement and Community Enhancement	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**23.0**	**25.0**	**28.0**	**12.0%**

Significant Changes from FY 2025 to FY 2026

Regular FTEs increased in Administration, Plan Review, and Fire Marshal by 1.0 due to the addition of a 1.0 FTE Senior Fire Inspector, and in Building Inspections due to the addition of 2.0 FTE Code Inspectors.

Zoning Division

The Zoning Division provides expertise and management related to the city's Zoning Ordinance. The Division advises the Mayor and Council, the Planning Commission, the Board of Appeals, and the Historic District Commission on zoning matters, as well as the staff who supports them. The Division also advises the public, property owners, developers, government agencies, and others. The Division manages the process to amend the Zoning Ordinance, as directed by the Mayor and Council.



Zoning Division	
Budget	$518,080
Regular FTE	3.0
Temp FTE	0.0

Zoning	
Budget	$518,080
Regular FTE	3.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Maintain, interpret, and enforce the city's Zoning Ordinance
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of verification letters responded to/processed within 10 business days (Target: ≥ 90%)	80%	82%	≥ 90%	≥ 90%
Percent of zoning action items from the annual work plan completed (Target: ≥ 95%)	75%	70%	100%	90%
Percent of sign permits processed within 15 business days (Target: ≥ 90%)	80%	85%	≥ 90%	≥ 90%

Short Term Objectives	Planned Completion
Publish draft of Zoning Ordinance for public review, incorporating all desired aspects of the code, including the zoning-related implementation steps from the Comprehensive Plan	Q2 FY 2026

Zoning Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Zoning	416,287	373,440	518,080	38.7%
Division Total ($)	**416,287**	**373,440**	**518,080**	**38.7%**

Zoning Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	302,940	349,470	494,110	41.4%
Operating	113,347	23,970	3,970	-83.4%
Capital Outlay	-	-	-	-
Other	-	-	20,000	N/A
Division Total ($)	**416,287**	**373,440**	**518,080**	**38.7%**

Zoning Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Zoning	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Zoning Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Zoning	2.0	2.0	3.0	50.0%
Regular Subtotal	**2.0**	**2.0**	**3.0**	**50.0%**
Temporary				
Zoning	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**2.0**	**2.0**	**3.0**	**50.0%**

Significant Changes from FY 2025 to FY 2026

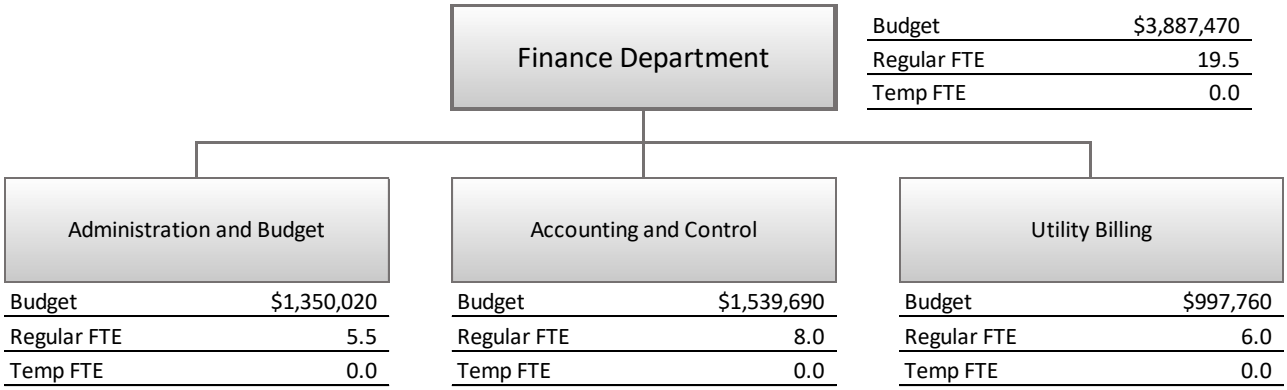
Personnel funding and regular FTEs increased due to the addition of a 1.0 FTE Senior Zoning Inspector.

Software subscription costs totaling $20,000 were reclassified from the operating category to the other category.

Finance Department

The Finance Department maintains the city's high standard of financial excellence by providing residents, employees, and vendors with professional customer service through the collection and disbursement of funds, financial reporting, and management of assets.

The Finance Department manages all city financial activities under the direction of the Chief Financial Officer. The Department assists city departments in meeting their service objectives by allocating and tracking the city's financial resources, processing financial transactions, and providing information and analysis as a basis for decision making. The Department produces bills, collects revenue, and provides customer service assistance to taxpayers and utility customers. The Department secures financing for capital construction, safeguards and invests city funds, and manages the city's retirement system. Finance Department staff produces the city's annual budget document, Annual Comprehensive Financial Report (ACFR), Popular Annual Financial Report (PAFR), and oversees the city's annual independent audit.



Fiscal Year 2025 Accomplishments

- Completed the implementation and went live with an upgraded comprehensive cloud-based financial, procurement, and HR system
- Incorporated the Mayor and Council's new guiding principles into the FY 2025 adopted budget
- Presented four budget amendments which recognized new outside funding sources, executed the Mayor and Council's commitments of reserves, and utilized General Fund unassigned reserves above the 20 percent reserve target to address city priorities
- Assisted the Department of Human Resources with the funding plan and recommendations related to the results of the citywide Compensation and Classification Study
- Engaged in an evaluation of the Montgomery County tax duplication formulas and successfully advocated for improvements to the methodology in collaboration with the City of Gaithersburg
- Collaborated with the Department of Human Resources on a cost-share strategy for employee benefits in 2025
- Reaffirmed the city's triple-A bond rating by Moody's and Standard and Poor's, two nationally recognized statistical ratings organizations (NRSROs)
- Successfully coordinated the issuance of $16.9 million in general obligation bonds to support the city's capital projects, including water, sewer, and general capital infrastructure
- Implemented new water, sewer, refuse and recycling, and stormwater management rates for FY 2025
- Established new refuse and recycling and stormwater management rates for FY 2026; the new rates were developed to comply with the Financial Management Policies working capital targets
- Launched the new Police employee deferred retirement option program (DROP) benefit in collaboration with the Retirement Board and the Department of Human Resources
- Compared retiree cost of living adjustments (COLAs) for various Maryland jurisdictions and recommended a funding strategy for future consideration

- Successfully transitioned to a new certified public accounting firm who conducted the city's FY 2024 financial audit
- Implemented an upgrade to the city's water and sewer work order management program from an application-based system to a web-based system. This improved productivity for staff by allowing them to access and reassign work orders in real time from the field
- Implemented a lead and copper survey incentive for water and sewer utility customers who successfully submit service line pipe material information, in collaboration with the Department of Public Works
- Received GFOA recognition for financial documents; more specifically, the Excellence in Popular Annual Financial Reporting Award for the FY 2024 PAFR, the Certificate of Achievement for Excellence in Financial Reporting for the FY 2024 ACFR, and the Distinguished Budget Presentation Award for the FY 2025 budget document

Finance Department Fiscal Year 2026 Outlook

Moving into FY 2026, the Department of Finance will work with the City Manager and executive leadership team to support the priorities of the city's Mayor and Council. In addition to continuing with many of the items that are mentioned under Fiscal Year 2025 Accomplishments, the upcoming fiscal year will include the following:

- Continue the roll out of enhancements and user training on the city's upgraded comprehensive cloud-based financial, procurement, and HR system
- Procure and implement a new financial reporting document creation and publishing solution for the ACFR and annual budget document
- Manage the issuance of state revolving loans from Maryland Department of the Environment (MDE) in support of water infrastructure projects
- Support the Department of Public Works in the implementation of advanced metering infrastructure (AMI) and provide customer service to water and sewer utility customers who have questions during the first phase of the implementation
- Internally evaluate new rates for refuse and recycling and stormwater management for FY 2027. The rates will take into consideration the projected number of accounts, operating spending, and the programmed CIP over the next five years. Rate recommendations will be developed to comply with the Financial Management Policies, while not placing a heavy financial burden on the Rockville community
- Implement GASB Statement 101 on Compensated Absences for the FY 2025 ACFR
- Present recommendations to the Mayor and Council related to the use of unassigned General Fund reserves above the 20 percent reserve requirement. In the past, the city has utilized reserves above the target to fund capital projects or other one-time needs. Use of reserves helps to mitigate the need for long-term borrowing, while helping the Mayor and Council accomplish some of their priority initiatives
- Continue monitoring the spending of bond proceeds and identify strategies to limit arbitrage rebate liability
- Partner with the Department of Housing and Community Development on viable housing strategies for the city
- Assist the Department of Recreation and Parks with the development of a funding strategy for the King Farm Farmstead Master Plan
- The Department of Finance expects to continue to receive GFOA recognition for its financial documents; more specifically, the Excellence in Popular Annual Financial Reporting Award for its FY 2025 PAFR, the Certificate of Achievement for Excellence in Financial Reporting for its FY 2025 ACFR, and the Distinguished Budget Presentation Award for its FY 2026 budget document. GFOA refers to receiving all three of these awards as the "Triple Crown." The GFOA is a great resource for staff, as they exist to advance excellence in government finance by providing best practices, professional development, resources, and practical research for GFOA members and the communities they serve

Finance Department
FY 2026 Adopted Expenditures by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration and Budget	1,136,111	1,206,490	1,350,020	11.9%
Accounting and Control	1,340,269	1,432,220	1,539,690	7.5%
Utility Billing	802,696	823,860	997,760	21.1%
Department Total ($)	**3,279,076**	**3,462,570**	**3,887,470**	**12.3%**

Finance Department
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	2,796,816	2,968,080	3,230,260	8.8%
Operating	441,692	455,890	456,200	0.1%
Capital Outlay	7,009	-	-	-
Other	33,559	38,600	201,010	420.8%
Department Total ($)	**3,279,076**	**3,462,570**	**3,887,470**	**12.3%**

Finance Department
FY 2026 Adopted Revenues by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration and Budget	-	-	-	-
Accounting and Control	-	-	-	-
Utility Billing	-	-	-	-
Department Total ($)	**-**	**-**	**-**	**-**

Finance Department
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Administration and Budget	5.0	5.0	5.5	10.0%
Accounting and Control	7.5	8.0	8.0	0.0%
Utility Billing	6.0	6.0	6.0	0.0%
Regular Subtotal	**18.5**	**19.0**	**19.5**	**2.6%**
Temporary				
Administration and Budget	-	-	-	-
Accounting and Control	-	-	-	-
Utility Billing	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Department Total	**18.5**	**19.0**	**19.5**	**2.6%**

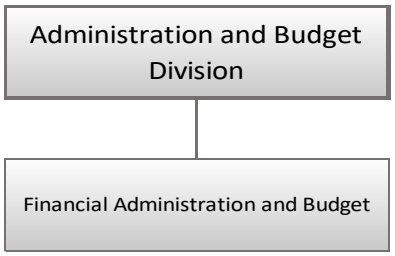
Significant Changes from FY 2025 to FY 2026

Personnel costs increased in Administration and Budget due to the addition of a 0.5 FTE Administrative Assistant.

Non-personnel costs increased in Accounting and Control by $45,610 for tax bill processing costs, a new financial report publishing software, and contract cost increases, and in Utility Billing by $127,300 for operating cost impacts from the Water Meter Replacement and AMI Implementation (UB21) project and credit card fees in line with historical spending. These increases were partially offset by decreases in Administration and Budget by $10,190 in line with historical spending.

Administration and Budget Division

The Administration and Budget Division develops financial management policies and strategies that promote the city's financial integrity. The Division recommends equitable taxation systems and usage fees; maximizes the return on city investments at minimal risk; maintains banking relations; maintains relationships with financial advisors, investment advisors, actuaries, and rating agencies; plans and executes bond sales; manages most of the city's Non-Departmental revenues and expenditures; and provides internal control oversight. The Division serves as the Executive Secretary to the Retirement Board. The Division is responsible for the investment of all city funds and manages the city's Investment Policy. The Division manages the creation and implementation of the city's annual operating and capital budgets, including the production of the budget document, the approval of all budget transfers, construction of any budget amendments, and the creation of the city's Popular Annual Financial Report (PAFR). The Division approves the fiscal impact of agenda items that go before the Mayor and Council and provides objective management and fiscal analysis for the Mayor and Council and city departments. The Division oversees the implementation of system upgrades, security administration, and maintenance of multiple electronic systems. Finally, this Division manages the activity of the city's pension, other postemployment benefits (OPEB), and deferred compensation programs and prepares and oversees accurate input for the city's actuarial reports.



Budget	$1,350,020
Regular FTE	5.5
Temp FTE	0.0

Budget	$1,350,020
Regular FTE	5.5
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Develop financial management policies and strategies that promote the city's financial integrity
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Bond rating received (Target: AAA/Aaa)	AAA/Aaa	AAA/Aaa	AAA/Aaa	AAA/Aaa
Percent of General Fund unassigned fund balance compared to adopted revenue (Target: ≥ 20%)	29.6%	30.7%	≥ 20%	≥ 20%
Percent of enterprise funds in compliance with financial management policies (Target: 100%)	40%	60%	60%	60%
Percent of Pension Fund net position compared to total liability (Target: ≥ 100%)	83.0%	84.1%	≥ 85%	≥ 85%
Percent of Other Post-Employment Benefits (OPEB) fund net position compared to total liability (Target: ≥ 100%)	101.7%	106.9%	≥ 100%	≥ 100%

Short Term Objectives	Planned Completion
Present recommendations on the use of unassigned General Fund reserves above the 20 percent reserve requirement via budget amendment	Q2 FY 2026
Manage the issuance of state revolving loans from Maryland Department of the Environment (MDE)	Q2 FY 2026
Develop funding plan and recommendations related to the King Farm Farmstead Master Plan	Q4 FY 2026

Goal: Provide the City of Rockville with high quality, accurate budgetary and analytical services
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent variance in operating revenues (adopted budget to actual) (Target: +/- 5%)	5.2%	6.2%	+/- 5%	+/- 5%
Percent variance in operating expenditures (adopted budget to actual) (Target: +/- 5%)	5.1%	7.1%	+/- 5%	+/- 5%

Short Term Objectives	Planned Completion
Obtain GFOA award for Distinguished Budget Presentation for FY 2026 Operating and CIP Budget Book	Q2 FY 2026
Obtain GFOA award for Outstanding Achievement in Popular Annual Financial Reporting for FY 2025 Popular Annual Financial Report (PAFR)	Q3 FY 2026

Administration and Budget Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Financial Administration and Budget	1,136,111	1,206,490	1,350,020	11.9%
Division Total ($)	**1,136,111**	**1,206,490**	**1,350,020**	**11.9%**

Administration and Budget Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,110,571	1,163,360	1,317,080	13.2%
Operating	22,782	39,530	29,340	-25.8%
Capital Outlay	-	-	-	-
Other	2,758	3,600	3,600	0.0%
Division Total ($)	**1,136,111**	**1,206,490**	**1,350,020**	**11.9%**

Administration and Budget Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Financial Administration and Budget	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Administration and Budget Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Financial Administration and Budget	5.0	5.0	5.5	10.0%
Regular Subtotal	**5.0**	**5.0**	**5.5**	**10.0%**
Temporary				
Financial Administration and Budget	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**5.0**	**5.0**	**5.5**	**10.0%**

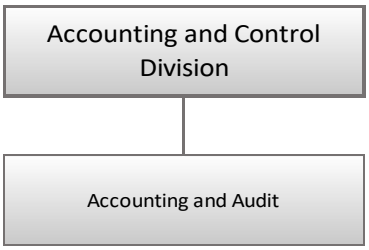
Significant Changes from FY 2025 to FY 2026

Personnel costs increased due to the addition of a 0.5 FTE Administrative Assistant.

Operating costs decreased by $10,190 in line with historical spending.

Accounting and Control Division

The Accounting and Control Division provides timely and accurate accounting, internal control services, and financial reporting for the city. This Division provides professional and consistent financial services to all city departments through accounts payable, payroll processing, accounting services, and internal controls. This Division oversees all aspects of financial reporting and reports the results of city operations through the city's Annual Comprehensive Financial Report (ACFR) and is responsible for adherence to all Internal Revenue Service regulations and filing requirements related to its payroll processing, tax withholdings, and vendor payment processing. This Division serves as the liaison to the Financial Advisory Board.



Budget	$1,539,690
Regular FTE	8.0
Temp FTE	0.0

Budget	$1,539,690
Regular FTE	8.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Provide the City of Rockville with high quality, accurate, and timely accounting services
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Obtain an unmodified "clean" audit opinion (Target: Yes)	Yes	Yes	Yes	Yes

Short Term Objectives	Planned Completion
Implement GASB Statement 101 on Compensated Absences	Q1 FY 2026
Obtain the GFOA Certificate of Achievement for Excellence in Financial Reporting for FY 2025 Annual Comprehensive Financial Report	Q4 FY 2026

Goal: Provide the employees of the City of Rockville with accurate and timely payroll services
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of payroll payments voided due to Payroll error (Target: 0%)	0%	0%	0%	0%

Goal: Provide city vendors with timely and accurate remuneration
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of vendor payments voided due to Accounts Payable error (Target: 0%)	0%	0%	0%	0%
Average number of days to process and issue payments to vendors (Target: ≤ 30)	26	24	≤ 30	≤ 30

Accounting and Control Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Accounting and Audit	1,340,269	1,432,220	1,539,690	7.5%
Division Total ($)	**1,340,269**	**1,432,220**	**1,539,690**	**7.5%**

Accounting and Control Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,043,202	1,151,160	1,213,020	5.4%
Operating	266,266	246,060	254,260	3.3%
Capital Outlay	-	-	-	-
Other	30,801	35,000	72,410	106.9%
Division Total ($)	**1,340,269**	**1,432,220**	**1,539,690**	**7.5%**

Accounting and Control Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Accounting and Audit	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Accounting and Control Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Accounting and Audit	7.5	8.0	8.0	0.0%
Regular Subtotal	**7.5**	**8.0**	**8.0**	**0.0%**
Temporary				
Accounting and Audit	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**7.5**	**8.0**	**8.0**	**0.0%**

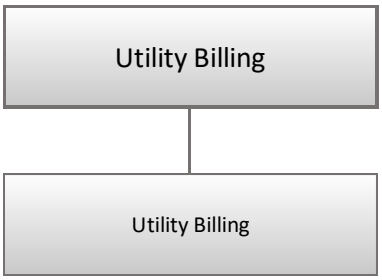
Significant Changes from FY 2025 to FY 2026

Operating costs increased by $15,750 for tax bill processing costs, $4,500 for the implementation of the new financial report publishing software, and $1,780 for auditor service cost increases. This was partially offset due to the reclassification of $13,150 of software subscription costs from operating to the other category.

Other category costs increased further based on $15,300 for a new financial report publishing software and $8,960 in existing software contract cost increases.

Utility Billing Division

The Utility Billing Division manages the billing and collection of city water and sewer fees; records and receives revenues for all city departments through the Finance cashier; and manages the billing and collection of special assessment charges. Utility Billing staff also read city water meters and provide customer service through appointments at customers' properties. This Division focuses on customer service, clear and logical implementation of utility fee rates, and efficient use of technology. The Utility Billing Division continues to promote city utility customers to use online bill payments in lieu of paper billing.



Budget	$997,760
Regular FTE	6.0
Temp FTE	0.0

Budget	$997,760
Regular FTE	6.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Provide prompt and accurate utility billing and excellent customer service to Rockville residents
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of customers registered with the online payment portal	56%	59%	65%	65%
Percent of utility bills mailed on time (by 15th of the month)	100%	100%	100%	100%

Short Term Objectives	Planned Completion
Program tablets to collect readings from meters	Q1 FY 2026

Goal: Read Rockville water meters accurately and efficiently
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of meter readings estimated (Target: ≤ 2%)	7%	6%	≤ 2%	≤ 2%
Percent of utility bill adjustments made for leaks (toilets, broken pipes, meter settings, etc.)	93%	92%	95%	95%

Utility Billing Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Utility Billing	802,696	823,860	997,760	21.1%
Division Total ($)	**802,696**	**823,860**	**997,760**	**21.1%**

Utility Billing Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	643,043	653,560	700,160	7.1%
Operating	152,644	170,300	172,600	1.4%
Capital Outlay	7,009	-	-	-
Other	-	-	125,000	N/A
Division Total ($)	**802,696**	**823,860**	**997,760**	**21.1%**

Utility Billing Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Utility Billing	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Utility Billing Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Utility Billing	6.0	6.0	6.0	0.0%
Regular Subtotal	**6.0**	**6.0**	**6.0**	**0.0%**
Temporary				
Utility Billing	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**6.0**	**6.0**	**6.0**	**0.0%**

Significant Changes from FY 2025 to FY 2026

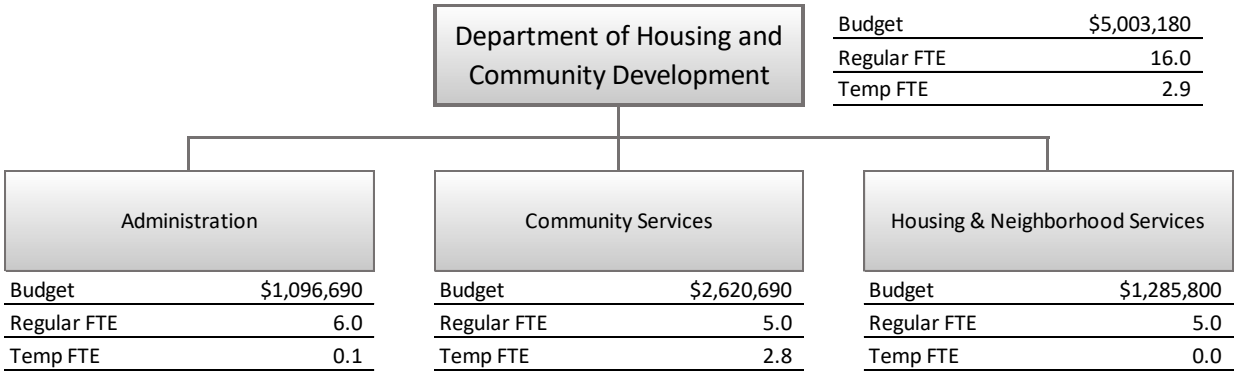
Operating costs increased by $27,300 for credit card fees in line with historical spending. This was offset due to the reclassification of $25,000 of software subscription costs from operating to the other category.

Other category costs increased further based on the addition of $100,000 for operating cost impacts from the Water Meter Replacement and AMI Implementation (UB21) project.

Department of Housing and Community Development

The Department of Housing and Community Development (HCD) provides access to opportunities that enable city residents to develop their capabilities fully, achieve self-sufficiency, and live in human dignity by providing opportunities for affordable housing and comprehensive social services programming. We envision a Rockville where everyone has access to safe, affordable housing and the resources to thrive. By investing in people, partnerships, and neighborhoods, we aim to create vibrant communities that reflect our diverse values.

HCD plans and implements activities that seek to increase the city's affordable housing supply and ensure fair and equitable relations between landlords, tenants, businesses, common ownership communities, and their members. HCD strives to maintain existing housing stock in safe, habitable conditions through its Community Development Block Grant (CDBG) Rehabilitation programs, utility payment assistance to prevent utility shut offs, and rental assistance to prevent eviction. Moreover, HCD offers social services that include counseling and mental health services, referral services to food access, mentoring, and other self-sufficiency programming.



Fiscal Year 2025 Accomplishments

Economic conditions continue to heavily impact low wage earners and low- and moderate-income households, increasing residents' needs for affordable housing, food, utility assistance, and other basic human necessities. These needs are expected to remain in high demand in the coming years due to an expected long-term impact on local and national economies. HCD works to recommend and implement policies and programs to address affordable housing needs, food insecurities, mental health, youth development, and opportunities for self-sufficiency. HCD will continue to monitor the conditions and advise the Mayor and Council appropriately. Below is a select list of activities and accomplishments for FY 2025.

- Continued to provide the Linkages to Learning program at Maryvale Elementary School (ES) and School and Community Youth Services (SCYS) through Montgomery County Department of Health and Human Services
- SCYS expanded its mentoring and counseling programs into College Gardens ES
- In another partnership with Recreation and Parks, SCYS Mental Health Counselors provided weekly mental health lessons to approximately 150 children and youth at three large city summer camps
- Worked with the City Manager's Office to support various housing-related pieces of legislation, which passed the Maryland General Assembly, and advocated for legislation at the State level to reinstate Youth Service Bureau funding from the State, which did not pass, but will be a focus again in the next legislative session
- Analyzed the results of a Human Services Needs Assessment, which included the need for more outreach related to government and nonprofit services and the need for more coordination of services with an emphasis on collective impact
- In partnership with Recreation and Parks, increased the participation in the monthly Capital Area Food Bank Mobile Market (free produce for anyone regardless of income) held at the Senior Center, serving over 120 households each month

- Submitted a proposal to the State on the use of Opioid Litigation Settlement Funds, which included grants to nonprofits to provide substance use education, prevention, early intervention, and treatment, Botvin Life Skills training for two staff to then train youth, annual Rockville Goes Purple awareness campaign, and outreach and education throughout the year on substance use
- Held the annual Holiday Drive, receiving donations of and distributing nonperishable food, produce, baked goods and grocery gift cards to 630 families for Thanksgiving, and books, toys and Target gift cards to 1,135 children and youth for December holidays. In total, 450 volunteers provided 1,300 hours of assistance
- The Rockville Emergency Assistance Program (REAP) met a tremendous increase in need due to the reduction in the County's level of funding
- Four staff members across HCD divisions took the Nonprofit Montgomery MORE training to better understand and use performance metrics in department programming
- A total of 68 new MPDU rental units came on the market in July at the Milton at Twinbrook Quarter
- Prepared and presented multiple housing presentations including one on affordable housing overall, one on rent stabilization, and three housing worksessions on supply, subsidy and stability to the Mayor and Council
- Completed four multi-family and four single-family projects with CDBG funding from Montgomery County
- The Caregiver Grant Program was combined with the City Manager's Office's Community Organizations Grant Program for the FY 2026 application and award process
- Conducted an audit of the MPDU rental program for all developments that contain MPDUs
- Reduced the unit threshold for residential development projects requiring MPDUs from 50 units to 20, with Mayor and Council approval

Department of Housing and Community Development Fiscal Year 2026 Outlook

The demand for affordable housing, food, utility assistance, and other basic human necessities continues to increase. In FY 2026, HCD will continue to recommend and implement policies and programs to address affordable housing needs, food insecurities, mental health, and opportunities for self-sufficiency. HCD will continue to monitor and advise the Mayor and Council appropriately. Below is a select list of forecasted activities for FY 2026.

- Continue to seek opportunities to increase and preserve the affordable housing supply through creation and preservation
- Provide comprehensive human services for youth and families geared towards the prevention of eviction and utility shut-offs, addressing food insecurities, and assistance with prescription and other emergency services
- Revise Chapter 13.5 of City Code, on Moderately Priced Housing
- Revise Chapter 18 of City Code, on Rental Facilities and Landlord-Tenant Relations
- Expand staffing capabilities to include navigation services and a Housing Specialist for Homeownership
- Throughout the department, focus on *collective impact*, which is the coordinated service delivery to strengthen the efficient and effective delivery of service to individuals and families
- Implement housing strategies with a focus on supply, stability, and subsidy strategies identified in the Fall 2024 Mayor and Council worksessions
- Conduct the Housing Needs Assessment to analyze existing conditions, future needs, and help the city to best understand how to use its resources to further housing affordability and stability goals
- Revamp homeownership assistance programs to bring the city's existing program in-house and launch the employee homeownership assistance program
- Expand financial empowerment for low and moderate-income residents by designing financial education workshops for tenants and homeowners and continuing to connect unbanked households

Department of Housing and Community Development FY 2026 Adopted Expenditures by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration	712,700	920,700	1,096,690	19.1%
Community Services	1,571,390	1,731,550	2,620,690	51.3%
Housing & Neighborhood Services	1,281,802	865,840	1,285,800	48.5%
Department Total ($)	**3,565,892**	**3,518,090**	**5,003,180**	**42.2%**

Department of Housing and Community Development FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,693,141	2,060,500	2,479,340	20.3%
Operating	327,347	419,390	493,250	17.6%
Capital Outlay	-	-	-	-
Other	1,545,404	1,038,200	2,030,590	95.6%
Department Total ($)	**3,565,892**	**3,518,090**	**5,003,180**	**42.2%**

Department of Housing and Community Development FY 2026 Adopted Revenues by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration	-	-	-	-
Community Services	465,468	498,710	490,900	-1.6%
Housing & Neighborhood Services	518,975	1,463,250	513,250	-64.9%
Department Total ($)	**984,443**	**1,961,960**	**1,004,150**	**-48.8%**

Significant Changes from FY 2025 to FY 2026

Personnel costs increased in Administration due to the addition of a 1.0 FTE Collective Impact Manager position, and in Housing & Neighborhood Services due to the addition of a 1.0 FTE Housing Programs Specialist position.

Operating costs increased in Community Services due to the Opioid Settlement Fund being transferred to HCD from the City Manager's Office with increased funding for substance-use prevention, early intervention and treatment services, and staff training on substance abuse and violence prevention.

The other category costs increased in Community Services due to the consolidation of all community grants from multiple departments to this Division, and in Housing & Neighborhood Services due to $250,000 in planned expenditures in the Rockville Housing Opportunities Fund (HOF) to support affordable housing initiatives.

Revenues decreased in Housing & Neighborhood Services by $1.2 million due to the removal of one-time revenue in the Rockville Housing Opportunities Fund (HOF). This was partially offset by a new $250,000 subsidy for the HOF to support affordable housing initiatives.

Department of Housing and Community Development FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Administration	5.0	5.0	6.0	20.0%
Community Services	5.0	5.0	5.0	0.0%
Housing & Neighborhood Services	4.0	4.0	5.0	25.0%
Regular Subtotal	**14.0**	**14.0**	**16.0**	**14.3%**
Temporary				
Administration	0.1	0.1	0.1	0.0%
Community Services	2.2	2.3	2.8	21.7%
Housing & Neighborhood Services	-	-	-	-
Temporary Subtotal	**2.3**	**2.4**	**2.9**	**20.8%**
Department Total	**16.3**	**16.4**	**18.9**	**15.2%**

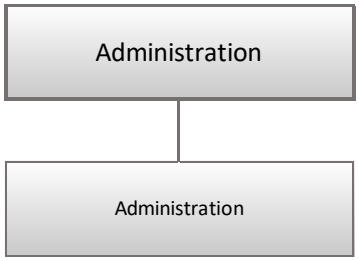
Significant Changes from FY 2025 to FY 2026

Regular FTEs increased in Administration due to the addition of a 1.0 FTE Collective Impact Manager, and in Housing & Neighborhood Services due to the addition of a 1.0 FTE Housing Programs Specialist.

Temporary FTEs increased in Community Services by 0.5 FTEs due to a shift in grant funding from contract costs to temporary staff funding.

Administration Division

The Administration Division provides oversight functions associated with managing the Department, including strategic planning. The Division advises the Mayor and Council, City Manager, and boards and commissions on housing policy matters, codes, and their implications for the city and its residents. The Division collaborates with various city departments to address housing and community development matters and ensures that the Mayor and Council's goals and priorities for housing and community development are met. The Division also develops and maintains productive relationships with residents, nonprofits, community groups, and other governmental and quasi-governmental entities, including County and State levels of government and Rockville Housing Enterprises (RHE). The Division works to secure funding in support of housing and community services. The Division also manages the city's community services and enrichment grant process.



Budget	$1,096,690
Regular FTE	6.0
Temp FTE	0.1

Budget	$1,096,690
Regular FTE	6.0
Temp FTE	0.1

Performance Measures and Short-Term Objectives

Goal: Provide leadership and strategic direction to facilitate community livability and to foster the creation and preservation of affordable and habitable housing opportunities
Guiding Principle(s): Housing

Short Term Objectives	Planned Completion
Review and revise Chapter 18 of the City Code	Q2 FY 2026
Initiate a Housing Needs Assessment for the City of Rockville	Q4 FY 2026

Goal: Deliver financial assistance programs to help low to moderate income homeowners maintain their homes, and provide technical and financial assistance to agencies that serve the housing and social services needs of residents
Guiding Principle(s): Housing

Short Term Objectives	Planned Completion
Review and revise Chapter 13.5 of the City Code	Q3 FY 2026

Goal: Ensure timely reporting and grant compliance
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Submit all required CDBG reports to County per schedule	100%	100%	100%	100%
Number of audit findings on CDBG program* (Target: 0)	-	-	0	0

**This was a new performance measure for FY 2024. The County did not conduct an audit in 2023 and 2024.*

Short Term Objectives	Planned Completion
Conduct pre-audit review of all CDBG files for grant years 49 and 50	Q3 FY 2026

Administration Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration	712,700	920,700	1,096,690	19.1%
Division Total ($)	**712,700**	**920,700**	**1,096,690**	**19.1%**

Administration Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	621,710	771,080	954,510	23.8%
Operating	8,932	34,860	40,560	16.4%
Capital Outlay	-	-	-	-
Other	82,058	114,760	101,620	-11.4%
Division Total ($)	**712,700**	**920,700**	**1,096,690**	**19.1%**

Administration Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Administration Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Administration	5.0	5.0	6.0	20.0%
Regular Subtotal	**5.0**	**5.0**	**6.0**	**20.0%**
Temporary				
Administration	0.1	0.1	0.1	0.0%
Temporary Subtotal	**0.1**	**0.1**	**0.1**	**0.0%**
Division Total	**5.1**	**5.1**	**6.1**	**19.6%**

Significant Changes from FY 2025 to FY 2026

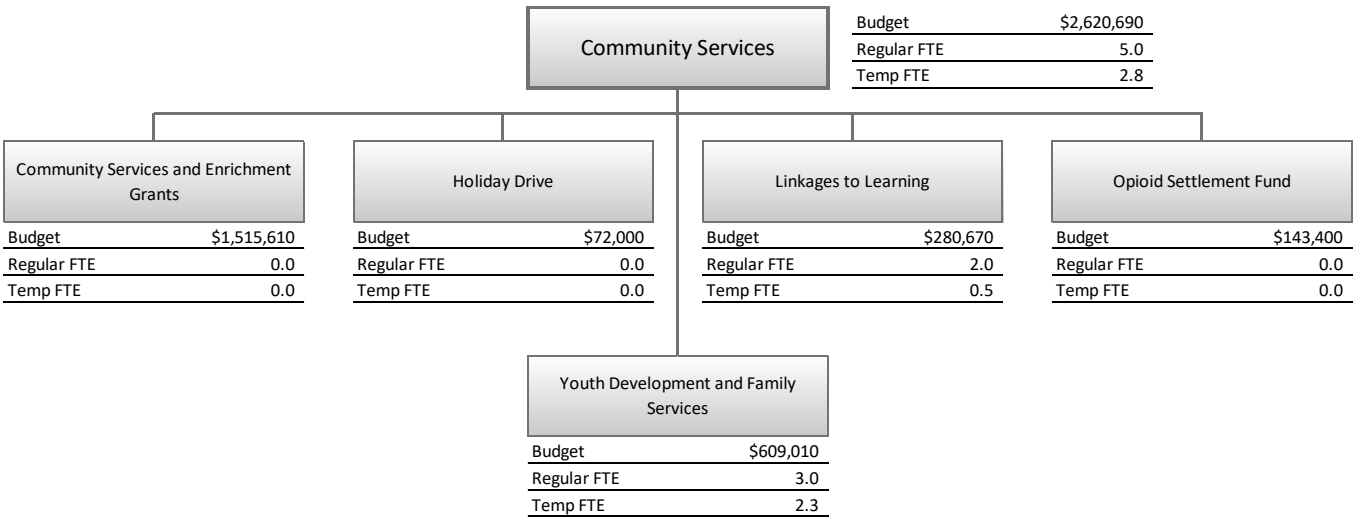
Regular FTEs increased in Administration by 1.0, along with associated personnel and operating costs, due to the addition of a 1.0 FTE Collective Impact Manager position.

Operating costs also increased due to the consolidation of operating funding from other divisions to Administration, increases in professional development funding, and funding for a new mental health contractor in partnership with Recreation and Parks. These increases were partially offset by the reclassification of $22,190 in software subscription costs from the operating category to the other category.

Grant funding totaling $59,330 in the other category was transferred to the Community Grants cost center in the Community Services Division. This was partially offset by additional other category funding of $20,000 for increased costs to administer the REAP program.

Community Services Division

The Community Services Division implements the Department's extensive community services programing designed to help at-risk and disadvantaged youth and families become self-sufficient, provide guidance towards positive life choices, and adjust to life and societal challenges. This Division coordinates programming within two County funded programs, including the Linkages to Learning Program and the School and Community Based Youth Services programs. This Division also provides staff support to the Human Services Advisory Commission and Education Commission, and coordinates special projects such as the Rockville Holiday Drive. Finally, the Division provides opportunities for citizens and residents to contribute their time, expertise, and goodwill to families and individuals with lesser means and access.



Performance Measures and Short-Term Objectives

Goal: Provide safe, innovative, and high-quality human services programs, to include mentoring initiatives, early intervention youth development programs, and other targeted interventions, which work to improve health and wellness as well as promote social equity for disadvantaged Rockville residents

Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of participants enrolled in School and Community Youth Service (SCYS) programs (Target: ≥ 150)	150	192	175	175
Percent of youth in SCYS mentoring and youth development programs who show improved functioning at school as shown by school reports (Target: ≥ 75%)	80%	85%	85%	85%

Short Term Objectives	Planned Completion
Enhance mentoring, youth development, and counseling services offered to youth and their families	Q4 FY 2026

Goal: Advance socially equitable, healthy, and supportive services to help disadvantaged Rockville families and at-risk children and adolescents by way of the grants provided to the nonprofit human services community
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of Community Services and Enrichment grants awarded*	35	31	35	43

**Performance measure changed from Caregiver Grants to Community Services and Enrichment grants. Refer to the Supplemental Information section.*

Goal: Advance social equity, health, and wellness through support services that include wraparound social services such as case management assistance, family workshops, and classes to help disadvantaged Rockville families and at-risk children and adolescents
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of Linkages to Learning (LTL) case management clients who meet at least 50 percent of their goals (Target: ≥ 75%)	75%	75%	75%	75%

Short Term Objectives	Planned Completion
Increase number of new community partnerships by five	Q4 FY 2026

Community Services Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Community Services and Enrichment Grants*	753,472	774,590	1,515,610	95.7%
Holiday Drive	65,467	72,000	72,000	0.0%
Linkages to Learning	257,313	318,900	280,670	-12.0%
Opioid Settlement Fund	-	-	143,400	N/A
Youth Development and Family Services	495,138	566,060	609,010	7.6%
Division Total ($)	**1,571,390**	**1,731,550**	**2,620,690**	**51.3%**

**Renamed this cost center after all outside organization grants were consolidated in this cost center.*

Community Services Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	667,414	758,010	822,030	8.4%
Operating	82,145	120,100	189,690	57.9%
Capital Outlay	-	-	-	-
Other	821,831	853,440	1,608,970	88.5%
Division Total ($)	**1,571,390**	**1,731,550**	**2,620,690**	**51.3%**

Community Services Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Community Services and Enrichment Grants*	-	-	-	-
Holiday Drive	34,757	35,000	35,000	0.0%
Linkages to Learning	268,805	249,660	228,820	-8.3%
Opioid Settlement Fund	-	-	-	-
Youth Development and Family Services	161,906	214,050	227,080	6.1%
Division Total ($)	**465,468**	**498,710**	**490,900**	**-1.6%**

**Renamed this cost center after all outside organization grants were consolidated in this cost center.*

Significant Changes from FY 2025 to FY 2026

Community Services and Enrichment Grants other category costs increased due to the consolidation of all community grants from multiple departments to this cost center.

Expenditures and revenues were adjusted within the Linkages to Learning and Youth Development and Family Services cost centers to reflect estimated grant awards. Funding shifted from operating to personnel due to a shift in grant funding from contract costs to temporary staff funding.

The Opioid Settlement Fund was transferred to HCD from the City Manager's Office. Operating costs increased to fund substance-use prevention, early intervention and treatment services, and staff training on substance abuse and violence prevention.

Community Services Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Community Services and Enrichment Grants*	-	-	-	-
Holiday Drive	-	-	-	-
Linkages to Learning	2.0	2.0	2.0	0.0%
Opioid Settlement Fund	-	-	-	-
Youth Development and Family Services	3.0	3.0	3.0	0.0%
Regular Subtotal	**5.0**	**5.0**	**5.0**	**0.0%**
Temporary				
Community Services and Enrichment Grants*	-	-	-	-
Holiday Drive	-	-	-	-
Linkages to Learning	-	-	0.5	N/A
Opioid Settlement Fund	-	-	-	-
Youth Development and Family Services	2.2	2.3	2.3	0.0%
Temporary Subtotal	**2.2**	**2.3**	**2.8**	**21.7%**
Division Total	**7.2**	**7.3**	**7.8**	**6.8%**

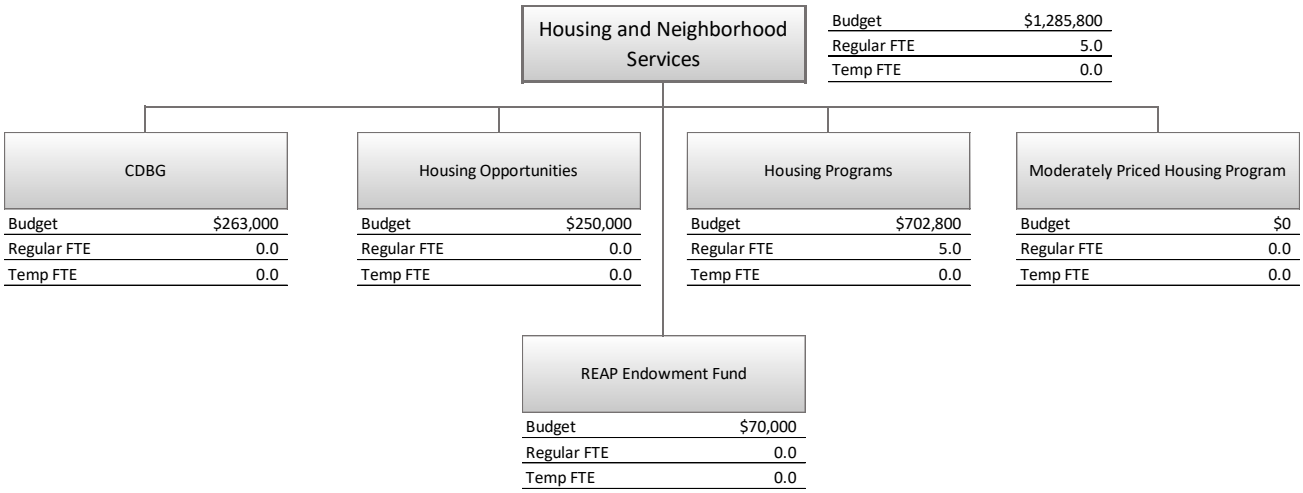
**Renamed this cost center after all outside organization grants were consolidated in this cost center.*

Significant Changes from FY 2025 to FY 2026

Temporary FTEs increased in Linkages to Learning by 0.5 FTEs due to a shift in grant funding from contract costs to temporary staff funding.

Housing and Neighborhood Services Division

The Division of Housing and Neighborhood Services maintains comprehensive housing policies and programs that seek to provide fair, affordable options for homeownership and rental opportunities. The Division administers the homebuyer and rental components of the Moderately Priced Dwelling Unit (MPDU) program, CDBG Rehabilitation programs, and rental and utility payment assistance programs. This Division works with developers in implementing the city's MPDU ordinance to expand the supply of affordable housing by leading the planning and implementation of activities related to the Mayor and Council's housing initiatives. This Division works with landlords and tenants to help resolve issues.



Performance Measures and Short-Term Objectives

Goal: Ensure the preservation and expansion of affordable housing opportunities in the City of Rockville
Guiding Principle(s): Housing

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of households assisted under the CDBG Program*	336	314	330	126
Percent of Rockville Emergency Assistance Program (REAP) referrals approved for emergency assistance	68%	95%	90%	90%
Percent of Home Energy Assistance Program (HEAP) referrals approved for assistance with energy-efficiency upgrades	-	-	100%	100%
Percent of Bridge Rental Assistance Program referrals approved for rent assistance**	75%	100%	85%	N/A

**CDBG FY 2026 contains fewer multi-family projects and more single-family projects.*
***The Bridge program will be folded into the REAP program in FY 2026.*

Short Term Objectives	Planned Completion
Design various homeownership programs and develop and disseminate information to stakeholders	Q2 FY 2026

Goal: Facilitate and support community engagement and investment through volunteer opportunities, special events, festivals, community outreach, and education programs that address fair housing, rental housing, and community livability
Guiding Principle(s): Housing, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of financial education workshops provided to low-income city residents*	-	-	5	6
Number of housing information sessions provided for city landlords, tenants, and homeowners	3	5	4	6

** This was a new performance measure for FY 2024.*

Short Term Objectives	Planned Completion
Develop financial education strategy and workshop materials	Q2 FY 2026

Housing and Neighborhood Services Division FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
CDBG	236,270	263,000	263,000	0.0%
Housing Opportunities	-	-	250,000	N/A
Housing Programs	445,532	532,840	702,800	31.9%
Moderately Priced Housing Program	600,000	-	-	-
REAP Endowment Fund	-	70,000	70,000	0.0%
Division Total ($)	**1,281,802**	**865,840**	**1,285,800**	**48.5%**

Housing and Neighborhood Services Division FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	404,017	531,410	702,800	32.3%
Operating	236,270	264,430	263,000	-0.5%
Capital Outlay	-	-	-	-
Other	641,515	70,000	320,000	357.1%
Division Total ($)	**1,281,802**	**865,840**	**1,285,800**	**48.5%**

Housing and Neighborhood Services Division FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
CDBG	237,044	263,000	263,000	0.0%
Housing Opportunities	250,000	-	250,000	N/A
Housing Programs	-	-	-	-
Moderately Priced Housing Program	-	1,200,000	-	-100.0%
REAP Endowment Fund	31,931	250	250	0.0%
Division Total ($)	**518,975**	**1,463,250**	**513,250**	**-64.9%**

Significant Changes from FY 2025 to FY 2026

Personnel costs increased in Housing Programs due to the addition of a 1.0 FTE Housing Programs Specialist position.

The other category funding increased in Housing Opportunities by $250,000 in planned expenditures for the Rockville Housing Opportunities Fund (HOF) to support affordable housing initiatives.

Revenues decreased in the Moderately Priced Housing Program due to the removal of one-time revenue.

Previous funding was split out from Housing Opportunities into the Moderately Priced Housing Program. This is a separate special activity fund that includes historical developer contributions, loans receivable, and proceeds from MPDU sales. The Housing Opportunities Fund is taxpayer-supported by General Fund transfers and includes programmatic initiatives that align with the city's housing focus area.

Housing and Neighborhood Services Division FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
CDBG	-	-	-	-
Housing Opportunities	-	-	-	-
Housing Programs	4.0	4.0	5.0	25.0%
Moderately Priced Housing Program	-	-	-	-
REAP Endowment Fund	-	-	-	-
Regular Subtotal	**4.0**	**4.0**	**5.0**	**25.0%**
Temporary				
CDBG	-	-	-	-
Housing Opportunities	-	-	-	-
Housing Programs	-	-	-	-
Moderately Priced Housing Program	-	-	-	-
REAP Endowment Fund	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**4.0**	**4.0**	**5.0**	**25.0%**

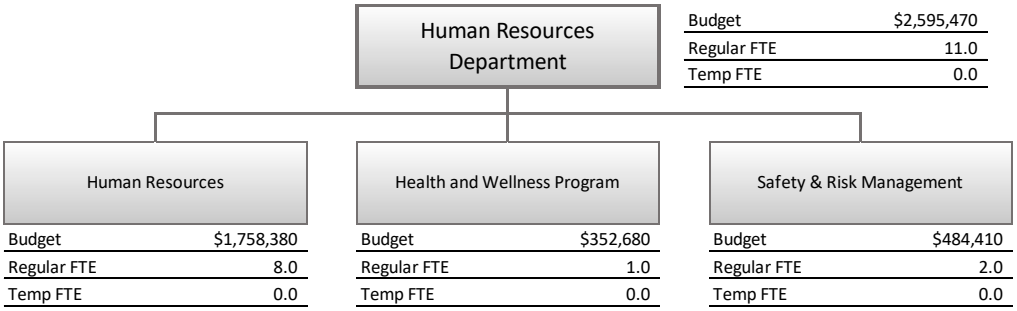
Significant Changes from FY 2025 to FY 2026

Regular FTEs increased in Housing Programs by 1.0 FTE due to the addition of a Housing Programs Specialist position.

Human Resources Department

The Department of Human Resources recruits, retains, and provides services to qualified and capable people in a fair, effective, and efficient manner. The Department provides a full range of personnel and safety services in support of all city departments and their functions.

The Department of Human Resources provides services to ensure that all city departments have the necessary human capital to support their respective missions. Additionally, the Department of Human Resources provides the following services: talent acquisition and staffing, classification audits, testing, performance management, professional development, benefits, safety and risk management, health and wellness, employee relations, and labor relations. The Department oversees personnel policies, employee events, and special projects relating to the city workforce.



Fiscal Year 2025 Accomplishments

- Through collaboration with the Parks and Facilities Division of the Recreation and Parks Department, successfully began a new program to complete facility inspections to find and correct occupational safety, life safety, environmental, and facility repair deficiencies and hazards
- Achieved a premium savings of more than $190,000 by successfully completing the migration of the city's workers' compensation insurance program to becoming a qualified self-insurer
- Conducted training sessions for employees on updates to the city's Safety Handbook as well as supervisor and employee human resources related topics
- Through collaboration with multiple city departments, successfully led an initiative to draft a new Heat-Related Illness Prevention and Management Plan to protect city employees who are exposed to heat hazards in the workplace
- Hosted a luncheon and awards ceremony to recognize Safe + Sound Week, a nationwide event held each August that recognizes the successes of workplace health and safety programs
- Completed the Compensation and Classification Study, which included a health benefits benchmark study
- Continued to enhance recruitment and retention strategies for critical and other hard to fill positions
- Completed an executive recruitment process to hire a new Recreation and Parks Director and Chief of Police
- Hosted an employee picnic and health and wellness event with more than 300 employees in attendance
- Hosted LiveWell employee wellness programs and challenges with more than 68 percent of city employees participating in at least one program or challenge, provided on-site influenza shots for 60+ employees, and sponsored quarterly in-person wellness events to foster networking and team building
- Successfully launched a new wellness portal to enhance wellness opportunities for employees and their families
- Planned and hosted the FY 2025 Employee Awards Ceremony recognizing employees for their many years of service to the residents of the City of Rockville
- Collaborated with the departments of Information Technology and Finance on the implementation of a comprehensive cloud-based HR, financial, and procurement system

Human Resources Department Fiscal Year 2026 Outlook

- Develop and conduct training for city employees on the city's Heat-Related Illness Prevention and Management Plan
- Develop and host ongoing trainings focused on workplace safety topics
- Evaluate benefits benchmark study findings and develop action plan to price, communicate, and implement appropriate changes to the city's benefits offerings
- Successfully launch and engage employees in the new customized health and wellness portal
- Develop and host wellness activities focused on increasing employee participation and engagement
- Increase offerings of in-person and hybrid training opportunities for employees and supervisors on a variety of human resources-related topics
- Expand Employee Safe + Sound Week event to recognize more employees who have evidenced their commitment to working safely and improving the safety of their colleagues
- Plan and host FY 2026 Employee Awards Ceremony recognizing employees for their many years of service to the citizens of the City of Rockville
- Develop and deliver training on HR policies and procedures
- Implement development program for employees, supervisors, and managers focusing on the skills and knowledge needed for their current roles






(Upper Left) More than 50 employees gathering for a lunchtime hike at the Croyden Creek Nature Center.
(Upper Right) Employee making a smoothie by pedaling a stationary bike.
(Lower Left) Employees learning stretching techniques at the employee picnic and health experience.
(Lower Right) A group of employees gathered at the employee picnic and health experience.

Human Resources Department
FY 2026 Adopted Expenditures by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Human Resources	1,519,472	1,700,700	1,758,380	3.4%
Health and Wellness Program	207,033	231,970	352,680	52.0%
Safety & Risk Management	551,362	465,240	484,410	4.1%
Department Total ($)	**2,277,867**	**2,397,910**	**2,595,470**	**8.2%**

Human Resources Department
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,757,940	1,977,420	2,013,190	1.8%
Operating	410,192	416,380	433,080	4.0%
Capital Outlay	106,837	-	-	-
Other	2,898	4,110	149,200	3530.2%
Department Total ($)	**2,277,867**	**2,397,910**	**2,595,470**	**8.2%**

Human Resources Department
FY 2026 Adopted Revenues by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Human Resources	-	-	-	-
Health and Wellness Program	14,200	8,000	8,000	0.0%
Safety & Risk Management	-	-	-	-
Department Total ($)	**14,200**	**8,000**	**8,000**	**0.0%**

Human Resources Department
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Human Resources	8.0	9.0	8.0	-11.1%
Health and Wellness Program	1.0	1.0	1.0	0.0%
Safety & Risk Management	2.0	2.0	2.0	0.0%
Regular Subtotal	**11.0**	**12.0**	**11.0**	**-8.3%**
Temporary				
Human Resources	0.6	-	-	-
Health and Wellness Program	-	-	-	-
Safety & Risk Management	-	-	-	-
Temporary Subtotal	**0.6**	**-**	**-**	**-**
Department Total	**11.6**	**12.0**	**11.0**	**-8.3%**

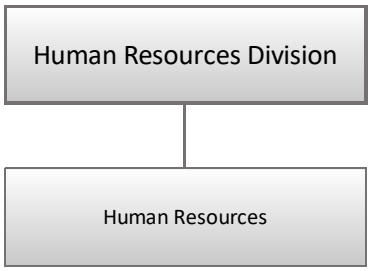
Significant Changes from FY 2025 to FY 2026

Regular FTEs and associated personnel costs in the Human Resources Division decreased due to the transfer of two 0.5 FTE General Services Aide positions to Recreation and Parks.

Operating costs increased in the Health and Wellness Division by $110,000 due to moving the funding for wellness incentives for citywide staff from department personnel budgets to the Health and Wellness Division, and in the Human Resources Division by $50,000 for organizational development. This was partially offset in both divisions by recategorizing software subscription costs from operating to the other category.

Human Resources Division

The purpose of the Human Resources Division is to provide for the recruitment, selection, and evaluation of city employees; take an active role in personnel management, labor relations, wage administration, and human resource development; interpret union contracts and the Personnel Policies and Procedures Manual; provide and manage a comprehensive benefits package for City of Rockville employees and their families in order to attract and retain a quality workforce; administer benefits for city retirees; and maintain appropriate recordkeeping in compliance with State and federal employment guidelines.



Human Resources Division	
Budget	$1,758,380
Regular FTE	8.0
Temp FTE	0.0

Human Resources	
Budget	$1,758,380
Regular FTE	8.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Provide leadership and strategic direction to the city on all personnel-related matters
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of benefitted city FTEs per Human Resources Division FTE, excluding the General Services Aide FTE	77	75	69	75
Number of temporary employees per Human Resources Division FTE, excluding the General Services Aide FTE	102	90	87	90
Percent of employees satisfied with new-hire orientation process (Target: ≥ 90%)	95%	98%	≥ 80%	≥ 90%

Short Term Objectives	Planned Completion
Streamline new hire onboarding process through increased use of NeoGov functionality	Q4 FY 2026
Implement the results from the Compensation and Classification Study	Q1 FY 2026

Goal: Conduct efficient recruitment processes for open vacancies through responsible recruiting practices
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Average number of days to fill a position (date of vacancy until position filled) (Target: < 90)	122	95	≤ 90	≤ 90
Average number of applications received per external vacancy (Target: > 100)	44	120	≥ 50	≥ 90
Employee turnover rate	9%	9%	7%	6%

Short Term Objectives	Planned Completion
Increase candidate outreach activities for hard-to-fill positions	Q2 FY 2026

Goal: Ensure a work environment conducive to professionalism and high performance, in compliance with all applicable labor laws
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of grievances resolved without arbitration (Target: 100%)	100%	100%	100%	100%

Short Term Objectives	Planned Completion
Increase communication to supervisors on the city's personnel policies and procedures to enhance understanding and application	Q4 FY 2026

Goal: Manage and design the city's benefit program to enable the city to attract, retain, and motivate a talented workforce
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of employees satisfied with benefits offered (Target: ≥ 90%)	59%	70%	65%	70%

Short Term Objectives	Planned Completion
Increase communication to employees regarding current benefit offerings and peer comparison data to increase understanding and utilization	Q4 FY 2026

Goal: Enhance the professional growth and performance of city employees, work teams, departments, as well as the organization as a whole
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of employee appraisals completed on time (Target: ≥ 80%)	40%	80%	≥ 50%	≥ 50%
Number of city employees participating in internal training events (Target: ≥ 500)	359	342	≥ 450	≥ 500
Percent of participants satisfied with training courses offered (Target: ≥ 90%)	61%	80%	≥ 80%	≥ 80%

Short Term Objectives	Planned Completion
Increase the percentage of employee appraisals completed on time through training and coaching	Q4 FY 2026
Provide training for supervisors and employees on the city's performance evaluation process	Q4 FY 2026

Human Resources Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Human Resources	1,519,472	1,700,700	1,758,380	3.4%
Division Total ($)	**1,519,472**	**1,700,700**	**1,758,380**	**3.4%**

Human Resources Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,243,001	1,438,060	1,443,950	0.4%
Operating	273,573	258,530	200,230	-22.6%
Capital Outlay	-	-	-	-
Other	2,898	4,110	114,200	2678.6%
Division Total ($)	**1,519,472**	**1,700,700**	**1,758,380**	**3.4%**

Human Resources Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Human Resources	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Human Resources Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Human Resources	8.0	9.0	8.0	-11.1%
Regular Subtotal	**8.0**	**9.0**	**8.0**	**-11.1%**
Temporary				
Human Resources	0.6	-	-	-
Temporary Subtotal	**0.6**	**-**	**-**	**-**
Division Total	**8.6**	**9.0**	**8.0**	**-11.1%**

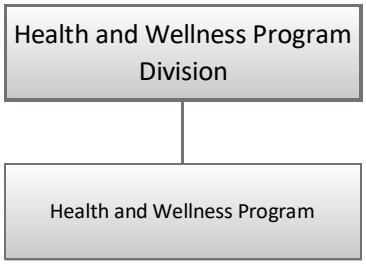
Significant Changes from FY 2025 to FY 2026

Regular FTEs and associated personnel costs decreased due to the transfer of two 0.5 FTE General Services Aide positions to Recreation and Parks.

Operating costs decreased by $108,300 due to the reclassification of software subscription costs to the other category. This was partially offset by the addition of $50,000 for organizational development.

Health and Wellness Division

The purpose of the city's employee wellness program, LiveWell, is to improve the health and wellbeing of employees to create a positive work environment and contain or reduce health-related costs for the city and employees. Through various organizational practices, policies, and creative programming, LiveWell creates opportunities and support systems for staff to maintain or adopt new health behaviors both at work and at home. The program addresses all aspects of wellbeing, including physical, emotional, and mental health, specifically offering resources and tools to help achieve a healthy weight, manage stress, anxiety, and chronic illness, be physically active, build connections, and more. Through these efforts, LiveWell contributes towards building a healthy, productive workforce at the city, provides a valuable, tangible employee benefit, and aims to optimize performance and productivity so employees can better serve the residents of Rockville.



Budget	$352,680
Regular FTE	1.0
Temp FTE	0.0

Budget	$352,680
Regular FTE	1.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Improve the general health, well-being, and productivity of city employees
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of city employees participating in city-sponsored health assessment (results based on calendar year) (Target: ≥ 50%)	47%	48%	48%	48%
Percent of city employees participating in wellness programs (results based on calendar year) (Target: ≥ 70%)	65%	68%	≥ 70%	≥ 70%

Short Term Objectives	Planned Completion
Create a network of wellness liaisons within each department/major division to help share wellness news and information with staff	Q3 FY 2026
Engage employees to register and participate in the new wellness portal programs and health initiatives via multiple communication mediums (emails, home mailings, toolbox talks, printed materials, in-person events, social media, etc.)	Q4 FY 2026

Health and Wellness Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Health and Wellness Program	207,033	231,970	352,680	52.0%
Division Total ($)	**207,033**	**231,970**	**352,680**	**52.0%**

Health and Wellness Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	131,018	136,060	146,770	7.9%
Operating	76,015	95,910	170,910	78.2%
Capital Outlay	-	-	-	-
Other	-	-	35,000	N/A
Division Total ($)	**207,033**	**231,970**	**352,680**	**52.0%**

Health and Wellness Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Health and Wellness Program	14,200	8,000	8,000	0.0%
Division Total ($)	**14,200**	**8,000**	**8,000**	**0.0%**

Health and Wellness Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Health and Wellness Program	1.0	1.0	1.0	0.0%
Regular Subtotal	**1.0**	**1.0**	**1.0**	**0.0%**
Temporary				
Health and Wellness Program	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**1.0**	**1.0**	**1.0**	**0.0%**

Significant Changes from FY 2025 to FY 2026

Operating costs increased by $110,000 due to moving the funding for wellness incentives for citywide staff from department personnel budgets to the Health and Wellness Division. This was partially offset by recategorizing $35,000 of software subscription costs from operating to the other category.

Safety and Risk Management Division

The purpose of the Safety and Risk Management Division is to reduce the financial impact and frequency of claims, lawsuits, and work-related employee injuries to the city through the application of professional risk management techniques. The Division works to provide a safe environment for employees and the public.



Budget	$484,410
Regular FTE	2.0
Temp FTE	0.0

Budget	$484,410
Regular FTE	2.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Promote a safe working environment and safe delivery of city services for all city employees and members of the general public
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Average cost of worker's compensation claims received and paid (Target: ≤ $10,000)	$7,418	$5,226	≤ $10,000	≤ $10,000
Percent of worker's compensation claims below $100,000 (Target: ≥ 98%)	100%	100%	≥ 95%	≥ 95%

Short Term Objectives	Planned Completion
Create and distribute educational materials to encourage employees' use of contracted nurse triage line for work-related injuries	Q1 FY 2026

Goal: Take a proactive approach toward regulatory compliance, claims management, the protection of city assets, and mitigation of legal risks
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
OSHA incident rate (Target: ≤ 5.0)	4.5	4.3	≤ 5.0	≤ 5.0
Percent compliance with safety inspections (Target: ≥ 90%)	87%	91%	≥ 90%	≥ 90%

Short Term Objectives	Planned Completion
Complete training for employees on the city's Heat-Related Illness Prevention and Management Plan	Q1 FY 2026

Safety and Risk Management Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Safety & Risk Management	551,362	465,240	484,410	4.1%
Division Total ($)	**551,362**	**465,240**	**484,410**	**4.1%**

Safety and Risk Management Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	383,921	403,300	422,470	4.8%
Operating	60,604	61,940	61,940	0.0%
Capital Outlay	106,837	-	-	-
Other	-	-	-	-
Division Total ($)	**551,362**	**465,240**	**484,410**	**4.1%**

Safety and Risk Management Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Safety & Risk Management	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Safety and Risk Management Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Safety & Risk Management	2.0	2.0	2.0	0.0%
Regular Subtotal	**2.0**	**2.0**	**2.0**	**0.0%**
Temporary				
Safety & Risk Management	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**2.0**	**2.0**	**2.0**	**0.0%**

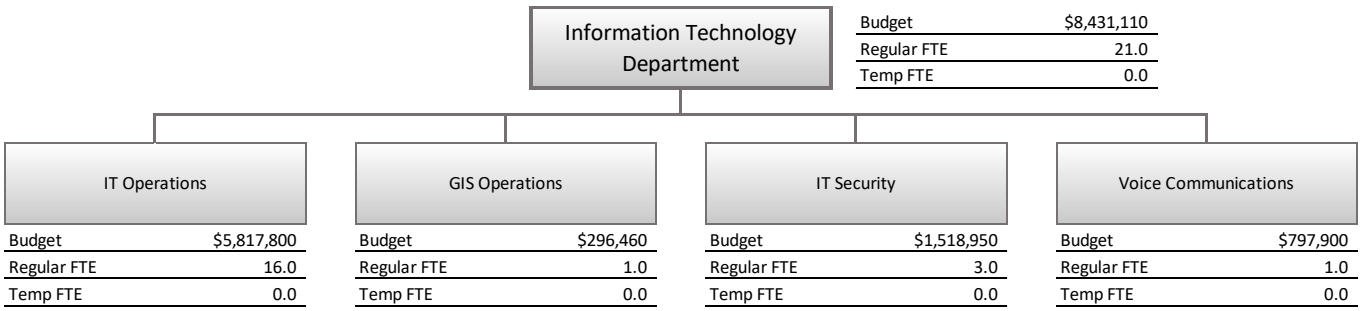
Significant Changes from FY 2025 to FY 2026

There were no significant changes.

Information Technology Department

The Department of Information Technology is dedicated to delivering timely, innovative, and customer-focused information and technology services to improve the efficiency and quality of services the city provides to its residents.

The Department of Information Technology (IT) manages the city's voice, data, geographical information systems (GIS), and networks. The IT Department works on set objectives and projects that enhance the city's ability to serve the public and respond quickly to residents' needs and demands. The Department drives effective and efficient service delivery through system and process consolidation, improvement, and optimization. IT staff provides help desk services to all city departments.



Fiscal Year 2025 Accomplishments

- Began the transition from desktops to laptops to achieve IT's mobile first strategy
- Implemented enhanced remote access solution that will support our mobile first strategy
- Implemented Internet of Things (IoT) security for embedded devices at the Water Treatment Plan
- Moved towards Zero Trust architecture, increasing security by requiring authentication and authorization of users and devices regardless of their physical or network location
- Developed Artificial Intelligence (AI) governance framework and guidance for the city
- Continued to invest in AI technologies to enhance the city's security
- Successfully upgraded CGI to cloud-based solutions for the Financial, Procurement, and HR enterprise systems
- Hosted the two-day Technology Innovation Roadmap Event (T.I.R.E.) on various technologies including collaborating with the Department of Public Works on GIS and with CPDS on Legistar Boards and Commissions meetings
- Provided primary support to city staff for virtual meetings
- Collaborated with the city's Emergency Manager and staff from The University of Maryland Center for Health & Homeland Security to update the city's Continuity of Operations Plan and conduct a tabletop exercise to evaluate the effectiveness of the plan and document lessons learned
- Successfully upgraded the city's phone servers
- Increased redundancy of the city phone system with the addition of a second Cisco Emergency Responder server to provide backup internal emergency 911 calling services in the event of primary server failure
- Upgraded, installed, configured, and implemented new network switches for City Hall Data Center and 1st floor users
- Upgraded data center hardware and storage, server management software, GIS enterprise, accessibility management software, and IT environment monitoring devices at network/server rooms
- Partnered with the Office of the CC/DCO on a new web portal for the legislative agenda management system to allow council members and the public to search and view individual legislative item details such as staff reports and attachments
- Implemented new security features, including: a new security information and event management environment, new security tools and infrastructure as part of the SCADA Cybersecurity (UA23) project, new disaster recovery infrastructure, and firewall software upgrades across three data centers–City Hall, Police, and Senior Center

- Implemented new Police data center infrastructure, Police kiosk firewall, secure network communications for the cloud financial system, and process updates and annual training to comply with online payment standards
- Implemented upgrades to the city's multifactor authentication solution, email security, end-point security system, and the city's identity and access management system
- Defined security requirements and network design for Advanced Metering Infrastructure (AMI) project
- Designed and implemented security measures for the new employee wellness website
- Integrated new Rockville 11 audio-visual equipment with suite of six IT managed systems (equipment and services)
- Delivered quarterly cybersecurity campaigns to city staff, conducted monthly phishing and vishing testing, and responded to over 3,000 phishing attacks (containment, research, and eradication)
- Maintained the IT plans for business continuity and disaster recovery and conducted quarterly testing
- Maintained the IT plans for incident response, including analysis of 8,000 events
- Conducted 5 product risk assessments for new software systems
- Created an interactive dashboard to display all affordable housing units for rent in the city
- Successfully completed security risk and vulnerability assessment
- Migrated Gude Drive network to Taft Center
- Completed a citywide Wi-Fi infrastructure upgrade
- Revamped the Rockville Arts in Public Places website with a modern and immersive experience
- Created a comprehensive analysis of police patrol using demographic, crime, and business data
- Initiated planning and site design of the city's CCTV infrastructure improvement project
- Integrated the financial system with the contract management system, employee self-service, and HR systems
- Created an end-to-end solution to manage and collect backflow test applications and fees for Department of Public Works' Environmental Management Division

Information Technology Department Fiscal Year 2026 Outlook

In FY 2026, the Department of Information Technology will:

- Partner with Montgomery County to set up a disaster recovery site in Ashburn, Virginia
- Increase internet bandwidth to 10 gigabytes
- Rebuild the city's vulnerability management system
- Implement a new closed captioning system for Rockville 11
- Revise the city's vendor protection requirements and conduct an annual review of cloud providers' security
- Implement new security infrastructure for Taft Center
- Unlock the full potential of CGI Advantage 4.0 capabilities in the Core Financial, HR, & Procurement ERP Phase II (GA26) CIP project by implementing advanced modules for specific Financial, HR, and Procurement functionalities
- Implement hybrid cloud disaster recovery by leveraging offsite disaster recovery interconnection capabilities to integrate on-premises infrastructure with cloud-based disaster recovery solutions
- Enhance quality of life, streamline service delivery, and foster citizen engagement through innovative Smart City initiatives leveraging emerging technologies such as AI to:
  - Enhance public safety with smart cameras for real-time threat detection, and public safety monitoring as part of the two-year CCTV modernization initiative
  - Integrate smart cameras with existing systems like water treatment to enable real-time monitoring of critical infrastructure for potential breaches or operational anomalies
  - Implement AI-powered chatbots to offer 24/7 support to citizens for queries related to city services
  - Partner and collaborate with city departments to develop unified citizen service portal to provide residents with a one-stop platform for accessing city services
  - Partner with city departments to identify opportunities for process automation with a new AI pilot initiative
  - Pilot programs for energy efficiency monitoring and predictive maintenance using IoT

Information Technology Department FY 2026 Adopted Expenditures by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
IT Operations	2,990,705	4,944,950	5,817,800	17.7%
GIS Operations	280,481	289,620	296,460	2.4%
IT Security	465,945	1,358,200	1,518,950	11.8%
Voice Communications	680,190	795,360	797,900	0.3%
Department Total ($)	**4,417,321**	**7,388,130**	**8,431,110**	**14.1%**

Information Technology Department FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	3,252,470	3,697,120	3,843,090	3.9%
Operating	940,150	3,482,160	1,447,580	-58.4%
Capital Outlay	224,701	208,850	498,720	138.8%
Other	-	-	2,641,720	N/A
Department Total ($)	**4,417,321**	**7,388,130**	**8,431,110**	**14.1%**

Information Technology Department FY 2026 Adopted Revenues by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
IT Operations	-	-	-	-
GIS Operations	-	-	-	-
IT Security	-	-	-	-
Voice Communications	-	-	-	-
Department Total ($)	**-**	**-**	**-**	**-**

Significant Changes from FY 2025 to FY 2026

The other category increased across all divisions by $2,641,720 due to the reclassification of software subscription costs to the other category.

The decrease in the Operating category was partially offset in IT Operations by the addition of $525,000 for CCTV replacement and modernization.

Capital outlay increased in IT Operations by $275,000 annually to replace and upgrade the city's network infrastructure, and by $14,870 for computer equipment associated with new positions citywide.

Information Technology Department
FY 2026 Adopted Regular and Temporary FTEs

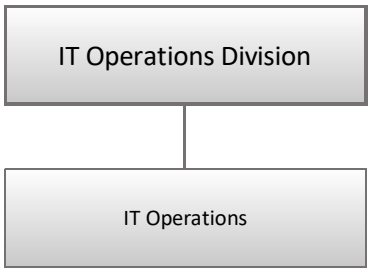
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
IT Operations	15.0	16.0	16.0	0.0%
GIS Operations	1.0	1.0	1.0	0.0%
IT Security	2.0	3.0	3.0	0.0%
Voice Communications	1.0	1.0	1.0	0.0%
Regular Subtotal	**19.0**	**21.0**	**21.0**	**0.0%**
Temporary				
IT Operations	-	-	-	-
GIS Operations	-	-	-	-
IT Security	-	-	-	-
Voice Communications	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Department Total	**19.0**	**21.0**	**21.0**	**0.0%**

Significant Changes from FY 2025 to FY 2026

There were no significant changes.

IT Operations Division

The IT Operations Division has primary responsibility for the set up and maintenance of the city's computers, networks, and hardware. Division staff provides help desk services to city departments, in addition to performing scheduled and emergency maintenance on city servers, switches, and other critical hardware. IT Operations staff also develops custom application solutions to specific issues and serves a project management role for large scale information technology projects. This Division manages the information technology projects in the General Government program area of the CIP.



Budget	$5,817,800
Regular FTE	16.0
Temp FTE	0.0

Budget	$5,817,800
Regular FTE	16.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Provide the city with effective, in-house system administration and custom business solutions
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of time the following systems are available for use: (Target: 99.9% availability)				
Financial System	99.9%	99.9%	99.9%	99.9%
HR System	99.9%	99.9%	99.9%	99.9%
Employee timekeeping system	99.9%	99.9%	99.9%	99.9%
Email/collaboration application and servers	99.9%	99.9%	99.9%	99.9%
Permitting system	99.9%	99.9%	99.9%	99.9%

Short Term Objectives	Planned Completion
Implement city Enterprise Asset Management and Customer Relationship Management systems	Q4 FY 2026

Goal: Provide the city with stable, expandable, energy-efficient IT infrastructure
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Citywide network uptime (Target: 99.9%)	99.9%	99.9%	99.9%	99.9%
Wi-Fi uptime (Target: 99.9%)	99.9%	99.9%	99.9%	99.9%
Percent of PCs replaced annually (Target: 25%)	12%	25%	25%	25%
Number of IT infrastructure devices (i.e., physical and virtual servers, routers, switches, etc.) supported per Infrastructure team FTE	210	232	250	275

Short Term Objectives	Planned Completion
Replace core I-Net switches across multiple locations	Q1 FY 2026
Complete transition to cloud-based file storage	Q1 FY 2026

Goal: Provide city staff with competent, courteous, and timely IT hardware and software support
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of user endpoints/hardware devices (i.e., desktops, laptops, tablets, etc.) supported per End User Support team FTE	247	252	225	203
Number of help desk tickets addressed*	4,330	2,601	4,600	2,800

**The Actual FY 2023 and Adopted FY 2025 values are inflated due to a change in the method of recording the number of help desk tickets. The Actual FY 2024 and Adopted FY 2026 values are more accurate representations.*

IT Operations Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
IT Operations	2,990,705	4,944,950	5,817,800	17.7%
Division Total ($)	**2,990,705**	**4,944,950**	**5,817,800**	**17.7%**

IT Operations Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	2,616,022	2,865,530	2,960,520	3.3%
Operating	169,203	1,870,570	911,340	-51.3%
Capital Outlay	205,480	208,850	498,720	138.8%
Other	-	-	1,447,220	N/A
Division Total ($)	**2,990,705**	**4,944,950**	**5,817,800**	**17.7%**

IT Operations Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
IT Operations	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

IT Operations Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
IT Operations	15.0	16.0	16.0	0.0%
Regular Subtotal	**15.0**	**16.0**	**16.0**	**0.0%**
Temporary				
IT Operations	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**15.0**	**16.0**	**16.0**	**0.0%**

Significant Changes from FY 2025 to FY 2026

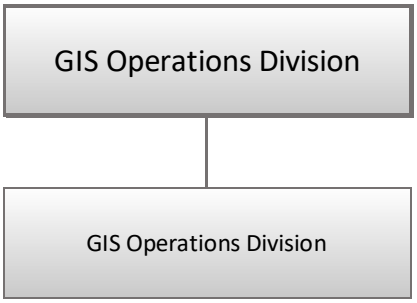
Operating costs decreased due to the reclassification of $1,430,110 of software subscription costs to the other category. This was partially offset by the addition of $525,000 for CCTV replacement and modernization, and $59,590 for ongoing operating costs associated with the Core Financial, HR, & Procurement ERP (GA21) CIP project.

Capital outlay increased by $275,000 annually to replace and upgrade the city's network infrastructure, and by $14,870 for computer equipment associated with new positions citywide.

Other costs increased further due to the addition of $16,350 for an AI pilot program.

GIS Operations Division

The GIS Operations Division manages the overall infrastructure of the city's Geographic Information System (GIS). This Division's primary purpose is to provide GIS technology access and technical support to all employees who use this tool to perform their work more efficiently. In addition, the GIS Operations Division provides public access to selected GIS data through the city's website.



Budget	$296,460
Regular FTE	1.0
Temp FTE	0.0

Budget	$296,460
Regular FTE	1.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Provide city staff and the public with technologies for storing, mapping, and analyzing geospatial data to support and enhance information communication, operations, planning, and decision making
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of GIS help and production requests	50	48	50	50
GIS website uptime (Target: 99.7%)	99.9%	99.9%	≥ 99.7%	≥ 99.7%

Short Term Objectives	Planned Completion
Establish ArcGIS online governance framework	Q2 FY 2026

GIS Operations Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
GIS Operations	280,481	289,620	296,460	2.4%
Division Total ($)	**280,481**	**289,620**	**296,460**	**2.4%**

GIS Operations Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	202,302	209,430	214,470	2.4%
Operating	78,179	80,190	1,710	-97.9%
Capital Outlay	-	-	-	-
Other	-	-	80,280	N/A
Division Total ($)	**280,481**	**289,620**	**296,460**	**2.4%**

GIS Operations Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
GIS Operations	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

GIS Operations Division
FY 2026 Adopted Regular and Temporary FTEs

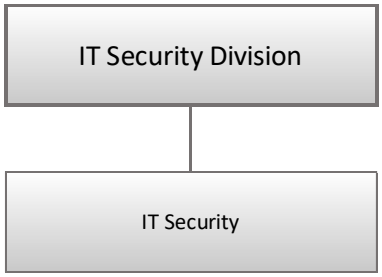
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
GIS Operations	1.0	1.0	1.0	0.0%
Regular Subtotal	**1.0**	**1.0**	**1.0**	**0.0%**
Temporary				
GIS Operations	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**1.0**	**1.0**	**1.0**	**0.0%**

Significant Changes from FY 2025 to FY 2026

The other category costs increased due to the reclassification of $78,480 of software subscription costs from the operating category, and software contract increases of $1,800.

IT Security Division

The IT Security Division manages the city's IT security infrastructure. The Division's primary purpose is to identify cybersecurity threats and implement security measures to protect the city's computer systems, network, and data. The IT Security Division also manages the information technology security projects in the CIP that are not otherwise assigned to the IT Operations Division.



Budget	$1,518,950
Regular FTE	3.0
Temp FTE	0.0

Budget	$1,518,950
Regular FTE	3.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Provide city staff with a secure network and system infrastructure
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Firewall uptime record (Target: ≥ 99.7%)	100%	99.8%	≥ 99.7%	≥ 99.7%
Threat intelligence uptime (Target: ≥ 99.7%)	100%	99.8%	≥ 99.7%	≥ 99.7%

Short Term Objectives	Planned Completion
Complete the transition to Zero Trust architecture	Q4 FY 2026

IT Security Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
IT Security	465,945	1,358,200	1,518,950	11.8%
Division Total ($)	**465,945**	**1,358,200**	**1,518,950**	**11.8%**

IT Security Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	301,853	480,080	559,700	16.6%
Operating	164,092	878,120	75,910	-91.4%
Capital Outlay	-	-	-	-
Other	-	-	883,340	N/A
Division Total ($)	**465,945**	**1,358,200**	**1,518,950**	**11.8%**

IT Security Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
IT Security	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

IT Security Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
IT Security	2.0	3.0	3.0	0.0%
Regular Subtotal	**2.0**	**3.0**	**3.0**	**0.0%**
Temporary				
IT Security	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**2.0**	**3.0**	**3.0**	**0.0%**

Significant Changes from FY 2025 to FY 2026

The other category costs increased due to the reclassification of $809,100 of software subscription costs from the operating category, the transfer of $61,600 of software subscription costs for security software from IT Operations, and software contract increases of $12,640.

Voice Communications Division

The Voice Communications Division manages the city's telecommunication systems, including desk phones, voicemail, video conferencing, E-Fax, internet cloud phones, pay phones, and the VoIP network.



Voice Communications Division	
Budget	$797,900
Regular FTE	1.0
Temp FTE	0.0

Voice Communications	
Budget	$797,900
Regular FTE	1.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Provide a reliable, collaboration-facilitating communications infrastructure
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of voice communications devices supported (i.e. VOIP telephones, cell phones, analog devices, etc.)	645	647	654	660
Number of voice and information mailboxes supported	664	677	676	681
Number of telephone data circuits supported	6	6	6	6
Voice network uptime (Target: 99.9%)	99.9%	99.9%	99.9%	99.9%
Voicemail system uptime (Target: 99.9%)	99.9%	99.9%	99.9%	99.9%
Desk Phone device failure rate (failures / total phones) (Target: ≤ 1.0%)	3.1%	3.3%	1.0%	1.0%

Voice Communications Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Voice Communications	680,190	795,360	797,900	0.3%
Division Total ($)	**680,190**	**795,360**	**797,900**	**0.3%**

Voice Communications Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	132,293	142,080	108,400	-23.7%
Operating	528,676	653,280	458,620	-29.8%
Capital Outlay	19,221	-	-	-
Other	-	-	230,880	N/A
Division Total ($)	**680,190**	**795,360**	**797,900**	**0.3%**

Voice Communications Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Voice Communications	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Voice Communications Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Voice Communications	1.0	1.0	1.0	0.0%
Regular Subtotal	**1.0**	**1.0**	**1.0**	**0.0%**
Temporary				
Voice Communications	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**1.0**	**1.0**	**1.0**	**0.0%**

Significant Changes from FY 2025 to FY 2026

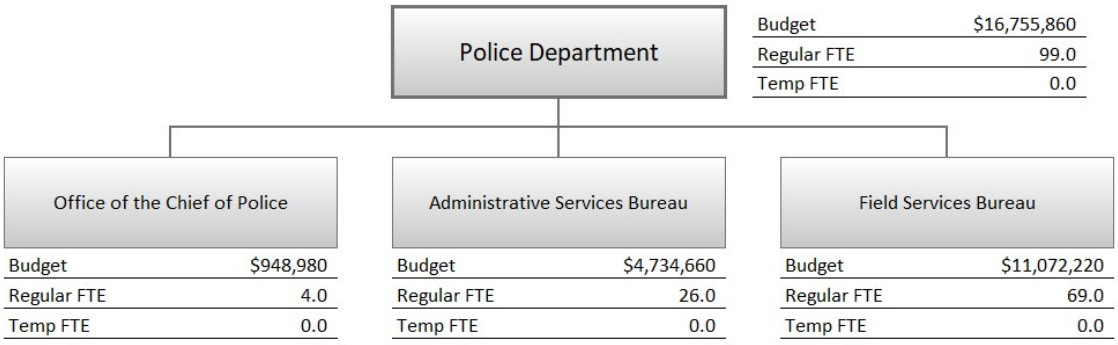
The other category increased due to the reclassification of $222,880 of software subscription costs from the operating category.


ROCKVILLE · MARYLAND

Police Department

In collaboration with our community stakeholders, the Police Department protects and promotes community safety and resiliency, ensures the safe and orderly movement of traffic, and seeks solutions to problems that create fear or harm the quality of life in Rockville.

The Rockville City Police Department (RCPD) protects lives and property and promotes community safety. It is responsible for preserving the peace, ensuring safe and orderly movement of traffic, and providing the community with an overall sense of security. The Department continues to be in full compliance with national standards of professional excellence and is recognized nationally as a model practitioner of community policing. The Governor's Office of Crime Control and Prevention consistently recognizes the Department for its traffic safety and overall crime prevention programs.



Fiscal Year 2025 Accomplishments

- Officers continued to receive and complete all required Maryland Police Training as mandated by the State annually, to include annual firearms training, Emergency Vehicle Operator training, and Crisis Intervention training
- Maintained a shift deployment plan for patrol division personnel to maximize operational efficiency, providing the highest level of service to our community, while simultaneously promoting officer safety and work-life balance
- Increased staffing in the Criminal Investigations Unit and Traffic Unit (part of the Special Operations Cost Center, Field Services Bureau), enhancing the Department's ability to provide specialized services to the community
- Four members of the Department were promoted to the rank of Corporal
- Continued to maintain Commission on Accreditation for Law Enforcement Agencies (CALEA) accreditation by successfully completing the fourth of a four-year assessment cycle with two members of the Department completing CALEA Management Training
- Six Police Officers were honored during the 35th Annual Rockville Public Safety Awards
- Hosted a variety of community policing events throughout the city to include Coffees with a Cop, Boo-Vie Night, National Drug Take Back Day, National Night Out, and RCPD Open House
- Conducted two free steering wheel lock giveaways to assist in the effort to reduce auto thefts
- One officer successfully completed Drug Abuse Resistance Education (DARE) instructor training and is now certified to teach Rockville youth
- Hosted RCPD's third Gun Buy Back event at RedGate Park in partnership with the Montgomery County State's Attorney's Office offering gift cards to the public in exchange for unwanted firearms. This event collected approximately 270 firearms, which were later destroyed
- To view a more comprehensive look at the Department's accomplishments for the most recent year, see the RCPD Annual Report on the city's website: www.rockvillemd.gov/Police

Police Department Fiscal Year 2026 Outlook

Compliance with Maryland Police Accountability Laws

With the establishment of the Maryland Police Accountability Act and the creation of the Police Accountability Board in Montgomery County, RCPD will work to stay in compliance with these new laws as well as maintain a transparent, cooperative, and cohesive relationship with County and State entities to navigate any accountability or discipline-related issues regarding sworn personnel. The FY 2026 budget includes funding for new software to facilitate better distribution and tracking of departmental policies.

Recruitment, Retention, and Growth



Law enforcement agencies all over the country have seen a decline in police officer applicants and an increase in officers leaving the profession. RCPD has not been immune to this dynamic, and neither has Montgomery County's Police Department. While the County has always provided backup services for RCPD, due to their own staffing shortages they have drastically reduced support for RCPD. The RCPD added six new police officer positions in FY 2025; however, the workload has increased for professional staff. As a result, the FY 2026 budget includes funding for two additional professional staff positions: an Administrative Assistant and a Police Communications Supervisor.

In the picture on the left, recently hired Officer Logan is welcomed to the City of Rockville by Mayor Ashton after being sworn in.

Community Engagement

RCPD will continue to grow and engage the community with positive interactions and opportunities for residents to get to know RCPD staff. In FY 2026 the RCPD plans to design a new Citizens Police Academy Program that will be presented to the community. The Community Services Unit (part of the Special Operations Cost Center, Field Services Bureau) will expand outreach efforts through annual community events such as Drug Take Back Day, Coffee with a Cop, Community Open House, National Night Out, and Boo-Vie Night. The RCPD will also continue to support Special Olympics-Maryland through the annual Polar Bear Plunge and Torch Run events.



In the photo to the right, Sgt. Baquero of RCPD's Community Services Unit poses for a photo with Scruff McGruff and community members during a community event.

Police Department
FY 2026 Adopted Expenditures by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Office of the Chief of Police	1,123,816	1,100,260	948,980	-13.7%
Administrative Services Bureau	4,484,443	4,447,490	4,734,660	6.5%
Field Services Bureau	9,740,181	10,586,610	11,072,220	4.6%
Department Total ($)	**15,348,440**	**16,134,360**	**16,755,860**	**3.9%**

Police Department
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	12,140,225	13,013,820	13,783,690	5.9%
Operating	3,050,183	3,033,360	2,715,590	-10.5%
Capital Outlay	147,701	76,300	58,300	-23.6%
Other	10,331	10,880	198,280	1722.4%
Department Total ($)	**15,348,440**	**16,134,360**	**16,755,860**	**3.9%**

Police Department
FY 2026 Adopted Revenues by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Office of the Chief of Police	22,585	8,450	13,450	59.2%
Administrative Services Bureau	4,818,160	3,791,230	3,528,880	-6.9%
Field Services Bureau	973,150	953,000	1,207,890	26.7%
Department Total ($)	**5,813,895**	**4,752,680**	**4,750,220**	**-0.1%**

Significant Changes from FY 2025 to FY 2026

The Administrative Services Bureau includes personnel funding for two new positions, as well as increased operating funding to support redlight camera program costs, which have increased in line with higher citation levels.

Operating and capital outlay funding decreased due to the removal of one-time funding. The operating budget further decreased due to the reclassification of software subscription costs to the other category. Other category costs further increased due to the addition of funding for new police management software modules.

Office of the Chief of Police revenue increased due to support for the gun buyback program.

Administrative Services Bureau revenue decreased mainly due to reductions in speed camera citation revenue in line with recent trends.

Field Services Bureau revenue increased to reflect State Aid for Police Protection grant funding consistent with recent levels.

Police Department
FY 2026 Adopted Regular and Temporary FTEs

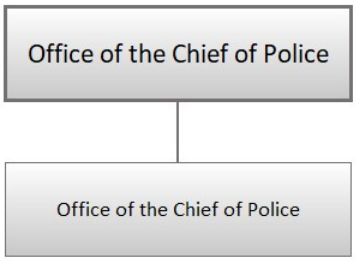
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Office of the Chief of Police	4.0	4.0	4.0	0.0%
Administrative Services Bureau	24.0	24.0	26.0	8.3%
Field Services Bureau	63.0	69.0	69.0	0.0%
Regular Subtotal	**91.0**	**97.0**	**99.0**	**2.1%**
Temporary				
Office of the Chief of Police	-	-	-	-
Administrative Services Bureau	-	-	-	-
Field Services Bureau	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Department Total	**91.0**	**97.0**	**99.0**	**2.1%**

Significant Changes from FY 2025 to FY 2026

A 1.0 FTE Administrative Assistant and a 1.0 FTE Police Communications Supervisor were added to the Administrative Services Bureau.

Office of the Chief of Police

The Office of the Chief of Police oversees and directs the Police Department in the overall pursuit of promoting public safety, protection of property, and the protection of personal liberties. The Office ensures effective management of all levels of police services provided to the community by ensuring fiscal soundness, operational effectiveness, and strong community outreach and information sharing. The Department's Office of Professional Responsibility and the Public Information Office are also coordinated within this Office. The Department participates in regional and local Homeland Security and emergency preparedness meetings, exercises, and drills to ensure the Police Department is equipped to protect Rockville residents in the event of a major emergency. The Police Department's command officials participate in nationally recognized command schools such as Northwestern University's School of Police Staff and Command and the FBI Law Enforcement Executive Development Association's Executive Leadership institute.



Budget	$948,980
Regular FTE	4.0
Temp FTE	0.0

Budget	$948,980
Regular FTE	4.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Recruit and retain highly qualified applicants to enable the Rockville City Police Department to protect and promote community safety
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent vacancy rate experienced for sworn officer positions*	-	30%	5%	1%
Percent of officers employed with RCPD with three or more years of service*	-	64%	65%	54%

**This was a new performance measure for FY 2024.*

Short Term Objectives	Planned Completion
Review the city's police mental health services contract and recommend any changes needed	Q2 FY 2026

Goal: Ensure transparent and accountable policing policies and practices
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of meetings held with the Community Policing Advisory Board to foster and maintain a positive working relationship*	-	-	-	12

**This is a new performance measure for FY 2026.*

Short Term Objectives	Planned Completion
Update guidelines for the gun buyback program	Q3 FY 2026

Office of the Chief of Police
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Office of the Chief of Police	1,123,816	1,100,260	948,980	-13.7%
Division Total ($)	**1,123,816**	**1,100,260**	**948,980**	**-13.7%**

Office of the Chief of Police
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	868,144	881,420	728,110	-17.4%
Operating	245,661	208,280	210,310	1.0%
Capital Outlay	-	-	-	-
Other	10,011	10,560	10,560	0.0%
Division Total ($)	**1,123,816**	**1,100,260**	**948,980**	**-13.7%**

Office of the Chief of Police
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Office of the Chief of Police	22,585	8,450	13,450	59.2%
Division Total ($)	**22,585**	**8,450**	**13,450**	**59.2%**

Office of the Chief of Police
FY 2026 Adopted Regular and Temporary FTEs

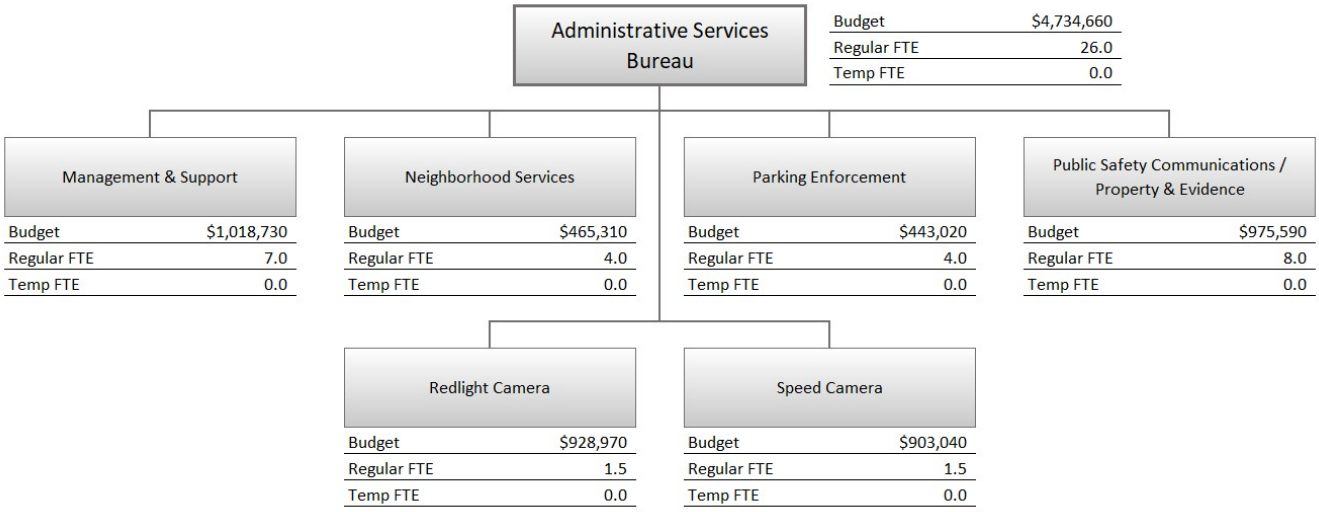
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Office of the Chief of Police	4.0	4.0	4.0	0.0%
Regular Subtotal	**4.0**	**4.0**	**4.0**	**0.0%**
Temporary				
Office of the Chief of Police	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**4.0**	**4.0**	**4.0**	**0.0%**

Significant Changes from FY 2025 to FY 2026

The Office of the Chief of Police includes $30,000 in operating funding for the gun buyback program, supported by $5,000 in revenue from the State's Attorney's Office.

Administrative Services Bureau

The Administrative Services Bureau provides the Department with proper communications technology to ensure officer safety. This Bureau supports the technical services needed to allow employees to perform their duties in an efficient and effective manner. Administrative functions include public safety communications, monitoring of the citywide alarm system, records retention, fiscal management, property/evidence control, warrant control, neighborhood services, photo enforcement, parking enforcement, and accreditation.



Performance Measures and Short Term Objectives

Goal: Provide efficient and effective communication between sworn personnel and residents
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Average response time for non-priority calls for service from time dispatched to arrival on the scene (Target: ≤ 12 minutes, actuals reported in mm:ss)	11:56	11:43	≤ 12 minutes	≤ 12 minutes
Average response time for priority calls for service from time dispatched to arrival on the scene (Target: ≤ 6 minutes, actuals reported in mm:ss)	6:45	5:52	≤ 6 minutes	≤ 6 minutes

Goal: Maintain found, recovered, or evidentiary property in accordance with federal, State, and local statues
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent compliance with property/evidence records on all property and evidence inspections (Target: 100%)	100%	100%	100%	100%
Percent of property/evidence items processed within three business days of receipt (Target: 100%)	100%	100%	100%	100%

Goal: Meet and maintain compliance with all applicable national police accreditation standards
Guiding Principle(s): Effective and Efficient Service Delivery, Public Safety

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent compliance with all applicable national accreditation standards mandated by the Commission on Accreditation for Law Enforcement Agencies (CALEA) (Target: 100%)	100%	100%	100%	100%

Goal: Promote public health and safety through enforcement of city animal regulations
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of and actual percent change in animal control calls for service	1,980 -12%	1,780 -10%	2,100	2,100
Number of and actual percent change in animal licenses issued	1,915 -9%	1,497 -22%	1,500	1,600
Number of public education presentations completed regarding pets and ownership (Target: > 10)	1	1	1	2

Goal: Enforce parking regulations consistently to promote turnover and allow more people to park
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of and actual percent change in parking citations issued	9,142 +1%	7,207 -21%	10,500	8,000

Goal: Foster an environment of safety for motorists, bicyclists, and pedestrians
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of and actual percent change in redlight camera citations*	10,224 +31%	21,763 +113%	26,670	29,000
Number of and actual percent change in speed camera citations*	26,533 -23%	8,357 -69%	25,000	15,000

**The number of redlight and speed camera citations has fluctuated in recent years. Please see the Financial Summaries section of this document for additional information.*

Administrative Services Bureau
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Management & Support	917,761	974,980	1,018,730	4.5%
Neighborhood Services	399,877	427,270	465,310	8.9%
Parking Enforcement	399,173	421,140	443,020	5.2%
Public Safety Communications/ Property & Evidence	753,429	842,330	975,590	15.8%
Redlight Camera	1,345,335	872,010	928,970	6.5%
Speed Camera	668,868	909,760	903,040	-0.7%
Division Total ($)	**4,484,443**	**4,447,490**	**4,734,660**	**6.5%**

Administrative Services Bureau
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	2,469,773	2,638,220	2,969,230	12.5%
Operating	1,955,136	1,807,450	1,708,040	-5.5%
Capital Outlay	59,214	1,500	1,500	0.0%
Other	320	320	55,890	17365.6%
Division Total ($)	**4,484,443**	**4,447,490**	**4,734,660**	**6.5%**

Administrative Services Bureau
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Management & Support	115	21,000	-	-100.0%
Neighborhood Services	50,644	61,230	44,880	-26.7%
Parking Enforcement	687,383	709,000	709,000	0.0%
Public Safety Communications/ Property & Evidence	-	-	-	-
Redlight Camera	3,491,665	2,000,000	2,175,000	8.8%
Speed Camera	588,353	1,000,000	600,000	-40.0%
Division Total ($)	**4,818,160**	**3,791,230**	**3,528,880**	**-6.9%**

Significant Changes from FY 2025 to FY 2026

The Management & Support budget includes funds for a new 1.0 FTE Administrative Assistant, partially offset by the removal of one-time operating funding.

The Public Safety Communications/Property & Evidence budget includes funds for a new 1.0 FTE Police Communications Supervisor, partially offset by the transfer of software funding to the Field Services Bureau.

Redlight camera operating costs and citation revenue increased in line with recent trends.

Management & Support revenue decreased due to the elimination of the civilian fingerprinting program.

Neighborhood Services revenue decreased based on the number of expected animal license renewals.

Speed camera citation revenue decreased in line with recent trends.

Administrative Services Bureau
FY 2026 Adopted Regular and Temporary FTEs

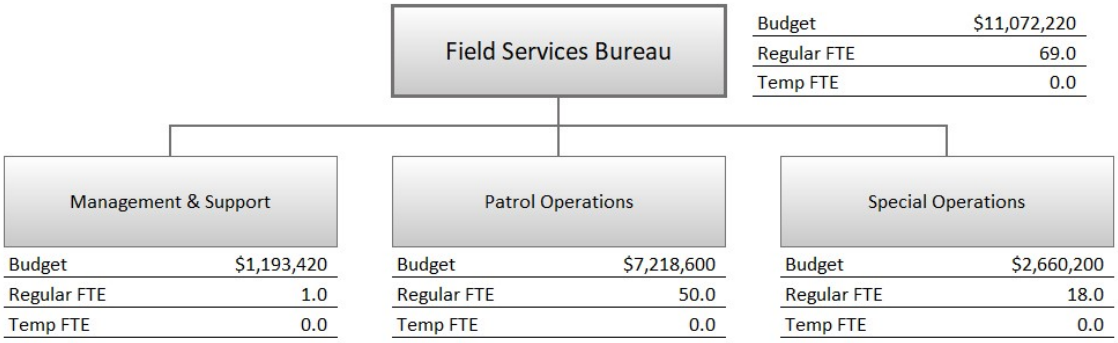
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Management & Support	6.0	6.0	7.0	16.7%
Neighborhood Services	4.0	4.0	4.0	0.0%
Parking Enforcement	4.0	4.0	4.0	0.0%
Public Safety Communications/ Property & Evidence	7.0	7.0	8.0	14.3%
Redlight Camera	1.5	1.5	1.5	0.0%
Speed Camera	1.5	1.5	1.5	0.0%
Regular Subtotal	**24.0**	**24.0**	**26.0**	**8.3%**
Temporary				
Management & Support	-	-	-	-
Neighborhood Services	-	-	-	-
Parking Enforcement	-	-	-	-
Public Safety Communications/ Property & Evidence	-	-	-	-
Redlight Camera	-	-	-	-
Speed Camera	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**24.0**	**24.0**	**26.0**	**8.3%**

Significant Changes from FY 2025 to FY 2026

A 1.0 FTE Administrative Assistant was added to the Management & Support Cost Center, and a 1.0 FTE Police Communications Supervisor was added to the Public Safety Communications/Property & Evidence Cost Center.

Field Services Bureau

The Field Services Bureau maintains public order, protects lives and property, and reduces criminal activity through its proactive patrols, investigations, and enforcement of State and city laws. The Bureau consists of two operational divisions: Patrol and Special Operations. The Patrol Division is responsible for providing primary response and preliminary investigation for police events within the city. The Special Operations Division, which includes the Criminal Investigations Unit, Community Services Unit (Community Policing Officers and Community Engagement Officers), K-9 Unit, and the Crime Analyst, works to supplement patrol by providing additional resources to investigate and reduce crime.



Performance Measures and Short Term Objectives

Goal: Protect life and property through the enforcement of State and local laws
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of and actual percent change in calls for service*	16,727 +5%	19,139 +14%	25,000	26,000
Percent of calls for service in which a city police unit is the primary unit responding*	69%	76%	95%	86%
Number of traffic and pedestrian safety enforcement stops**	3,155	4,809	-	4,000
Number of enforcement activities (citations, warnings, repair orders)**	5,714	9,461	-	7,500

**Montgomery County reduced its police service support within the city in early FY 2024, resulting in large estimated increases in the FY 2025 estimates.*
***This is a new performance measure for FY 2026.*

Goal: Identify and target criminal offenders to successfully conclude investigations of property crimes and crimes against persons
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Closure rate for crimes against persons investigated	60%	63%	60%	65%
Closure rate for property crimes investigated	52%	35%	35%	35%

Goal: Ensure the public is fully involved as a partner with law enforcement
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of community engagement events, activities, and details conducted	375	385	400	400

Short Term Objectives	Planned Completion
Design a new Citizens Police Academy Program that will be presented to community members	Q3 FY 2026

Field Services Bureau
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Management & Support	1,096,399	1,275,820	1,193,420	-6.5%
Community Services Office*	117,532	-	-	-
Patrol Operations	7,376,078	6,909,750	7,218,600	4.5%
Special Operations	1,150,172	2,401,040	2,660,200	10.8%
Division Total ($)	**9,740,181**	**10,586,610**	**11,072,220**	**4.6%**

**The Community Services Office was moved into Special Operations for FY 2025.*

Field Services Bureau
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	8,802,308	9,494,180	10,086,350	6.2%
Operating	849,386	1,017,630	797,240	-21.7%
Capital Outlay	88,487	74,800	56,800	-24.1%
Other	-	-	131,830	N/A
Division Total ($)	**9,740,181**	**10,586,610**	**11,072,220**	**4.6%**

Field Services Bureau
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Management & Support	973,150	953,000	1,207,890	26.7%
Community Services Office*	-	-	-	-
Patrol Operations	-	-	-	-
Special Operations	-	-	-	-
Division Total ($)	**973,150**	**953,000**	**1,207,890**	**26.7%**

**The Community Services Office was moved into Special Operations for FY 2025.*

Significant Changes from FY 2025 to FY 2026

The Management & Support Cost Center's budget shows a net decrease due to the removal of one-time operating and capital outlay funding. This decrease was partially offset by the consolidation of all the department's software subscription funding, which was reclassified from the operating category to the other category, and the addition of $16,320 for new police management software modules.

Revenue increased in the Management & Support Cost Center to reflect State Aid for Police Protection grant funding consistent with recent levels.

Field Services Bureau
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Management & Support	1.0	1.0	1.0	0.0%
Community Services Office*	1.0	-	-	-
Patrol Operations	51.0	50.0	50.0	0.0%
Special Operations	10.0	18.0	18.0	0.0%
Regular Subtotal	**63.0**	**69.0**	**69.0**	**0.0%**
Temporary				
Management & Support	-	-	-	-
Community Services Office*	-	-	-	-
Patrol Operations	-	-	-	-
Special Operations	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**63.0**	**69.0**	**69.0**	**0.0%**

**The Community Services Office was moved into Special Operations for FY 2025.*

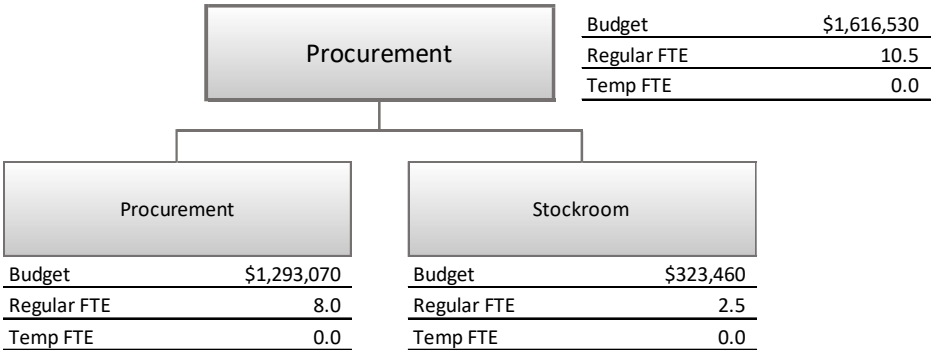
Significant Changes from FY 2025 to FY 2026

There were no significant changes.

Department of Procurement

The Department of Procurement provides support to the city by performing the procurement function and materials management operation in a customer-focused, strategic, ethical, and transparent manner while ensuring opportunities to the city's diverse business community and complying with applicable governing laws and policies.

The Procurement Department conducts all procurement activities in an open and transparent environment, protects the integrity of the city's procurement system, maximizes the return on investment of the city's resources in fulfilling the city's public policy objectives, surpluses excess city property, and provides equitable treatment to all persons involved in procurement activities. The Department maintains the city's minority, female, disabled, and veteran (MFD-V) business outreach program, procurement card (p-card) program, and supply management training program. The Department also manages the city's stockroom, which seeks to provide supplies to all city departments while minimizing the resources invested in inventory and optimizing availability of in-demand items.



Fiscal Year 2025 Accomplishments

- Hosted the "Rockville Means Business" event in November 2024
- Completed the Procurement Strategic Plan and began working on strategic goals as outlined for FY 2025
- Refined MFD-V business tracking to include procurements that exceed the small dollar threshold in addition to Mayor and Council awards
- Completed updates to Chapter 17 of the City Code to revise certain provisions, increase the procurement spend thresholds, and add reporting requirements
- Increased the Stockroom inventory of water meters and transceivers over demand to compensate for supply chain issues
- Collaborated with Information Technology, Finance, Procurement, and Human Resources staff on the implementation of a comprehensive cloud-based financial, procurement, and HR system

Department of Procurement's Fiscal Year 2026 Outlook

FY 2026 will be the first year Procurement will operate as its own department, having previously operated as a division within the City Manager's Office. The focus for FY 2026 will be on implementing goals as outlined in the Procurement Strategic Plan, including:

- Enhancing the Department's customer service initiatives,
- Optimizing the procurement process, and
- Improving technology and consistency in facilitating the procurement process.

Procurement Department staff conduct outreach throughout the year to those interested in doing business with the city. The annual "Rockville Means Business" event features information sessions and exhibits by city departments, which give vendors the opportunity to interact with City of Rockville staff.



The photos on this page are from the second annual "Rockville Means Business" event held at Glenview Mansion in November 2024. Event sessions included an overview of the city's e-bidding system and vendor collaboration portal, as well as strategies for doing business with the city. A moderated panel discussion featured representatives from the city's Public Works, Recreation and Parks, and Information Technology departments.

The Procurement Department will also develop a plan and implement goals to enhance MFD-V outreach and enhance procurement preferences for local businesses during FY 2026.



Procurement Department
FY 2026 Adopted Expenditures by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Procurement	-	-	1,293,070	N/A
Stockroom	-	-	323,460	N/A
Department Total ($)	**-**	**-**	**1,616,530**	**N/A**

Procurement Department
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	-	-	1,548,740	N/A
Operating	-	-	37,150	N/A
Capital Outlay	-	-	-	-
Other	-	-	30,640	N/A
Department Total ($)	**-**	**-**	**1,616,530**	**N/A**

Procurement Department
FY 2026 Adopted Revenues by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Procurement	-	-	-	-
Stockroom	-	-	-	-
Department Total ($)	**-**	**-**	**-**	**-**

Procurement Department
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Procurement	-	-	8.0	N/A
Stockroom	-	-	2.5	N/A
Regular Subtotal	**-**	**-**	**10.5**	**N/A**
Temporary				
Procurement	-	-	-	-
Stockroom	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Department Total	**-**	**-**	**10.5**	**N/A**

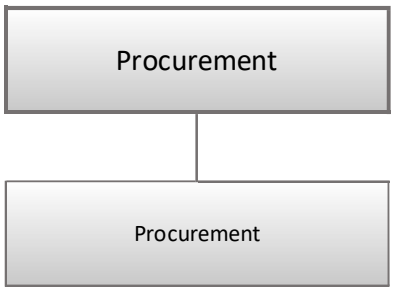
Significant Changes from FY 2025 to FY 2026

Procurement transitioned from a division within the City Manager's Office to a stand-alone department for FY 2026. Budget information prior to FY 2026 is located in the City Manager's Office.

The Procurement Division's personnel budget includes funding for a new 1.0 FTE Program Support Specialist. The total cost for this new position was partially offset by the removal of $50,000 in temporary employee funding.

Procurement Division

The Procurement Division conducts all procurement activities in an open and transparent environment, protects the integrity of the city's procurement systems, maximizes the return on investment of the city's resources in fulfilling the city's public policy objectives, surpluses excess city property, and provides equitable treatment to all persons involved in procurement activities. This Division maintains the city's minority, female, disabled, and veteran (MFD-V) business outreach program, procurement card program, and supply management training program.



Budget	$1,293,070
Regular FTE	8.0
Temp FTE	0.0

Budget	$1,293,070
Regular FTE	8.0
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Provide the City of Rockville with a high quality, transparent, and cost-effective procurement process
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of total contract value saved/avoided due to the utilization of competitive procurement (formal and informal) processes under City Code Chapter 17* (Target: >20%)	-	30%	≥ 50%	≥ 32%
Percent of internal customers rating the procurement processes and service levels as "good" or "excellent" based on internal customer survey* (Target: >75%)	-	72%	≥ 78%	≥ 78%
Percent of total solicitations to which MFD-V vendors have responded*	-	36%	25%	30%
Of the percent of solicitations referenced above, percent that were awarded to MFD-V vendors*	-	24%	10%	15%
Percent of all procurement methods meeting the agreed-upon timeline based on the procurement processing times as outlined in the Procurement Guide*	-	73%	75%	75%

**This was a new performance measure for FY 2024.*

Short Term Objectives	Planned Completion
Update Procurement processes and procedures, to include electronic and automated processes (i.e. code changes, best practices, administrative procedures, etc.)	Q1 FY 2026
Develop a plan and implement goals to enhance MFD-V outreach and enhance procurement preferences for local businesses	Q2 FY 2026
Provide contract management training for city staff	Q2 FY 2026
Solicit customer satisfaction feedback from the business community, MFD-V vendors, and city staff through surveys	Q4 FY 2026
Successfully reach all goals outlined in the Procurement Strategic Plan for FY 2026	Q4 FY 2026

Procurement Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Procurement	-	-	1,293,070	N/A
Division Total ($)	**-**	**-**	**1,293,070**	**N/A**

Procurement Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	-	-	1,238,050	N/A
Operating	-	-	33,010	N/A
Capital Outlay	-	-	-	-
Other	-	-	22,010	N/A
Division Total ($)	**-**	**-**	**1,293,070**	**N/A**

Procurement Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Procurement	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Procurement Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Procurement	-	-	8.0	N/A
Regular Subtotal	**-**	**-**	**8.0**	**N/A**
Temporary				
Procurement	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**-**	**-**	**8.0**	**N/A**

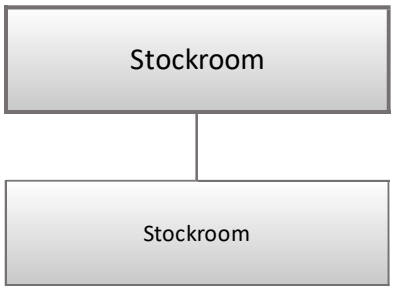
Significant Changes from FY 2025 to FY 2026

Procurement transitioned from a division within the City Manager's Office to a stand-alone department for FY 2026. Budget information prior to FY 2026 is located in the City Manager's Office.

The Procurement Division's personnel budget includes funding for a new 1.0 FTE Program Support Specialist. The total cost for this new position was partially offset by the removal of $50,000 in temporary employee funding.

Stockroom Division

The Stockroom Division provides supplies to all city departments while minimizing the resources invested in inventory and optimizing the availability of in-demand items.



Budget	$323,460
Regular FTE	2.5
Temp FTE	0.0

Budget	$323,460
Regular FTE	2.5
Temp FTE	0.0

Performance Measures and Short Term Objectives

Goal: Provide the City of Rockville with a well-stocked, efficient, and cost-effective stockroom
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Average availability rate of stock items requested by city departments (Target: ≥ 95%)	99%	99%	≥ 95%	≥ 95%
Error rate between actual and system annual inventory counts: (Target: ≤ 5%)				
Per stock number	1%	1%	≤ 5%	≤ 5%
Per number of items	1%	1%	≤ 5%	≤ 5%

Stockroom Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Stockroom	-	-	323,460	N/A
Division Total ($)	**-**	**-**	**323,460**	**N/A**

Stockroom Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	-	-	310,690	N/A
Operating	-	-	4,140	N/A
Capital Outlay	-	-	-	-
Other	-	-	8,630	N/A
Division Total ($)	**-**	**-**	**323,460**	**N/A**

Stockroom Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Stockroom	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Stockroom Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Stockroom	-	-	2.5	N/A
Regular Subtotal	**-**	**-**	**2.5**	**N/A**
Temporary				
Stockroom	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**-**	**-**	**2.5**	**N/A**

Significant Changes from FY 2025 to FY 2026

Procurement transitioned from a division within the City Manager's Office to a stand-alone department for FY 2026. Budget information prior to FY 2026 is located in the City Manager's Office.

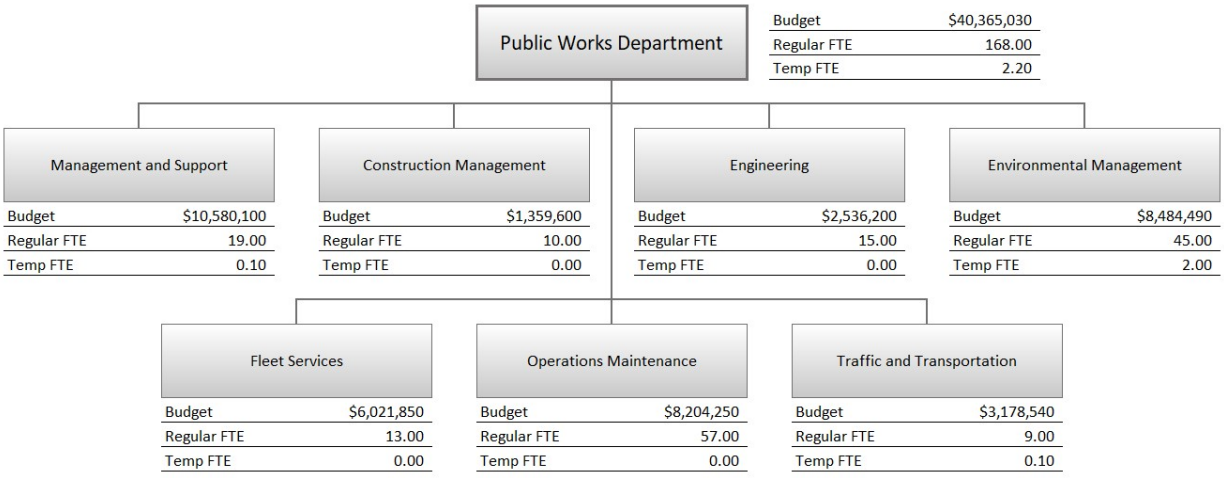
There were no significant changes.


ROCKVILLE · MARYLAND

Public Works Department

The Department of Public Works is dedicated to delivering engineering and operational services, utilities, and infrastructure for high quality of life, protection of health and property, and premium customer service.

The Department of Public Works (DPW) provides for the effective and efficient design, acquisition, construction, operation, maintenance, inspection, and renewal of the city's infrastructure to provide sustainable transportation, water, sewage disposal, stormwater management, recycling and refuse, fleet, and environmental management services.



Fiscal Year 2025 Accomplishments

- Significant progress has been made on 18 of the 42 identified major actions in the Climate Action Plan (CAP) to reduce climate-related emissions and bolster climate resilience. See the city's website for updates on the progress of each CAP Action Item: https://www.rockvillemd.gov/climate
- Completed all scheduled Vision Zero Action Plan Items, including new Pedestrian Crossing Guidelines. See the city's website for updates on the progress of each Vision Zero Action Item: https://www.rockvillemd.gov/VisionZero
- Adopted the city's first Electric Vehicle Readiness Plan: https://engagerockville.com/evplan
- Received twelve grants worth a total of over $5.4 million from several agencies including the Maryland Energy Administration, Federal Emergency Management Administration, Maryland Department of the Environment, Maryland Department of Transportation, and Metropolitan Washington Council of Governments, offsetting a portion of project costs
- Expanded the drinking water Cross Connection Control Program to include an inspection and enforcement program, commercial building survey and device inventory, and an online portal for annual test reports and fees
- Completed initial water service line inventory submission and sent over 8,200 notifications in compliance with EPA regulations for lead and copper
- Awarded consulting contract and initiated the Flood Resiliency Master Plan (SA23)
- Completed the Mannakee Street feasibility study, the Jefferson St & Halpine Rd Bike Facility Study & Preliminary Design, the installation of permanent pedestrian and bicycle counters, and the feasibility studies and preliminary design of sidewalks and intersection improvements under the Twinbrook Safe Routes to School and Pedestrian Access project (TD21)
- Completed design of the following CIP projects/subprojects: North Wing Taft Center Renovations (GD19); Sidewalks on Potomac Valley Road, Highland Avenue, Frederick Avenue, Monroe Street, and Nelson Street (TE21); Croydon Creek/Calvin Park Tributary Stream Restoration (SB16); Water Treatment Plant (WTP) Safety Improvements (UB19);

SWM facility improvements at Villages of Tower Oaks, Maryvale Park, and Fallsgrove Pond #5 (SC21); and Glenora Park Stream Restoration Spot Repair (SB21)

- Completed construction of the following CIP projects/subprojects: North Wing Taft Center Renovations (GD19); W. Gude Dr. Sidewalk between MD 355 and Watkins Pond Blvd. (TE21); Beall Avenue Road Diet including Asphalt Art (TD21); Denham Road Storm Drain Outfall Stabilization (SA21); Northeast Park SWM Facility retrofit and Stream Restoration (SC21); 1.1 miles of water main rehabilitation and inspection of the 24-inch water transmission main (UD21); 1.2 miles of sanitary sewer lining (UC21); and WTP Electrical, Roof, and HVAC Upgrades (UA17)
- Started Phase 2 of the three-phase LED Streetlight Conversion project (TA22)
- Partnered with Pepco to complete the installation of public EV charging stations (14 ports) in five locations
- Relocated staff from City Hall and the Gude Maintenance Facility into the recently renovated Taft Center
- Repaired 48 water main breaks; resolved 56 sanitary sewer backups; completed 41.9 lane miles of asphalt rehabilitation; conducted 385 preventative fleet maintenance work orders; performed 232 inspections of public and private stormwater management facilities, 413 sediment and erosion control inspections, 122 backflow inspections, and 181 commercial inspections; and issued 483 permits
- Removed 136 bags of litter during 23 stream cleanups attended by 422 volunteers and hosted 39 public Weed Warrior Workdays with a total of 497 volunteers engaged in removal of non-native invasive plants
- Opened a third food scraps compost drop-off station at Twinbrook Community Recreation Center

Department of Public Works Fiscal Year 2026 Outlook

- Continue to implement the Vision Zero Action Plan, Climate Action Plan, and 15% of the Electric Vehicle Readiness Plan Action Items, and complete the implementation of the Twinbrook Bikeshare stations (TD21)
- Complete the design and start construction of the Senior Center Entrance (TA24)
- Implement 10% of a new program to bring existing sidewalks into compliance with Public Right-of-Way Accessibility/ADA Guidelines (PROWAG) (TC26)
- Complete the design of the following CIP projects/subprojects: Maryland Dawson Extended (5C11); Stonestreet Corridor Improvements (TA20); Sidewalks at Carr Avenue, Charles Street, and Gail Avenue (TE21); Scott-Veirs Drive Shared-Use Path (TA23); Traffic signal upgrades at the following intersections: W. Gude Drive/Research Boulevard, W. Gude Drive/Gaither Road, E. Gude Drive/Rothgeb Drive, E. Jefferson Street/Halpine Road, Wootton Pkwy/W. Edmonston Drive (east), W. Montgomery Avenue/Washington Street, and Seven Locks Road/Fortune Terrace (TF26); Stream Restoration at Anderson Park/Plymouth Woods (SA18); W. Argyle Ave. sewer relocation (UC21); Denham Road Storm Drain Improvements (SA21); Lochness Court stream restoration spot repair (SB21); repairs to long-span vehicular bridges (TB21); and repairs to West Gude Drive Bridge (TA25)
- Complete the construction of the following CIP projects/subprojects: Mannakee Street Bicycle Facilities and Traffic Calming (TD21); Sidewalks at Potomac Valley Road, Highland Avenue, Frederick Avenue, Monroe Street, and Nelson Street (TE21); Glenora Park Spot Repair Project (SB21); SWM Facility Improvement at the city facility at the Villages of Tower Oaks, Maryvale Park, Fallsgrove Pond #5, Fallsgrove Pond 1B, Fallsgrove Pond 2, and Gude Maintenance Yard (SC21); Gude Yard Recycle Transfer Enclosure (GC19); Phase 1 of the Electric Vehicle Infrastructure (GA23); and Water Treatment Plant Safety Improvements (UB19)
- Complete the following CIP projects/subprojects: Phase 3 of the three phase LED Streetlight Conversion project (TA22); citywide mainline sanitary sewer capacity model (UC21); first phase of flood modeling Flood Resiliency Master Plan (SA23); and assessment of existing large diameter corrugated metal storm drainpipes (SA21)
- Award contract for Advanced Metering Infrastructure (AMI) Meter Replacement and System Implementation (UB21)
- Complete the installation of the first solar projects on city property
- Conduct noise abatement studies along Gude Drive

Public Works Department
FY 2026 Adopted Expenditures by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Management and Support	9,113,420	9,288,930	10,580,100	13.9%
Construction Management	1,105,232	1,342,230	1,359,600	1.3%
Engineering	2,055,797	2,361,520	2,536,200	7.4%
Environmental Management	7,119,182	8,257,000	8,484,490	2.8%
Fleet Services	5,859,949	6,686,800	6,021,850	-9.9%
Operations Maintenance	7,699,315	7,908,750	8,204,250	3.7%
Traffic and Transportation	2,757,720	2,988,770	3,178,540	6.3%
Department Total ($)	**35,710,615**	**38,834,000**	**40,365,030**	**3.9%**

Public Works Department
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	18,219,692	19,843,990	20,953,390	5.6%
Operating	13,929,749	14,493,660	14,849,280	2.5%
Capital Outlay	3,357,986	2,913,260	2,644,670	-9.2%
Other	203,188	1,583,090	1,917,690	21.1%
Department Total ($)	**35,710,615**	**38,834,000**	**40,365,030**	**3.9%**

Public Works Department
FY 2026 Adopted Revenues by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Management and Support	-	-	-	-
Construction Management	-	-	-	-
Engineering	1,363,612	2,053,600	1,714,600	-16.5%
Environmental Management	17,907	29,250	46,600	59.3%
Fleet Services	182,957	61,500	98,000	59.3%
Operations Maintenance	21,443	55,000	55,000	0.0%
Traffic and Transportation	79,190	356,600	356,600	0.0%
Department Total ($)	**1,665,109**	**2,555,950**	**2,270,800**	**-11.2%**

Significant Changes from FY 2025 to FY 2026

The Department's personnel budget includes funding for a new 1.0 FTE Principal Civil Engineer in the Engineering Division, and an increase of 0.5 FTEs in the Environmental Management Division for the conversion of a 0.5 FTE Senior Environmental Compliance Inspector to 1.0 FTE.

The Traffic and Transportation Division's operating budget increased due to the inclusion of one-time funding for noise abatement studies along Gude Drive.

The capital outlay budget decreased based on the number and type of vehicles scheduled for replacement in the Fleet Services Division, partially offset by the addition of one-time funding for major upgrades and replacements budgeted within the Management and Support Division.

The other category includes funds for several new vehicle leases in the Fleet Services Division, as well as software maintenance funding that was reclassified across all divisions from the operating category.

Department revenue is expected to decrease based on projected Engineering permit and fee activity, partially offset by increased Cross Connection Control Program activity in the Environmental Management Division, and increased Fleet Services auction revenue.

Public Works Department
FY 2026 Adopted Regular and Temporary FTEs

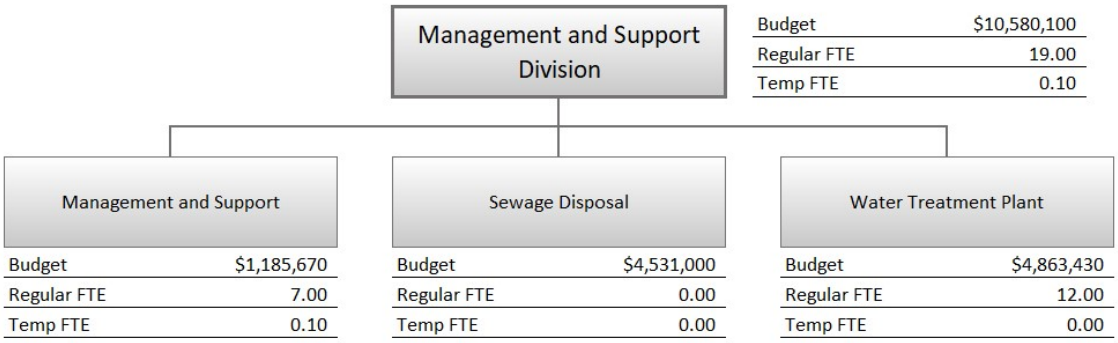
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Management and Support	19.00	19.00	19.00	0.0%
Construction Management	10.00	10.00	10.00	0.0%
Engineering	14.00	14.00	15.00	7.1%
Environmental Management	44.00	44.50	45.00	1.1%
Fleet Services	13.00	13.00	13.00	0.0%
Operations Maintenance	57.00	57.00	57.00	0.0%
Traffic and Transportation	8.00	9.00	9.00	0.0%
Regular Subtotal	**165.00**	**166.50**	**168.00**	**0.9%**
Temporary				
Management and Support	0.10	0.10	0.10	0.0%
Construction Management	-	-	-	-
Engineering	-	-	-	-
Environmental Management	2.00	2.00	2.00	0.0%
Fleet Services	-	-	-	-
Operations Maintenance	-	-	-	-
Traffic and Transportation	0.10	0.10	0.10	0.0%
Temporary Subtotal	**2.20**	**2.20**	**2.20**	**0.0%**
Department Total	**167.20**	**168.70**	**170.20**	**0.9%**

Significant Changes from FY 2025 to FY 2026

Regular FTEs increased due to a 1.0 FTE Principal Civil Engineer added to the Engineering Division and the conversion of a Senior Environmental Compliance Inspector from 0.5 FTE to 1.0 FTE in the Environmental Management Division.

Management and Support Division

The Management and Support Division provides oversight functions associated with managing the Department. These functions include: strategic planning facilitation for the Department; enhancing the effectiveness and competencies in the public works field; evaluating and upgrading Department performance; providing Geographic Information System (GIS) services and support for the Department; coordinating between Public Works and other departments; water treatment; and agreements with WSSC for sewage disposal at Blue Plains and purchase of backup water.



Performance Measures and Short Term Objectives

Goal: Provide leadership and strategic planning facilitation to the Department of Public Works to ensure sustainable city service delivery, premium customer service, optimum public outreach, and effective management of the city's public works infrastructure

Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of email inquiries responded to within the city's customer service standard of 24 hours (Target: ≥ 95%)	96%	92%	≥ 95%	≥ 95%
Percent of capital funding coming from grants or other outside agencies* (Target: ≥ 1.5%)	-	1.5%	≥ 2%	≥ 1.5%
Percent of current fiscal year CIP construction projects awarded as scheduled* (Target: 80%)	-	50%	100%	80%

**This was a new performance measure for FY 2024.*

Short Term Objective	Planned Completion
Replace the "Report a Concern" form on the city's website with an Enterprise Asset Management and Customer Relations Management software to improve response time and improve interdepartmental collaboration	Q2 FY 2026

Goal: Provide safe drinking water for the city that meets or exceeds all federal and State water quality standards
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent daily compliance with Maryland Department of Environment (MDE) drinking water quality standards (Target: 100%)	100%	100%	100%	100%
Percent of water purchased from Washington Suburban Sanitary Commission (WSSC) due to system downtime (Target: ≤ 2.0%)	0.9%	0.2%	≤ 2.0%	≤ 2.0%

Short Term Objective	Planned Completion
Enhance physical security at the Water Treatment Plant	Q4 FY 2026
Complete construction of the Water Treatment Plant Safety Improvements (UB19) CIP project to replace chlorine gas with liquid sodium hypochlorite, providing a safer environment for plant staff and surrounding residents and property	Q4 FY 2026

Management and Support Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Management and Support	1,080,839	1,246,810	1,185,670	-4.9%
Sewage Disposal	4,091,645	4,047,910	4,531,000	11.9%
Water Treatment Plant	3,940,936	3,994,210	4,863,430	21.8%
Division Total ($)	**9,113,420**	**9,288,930**	**10,580,100**	**13.9%**

Management and Support Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	2,502,810	2,568,250	2,639,130	2.8%
Operating	6,594,633	6,701,100	7,267,380	8.5%
Capital Outlay	12,057	15,000	654,000	4260.0%
Other	3,920	4,580	19,590	327.7%
Division Total ($)	**9,113,420**	**9,288,930**	**10,580,100**	**13.9%**

Management and Support Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Management and Support	-	-	-	-
Sewage Disposal	-	-	-	-
Water Treatment Plant	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Management and Support Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Management and Support	7.00	7.00	7.00	0.0%
Sewage Disposal	-	-	-	-
Water Treatment Plant	12.00	12.00	12.00	0.0%
Regular Subtotal	**19.00**	**19.00**	**19.00**	**0.0%**
Temporary				
Management and Support	0.10	0.10	0.10	0.0%
Sewage Disposal	-	-	-	-
Water Treatment Plant	-	-	-	-
Temporary Subtotal	**0.10**	**0.10**	**0.10**	**0.0%**
Division Total	**19.10**	**19.10**	**19.10**	**0.0%**

Significant Changes from FY 2025 to FY 2026

The Management and Support Division's budget decreased due to the removal of one-time operating category funding.

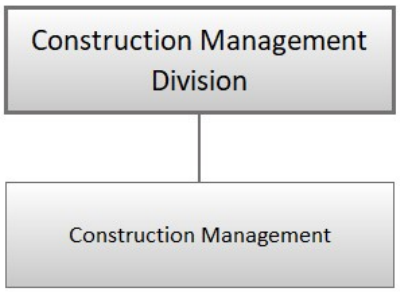
Sewage Disposal Cost Center operating funding increased by $483,090 based on the expected increase in the cost of the city's share of operating costs at the Blue Plains treatment facility.

The Water Treatment Plant's (WTP) budget includes additional operating funds to account for contractual cost increases. The WTP capital outlay budget includes $350,000 in one-time funding for major security upgrades, and $289,000 in one-time funding for major equipment replacement.

Software subscription funding was reclassified from the operating category to the other category, resulting in an increase in this Division's other category budget.

Construction Management Division

The Construction Management Division ensures public infrastructure is safe and meets federal, State, and city regulations and standards. This Division provides construction management for all Public Works CIP projects (found in the Transportation, Stormwater Management, Utilities, and General Government program areas of the CIP); provides construction management for infrastructure projects managed by developers and residents who receive permits issued by Public Works; and provides inspection, quality assurance, and general oversight of city-permitted construction within the public rights-of-way and easements by developers, utility companies, and residents. This Division manages city-contracted services for construction and repair of city infrastructure for streets, bridges, and sidewalks, as well as water, sewer, and stormwater facilities.



Budget	$1,359,600
Regular FTE	10.00
Temp FTE	0.00

Budget	$1,359,600
Regular FTE	10.00
Temp FTE	0.00

Performance Measures and Short Term Objectives

Goal: Effectively manage transportation, water, sewer, and stormwater construction contracts in accordance with plans, specifications, and standards of the industry
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of CIP projects managed by the Construction Management Division that are completed within 5% of contract award amount (Target: 95%)	80%	80%	95%	95%
Percent of CIP projects managed by the Construction Management Division that are completed on schedule (Target: 85%)	80%	87%	85%	85%
Percent of asphalt paving target completed through the Asphalt Repair & Replacement (TA21/TA26) CIP project (Target: 100% of the 13.5 centerline mile goal)	96%	88%	100%	100%
Percent of miles of sidewalks brought into compliance with ADA/PROWAG standards through the Concrete Repair & Replacement (TC26) CIP Project*	-	-	-	10%

**This is a new performance measure for FY 2026.*

Short Term Objectives	Planned Completion
Assess the sidewalks along the forecasted FY 2027 to FY 2029 paving lists for ADA compliance	Q2 FY 2026
Complete 31.5 lane miles of asphalt paving	Q4 FY 2026
Implement 10% of a new program to bring existing sidewalks into compliance with Public Right-of-Way Accessibility/ADA Guidelines (PROWAG)	Q4 FY 2026
Collect data for all roads maintained by the City of Rockville and develop a new maintenance plan	Q4 FY 2026

Goal: Provide inspection, quality assurance, and general oversight of city-permitted construction within the public right-of-way and easements by developers, utility companies, and residents
Guiding Principle(s): Stewardship of the Environment and Infrastructure, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of Public Works-issued permits with inspections completed within 48 hours of notification (Target: 100%)	100%	100%	100%	100%

Short Term Objectives	Planned Completion
Document all utility permit inspections in the city's online permitting software	Q2 FY 2026

Construction Management Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Construction Management	1,105,232	1,342,230	1,359,600	1.3%
Division Total ($)	**1,105,232**	**1,342,230**	**1,359,600**	**1.3%**

Construction Management Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,060,169	1,252,650	1,289,380	2.9%
Operating	45,063	89,580	60,220	-32.8%
Capital Outlay	-	-	-	-
Other	-	-	10,000	N/A
Division Total ($)	**1,105,232**	**1,342,230**	**1,359,600**	**1.3%**

Construction Management Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Construction Management	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Construction Management Division
FY 2026 Adopted Regular and Temporary FTEs

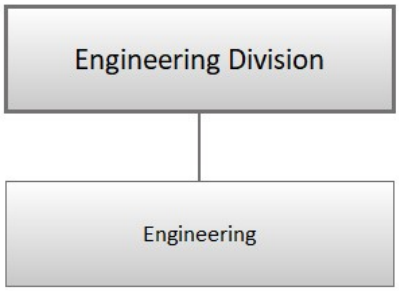
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Construction Management	10.00	10.00	10.00	0.0%
Regular Subtotal	**10.00**	**10.00**	**10.00**	**0.0%**
Temporary				
Construction Management	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**10.00**	**10.00**	**10.00**	**0.0%**

Significant Changes from FY 2025 to FY 2026

The Construction Management Division's operating category budget decreased due to the removal of one-time funding, as well as the reclassification of software subscription funding from the operating category to the other category.

Engineering Division

The Engineering Division ensures that Rockville residents enjoy high quality of life by planning, engineering, reviewing, and evaluating city-constructed infrastructure for water, sewer, stormwater (which is planned by the Environmental Management Division), and bridges to comply with federal, State, and city standards and regulations. This Division reviews site development plans and issues public works permits; and manages projects in the Stormwater Management and Utilities program areas of the CIP, as well as several bridge projects in the Transportation program area, and the Maintenance and Emergency Operations Facility Improvements (GD19) in the General Government program area.



Budget	$2,536,200
Regular FTE	15.00
Temp FTE	0.00

Budget	$2,536,200
Regular FTE	15.00
Temp FTE	0.00

Performance Measures and Short Term Objectives

Goal: Ensure compliance with the Rockville City Code and policies through review of development applications and permits for water, sewer, stormwater, sediment control, roadway, and sidewalks
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percentage of engineering reviews completed within target timeframes for public works, sediment control, or stormwater management permit submissions resulting in occupancy permits (Target: ≥ 90%: 35 calendar days for initial submissions, 25 calendar days for subsequent submissions)*	-	-	-	≥ 90%
Percent of engineering permit submission reviews completed in three or less reviews associated with public works, sediment control, or stormwater management permit applications resulting in occupancy permits** (Target: ≥ 30%)	-	70%	≥ 30%	≥ 30%

**This is a new performance measure for FY 2026. Excludes stand-alone single-family home permits.*
***This performance measure has been revised for FY 2026. Excludes stand-alone single-family home permits.*

Short Term Objectives	Planned Completion
Update DPW standard notes that provide a variety of engineering specifications and requirements for approved plans	Q1 FY 2026
Support CPDS to complete implementation of permitting software (FAST initiative), which features full online and paperless processing	Q3 FY 2026
Support Environmental Management in revising Chapter 10 of the City Code to ensure compliance with updated FEMA requirements	Q4 FY 2026

Goal: Provide sustainable city water, sewer, stormwater, and vehicular bridge infrastructure in accordance with federal, State, and city standards, policies, and codes
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of sanitary sewer and water mains replaced/rehabilitated as scheduled through the Sewer Rehab & Improvement (UC21/UC26) and Water Main Rehab & Improvement (UD21/UE26) CIP projects* (Target: 100%)	-	100%	100%	100%
Percent of sanitary sewer laterals replaced/rehabilitated to maintain a sustainable program in which 1% of the city's sewer lateral inventory is addressed each year* (Target: 54%)	-	45%	71%	50%
Percent of vehicular bridges maintained by the city that do not have deficiencies resulting in weight restrictions, closures, or increased inspection requirements* (Target: 90%)	-	90%	95%	90%

**This was a new performance measure for FY 2024.*

Short Term Objectives	Planned Completion
Complete forebay dredging of Fallsgrove Pond 1B, Fallsgrove Pond 2, and Gude Maintenance Yard SWM (SC21)	Q2 FY 2026
Complete construction of SWM Facility Improvements at Villages of Tower Oaks; Maryvale Park, and Fallsgrove Pond #5 (SC21)	Q2 FY 2026
Complete design of the Storm Drain Analysis and Spot Repair: Potomac Woods (SB23) CIP project including dredging of the SWM facility, and stream spot repair to address a failed gabion wall	Q3 FY 2026
Complete repairs to West Gude Drive Bridge (TA25)	Q3 FY 2026
Complete construction of Glenora Park Stream Restoration spot repair (SB21)	Q3 FY 2026
Complete construction of W. Argyle Ave. sewer relocation (UC21)	Q4 FY 2026
Complete design of long-span vehicular bridge repairs identified in FY 2025 assessment (TB21)	Q4 FY 2026

Engineering Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Engineering	2,055,797	2,361,520	2,536,200	7.4%
Division Total ($)	**2,055,797**	**2,361,520**	**2,536,200**	**7.4%**

Engineering Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,868,621	2,141,510	2,400,420	12.1%
Operating	187,176	220,010	78,990	-64.1%
Capital Outlay	-	-	-	-
Other	-	-	56,790	N/A
Division Total ($)	**2,055,797**	**2,361,520**	**2,536,200**	**7.4%**

Engineering Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Engineering	1,363,612	2,053,600	1,714,600	-16.5%
Division Total ($)	**1,363,612**	**2,053,600**	**1,714,600**	**-16.5%**

Engineering Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Engineering	14.00	14.00	15.00	7.1%
Regular Subtotal	**14.00**	**14.00**	**15.00**	**7.1%**
Temporary				
Engineering	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**14.00**	**14.00**	**15.00**	**7.1%**

Significant Changes from FY 2025 to FY 2026

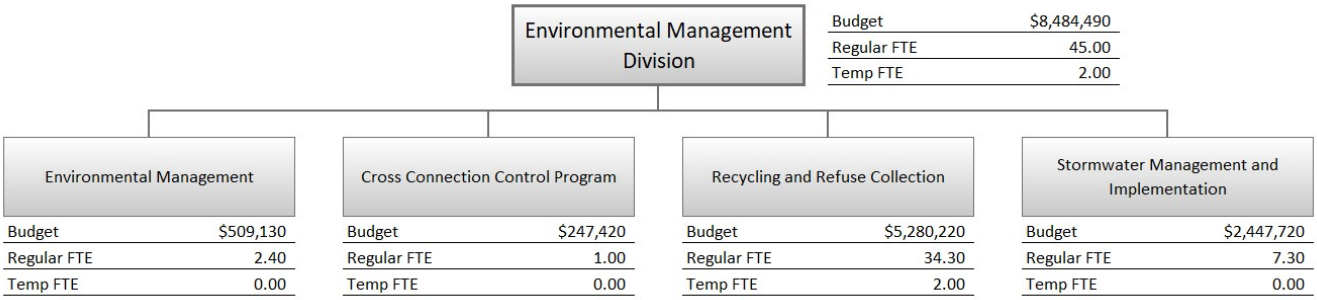
The Engineering Division's personnel budget includes funding for a new 1.0 FTE Principal Civil Engineer.

The Engineering Division's operating budget decreased due to the removal of one-time funding, as well as software subscription funding that was reclassified from the operating category to the other category.

Engineering revenue is expected to decrease in the General and Stormwater Management funds, and increase in the Water and Sewer funds, based on projected permit and fee activity.

Environmental Management Division

The Environmental Management Division provides leadership and coordination of city environmental programs related to sustainability, climate change, solid waste management, drinking water safety, and stormwater management. The Division is responsible for providing weekly recycling and refuse services to residents and planning and coordinating stormwater management activities across the city, including ensuring that public and privately-owned facilities comply with federal, State, and city requirements. The Division manages the cross-connection control program to protect the potable water supply and ensure compliance with the Safe Drinking Water Act. The Division promotes and implements programs and actions designed to make Rockville a national and regional leader in sustainability and environmental protection, including climate action planning, energy efficiency, renewable energy, alternative fueled vehicles and charging infrastructure, green building development, natural resource stewardship, and water quality protection. The Division ensures that city activities are performed in accordance with all applicable federal and State environmental laws, rules, and permits and provides staff support to the Environment Commission.



Performance Measures and Short Term Objectives

Goal: Provide reliable and efficient collection of recycling, refuse, and yard waste from the city's single-family residences
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of all material diverted from the landfill (Target: ≥ 50%)	43%	43%	≥ 50%	≥ 50%

Short Term Objective	Planned Completion
Review the city's composting program and provide targeted outreach to increase awareness and usage, and recommend changes to the program if needed	Q2 FY 2026
Complete construction of the Gude Yard Recycling Transfer Enclosure (GC19) CIP project	Q3 FY 2026

Goal: Improve the sustainability and environmental sensitivity of the city's facilities, fleet, and built environment by promoting energy efficiency, renewable energy, alternative fueled vehicles and infrastructure, green building development, natural resource stewardship, climate resiliency, and water quality protection
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measure	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of Climate Action Plan action items completed or institutionalized	14%	18%	40%	45%
Annual city facility greenhouse gas (GHG) emissions (metric tons of CO2e) from facility electricity and natural gas consumption* (Target: ≤ 6,400)	5,809	5,846	6,300	5,800
Percent of Electrical Vehicle Readiness Plan actions implemented**	-	-	-	15%

**GHG software updates adjusted grid emission factors and permitted reporting by fiscal year, changing the previously reported FY 2023 actual.*
***This is a new performance measure for FY 2026.*

Short Term Objective	Planned Completion
Develop strategy for Swim and Fitness Center compliance with Building Energy Performance Standard	Q2 FY 2026
Complete the installation of the first solar projects on city property (Action M-04 of the Climate Action Plan)	Q4 FY 2026
Award consulting contract to develop a Green Space Management Plan	Q4 FY 2026

Goal: Protect city waterways, maintain city stormwater infrastructure, and ensure compliance with all applicable federal and State Clean Water Act requirements
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of total sites inspected annually to comply with the National Pollutant Discharge Elimination System (NPDES) permit* (Target: ≥ 30%)	-	38%	≥ 30%	≥ 30%

**This was a new performance measure for FY 2024.*

Short Term Objective	Planned Completion
Submit a Notice of Intent for the NPDES Phase II General Permit	Q2 FY 2026
Conduct outreach and engagement activities for the Flood Resiliency Master Plan (SA23) CIP project	Q2 FY 2026
Expand NPDES commercial inspection program to include landscapers and retail property	Q4 FY 2026

Goal: Protect the potable water supply and ensure compliance with the Safe Drinking Water Act
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of total commercial buildings inspected annually for proper backflow prevention* (Target: ≥ 30%)	-	-	≥ 30%	≥ 30%

**This was a new performance measure for FY 2025.*

Short Term Objective	Planned Completion
Inventory 60 percent of commercial buildings' backflow devices	Q4 FY 2026
Assess the Cross Connection Control Program and revise as needed for compliance with EPA guidance	Q4 FY 2026

Environmental Management Division FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Environmental Management	422,638	498,100	509,130	2.2%
Cross Connection Control Program	-	205,700	247,420	20.3%
Recycling and Refuse Collection	4,564,463	5,197,150	5,280,220	1.6%
Stormwater Management and Implementation	2,132,081	2,356,050	2,447,720	3.9%
Division Total ($)	**7,119,182**	**8,257,000**	**8,484,490**	**2.8%**

Environmental Management Division FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	4,323,436	4,885,550	5,206,590	6.6%
Operating	2,627,348	3,070,150	2,929,600	-4.6%
Capital Outlay	-	1,300	1,300	0.0%
Other	168,398	300,000	347,000	15.7%
Division Total ($)	**7,119,182**	**8,257,000**	**8,484,490**	**2.8%**

Environmental Management Division FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Environmental Management	-	-	-	-
Cross Connection Control Program	-	19,250	33,600	74.5%
Recycling and Refuse Collection	17,907	10,000	13,000	30.0%
Stormwater Management and Implementation	-	-	-	-
Division Total ($)	**17,907**	**29,250**	**46,600**	**59.3%**

Significant Changes from FY 2025 to FY 2026

The Cross Connection Control Program's budget increased due to the addition of funding to convert a 0.5 FTE Senior Environmental Compliance Inspector to 1.0 FTE.

Software subscription funding was reclassified from the operating category to the other category, resulting in an increase in this Division's other category budget.

Revenue will continue to increase in the Cross Connection Control Program as this program is fully implemented over the next few years.

Recycling and Refuse Collection revenue from the sale of materials not included in single-stream recycling increased based on recent trends.

Environmental Management Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Environmental Management	2.40	2.40	2.40	0.0%
Cross Connection Control Program	-	0.50	1.00	100.0%
Recycling and Refuse Collection	34.30	34.30	34.30	0.0%
Stormwater Management and Implementation	7.30	7.30	7.30	0.0%
Regular Subtotal	**44.00**	**44.50**	**45.00**	**1.1%**
Temporary				
Environmental Management	-	-	-	-
Cross Connection Control Program	-	-	-	-
Recycling and Refuse Collection	2.00	2.00	2.00	0.0%
Stormwater Management and Implementation	-	-	-	-
Temporary Subtotal	**2.00**	**2.00**	**2.00**	**0.0%**
Division Total	**46.00**	**46.50**	**47.00**	**1.1%**

Significant Changes from FY 2025 to FY 2026

A Senior Environmental Compliance Inspector position in the Cross Connection Control Program Cost Center was increased from 0.5 FTE to 1.0 FTE.

Fleet Services Division

The Fleet Services Division manages vehicle acquisition, disposal, and leases; maintains and repairs city fleet vehicles and equipment; and manages fuel operations.



Budget	$6,021,850
Regular FTE	13.00
Temp FTE	0.00

Budget	$6,021,850
Regular FTE	13.00
Temp FTE	0.00

Performance Measures and Short Term Objectives

Goal: Ensure a sustainable, clean fleet through the effective acquisition of new and the responsible disposal of obsolete city vehicles and equipment
Guiding Principle(s): Effective and Efficient Service Delivery, Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of city's light-duty fleet made up of hybrid and electric vehicles* (Target: 33%)	-	12% (24/198)	28% (55/198)	33% (65/198)

**This was a new performance measure for FY 2024.*

Short Term Objective	Planned Completion
Acquire ten additional hybrid or electric vehicles	Q4 FY 2026

Goal: Ensure a safe and reliable city fleet through effective preventative maintenance and timely repairs of city vehicles and equipment
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Average time to complete repairs* (Target ≤7 days)	-	6 days	≤ 7 days	≤ 7 days
Percent of preventative maintenance performed as scheduled (Target: 100%)	64%	67%	100%	100%
Percent of city's fleet assets available for use (Target: ≥ 95%)	96%	96%	≥ 95%	≥ 95%

**This was a new performance measure for FY 2024.*

Fleet Services Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Fleet Services	5,859,949	6,686,800	6,021,850	-9.9%
Division Total ($)	**5,859,949**	**6,686,800**	**6,021,850**	**-9.9%**

Fleet Services Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,389,736	1,479,980	1,573,440	6.3%
Operating	1,602,416	1,567,250	1,511,800	-3.5%
Capital Outlay	2,836,927	2,364,360	1,492,770	-36.9%
Other	30,870	1,275,210	1,443,840	13.2%
Division Total ($)	**5,859,949**	**6,686,800**	**6,021,850**	**-9.9%**

Fleet Services Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Fleet Services	182,957	61,500	98,000	59.3%
Division Total ($)	**182,957**	**61,500**	**98,000**	**59.3%**

Fleet Services Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Fleet Services	13.00	13.00	13.00	0.0%
Regular Subtotal	**13.00**	**13.00**	**13.00**	**0.0%**
Temporary				
Fleet Services	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**13.00**	**13.00**	**13.00**	**0.0%**

Significant Changes from FY 2025 to FY 2026

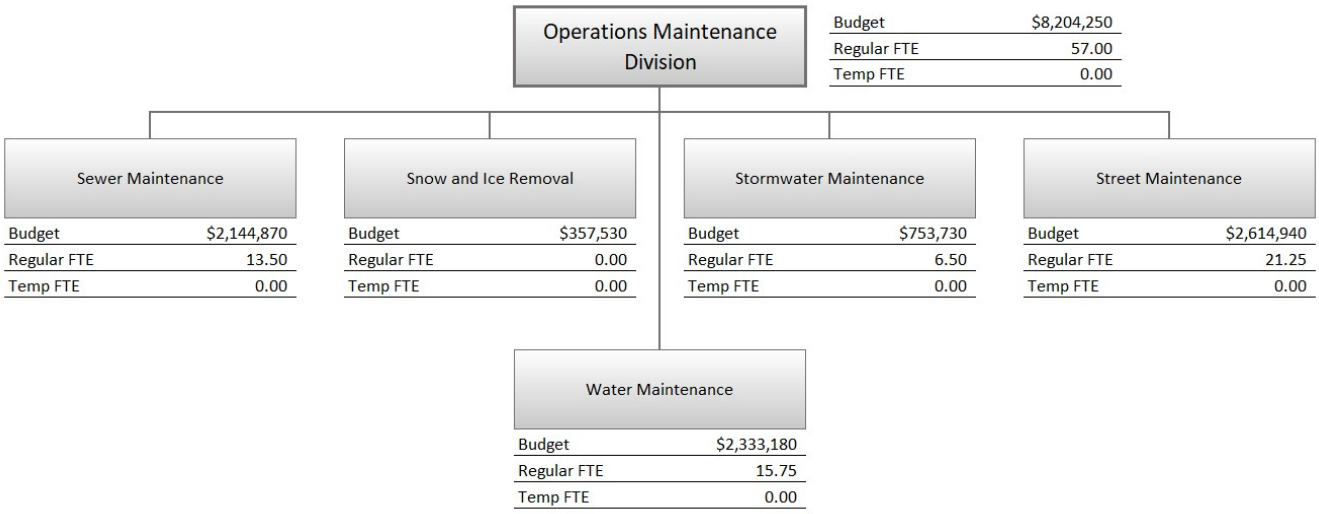
The Fleet Services Division's capital outlay budget decreased based on the number and type of vehicles planned for replacement, which varies from year to year. A list of planned replacement vehicles can be found in the *Supplemental Information* section.

The other category includes $57,410 in contractual increases for the city's existing vehicle leases and $67,720 for seven new vehicle leases covering the Operations Maintenance Division (2), the Department of Community Planning and Development Services (4), and the Neighborhood Services Cost Center within the Police Department (1). Additionally, software subscription funding was reclassified from the operating category to the other category, resulting in a shift of $43,500.

Revenue from the sale of auctioned vehicles increased due to the number and type of vehicles planned for auction, which varies from year to year.

Operations Maintenance Division

The Operations Maintenance Division operates, maintains, and repairs the city's streets, water, sewer, and stormwater infrastructure to meet federal, State, and city regulations and to maximize the lifespan of city infrastructure. This Division is responsible for the maintenance of 156 miles of city roadways, including semi-annual leaf collection service, signage, and pavement markings; 174 miles of water mains, including 12,673 lateral connections and 12,726 meters; 148 miles of sewer lines, including 12,673 lateral connections; and 102 miles of storm drain pipes.



Performance Measures and Short Term Objectives

Goal: Provide well-maintained city road infrastructure
Guiding Principle(s): Stewardship of the Environment and Infrastructure, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of regulatory sign requests responded to within 4 hours of notification (Target: ≥ 90%)	100%	100%	≥ 90%	≥ 90%
Percent of pothole repair requests responded to within 24 hours of notification (Target: 100%)	100%	100%	100%	100%
Percent of sidewalk temporary repair work orders completed within 24 hours of notification (Target: 100%)	100%	100%	100%	100%

Short Term Objective	Planned Completion
Acquire asphalt and concrete equipment as prioritized by the critical asset list	Q4 FY 2026

Goal: Ensure public safety through the timely, efficient, and responsible removal of snow and ice from city streets
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of snow/ice events < 4" in total accumulation resolved within 24 hours from the end of storm* (Target: ≥ 90%)	-	100%	≥ 90%	≥ 90%
Percent of snow/ice events > 4" but < 12" in total accumulation resolved within 48 hours from the end of storm* (Target: ≥ 90%)	-	N/A	≥ 90%	≥ 90%
Percent of snow/ice > 12" in total accumulation resolved within 72 hours from the end of storm* (Target: ≥ 90%)	-	N/A	≥ 90%	≥ 90%

**This was a new performance measure for FY 2024.*

Short Term Objective	Planned Completion
Increase the number of lane miles pre-treated with salt brine solution prior to winter storm events	Q4 FY 2026

Goal: Ensure safe and reliable distribution of drinking water for public use and fire protection through the efficient and effective operation and maintenance of the city's water infrastructure
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of unidirectional flushing performed as scheduled (Target: 100%)	95%	73%	100%	100%
Percent of unscheduled water service interruptions lasting less than six hours (Target: ≥ 90%)	85%	100%	≥ 90%	≥ 90%

Short Term Objective	Planned Completion
Implement safety and security upgrades at the Hunting Hill and Carr Avenue water tanks	Q4 FY 2026

Goal: Ensure safe and reliable conveyance of wastewater from businesses and residences through the efficient and effective operation and maintenance of the city's sewer infrastructure
Guiding Principle(s): Effective and Efficient Service Delivery, Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of sewer main line acoustic inspections performed as scheduled using sewer line rapid assessment tool (SL-RAT) (Target: 100%) *	57%	79%	100%	100%
Number of annual sewer backups or blockages per 100 miles of sewer main** (Target: ≤ 6)	-	9	≤ 6	≤ 6

**FY 2023 actual was impacted by an extended SL-RAT equipment repair.*
***This was a new performance measure for FY 2024.*

Short Term Objective	Planned Completion
Conduct training for staff to safely and efficiently operate and maintain sanitary sewer preventative maintenance equipment	Q4 FY 2026

Goal: Ensure safe and reliable conveyance of stormwater through the efficient and effective operation and maintenance of the city's storm drain infrastructure
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of storm drain inlets evaluated for obstruction as scheduled (Target: 100%)	38%	100%	100%	100%

Short Term Objective	Planned Completion
Conduct training for staff to safely and efficiently operate and maintain storm drain preventative maintenance equipment	Q4 FY 2026

Operations Maintenance Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Sewer Maintenance	2,044,039	2,165,780	2,144,870	-1.0%
Snow and Ice Removal	255,162	342,530	357,530	4.4%
Stormwater Maintenance	718,691	709,550	753,730	6.2%
Street Maintenance	2,378,633	2,516,450	2,614,940	3.9%
Water Maintenance	2,302,790	2,174,440	2,333,180	7.3%
Division Total ($)	**7,699,315**	**7,908,750**	**8,204,250**	**3.7%**

Operations Maintenance Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	5,739,618	5,972,840	6,213,010	4.0%
Operating	1,646,339	1,609,310	1,691,470	5.1%
Capital Outlay	313,358	326,600	276,600	-15.3%
Other	-	-	23,170	N/A
Division Total ($)	**7,699,315**	**7,908,750**	**8,204,250**	**3.7%**

Operations Maintenance Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Sewer Maintenance	-	-	-	-
Snow and Ice Removal	-	-	-	-
Stormwater Maintenance	-	-	-	-
Street Maintenance	-	-	-	-
Water Maintenance	21,443	55,000	55,000	0.0%
Division Total ($)	**21,443**	**55,000**	**55,000**	**0.0%**

Significant Changes from FY 2025 to FY 2026

The Stormwater Maintenance and Water Maintenance Cost Centers' budgets increased due to the addition of one-time operating category funding for equipment replacement. The operating category further increased across the Division to provide $6,000 for specialized equipment training, $8,000 for radio system maintenance, and $22,500 for sewer wet well cleaning.

The capital outlay budget decreased due to the removal of one-time funding.

Software subscription funding was reclassified from the operating category to the other category, which also includes $15,000 for new vehicle telematics software.

Operations Maintenance Division
FY 2026 Adopted Regular and Temporary FTEs

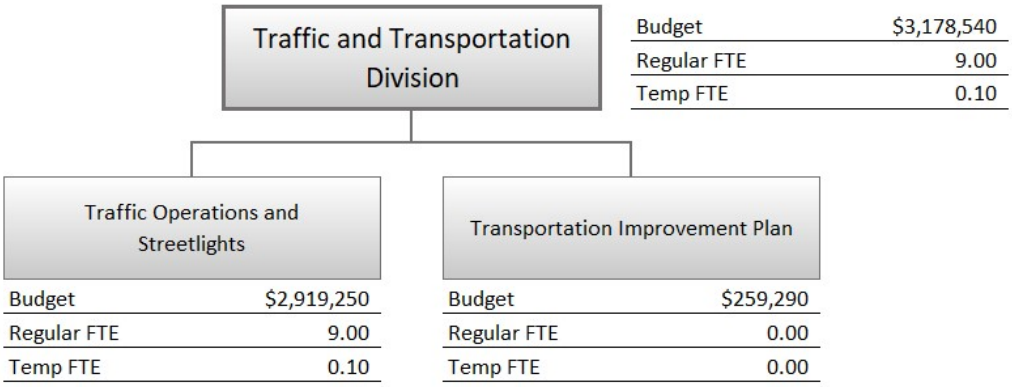
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Sewer Maintenance	13.50	13.50	13.50	0.0%
Snow and Ice Removal	-	-	-	-
Stormwater Maintenance	6.50	6.50	6.50	0.0%
Street Maintenance	21.25	21.25	21.25	0.0%
Water Maintenance	15.75	15.75	15.75	0.0%
Regular Subtotal	**57.00**	**57.00**	**57.00**	**0.0%**
Temporary				
Sewer Maintenance	-	-	-	-
Snow and Ice Removal	-	-	-	-
Stormwater Maintenance	-	-	-	-
Street Maintenance	-	-	-	-
Water Maintenance	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**57.00**	**57.00**	**57.00**	**0.0%**

Significant Changes from FY 2025 to FY 2026

There were no significant changes.

Traffic and Transportation Division

The Traffic and Transportation Division ensures a safe, efficient, and complete roadway system designed in conformance with city standards to efficiently accommodate automobiles, bicycles, pedestrians, and buses with the Vision Zero goal of moving towards zero fatalities on city streets. This Division plans traffic control devices and roadway improvements for all modes of transportation in compliance with national standards, and operates and maintains traffic signals and streetlights. Sidewalk and bike facility projects managed by this Division improve pedestrian and bicyclist safety, connectivity, accessibility, and experience. This Division also reviews development applications, coordinates with other governments on transportation planning and funding, and provides staff support to the Transportation and Mobility Commission, the Rockville Bike Advisory Committee, and the Rockville Pedestrian Advocacy Committee. This Division is responsible for managing most of the projects in the Transportation program area of the CIP.



Performance Measures and Short Term Objectives

Goal: Provide a safe and complete multimodal transportation system by applying the Vision Zero Action Plan, Complete Streets Policy, and Guidelines for Neighborhood Traffic Management, reviewing development applications for transportation issues, and coordinating regional projects with the State and County
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Cumulative percentage of Vision Zero Action Plan Action Items completed	30%	55%	60%	75%
Percent of bicycle facilities (bicycle lanes, bicycle paths, sharrow lanes) installed as planned (Target: 100% of 2,000 linear feet)	0%*	275%	100%	100%

**The Town Center Road Diet project started in FY 2023 but was completed in Q1 FY 2024.*

Short Term Objectives	Planned Completion
Complete construction of the Mannakee Street Bicycle Facilities and Traffic Calming (TD21)	Q2 FY 2026
Complete the design of the Scott-Veirs Drive Shared-Use Path (TA23)	Q4 FY 2026
Complete the design of the Stonestreet Corridor Improvements (TA20)	Q4 FY 2026
Conduct noise abatement studies along Gude Drive	Q4 FY 2026

Goal: Provide a safe and efficient roadway transportation system meeting Vision Zero goals for all modes of transportation by operating, maintaining, and coordinating city traffic signals and traffic control devices
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of traffic-related deaths and serious injuries recorded in Rockville (Target: zero by 2030)	13	15	0	0

Short Term Objectives	Planned Completion
Start construction of the new Senior Center Entrance (TA24)	Q3 FY 2026
Complete Phase 3 of the LED Streetlight Conversion (TA22)	Q4 FY 2026

Goal: Provide sustainable city streets, sidewalks, streetlights, and pedestrian and bicycle amenities in accordance with federal, State, and local standards and city transportation plans and policies
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of sidewalks installed through the Sidewalks (TE21) CIP project as scheduled (Target: 100% of 2,500 linear feet)*	4%	104%	100%	100%

**FY 2023 actual was impacted by the need to conduct feasibility studies for sidewalks proposed in FY 2024 and FY 2025.*

Short Term Objectives	Planned Completion
Complete construction of the Potomac Valley Road, Highland Avenue, Frederick Avenue, Monroe Street, and Nelson Street sidewalks (TE21)	Q2 FY 2026
Collaborate with community stakeholders to develop a standard neighborhood welcome sign design	Q3 FY 2026
Install four neighborhood welcome signs	Q4 FY 2026

Traffic and Transportation Division FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Traffic Operations and Streetlights	2,530,775	2,729,480	2,919,250	7.0%
Transportation Improvement Plan	226,945	259,290	259,290	0.0%
Division Total ($)	**2,757,720**	**2,988,770**	**3,178,540**	**6.3%**

Traffic and Transportation Division FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,335,302	1,543,210	1,631,420	5.7%
Operating	1,226,774	1,236,260	1,309,820	6.0%
Capital Outlay	195,644	206,000	220,000	6.8%
Other	-	3,300	17,300	424.2%
Division Total ($)	**2,757,720**	**2,988,770**	**3,178,540**	**6.3%**

Traffic and Transportation Division FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Traffic Operations and Streetlights	6,600	6,600	6,600	0.0%
Transportation Improvement Plan	72,590	350,000	350,000	0.0%
Division Total ($)	**79,190**	**356,600**	**356,600**	**0.0%**

Traffic and Transportation Division FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Traffic Operations and Streetlights	8.00	9.00	9.00	0.0%
Transportation Improvement Plan	-	-	-	-
Regular Subtotal	**8.00**	**9.00**	**9.00**	**0.0%**
Temporary				
Traffic Operations and Streetlights	0.10	0.10	0.10	0.0%
Transportation Improvement Plan	-	-	-	-
Temporary Subtotal	**0.10**	**0.10**	**0.10**	**0.0%**
Division Total	**8.10**	**9.10**	**9.10**	**0.0%**

Significant Changes from FY 2025 to FY 2026

Funding totaling $15,000 for neighborhood signs, as well as $80,000 in one-time funding for noise abatement studies along Gude Drive is included in the Traffic Operations and Streetlights operating category budget.

Capital outlay funding was adjusted due to increased costs for major repairs to the city's streetlights and signal equipment.

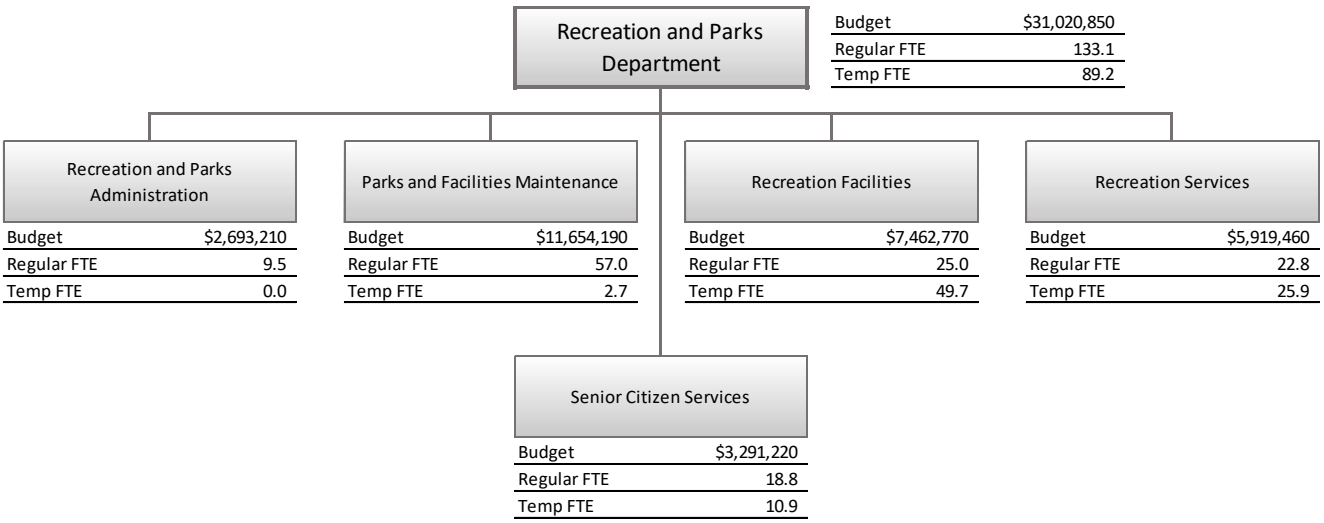
Software subscription funding was reclassified from the operating category to the other category, resulting in an increase in this Division's other category budget.


ROCKVILLE · MARYLAND

Recreation and Parks Department

The Department of Recreation and Parks promotes participation for all Rockville residents in diverse, interesting, and high quality recreational and leisure opportunities in safe, modern, and well-maintained parks and facilities.

The Department of Recreation and Parks (R&P) nurtures community connections and makes lifelong memories by providing high quality recreational and educational programming and facilities for Rockville residents and non-residents of all ages. The Department administers the city's diverse array of recreation opportunities, including youth and adult sports, health and wellness activities, teen programs, afterschool programs, specialty classes, summer camps, and senior programs, among many other offerings. The Department also delivers programs, services, and provides recreation fund scholarship resources, for eligible youth, seniors and families, reduced price facility memberships, and youth development initiatives. The Department has responsibility for the stewardship, maintenance, and management of all city facilities, trees, and over 1,000 acres of parkland, rights-of-way, and open spaces. The Department manages all city community and specialty centers, including the Glenview Mansion, F. Scott Fitzgerald Theatre, Senior Center, Croydon Creek Nature Center, and the Swim and Fitness Center, and produces citywide special events, such as the Antique and Classic Car Show, Hometown Holidays, the Rockville Independence Day Celebration, and the weekly Farmers Market.



Fiscal Year 2025 Accomplishments

- Finalist for the 2025 National Gold Medal Award for Excellence in Park and Recreation Management by the American Academy for Park and Recreation Administration and the National Recreation and Parks Association
- Began design: Completed design: David Scull Park Renovation (RA19); Began construction: King Farm Farmstead Electric Infrastructure (RB23), Lincoln Park Community Center Improvements (RA22), F. Scott Fitzgerald Theatre ADA Improvements (RA20)
- Completed projects include: Playground Replacements (RC21) – Bullards Park, Woodley Gardens Park, and Maryvale Park; Rockville Swim and Fitness Center Recreation Pool Renovations (RC18); asphalt/concrete/path/trail renovation in Elwood Smith, Fallsgrove, and Mattie J.T. Stepanek Parks; athletic court renovations in Mattie J.T. Stepanek, College Gardens, Dogwood, Maryvale, Isreal, Montrose, Monument, and Civic Center Parks; ADA accessibility upgrades to the parking lots for Dogwood and Mattie Stepanek Parks; roof replacements at City Hall, Bouic House, Monument Park, Civic Center storage building, Lincoln Park, Dogwood Park, and Twinbrook Park buildings; Promenade Park Elevator Replacement (RD21); Maintenance Yard open bay demolition; HVAC replacement: City Hall, Glenview Mansion, Twinbrook Annex, and Arts and Innovation Center – IT Room; King Farm Farmstead 47-space parking lot in partnership with developer
- Approximately 1,858 volunteers contributed a total of 61,434 hours to department activities (valued at $1.9 million)

- Distributed $52,000 worth of produce/food to local families as part of the Eat Fresh Rockville program
- Received a total of $625,495 in grant funding from multiple sources, such as the Chesapeake Bay Trust, the National Council on Aging, Rockville Recreation and Parks Foundation, and the Maryland State Arts Council; and through the generosity of more than 1,000 individuals, received $17,000 to provide financial assistance to qualified families
- Assisted with procurement of new Enterprise Asset Management and Customer Relationship Module software
- Performed over 700 playground safety inspections, 2,000 daily facilities inspections, and 200 forestry job briefings
- Senior Center and Capital Area Food Bank established a Mobile Market providing free produce and shelf-stable food assisting more than 120 people per month, and more than 250 family members
- Rockville-Montgomery Swim Club, a Rockville Swim and Fitness Center program, was awarded Gold Medal Status by U.S.A. Swimming, recognizing the performance of swimmers ranked within the top 1% of teams nationwide
- Received National Arbor Day Foundation's Tree City USA (36th year) award and MD Urban and Community Forest Council's PLANT Award: planted 450 trees, removed 560 hazardous trees, pruned 4,220 trees (including street trees in King Farm, College Gardens, Woodley Gardens, Rose Hill, and Rose Hill Falls), and planted 29,000 annuals and 46,000 spring flowering bulbs in 214 locations around the city
- Supported 24 Weed Warrior and 24 Adopt a Stream events, and removed and treated invasive bamboo in Dawson Farm, Potomac Woods, and Dogwood Parks
- Remodeled the front desk area of the Croydon Creek Nature Center, and expanded the Native Plant Sale
- Villages under development: Twinbrook, Town Center, and Wootton's Mill. West Rockville Village was incorporated
- Hired the new Program Access Supervisor position to lead the ADA Access and Inclusion Team to improve opportunities and access to city facilities, parks, and recreation programs and services
- Expanded the Adventure Kids Summer Camp at Thomas Farm Community Center to increase the number of participants each session and offered the first toddler summer camp – both camps had full enrollment
- Twinbrook Community Recreation Center began a new Toddler Time program serving participants ages two to five
- In partnership, Lincoln Park Community Center and VisArts completed a new mural on exterior wall of the building
- Twinbrook Elementary School afterschool program became licensed with the State of Maryland
- In partnership, Lincoln Park Community Center and Montgomery College presented International Night
- Rockville Seniors Inc. supported the English as a Second Language Program by funding $51,705 to support classes
- The Senior Center created an Emergency Response Plan to handle medical and behavioral emergencies
- New senior programs include *Next Step Fitness-Beyond Rehab* to assist with transitioning seniors from physical therapy to independent exercise, on demand fitness programming, and intergenerational programming

Recreation and Parks Department Fiscal Year 2026 Outlook

- Continue to implement the 2020 Recreation and Parks Strategic Plan, 2016 ADA Transition Plan, 2016 Senior Center Needs Assessment Implementation Plan, 2019 Arts and Culture Plan, 2015 RSFC Facility Audit and Recommendations Plan, 2022 RedGate Park Master Plan, Comprehensive Plan, and 2024 Town Center Master Plan
- Prune all street trees within the Town Center, Maryvale, Lincoln Park, and England Terrace neighborhoods
- Begin design RedGate Park Master Plan (RE23), Complete Dawson Farm Park *Granary* pavilion restoration; David Scull Park Improvement Project (RA19), F. Scott Fitzgerald ADA Improvements (RA20), Lincoln Park Community Center Improvements (RA22), Twinbrook Community Center and Annex Restrooms Renovation (RC24), and King Farm Farmstead Electric Infrastructure (RB23); HVAC replacements at Croydon Creek Nature Center, Rockcrest, Mansion, and Lincoln Park gym; roof replacement at Dogwood Park, Water Treatment Plant, and Twinbrook Annex
- Reopening of the newly renovated F. Scott Fitzgerald Theatre and Lincoln Park Community Center
- Implement new Enterprise Asset Management system in collaboration with IT and DPW
- Collaborate with DPW on the Green Space Management Plan
- Finalize the King Farm Master Plan and present to Mayor and Council
- Continue evaluating new opportunities to expand the supply of affordable childcare options

Recreation and Parks Department FY 2026 Adopted Expenditures by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Recreation and Parks Administration	2,520,822	2,554,720	2,693,210	5.4%
Parks and Facilities Maintenance	10,634,615	11,227,740	11,654,190	3.8%
Recreation Facilities	6,468,408	6,681,790	7,462,770	11.7%
Recreation Services	5,301,467	5,745,760	5,919,460	3.0%
Senior Citizen Services	3,060,104	3,104,170	3,291,220	6.0%
Department Total ($)	**27,985,416**	**29,314,180**	**31,020,850**	**5.8%**

Recreation and Parks Department FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	18,320,276	19,391,700	20,778,510	7.2%
Operating	8,076,372	8,535,970	8,922,440	4.5%
Capital Outlay	1,222,521	1,014,700	956,780	-5.7%
Other	366,247	371,810	363,120	-2.3%
Department Total ($)	**27,985,416**	**29,314,180**	**31,020,850**	**5.8%**

Significant Changes from FY 2025 to FY 2026

Personnel costs increased by $120,550 due to minimum wage increases and funding to alleviate wage compression; in Recreation and Parks Administration due to the transfer of two 0.5 FTE General Services Aide positions from Human Resources; in Recreation Facilities by $108,530 to restore one-time reductions due to facility closures, $77,750 for ongoing costs associated with facility renovations, $133,020 to support demand for expanded programming, and due to the transition of a 0.5 FTE Program Specialist to a 1.0 FTE position.

Operating costs increased by $128,200 for utilities estimates, in Recreation Facilities by $58,500 for costs associated with facility renovations, and by $36,750 to support demand for expanded programming.

Capital outlay decreased in Recreation and Parks Administration by $36,480 due to the transfer of funding for the tracking of accessibility compliance from capital outlay to operating.

The other category decreased by $176,380 due to the transfer of community organization grant funding to Housing and Community Development. This was partially offset due to the reclassification of software subscription costs from the operating category, and increases to the Farmers Market Eat Fresh Program by $40,000 and the Recreation Fund by $10,000 based on increased usage of these programs.

Recreation and Parks Department FY 2026 Adopted Revenues by Division

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Recreation and Parks Administration	-	-	-	-
Parks and Facilities Maintenance	163,905	352,260	178,470	-49.3%
Recreation Facilities	4,670,856	3,556,830	4,454,850	25.2%
Recreation Services	3,173,398	2,654,810	2,872,270	8.2%
Senior Citizen Services	682,526	659,530	659,530	0.0%
Department Total ($)	**8,690,685**	**7,223,430**	**8,165,120**	**13.0%**

Recreation and Parks Department FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Recreation and Parks Administration	7.5	8.5	9.5	11.8%
Parks and Facilities Maintenance	56.0	57.0	57.0	0.0%
Recreation Facilities	24.5	24.5	25.0	2.0%
Recreation Services	22.2	22.8	22.8	0.0%
Senior Citizen Services	18.8	18.8	18.8	0.0%
Regular Subtotal	**129.0**	**131.6**	**133.1**	**1.1%**
Temporary				
Recreation and Parks Administration	-	-	-	-
Parks and Facilities Maintenance	2.7	2.7	2.7	0.0%
Recreation Facilities	52.2	49.7	49.7	0.0%
Recreation Services	26.8	25.9	25.9	0.0%
Senior Citizen Services	10.9	10.9	10.9	0.0%
Temporary Subtotal	**92.6**	**89.2**	**89.2**	**0.0%**
Department Total	**221.6**	**220.8**	**222.3**	**0.7%**

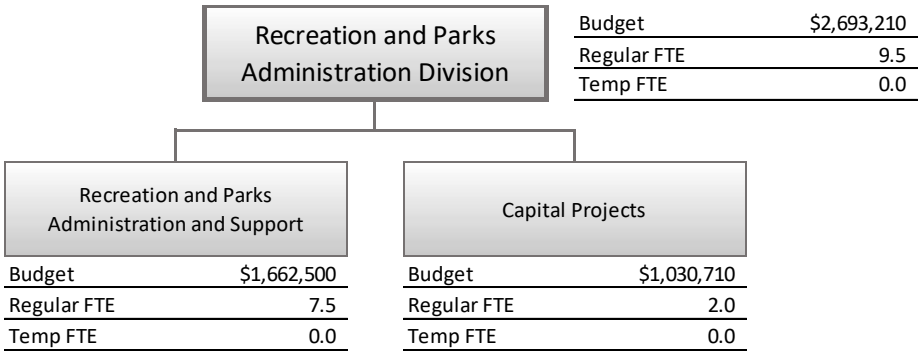
Significant Changes from FY 2025 to FY 2026

Revenues increased in Recreation Facilities by $159,740 for expanded programming, $171,500 to partially restore one-time reductions due to facility closures, $107,000 for expected participation and revenue increases associated with facility renovations, and $449,450 based on updated program participation and fee estimates; and in Recreation Services by $166,300 for expanded programming and $96,350 for updated program participation and fee estimates. These increases were partially offset by decreases in Parks and Facilities Maintenance of $175,060 based on expected developer contributions.

Regular FTEs increased in Recreation and Parks Administration due to the transfer of two 0.5 FTE General Services Aide positions from Human Resources; and in Recreation Facilities due to the transition of a 0.5 FTE Program Specialist to 1.0 FTE.

Recreation and Parks Administration Division

The Recreation and Parks Administration Division is responsible for the leadership and management of the Recreation and Parks Department, marketing and development functions, coordination of registration and customer service operations, and planning and management of capital and planned improvement projects. This Division also supports the Recreation and Park Advisory Board and the Rockville Recreation and Parks Foundation, Inc. Additionally, this Division oversees and manages projects in the Recreation and Parks and General Government program areas of the CIP that directly impact city facilities and park and open space areas.



Performance Measures and Short Term Objectives

Goal: Provide leadership and strategic direction to ensure quality stewardship of the city's lands and facilities as well as universal access to opportunities that improve community health and wellness
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of registered participants who are Rockville residents (Target: > 68%)	60%	60%	> 60%	> 60%
Percent of Rockville population participating in registration-based programming (Target: > 40%)	31%	35%	40%	40%
Percent of residents with access to a park within a 10-minute walk (Target: > 90%)	94%	93%	94%	93%
Acres of parkland per 1,000 residents (Target: 16.5)	15.8	15.8	15.7	15.8
Percent of department cost centers meeting cost recovery targets* (Target: = 100%)	92%	100%	≥ 96%	≥ 96%

** See the Supplemental Information section for a list of department cost centers and cost recovery targets.*

Short Term Objectives	Planned Completion
Present King Farm Farmstead Master Plan to Mayor and Council	Q2 FY 2026
Lead and manage RedGate Park Master Plan Implementation (RE23) design process	Q4 FY 2026
Create standard operating procedures for program accessibility modification requests	Q4 FY 2026

Goal: Provide high quality, efficient project management to improve city facilities and parkland amenities
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Short Term Objectives	Planned Completion
Complete athletic court improvements in Bullards, Civic Center, David Scull, Dogwood, Elwood Smith, Glenora, Monument, Mattie J.T. Stepanek, Potomac Woods, and Pump House Parks	Q4 FY 2026
Complete asphalt/concrete improvements within North Farm, Twinbrook, Pump House, Chestnut Lodge, Rose Hill Falls, College Gardens Parks, and a section of the Maintenance Yard at Rothgeb Drive	Q4 FY 2026

Recreation and Parks Administration Division FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Recreation and Parks Administration and Support	1,355,658	1,515,210	1,662,500	9.7%
Capital Projects	1,165,164	1,039,510	1,030,710	-0.8%
Division Total ($)	**2,520,822**	**2,554,720**	**2,693,210**	**5.4%**

Recreation and Parks Administration Division FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	1,352,955	1,531,810	1,627,820	6.3%
Operating	283,975	260,280	286,750	10.2%
Capital Outlay	812,415	662,000	625,520	-5.5%
Other	71,477	100,630	153,120	52.2%
Division Total ($)	**2,520,822**	**2,554,720**	**2,693,210**	**5.4%**

Recreation and Parks Administration Division FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Recreation and Parks Administration and Support	-	-	-	-
Capital Projects	-	-	-	-
Division Total ($)	**-**	**-**	**-**	**-**

Recreation and Parks Administration Division FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Recreation and Parks Administration and Support	5.5	6.5	7.5	15.4%
Capital Projects	2.0	2.0	2.0	0.0%
Regular Subtotal	**7.5**	**8.5**	**9.5**	**11.8%**
Temporary				
Recreation and Parks Administration and Support	-	-	-	-
Capital Projects	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**
Division Total	**7.5**	**8.5**	**9.5**	**11.8%**

Significant Changes from FY 2025 to FY 2026

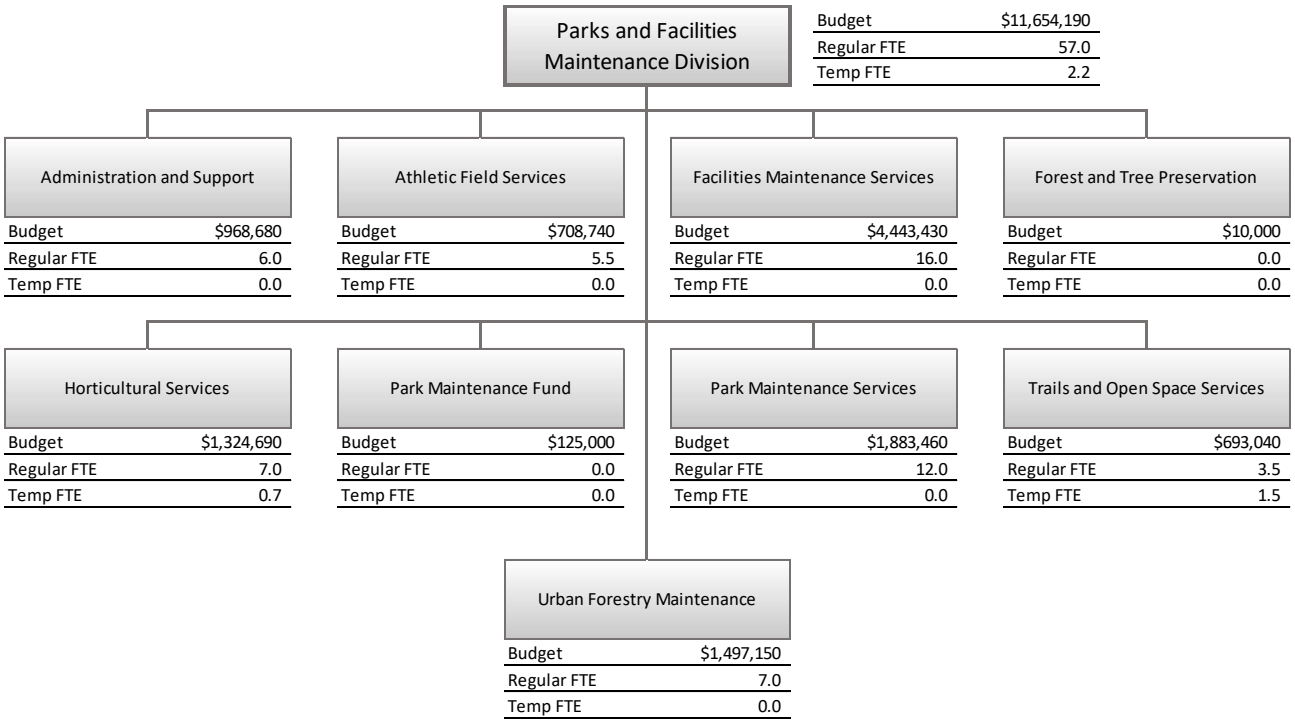
Regular FTEs, and associated personnel costs, increased in Recreation and Parks (R&P) Administration and Support due to the transfer of two 0.5 FTE General Services Aide positions from Human Resources.

Operating costs increased in Capital Projects by $36,480 due to the transfer of funding for the tracking of accessibility compliance from capital outlay to operating, and in R&P Administration and Support by $50,000 for increased credit card fees for program registration, and by $15,000 for increased professional development. This was partially offset by the reclassification of $70,000 of software subscription costs from the operating category to the other category.

The other category increased further by $9,890 due to the reclassification of software subscription costs from other divisions, and by $25,000 for online registration software cost increases based on increased online registrations. This was offset by a decrease of $60,000 due to the transfer of community organization grant funding to Housing and Community Development.

Parks and Facilities Maintenance Division

The Parks and Facilities Maintenance Division is responsible for the stewardship and management of all the city's parkland and open space, as well as maintenance of all city facilities. This Division handles the operation, maintenance, and improvements to Rockville's parks, rights-of-way, street trees, athletic fields, and courts. It plants and maintains the annual and perennial flowers throughout the city. The Division also provides essential support for sports, special events, and other programs. The Division manages projects in the Recreation and Parks and General Government CIP program areas that directly impact city parks, open spaces, and city facilities.



Performance Measures and Short Term Objectives

Goal: Provide support services and leadership for the stewardship of all parks, facilities, and the urban forest
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number and acreage of city parks	66/1,058	66/1,058	66/1,058	66/1,058
Parks maintenance expenditures per acre	$4,389	$4,750	$4,938	$5,268
Percent of "urgent" work orders completed within 24 hours	82%	83%	85%	85%

Short Term Objectives	Planned Completion
Assist with implementation of new Enterprise Asset Management system	Q4 FY 2026

Goal: Maintain and manage all parks and open space to provide high-quality, safe places that contribute to distinctive neighborhoods and sound environmental stewardship
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Short Term Objectives	Planned Completion
Complete at least 700 playground inspections	Q4 FY 2026
Complete 260 park inspections	Q4 FY 2026
Complete Woottons Mill Park pavilion feasibility study	Q4 FY 2026
Implement a pilot program for recycling in parks	Q4 FY 2026

Goal: Provide maintenance and management of all city facilities to keep them in their as-built condition
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Facilities Maintenance expenditures per square foot	$8.52	$8.82	$9.32	$9.94
Number and square footage of city facilities maintained	77/ 518,592	77/ 518,592	77/ 518,592	77/ 518,592
Percent of preventive maintenance tasks performed as scheduled	100%	100%	100%	100%

Short Term Objectives	Planned Completion
Complete roof replacements at Twinbrook Community Recreation Center, Elwood Smith Recreation Center, and Recreation Services storage building	Q2 FY 2026
Complete boiler replacements at City Hall and Glenview Mansion	Q2 FY 2026

Goal: Preserve, protect, maintain, and manage Rockville's urban forest
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of street trees scheduled for pruning completed	100%	100%	100%	100%

Short Term Objectives	Planned Completion
Complete street tree pruning in Town Center, Maryvale, Lincoln Park and England Terrace neighborhoods	Q4 FY 2026
Complete GIS mapping of 4,000 street trees	Q4 FY 2026

Parks and Facilities Maintenance Division FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration and Support	837,006	937,970	968,680	3.3%
Athletic Field Services	687,455	717,300	708,740	-1.2%
Facilities Maintenance Services	4,090,535	4,255,400	4,443,430	4.4%
Forest and Tree Preservation	10,000	10,000	10,000	0.0%
Horticultural Services	1,354,675	1,263,260	1,324,690	4.9%
Park Maintenance Fund	124,931	125,000	125,000	0.0%
Park Maintenance Services	1,516,355	1,830,010	1,883,460	2.9%
Trails and Open Space Services	598,388	642,770	693,040	7.8%
Urban Forestry Maintenance	1,415,270	1,446,030	1,497,150	3.5%
Division Total ($)	**10,634,615**	**11,227,740**	**11,654,190**	**3.8%**

Parks and Facilities Maintenance Division FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	5,893,794	6,209,350	6,578,110	5.9%
Operating	4,392,026	4,722,390	4,782,880	1.3%
Capital Outlay	348,795	296,000	293,200	-0.9%
Other	-	-	-	-
Division Total ($)	**10,634,615**	**11,227,740**	**11,654,190**	**3.8%**

Parks and Facilities Maintenance Division FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration and Support	12,000	3,000	3,000	0.0%
Athletic Field Services	-	-	-	-
Facilities Maintenance Services	56,834	45,460	46,730	2.8%
Forest and Tree Preservation	21,209	90,390	28,250	-68.7%
Horticultural Services	-	-	-	-
Park Maintenance Fund	58,126	197,670	84,750	-57.1%
Park Maintenance Services	-	-	-	-
Trails and Open Space Services	15,736	15,740	15,740	0.0%
Urban Forestry Maintenance	-	-	-	-
Division Total ($)	**163,905**	**352,260**	**178,470**	**-49.3%**

Significant Changes from FY 2025 to FY 2026

Administration and Support operating costs decreased by $50,000 due to the removal of one-time funding. This decrease was partially offset by the addition of $25,000 for a feasibility study for a picnic pavilion in Woottons Mill Park.

Horticultural Services operating costs increased by $20,000 for operating costs associated with the Playground Structure Replacement: FY26-FY30 (RC26) CIP project.

Park Maintenance Services operating costs decreased by $165,000 due to the removal of one-time funding. This decrease was offset by the addition of $50,000 for electric landscaping equipment, $30,000 for operating costs associated with the RedGate Park Master Plan Implementation (RE23) CIP project, and $40,000 for operating costs associated with the Playground Structure Replacement: FY26-FY30 (RC26) CIP project.

Facilities Maintenance Services operating costs increased by $44,820 for utilities estimates.

Trails and Open Space Services operating costs increased by $30,000 for invasive plant species management.

Revenues decreased in Forest and Tree Preservation by $62,140 and Park Maintenance Fund by $112,920 based on expected developer contributions.

Parks and Facilities Maintenance Division
FY 2026 Adopted Regular and Temporary FTEs

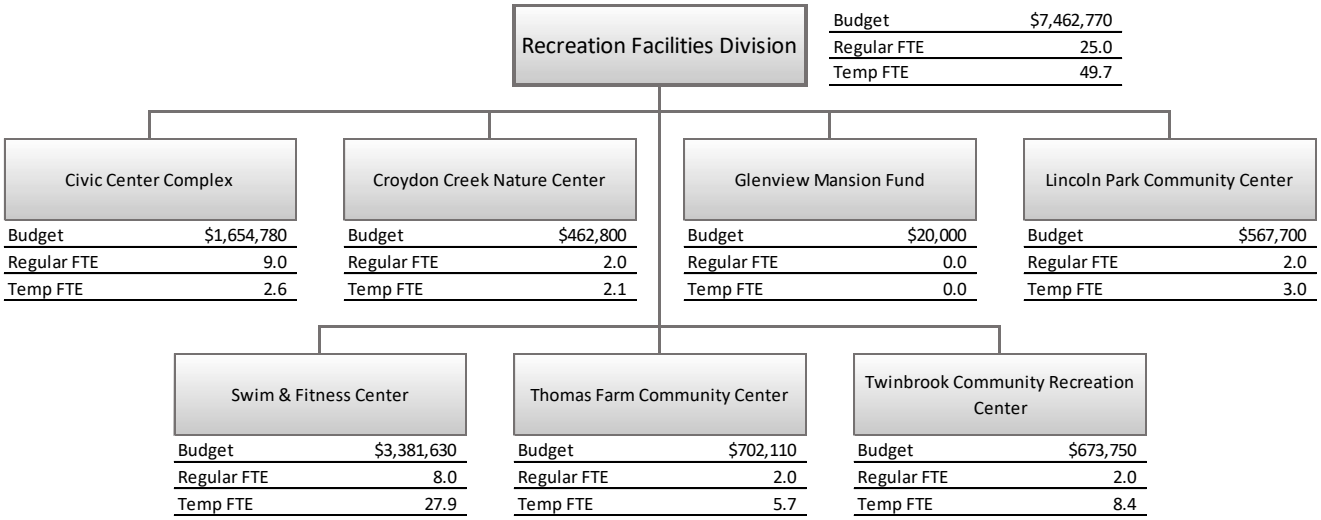
	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Administration and Support	6.0	6.0	6.0	0.0%
Athletic Field Services	5.5	5.5	5.5	0.0%
Facilities Maintenance Services	16.0	16.0	16.0	0.0%
Forest and Tree Preservation	-	-	-	-
Horticultural Services	7.0	7.0	7.0	0.0%
Park Maintenance Fund	-	-	-	-
Park Maintenance Services	12.0	12.0	12.0	0.0%
Trails and Open Space Services	3.5	3.5	3.5	0.0%
Urban Forestry Maintenance	6.0	7.0	7.0	0.0%
Regular Subtotal	**56.0**	**57.0**	**57.0**	**0.0%**
Temporary				
Administration and Support	-	-	-	-
Athletic Field Services	-	-	-	-
Facilities Maintenance Services	-	-	-	-
Forest and Tree Preservation	-	-	-	-
Horticultural Services	0.7	0.7	0.7	0.0%
Park Maintenance Fund	-	-	-	-
Park Maintenance Services	-	-	-	-
Trails and Open Space Services	1.5	1.5	1.5	0.0%
Urban Forestry Maintenance	-	-	-	-
Temporary Subtotal	**2.2**	**2.2**	**2.2**	**0.0%**
Division Total	**58.2**	**59.2**	**59.2**	**0.0%**

Significant Changes from FY 2025 to FY 2026

There were no significant changes.

Recreation Facilities Division

The Recreation Facilities Division safely and efficiently maintains and operates three community centers—Lincoln Park, Twinbrook, and Thomas Farm—and three specialty facilities—Croydon Creek Nature Center, the Rockville Civic Center (Glenview Mansion, Cottage, F. Scott Fitzgerald Theatre, Social Hall, Elwood Smith Community Center, Pump House Community Center, park pavilion rentals, and the community gardens at Woottons Mill Park), and the Rockville Swim and Fitness Center. The Division ensures these facilities are ready for use and provides high-quality, diverse, and appropriate programming and services. The Division is responsible for delivering a wide variety of high-quality activities for drop-in use, structured programs, special events, facility rental opportunities, and performing and visual arts events. The Division manages CIP projects in the Recreation and Parks program area that directly impact these facilities.



Performance Measures and Short Term Objectives

Goal: Provide safe, innovative, high-quality recreation programs that improve health and wellness, ensure social equity, and provide cultural opportunities for residents and visitors
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of visits per year (all recreation facilities)*	666,756	661,689	509,500	547,000
Rentals per year (all recreation facilities)*	2,330	2,284	1,374	1,589

**The F. Scott Fitzgerald Theatre and Lincoln Park Community Center will be impacted by partial closures during FY 2026 due to the F. Scott Fitzgerald Theatre ADA Improvements (RA20) and Lincoln Park Community Center Improvements (RA22) CIP projects.*

Goal: Provide safe, socially equitable access to high-quality, special-focus facilities offering experiences to meet the interests and needs of regional participants; to foster involvement with health and wellness activities; to engage people with arts, cultural, and recreational opportunities; and to cultivate environmental literacy and stewardship
Guiding Principle(s): Effective and Efficient Service Delivery

Short Term Objectives	Planned Completion
Project close out of Rockville Swim and Fitness Center Outdoor Recreation Pool Renovations (RC18)	Q1 FY 2026
Complete construction and project close out of the F. Scott Fitzgerald Theatre ADA Improvements (RA20)	Q1 FY 2026
Complete construction and project close out of the Lincoln Park Community Center Improvements (RA22) project	Q4 FY 2026

Recreation Facilities Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Civic Center Complex	1,468,545	1,502,180	1,654,780	10.2%
Croydon Creek Nature Center	405,717	406,670	462,800	13.8%
Glenview Mansion Fund	-	20,000	20,000	0.0%
Lincoln Park Community Center	475,838	430,990	567,700	31.7%
Swim & Fitness Center	2,894,457	3,032,420	3,381,630	11.5%
Thomas Farm Community Center	629,459	631,360	702,110	11.2%
Twinbrook Community Recreation Center	594,392	658,170	673,750	2.4%
Division Total ($)	**6,468,408**	**6,681,790**	**7,462,770**	**11.7%**

Recreation Facilities Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	4,935,470	5,012,900	5,664,030	13.0%
Operating	1,429,199	1,578,840	1,766,680	11.9%
Capital Outlay	50,539	36,700	32,060	-12.6%
Other	53,200	53,350	-	-100.0%
Division Total ($)	**6,468,408**	**6,681,790**	**7,462,770**	**11.7%**

Significant Changes from FY 2025 to FY 2026

Personnel costs increased across the division by $68,130 due to minimum wage increases and funding to alleviate wage compression; in the Civic Center Complex by $38,530 to partially restore one-time reductions due to facility closure; in Croydon Creek Nature Center by $19,720 for expanded programming; in Lincoln Park Community Center (LPCC) by $70,000 to restore one-time reductions due to facility closure and $25,000 for ongoing costs associated with the LPCC Improvements (RA22); and in the Swim and Fitness Center by $100,800 to support program demand, $52,750 associated with the Outdoor Recreation Pool Renovations (RC18), and due to the transition of a 0.5 FTE Program Specialist to 1.0 FTE.

Operating costs increased across the division by $76,280 for utilities estimates; in the Civic Center Complex by $27,500 for one-time costs associated with the F. Scott Fitzgerald Theatre ADA Improvements (RA20); in LPCC by $31,000 for ongoing costs associated with the LPCC Improvements (RA22); in Swim & Fitness Center by $45,500 for ongoing costs associated with the Outdoor Recreation Pool Renovations (RC18); and in Thomas Farm Community Center by $24,250 for expanded revenue-supported programming

The other category decreased by $53,350 in Civic Center Complex due to transferring community organization grant funding to HCD.

Recreation Facilities Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Civic Center Complex	742,984	413,000	647,900	56.9%
Croydon Creek Nature Center	132,414	108,940	130,440	19.7%
Glenview Mansion Fund	20,000	20,000	20,000	0.0%
Lincoln Park Community Center	127,787	34,500	138,150	300.4%
Swim & Fitness Center	3,213,255	2,605,970	3,094,440	18.7%
Thomas Farm Community Center	217,203	184,820	219,320	18.7%
Twinbrook Community Recreation Center	217,213	189,600	204,600	7.9%
Division Total ($)	**4,670,856**	**3,556,830**	**4,454,850**	**25.2%**

Recreation Facilities Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Civic Center Complex	9.0	9.0	9.0	0.0%
Croydon Creek Nature Center	2.0	2.0	2.0	0.0%
Glenview Mansion Fund	-	-	-	-
Lincoln Park Community Center	2.0	2.0	2.0	0.0%
Swim & Fitness Center	7.5	7.5	8.0	6.7%
Thomas Farm Community Center	2.0	2.0	2.0	0.0%
Twinbrook Community Recreation Center	2.0	2.0	2.0	0.0%
Regular Subtotal	**24.5**	**24.5**	**25.0**	**2.0%**
Temporary				
Civic Center Complex	3.7	2.6	2.6	0.0%
Croydon Creek Nature Center	2.1	2.1	2.1	0.0%
Glenview Mansion Fund	-	-	-	-
Lincoln Park Community Center	5.2	3.0	3.0	0.0%
Swim & Fitness Center	27.1	27.9	27.9	0.0%
Thomas Farm Community Center	5.7	5.7	5.7	0.0%
Twinbrook Community Recreation Center	8.4	8.4	8.4	0.0%
Temporary Subtotal	**52.2**	**49.7**	**49.7**	**0.0%**
Division Total	**76.7**	**74.2**	**74.7**	**0.7%**

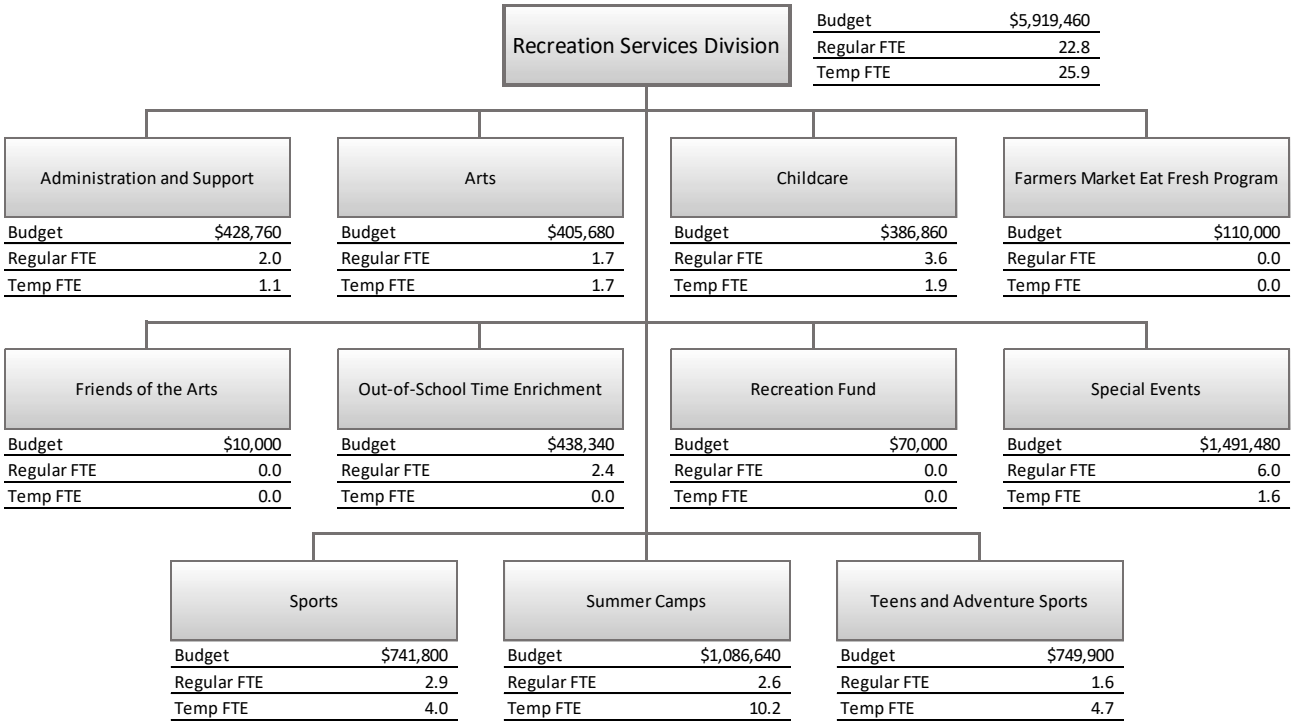
Significant Changes from FY 2025 to FY 2026

Revenue increased in Civic Center Complex by $131,500 to partially restore one-time reductions due to facility closure, and $100,000 based on historical revenues; in Croydon Creek Nature Center by $21,500 for expanded programming; in Lincoln Park Community Center by $40,000 to partially restore one-time reductions due to facility closure and $56,000 due to increased programming associated with the Lincoln Park Community Center Improvements (RA22); in Swim and Fitness Center by $107,000 associated with the Outdoor Recreation Pool Renovations (RC18), and $382,190 based on historical revenues, fee and participation increases, and expanded programming; in Thomas Farm Community Center by $34,500 due to increased programming; and in Twinbrook Community Recreation Center by $15,000 based on historical revenues.

Regular FTEs increased in the Swim and Fitness Center by 0.5 due to the transition of a 0.5 FTE Program Specialist to 1.0 FTE.

Recreation Services Division

The Recreation Services Division provides high-quality recreational and educational programming with an emphasis on improving the health of our community, enhancing social equity, planning and delivering high-quality special events, and providing opportunities for cultural growth. The Arts, Childcare, Out-of-School Time Enrichment, Special Events, Sports, Summer Camps, and Teens and Adventure Sports programs are managed by this Division. The Recreation Fund collects donations and provides financial assistance to eligible residents toward participation in recreation programs. This Division also manages projects in the Recreation and Parks program area of the CIP that directly impact recreation programming.



Performance Measures and Short Term Objectives

Goal: Provide high-quality recreation programs and services to Rockville area residents
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of registrations received in recreation programs	11,455	12,286	10,500	11,500
Recreation program cancellation rate (Target: ≤ 20%)	18%	10%	20%	≤ 20%

Short Term Objectives	Planned Completion
Produce and distribute, via community hubs, online platforms, email campaigns, and targeted social media, nine dynamic recreation guides in digital and print formats to boost program awareness and participation	Q4 FY 2026

Goal: Provide activities and services for children and teens that represent a good value; provide childcare, as well as safe, fun, and enriching activities during out-of-school time, and promote healthy and active lifestyles
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of child and teen program enrollment compared to capacity	69%	78%	65%	65%

Short Term Objectives	Planned Completion
Introduce two new affordable, high-quality programs for children and teens that promote skill development, creativity, and healthy, active lifestyles during out-of-school time, ensuring accessibility and community value	Q2 FY 2026

Goal: Produce high quality, innovative, safe, and diverse community special event celebrations and ceremonies for residents and visitors
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of community events and ceremonies planned, supported, and licensed	108	109	110	110

Short Term Objectives	Planned Completion
Develop and implement an updated comprehensive safety protocol for community events and ceremonies, including clear safety guidelines, detailed emergency response plans, and an efficient, standardized event approval process	Q3 FY 2026

Goal: Provide individuals opportunities for growth through participation in sports, fitness, recreation, and leisure activities while promoting healthy and active living
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Percent of adult program enrollment compared to the total capacity	69%	60%	60%	60%

Short Term Objectives	Planned Completion
Conduct a community survey to identify interests and needs for adult sports, fitness, recreation, and leisure programs	Q4 FY 2026

Recreation Services Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration and Support	405,988	419,230	428,760	2.3%
Art in Public Architecture*	-	-	-	-
Art in Public Places*	46,070	-	-	-
Arts	265,987	401,040	405,680	1.2%
Childcare	337,450	404,580	386,860	-4.4%
Classes**	281,613	-	-	-
Farmers Market Eat Fresh Program	96,124	70,000	110,000	57.1%
Friends of the Arts	6,408	10,000	10,000	0.0%
Out-of-School Time Enrichment	249,634	405,460	438,340	8.1%
Recreation Fund	62,881	60,000	70,000	16.7%
Special Events	1,479,477	1,536,840	1,491,480	-3.0%
Sports	638,778	697,490	741,800	6.4%
Summer Camps	895,905	1,068,650	1,086,640	1.7%
Teens and Adventure Sports	535,152	672,470	749,900	11.5%
Division Total ($)	**5,301,467**	**5,745,760**	**5,919,460**	**3.0%**

**Art in Public Architecture and Art in Public Places were relocated to the City Manager's Office in FY 2025.*
***Classes was removed in FY 2025, and all funding was redistributed to Arts, Out-of-School Time Enrichment, and Teens and Adventure Sports.*

Recreation Services Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	3,553,478	3,953,740	4,054,710	2.6%
Operating	1,523,483	1,585,190	1,679,750	6.0%
Capital Outlay	5,221	14,000	-	-100.0%
Other	219,285	192,830	185,000	-4.1%
Division Total ($)	**5,301,467**	**5,745,760**	**5,919,460**	**3.0%**

Significant Changes from FY 2025 to FY 2026

Operating costs increased in Sports by $26,000 and in Teens and Adventure Sports by $54,550 due to revenue-supported expanded programming.

The other category decreased by $9,200 in Arts and $48,830 in Special Events due to transferring community organization grant funding to Housing and Community Development. This was partially offset by increases to the Farmers Market Eat Fresh Program by $40,000 and the Recreation Fund by $10,000 based on increased usage of these programs.

Capital outlay decreased in Sports based on the annual equipment replacement cycle.

Recreation Services Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Administration and Support	-	-	-	-
Art in Public Architecture*	136,310	-	-	-
Art in Public Places*	93,320	-	-	-
Arts	146,405	254,020	275,720	8.5%
Childcare	356,720	356,110	356,160	0.0%
Classes**	381,342	-	-	-
Farmers Market Eat Fresh Program	124,179	70,000	110,000	57.1%
Friends of the Arts	29,271	10,000	10,000	0.0%
Out-of-School Time Enrichment	116,828	214,190	214,190	0.0%
Recreation Fund	35,511	30,000	30,000	0.0%
Special Events	117,219	122,300	122,300	0.0%
Sports	484,809	465,730	504,600	8.3%
Summer Camps	780,004	736,330	771,980	4.8%
Teens and Adventure Sports	371,480	396,130	477,320	20.5%
Division Total ($)	**3,173,398**	**2,654,810**	**2,872,270**	**8.2%**

**Art in Public Architecture and Art in Public Places were relocated to the City Manager's Office in FY 2025.*
***Classes was removed in FY 2025, and all funding was redistributed to Arts, Out-of-School Time Enrichment, and Teens and Adventure Sports.*

Significant Changes from FY 2025 to FY 2026

Revenue increased in Arts by $21,700 based on fee and participation increases; in the Farmers Market Eat Fresh Program by $40,000 based on historical revenues; in Sports by $37,370 due to expanded programming; in Summer Camps by $34,650 based on fee and participation increases; in Teens and Adventure Sports by $81,190 due to expanded programming.

Recreation Services Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Administration and Support	2.0	2.0	2.0	0.0%
Art in Public Architecture*	-	-	-	-
Art in Public Places*	-	-	-	-
Arts	1.0	1.7	1.7	0.0%
Childcare	3.0	3.6	3.6	0.0%
Classes**	1.4	-	-	-
Farmers Market Eat Fresh Program	-	-	-	-
Friends of the Arts	-	-	-	-
Out-of-School Time Enrichment	2.0	2.4	2.4	0.0%
Recreation Fund	-	-	-	-
Special Events	6.0	6.0	6.0	0.0%
Sports	2.8	2.9	2.9	0.0%
Summer Camps	2.5	2.6	2.6	0.0%
Teens and Adventure Sports	1.5	1.6	1.6	0.0%
Regular Subtotal	**22.2**	**22.8**	**22.8**	**0.0%**
Temporary				
Administration and Support	1.1	1.1	1.1	0.0%
Art in Public Architecture*	-	-	-	-
Art in Public Places*	-	-	-	-
Arts	1.0	1.7	1.7	0.0%
Childcare	1.9	1.9	1.9	0.0%
Classes**	1.1	-	-	-
Farmers Market Eat Fresh Program	-	-	-	-
Friends of the Arts	-	-	-	-
Out-of-School Time Enrichment	0.7	0.7	0.7	0.0%
Recreation Fund	-	-	-	-
Special Events	1.6	1.6	1.6	0.0%
Sports	4.0	4.0	4.0	0.0%
Summer Camps	11.1	10.2	10.2	0.0%
Teens and Adventure Sports	4.3	4.7	4.7	0.0%
Temporary Subtotal	**26.8**	**25.9**	**25.9**	**0.0%**
Division Total	**49.0**	**48.7**	**48.7**	**0.0%**

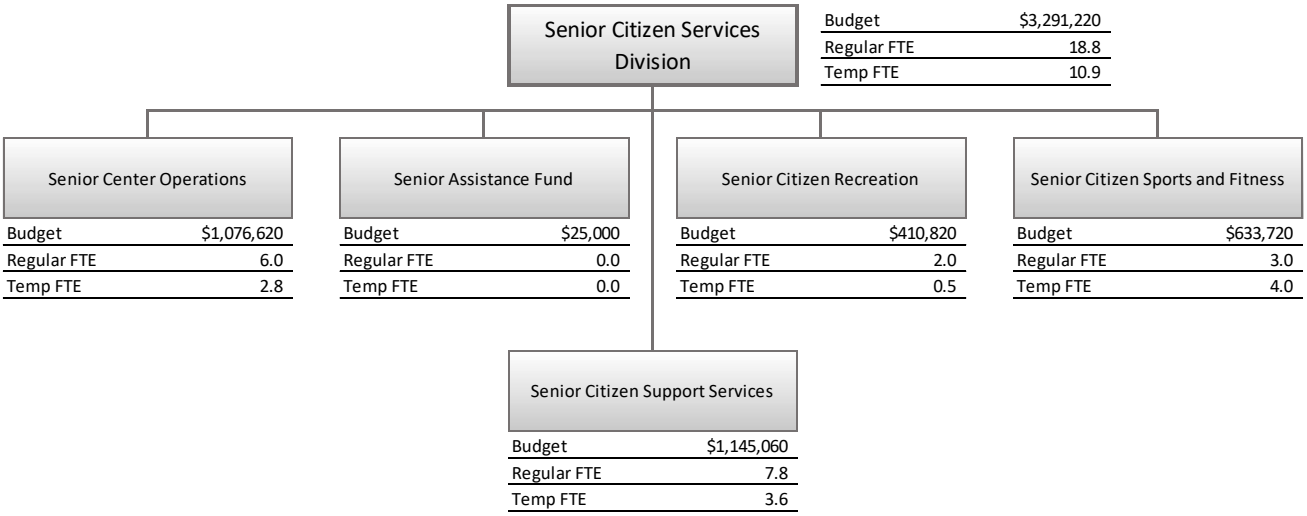
**Art in Public Architecture and Art in Public Places were relocated to the City Manager's Office in FY 2025.*
***Classes was removed in FY 2025, and all funding was redistributed to Arts, Out-of-School Time Enrichment, and Teens and Adventure Sports.*

Significant Changes from FY 2025 to FY 2026

There were no significant changes.

Senior Citizen Services Division

The Senior Citizen Services Division serves the city's diverse population of adults age 60 and above, and supports their social, recreational, educational, fitness, and wellness needs. This Division manages the 39,000 square foot Senior Center, the hub for the city's senior services. The Senior Center serves as a place to access information, services, and support related to aging. The Division also manages senior services and programming in community centers, neighborhood buildings, and satellite locations throughout the city. The Division offers programs and services for aging in place, transportation, socialization, recreation, leisure, education, trips, fitness, health, and wellness. Among those is the city's Villages program that links residents age 60 and above to neighborhood volunteers who assist with tasks to enable them to age in place. Staff provides support to the Senior Citizens Commission and Rockville Seniors, Incorporated (RSI). This Division manages projects in the Recreation and Parks program area of the CIP that directly impact the Senior Center or facilities that may have senior programming.



Performance Measures and Short Term Objectives

Goal: Ensure social equity among all Rockville adults aged 60 and above through a well-supported Senior Center and a broad range of available services
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of Senior Center members	1,633	1,642	1,650	1,650
Percent of Senior Center members retained	100%	100%	100%	100%
Number of Senior Center visits	67,638	69,469	68,000	70,000
Percent of Senior Center programs offered that target diversity, equity, and inclusion	16%	16%	16%	16%

Short Term Objectives	Planned Completion
Offer a variety of classes, and trips, including evening and weekend offerings, priced at an affordable rate to ensure equity and inclusion in participation	Q4 FY 2026
Expand transportation opportunities for seniors to include early morning, night, and weekend transportation	Q4 FY 2026

Goal: Encourage all Rockville adults aged 60 and above to remain healthy, active, and socially engaged through participation in innovative, high-quality programs, classes, events, and trips
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
Number of senior program registrations received	8,075	10,947	8,100	11,000
Senior program cancellation rate (Target: ≤ 20%)	16%	14%	5%	13%
Percent of Senior Center members that are Rockville residents	81%	75%	83%	80%
Number of residents engaged through the Villages program through its social, service, and planning activities	555	884	1,100	1,200

Short Term Objectives	Planned Completion
Offer nine additional specialized fitness workshops and classes for seniors	Q4 FY 2026
Expand the Villages program by two neighborhoods (Hungerford and Tower Oaks)	Q4 FY 2026

Senior Citizen Services Division
FY 2026 Adopted Expenditures by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Senior Center Operations	1,030,816	1,015,430	1,076,620	6.0%
Senior Assistance Fund	22,285	25,000	25,000	0.0%
Senior Citizen Recreation	382,677	396,030	410,820	3.7%
Senior Citizen Sports and Fitness	576,500	607,590	633,720	4.3%
Senior Citizen Support Services	1,047,826	1,060,120	1,145,060	8.0%
Division Total ($)	**3,060,104**	**3,104,170**	**3,291,220**	**6.0%**

Senior Citizen Services Division
FY 2026 Adopted Expenditures by Type

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Personnel	2,584,579	2,683,900	2,853,840	6.3%
Operating	447,689	389,270	406,380	4.4%
Capital Outlay	5,551	6,000	6,000	0.0%
Other	22,285	25,000	25,000	0.0%
Division Total ($)	**3,060,104**	**3,104,170**	**3,291,220**	**6.0%**

Senior Citizen Services Division
FY 2026 Adopted Revenues by Cost Center

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Senior Center Operations	117,657	122,700	122,700	0.0%
Senior Assistance Fund	33,818	23,000	23,000	0.0%
Senior Citizen Recreation	116,936	129,800	129,800	0.0%
Senior Citizen Sports and Fitness	265,759	290,770	290,770	0.0%
Senior Citizen Support Services	148,356	93,260	93,260	0.0%
Division Total ($)	**682,526**	**659,530**	**659,530**	**0.0%**

Significant Changes from FY 2025 to FY 2026

There were no significant changes.

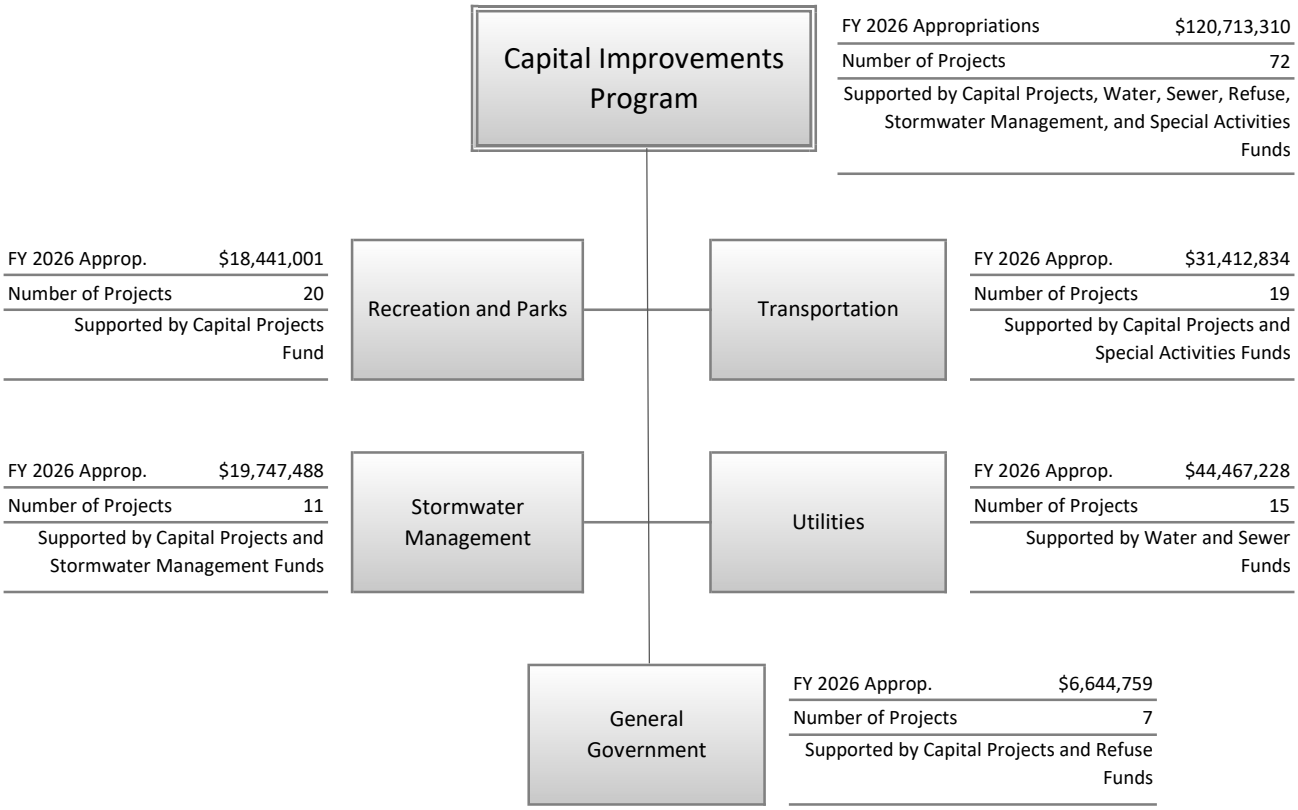
Senior Citizen Services Division
FY 2026 Adopted Regular and Temporary FTEs

	Actual FY 2024	Adopted FY 2025	Adopted FY 2026	% Change from FY25
Regular				
Senior Center Operations	6.0	6.0	6.0	0.0%
Senior Assistance Fund	-	-	-	-
Senior Citizen Recreation	2.0	2.0	2.0	0.0%
Senior Citizen Sports and Fitness	3.0	3.0	3.0	0.0%
Senior Citizen Support Services	7.8	7.8	7.8	0.0%
Regular Subtotal	**18.8**	**18.8**	**18.8**	**0.0%**
Temporary				
Senior Center Operations	2.8	2.8	2.8	0.0%
Senior Assistance Fund	-	-	-	-
Senior Citizen Recreation	0.5	0.5	0.5	0.0%
Senior Citizen Sports and Fitness	4.0	4.0	4.0	0.0%
Senior Citizen Support Services	3.6	3.6	3.6	0.0%
Temporary Subtotal	**10.9**	**10.9**	**10.9**	**0.0%**
Division Total	**29.7**	**29.7**	**29.7**	**0.0%**

Significant Changes from FY 2025 to FY 2026

There were no significant changes.

Capital Improvements Program Structure



Capital Improvements Program Overview

The Capital Improvements Program, or CIP, maps the city's capital investment plan over a five year period. The CIP is both a fiscal and planning device that allows the city to monitor all capital project costs, funding sources, departmental responsibilities, and project schedules. Each year, the CIP is reviewed within the context of ongoing city, County, State, and federal planning programs and policies, as well as the city's Comprehensive Plan. The new year of the CIP, along with any unspent prior appropriations, comprise the capital budget for each project beginning July 1 of each fiscal year. The remaining four years of the CIP serve as a financial plan for capital investments. The five year financial plan is reviewed and updated each year, and the Mayor and Council adopt both the capital budget and the five year financial plan. CIP highlights, including a summary of all new projects, are included in the *Introduction* section of this document.

Definition of Significant Capital Expenditures

The city defines significant capital expenditures as any expenditure incurred within a project contained in the city's CIP. To qualify for inclusion in the CIP, a project must fall under one or more of the following categories:

- The acquisition of property for a public purpose
- The design and construction of a major new city facility or infrastructure
- The design and construction of a major addition or extension of an existing city facility or infrastructure
- The design and major improvement, rehabilitation, or repair of a city facility or infrastructure
- A significant one-time investment in new technology or upgraded technology infrastructure

Recurring Versus Nonrecurring Projects

All projects in the city's CIP are considered significant, as defined above. The CIP includes both recurring and nonrecurring projects. Recurring CIP projects, which involve ongoing major improvements, rehabilitation, or repairs (such as major street repaving or water infrastructure rehabilitation), are budgeted in five year increments. These projects are readily identified in this document by the inclusion of the five year timeframe at the end of the project title (for example, Asphalt/Concrete Improvements: FY26-FY30). Nonrecurring projects have defined beginning and end dates and long useful lives. These investments are generally capitalized as fixed assets and are eligible for debt financing according to the city's Financial Management Policies. The majority of the projects in the city's CIP are nonrecurring projects.

Planned Improvement Projects and Long Range CIP

Studies that may lead to future projects are not funded in the CIP unless needed to apply for outside funding; such studies are planned for as Planned Improvement Projects (PIPs) and included in the operating budget when they are approved. Large nonrecurring projects that do not meet the criteria for inclusion in the CIP are also planned for through the PIP process. Projects under consideration for the five year period following the current five year CIP planning period are planned for as Long Range CIP projects. For a listing of current PIPs and Long Range CIP projects please see the *Supplemental Information* section of this document.

CIP Structure

Projects in the CIP are organized into five program areas: Recreation and Parks, Transportation, Stormwater Management, Utilities, and General Government. Each program area in this document includes an overview page followed by individual project sheets, shown in alphabetical order, for each project within the program area. These program area overview pages and individual project sheets are located in the *CIP Projects* section of this document.

CIP Project Identification and Prioritization

Department staff recommend renovations, repairs, or replacements for existing capital infrastructure based on established replacement cycles, inspection reports, condition assessments, and other studies. All recurring projects include information on how the budgeted work within those projects was identified; this information can be found in the Notes section at the bottom of each CIP project sheet. Nonrecurring projects are recommended as a result of Mayor and Council direction, study recommendations, or staff determinations.

Solicitation of Project Ideas

For all CIP projects, both recurring and nonrecurring, Budget Office staff sought input from the Mayor and Council and from the public throughout the budget process. This input was gathered in the following ways:

- Project proposals were solicited from neighborhood groups and the general public prior to the start of the budget season. Department staff reviewed these "Propose-A-Project" requests for possible inclusion in their budget submissions. These proposals were included as part of the budget public record.
- The Mayor and Council developed a set of Guiding Principles during calendar year 2024 to guide their work for their elected term. Staff considered all budget requests in relation to these Guiding Principles.
- The community was invited to submit online community priorities survey responses, oral testimony at budget public hearings, and written testimony to the Mayor and Council during the budget process through the close of the budget public record. The FY 2026 budget public record closed on April 7, 2025.

CIP Project Prioritization

The FY 2026 CIP prioritization process involved a multi-layered approach involving project manager scoring, a cross-departmental committee review and priority recommendation, and Budget Office funding recommendation as described below.

- Project managers scored all projects using the scoring matrix shown to the right, providing justification for each score selection.
- A cross-departmental CIP Prioritization Committee reviewed all nonrecurring projects supported by the taxpayer-funded Capital Projects Fund. As part of their review process, the committee heard presentations from department directors, gathered additional information needed to better understand the projects, toured select project sites, and discussed the project scores supplied by the project managers. Committee members then assigned high, medium, or low priority levels to each project and created a project prioritization score based on the number of high, medium, or low votes each project received. The committee provided additional comments along with the priority level and score information as a formal recommendation to the City Manager.
- The Budget Office used the Mayor and Council's Guiding Principles and the committee's recommendation to provide a funding recommendation to the City Manager on how to allocate available resources across the five year CIP.

Capital Project Scoring Tool

0 points	1 point	2 points
Infrastructure Improvement or Preservation		**Weight factor: 12**
Project ensures existing infrastructure (including IT infrastructure) is maintained or improved as needed to meet the demands of those who use it. Replacement and rehabilitation both qualify within this category, but the choice to replace versus rehabilitate should be justified and explained.		
Is not necessary to maintain or improve current infrastructure	Will improve current infrastructure	Is essential to maintain current infrastructure
Health and Safety		**Weight factor: 12**
Project addresses existing or potential health and/or safety concerns for residents, users of city services or facilities, and/or city employees.		
Does not address health or safety	Addresses a concern with either a high likelihood of occurrence or a high impact	Addresses a concern with both a high likelihood of occurrence and a high impact
Adopted Plans or Legal Mandates		**Weight factor: 7**
Project directly supports one or more plans adopted by the Mayor and Council or addresses a legal mandate, such as the Americans with Disabilities Act (ADA).		
Does not support any adopted plans or legal mandates	Supports one or more adopted plans	Is legally mandated
Urgency and Readiness		**Weight factor: 7**
Project is urgently needed to maintain existing operations and is clearly defined, with personnel resources available for project execution.		
Is not urgent and not well defined or justified	Is either urgent but not well defined or justified, or is well defined or justified but not urgent	Is both urgent and well defined or justified
Equity (see Budget Equity Toolkit)		**Weight factor: 4**
Project improves the ability of communities of color and historically excluded populations to access services and/or improve their quality of life. Projects do not need to be primarily focused on a particular population but should incorporate components that ensure these populations are both considered and engaged in the development and projected outcomes of the project.		
Does not improve the ability of communities of color and historically excluded populations to access services and/or improve their quality of life	Has a minor to moderate improvement on the ability of communities of color and historically excluded populations to access services and/or improve their quality of life	Will significantly improve the ability of communities of color and historically excluded populations to access services and/or improve their quality of life
Sustainability and Climate Resiliency (see Supplemental Information)		**Weight factor: 4**
Project addresses a specific Climate Action Plan (CAP) action item, mitigates greenhouse gas (GHG) emissions, or is designed to support climate resiliency to heat, heavy precipitation, severe storms, and drought.		
Does not consider climate impacts or does not reduce emissions	Is designed to reduce some impacts of climate change or mitigate emissions slightly	Significantly improves city and community climate resiliency and significantly mitigates overall emissions
Outside Funding or Return on Investment (ROI)		**Weight factor: 4**
Project has been awarded outside funding or has a high potential to be awarded outside funding (grants, State bond bills, community contributions, etc.). Alternatively, project will generate revenue or savings that is expected to cover the cost of the project in 20 years or less, which is the typical length of time it takes to pay back bond funding.		
Does not have outside funding, and has a ROI of more than 20 years	Has outside funding of up to 25% and/or a ROI of 11-20 years	Has outside funding of more than 25% and/or a ROI of 10 years or less

- The City Manager used the recommendations from the Committee and the Budget Office as tools to aid in determining what projects and funding levels to include in the proposed CIP.

Funding Sources Used to Finance the CIP

The funding sources used to finance the current CIP are described in this section. The city seeks outside funding sources when possible to meet capital needs without affecting taxpayers and/or ratepayers. Funding sources for each project are identified on the individual project sheets, and a summary of funding by source and fund is included with the summary tables in this section.

Paygo Funding

Paygo funding refers to resources available within an operating fund to support a capital project. The current CIP includes paygo funding from the following funds:

- **Capital Projects (Cap) Fund** – Capital expenses funded by the General Fund for general capital improvements. Funds are received from transfers to the CIP from the General Fund. The main sources of funding for the General Fund are property and income taxes.
- **Water (Wtr) Fund** – Capital expenses funded by the Water Fund for major water system expansions or improvements. The source of funding is water usage charges and fees.
- **Sewer (Swr) Fund** – Capital expenses funded by the Sewer Fund for major sewer system expansions or improvements. The source of funding is sewer usage charges and fees.
- **Refuse (Ref) Fund** – Capital expenses funded by the Refuse Fund. The source of funding is annual recycling and refuse fees.
- **Stormwater Management (SWM) Fund** – Capital expenses funded by the Stormwater Management Fund. The source of funding is annual stormwater management fees.
- **Special Activities (Act) Fund** – Capital expenses funded by legally restricted revenue sources. The current CIP includes support from one Special Activities Fund program: Transportation Improvement Plan (TIP). TIP is funded by payments from developers and can only be used on strategies that decrease traffic congestion and emissions.
- **Speed Camera (Spd) Fund** – Capital expenses funded by the Speed Camera Fund. The source of funding is speed camera violations, which by State law can only be used to support speed camera operations or public safety initiatives.

Bond Proceeds

Bond proceeds are proceeds from the sale of bonds for a specific capital improvement project. A bond is a written promise to pay a designated sum of money at specific dates in the future, together with periodic interest at a specified rate. Bonds are used as a long term financing tool. The city was awarded loans through the Drinking Water State Revolving Loan Fund, which are also included in this category.

Grant Funding

Grant funding refers to funding received from an outside agency for a specific capital improvement project. Grant funding does not need to be repaid, but it may require the city to match a certain percentage of the award. Active grants included in the adopted budget are listed in the *Supplemental Information* section of this document.

Developer Funding

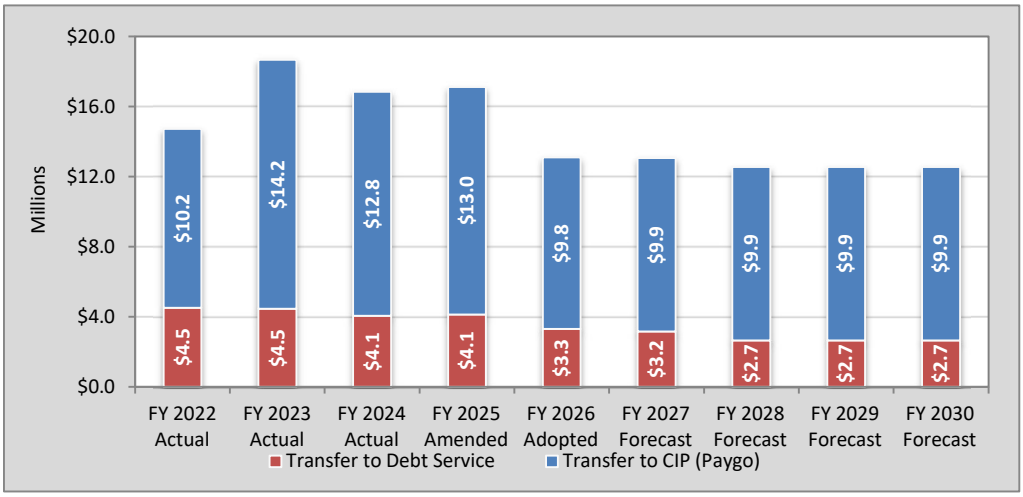
Developer funding refers to contributions that developers make to the city in support of public improvements, such as stormwater drains or traffic control devices, that increase the value of a private development.

Other Funding Sources

Other funding sources refers to payments and contributions that are not specifically listed elsewhere. Other funding sources included in the current CIP include County Impact Tax, State bond bill funding, rebates, and funding from the Maryland Department of Transportation State Highway Administration (MDOT SHA).

Impact of the CIP on the Operating Budget

Projects funded within the CIP have a direct impact on the operating budget. The cost of the project itself, if supported by taxpayer dollars, impacts the amount of the General Fund transfer to the CIP for paygo-funded projects, and impacts the amount of the General Fund transfer to the Debt Service Fund and future borrowing capacity for bond-funded projects. In the past, the Mayor and Council have appropriated General Fund unassigned fund balance in excess of the reserve requirement in addition to the adopted transfers to the CIP to reduce future borrowing needs. Assuming an interest rate of 3.5 percent, every $1 million that the city borrows results in an increased average annual debt service burden of approximately $69,000. The chart below shows the historical and planned General Fund transfers to the Debt Service Fund and to the CIP.



Operating Cost Impacts

In addition to the cost to complete a CIP project, many projects require ongoing funding to operate or maintain the completed project. Ongoing operating cost impacts must be considered when determining if and when to include a particular project in the CIP. The following table lists all CIP projects that have associated ongoing operating cost impacts, either positive (increased cost) or negative (decreased cost or increased revenue), in the five year planning period. The total shown represents the estimated net change to the operating budget in the current five year planning period due to the completion of the project. One-time operating cost impacts and operating cost impacts that fall outside of the current five year planning period are not shown in this summary, but can be seen on the affected project sheets. For the total operating cost impact of any individual CIP project please refer to the individual project sheet.

Ongoing Operating Cost Impacts (OCI), FY 2026 - FY 2030

Program Area / Project Title (Unit): OCI Description	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	5 Year Total
Recreation and Parks Program Area						
David Scull Park Improvements (RA19): Pavilion maintenance, landscaping, and custodial services						
General Fund	10,500	-	-	-	-	**10,500**
F. Scott Fitzgerald Theatre ADA Improvements (RA20): Annual maintenance and inspections of new equipment						
General Fund	6,500	-	-	-	-	**6,500**
Outdoor Recreation Pool Renovations (RC18): Additional lifeguards, landscape services, chemicals, and maintenance						
General Fund	26,750	-	-	-	-	**26,750**

Ongoing Operating Cost Impacts (OCI), FY 2026 - FY 2030 (continued)

Program Area / Project Title (Unit): OCI Description	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	5 Year Total
Recreation and Parks Program Area (continued)						
Playground Structure Replacement: FY26-FY30 (RC26): Playground rubber surface repair funding						
General Fund	60,000	-	-	-	-	**60,000**
RedGate Park Master Plan Implementation (RE23): Landscape maintenance and accessibility remediation						
General Fund	30,000	-	-	-	-	**30,000**
Transportation Program Area						
LED Streetlight Conversion (TA22): Electricity savings resulting from installation of more energy efficient lighting						
General Fund	(75,000)	(30,000)	-	-	-	**(105,000)**
Maryland/Dawson Extended (5C11): Landscaping, snow removal, stormwater management, and maintenance / repair related to construction of Phase 2						
General Fund	-	-	3,000	-	-	**3,000**
SWM Fund	-	-	1,500	-	-	**1,500**
Pedestrian and Bicycle Safety: FY26-FY30 (TD26): Funding for signal maintenance, signs, line striping, repairs, stormwater management, and landscaping						
General Fund	1,000	1,000	1,000	1,000	1,000	**5,000**
Senior Center Entrance (TA24): Landscaping, snow removal, and stormwater management upon completion of construction						
General Fund	-	-	2,000	-	-	**2,000**
SWM Fund	-	-	1,000	-	-	**1,000**
Sidewalks: FY26-FY30 (TE26): Funding for maintenance, snow removal, landscaping, and stormwater management						
General Fund	1,000	1,000	1,000	1,000	1,000	**5,000**
SWM Fund	2,000	2,000	2,000	2,000	2,000	**10,000**
Stormwater Management Program Area						
Flood Resiliency Master Plan (SA23): Annual software costs to maintain the flood model						
SWM Fund	7,000	-	-	-	-	**7,000**
Stream Restoration: Anderson Park/Plymouth Woods Community (SA18): Funding for five years of post-restoration stream stability monitoring*						
SWM Fund	-	-	34,000	-	-	**34,000**
Stream Restoration: Croydon Creek/Calvin Park Tributary (SB16): Funding for five years of post-restoration stream stability monitoring*						
SWM Fund	-	-	51,000	-	-	**51,000**
Utilities Program Area						
SCADA Improvements (UE16): Electricity and communication funding						
Water Fund	-	-	2,000	-	-	**2,000**
Water Meter Replacement and AMI Implementation (UB21): Software & maintenance subscription including meter data management system and customer engagement portal						
Water Fund	100,000	41,000	41,000	-	-	**182,000**
General Government Program Area						
Core Financial, HR, And Procurement ERP (GA21): Annual license and maintenance costs						
General Fund	59,790	-	-	-	-	**59,790**
Core Financial, HR, & Procurement ERP Phase II (GA26): Licensing costs for new modules						
General Fund	-	89,000	-	-	-	**89,000**
Data Center and Disaster Recovery Infrastructure Replacement (GB21): Additional maintenance costs related to equipment funded in this project						
General Fund	(58,020)	-	-	-	-	**(58,020)**
Maintenance and Emergency Operations Facility Improvements (GD19): Funding for increases in general facility maintenance and utilities						
General Fund	72,950	-	-	-	-	**72,950**
All Program Areas						
General Fund	135,470	61,000	7,000	2,000	2,000	**207,470**
Water Fund	100,000	41,000	43,000	-	-	**184,000**
SWM Fund	9,000	2,000	89,500	2,000	2,000	**104,500**
Total, All Funds ($)	**244,470**	**104,000**	**139,500**	**4,000**	**4,000**	**495,970**

**This OCI is required by the U.S. Army Corps of Engineers and will be removed from the budget at the end of the five year requirement period.*

Debt Management Policies and Ratios

The city's Financial Management Policies establish quantitative parameters for managing the city's debt. Since neither Maryland State law nor the City Charter mandates a limit on municipal debt, the parameters are designed to ensure that debt burdens remain within manageable levels. Each year the CIP is crafted with a view toward ensuring compliance with these quantitative targets.

In the Capital Projects Fund, the city strives to:

1. Maintain its net tax-supported debt at a level not to exceed 1 percent of the assessed valuation of taxable property within the city.
2. Ensure that its net tax-supported debt per capita does not exceed $1,604 (amount adjusted annually by the November Washington-Arlington-Alexandria CPI-U).
3. Ensure that its net tax-supported debt per capita as a percentage of federal adjusted gross income does not exceed 2.5 percent.
4. Maintain its annual net tax-supported debt service costs at a level less than 15 percent of the city's annual adopted General Fund expenditures.
5. Maintain a five year amortization rate of at least 25 percent, and a ten year amortization rate of at least 50 percent.

Capital Projects Fund Debt Ratios[1]	Target	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Debt per assessed valuation	**≤1.0%**	0.2%	0.2%	0.2%	0.2%	0.1%
Debt per capita	**≤$1,604**[2]	$561	$499	$443	$401	$344
Debt per capita as a % of per capita income	**≤2.5%**	0.9%	0.7%	0.6%	0.5%	0.5%
Debt service as a % of operating budget	**<15.0%**	4.7%	4.5%	3.9%	3.8%	3.6%
Amortization rate - 5 years	**≥25%**	41.6%	45.1%	47.7%	51.6%	56.5%
Amortization rate - 10 years	**≥50%**	78.4%	84.5%	86.1%	87.4%	89.0%

1. All Capital Projects Fund ratios include the debt issued for the Town Center parking garages unless otherwise noted.

2. The target is adjusted annually by the change in the November CPI-U for the Washington-Arlington-Alexandria region.

AAA/Aaa Bond Rating

The city maintains a AAA/Aaa bond rating by Moody's Investor Services and Standard and Poor's. This rating saves the taxpayers money by allowing the city to issue bonds at the lowest possible interest rates. For each bond sale, Rockville is evaluated for overall debt burden, financial management, financial performance, and the city's economic base and prospects.

The city most recently received credit opinions in September 2024. Credit strengths noted by the rating agencies include healthy reserves and robust, well-embedded long-term planning for city operations.

Total Outstanding City Debt

The city has a total of $110.3 million in outstanding taxpayer-supported and enterprise debt. During FY 2026 the city will retire $2.4 million in taxpayer-supported debt and $8 million in enterprise debt. Current debt to maturity schedules for each fund can be found in the *Financial Summaries* section of this document.

Taxpayer-Supported Debt Summary	Year	Outstanding Principal	Interest Rate	Maturity
General Improvements - 2016A	2016	605,000	2.00 - 3.00%	2036
General Improvements - Advance Refunding 2016B	2016	917,091	2.00 - 5.00%	2028
General Improvements - 2017A	2017	3,245,000	4.00%	2037
General Improvements - 2019A	2019	4,480,000	2.00 - 5.00%	2039
General Improvements - Refunding 2020A	2020	3,945,000	1.90%	2031
General Improvements - 2024A	2024	11,145,000	4.00 - 5.00%	2044
Total Taxpayer-Supported Debt ($):		**24,337,091**		

Enterprise Debt Summary	Year	Outstanding Principal	Interest Rate	Maturity
Loan Payable - State of Maryland	2010	241,480	1.00%	2031
General Improvements - 2015B	2015	5,190,000	2.00 - 5.00%	2036
General Improvements - 2016A	2016	2,800,000	2.00 - 3.00%	2036
General Improvements - Advance Refunding 2016B	2016	1,802,909	2.00 - 5.00%	2028
General Improvements - 2017A	2017	2,850,000	4.00%	2037
General Improvements - 2019A	2019	5,875,000	2.00 - 5.00%	2039
General Improvements - Advance Refunding 2019B	2019	20,625,000	2.55 - 3.00%	2036
General Improvements - Refunding 2020A	2020	2,825,000	1.90%	2031
General Improvements - 2020B	2020	13,985,000	2.00 - 5.00%	2040
General Improvements - Advance Refunding 2020C	2020	15,055,000	1.00 - 1.70%	2035
General Improvements - 2022A	2022	9,810,000	4.00 - 5.00%	2042
General Improvements - 2024A	2024	4,930,000	4.00 - 5.00%	2044
Total Enterprise Debt ($):		**85,989,389**		

Total Outstanding Debt: $ 110,326,480

Planned New Debt

The table below shows the projects currently planned for new bond funding support in the current CIP. Annual reviews will be performed to determine if using cash or issuing debt is more favorable. The city often combines two fiscal years' worth of debt issues into one issue to reduce costs and increase efficiency.

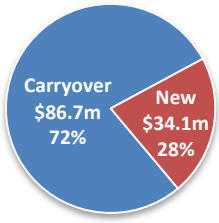
Project	Fund	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total Planned
Recreation and Parks Program Area							
Elwood Smith Community Center Renovation (RA24)	Cap	-	250,000	460,000	-	-	**710,000**
Utilities Program Area							
Blue Plains Wastewater Treatment (UA26)	Swr	4,726,022	6,017,000	8,359,000	9,352,000	6,769,000	**35,223,022**
Lead and Copper Regulatory Compliance (UB26)*	Wtr	731,322	66,000		-	-	**797,322**
SCADA Improvements (UE16)	Wtr	-	84,000	568,000	-	-	**652,000**
Sewer Rehab & Improvement (UC26)	Swr	-	713,127	1,248,494	1,830,887	-	**3,792,508**
Water Distribution System Master Plan (UD26)	Wtr	-	-	-	-	550,000	**550,000**
Water Main Rehab & Improvement (UE26)*	Wtr	2,415,000	400,000	3,472,500	3,707,000	4,068,000	**14,062,500**
Water Meter Repl. and AMI Implementation (UB21)	Wtr	1,475,000	2,100,000	2,000,000	1,047,500	1,047,500	**7,670,000**
Water Treatment Plant Clarifier Improvements (UD16)	Wtr	-	-	-	350,000	-	**350,000**
WTP Facility Master Plan and Water Regulatory Compliance (UA24)	Wtr	260,000	-	-	-	-	**260,000**
Water Treatment Plant Security (UB24)	Wtr	880,000	-	-	-	-	**880,000**
Water Treatment Plant Sludge Dewatering Replacement (UB23)	Wtr	6,000,000	-	-	-	-	**6,000,000**
All Program Areas							
Capital Projects Fund	Cap	-	250,000	460,000	-	-	**710,000**
Water Fund	Wtr	11,761,322	2,650,000	6,040,500	5,104,500	5,665,500	**31,221,822**
Sewer Fund	Swr	4,726,022	6,730,127	9,607,494	11,182,887	6,769,000	**39,015,530**
Total, All Funds ($)		**16,487,344**	**9,630,127**	**16,107,994**	**16,287,387**	**12,434,500**	**70,947,352**

**FY 2026 amount includes loans through the Drinking Water State Revolving Fund (DWSRF).*

FY 2026 CIP Appropriations Summary

Unlike annual appropriations in the operating budget, funds for CIP projects can be carried over from year to year until the project is complete. The annual CIP appropriation total is a combination of unspent funding from prior years plus new funding approved for the budget year. The CIP budget of $120.7 million will support 66 of the CIP's 72 projects in FY 2026.

FY 2026 CIP Appropriation



FY 2026 CIP Appropriations Summary by Fund

Fund	Prior Year Approps.	Less Exp. as of 4/15/25	Carryover Funding	Add New Approps.	Total FY 2026 Approps.
Capital Projects	108,193,487	(65,512,406)	42,681,081	11,855,244	54,536,325
Water	25,804,315	(9,521,760)	16,282,555	12,935,500	29,218,055
Sewer	23,086,000	(14,644,827)	8,441,173	6,808,000	15,249,173
Refuse	817,345	(97,727)	719,618	-	719,618
SWM	23,440,546	(6,075,943)	17,364,603	2,255,250	19,619,853
Special Activities	2,039,096	(868,810)	1,170,286	200,000	1,370,286
Speed Camera	155,605	(155,605)	-	-	-
Total ($)	**183,536,394**	**(96,877,078)**	**86,659,316**	**34,053,994**	**120,713,310**

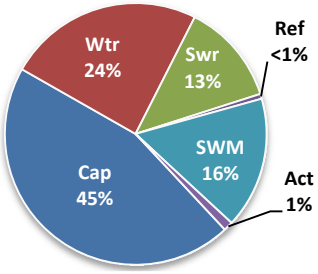
FY 2026 CIP Appropriations Summary by Program Area

Program Area	Prior Year Approps.	Less Exp. as of 4/15/25	Carryover Funding	Add New Approps.	Total FY 2026 Approps.
Recreation and Parks	31,469,163	(15,514,706)	15,954,457	2,486,544	18,441,001
Transportation	52,267,600	(29,690,966)	22,576,634	8,836,200	31,412,834
SWM	23,590,546	(6,098,308)	17,492,238	2,255,250	19,747,488
Utilities	48,890,315	(24,166,587)	24,723,728	19,743,500	44,467,228
General Government	27,318,770	(21,406,511)	5,912,259	732,500	6,644,759
Total ($)	**183,536,394**	**(96,877,078)**	**86,659,316**	**34,053,994**	**120,713,310**

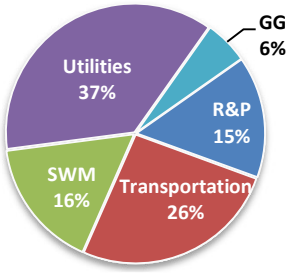
FY 2026 CIP Appropriations Summary by Department

Department	Prior Year Approps.	Less Exp. as of 4/15/25	Carryover Funding	Add New Approps.	Total FY 2026 Approps.
Information Technology	4,492,995	(3,768,746)	724,249	582,500	1,306,749
Public Works	147,574,236	(77,593,626)	69,980,610	30,834,950	100,815,560
Recreation and Parks	31,469,163	(15,514,706)	15,954,457	2,636,544	18,591,001
Total ($)	**183,536,394**	**(96,877,078)**	**86,659,316**	**34,053,994**	**120,713,310**

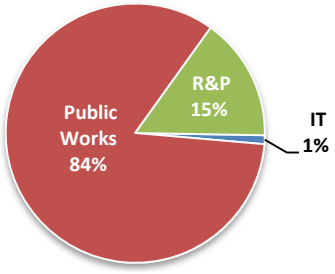
Appropriations by Fund



Appropriations by Program Area



Appropriations by Department

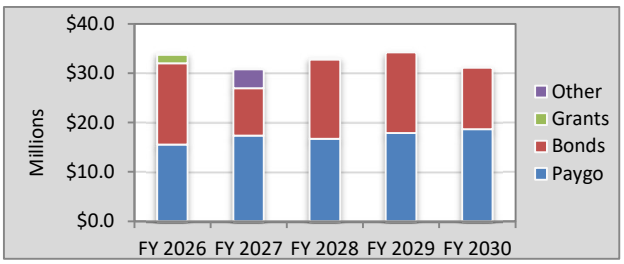


Return to Table of Contents

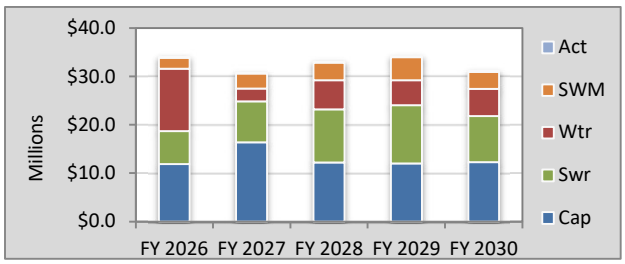
Sources of Funds by Type and Fund

Type / Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo Funding								
Capital Projects Fund	74,108,124	10,995,720	12,288,680	11,484,000	12,023,000	12,238,290	-	133,137,814
Water Fund	4,035,000	-	-	-	-	-	-	4,035,000
Sewer Fund	4,701,285	2,081,978	1,759,873	1,341,506	867,113	2,777,000	-	13,528,755
Refuse Fund	817,345	-	-	-	-	-	-	817,345
Stormwater Mgmt.	15,236,831	2,255,250	3,085,000	3,640,000	4,795,875	3,455,365	-	32,468,321
Special Activities	2,039,096	200,000	200,000	200,000	200,000	200,000	-	3,039,096
Speed Camera	155,605	-	-	-	-	-	-	155,605
Total Paygo	**101,093,286**	**15,532,948**	**17,333,553**	**16,665,506**	**17,885,988**	**18,670,655**	**-**	**187,181,936**
Bond Proceeds								
Capital Projects Fund	19,866,000	-	250,000	460,000	-	-	-	20,576,000
Water Fund	19,809,563	11,761,322	2,650,000	6,040,500	5,104,500	5,665,500	2,490,000	53,521,385
Sewer Fund	17,884,715	4,726,022	6,730,127	9,607,494	11,182,887	6,769,000	-	56,900,245
Stormwater Mgmt.	2,570,000	-	-	-	-	-	6,042,000	8,612,000
Total Bond Proceeds	**60,130,278**	**16,487,344**	**9,630,127**	**16,107,994**	**16,287,387**	**12,434,500**	**8,532,000**	**139,609,630**
Grant Funding								
Capital Projects Fund	5,029,721	571,200	-	-	-	-	-	5,600,921
Water Fund	1,959,752	1,174,178	-	-	-	-	-	3,133,930
Sewer Fund	500,000	-	-	-	-	-	-	500,000
Stormwater Mgmt.	3,863,750	-	-	-	-	-	-	3,863,750
Total Grants	**11,353,223**	**1,745,378**	**-**	**-**	**-**	**-**	**-**	**13,098,601**
Developer Funding								
Capital Projects Fund	264,900	-	-	-	-	-	-	264,900
Total Developer	**264,900**	**-**	**-**	**-**	**-**	**-**	**-**	**264,900**
Other Funding Sources								
Capital Projects Fund	8,924,742	288,324	3,800,000	260,000	-	-	-	13,273,066
Stormwater Mgmt.	1,769,965	-	-	-	-	-	-	1,769,965
Total Other	**10,694,707**	**288,324**	**3,800,000**	**260,000**	**-**	**-**	**-**	**15,043,031**
All Funding Types								
Capital Projects Fund	108,193,487	11,855,244	16,338,680	12,204,000	12,023,000	12,238,290	-	172,852,701
Water Fund	25,804,315	12,935,500	2,650,000	6,040,500	5,104,500	5,665,500	2,490,000	60,690,315
Sewer Fund	23,086,000	6,808,000	8,490,000	10,949,000	12,050,000	9,546,000	-	70,929,000
Refuse Fund	817,345	-	-	-	-	-	-	817,345
Stormwater Mgmt.	23,440,546	2,255,250	3,085,000	3,640,000	4,795,875	3,455,365	6,042,000	46,714,036
Special Activities	2,039,096	200,000	200,000	200,000	200,000	200,000	-	3,039,096
Speed Camera	155,605	-	-	-	-	-	-	155,605
Total All Types ($)	**183,536,394**	**34,053,994**	**30,763,680**	**33,033,500**	**34,173,375**	**31,105,155**	**8,532,000**	**355,198,098**

FY 2026 - FY 2030 Sources of Funds by Type



FY 2026 - FY 2030 Sources of Funds by Fund

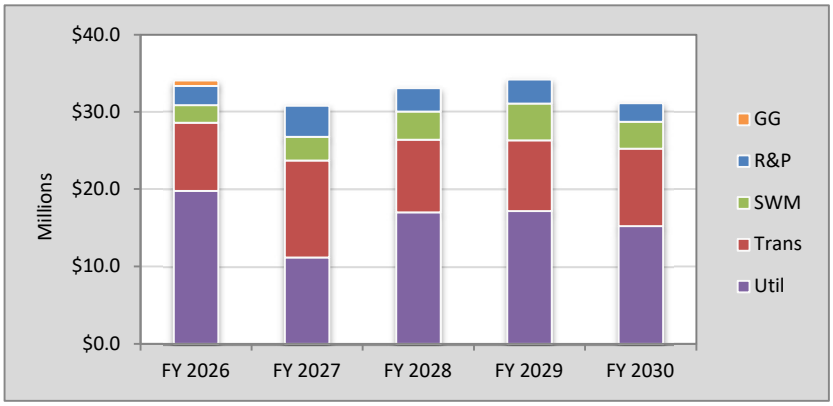


Return to Table of Contents

Use of Funds by Program Area and Fund

Program Area / Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Recreation and Parks Program Area								
Capital Projects Fund	31,469,163	2,486,544	4,005,680	3,005,000	3,095,000	2,415,000	-	46,476,387
Total Rec & Parks	**31,469,163**	**2,486,544**	**4,005,680**	**3,005,000**	**3,095,000**	**2,415,000**	**-**	**46,476,387**
Transportation Program Area								
Capital Projects Fund	50,072,899	8,636,200	12,333,000	9,199,000	8,928,000	9,823,290	-	98,992,389
Special Activities	2,039,096	200,000	200,000	200,000	200,000	200,000	-	3,039,096
Speed Camera	155,605	-	-	-	-	-	-	155,605
Total Transportation	**52,267,600**	**8,836,200**	**12,533,000**	**9,399,000**	**9,128,000**	**10,023,290**	**-**	**102,187,090**
Stormwater Management Program Area								
Capital Projects Fund	150,000	-	-	-	-	-	-	150,000
Stormwater Mgmt.	23,440,546	2,255,250	3,085,000	3,640,000	4,795,875	3,455,365	6,042,000	46,714,036
Total SWM	**23,590,546**	**2,255,250**	**3,085,000**	**3,640,000**	**4,795,875**	**3,455,365**	**6,042,000**	**46,864,036**
Utilities Program Area								
Water Fund	25,804,315	12,935,500	2,650,000	6,040,500	5,104,500	5,665,500	2,490,000	60,690,315
Sewer Fund	23,086,000	6,808,000	8,490,000	10,949,000	12,050,000	9,546,000	-	70,929,000
Total Utilities	**48,890,315**	**19,743,500**	**11,140,000**	**16,989,500**	**17,154,500**	**15,211,500**	**2,490,000**	**131,619,315**
General Government Program Area								
Capital Projects Fund	26,501,425	732,500	-	-	-	-	-	27,233,925
Refuse Fund	817,345	-	-	-	-	-	-	817,345
Total General Gov't	**27,318,770**	**732,500**	**-**	**-**	**-**	**-**	**-**	**28,051,270**
All Program Areas								
Capital Projects Fund	108,193,487	11,855,244	16,338,680	12,204,000	12,023,000	12,238,290	-	172,852,701
Water Fund	25,804,315	12,935,500	2,650,000	6,040,500	5,104,500	5,665,500	2,490,000	60,690,315
Sewer Fund	23,086,000	6,808,000	8,490,000	10,949,000	12,050,000	9,546,000	-	70,929,000
Refuse Fund	817,345	-	-	-	-	-	-	817,345
Stormwater Mgmt.	23,440,546	2,255,250	3,085,000	3,640,000	4,795,875	3,455,365	6,042,000	46,714,036
Special Activities	2,039,096	200,000	200,000	200,000	200,000	200,000	-	3,039,096
Speed Camera	155,605	-	-	-	-	-	-	155,605
Total All Areas ($)	**183,536,394**	**34,053,994**	**30,763,680**	**33,033,500**	**34,173,375**	**31,105,155**	**8,532,000**	**355,198,098**

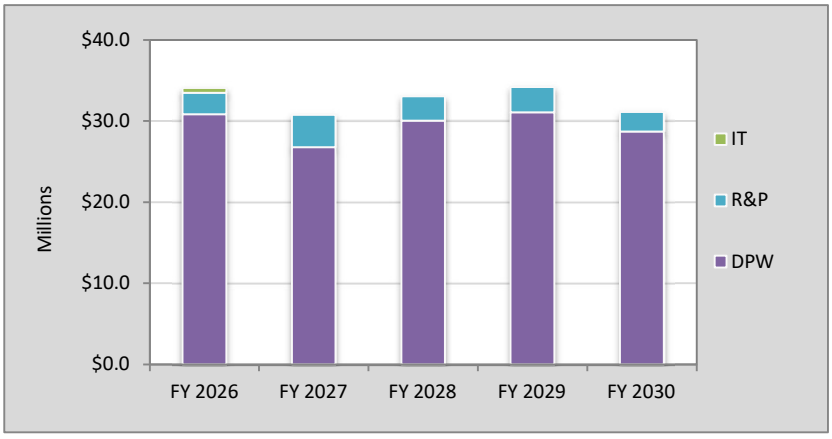
FY 2026 - FY 2030 Use of Funds by Program Area



Use of Funds by Department and Fund

Department / Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Information Technology								
Capital Projects Fund	3,642,995	582,500	-	-	-	-	-	4,225,495
Water Fund	850,000	-	-	-	-	-	-	850,000
Total IT	**4,492,995**	**582,500**	**-**	**-**	**-**	**-**	**-**	**5,075,495**
Public Works								
Capital Projects Fund	73,081,329	8,636,200	12,333,000	9,199,000	8,928,000	9,823,290	-	122,000,819
Water Fund	24,954,315	12,935,500	2,650,000	6,040,500	5,104,500	5,665,500	2,490,000	59,840,315
Sewer Fund	23,086,000	6,808,000	8,490,000	10,949,000	12,050,000	9,546,000	-	70,929,000
Refuse Fund	817,345	-	-	-	-	-	-	817,345
Stormwater Mgmt.	23,440,546	2,255,250	3,085,000	3,640,000	4,795,875	3,455,365	6,042,000	46,714,036
Special Activities	2,039,096	200,000	200,000	200,000	200,000	200,000	-	3,039,096
Speed Camera	155,605	-	-	-	-	-	-	155,605
Total Public Works	**147,574,236**	**30,834,950**	**26,758,000**	**30,028,500**	**31,078,375**	**28,690,155**	**8,532,000**	**303,496,216**
Recreation and Parks								
Capital Projects Fund	31,469,163	2,636,544	4,005,680	3,005,000	3,095,000	2,415,000	-	46,626,387
Total Rec. and Parks	**31,469,163**	**2,636,544**	**4,005,680**	**3,005,000**	**3,095,000**	**2,415,000**	**-**	**46,626,387**
All Departments								
Capital Projects Fund	108,193,487	11,855,244	16,338,680	12,204,000	12,023,000	12,238,290	-	172,852,701
Water Fund	25,804,315	12,935,500	2,650,000	6,040,500	5,104,500	5,665,500	2,490,000	60,690,315
Sewer Fund	23,086,000	6,808,000	8,490,000	10,949,000	12,050,000	9,546,000	-	70,929,000
Refuse Fund	817,345	-	-	-	-	-	-	817,345
Stormwater Mgmt.	23,440,546	2,255,250	3,085,000	3,640,000	4,795,875	3,455,365	6,042,000	46,714,036
Special Activities	2,039,096	200,000	200,000	200,000	200,000	200,000	-	3,039,096
Speed Camera	155,605	-	-	-	-	-	-	155,605
Total All Areas ($)	**183,536,394**	**34,053,994**	**30,763,680**	**33,033,500**	**34,173,375**	**31,105,155**	**8,532,000**	**355,198,098**

FY 2026 - FY 2030 Use of Funds by Department



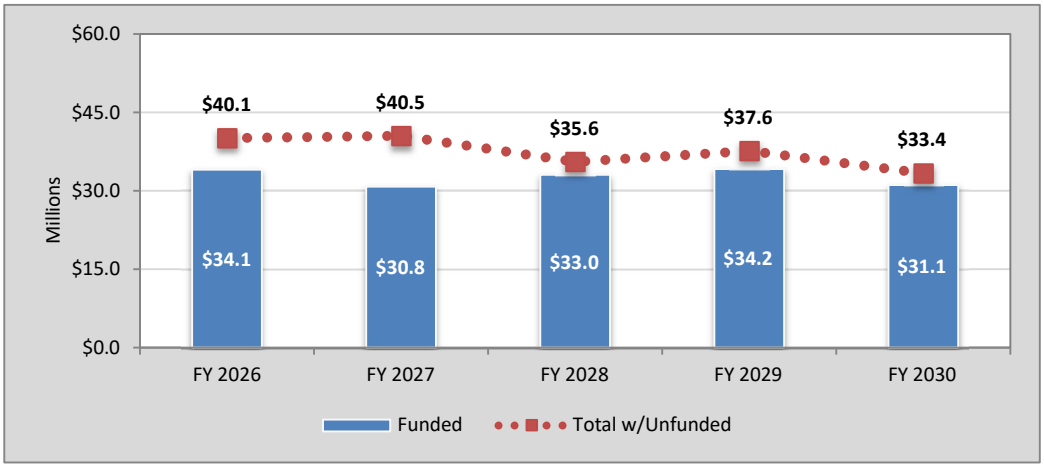
Unfunded Totals by Program Area and Fund

Every year, the city evaluates project funding requests in regards to the priorities and the financial resources of the city. As a result of this evaluation, some projects may receive no funding or receive only a portion of the funding needed to complete the tasks as detailed on the project sheet. Funding for these projects should be considered by the Mayor and Council and City Manager as resources become available and new priorities are established. The table below summarizes the city's total unfunded needs over the five year planning period. It is important to note that for some projects, the unfunded needs shown are not intended to come from city funds, but rather from an outside source. For these projects the anticipated outside funding source is described in the Project Funding section of the individual project sheet.

Program Area / Fund	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Recreation and Parks Program Area							
Capital Projects Fund	-	3,600,000	2,300,000	2,200,000	2,000,000	3,085,000	13,185,000
Total Rec & Parks	**-**	**3,600,000**	**2,300,000**	**2,200,000**	**2,000,000**	**3,085,000**	**13,185,000**
Transportation Program Area							
Capital Projects Fund	6,060,000	4,000,000	-	-	-	-	10,060,000
Total Transportation	**6,060,000**	**4,000,000**	**-**	**-**	**-**	**-**	**10,060,000**
Stormwater Management Program Area							
Stormwater Mgmt.	-	1,000,000	-	1,000,000	-	-	2,000,000
Total SWM	**-**	**1,000,000**	**-**	**1,000,000**	**-**	**-**	**2,000,000**
General Government Program Area							
Capital Projects Fund	-	1,176,800	250,000	250,000	250,000	-	1,926,800
Total General Gov't	**-**	**1,176,800**	**250,000**	**250,000**	**250,000**	**-**	**1,926,800**
All Program Areas							
Capital Projects Fund	6,060,000	8,776,800	2,550,000	2,450,000	2,250,000	3,085,000	25,171,800
Stormwater Mgmt.	-	1,000,000	-	1,000,000	-	-	2,000,000
Total All Areas ($)	**6,060,000**	**9,776,800**	**2,550,000**	**3,450,000**	**2,250,000**	**3,085,000**	**27,171,800**

The graph below shows the total new funding programmed over the five year projection period, along with the total including the unfunded amounts. Unfunded needs may be addressed through one-time transfers from unassigned fund balance, identification of new revenue sources, or bond financing. The city considers the cost and implications of deferring necessary projects when making funding decisions.

FY 2026 - FY 2030 New Funding Schedule with Unfunded, All Funds

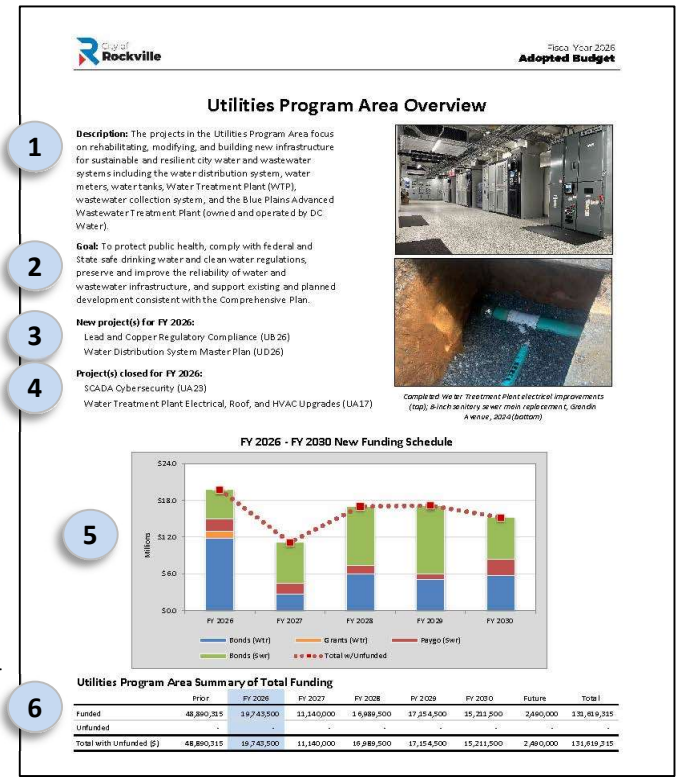


How to Read this Section

Program Area Overview Pages

Projects in the CIP are organized into five program areas: Recreation and Parks, Transportation, Stormwater Management, Utilities, and General Government. Each program area contains an overview page followed by individual project sheets for each project that falls within that program area. The program area overview sheet contains the following information:

1. A description of the types of projects that fall within that program area
2. The long-term goal(s) for projects within the program area
3. A listing of any projects within the program area that are new to the current CIP
4. A listing of any projects within the program area that have closed since the last adopted CIP
5. A graph showing new funding requested over the five-year CIP by source for the program area
6. A table showing the total funded and unfunded amounts by year for the program area



Utilities Program Area Overview

1 **Description:** The projects in the Utilities Program Area focus on rehabilitating, modifying, and building new infrastructure for sustainable and resilient city water and wastewater systems including the water distribution system, water meters, water tanks, Water Treatment Plant (WTP), wastewater collection system, and the Blue Plains Advanced Wastewater Treatment Plant (owned and operated by DC Water).

2 **Goal:** To protect public health, comply with federal and State safe drinking water and clean water regulations, preserve and improve the reliability of water and wastewater infrastructure, and support existing and planned development consistent with the Comprehensive Plan.

3 **New project(s) for FY 2026:**
Lead and Copper Regulatory Compliance (UB26)
Water Distribution System Master Plan (UD26)

4 **Project(s) closed for FY 2026:**
SCADA Cybersecurity (UA23)
Water Treatment Plant Electrical, Roof, and HVAC Upgrades (UA17)

Completed Water Treatment Plant electrical improvements (top); 8-inch sanitary sewer main replacement, Grandin Avenue, 2024 (bottom)

FY 2026 - FY 2030 New Funding Schedule

5

Utilities Program Area Summary of Total Funding

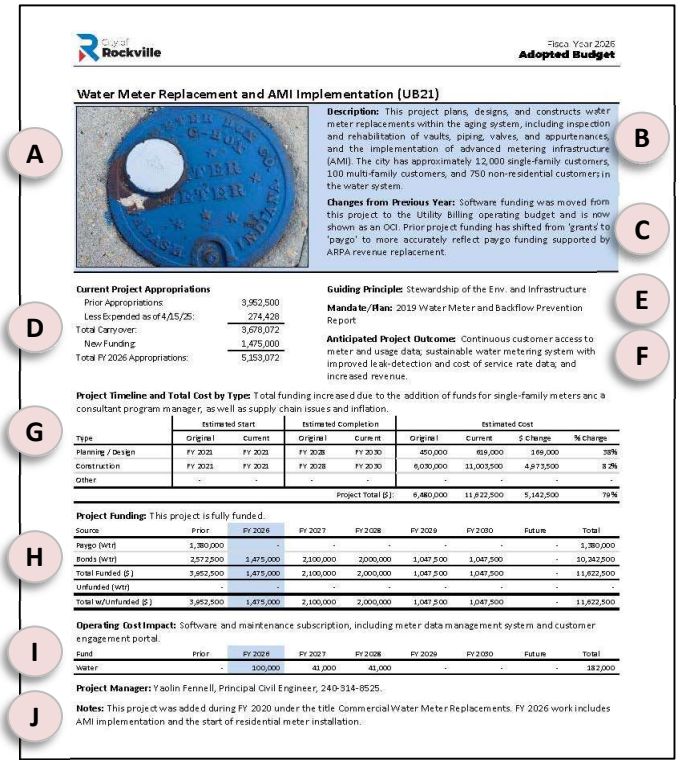
6

	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Funded	48,890,315	19,743,500	11,140,000	16,989,500	17,154,500	15,211,500	2,490,000	131,619,315
Unfunded	-	-	-	-	-	-	-	-
Total with Unfunded (§)	48,890,315	19,743,500	11,140,000	16,989,500	17,154,500	15,211,500	2,490,000	131,619,315

Individual Project Sheets

Each project is presented on a separate sheet in alphabetical order within each program area. Each project sheet contains the following information:

A. A photo or map depicting the project or its location
B. A brief description of the project
C. An explanation of any significant changes to the project since the prior adopted CIP
D. Calculation of the current year appropriation
E. Alignment of the project with Mayor and Council Guiding Principles, city policies, legal mandates, and/or adopted plans
F. Anticipated project outcome
G. A table showing project cost and timeline, with explanation of any changes
H. A table showing both funded and unfunded amounts by year and by funding source, with explanation of any unfunded amounts or outside funding
I. A table showing any ongoing operating cost impact by year and by fund, with explanation of impacts
J. Project manager's contact info and any project notes



Water Meter Replacement and AMI Implementation (UB21)

A

Description: This project plans, designs, and constructs water meter replacements within the aging system, including inspection and rehabilitation of vaults, piping, valves, and appurtenances, and the implementation of advanced metering infrastructure (AMI). The city has approximately 12,000 single-family customers, 100 multi-family customers, and 750 non-residential customers in the water system. B

Changes from Previous Year: Software funding was moved from this project to the Utility Billing operating budget and is now shown as an OCI. Prior project funding has shifted from 'grants' to 'paygo' to more accurately reflect paygo funding supported by ARPA revenue replacement. C

Current Project Appropriations

D

Prior Appropriations:	3,952,500
Less Expended as of 4/15/25:	274,428
Total Carryover:	3,678,072
New Funding:	1,475,000
Total FY 2026 Appropriations:	5,153,072

Guiding Principle: Stewardship of the Env. and Infrastructure E

Mandate/Plan: 2019 Water Meter and Backflow Prevention Report

Anticipated Project Outcome: Continuous customer access to meter and usage data; sustainable water metering system with improved leak-detection and cost of service rate data; and increased revenue. F

Project Timeline and Total Cost by Type: Total funding increased due to the addition of funds for single-family meters and a consultant program manager, as well as supply chain issues and inflation. G

	Estimated Start		Estimated Completion		Estimated Cost			
Type	Original	Current	Original	Current	Original	Current	$ Change	% Change
Planning / Design	FY 2021	FY 2021	FY 2028	FY 2030	450,000	619,000	169,000	38%
Construction	FY 2021	FY 2021	FY 2028	FY 2030	6,030,000	11,003,500	4,973,500	83%
Other	-	-	-	-	-	-	-	-
				Project Total (§):	6,480,000	11,822,500	5,142,500	79%

Project Funding: This project is fully funded. H

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Wtr)	1,380,000	-	-	-	-	-	-	1,380,000
Bonds (Wtr)	2,572,500	1,475,000	2,100,000	2,000,000	1,047,500	1,047,500	-	10,242,500
Total Funded (§)	3,952,500	1,475,000	2,100,000	2,000,000	1,047,500	1,047,500	-	11,822,500
Unfunded (Wtr)	-	-	-	-	-	-	-	-
Total w/Unfunded (§)	3,952,500	1,475,000	2,100,000	2,000,000	1,047,500	1,047,500	-	11,822,500

Operating Cost Impact: Software and maintenance subscription, including meter data management system and customer engagement portal. I

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Water	-	100,000	41,000	41,000	-	-	-	182,000

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This project was added during FY 2020 under the title Commercial Water Meter Replacements. FY 2026 work includes AMI implementation and the start of residential meter installation. J

Return to Table of Contents

Summary of CIP Projects

All projects in the current CIP are listed in the following table by program area. There are a total of 72 projects in the CIP, 66 of which have carryover and/or new FY 2026 appropriations. This table shows the total project funding. For a breakdown of funding by source for any particular project, please see the individual project sheet. A map showing the location of all discrete projects included in the CIP is available online at www.rockvillemd.gov/FY26CIPprojects. Projects that involve multiple sites are not included on this map.

Program Area / Project Title	Unit	Prior Spent	FY 2026 Appropriations			FY 2027 - Future	Funded Total	Unfunded Total
			Prior Carryover	FY 2026 New	Total			
Recreation and Parks								
Asphalt/Concrete Improvements: FY21-FY25	RA21	2,431,013	68,987	-	68,987	-	**2,500,000**	-
Asphalt/Concrete Improvements: FY26-FY30	RA26	-	-	595,000	595,000	2,390,000	**2,985,000**	-
David Scull Park Improvements	RA19	50,406	799,594	-	799,594	-	**850,000**	-
Elwood Smith Comm. Center Renovation	RA24	-	-	-	-	970,000	**970,000**	-
F. Scott Fitzgerald Theatre ADA Improvements	RA20	631,655	1,295,715	-	1,295,715	-	**1,927,370**	-
Glenview Mansion Gardens Hardscape Preservation and Repairs	RB26 *	-	-	100,000	100,000	-	**100,000**	1,400,000
King Farm Farmstead Electric Infrastructure	RB23	110,371	1,022,549	-	1,022,549	-	**1,132,920**	-
King Farm Farmstead Fire Suppression	RB21	1,096,740	60,340	-	60,340	-	**1,157,080**	-
Lincoln Park Community Center Improvements	RA22	195,167	1,662,463	-	1,662,463	-	**1,857,630**	-
Maintenance Complex Emergency Generator Replacement	RA25	-	-	-	-	700,000	**700,000**	-
Outdoor Recreation Pool Renovations	RC18	8,266,738	3,472,262	-	3,472,262	-	**11,739,000**	-
Pedestrian Bridge Replacement: Horizon Hill Park	RB22	-	129,000	429,600	558,600	-	**558,600**	-
Pedestrian Bridge Replacement: Woottons Mill Park	RD23	-	-	130,000	130,000	406,600	**536,600**	-
Playground Structure Replacement: FY21-FY25	RC21	798,931	886,889	-	886,889	-	**1,685,820**	-
Playground Structure Replacement: FY26-FY30	RC26	-	-	350,000	350,000	2,950,000	**3,300,000**	-
RedGate Park Master Plan Implementation	RE23	421,461	3,693,038	288,324	3,981,362	-	**4,402,823**	11,785,000
Roofing Improvements: FY21-FY25	RE21	1,492,479	2,533,365	-	2,533,365	-	**4,025,844**	-
Roofing Improvements: FY26-FY30	RD26	-	-	343,620	343,620	4,404,080	**4,747,700**	-
Talbott Street Park	RB25	-	-	250,000	250,000	700,000	**950,000**	-
Twinbrook Comm. Center and Annex - Restrooms Renovation	RC24	19,745	330,255	-	330,255	-	**350,000**	-
Transportation								
Asphalt Repair & Replacement: FY21-FY25	TA21	14,485,857	4,608,143	-	4,608,143	-	**19,094,000**	-
Asphalt Repair & Replacement: FY26-FY30	TA26	-	-	4,340,000	4,340,000	18,703,000	**23,043,000**	-
Bridge Rehabilitation: FY21-FY25	TB21	110,061	604,939	-	604,939	-	**715,000**	-
Bridge Rehabilitation: FY26-FY30	TB26	-	-	360,000	360,000	2,150,000	**2,510,000**	-
Concrete Repair & Replacement: FY21-FY25	TC21	10,573,920	1,611,080	-	1,611,080	-	**12,185,000**	-
Concrete Repair & Replacement: FY26-FY30	TC26	-	-	3,160,000	3,160,000	13,619,290	**16,779,290**	-
Hurley Avenue Bridge Replacement	TE16	237,415	1,555,595	-	1,555,595	-	**1,793,010**	4,560,000
LED Streetlight Conversion	TA22	1,116,935	2,688,265	-	2,688,265	-	**3,805,200**	-
Maryland Dawson Extended	5C11	520,519	4,721,815	-	4,721,815	3,600,000	**8,842,334**	-
Pedestrian and Bicycle Safety: FY21-FY25	TD21	898,723	1,679,074	-	1,679,074	-	**2,577,797**	-
Pedestrian and Bicycle Safety: FY26-FY30	TD26	-	-	471,200	471,200	400,000	**871,200**	-
Scott-Veirs Drive Shared-Use Path	TA23	-	250,000	200,000	450,000	-	**450,000**	1,000,000
Senior Center Entrance	TA24	135,302	114,698	-	114,698	-	**250,000**	800,000
Sidewalks: FY21-FY25	TE21	1,560,629	2,146,630	-	2,146,630	-	**3,707,259**	-
Sidewalks: FY26-FY30	TE26	-	-	200,000	200,000	2,100,000	**2,300,000**	-
Stonestreet Corridor Improvements	TA20	-	1,180,000	-	1,180,000	-	**1,180,000**	3,000,000
Traffic Signal Upgrades	TF26 *	-	-	105,000	105,000	511,000	**616,000**	-
Twinbrook Pedestrian/Bicycle Bridge	TC22	51,605	916,395	-	916,395	-	**968,000**	-
West Gude Drive Bridge Repair	TA25	-	500,000	-	500,000	-	**500,000**	700,000

** Projects are new to the FY 2026 book.*

Summary of CIP Projects (continued)

Program Area / Project Title	Unit	Prior Spent	FY 2026 Appropriations			FY 2027 - Future	Funded Total	Unfunded Total
			Prior Carryover	FY 2026 New	Total			
Stormwater Management								
Flood Resiliency Master Plan	SA23	263,246	1,936,754	-	1,936,754	-	**2,200,000**	2,000,000
Storm Drain Analysis and Spot Repair: Potomac Woods	SB23	236,734	1,852,016	463,250	2,315,266	-	**2,552,000**	-
Storm Drain Rehab & Improvement: FY21-FY25	SA21	974,536	887,878	-	887,878	-	**1,862,414**	-
Storm Drain Rehab & Improvement: FY26-FY30	SA26	-	-	-	-	4,627,000	**4,627,000**	-
Stream Restoration: Anderson Park/Plymouth Woods Community	SA18	389,504	3,852,496	-	3,852,496	-	**4,242,000**	-
Stream Restoration: Croydon Creek/Calvin Park Tributary	SB16	558,970	5,354,295	-	5,354,295	-	**5,913,265**	-
Stream Restoration Spot Repairs: FY21-FY25	SB21	374,772	1,243,628	-	1,243,628	-	**1,618,400**	-
Stream Restoration Spot Repairs: FY26-FY30	SB26	-	-	750,000	750,000	3,878,740	**4,628,740**	-
Stream Restoration: Watts Branch – Lower Stream	SA19	-	-	-	-	6,603,000	**6,603,000**	-
SWM Facilities Improvement: FY21-FY25	SC21	3,300,546	2,365,171	-	2,365,171	-	**5,665,717**	-
SWM Facilities Improvement: FY26-FY30	SC26	-	-	1,042,000	1,042,000	5,909,500	**6,951,500**	-
Utilities								
Blue Plains Wastewater Treatment: FY21-FY25	UA21	12,837,496	5,549,504	-	5,549,504	-	**18,387,000**	-
Blue Plains Wastewater Treatment: FY26-FY30	UA26	-	-	5,275,000	5,275,000	30,497,000	**35,772,000**	-
Lead and Copper Regulatory Compliance	UB26 *	-	-	1,100,000	1,100,000	66,000	**1,166,000**	-
SCADA Improvements	UE16	-	500,000	-	500,000	652,000	**1,152,000**	-
Sewer Rehab & Improvement: FY21-FY25	UC21	1,807,331	2,891,669	-	2,891,669	-	**4,699,000**	-
Sewer Rehab & Improvement: FY26-FY30	UC26	-	-	1,533,000	1,533,000	10,538,000	**12,071,000**	-
Water Distribution System Master Plan	UD26 *	-	-	-	-	550,000	**550,000**	-
Water Main Rehab & Improvement: FY21-FY25	UD21	7,811,525	9,686,290	-	9,686,290	-	**17,497,815**	-
Water Main Rehab & Improvement: FY26-FY30	UE26	-	-	3,220,500	3,220,500	11,647,500	**14,868,000**	-
Water Meter Replacement and AMI Implementation	UB21	274,428	3,678,072	1,475,000	5,153,072	6,195,000	**11,622,500**	-
Water Treatment Plant Clarifier Improvements	UD16	-	-	-	-	2,840,000	**2,840,000**	-
WTP Facility Master Plan and Water Regulatory Compliance	UA24	340,701	259,299	260,000	519,299	-	**860,000**	-
Water Treatment Plant Safety Improvements	UB19	1,039,788	1,714,212	-	1,714,212	-	**2,754,000**	-
Water Treatment Plant Security	UB24	-	-	880,000	880,000	-	**880,000**	-
Water Treatment Plant Sludge Dewatering Replacement	UB23	55,318	444,682	6,000,000	6,444,682	-	**6,500,000**	-
General Government								
Core Financial, HR, & Procurement ERP	GA21	1,359,506	413,789	-	413,789	-	**1,773,295**	-
Core Financial, HR, & Procurement ERP Phase II	GA26 *	-	-	582,500	582,500	-	**582,500**	351,800
Data Center and Disaster Recovery Infrastructure Replacement	GB21	1,729,634	140,066	-	140,066	-	**1,869,700**	-
Electric Vehicle Infrastructure	GA23	26,532	1,128,468	-	1,128,468	-	**1,155,000**	325,000
Gude Yard Recycle Transfer Enclosure	GC19	97,727	719,618	-	719,618	-	**817,345**	-
Maintenance and Emergency Operations Facility Improvements	GD19	18,193,112	3,510,318	-	3,510,318	-	**21,703,430**	-
Rothgeb Drive Maintenance Facility Improvements	GB26 *	-	-	150,000	150,000	-	**150,000**	1,250,000
Total All Program Areas ($)		**96,877,078**	**86,659,316**	**34,053,994**	**120,713,310**	**137,607,710**	**355,198,098**	**27,171,800**

** Projects are new to the FY 2026 book.*

Return to Table of Contents

Projects Closed for FY 2026

Each year the Mayor and Council formally authorize staff via adopted resolution to close completed CIP projects as of the end of the fiscal year. The projects shown below were closed as of June 30, 2025, and are not included in the FY 2026 CIP. Any unspent appropriations from the closed projects will be returned to the fund from which the appropriations were made, unless the project was funded from an outside source.

Program Area / Project Title	Fiscal Year Opened	Fund	Original Budget	Final Budget	Estimated Actual	Estimated Unspent*
Recreation and Parks						
King Farm Farmstead Horse Barn (RA18)	2018	Cap	-	55,356	55,356	-
Promenade Park Elevator Replacement (RD21)	2021	Cap	213,000	577,622	574,896	2,726
Utilities						
SCADA Cybersecurity (UA23)	2022	Wtr	300,000	850,000	829,128	20,872
Water Treatment Plant Electrical, Roof, and HVAC Upgrades (UA17)**	2017	Wtr	5,250,000	10,683,000	10,410,341	272,659

**Estimated unspent as of 4/15/2025.*

***Significant savings are not anticipated at the close of this project.*

Recreation and Parks Program Area Overview

Description: The projects in the Recreation and Parks Program Area focus on acquiring, maintaining, and improving the quality, attractiveness, infrastructure, and usability of the city's parks, open spaces, forest areas, and rights-of-way, as well as constructing and maintaining all of the city's recreation facilities.

Goal: To provide safe, accessible, modern, and well maintained parks and facilities in which all Rockville residents and visitors can enjoy the city's diverse, interesting, and high quality recreation and leisure opportunities.





Conceptual design drawings from RedGate Park Master Plan (top) and recreation pool renovations at the Rockville Swim and Fitness Center (bottom)

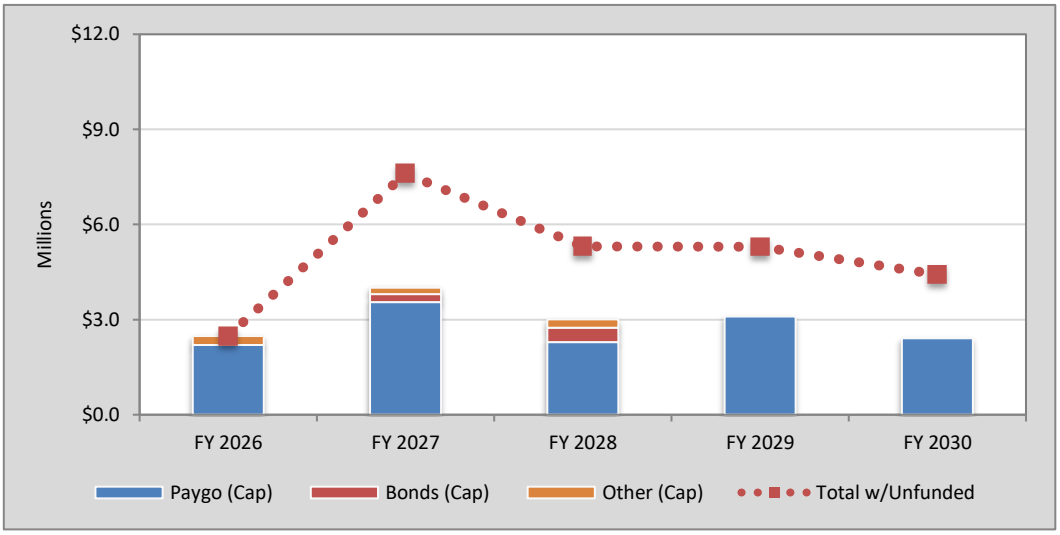
New project(s) for FY 2026:

Glenview Mansion Gardens Hardscape Preservation and Repairs (RB26)

Project(s) closed for FY 2026:

King Farm Farmstead Horse Barn (RA18)
Promenade Park Elevator Replacement (RD21)

FY 2026 - FY 2030 New Funding Schedule



Recreation and Parks Program Area Summary of Total Funding

	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Funded	31,469,163	2,486,544	4,005,680	3,005,000	3,095,000	2,415,000	-	46,476,387
Unfunded	-	-	3,600,000	2,300,000	2,200,000	2,000,000	3,085,000	13,185,000
Total with Unfunded ($)	**31,469,163**	**2,486,544**	**7,605,680**	**5,305,000**	**5,295,000**	**4,415,000**	**3,085,000**	**59,661,387**

Return to Table of Contents

Asphalt/Concrete Improvements: FY21-FY25 (RA21)



Description: This project funds improvements to the infrastructure of the city's parks and buildings, including roadways, sidewalks, pathways, parking lots, retaining walls, plazas, drains, culverts, curbs and gutters, railings, fences, light fixtures, bollards, line striping, bleachers, and related ADA compliance repairs and renovations. Projects are identified in a five year plan that is updated annually.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out.

Current Project Appropriations

Prior Appropriations:	2,500,000
Less Expended as of 4/15/25:	2,431,013
Total Carryover:	68,987
New Funding:	-
Total FY 2026 Appropriations:	68,987

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2016 ADA Transition Plan; 2020 Recreation & Parks Strategic Plan; Vision Zero Action Plan

Anticipated Project Outcome: Infrastructure and safety improvements to the asphalt and concrete within and around city parks and buildings.

Project Timeline and Total Cost by Type: Total project cost increased due to inflation and reprioritization of projects.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2021	FY 2021	FY 2025	FY 2026	52,500	45,000	(7,500)	-14%
Construction	FY 2021	FY 2021	FY 2025	FY 2026	2,177,500	2,430,000	252,500	12%
Other (inspections)	FY 2021	FY 2021	FY 2025	FY 2026	25,000	25,000	-	-
				Project Total ($):	**2,255,000**	**2,500,000**	**245,000**	**11%**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	2,500,000	-	-	-	-	-	-	2,500,000
Total Funded ($)	**2,500,000**	-	-	-	-	-	-	**2,500,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**2,500,000**	-	-	-	-	-	-	**2,500,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Mauricio Daza, Parks and Facilities Development Coordinator, 240-314-8608.

Notes: FY 2026 work includes project close out.

Asphalt/Concrete Improvements: FY26-FY30 (RA26)



Description: This project funds improvements to the infrastructure of the city's parks and buildings, including roadways, sidewalks, pathways, parking lots, retaining walls, plazas, drains, culverts, curbs and gutters, railings, fences, light fixtures, bollards, line striping, bleachers, and related ADA compliance repairs and renovations. Projects are identified in a five year plan that is updated annually.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	595,000
Total FY 2026 Appropriations:	595,000

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2016 ADA Transition Plan; 2020 Recreation & Parks Strategic Plan; Vision Zero Action Plan

Anticipated Project Outcome: Infrastructure and safety improvements to the asphalt and concrete within and around city parks and buildings.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2030	FY 2030	25,000	25,000	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	2,960,000	2,960,000	-	-
Other (inspections)	-	-	-	-	-	-	-	-
				Project Total ($):	**2,985,000**	**2,985,000**	**-**	**-**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	-	595,000	595,000	585,000	595,000	615,000	-	2,985,000
Total Funded ($)	**-**	**595,000**	**595,000**	**585,000**	**595,000**	**615,000**	**-**	**2,985,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**595,000**	**595,000**	**585,000**	**595,000**	**615,000**	**-**	**2,985,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Mauricio Daza, Parks and Facilities Development Coordinator, 240-314-8608.

Notes: FY 2026 work includes repairs and modifications at multiple city locations and facilities as prioritized based on current conditions. Budget based on cost estimates for specific asphalt/concrete improvements as identified and prioritized in a five year plan that is updated annually.

David Scull Park Improvements (RA19)



Description: This project funds improvements to David Scull Park based on recommendations in the 2015 Southlawn Industrial Area Study and responds to implementation items in the 2007 Lincoln Park Neighborhood Plan, 2004 East Rockville Neighborhood Plan, 2020 Recreation and Parks Strategic Plan, and the Comprehensive Plan. Design will provide a transition between the Southlawn industrial area and adjacent residential neighborhoods with the park as the featured access point.

Changes from Previous Year: Maryland State bond bill funding was added by budget amendment during FY 2025. Construction completion moved out to FY 2027 to allow for project close out.

Current Project Appropriations

Prior Appropriations:	850,000
Less Expended as of 4/15/25:	50,406
Total Carryover:	799,594
New Funding:	-
Total FY 2026 Appropriations:	799,594

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2015 Southlawn Industrial Area Study; 2007 Lincoln Park Neighborhood Plan; 2004 East Rockville Neighborhood Plan; 2020 Recreation & Parks Strategic Plan; Comprehensive Plan

Anticipated Project Outcome: Providing the David Scull and Maryvale neighborhoods with an improved park that serves as a gateway to each community.

Project Timeline and Total Cost by Type: Construction cost increased due to inflation. Project received a Maryland State bond bill. Construction completion moved out one year to FY 2027 to allow for project close out.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2025	FY 2024	FY 2025	FY 2025	100,000	100,000	-	-
Construction	FY 2026	FY 2025	FY 2026	FY 2027	444,700	750,000	305,300	69%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**544,700**	**850,000**	**305,300**	**56%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	600,000	-	-	-	-	-	-	600,000
State Bond Bill (Other-Cap)	250,000	-	-	-	-	-	-	250,000
Total Funded ($)	**850,000**	**-**	**-**	**-**	**-**	**-**	**-**	**850,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**850,000**	**-**	**-**	**-**	**-**	**-**	**-**	**850,000**

Operating Cost Impact: Cost for pavilion maintenance, landscaping, and custodial services.

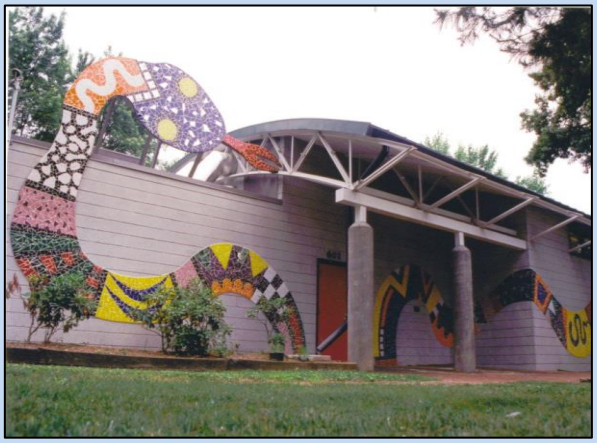
Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	10,500	-	-	-	-	-	10,500

Project Manager: Charles Reed, Parks Maintenance Manager, 240-314-8711**.**

Notes: This project first appeared in the FY 2019 CIP. FY 2026 work includes construction.

Return to Table of Contents

Elwood Smith Comm. Center Renovation (RA24)



Description: This project funds the design and construction of the Elwood Smith Community Center renovation. This work will correct identified ADA barriers; reconfigure space from offices to space for activities such as out-of-school time programs, community gatherings, classes, and summer camps; install flooring; and renovate and provide a single-user restroom facility. Design will include community input to ensure community priorities are considered.

Changes from Previous Year: Total project costs increased by $125,000 to account for inflation and escalation. Grant funding of $260,000 replaced bond funding due to the award of a Maryland State bond bill. Project timing moved up from FY 2029 to design in FY 2027 and construction in FY 2028.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	-
Total FY 2026 Appropriations:	-

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2020 Recreation & Parks Strategic Plan; Mayor and Council Resolution 09A-22; 2016 ADA Audit and Transition Plan; Comprehensive Plan

Anticipated Project Outcome: A renovated community center that provides a welcoming, accessible, and functional space for users, including a single-user restroom facility.

Project Timeline and Total Cost by Type: Funding increased for a renovation to the entire building instead of just a restroom renovation and was adjusted for inflation, and timing moved up due to the award of a Maryland State bond bill.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2029	FY 2027	FY 2030	FY 2028	62,000	250,000	188,000	303%
Construction	FY 2029	FY 2028	FY 2030	FY 2029	204,000	670,000	466,000	228%
Other	-	-	-	-	-	50,000	50,000	-
				Project Total ($):	**266,000**	**970,000**	**704,000**	**265%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Bonds (Cap)	-	-	250,000	460,000	-	-	-	710,000
State Bond Bill (Other-Cap)	-	-	-	260,000	-	-	-	260,000
Total Funded ($)	**-**	**-**	**250,000**	**720,000**	**-**	**-**	**-**	**970,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**-**	**250,000**	**720,000**	**-**	**-**	**-**	**970,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Eric Grieshaber, Senior Construction Project Manager, 240-314-8609.

Notes: This project first appeared in the FY 2024 CIP.

F. Scott Fitzgerald Theatre ADA Improvements (RA20)



Description: This project funds ADA improvements and renovations within the F. Scott Fitzgerald Theatre. Areas of work include the lobby, auditorium, backstage areas, restrooms, concession stand and kitchenette, box office, hallways/corridors, as well as audio system improvements.

Changes from Previous Year: Savings of $115,000 and $642,370 were transferred to this project from the King Farm Farmstead Fire Suppression (RB21) project and the Lincoln Park Community Center Improvements (RA22) project, respectively, due to higher than expected bid prices.

Current Project Appropriations

Prior Appropriations:	1,927,370
Less Expended as of 4/15/25:	631,655
Total Carryover:	1,295,715
New Funding:	-
Total FY 2026 Appropriations:	1,295,715

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2016 ADA Transition Plan; 2020 Recreation and Parks Strategic Plan

Anticipated Project Outcome: A more accessible theatre facility to serve the community.

Project Timeline and Total Cost by Type: Contingency funding was increased for ADA improvements, project was awarded a Maryland State bond bill, and additional funding was transferred from other projects' savings due to higher than expected bid prices.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2024	FY 2024	FY 2024	FY 2025	85,000	143,000	58,000	68%
Construction	FY 2025	FY 2025	FY 2025	FY 2026	795,000	1,784,370	989,370	124%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**880,000**	**1,927,370**	**1,047,370**	**119%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	115,000	-	-	-	-	-	-	115,000
Bonds (Cap)	1,562,370	-	-	-	-	-	-	1,562,370
State Bond Bill (Other-Cap)	250,000	-	-	-	-	-	-	250,000
Total Funded ($)	**1,927,370**	**-**	**-**	**-**	**-**	**-**	**-**	**1,927,370**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**1,927,370**	**-**	**-**	**-**	**-**	**-**	**-**	**1,927,370**

Operating Cost Impact: Project will result in a one-time revenue reduction during construction in FY 2026 of $60,500, partially offset by a $17,000 expenditure reduction. One-time expenses include $21,000 for furniture and computers in new employee offices and expanded box office, and $5,000 for ticketing contract minimum. Ongoing funding includes $6,500 for inspections and maintenance of the audio/speaker system, including assistive listening devices, and rigging infrastructure.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	6,500	-	-	-	-	-	6,500

Project Manager: Paige Janzen, Superintendent of Community Facilities, 240-314-8661.

Notes: This project first appeared in the FY 2020 CIP. FY 2026 work includes construction completion and project close out.

Glenview Mansion Gardens Hardscape Preservation and Repairs (RB26)



Description: This project funds an assessment of and critical repairs to the retaining walls and paths to ensure visitor safety and the historical preservation of this landmark. The formal gardens connect the mansion house with a collection of historic boxwood shrubs, roses, a fountain, stone retaining walls, and slate walkways.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	100,000
Total FY 2026 Appropriations:	100,000

Guiding Principle: Stewardship of Env. and Infrastructure

Mandate/Plan: 2020 Recreation and Parks Strategic Plan

Anticipated Project Outcome: Preservation of historic landmark and improved visitor safety.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2027	FY 2027	100,000	100,000	-	-
Construction	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**100,000**	**100,000**	**-**	**-**

Project Funding: This project is partially funded. The funded amount includes assessment and design. The unfunded portion includes construction estimates, which will be updated based on the results of the assessment.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	-	100,000	-	-	-	-	-	100,000
Total Funded ($)	**-**	**100,000**	**-**	**-**	**-**	**-**	**-**	**100,000**
Unfunded (Cap)	-	-	1,400,000	-	-	-	-	1,400,000
Total w/Unfunded ($)	**-**	**-**	**1,400,000**	**-**	**-**	**-**	**-**	**1,500,000**

Operating Cost Impact: No measurable impact.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	-	-	-	-	-	-	-

Project Manager: Jessica Corazza, Horticulturist, 240-314-8706.

Notes: This is a new project for FY 2026. FY 2026 work includes assessment and design. The results of the assessment will determine the amount and timing of future year funding.

King Farm Farmstead Electric Infrastructure (RB23)



Description: This project funds the design and construction of electric infrastructure services from Pepco into the Dairy Barns and Farmstead Main House. The remaining buildings will have electric infrastructure brought within five to ten feet of each building. The electric infrastructure for these buildings support future uses of the buildings.

Changes from Previous Year: Prior project funding has shifted from 'grants' to 'paygo' to more accurately reflect paygo funding supported by ARPA revenue replacement. Savings of $245,920 were transferred to this project from the King Farm Farmstead Fire Suppression (RB21) project. Construction completion was shifted out one year from FY 2025 to FY 2026.

Current Project Appropriations

Prior Appropriations:	1,132,920
Less Expended as of 4/15/25:	110,371
Total Carryover:	1,022,549
New Funding:	-
Total FY 2026 Appropriations:	1,022,549

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2014 King Farm Farmstead Property Condition Assessment Report; 2020 Recreation and Parks Strategic Plan; Comprehensive Plan

Anticipated Project Outcome: Provide electric infrastructure to or within the existing buildings.

Project Timeline and Total Cost by Type: Total project cost increased due to inflation and increases to Pepco permit fees, partially supported by a transfer of savings from the King Farm Farmstead Fire Suppression (RB21) project.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2022	FY 2022	FY 2023	FY 2023	50,000	77,479	27,479	55%
Construction	FY 2023	FY 2023	FY 2024	FY 2026	400,000	1,055,441	655,441	164%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**450,000**	**1,132,920**	**682,920**	**152%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	1,132,920	-	-	-	-	-	-	1,132,920
Total Funded ($)	**1,132,920**	**-**	**-**	**-**	**-**	**-**	**-**	**1,132,920**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**1,132,920**	**-**	**-**	**-**	**-**	**-**	**-**	**1,132,920**

Operating Cost Impact: Cost of electric and annual inspections.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	2,500	-	-	-	-	-	-	2,500

Project Manager: Eric Grieshaber, Senior Construction Project Manager, 240-314-8609.

Notes: This project was added via budget amendment during FY 2022. FY 2026 work includes construction and project close out.

King Farm Farmstead Fire Suppression (RB21)



Description: This project funds the design and construction of water and sewer infrastructure from the Washington Suburban Sanitary Commission to just outside of the buildings and within the Dairy Barns and main house, and design and installation of a fire sprinkler system in the Dairy Barns and main house.

Changes from Previous Year: Prior project funding shifted from 'grants' to 'paygo' to more accurately reflect paygo funding supported by ARPA revenue replacement. Savings of $115,000, $245,920, and $27,000 were transferred to F. Scott Fitzgerald Theatre ADA Improvements (RA21), King Farm Farmstead Electric Improvements (RB23), and Pedestrian Bridge Replacement: Horizon Hill Park (RB22) from this project. Construction completion changed to FY 2026.

Current Project Appropriations

Prior Appropriations:	1,157,080
Less Expended as of 4/15/25:	1,096,740
Total Carryover:	60,340
New Funding:	-
Total FY 2026 Appropriations:	60,340

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2014 King Farm Farmstead Property Condition Assessment Report; 2020 Recreation and Parks Strategic Plan; Comprehensive Plan

Anticipated Project Outcome: Installation of water and sewer infrastructure to the buildings on the property and fire protection of the Dairy Barns and main house.

Project Timeline and Total Cost by Type: Total cost increased to fund sewer utility lines and to provide for inflation.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2021	FY 2021	FY 2021	FY 2024	94,250	94,250	-	-
Construction	FY 2021	FY 2023	FY 2022	FY 2026	555,750	1,062,830	507,080	91%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**650,000**	**1,157,080**	**507,080**	**78%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	1,157,080	-	-	-	-	-	-	1,157,080
Total Funded ($)	**1,157,080**	**-**	**-**	**-**	**-**	**-**	**-**	**1,157,080**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**1,157,080**	**-**	**-**	**-**	**-**	**-**	**-**	**1,157,080**

Operating Cost Impact: Cost of utilities and annual fire suppression inspections.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	3,500	-	-	-	-	-	-	3,500

Project Manager: Mauricio Daza, Parks and Facilities Development Coordinator, 240-314-8608.

Notes: This project first appeared in the FY 2021 CIP. The construction of the sewer infrastructure was added via budget amendment during FY 2022. FY 2026 work includes project close out.

Lincoln Park Community Center Improvements (RA22)



Description: This project funds the renovation of most of the main level of Lincoln Park Community Center. This work will renovate and reconfigure space from offices to program space for activities such as out-of-school time programs, drop-in activities, community gatherings, and classes. Design included community input to ensure priorities were met.

Changes from Previous Year: Estimated completion date shifted from FY 2025 to FY 2026. Savings of $642,370 were transferred to the F. Scott Fitzgerald Theatre ADA Improvements (RA20) project from this project.

Current Project Appropriations

Prior Appropriations:	1,857,630
Less Expended as of 4/15/25:	195,167
Total Carryover:	1,662,463
New Funding:	-
Total FY 2026 Appropriations:	1,662,463

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2020 Recreation & Parks Strategic Plan; 2016 ADA Transition Report

Anticipated Project Outcome: Improved programmable space and ADA improvements within the community center.

Project Timeline and Total Cost by Type: Funding increased for design and construction of additional square footage and further renovations within the center.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2022	FY 2023	FY 2022	FY 2024	15,000	337,900	322,900	2153%
Construction	FY 2022	FY 2024	FY 2023	FY 2026	235,000	1,459,730	1,224,730	521%
Other	FY 2023	FY 2024	FY 2023	FY 2026	-	60,000	60,000	-
				Project Total ($):	**250,000**	**1,857,630**	**1,607,630**	**643%**

Project Funding: This project is fully funded. The city was awarded Maryland State bond bill funding for a portion of this project.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	750,000	-	-	-	-	-	-	750,000
Bonds (Cap)	857,630	-	-	-	-	-	-	857,630
State Bond Bill (Other-Cap)	250,000	-	-	-	-	-	-	250,000
Total Funded ($)	**1,857,630**	**-**	**-**	**-**	**-**	**-**	**-**	**1,857,630**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**1,857,630**	**-**	**-**	**-**	**-**	**-**	**-**	**1,857,630**

Operating Cost Impact: This project will add ongoing $56,000 in expenditures (part time staffing, contracts, materials, and supplies) and $56,000 in revenues (program fees). In FY 2026, there will be a one-time revenue decrease of $50,000 partially offset with a decrease of $13,000 in expenditures due to the temporary closure of the center.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Eric Grieshaber, Senior Construction Project Manager, 240-314-8609.

Notes: This project first appeared in the FY 2022 CIP. FY 2026 work includes construction and project close out.

Maintenance Complex Emergency Generator Replacement (RA25)



Description: Emergency generator replacement at the Rothgeb Maintenance Complex.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	-
Total FY 2026 Appropriations:	-

Guiding Principle: Public Safety

Mandate/Plan: Emergency Operation Plan and COOP Plan

Anticipated Project Outcome: Replacement of emergency generator serving the Rothgeb Maintenance Complex to ensure uninterrupted operations during power outages.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2029	FY 2029	FY 2029	FY 2029	140,000	140,000	-	-
Construction	FY 2029	FY 2029	FY 2029	FY 2029	560,000	560,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**700,000**	**700,000**	**-**	**-**

Project Funding: This project is fully funded.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	-	-	-	-	700,000	-	-	700,000
Total Funded ($)	**-**	**-**	**-**	**-**	**700,000**	**-**	**-**	**700,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**-**	**-**	**-**	**700,000**	**-**	**-**	**700,000**

Operating Cost Impact: No measurable impact.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	-	-	-	-	-	-	-

Project Manager: Noel Gonzalez, Facilities Property Manager, 240-314-8728.

Notes: This project first appeared in the FY 2025 CIP.

Outdoor Recreation Pool Renovations (RC18)



Description: This project funds major renovations and improvements to the outdoor recreation pool, tot pool, sprayground, outdoor pool filter room, overhead pool lights, and surrounding deck areas. Funding includes replacing the existing water slide tower and flume (built in 1989) as the structures are at the end of their lifecycle.

Changes from Previous Year: No changes in scope, however FY 2026 operating cost impacts have been added to reflect increased expenditures and revenues subsequent to new amenities of the recreation pool. Construction completion was shifted out one year from FY 2025 to FY 2026 to allow for project close out. Grant funding was added during FY 2025 from a donation by the Rockville Recreation and Parks Foundation.

Current Project Appropriations

Prior Appropriations:	11,739,000
Less Expended as of 4/15/25:	8,266,738
Total Carryover:	3,472,262
New Funding:	-
Total FY 2026 Appropriations:	3,472,262

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2020 Recreation & Parks Strategic Plan; 2016 ADA Transition Plan; Montgomery County Manual on Swimming Pool Construction; 2015 Aquatic Facility Audit and Recommendations for Enhancements

Anticipated Project Outcome: An updated and safe recreation facility that meets the needs of users.

Project Timeline and Total Cost by Type: Project timeline shifted to allow for completion of the indoor locker room renovation prior to the start of this project. Construction funding increased to add an escalation factor and additional construction contingency, and to recognize grant funds. Conceptual design was delayed due to the COVID-19 pandemic.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2019	FY 2021	FY 2020	FY 2024	859,000	700,000	(159,000)	-19%
Construction	FY 2019	FY 2024	FY 2020	FY 2026	5,560,000	10,992,000	5,432,000	98%
Other	FY 2020	FY 2024	FY 2021	FY 2026	140,000	47,000	(93,000)	-66%
				Project Total ($):	**6,559,000**	**11,739,000**	**5,180,000**	**79%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	1,268,000	-	-	-	-	-	-	1,268,000
Bonds (Cap)	10,446,000	-	-	-	-	-	-	10,446,000
Grants (Cap)	25,000	-	-	-	-	-	-	25,000
Total Funded ($)	**11,739,000**	**-**	**-**	**-**	**-**	**-**	**-**	**11,739,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**11,739,000**	**-**	**-**	**-**	**-**	**-**	**-**	**11,739,000**

Operating Cost Impact: The outdoor recreation pool is expected to open in Summer 2025 which will increase expenditures for additional lifeguards, landscape services, chemicals, and maintenance, and increase revenue with additional admission and membership revenues.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	58,500	26,750	-	-	-	-	-	85,250

Project Manager: Adam Goldstein, Swim and Fitness Center Superintendent, 240-314-8752.

Notes: This project first appeared in the FY 2018 CIP. FY 2026 work includes project close out.

Pedestrian Bridge Replacement: Horizon Hill Park (RB22)



Description: This project funds design and construction of the replacement of a steel truss pedestrian bridge within Horizon Hill Park, crossing a Watts Branch tributary. The bridge was identified for replacement through the city's Bridge Inspection Program completed by a third party structural engineering firm.

Changes from Previous Year: Savings of $27,000 and $25,000 were transferred to this project from the King Farm Farmstead Fire Suppression (RB21) project and the Promenade Park Elevator Replacement (RD21) project, which closed at the end of FY 2025.

Current Project Appropriations

Prior Appropriations:	129,000
Less Expended as of 4/15/25:	-
Total Carryover:	129,000
New Funding:	429,600
Total FY 2026 Appropriations:	558,600

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2018 City of Rockville Bridge Inspection Report; 2020 Recreation & Parks Strategic Plan

Anticipated Project Outcome: Construction of a safe and modern pedestrian bridge.

Project Timeline and Total Cost by Type: Costs increased due to inflation, partially supported by transfers of savings from other projects.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2025	FY 2025	FY 2025	FY 2025	47,000	129,000	82,000	174%
Construction	FY 2026	FY 2026	FY 2026	FY 2027	383,000	429,600	46,600	12%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**430,000**	**558,600**	**128,600**	**30%**

Project Funding: This project is fully funded.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	129,000	429,600	-	-	-	-	-	558,600
Total Funded ($)	**129,000**	**429,600**	**-**	**-**	**-**	**-**	**-**	**558,600**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**129,000**	**429,600**	**-**	**-**	**-**	**-**	**-**	**558,600**

Operating Cost Impact: No measurable impact.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	-	-	-	-	-	-	-

Project Manager: Mauricio Daza, Parks & Facilities Development Coordinator, 240-314-8608.

Notes: This project first appeared in the FY 2022 CIP. FY 2026 work includes construction.

Pedestrian Bridge Replacement: Woottons Mill Park (RD23)



Description: This project funds the design and construction of the replacement of a steel truss pedestrian bridge within Woottons Mill Park, crossing a Watts Branch tributary. The bridge was identified for replacement through the city's Bridge Inspection Program completed by a third party structural engineering firm.

Changes from Previous Year: FY 2027 construction funding of $53,000 was shifted to FY 2026 for design, and an additional $30,000 was added in FY 2026 for design.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	130,000
Total FY 2026 Appropriations:	130,000

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2018 City of Rockville Bridge Inspection Report; 2020 Recreation & Parks Strategic Plan

Anticipated Project Outcome: Construction of a safe and modern pedestrian bridge.

Project Timeline and Total Cost by Type: Funding shifted from construction to design, and further funding was added to design to align with cost estimates.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2026	FY 2026	47,000	130,000	83,000	177%
Construction	FY 2027	FY 2027	FY 2027	FY 2028	459,600	406,600	(53,000)	-12%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**506,600**	**536,600**	**30,000**	**6%**

Project Funding: This project is fully funded.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	-	130,000	406,600	-	-	-	-	536,600
Total Funded ($)	**-**	**130,000**	**406,600**	**-**	**-**	**-**	**-**	**536,600**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**130,000**	**406,600**	**-**	**-**	**-**	**-**	**536,600**

Operating Cost Impact: No measurable impact.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	-	-	-	-	-	-	-

Project Manager: Mauricio Daza, Parks and Facilities Development Coordinator, 240-314-8608.

Notes: This project first appeared in the FY 2023 CIP. FY 2026 work includes design.

Playground Structure Replacement: FY21-FY25 (RC21)



Description: This project funds the replacement of playground structures in city parks that are 17-20 years old and/or are no longer in compliance with current ADA and/or Consumer Product Safety Commission (CPSC) standards. Neighborhood advisory teams assist in the design review of each replacement playground.

Changes from Previous Year: Grant funding was added through a budget amendment during FY 2025. Construction completion changed to FY 2026 to complete ongoing work and project close out.

Current Project Appropriations

Prior Appropriations:	1,685,820
Less Expended as of 4/15/25:	798,931
Total Carryover:	886,889
New Funding:	-
Total FY 2026 Appropriations:	886,889

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2020 Recreation & Parks Strategic Plan; 2016 ADA Transition Plan; Consumer Product Safety Commission (CPSC) standards

Anticipated Project Outcome: Fun, safe, and engaging playground equipment that meets current ADA and CPSC standards.

Project Timeline and Total Cost by Type: Project total was increased to fund the replacement of two playground locations in fiscal year FY 2025 and to account for inflation, and to recognize grant funding.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2021	FY 2021	FY 2025	FY 2026	872,070	1,685,820	813,750	93%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**872,070**	**1,685,820**	**813,750**	**93%**

Project Funding: The funding for this project is based on a 17-20 year replacement cycle. This project is considered a routine capital maintenance project and is funded in five year increments. The city pursues grant funding for additional playground replacements.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	1,500,820	-	-	-	-	-	-	1,500,820
Grants (Cap)	185,000	-	-	-	-	-	-	185,000
Total Funded ($)	**1,685,820**	-	-	-	-	-	-	**1,685,820**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**1,685,820**	-	-	-	-	-	-	**1,685,820**

Operating Cost Impact: No measurable impact.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	-	-	-	-	-	-	-

Project Manager: Charles Reed, Parks Services Manager, 240-314-8711.

Notes: FY 2026 works includes project close out.

Playground Structure Replacement: FY26-FY30 (RC26)



Description: This project funds the replacement of playground structures in city parks that are 17-20 years old and/or are no longer in compliance with current ADA and/or Consumer Product Safety Commission (CPSC) standards. Neighborhood advisory teams assist in the design review of each replacement playground.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	350,000
Total FY 2026 Appropriations:	350,000

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2020 Recreation & Parks Strategic Plan; 2016 ADA Transition Plan; Consumer Product Safety Commission (CPSC) standards

Anticipated Project Outcome: Fun, safe, and engaging playground equipment that meets current ADA and CPSC standards.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	3,300,000	3,300,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**3,300,000**	**3,300,000**	**-**	**-**

Project Funding: The funding for this project is based on a 17-20 year replacement cycle. This project is considered a routine capital maintenance project and is funded in five year increments. The city pursues grant funding for additional playground replacements. Project total includes replacement of one to three playgrounds per fiscal year.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	-	350,000	950,000	600,000	700,000	700,000	-	3,300,000
Total Funded ($)	**-**	**350,000**	**950,000**	**600,000**	**700,000**	**700,000**	**-**	**3,300,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**350,000**	**950,000**	**600,000**	**700,000**	**700,000**	**-**	**3,300,000**

Operating Cost Impact: Playground rubber surface repair funding.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	60,000	-	-	-	-	-	60,000

Project Manager: Charles Reed, Parks Services Manager, 240-314-8711**.**

Notes: FY 2026 work includes the replacement of the playground at Fallsgrove Park. Playground replacement schedule is subject to change based on a number of factors including condition, use, budget appropriations, and the availability of grant funding.

RedGate Park Master Plan Implementation (RE23)



Description: This project funds design and construction of the infrastructure and amenities within the park based on the RedGate Park Master Plan. Phase one work includes completing the dog park, trail and pathway improvements, SWM facilities, picnic pavilions, and accessibility improvements. Remaining design and construction will be determined based on funding availability. Staff will pursue outside funding for construction.
Changes from Previous Year: Prior project funding has shifted from 'grants' to 'paygo' to more accurately reflect paygo funding supported by ARPA revenue replacement. Chesapeake Bay Trust (CBT) grant ($181,720) for reforestation was added in a budget amendment in FY 2025, and Program Open Space funding ($288,324) was added. Design completion moved to FY 2026.

Current Project Appropriations

Prior Appropriations:	4,114,499
Less Expended as of 4/15/25:	421,461
Total Carryover:	3,693,038
New Funding:	288,324
Total FY 2026 Appropriations:	3,981,362

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2022 RedGate Park Master Plan; 2020 Recreation & Parks Strategic Plan; 2016 ADA Transition Plan; Comprehensive Plan

Anticipated Project Outcome: Provide a safe, exciting, well planned destination park.

Project Timeline and Total Cost by Type: Funding was reallocated from Construction to Other for the CBT grants for reforestation and additional Program Open Space funds were added.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2024	FY 2025	FY 2025	FY 2026	2,021,173	2,021,173	-	-
Construction	FY 2025	FY 2025	FY 2027	Future	1,000,000	2,000,000	1,000,000	100%
Other	FY 2025	FY 2025	FY 2026	FY 2026	-	381,650	381,650	-
				Project Total ($):	**3,021,173**	**4,402,823**	**1,381,650**	**46%**

Project Funding: This project is partially funded, and includes $381,650 from CBT grants for tree planting, and $2 million in Project Open Space funding for construction.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	2,021,173	-	-	-	-	-	-	2,021,173
Grants (Cap)	381,650	-	-	-	-	-	-	381,650
POS (Other-Cap)	1,711,676	288,324	-	-	-	-	-	2,000,000
Total Funded ($)	**4,114,499**	**288,324**	**-**	**-**	**-**	**-**	**-**	**4,402,823**
Unfunded (Cap)	-	-	2,200,000	2,300,000	2,200,000	2,000,000	3,085,000	11,785,000
Total w/Unfunded ($)	**4,114,499**	**288,324**	**2,200,000**	**2,300,000**	**2,200,000**	**2,000,000**	**3,085,000**	**16,187,823**

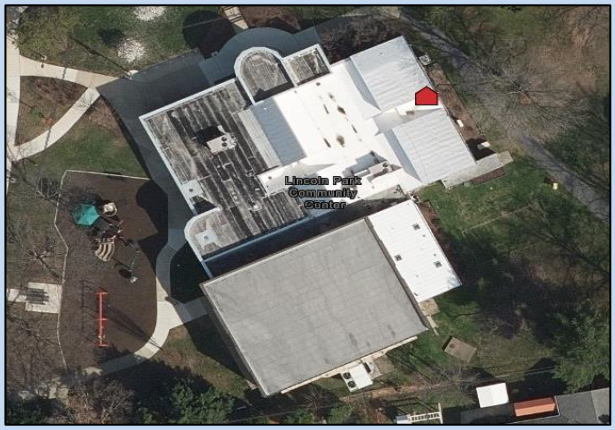
Operating Cost Impact: Landscape maintenance and accessibility remediation.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	30,000	-	-	-	-	-	30,000

Project Manager: Eric Grieshaber, Senior Construction Project Manager, 240-314-8609.

Notes: This project first appeared in the CIP in FY 2023. FY 2026 work includes continuation of design.

Roofing Improvements: FY21-FY25 (RE21)



Description: This project funds maintenance and replacement for city facility roofing systems. Keeping roofing systems watertight and structurally sound provides protection of facilities, personnel, and equipment. Work scheduled in this project is based on the 2020 Citywide Roofing Study recommendations.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out.

Current Project Appropriations

Prior Appropriations:	4,025,844
Less Expended as of 4/15/25:	1,492,479
Total Carryover:	2,533,365
New Funding:	-
Total FY 2026 Appropriations:	2,533,365

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2020 Citywide Roofing Study; 2020 Recreation and Parks Strategic Plan

Anticipated Project Outcome: Watertight and structurally sound roofing systems.

Project Timeline and Total Cost by Type: Project total increased due to inflation.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2022	FY 2022	FY 2025	FY 2026	417,000	245,600	(171,400)	-41%
Construction	FY 2022	FY 2022	FY 2025	FY 2026	2,085,000	3,780,244	1,695,244	81%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**2,502,000**	**4,025,844**	**1,523,844**	**61%**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	4,025,844	-	-	-	-	-	-	4,025,844
Total Funded ($)	**4,025,844**	-	-	-	-	-	-	**4,025,844**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**4,025,844**	-	-	-	-	-	-	**4,025,844**

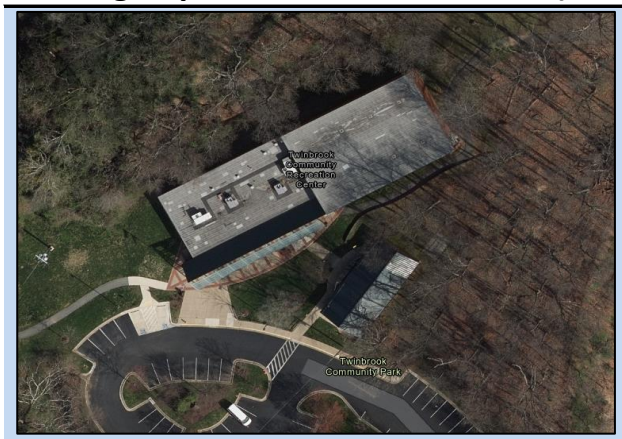
Operating Cost Impact: No measurable impact.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	-	-	-	-	-	-	-

Project Manager: Noel Gonzalez, Facilities Property Manager, 240-314-8728.

Notes: FY 2026 work includes the completion of 13 full or partial roofing system projects around the city.

Roofing Improvements: FY26-FY30 (RD26)



Description: This project funds maintenance and replacement for city facility roofing systems. Keeping roofing systems watertight and structurally sound provides protection of facilities, personnel, and equipment. Work scheduled in this project is based on the 2025 Citywide Roofing Study recommendations.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	343,620
Total FY 2026 Appropriations:	343,620

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2025 Citywide Roofing Study; 2020 Recreation and Parks Strategic Plan

Anticipated Project Outcome: Watertight and structurally sound roofing systems.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2030	FY 2030	343,620	343,620	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	4,404,080	4,404,080	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**4,747,700**	**4,747,700**	**-**	**-**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	-	343,620	1,104,080	1,100,000	1,100,000	1,100,000	-	4,747,700
Total Funded ($)	**-**	**343,620**	**1,104,080**	**1,100,000**	**1,100,000**	**1,100,000**	**-**	**4,747,700**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**343,620**	**1,104,080**	**1,100,000**	**1,100,000**	**1,100,000**	**-**	**4,747,700**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Noel Gonzalez, Facilities Property Manager, 240-314-8728.

Notes: FY 2026 work includes roof system designs for Twinbrook Community Recreation Center, Elwood Smith Recreation Center, and Recreation Services storage building.

Talbott Street Park (RB25)



Description: This project, located at 200 Talbott Street within the Rockville Pike corridor, includes the demolition and removal of the water tower as well as the design and construction of a park on the city-owned .16 acre property. The Rockville Pike corridor is park deficient as defined in the 2020 Recreation & Parks Strategic Plan and this project will provide a park to several multifamily complexes. Design and amenities to be included in the park will be determined with the community.

Changes from Previous Year: Project timeline was advanced based on award of Maryland State bond bill, and funding source changed from bonds to paygo, with the $200,000 bond bill replacing a portion of paygo funding.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	250,000
Total FY 2026 Appropriations:	250,000

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2020 Recreation and Parks Strategic Plan; Comprehensive Plan

Anticipated Project Outcome: Create a park within the northern section of the Rockville Pike Corridor which currently is park deficient as defined in the 2020 Recreation and Parks Strategic Plan.

Project Timeline and Total Cost by Type: Project timeline was advanced based on notification of a Maryland State bond bill funding.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2028	FY 2026	FY 2028	FY 2026	250,000	250,000	-	-
Construction	FY 2029	FY 2027	FY 2029	FY 2028	700,000	700,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**950,000**	**950,000**	**-**	**-**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	-	250,000	500,000	-	-	-	-	750,000
State Bond Bill (Other-Cap)	-	-	200,000	-	-	-	-	200,000
Total Funded ($)	**-**	**250,000**	**700,000**	**-**	**-**	**-**	**-**	**950,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**250,000**	**700,000**	**-**	**-**	**-**	**-**	**950,000**

Operating Cost Impact: Will be determined during the design phase.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Charles Reed, Parks Maintenance Manager, 240-314-8711.

Notes: This project first appeared in the FY 2025 CIP. FY 2026 work includes design.

Twinbrook Comm. Center and Annex - Restrooms Renovation (RC24)



Description: This project creates one single-user restroom within the Twinbrook Community Recreation Center and converts existing bathroom space in the Twinbrook Annex to single-user restrooms.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	350,000
Less Expended as of 4/15/25:	19,745
Total Carryover:	330,255
New Funding:	-
Total FY 2026 Appropriations:	330,255

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Mayor and Council Resolution 09A-22

Anticipated Project Outcome: Create single-user restrooms in the community center and annex.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2024	FY 2024	FY 2025	FY 2025	40,000	29,250	(10,750)	-27%
Construction	FY 2025	FY 2025	FY 2026	FY 2026	310,000	320,750	10,750	3%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**350,000**	**350,000**	**-**	**-**

Project Funding: This project is fully funded. The city was awarded Maryland State bond bill funding for this project.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
State Bond Bill (Other-Cap)	350,000	-	-	-	-	-	-	350,000
Total Funded ($)	**350,000**	**-**	**-**	**-**	**-**	**-**	**-**	**350,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**350,000**	**-**	**-**	**-**	**-**	**-**	**-**	**350,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Noel Gonzalez, Facilities Property Manager, 240-314-8728.

Notes: This project first appeared in the in FY 2024 CIP. FY 2026 work includes construction and project close out.


ROCKVILLE · MARYLAND

Transportation Program Area Overview

Description: The projects in the Transportation Program Area focus on providing safe and sustainable city streets, bridges, sidewalks, streetlights, traffic signals, and pedestrian and bicycle facilities in accordance with County, State, and federal standards; city transportation plans and policies; and the Vision Zero and Climate Action Plans.

Goal: To provide a safe, complete, efficient, and ADA-compliant multimodal transportation system.

New project(s) for FY 2026:

Traffic Signal Upgrades (TF26)

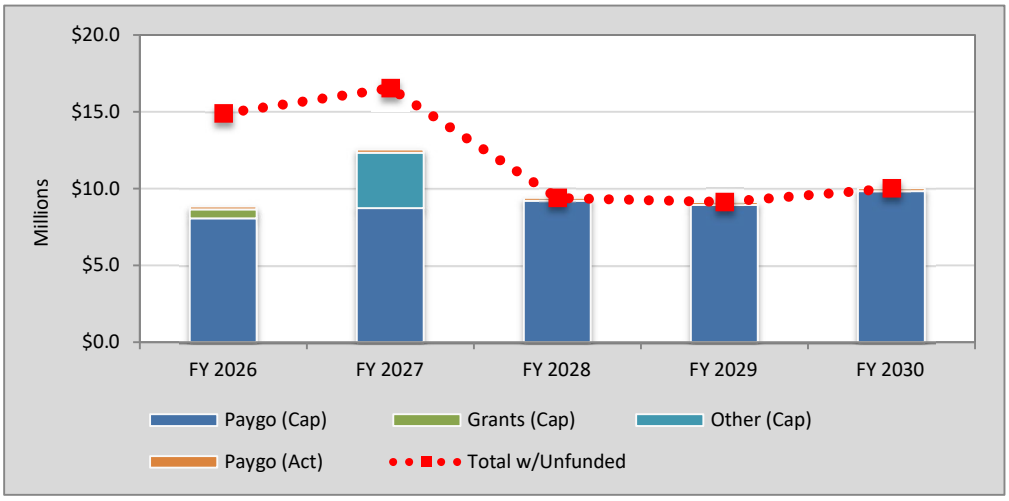
Project(s) closed for FY 2026:

None



Completed Town Center Road Diet Project on North Washington Street (top) and East Middle Lane (bottom).

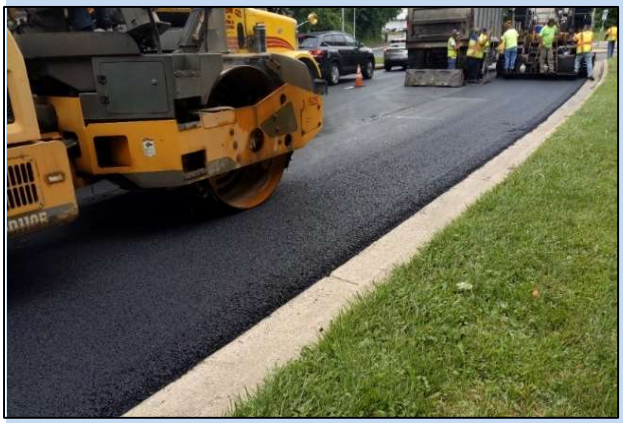
FY 2026 - FY 2030 New Funding Schedule



Transportation Program Area Summary of Total Funding

	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Funded	52,267,600	8,836,200	12,533,000	9,399,000	9,128,000	10,023,290	-	102,187,090
Unfunded	-	6,060,000	4,000,000	-	-	-	-	10,060,000
Total with Unfunded ($)	**52,267,600**	**14,896,200**	**16,533,000**	**9,399,000**	**9,128,000**	**10,023,290**	**-**	**112,247,090**

Asphalt Repair & Replacement: FY21-FY25 (TA21)



Description: This sustainable program resurfaces streets, including milling, base asphalt repairs, and restriping. The city currently maintains approximately 370 lane-miles (or 162 center-line miles) of streets. This program is currently funded on a 12-year cycle, as degradation to the road and the cost to repair the damage increases significantly after approximately 12 years.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out. Additional funding was added during FY 2025 to address weather-related repairs.

Current Project Appropriations

Prior Appropriations:	19,094,000
Less Expended as of 4/15/25:	14,485,857
Total Carryover:	4,608,143
New Funding:	-
Total FY 2026 Appropriations:	4,608,143

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Vision Zero Action Plan; 2017 Bikeway Master Plan

Anticipated Project Outcome: Safe and smooth city streets.

Project Timeline and Total Cost by Type: Project cost increased due to additional work outside of the scheduled program for bike lanes and paving related to a road diet, and budget was adjusted to account for supply chain issues and inflation. Project completion changed to FY 2026 to complete ongoing work and project close out.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2021	FY 2021	FY 2025	FY 2026	17,438,000	19,094,000	1,656,000	9%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**17,438,000**	**19,094,000**	**1,656,000**	**9%**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	19,094,000	-	-	-	-	-	-	19,094,000
Total Funded ($)	**19,094,000**	-	-	-	-	-	-	**19,094,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**19,094,000**	-	-	-	-	-	-	**19,094,000**

Operating Cost Impact: Signage and towing services for work zones.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	4,500	-	-	-	-	-	-	4,500

Project Manager: Dan Stevens, Chief of Construction Management, 240-314-8552.

Notes: Budget is based on a 12-year cycle of approximately 1/12 of the city's total inventory of streets each year, and includes a projected cost escalation factor of 3 percent. The schedule of streets is posted on the city's website: www.rockvillemd.gov/street-repairs.

Asphalt Repair & Replacement: FY26-FY30 (TA26)



Description: This sustainable program resurfaces streets, including milling, base asphalt repairs, and restriping. The city currently maintains approximately 370 lane-miles (or 162 center-line miles) of streets. Pavement Condition Index (PCI) scores will provide an objective rating of current road conditions and be used to efficiently plan future work. This program is currently funded on a 12-year cycle, as degradation to the road and the cost to repair the damage increases significantly after approximately 12 years.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	4,340,000
Total FY 2026 Appropriations:	4,340,000

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Vision Zero Action Plan; 2017 Bikeway Master Plan

Anticipated Project Outcome: Safe and smooth city streets.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	23,043,000	23,043,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**23,043,000**	**23,043,000**	**-**	**-**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	-	4,340,000	4,470,000	4,605,000	4,743,000	4,885,000	-	23,043,000
Total Funded ($)	**-**	**4,340,000**	**4,470,000**	**4,605,000**	**4,743,000**	**4,885,000**	**-**	**23,043,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**4,340,000**	**4,470,000**	**4,605,000**	**4,743,000**	**4,885,000**	**-**	**23,043,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Dan Stevens, Chief of Construction Management, 240-314-8552.

Notes: FY 2026 work includes rehabilitation of approximately 31 lane miles of city streets. Budget is based on a 12-year cycle of approximately 1/12 of the city's total inventory of streets each year, and includes a projected cost escalation factor of 3 percent. The schedule of streets is posted on the city's website: www.rockvillemd.gov/street-repairs.

Bridge Rehabilitation: FY21-FY25 (TB21)



Description: This sustainable program assesses all city bridges and designs, rehabilitates, and replaces bridges and structures within the city rights-of-way. Condition assessment reports identify and prioritize maintenance work, including replacement; repainting structural steel; lining culvert inverts; and rehabilitating damaged concrete, bearing assemblies, support beams, expansion joints, guiderails, and other safety elements. Major rehabilitation is funded as separate CIP projects.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out.

Current Project Appropriations

Prior Appropriations:	715,000
Less Expended as of 4/15/25:	110,061
Total Carryover:	604,939
New Funding:	-
Total FY 2026 Appropriations:	604,939

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: National Bridge Inspection Program; Vision Zero Action Plan

Anticipated Project Outcome: Safe carrying capacity and maximum useful service life for all city bridges and structures.

Project Timeline and Total Cost by Type: Construction completion moved to FY 2026 to complete ongoing work. Project cost decreased based on most recent long span and small structure assessment reports. Funding was added in FY 2023 for a short-term emergency repair design for the West Gude Drive Bridge. Based on the scope and scale of the repairs needed, the construction of these repairs has been moved to a new project, West Gude Drive Bridge Repair (TA25).

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2021	FY 2021	FY 2025	FY 2026	600,000	615,000	15,000	3%
Construction	FY 2021	FY 2021	FY 2025	FY 2026	1,800,000	100,000	(1,700,000)	-94%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**2,400,000**	**715,000**	**(1,685,000)**	**-70%**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	615,000	-	-	-	-	-	-	615,000
Paygo (Act)	100,000	-	-	-	-	-	-	100,000
Total Funded ($)	**715,000**	-	-	-	-	-	-	**715,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**715,000**	-	-	-	-	-	-	**715,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Gina Arnett, Senior Civil Engineer, 240-314-8517.

Notes: FY 2026 work includes design and construction of various long span bridge repairs.

Bridge Rehabilitation: FY26-FY30 (TB26)



Description: This sustainable program assesses all city bridges and designs, rehabilitates, and replaces bridges and structures within the city rights-of-way. Condition assessment reports identify and prioritize maintenance work, including replacement; repainting structural steel; lining culvert inverts; and rehabilitating damaged concrete, bearing assemblies, support beams, expansion joints, guiderails, and other safety elements. Major rehabilitation is funded as separate CIP projects.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	360,000
Total FY 2026 Appropriations:	360,000

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: National Bridge Inspection Program; Vision Zero Action Plan

Anticipated Project Outcome: Safe carrying capacity and maximum useful service life for all city bridges and structures.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2030	FY 2030	800,000	800,000	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	1,710,000	1,710,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**2,510,000**	**2,510,000**	**-**	**-**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	-	360,000	200,000	840,000	230,000	880,000	-	2,510,000
Total Funded ($)	**-**	**360,000**	**200,000**	**840,000**	**230,000**	**880,000**	**-**	**2,510,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**360,000**	**200,000**	**840,000**	**230,000**	**880,000**	**-**	**2,510,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Gina Arnett, Senior Civil Engineer, 240-314-8517.

Notes: FY 2026 work includes construction of various long span bridge repairs.

Concrete Repair & Replacement: FY21-FY25 (TC21)



Description: This sustainable program repairs and replaces concrete street components such as curbs and gutters, sidewalks, and driveway aprons; miscellaneous infrastructure items such as drainage structures, guiderails, retaining walls, and brick paving; and small sidewalk additions. Specific areas for repair and replacement are selected through staff's annual evaluation based on ADA compliance, research, and generally accepted industry standards.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out. Funding was added during FY 2025 to address updated federal guidelines.

Current Project Appropriations

Prior Appropriations:	12,185,000
Less Expended as of 4/15/25:	10,573,920
Total Carryover:	1,611,080
New Funding:	-
Total FY 2026 Appropriations:	1,611,080

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Americans with Disabilities Act (ADA); Complete Streets Policy; Vision Zero Action Plan

Anticipated Project Outcome: Safe and operational city concrete infrastructure that meets ADA standards and eliminates trip hazards.

Project Timeline and Total Cost by Type: Project cost increased due to supply chain issues, inflation, and updated federal guidelines. Project completion changed to FY 2026 to complete ongoing work and project close out.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2021	FY 2021	FY 2025	FY 2026	10,514,000	12,185,000	1,671,000	16%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**10,514,000**	**12,185,000**	**1,671,000**	**16%**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	12,185,000	-	-	-	-	-	-	12,185,000
Total Funded ($)	**12,185,000**	-	-	-	-	-	-	**12,185,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**12,185,000**	-	-	-	-	-	-	**12,185,000**

Operating Cost Impact: Signage and towing services for work zones.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	4,500	-	-	-	-	-	-	4,500

Project Manager: Dan Stevens, Chief of Construction Management, 240-314-8552.

Notes: FY 2026 work includes repairs and replacements at multiple city locations as prioritized by staff based on compliance with ADA guidelines and infrastructure conditions. Neighborhood concrete repairs and replacements are generally implemented concurrent with scheduled asphalt repairs. The budget includes a cost escalation factor of approximately 3.0 percent. The schedule of streets is posted and updated each fiscal year on the city's website: www.rockvillemd.gov/street-repairs.

Concrete Repair & Replacement: FY26-FY30 (TC26)



Description: This sustainable program repairs and replaces concrete street components such as curbs and gutters, sidewalks, and driveway aprons; miscellaneous infrastructure items such as drainage structures, guiderails, retaining walls, and brick paving; and small sidewalk additions. The program focuses on compliance with federal Public Rights-of-Way Accessibility Guidelines (PROWAG). Specific areas for repair and replacement are selected through staff's annual evaluation based on ADA compliance, research, and generally accepted industry standards.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	3,160,000
Total FY 2026 Appropriations:	3,160,000

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: PROWAG; Americans with Disabilities Act (ADA); Complete Streets Policy; Pedestrian Master Plan; Vision Zero Action Plan

Anticipated Project Outcome: Safe concrete infrastructure that meets PROWAG and ADA standards.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	16,779,290	16,779,290	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**16,779,290**	**16,779,290**	**-**	**-**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	-	3,160,000	3,252,000	3,354,000	3,455,000	3,558,290	-	16,779,290
Total Funded ($)	**-**	**3,160,000**	**3,252,000**	**3,354,000**	**3,455,000**	**3,558,290**	**-**	**16,779,290**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**3,160,000**	**3,252,000**	**3,354,000**	**3,455,000**	**3,558,290**	**-**	**16,779,290**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Dan Stevens, Chief of Construction Management, 240-314-8552.

Notes: FY 2026 work includes repairs and replacements at multiple city locations as mandated by PROWAG. The focus of PROWAG compliance work includes the addition of passing zones on existing four foot wide sidewalks and the replacement of non-compliant driveway aprons. Technology will be used to identify ADA deficiencies. Neighborhood concrete repairs and replacements are implemented concurrent with scheduled asphalt resurfacing. The budget includes a cost escalation factor of approximately 3.0 percent. The schedule of streets is posted and updated each fiscal year on the city's website: www.rockvillemd.gov/street-repairs.

Hurley Avenue Bridge Replacement (TE16)



Description: This project plans, designs, and constructs the replacement of the Hurley Avenue bridge near the Watts Branch Parkway intersection. This bridge was constructed in 1969 and requires replacement. The planned improvements will increase the structure's longevity and live load carrying capacity.

Changes from Previous Year: The estimated construction start and completion was changed to adjust to the federal process. Since the city expects to manage construction, the expected federal aid covering 80 percent of construction was added as unfunded. Once design is complete and the aid is awarded, the funding will be added to the project.

Current Project Appropriations

Prior Appropriations:	1,793,010
Less Expended as of 4/15/25:	237,415
Total Carryover:	1,555,595
New Funding:	-
Total FY 2026 Appropriations:	1,555,595

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: National Bridge Inspection Program; 2013 Hurley Avenue Bridge Rehabilitation Alternatives Report

Anticipated Project Outcome: Increased safe carrying capacity and longer useful service life.

Project Timeline and Total Cost by Type: Construction start and completion was changed after receiving federal funding due to the federal NEPA and contracting processes. Federal aid was approved for preliminary engineering (design) and is anticipated for final engineering and construction. Additional funds supported by a budget transfer and supplemental tax duplication revenue were added during FY 2022 for emergency repairs and the change from rehabilitation to replacement.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2016	FY 2021	FY 2019	FY 2026	370,000	203,010	(166,990)	-45%
Construction	FY 2019	FY 2026	FY 2020	FY 2027	1,590,000	1,590,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**1,960,000**	**1,793,010**	**(166,990)**	**-9%**

Project Funding: The city's portion of this project is fully funded. The unfunded portion represents the expected federal aid, which will cover 80% of the construction cost and is expected after design completion.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	1,793,010	-	-	-	-	-	-	1,793,010
Total Funded ($)	**1,793,010**	**-**	**-**	**-**	**-**	**-**	**-**	**1,793,010**
Unfunded (Cap)	-	4,560,000	-	-	-	-	-	4,560,000
Total w/Unfunded ($)	**1,793,010**	**4,560,000**	**-**	**-**	**-**	**-**	**-**	**6,353,010**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Andrew Luetkemeier, Principal Transportation Engineer, 240-314-8524.

Notes: This project first appeared in the FY 2016 CIP. FY 2026 work includes completion of design and the start of construction. Project design contracts utilize MDOT SHA on call structural design consultants and are managed by MDOT SHA; however, it is anticipated that the construction contract will be managed by the city.

LED Streetlight Conversion (TA22)



Description: This project provides for the replacement of all city-owned and maintained high pressure sodium (HPS) streetlights (approximately 3,200) with more energy efficient, light-emitting diode (LED) luminaires in three phases. Phase 1 includes approximately 2,000 standard light types, and Phases 2 and 3 each include approximately 600 decorative light types. Conversion of city streetlights to LED is action M-02 of the Climate Action Plan.

Changes from Previous Year: Grant funding was added through a budget amendment during FY 2025. The completion year changed to FY 2026 to allow for Maryland Energy Administration (MEA) grant agreement execution for Phase 3.

Current Project Appropriations

Prior Appropriations:	3,805,200
Less Expended as of 4/15/25:	1,116,935
Total Carryover:	2,688,265
New Funding:	-
Total FY 2026 Appropriations:	2,688,265

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Climate Action Plan; Vision Zero Action Plan

Anticipated Project Outcome: Safer streets and smarter, more energy efficient lighting.

Project Timeline and Total Cost by Type: The city received several MEA grants, which reduced Capital Projects Fund paygo appropriations. Funding increased due to construction market conditions reflecting Phase 1 bid pricing, as well as funding the previously unfunded Phase 3. Due to grant agreement execution, project completion shifted to FY 2026.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2023	FY 2023	FY 2025	FY 2026	1,000,000	3,805,200	2,805,200	281%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**1,000,000**	**3,805,200**	**2,805,200**	**281%**

Project Funding: This project is fully funded, and includes MEA grant funding as well as funding anticipated through the Pepco EmpowerMD rebate program.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	2,725,375	-	-	-	-	-	-	2,725,375
Grants (Cap)	1,079,825	-	-	-	-	-	-	1,079,825
Total Funded ($)	**3,805,200**	**-**	**-**	**-**	**-**	**-**	**-**	**3,805,200**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**3,805,200**	**-**	**-**	**-**	**-**	**-**	**-**	**3,805,200**

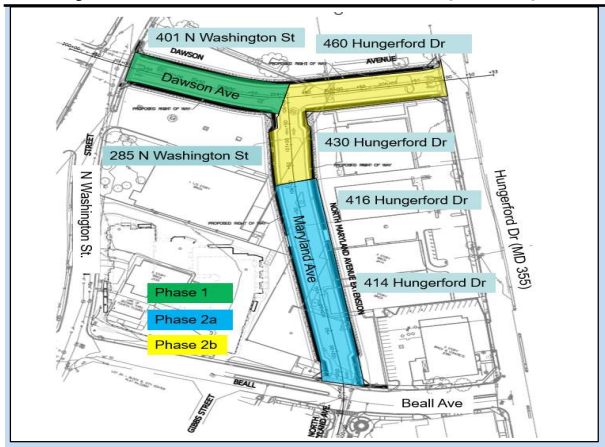
Operating Cost Impact: Operating cost reduction in streetlight electricity.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	(75,000)	(30,000)	-	-	-	-	(105,000)

Project Manager: Andrew Luetkemeier, Principal Transportation Engineer, 240-314-8524.

Notes: This project first appeared in the FY 2022 CIP. FY 2026 work includes the completion of Phase 3. The city anticipates receiving rebates through the Pepco EmPowerMD incentive program, and has secured funding from MEA grant opportunities.

Maryland Dawson Extended (5C11)



Description: This project extends the road network around Town Center and is built to the city standard for business district roadways. Phase 1 for Dawson Ave. from N. Washington St. to Maryland Ave. extended has been completed. Phase 2a covers Maryland Ave. from Beall to 416 Hungerford, and Phase 2b covers Maryland Ave. from 416 Hungerford to Dawson Ave. and Dawson Ave. from Maryland Ave. to MD 355.

Changes from Previous Year: Project phases changed and timeline shifted due to additional time needed for right-of-way acquisition.

Current Project Appropriations

Prior Appropriations:	5,242,334
Less Expended as of 4/15/25:	520,519
Total Carryover:	4,721,815
New Funding:	-
Total FY 2026 Appropriations:	4,721,815

Guiding Principle: Economic Development

Mandate/Plan: Comprehensive Plan; Complete Streets Policy; 2008 North Maryland Extension Feasibility Study

Anticipated Project Outcome: Road network that supports existing and future Town Center development.

Project Timeline and Total Cost by Type: The schedule for this project has been synchronized with the schedule for the 414/416 Hungerford development and the adjacent city park. Timeline, design, and construction costs were adjusted due to complex right-of-way needs and Montgomery County Impact Tax funding.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2014	FY 2015	FY 2016	FY 2026	500,000	800,000	300,000	60%
Construction	FY 2017	FY 2027	FY 2020	FY 2028	1,960,000	8,042,334	6,082,334	310%
Other	-	-	-	-	-	-	-	-

Project Funding: This project is partially funded. The FY 2027 proposed Montgomery County Impact Tax funding needed to fully fund construction requires an appropriation by Montgomery County.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Developer (Cap)	99,900	-	-	-	-	-	-	99,900
Co. Impact Tax (Other-Cap)	5,142,434	-	3,600,000	-	-	-	-	8,742,434
Total Funded ($)	**5,242,334**	**-**	**3,600,000**	**-**	**-**	**-**	**-**	**8,842,334**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**5,242,334**	**-**	**3,600,000**	**-**	**-**	**-**	**-**	**8,842,334**

Operating Cost Impact: Landscaping, snow removal, stormwater management, and maintenance and repair.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	-	-	3,000	-	-	-	3,000
SWM	-	-	-	1,500	-	-	-	1,500

Project Manager: Jennifer Wang, Senior Transportation Engineer, 240-314-8506.

Notes: This project first appeared in the FY 2005 CIP. FY 2026 work includes acceptance of right-of-way from 414/416 Hungerford developer, negotiations/acquisition of remaining rights-of-way, and design completion.

Pedestrian and Bicycle Safety: FY21-FY25 (TD21)



Description: This project develops and constructs pedestrian and bicycle safety facilities associated with the Vision Zero Action Plan and the Bikeway and Pedestrian master plans. It includes feasibility analyses, design work, and construction of new multimodal traffic control devices and facilities. When available, federal and State grant resources will be used.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out.

Current Project Appropriations

Prior Appropriations:	2,577,797
Less Expended as of 4/15/25:	898,723
Total Carryover:	1,679,074
New Funding:	-
Total FY 2026 Appropriations:	1,679,074

Guiding Principle: Public Safety

Mandate/Plan: Vision Zero Action Plan; 2017 Bikeway Master Plan; 2023 Pedestrian Master Plan; Guidelines for Neighborhood Traffic Management; Complete Streets Policy

Anticipated Project Outcome: Safer and better connected streets for pedestrians, bicyclists, and transit riders.

Project Timeline and Total Cost by Type: Funding was added to accelerate the implementation of Vision Zero action items, recognize awarded grants, and carry over work not completed in the prior five year project (4B71). Project completion changed to FY 2026 to complete ongoing work and project close out.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2021	FY 2021	FY 2025	FY 2026	50,000	1,572,245	1,522,245	3044%
Construction	FY 2021	FY 2021	FY 2025	FY 2026	300,000	1,005,552	705,552	235%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**350,000**	**2,577,797**	**2,227,797**	**637%**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	980,549	-	-	-	-	-	-	980,549
Grants (Cap)	1,228,900	-	-	-	-	-	-	1,228,900
Paygo (Act)	322,598	-	-	-	-	-	-	322,598
Paygo (Spd)	45,750	-	-	-	-	-	-	45,750
Total Funded ($)	**2,577,797**	-	-	-	-	-	-	**2,577,797**
Unfunded (Act)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**2,577,797**	-	-	-	-	-	-	**2,577,797**

Operating Cost Impact: Signal maintenance, signs, line striping, repairs, stormwater management, and landscaping.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	3,000	-	-	-	-	-	-	3,000

Project Manager: Bryan Barnett-Woods, Principal Transportation Planner, 240-314-8527.

Notes: FY 2026 work includes completing Vision Zero intersection safety audits, implementation of Twinbrook Safe Routes to School intersection improvements, design of a shared use path improvement on Yale Place, carrying out the road-diet demonstration project on Redland Blvd, procuring and installing on-street bicycle parking corrals, fix-it racks, and bike lockers, and ongoing traffic safety and pedestrian improvements.

Pedestrian and Bicycle Safety: FY26-FY30 (TD26)



Description: This project develops and constructs pedestrian and bicycle safety facilities associated with the Vision Zero Action Plan and the Bikeway and Pedestrian master plans. It includes feasibility analyses, design work, and construction of new pedestrian and bicycle traffic control devices and facilities. When available, federal and State grant resources will be used.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	471,200
Total FY 2026 Appropriations:	471,200

Guiding Principle: Public Safety

Mandate/Plan: Vision Zero Action Plan; 2017 Bikeway Master Plan; 2023 Pedestrian Master Plan; Guidelines for Neighborhood Traffic Management

Anticipated Project Outcome: Streets that are safer and better connected for pedestrians, bicyclists, and transit riders.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	871,200	871,200	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**871,200**	**871,200**	**-**	**-**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments. The city will continue to apply for grants for this project. Grant funding of $371,200 from the State Carbon Reduction Program funds the installation of bike share stations in Twinbrook.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	-	100,000	100,000	100,000	100,000	100,000	-	500,000
Grants (Cap)	-	371,200	-	-	-	-	-	371,200
Total Funded ($)	**-**	**471,200**	**100,000**	**100,000**	**100,000**	**100,000**	**-**	**871,200**
Unfunded (Act)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**471,200**	**100,000**	**100,000**	**100,000**	**100,000**	**-**	**871,200**

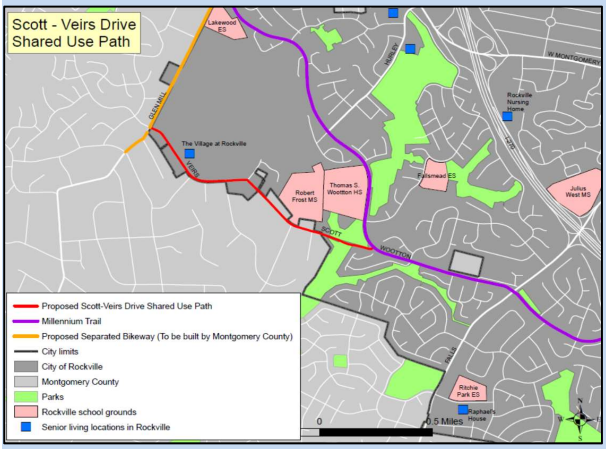
Operating Cost Impact: Signal maintenance, signs, line striping, repairs, stormwater management, and landscaping.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	1,000	1,000	1,000	1,000	1,000	-	5,000

Project Manager: Bryan Barnett-Woods, Principal Transportation Planner, 240-314-8527.

Notes: FY 2026 work includes procuring and installing bike share stations in Twinbrook, and evaluating and designing a shared-use path along Research Boulevard.

Scott-Veirs Drive Shared-Use Path (TA23)



Description: This project designs and constructs a 1.2-mile shared-use path along Scott Drive and Veirs Drive, between Glen Mill Road and Wootton Parkway, connecting the City of Rockville with the North Potomac area of Montgomery County.

Changes from Previous Year: A $200,000 Transportation Alternatives Program grant was added for FY 2026.

Current Project Appropriations

Prior Appropriations:	250,000
Less Expended as of 4/15/25:	-
Total Carryover:	250,000
New Funding:	200,000
Total FY 2026 Appropriations:	450,000

Guiding Principle: Public Safety

Mandate/Plan: Vision Zero Action Plan; 2017 Bikeway Master Plan; Pedestrian Master Plan

Anticipated Project Outcome: Path provides safer and better connection for pedestrians and bicyclists.

Project Timeline and Total Cost by Type: Grant funding was added to this project in FY 2026.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2025	FY 2025	FY 2026	FY 2026	250,000	450,000	200,000	80%
Construction	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**250,000**	**450,000**	**200,000**	**80%**

Project Funding: This project is partially funded and includes a federal Transportation Alternatives Grant for a portion of design. Staff will pursue grant opportunities for the construction portion of this project. The unfunded amount represents the estimated cost for construction.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	250,000	-	-	-	-	-	-	250,000
Grants (Cap)	-	200,000	-	-	-	-	-	200,000
Total Funded ($)	**250,000**	**200,000**	**-**	**-**	**-**	**-**	**-**	**450,000**
Unfunded (Cap)	-	-	1,000,000	-	-	-	-	1,000,000
Total w/Unfunded ($)	**250,000**	**200,000**	**1,000,000**	**-**	**-**	**-**	**-**	**1,450,000**

Operating Cost Impact: Maintenance, snow removal, landscaping, and stormwater management would add $4,500 to the operating budget starting in FY 2028, if construction is funded.

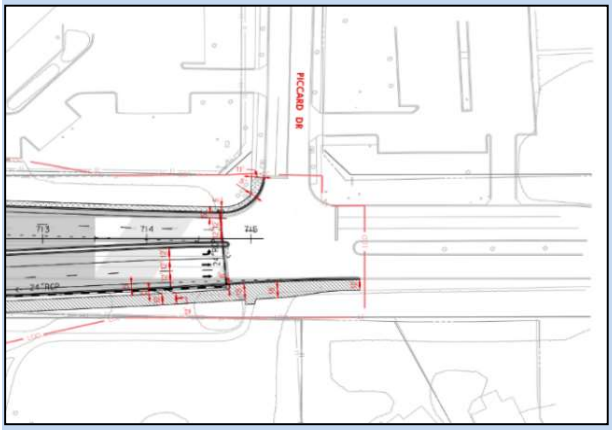
Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	-	-	-	-	-	-	-
SWM	-	-	-	-	-	-	-	-

Project Manager: Jennifer Wang, Senior Transportation Engineer, 240-314-8506.

Notes: This project first appeared in the FY 2023 CIP. This project is based on a completed feasibility study performed as part of the Pedestrian and Bicycle Safety (TD21) CIP project. FY 2026 work includes design completion.

Return to Table of Contents

Senior Center Entrance (TA24)



Description: This project will construct a new vehicular entrance to the Senior Center parking lot from West Gude Drive, while restricting access through the residential neighborhood. Consideration of pedestrian/bike access also will be explored. A site layout and mitigation plan will be established early in the design process.

Changes from Previous Year: Construction cost estimate was updated based on 30 percent design.

Current Project Appropriations

Prior Appropriations:	250,000
Less Expended as of 4/15/25:	135,302
Total Carryover:	114,698
New Funding:	-
Total FY 2026 Appropriations:	114,698

Guiding Principle: Public Safety

Mandate/Plan: Comprehensive Plan

Anticipated Project Outcome: Access to the Senior Center from W. Gude Drive to neighborhoods north and west of the Senior Center, and reduced traffic in the Woodley Gardens neighborhood.

Project Timeline and Total Cost by Type: $150,000 was added through a budget amendment in FY 2024 to fund design and additional public meetings.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2024	FY 2024	FY 2025	FY 2025	100,000	250,000	150,000	150%
Construction	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**100,000**	**250,000**	**150,000**	**150%**

Project Funding: This project is partially funded. The FY 2026 adopted budget ordinance commits available General Fund reserves to fund the construction portion of this project, which is currently shown as unfunded. This funding will be added to the project through a budget amendment in early FY 2026.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	250,000	-	-	-	-	-	-	250,000
Total Funded ($)	**250,000**	**-**	**-**	**-**	**-**	**-**	**-**	**250,000**
Unfunded (Cap)	-	800,000	-	-	-	-	-	800,000
Total w/Unfunded ($)	**250,000**	**800,000**	**-**	**-**	**-**	**-**	**-**	**1,050,000**

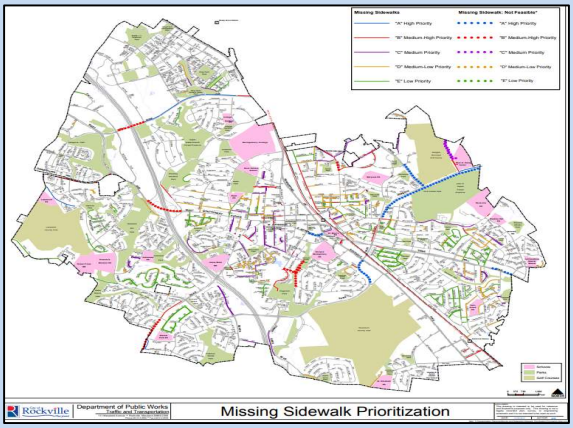
Operating Cost Impact: This project would add $3,000 ($2,000 General Fund, $1,000 SWM Fund) for landscaping, snow removal, and stormwater management upon completion of construction.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	-	-	2,000	-	-	-	2,000
SWM	-	-	-	1,000	-	-	-	1,000

Project Manager: Jennifer Wang, Senior Transportation Engineer, 240-314-8506.

Notes: This project was created through a FY 2023 budget amendment. FY 2026 work includes design completion and start of construction. An advisory group representing surrounding neighborhoods was created to provide input throughout the design phase of this project.

Sidewalks: FY21-FY25 (TE21)



Description: This project provides safe and accessible pedestrian facilities by constructing missing city sidewalk links. Sidewalk projects are programmed using the Sidewalk Prioritization Policy rating system, petitions submitted by residents in support of construction, and coordination with other city projects. Information on the Sidewalk Prioritization Policy can be found on the city's website: www.rockvillemd.gov/Sidewalks.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out.

Current Project Appropriations

Prior Appropriations:	3,707,259
Less Expended as of 4/15/25:	1,560,629
Total Carryover:	2,146,630
New Funding:	-
Total FY 2026 Appropriations:	2,146,630

Guiding Principle: Public Safety

Mandate/Plan: Vision Zero Action Plan; Complete Streets Policy; Pedestrian Master Plan; Sidewalk Prioritization Policy

Anticipated Project Outcome: Streets that are safer and better connected for pedestrians.

Project Timeline and Total Cost by Type: Grant funds, funding for work not completed in the prior five year project (TF16), and additional funds supported by supplemental tax duplication revenue were added to this project. Project completion changed to FY 2026 to complete ongoing work and project close out.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2021	FY 2022	FY 2025	FY 2026	215,000	558,143	343,143	160%
Construction	FY 2021	FY 2022	FY 2025	FY 2026	1,877,040	3,149,116	1,272,076	68%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**2,092,040**	**3,707,259**	**1,615,219**	**77%**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	1,085,866	-	-	-	-	-	-	1,085,866
Grants (Cap)	265,040	-	-	-	-	-	-	265,040
Developer (Cap)	165,000	-	-	-	-	-	-	165,000
Co. Impact Tax (Other-Cap)	965,000	-	-	-	-	-	-	965,000
Paygo (Act)	1,116,498	-	-	-	-	-	-	1,116,498
Paygo (Spd)	109,855	-	-	-	-	-	-	109,855
Total Funded ($)	**3,707,259**	-	-	-	-	-	-	**3,707,259**
Unfunded (Act)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**3,707,259**	-	-	-	-	-	-	**3,707,259**

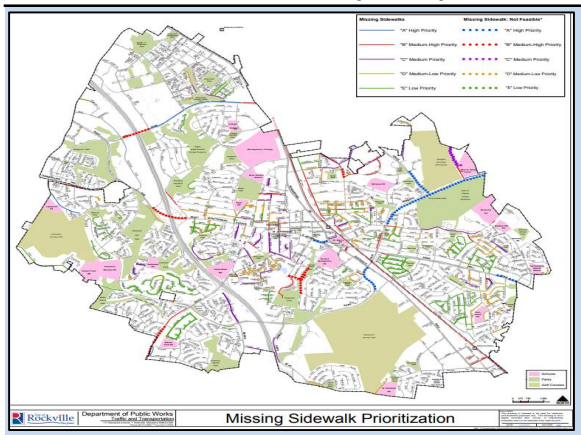
Operating Cost Impact: Maintenance, snow removal, landscaping, and stormwater management.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	4,000			-	-	-	-	4,000
SWM	8,000		-	-	-	-	-	8,000

Project Manager: Jennifer Wang, Senior Transportation Engineer, 240-314-8506.

Notes: This project first appeared in the FY 2021 CIP. FY 2026 work includes construction completion of group 1 sidewalks (Highland Ave., Frederick Ave., Monroe St., and Nelson St.) and design completion of group 2 sidewalks (Carr Ave., Charles St., and Gail Ave.).

Sidewalks: FY26-FY30 (TE26)



Description: This project provides safe and accessible pedestrian facilities by constructing missing city sidewalk links. Sidewalk projects are programmed using the Sidewalk Prioritization Policy rating system, petitions submitted by residents in support of construction, and coordination with other city projects. Information on the Sidewalk Prioritization Policy can be found on the city's website: www.rockvillemd.gov/Sidewalks.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	200,000
Total FY 2026 Appropriations:	200,000

Guiding Principle: Public Safety

Mandate/Plan: Vision Zero Action Plan; Complete Streets Policy; Pedestrian Master Plan; Sidewalk Prioritization Policy

Anticipated Project Outcome: Streets that are safer and better connected for pedestrians.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	2,300,000	2,300,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**2,300,000**	**2,300,000**	**-**	**-**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	-	-	200,000	300,000	400,000	400,000	-	1,300,000
Paygo (Act)	-	200,000	200,000	200,000	200,000	200,000	-	1,000,000
Total Funded ($)	**-**	**200,000**	**400,000**	**500,000**	**600,000**	**600,000**	**-**	**2,300,000**
Unfunded (Act)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**200,000**	**400,000**	**500,000**	**600,000**	**600,000**	**-**	**2,300,000**

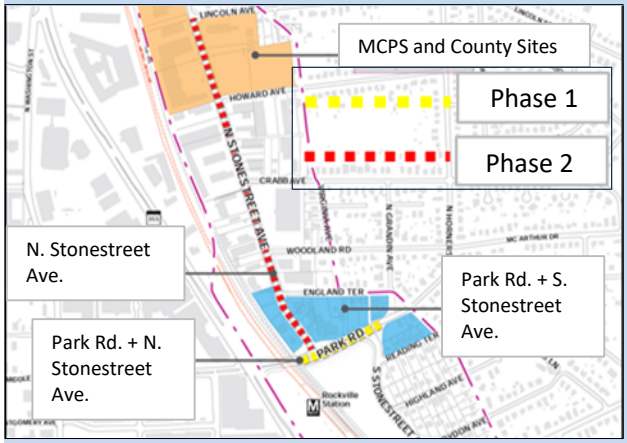
Operating Cost Impact: Maintenance, snow removal, landscaping, and stormwater management.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	1,000	1,000	1,000	1,000	1,000	-	5,000
SWM	-	2,000	2,000	2,000	2,000	2,000	-	10,000

Project Manager: Jennifer Wang, Senior Transportation Engineer, 240-314-8506.

Notes: FY 2026 work includes feasibility study for group 3 sidewalks, which will help determine the feasible projects for construction.

Stonestreet Corridor Improvements (TA20)



Description: This complete street project designs street and sidewalk improvements along Park Road and N. Stonestreet Avenue near the Rockville Metro Station to provide safer multimodal transportation. The project consists of two phases: Phase 1 - Park Road improvement and traffic signal reconstruction at the intersection of S. Stonestreet Avenue and Park Road; and Phase 2 - N. Stonestreet Avenue road improvement between Park Road and Lincoln Avenue.

Changes from Previous Year: The estimated timeline has been changed and cost estimate updated to adjust to the federal process. Prior project funding has shifted from 'grants' to 'paygo' to more accurately reflect paygo funding supported by ARPA revenue replacement.

Current Project Appropriations

Prior Appropriations:	1,180,000
Less Expended as of 4/15/25:	-
Total Carryover:	1,180,000
New Funding:	-
Total FY 2026 Appropriations:	1,180,000

Guiding Principle: Public Safety

Mandate/Plan: Comprehensive Plan; 2018 Stonestreet Corridor Study; Vision Zero Action Plan; Complete Streets Policy; 2004 East Rockville Neighborhood Plan; 2007 Lincoln Park Neighborhood Plan; 2001 Town Ctr. Master Plan

Anticipated Project Outcome: Safer road network that supports existing and future Stonestreet Corridor development.

Project Timeline and Total Cost by Type: The project was delayed due to grant coordination with MDOT SHA and has received additional funding to support previously unfunded portions of the project.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2020	FY 2025	FY 2021	FY 2026	250,000	800,000	550,000	220%
Construction	FY 2025	FY 2027	FY 2026	FY 2028	-	-	-	-
Other	FY 2020	FY 2025	FY 2021	FY 2026	100,000	380,000	280,000	280%
				Project Total ($):	**350,000**	**1,180,000**	**830,000**	**237%**

Project Funding: This project is partially funded. The city is pursuing grant funding for the FY 2027 unfunded construction portion of this project.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	900,000	-	-	-	-	-	-	900,000
Grants (Cap)	280,000	-	-	-	-	-	-	280,000
Total Funded ($)	**1,180,000**	**-**	**-**	**-**	**-**	**-**	**-**	**1,180,000**
Unfunded (Cap)	-	-	3,000,000	-	-	-	-	3,000,000
Total w/Unfunded ($)	**1,180,000**	**-**	**3,000,000**	**-**	**-**	**-**	**-**	**4,180,000**

Operating Cost Impact: If funded, the construction portion of this project would add $12,500 ($4,000 General Fund and $2,250 SWM Fund in both FY 2027 and FY 2028) for landscaping, snow removal, stormwater management, and maintenance and repair.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-
SWM	-	-	-	-	-	-	-	-

Project Manager: Jennifer Wang, Senior Transportation Engineer, 240-314-8506.

Notes: This project first appeared in the FY 2020 CIP. FY 2026 work includes design completion of both phases and right-of-way acquisition.

Traffic Signal Upgrades (TF26)



Description: This project designs and constructs traffic signal upgrades at W. Gude Drive/Research Boulevard, W. Gude Drive/Gaither Road, E. Gude Drive/Rothgeb Drive, E. Jefferson Street/Halpine Road, Wootton Parkway/W. Edmonston Drive (east), W. Montgomery Avenue/Washington Street, and Seven Locks Road/Fortune Terrace. Upgrades include replacing traffic signal equipment such as traffic signal cabinets, accessible pedestrian signal (APS) push buttons, signs, signal heads, detection cameras, poles, and other signal related equipment.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	105,000
Total FY 2026 Appropriations:	105,000

Guiding Principle: Public Safety

Mandate/Plan: Vision Zero Action Plan

Anticipated Project Outcome: Efficient traffic movement and improved safety at intersections.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2026	FY 2026	105,000	105,000	-	-
Construction	FY 2027	FY 2027	FY 2028	FY 2028	511,000	511,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**616,000**	**616,000**	**-**	**-**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	-	105,000	511,000	-	-	-	-	616,000
Total Funded ($)	**-**	**105,000**	**511,000**	**-**	**-**	**-**	**-**	**616,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**105,000**	**511,000**	**-**	**-**	**-**	**-**	**616,000**

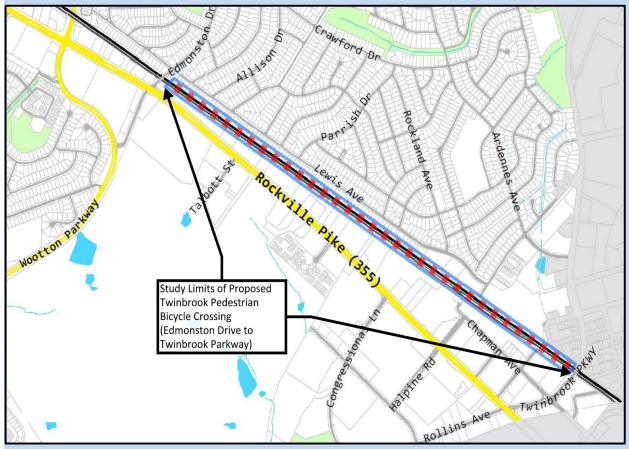
Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Daniel Seo, Principal Transportation Engineer, 240-314-8510.

Notes: This is a new project for FY 2026. FY 2026 work includes design of traffic signal upgrades at the following intersections: W. Gude Drive/Research Boulevard, W. Gude Drive/Gaither Road, E. Gude Drive/Rothgeb Drive, E. Jefferson Street/Halpine Road, Wootton Parkway/W. Edmonston Drive (east), W. Montgomery Avenue/Washington Street, and Seven Locks Road/Fortune Terrace.

Twinbrook Pedestrian/Bicycle Bridge (TC22)



Description: This project provides a new pedestrian/bicycle bridge that will extend from the Twinbrook neighborhood to Rockville Pike (MD 355) across the CSX and WMATA railroad tracks with access to the Twinbrook Quarter development. This connection will significantly improve east-west access and enhance pedestrian and bicycle mobility and safety. Current funding covers feasibility and 30 percent design only.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	968,000
Less Expended as of 4/15/25:	51,605
Total Carryover:	916,395
New Funding:	-
Total FY 2026 Appropriations:	916,395

Guiding Principle: Public Safety

Mandate/Plan: Comprehensive Plan; Vision Zero Action Plan; 2016 Rockville Pike Neighborhood Plan; 2009 Twinbrook Neighborhood Plan

Anticipated Project Outcome: Improved east-west mobility and enhanced pedestrian/bicycle safety.

Project Timeline and Total Cost by Type: Funding was added to support 30 percent design. Original costs only included a feasibility study.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2022	FY 2022	Future	FY 2028	50,000	968,000	918,000	1836%
Construction	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**50,000**	**968,000**	**918,000**	**1836%**

Project Funding: This project is funded for feasibility and 30 percent design only, and includes a federal Neighborhood Access Equity Grant. If the project is deemed feasible, staff will seek additional federal funding to complete design. Construction estimates will depend on the design and the location of the bridge.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	400,000	-	-	-	-	-	-	400,000
Grants (Cap)	568,000	-	-	-	-	-	-	568,000
Total Funded ($)	**968,000**	**-**	**-**	**-**	**-**	**-**	**-**	**968,000**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**968,000**	**-**	**-**	**-**	**-**	**-**	**-**	**968,000**

Operating Cost Impact: Specific ongoing operating cost impacts will be determined during the design phase.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Faramarz Mokhtari, Senior Transportation Planner, 240-314-8509.

Notes: This project first appeared in FY 2022. FY 2026 work includes planning work to evaluate four separate alternatives, including a cost-benefit analysis, identification and selection of the preferred alternative with community input, and 30 percent design ensuring accessibility for pedestrians and bicyclists of all abilities. Design past 30 percent and construction will depend on the outcome of the feasibility study.

West Gude Drive Bridge Repair (TA25)



Description: This project repairs the West Gude Drive bridge over I-270. These improvements will restore carrying capacity and remove load restrictions that were posted in May 2024.

Changes from Previous Year: Unfunded total has been adjusted based on most recent estimates.

Current Project Appropriations

Prior Appropriations:	500,000
Less Expended as of 4/15/25:	-
Total Carryover:	500,000
New Funding:	-
Total FY 2026 Appropriations:	500,000

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: National Bridge Inspection Program, M-R-11001 Letter of Concern

Anticipated Project Outcome: Increased safe carrying capacity and longer useful service life.

Project Timeline and Total Cost by Type: Project cost reflects city share of MDOT SHA federal aid agreement. Additional federal funding is anticipated to cover the remainder of construction costs.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2026	FY 2026	FY 2027	FY 2027	500,000	500,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**500,000**	**500,000**	**-**	**-**

Project Funding: The city's portion of this project is fully funded. Federal aid is expected to cover 80 percent of the construction cost, shown as unfunded, to be awarded after completion of the design.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Act)	500,000	-	-	-	-	-	-	500,000
Total Funded ($)	**500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**500,000**
Unfunded (Cap)	-	700,000	-	-	-	-	-	700,000
Total w/Unfunded ($)	**500,000**	**700,000**	**-**	**-**	**-**	**-**	**-**	**1,200,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Gina Arnett, Senior Civil Engineer, 240-314-8517.

Notes: This project was created via budget amendment in FY 2024. The design of this bridge repair is fully funded in Bridge Rehabilitation (TB21), and is expected to be complete in FY 2026. FY 2026 work includes start of construction.

Stormwater Management Program Area Overview

Description: The projects in the Stormwater Management Program Area focus on improving, creating, restoring, and maintaining the city stormwater management infrastructure including streams, stormwater treatment facilities, storm drain system, and flood conveyance system.

Goal: Improve and preserve resiliency of public stormwater infrastructure to enhance local and regional water quality; alleviate flooding; and comply with federal and State clean water regulations.

New project(s) for FY 2026:

None

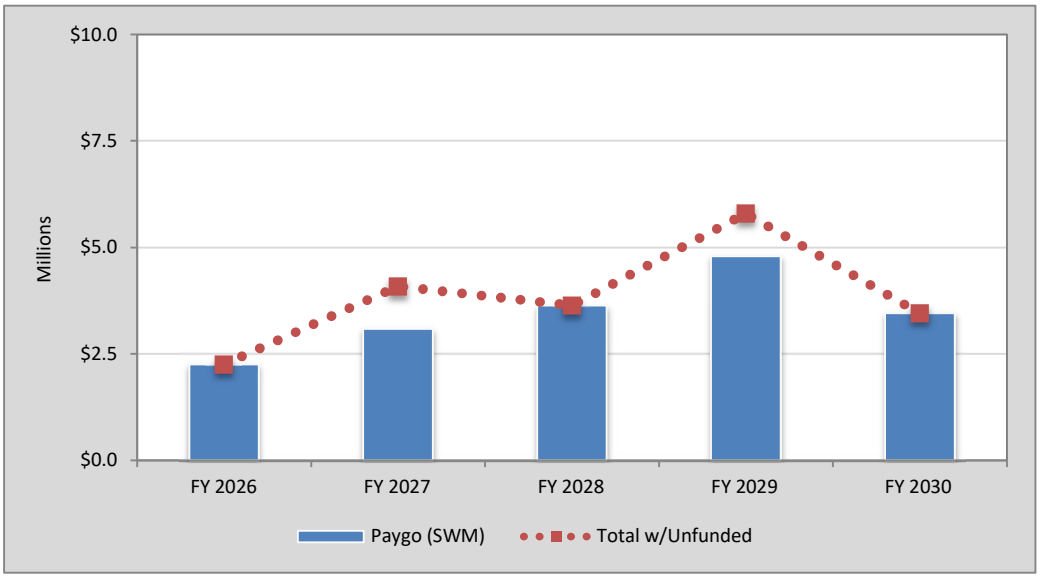
Project(s) closed for FY 2026:

None



Compromised gabion retaining wall, Rockcrest Park, 2025 (top); Denham Road Outfall Stabilization, post-construction, December 2024 (bottom)

FY 2026 - FY 2030 New Funding Schedule



Stormwater Management Program Area Summary of Total Funding

	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Funded	23,590,546	2,255,250	3,085,000	3,640,000	4,795,875	3,455,365	6,042,000	46,864,036
Unfunded	-	-	1,000,000	-	1,000,000	-	-	2,000,000
Total with Unfunded ($)	**23,590,546**	**2,255,250**	**4,085,000**	**3,640,000**	**5,795,875**	**3,455,365**	**6,042,000**	**48,864,036**

Flood Resiliency Master Plan (SA23)



Description: This project develops a Flood Resiliency Master Plan and initiates Master Plan projects. The plan will evaluate current system capacity and flood impacts; identify flood hazard areas; forecast potential impacts; develop a stakeholder-informed project prioritization tool based on risk tolerance; develop feasibility level designs; and recommend high-priority projects. Along with this project the operating budget includes a Flood Mitigation Assistance Program to provide direct payments to property owners and outreach and education on floodproofing and flood insurance.

Changes from Previous Year: A $700,000 grant was added to the project during FY 2025, increasing the funded total, and OCI funds for software were added for FY 2026.

Current Project Appropriations

Prior Appropriations:	2,200,000
Less Expended as of 4/15/25:	263,246
Total Carryover:	1,936,754
New Funding:	-
Total FY 2026 Appropriations:	1,936,754

Guiding Principle: Public Safety

Mandate/Plan: Climate Action Plan; Comprehensive Plan

Anticipated Project Outcome: Identify flood vulnerable areas; scope flood resiliency projects; apply for grant funding; implement highest priority projects; distribute grant funds for floodproofing on private property.

Project Timeline and Total Cost by Type: Timeline was extended due to grant application, and project total increased due to the addition of grant funding.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2023	FY 2023	FY 2027	FY 2028	1,500,000	2,200,000	700,000	47%
Construction	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**1,500,000**	**2,200,000**	**700,000**	**47%**

Project Funding: This project is partially funded. A $700,000 grant from the Maryland Department of Emergency Management (MDEM) was awarded in FY 2025. A $75,000 grant from the Maryland Department of Natural Resources (MD DNR) and technical agreement valued at $179,000 from the U.S. Army Corps of Engineers (USACE) was awarded in FY 2023. The unfunded portion represents placeholder funding for high-priority projects recommended by the plan.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (SWM)	1,425,000	-	-	-	-	-	-	1,425,000
Grants (SWM)	775,000	-	-	-	-	-	-	775,000
Total Funded ($)	**2,200,000**	**-**	**-**	**-**	**-**	**-**	**-**	**2,200,000**
Unfunded (SWM)	-	-	1,000,000	-	1,000,000	-	-	2,000,000
Total w/Unfunded ($)	**2,200,000**	**-**	**1,000,000**	**-**	**1,000,000**	**-**	**-**	**4,200,000**

Operating Cost Impact: Annual software costs to maintain the flood model.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
SWM	-	7,000	-	-	-	-	-	7,000

Project Manager: Meredith Neely, Principal Environmental Engineer, 240-314-8874.

Notes: This project first appeared in the FY 2023 CIP. FY 2026 work includes continuation of master plan and design start for compelling projects identified by USACE.

Storm Drain Analysis and Spot Repair: Potomac Woods (SB23)



Description: This project inspects and analyzes storm drain infrastructure; designs and constructs storm drain improvements to alleviate capacity restrictions; and repairs an outfall, dredges the stormwater management facility, and addresses a failed gabion endwall within Potomac Woods Park. Recent storms, such as the remnants of Hurricane Ida, resulted in private property damage within the Potomac Woods neighborhood and increased stream bank erosion within the park, demonstrating the need for this project.

Changes from Previous Year: Federal funding was reduced from $900,000 to $738,750 during the application and approval process, which resulted in increased city costs. The Capital Projects Fund portion of this project was reduced due to favorable options and pricing.

Current Project Appropriations

Prior Appropriations:	2,088,750
Less Expended as of 4/15/25:	236,734
Total Carryover:	1,852,016
New Funding:	463,250
Total FY 2026 Appropriations:	2,315,266

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Climate Action Plan, NPDES Permit; 2011 Cabin John Creek Watershed Assessment; Comprehensive Plan; 2010 Chesapeake Bay TMDL; 1972 Clean Water Act

Anticipated Project Outcome: Stabilization of stream banks, protection of public infrastructure and private property, and reduction in TMDL pollutant loads.

Project Timeline and Total Cost by Type: The project total increased due to construction market conditions and the results of a sedimentation survey.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2023	FY 2023	FY 2027	FY 2027	500,000	675,000	175,000	35%
Construction	FY 2024	FY 2026	FY 2027	FY 2027	1,535,000	1,877,000	342,000	22%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**2,035,000**	**2,552,000**	**517,000**	**25%**

Project Funding: This project is fully funded and includes a $738,750 federal earmark.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	50,000	-	-	-	-	-	-	50,000
Paygo (SWM)	1,300,000	463,250	-	-	-	-	-	1,763,250
Grants (SWM)	738,750	-	-	-	-	-	-	738,750
Total Funded ($)	**2,088,750**	**463,250**	**-**	**-**	**-**	**-**	**-**	**2,552,000**
Unfunded (SWM)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**2,088,750**	**463,250**	**-**	**-**	**-**	**-**	**-**	**2,552,000**

Operating Cost Impact: No impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
SWM	-	-	-	-	-	-	-	-

Project Manager: Gina Arnett, Senior Civil Engineer, 240-314-8517.

Notes: This project first appeared in the FY 2023 CIP. FY 2026 work includes the design and construction of stormwater facility pond dredging and gabion wall repair in Potomac Woods Park, storm drain capacity improvements on Kersey Lane and Stratton Drive, and Stratton Drive stormwater outfall repair.

Storm Drain Rehab & Improvement: FY21-FY25 (SA21)



Description: This sustainable program inspects and analyzes storm drain infrastructure; designs and constructs pipe extensions and surface drainage improvements; and rehabilitates or replaces structures and pipes. Project prioritization is based on multiple factors including public safety, the immediate risk to property, and the consequence of failure of the existing infrastructure.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out.

Current Project Appropriations

Prior Appropriations:	1,862,414
Less Expended as of 4/15/25:	974,536
Total Carryover:	887,878
New Funding:	-
Total FY 2026 Appropriations:	887,878

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Climate Action Plan; Comprehensive Plan; 1972 Clean Water Act

Anticipated Project Outcome: Sustainable replacement and renewal of storm drain infrastructure and mitigation of existing capacity constraints resulting in improved system reliability.

Project Timeline and Total Cost by Type: Construction completion moved to FY 2026 to complete ongoing work. Construction of future projects was deferred pending the outcome of a large diameter storm drain assessment in FY 2025 and the Flood Resiliency Master Plan, resulting in a net decrease to the project total.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2021	FY 2021	FY 2025	FY 2026	522,000	679,388	157,388	30%
Construction	FY 2021	FY 2021	FY 2025	FY 2026	4,977,000	1,183,026	(3,793,974)	-76%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**5,499,000**	**1,862,414**	**(3,636,586)**	**-66%**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (SWM)	1,862,414	-	-	-	-	-	-	1,862,414
Total Funded ($)	**1,862,414**	-	-	-	-	-	-	**1,862,414**
Unfunded (SWM)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**1,862,414**	-	-	-	-	-	-	**1,862,414**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
SWM	-	-	-	-	-	-	-	-

Project Manager: Diron H. Baker, Senior Civil Engineer, 240-314-8533.

Notes: FY 2026 work includes the Denham Road storm drain rehabilitation construction.

Storm Drain Rehab & Improvement: FY26-FY30 (SA26)



Description: This sustainable program inspects and analyzes storm drain infrastructure; designs and constructs pipe extensions and surface drainage improvements; and rehabilitates or replaces structures and pipes. Project prioritization is based on multiple factors including public safety, the immediate risk to property, and the consequence of failure of the existing infrastructure.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	-
Total FY 2026 Appropriations:	-

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Climate Action Plan; Comprehensive Plan; 1972 Clean Water Act

Anticipated Project Outcome: Sustainable replacement and renewal of storm drain infrastructure and mitigation of existing capacity constraints resulting in improved system reliability.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2030	FY 2030	406,000	406,000	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	4,221,000	4,221,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**4,627,000**	**4,627,000**	**-**	**-**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments. No new project funding is planned for FY 2026 pending the results of the Flood Resiliency Master Plan (SA23).

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (SWM)	-	-	1,091,000	684,000	2,204,000	648,000	-	4,627,000
Total Funded ($)	**-**	**-**	**1,091,000**	**684,000**	**2,204,000**	**648,000**	**-**	**4,627,000**
Unfunded (SWM)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**-**	**1,091,000**	**684,000**	**2,204,000**	**648,000**	**-**	**4,627,000**

Operating Cost Impact: No measurable impact.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
SWM	-	-	-	-	-	-	-	-

Project Manager: Diron H. Baker, Senior Civil Engineer, 240-314-8533.

Notes: Priority and schedule for upcoming rehabilitation will be based on results of the Flood Resiliency Master Plan (SA23).

Stream Restoration: Anderson Park/Plymouth Woods Community (SA18)



Description: This project designs and constructs stream restoration within Anderson Park and Plymouth Woods private property. This stream has highly eroded stream banks that endanger sanitary sewer infrastructure and private property, and are a significant source of sediment. Large sediment sources and potential sanitary sewer overflows reduce water quality within the watershed and ultimately the Chesapeake Bay.

Changes from Previous Year: A renewed partnership with MDOT SHA required design modifications, delaying project completion to FY 2028.

Current Project Appropriations

Prior Appropriations:	4,242,000
Less Expended as of 4/15/25:	389,504
Total Carryover:	3,852,496
New Funding:	-
Total FY 2026 Appropriations:	3,852,496

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Climate Action Plan**;** NPDES Permit; 2015 Watts Branch Watershed Assessment; Comprehensive Plan; 2010 Chesapeake Bay TMDL; 1972 Clean Water Act; MDOT SHA MOU

Anticipated Project Outcome: Stabilization of stream banks, protection of public infrastructure and private property, and reduction in TMDL pollutant loads.

Project Timeline and Total Cost by Type: Construction was delayed due to design modification of MDOT SHA portion. Project scope and costs increased due to Nelson St. spot repair and coordination with MDOT SHA to fund restoration work on Plymouth Woods private property. Construction was first delayed because of the need for additional floodplain analysis. MDOT SHA temporarily withdrew from this project due to budgetary constraints related to COVID-19, but reestablished their commitment as a partner responsible for the work on Plymouth Woods property in 2022; easement was acquired May 2024.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2018	FY 2018	FY 2020	FY 2026	454,000	640,522	186,522	41%
Construction	FY 2020	FY 2027	FY 2021	FY 2028	2,349,000	3,601,478	1,252,478	53%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**2,803,000**	**4,242,000**	**1,439,000**	**51%**

Project Funding: This project is fully funded.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (SWM)	2,472,035	-	-	-	-	-	-	2,472,035
SHA (Other-SWM)	1,769,965	-	-	-	-	-	-	1,769,965
Total Funded ($)	**4,242,000**	**-**	**-**	**-**	**-**	**-**	**-**	**4,242,000**
Unfunded (SWM)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**4,242,000**	**-**	**-**	**-**	**-**	**-**	**-**	**4,242,000**

Operating Cost Impact: Five years, starting in FY 2028, of post-restoration stream stability monitoring totaling $47,000 as required by U.S. Army Corps of Engineers. This amount is partially offset by a reimbursement of approximately $13,000 annually for this stream monitoring as well as maintenance during this five year period from the partnership with MDOT SHA.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
SWM	-	-	-	34,000	-	-	-	34,000

Project Manager: Diron H. Baker, Senior Civil Engineer, 240-314-8533.

Notes: This project first appeared in the FY 2018 CIP under the title, Stream Restoration: Anderson Park. FY 2026 work includes design completion and construction award.

Stream Restoration: Croydon Creek/Calvin Park Tributary (SB16)



Description: This project designs and constructs stream restoration at Croydon Creek and the Calvin Park Tributary to Rock Creek. These streams have highly eroded stream banks that are significant sources of sediment. Large sediment sources reduce water quality within the watershed and ultimately the Chesapeake Bay. This project also designs and constructs a park access path enhancement.

Changes from Previous Year: Design completion shifted from FY 2024 to FY 2025.

Current Project Appropriations

Prior Appropriations:	5,913,265
Less Expended as of 4/15/25:	558,970
Total Carryover:	5,354,295
New Funding:	-
Total FY 2026 Appropriations:	5,354,295

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Climate Action Plan; NPDES Permit; 2013 Rock Creek Watershed Assessment and Management Plan; 2010 Chesapeake Bay TMDL; Comprehensive Plan; 1972 Clean Water Act

Anticipated Project Outcome: Stabilization of eroding stream banks and reduction in TMDL pollutant loads.

Project Timeline and Total Cost by Type: The construction cost estimate increased due to additional required stream restoration, park trail improvements, and construction administration funding. Project timeline shifted due to the involvement of a historically significant dam, and to accommodate the recognition of a $2 million grant.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2017	FY 2017	FY 2019	FY 2025	636,000	566,865	(69,135)	-11%
Construction	FY 2019	FY 2025	FY 2020	FY 2027	3,192,000	5,346,400	2,154,400	67%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**3,828,000**	**5,913,265**	**2,085,265**	**54%**

Project Funding: This project is fully funded. A construction grant from the Chesapeake & Atlantic Coastal Bays Trust Fund in the amount of $2 million was recognized and added to this project during FY 2023.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	100,000	-	-	-	-	-	-	100,000
Paygo (SWM)	1,243,265	-	-	-	-	-	-	1,243,265
Bonds (SWM)	2,570,000	-	-	-	-	-	-	2,570,000
Grants (SWM)	2,000,000	-	-	-	-	-	-	2,000,000
Total Funded ($)	**5,913,265**	**-**	**-**	**-**	**-**	**-**	**-**	**5,913,265**
Unfunded (SWM)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**5,913,265**	**-**	**-**	**-**	**-**	**-**	**-**	**5,913,265**

Operating Cost Impact: Five years, starting in FY 2028, of post-restoration stream stability monitoring as required by U.S. Army Corps of Engineers.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
SWM	-	-	-	51,000	-	-	-	51,000

Project Manager: Diron H. Baker, Senior Civil Engineer, 240-314-8533.

Notes: This project first appeared in the FY 2016 CIP. FY 2026 work includes ongoing construction.

Stream Restoration Spot Repairs: FY21-FY25 (SB21)



Description: This sustainable program designs and constructs stream restoration spot repairs. Spot repair projects are identified through previous watershed studies, monitoring reports, maintenance observations, and resident inquiries. Projects are prioritized by areas identified as posing an immediate risk to public safety or infrastructure, or with adverse impacts to public or private property. Major stream restoration projects are funded as separate CIP projects.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out.

Current Project Appropriations

Prior Appropriations:	1,618,400
Less Expended as of 4/15/25:	374,772
Total Carryover:	1,243,628
New Funding:	-
Total FY 2026 Appropriations:	1,243,628

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Climate Action Plan; NPDES Permit; 2011 Cabin John Creek, 2013 Rock Creek, and 2015 Watts Branch Watershed Assessments; 2010 Chesapeake Bay TMDL; Comprehensive Plan; 1972 Clean Water Act

Anticipated Project Outcome: Stabilization of stream banks, protection of public infrastructure and private property, and reduction in TMDL pollutant loads.

Project Timeline and Total Cost by Type: Construction completion moved to FY 2026 to complete ongoing work. Project funding increased due to construction market conditions. Project schedule and funding was adjusted to address emergency spot repairs at Cabin John Parkway, and to fund recently identified and prioritized spot repairs.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2021	FY 2021	FY 2025	FY 2026	333,000	360,000	27,000	8%
Construction	FY 2021	FY 2021	FY 2025	FY 2026	485,000	1,258,400	773,400	159%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**818,000**	**1,618,400**	**800,400**	**98%**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (SWM)	1,618,400	-	-	-	-	-	-	1,618,400
Total Funded ($)	**1,618,400**	-	-	-	-	-	-	**1,618,400**
Unfunded (SWM)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**1,618,400**	-	-	-	-	-	-	**1,618,400**

Operating Cost Impact: No measurable impact.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
SWM	-	-	-	-	-	-	-	-

Project Manager: Diron H. Baker, Senior Civil Engineer, 240-314-8533.

Notes: FY 2026 work includes the Glenora Park construction completion and the Rockcrest Park emergency repair. The budget is based on the size of the specific spot repair comparable to other stream restoration spot repairs implemented within the last five years.

Stream Restoration Spot Repairs: FY26-FY30 (SB26)



Description: This sustainable program designs and constructs stream restoration spot repairs. Spot repair projects are identified through assessment of prior stream restoration projects that qualify for credit under National Pollutant Discharge Elimination System (NPDES) permit, monitoring reports, maintenance observations, and resident inquiries. Projects are prioritized by areas identified as posing an immediate risk to public safety or infrastructure, or with adverse impacts to public or private property. Major stream restoration projects are funded as separate CIP projects.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	750,000
Total FY 2026 Appropriations:	750,000

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Climate Action Plan; NPDES Permit; 2011 Cabin John Creek, 2013 Rock Creek, and 2015 Watts Branch Watershed Assessments; 2010 Chesapeake Bay TMDL; Comprehensive Plan; 1972 Clean Water Act

Anticipated Project Outcome: Stabilization of stream banks, protection of public infrastructure and private property, and reduction in TMDL pollutant loads.

Project Timeline and Total Cost by Type: Project prioritization is based upon assessments of prior stream restoration projects that qualify for credit under NPDES permit.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2030	FY 2030	646,520	646,520	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	3,982,220	3,982,220	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**4,628,740**	**4,628,740**	**-**	**-**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (SWM)	-	750,000	900,000	945,000	991,875	1,041,865	-	4,628,740
Total Funded ($)	**-**	**750,000**	**900,000**	**945,000**	**991,875**	**1,041,865**	**-**	**4,628,740**
Unfunded (SWM)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**750,000**	**900,000**	**945,000**	**991,875**	**1,041,865**	**-**	**4,628,740**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
SWM	-	-	-	-	-	-	-	-

Project Manager: Diron H. Baker, Senior Civil Engineer, 240-314-8533.

Notes: FY 2026 work includes the construction of Lochness Court spot repair. The budget is based on the size of the specific spot repair comparable to other stream restoration spot repairs implemented within the last five years.

Stream Restoration: Watts Branch – Lower Stream (SA19)



Description: This project designs and constructs stream restoration at the Watts Branch – Lower Stream from Wootton Parkway to the city limits. This stream has highly eroded stream banks that are significant sources of sediment. Large sediment sources reduce the water quality within the watershed and ultimately the Chesapeake Bay.

Changes from Previous Year: The project was deferred one year to allow for the prioritization of projects determined by the Flood Resiliency Master Plan (SA23).

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	-
Total FY 2026 Appropriations:	-

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Climate Action Plan; NPDES Permit; 2015 Watts Branch Watershed Assessment; 2010 Chesapeake Bay TMDL; Comprehensive Plan; 1972 Clean Water Act

Anticipated Project Outcome: Stabilization of eroding stream banks, protection of public infrastructure, and reduction in TMDL pollutant loads.

Project Timeline and Total Cost by Type: The project was deferred based on low risk of immediate failure, significant progress that the city has gained towards compliance with the new NPDES permit, and to allow for the prioritization of projects determined by the Flood Resiliency Master Plan (SA23).

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2020	FY 2028	FY 2022	FY 2030	460,000	561,000	101,000	22%
Construction	FY 2022	FY 2031	FY 2023	FY 2032	4,982,000	6,042,000	1,060,000	21%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**5,442,000**	**6,603,000**	**1,161,000**	**21%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (SWM)	-	-	-	561,000	-	-	-	561,000
Bonds (SWM)	-	-	-	-	-	-	6,042,000	6,042,000
Total Funded ($)	**-**	**-**	**-**	**561,000**	**-**	**-**	**6,042,000**	**6,603,000**
Unfunded (SWM)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**-**	**-**	**561,000**	**-**	**-**	**6,042,000**	**6,603,000**

Operating Cost Impact: Five years, starting in FY 2032, of post-restoration stream stability monitoring as required by U.S. Army Corps of Engineers.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
SWM	-	-	-	-	-	-	89,000	89,000

Project Manager: Diron H. Baker, Senior Civil Engineer, 240-314-8533.

Notes: This project first appeared in the FY 2019 CIP.

SWM Facilities Improvement: FY21-FY25 (SC21)



Description: This sustainable program assesses, designs, rehabilitates, constructs, decommissions, and maintains stormwater management (SWM) facilities. These projects improve water quality, aesthetics, and flood control; promote wildlife; and restore facility function. Projects are identified and prioritized through planning and the city pond sedimentation study.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out.

Current Project Appropriations

Prior Appropriations:	5,665,717
Less Expended as of 4/15/25:	3,300,546
Total Carryover:	2,365,171
New Funding:	-
Total FY 2026 Appropriations:	2,365,171

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Climate Action Plan; NPDES Permit; Comprehensive Plan; 2010 Chesapeake Bay TMDL; 2007 SWM Act; 1972 Clean Water Act

Anticipated Project Outcome: Enhancement of SWM facility function and reduction in TMDL pollutant loads.

Project Timeline and Total Cost by Type: Projects have been reprioritized based on sedimentation study results. Overall program funding increased due to a shift to increase resiliency and sustainability of SWM facilities through expanded sediment removal to ensure compliance with regulatory standards and functionality. Funding for a park amenity at Northeast Park was removed. Construction completion moved to FY 2026 to complete ongoing work.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2021	FY 2021	FY 2025	FY 2026	495,000	903,637	408,637	83%
Construction	FY 2021	FY 2021	FY 2025	FY 2026	3,933,767	4,762,080	828,313	21%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**4,428,767**	**5,665,717**	**1,236,950**	**28%**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments. The city received a grant from the Maryland Department of Natural Resources (DNR) toward the construction of the Mt. Vernon pond retrofit project.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (SWM)	5,315,717	-	-	-	-	-	-	5,315,717
DNR Grant (SWM)	350,000	-	-	-	-	-	-	350,000
Total Funded ($)	**5,665,717**	-	-	-	-	-	-	**5,665,717**
Unfunded (SWM)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**5,665,717**	-	-	-	-	-	-	**5,665,717**

Operating Cost Impact: Starting in FY 2024 no additional funds are needed for SWM facilities maintenance.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
SWM	13,000	-	-	-	-	-	-	13,000

Project Manager: Diron H. Baker, Senior Civil Engineer, 240-314-8533.

Notes: FY 2026 work includes the Village of Tower Oaks construction completion.

SWM Facilities Improvement: FY26-FY30 (SC26)



Description: This sustainable program assesses, designs, rehabilitates, constructs, decommissions, and maintains stormwater management (SWM) facilities. These projects improve water quality, aesthetics, and flood control; promote wildlife; and restore facility function. Projects are identified and prioritized through planning and the city pond sedimentation study.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	1,042,000
Total FY 2026 Appropriations:	1,042,000

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Climate Action Plan; NPDES Permit; Comprehensive Plan; 2010 Chesapeake Bay TMDL; 2007 SWM Act; 1972 Clean Water Act

Anticipated Project Outcome: Enhancement of SWM facility function and reduction in TMDL pollutant loads.

Project Timeline and Total Cost by Type: Projects are prioritized based upon sustainability of SWM facilities to ensure compliance with regulatory standards and functionality.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2030	FY 2030	1,828,000	1,828,000	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	5,123,500	5,123,500	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**6,951,500**	**6,951,500**	**-**	**-**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (SWM)	-	1,042,000	1,094,000	1,450,000	1,600,000	1,765,500	-	6,951,500
Total Funded ($)	**-**	**1,042,000**	**1,094,000**	**1,450,000**	**1,600,000**	**1,765,500**	**-**	**6,951,500**
Unfunded (SWM)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**1,042,000**	**1,094,000**	**1,450,000**	**1,600,000**	**1,765,500**	**-**	**6,951,500**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
SWM	-	-	-	-	-	-	-	-

Project Manager: Diron H. Baker, Senior Civil Engineer, 240-314-8533.

Notes: FY 2026 work includes forebay dredging of Redgate Park Southwest Wetland, Fallsgrove #1B, and College Gardens Pond and the rehabilitation of Maryvale Park Wetland. Projects are prioritized by determining the amount of sediment accumulation within a facility, known as a bathymetric study, in order to restore the pond to the full functionality.

Utilities Program Area Overview

Description: The projects in the Utilities Program Area focus on rehabilitating, modifying, and building new infrastructure for sustainable and resilient city water and wastewater systems including the water distribution system, water meters, water tanks, Water Treatment Plant (WTP), wastewater collection system, and the Blue Plains Advanced Wastewater Treatment Plant (owned and operated by DC Water).

Goal: To protect public health, comply with federal and State safe drinking water and clean water regulations, preserve and improve the reliability of water and wastewater infrastructure, and support existing and planned development consistent with the Comprehensive Plan.

New project(s) for FY 2026:

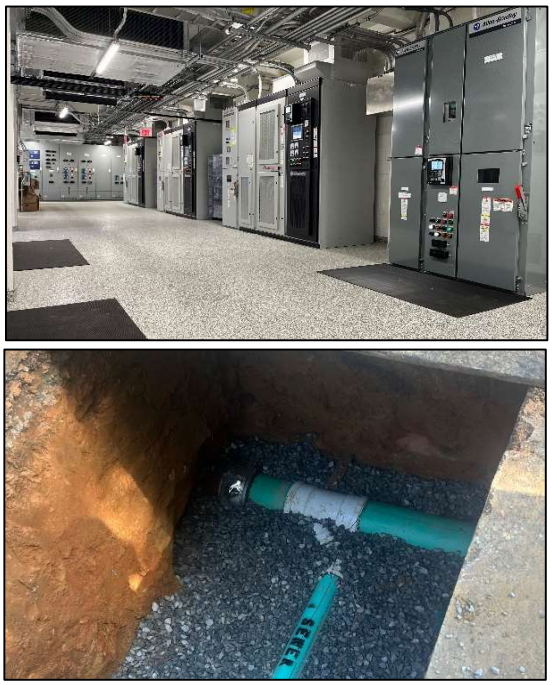
Lead and Copper Regulatory Compliance (UB26)

Water Distribution System Master Plan (UD26)

Project(s) closed for FY 2026:

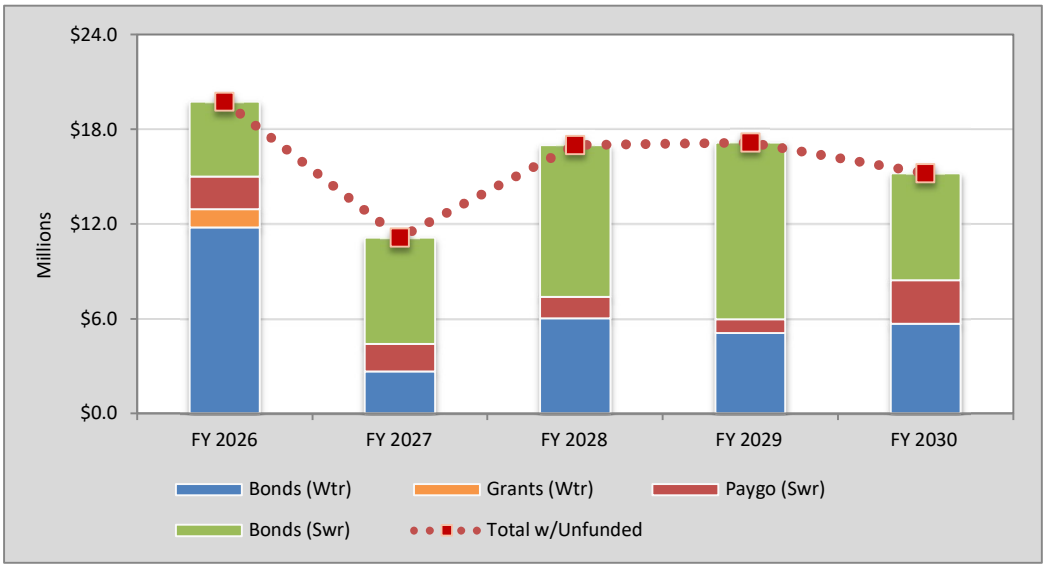
SCADA Cybersecurity (UA23)

Water Treatment Plant Electrical, Roof, and HVAC Upgrades (UA17)



Completed Water Treatment Plant electrical improvements (top); 8-inch sanitary sewer main replacement, Grandin Avenue, 2024 (bottom)

FY 2026 - FY 2030 New Funding Schedule



Utilities Program Area Summary of Total Funding

	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Funded	48,890,315	19,743,500	11,140,000	16,989,500	17,154,500	15,211,500	2,490,000	131,619,315
Unfunded	-	-	-	-	-	-	-	-
Total with Unfunded ($)	**48,890,315**	**19,743,500**	**11,140,000**	**16,989,500**	**17,154,500**	**15,211,500**	**2,490,000**	**131,619,315**

Blue Plains Wastewater Treatment: FY21-FY25 (UA21)



Description: This project is the city's cost-share to upgrade, expand, enhance, and improve wastewater treatment and solids handling at the DC Water Blue Plains Advanced Wastewater Treatment Plant (Blue Plains), the Washington Suburban Sanitary Commission (WSSC), and DC Water sanitary sewer transmission system. The city is allocated 9.31 million gallons per day (MGD) capacity of wastewater treatment.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out.

Current Project Appropriations

Prior Appropriations:	18,387,000
Less Expended as of 4/15/25:	12,837,496
Total Carryover:	5,549,504
New Funding:	-
Total FY 2026 Appropriations:	5,549,504

Guiding Principle: Effective and Efficient Service Delivery

Mandate/Plan: Blue Plains Capacity Agreement between the city and WSSC dated September 12, 1975; Blue Plains Intermunicipal Agreement of 2012 Operating Agreements

Anticipated Project Outcome: Continued availability of 9.31 MGD of wastewater treatment capacity at Blue Plains.

Project Timeline and Total Cost by Type: Construction completion moved to FY 2026 to complete ongoing work. Project total is based on actual expenditures and WSSC's proposed capital budget with the addition of projected capital equipment expenses.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2021	FY 2021	FY 2025	FY 2026	21,792,000	18,387,000	(3,405,000)	-16%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**21,792,000**	**18,387,000**	**(3,405,000)**	**-16%**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Swr)	502,285	-	-	-	-	-	-	502,285
Bonds (Swr)	17,884,715	-	-	-	-	-	-	17,884,715
Total Funded ($)	**18,387,000**	-	-	-	-	-	-	**18,387,000**
Unfunded (Swr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**18,387,000**	-	-	-	-	-	-	**18,387,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Sewer	-	-	-	-	-	-	-	-

Project Manager: Gabe Kosarek, Engineering Supervisor, 240-314-8513.

Notes: Budget is based on WSSC's Capital Improvements Program, plus capital equipment expenses, and reflects the allocated costs of Blue Plains spending attributed to the city through WSSC.

Blue Plains Wastewater Treatment: FY26-FY30 (UA26)



Description: This project is the city's cost-share to upgrade, expand, enhance, and improve wastewater treatment and solids handling at the DC Water Blue Plains Advanced Wastewater Treatment Plant (Blue Plains), the Washington Suburban Sanitary Commission (WSSC), and DC Water sanitary sewer transmission system. The city is allocated 9.31 million gallons per day (MGD) capacity of wastewater treatment.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	5,275,000
Total FY 2026 Appropriations:	5,275,000

Guiding Principle: Effective and Efficient Service Delivery

Mandate/Plan: Blue Plains Capacity Agreement between the city and WSSC dated September 12, 1975; Blue Plains Intermunicipal Agreement of 2012 Operating Agreements

Anticipated Project Outcome: Continued availability of 9.31 MGD of wastewater treatment capacity at Blue Plains.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	35,772,000	35,772,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**35,772,000**	**35,772,000**	**-**	**-**

Project Funding: This project is fully funded. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Swr)	-	548,978	-	-	-	-	-	548,978
Bonds (Swr)	-	4,726,022	6,017,000	8,359,000	9,352,000	6,769,000	-	35,223,022
Total Funded ($)	**-**	**5,275,000**	**6,017,000**	**8,359,000**	**9,352,000**	**6,769,000**	**-**	**35,772,000**
Unfunded (Swr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**5,275,000**	**6,017,000**	**8,359,000**	**9,352,000**	**6,769,000**	**-**	**35,772,000**

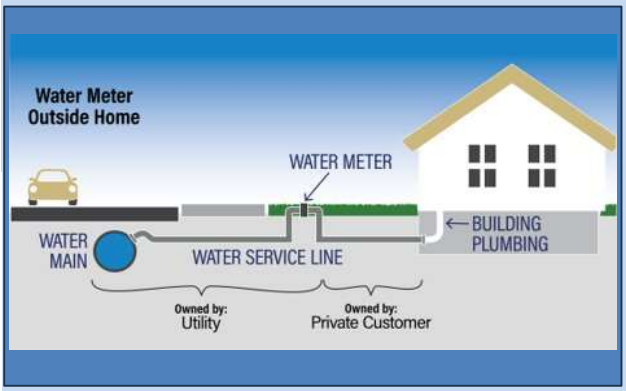
Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Sewer	-	-	-	-	-	-	-	-

Project Manager: Gabe Kosarek, Engineering Supervisor, 240-314-8513.

Notes: Budget is based on the Proposed WSSC FY 2026 - FY 2031 Capital Improvements Program, plus capital equipment expenses, and reflects the allocated costs of Blue Plains spending attributed to the city through WSSC.

Lead and Copper Regulatory Compliance (UB26)



Description: This project aims to ensure the City of Rockville's full compliance with the Environmental Protection Agency's (EPA) Lead and Copper Rule (LCR), its revisions (LCRR), and the subsequent Lead and Copper Rule Improvements (LCRI). To achieve this, the project will conduct a comprehensive inventory of service lines and address any other necessary compliance requirements.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	1,100,000
Total FY 2026 Appropriations:	1,100,000

Critical Success Factor: Stewardship of the Env. and Infrastructure

Mandate/Plan: EPA's Lead and Copper Rule and subsequent revisions

Anticipated Project Outcome: Complete service line inventory and fulfill other compliance requirements.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2028	FY 2028	1,166,000	1,166,000	-	-
Construction	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**1,166,000**	**1,166,000**	**-**	**-**

Project Funding: This project is fully funded and includes a $122,893 loan and $368,678 grant in FFY 2024 Drinking Water State Revolving Loan funding.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Bonds (Wtr)	-	731,322	66,000		-	-	-	797,322
Grants (Wtr)	-	368,678	-	-	-	-	-	368,678
Total Funded ($)	**-**	**1,100,000**	**66,000**	**-**	**-**	**-**	**-**	**1,166,000**
Unfunded (Wtr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**1,100,000**	**66,000**	**-**	**-**	**-**	**-**	**1,166,000**

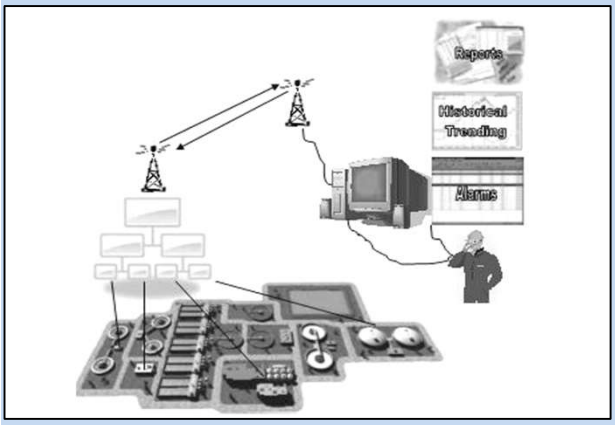
Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Water	-	-	-	-	-	-	-	-

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This is a new project for FY 2026. FY 2026 work includes investigation of properties with unknown water service line materials.

SCADA Improvements (UE16)



Description: This project connects pressure reducing valves (PRVs) at three WSSC water distribution interconnections to the city's existing System Control and Data Acquisition (SCADA) system and replaces the Water Treatment Plant (WTP) obsolete programmable logic controllers and modules. SCADA refers to a system that collects data from various sensors at the WTP, water, and wastewater systems, which is then sent to a central location to coordinate, manage, and control the systems.

Changes from Previous Year: Design and construction of PRV SCADA implementation has shifted out one year due to reprioritization within the Utilities Program Area.

Current Project Appropriations

Prior Appropriations:	500,000
Less Expended as of 4/15/25:	-
Total Carryover:	500,000
New Funding:	-
Total FY 2026 Appropriations:	500,000

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2011 SCADA System Evaluation Report

Anticipated Project Outcome: Ability to monitor the status of the pressure reducing valves at the WSSC interconnections, and new SCADA infrastructure to support a sustainable facility.

Project Timeline and Total Cost by Type: Project funding increased due to supply chain issues and inflation. Replacement of the legacy control system was prioritized and connecting the PRVs to SCADA was deferred.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2020	FY 2025	FY 2021	FY 2027	64,000	84,000	20,000	31%
Construction	FY 2021	FY 2026	FY 2022	FY 2028	341,000	1,068,000	727,000	213%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**405,000**	**1,152,000**	**747,000**	**184%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Bonds (Wtr)	500,000	-	84,000	568,000	-	-	-	1,152,000
Total Funded ($)	**500,000**	**-**	**84,000**	**568,000**	**-**	**-**	**-**	**1,152,000**
Unfunded (Wtr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**500,000**	**-**	**84,000**	**568,000**	**-**	**-**	**-**	**1,152,000**

Operating Cost Impact: Electricity and communication costs for the three PRV locations.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Water	-	-	-	2,000	-	-	-	2,000

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This project first appeared in the FY 2016 CIP. FY 2026 work includes upgrades of components of the legacy control system at the Water Treatment Plant.

Sewer Rehab & Improvement: FY21-FY25 (UC21)



Description: This sustainable program analyzes, plans, designs, monitors, and models sewer flows, and constructs sanitary sewer system replacements or rehabilitation identified through the preventative maintenance program. Typical rehabilitation consists of lining sewers with cured-in-place liners. This program also funds rehabilitation of sewer components by digging and replacement when lining is not possible.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out.

Current Project Appropriations

Prior Appropriations:	4,699,000
Less Expended as of 4/15/25:	1,807,331
Total Carryover:	2,891,669
New Funding:	-
Total FY 2026 Appropriations:	2,891,669

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Clean Water Act; Comprehensive Plan

Anticipated Project Outcome: Sustainable replacement and renewal of sanitary sewer infrastructure and mitigation of existing capacity constraints resulting in improved system reliability.

Project Timeline and Total Cost by Type: Construction completion moved to FY 2026 to complete ongoing work. Funding levels were adjusted based on current assessments, project prioritization, and design requirements. Implementation of a sewer lateral program increased project funding.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2021	FY 2021	FY 2025	FY 2026	435,000	1,261,549	826,549	190%
Construction	FY 2021	FY 2021	FY 2025	FY 2026	7,003,000	3,437,451	(3,565,549)	-51%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**7,438,000**	**4,699,000**	**(2,739,000)**	**-37%**

Project Funding: This program is fully funded and includes a $500,000 federal earmark. This program is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Swr)	4,199,000	-	-	-	-	-	-	4,199,000
Grants (Swr)	500,000	-	-	-	-	-	-	500,000
Total Funded ($)	**4,699,000**	-	-	-	-	-	-	**4,699,000**
Unfunded (Swr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**4,699,000**	-	-	-	-	-	-	**4,699,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Sewer	-	-	-	-	-	-	-	-

Project Manager: Gabe Kosarek, Engineering Supervisor, 240-314-8513.

Notes: FY 2026 work includes approximately five miles of sewer main lining, construction of the Argyle Road sewer main replacement, and 40 public sewer lateral replacements. The budget is based on cost estimates for specific sewer rehab and improvement projects identified through the sewer system preventative maintenance program, site specific failures, and sewer hydraulic modeling.

Sewer Rehab & Improvement: FY26-FY30 (UC26)



Description: This sustainable program analyzes, plans, designs, monitors, and models sewer flows, and constructs sanitary sewer system replacements or rehabilitation identified through the preventative maintenance program. Typical rehabilitation consists of lining sewers with cured-in-place liners. This program also funds rehabilitation of sewer components by digging and replacement when lining is not possible.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	1,533,000
Total FY 2026 Appropriations:	1,533,000

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Clean Water Act; Comprehensive Plan

Anticipated Project Outcome: Sustainable replacement and renewal of sanitary sewer infrastructure and mitigation of existing capacity constraints resulting in improved system reliability.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2030	FY 2030	822,000	822,000	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	11,249,000	11,249,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**12,071,000**	**12,071,000**	**-**	**-**

Project Funding: This program is fully funded. This program is considered a routine capital maintenance project and is funded in five year increments.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Swr)	-	1,533,000	1,759,873	1,341,506	867,113	2,777,000	-	8,278,492
Bonds (Swr)	-	-	713,127	1,248,494	1,830,887	-	-	3,792,508
Total Funded ($)	**-**	**1,533,000**	**2,473,000**	**2,590,000**	**2,698,000**	**2,777,000**	**-**	**12,071,000**
Unfunded (Swr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**1,533,000**	**2,473,000**	**2,590,000**	**2,698,000**	**2,777,000**	**-**	**12,071,000**

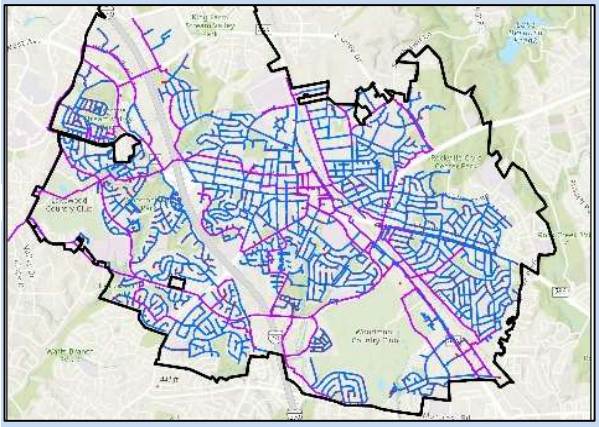
Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Sewer	-	-	-	-	-	-	-	-

Project Manager: Gabe Kosarek, Engineering Supervisor, 240-314-8513.

Notes: FY 2026 work includes approximately 1.4 miles of sewer main lining, design of the Thornden Road sewer main replacement, and 56 public sewer lateral replacements. The budget is based on cost estimates for specific sewer rehab and improvement projects identified through the sewer system preventative maintenance program, site specific failures, and sewer hydraulic modeling.

Water Distribution System Master Plan (UD26)



Description: This project develops a comprehensive plan to optimize the performance, reliability, and sustainability of the City of Rockville's water distribution system. The recommendations will guide capital project decisions to improve fireflow, water quality, and meet future development demands.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	-
Total FY 2026 Appropriations:	-

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2008 Water Distribution System Master Plan

Anticipated Project Outcome: Asset assessment, hydraulic model updates, water quality assessment, and infrastructure planning.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2030	FY 2030	FY 2031	FY 2031	550,000	550,000	-	-
Construction	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**550,000**	**550,000**	**-**	**-**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Bonds (Wtr)	-	-	-	-	-	550,000	-	550,000
Total Funded ($)	**-**	**-**	**-**	**-**	**-**	**550,000**	**-**	**550,000**
Unfunded (Wtr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**-**	**-**	**-**	**-**	**550,000**	**-**	**550,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Water	-	-	-	-	-	-	-	-

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This is a new project for FY 2026.

Water Main Rehab & Improvement: FY21-FY25 (UD21)



Description: This sustainable program plans, designs, and constructs improvements to water mains, tanks, and other elements of the city's aging water system. Tasks include increasing fire flows; inspecting and assessing the 24-inch transmission main; rehabilitating existing tuberculated pipes, valves, vaults, and appurtenances; increasing the diameter of undersized pipes; connecting dead-end pipe segments; and replacing pipes with a history of frequent water main breaks.

Changes from Previous Year: Construction completion changed to FY 2026 to complete ongoing work and project close out.

Current Project Appropriations

Prior Appropriations:	17,497,815
Less Expended as of 4/15/25:	7,811,525
Total Carryover:	9,686,290
New Funding:	-
Total FY 2026 Appropriations:	9,686,290

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Safe Drinking Water Act; 2008 Water Dist. System Master Plan; Comprehensive Plan

Anticipated Project Outcome: Sustainable water distribution system infrastructure resulting in improved fire flows, increased revenue, improved system reliability, and safe drinking water compliant with federal and State regulations.

Project Timeline and Total Cost by Type: Construction completion moved to FY 2026 to complete ongoing work. Timeline was impacted by the award of various grants, loans and earmarks.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2021 through FY 2025 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2021	FY 2021	FY 2025	FY 2026	1,407,000	2,173,000	766,000	54%
Construction	FY 2021	FY 2021	FY 2025	FY 2026	12,490,000	15,324,815	2,834,815	23%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**13,897,000**	**17,497,815**	**3,600,815**	**26%**

Project Funding: This program is fully funded and includes a $959,752 FFY 2024 federal earmark, and a $1 million grant and two loans ($2 million and $3.1 million) in the FFY 2023 Drinking Water State Revolving Fund (DWSRF) program. This project is considered a routine capital maintenance project and is funded in five year increments. FFY 2023 DWSRF loans ($5.1 million) are shown as bond funding as it is a form of debt.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Bonds (Wtr)	15,538,063	-	-	-	-	-	-	15,538,063
Grants (Wtr)	1,959,752	-	-	-	-	-	-	1,959,752
Total Funded ($)	**17,497,815**	-	-	-	-	-	-	**17,497,815**
Unfunded (Wtr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**17,497,815**	-	-	-	-	-	-	**17,497,815**

Operating Cost Impact: No measurable impact.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Water	-	-	-	-	-	-	-	-

Project Manager: Gina Arnett, Senior Civil Engineer, 240-314-8517.

Notes: FY 2026 work includes completion of design and construction of projects in various locations including within the Rockville Pike Disadvantaged Community census tract. The proposed work each year is based on a prioritized list of specific water main rehabilitation and improvement projects, with cost estimates derived from recent projects.

Water Main Rehab & Improvement: FY26-FY30 (UE26)



Description: This sustainable program plans, designs, and constructs improvements to water mains, tanks, and other elements of the city's aging water system. Tasks include increasing fire flows; inspecting and assessing the 24-inch transmission main; rehabilitating existing tuberculated pipes, valves, vaults, and appurtenances; increasing the diameter of undersized pipes; connecting dead-end pipe segments; and replacing pipes with a history of frequent water main breaks.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	3,220,500
Total FY 2026 Appropriations:	3,220,500

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Safe Drinking Water Act; 2008 Water Dist. System Master Plan; Comprehensive Plan

Anticipated Project Outcome: Sustainable water distribution system infrastructure resulting in improved fire flows, increased revenue, improved system reliability, and safe drinking water compliant with federal and State regulations.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost *(FY 2026 through FY 2030 only)*			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2030	FY 2030	1,192,500	1,192,500	-	-
Construction	FY 2026	FY 2026	FY 2030	FY 2030	13,675,500	13,675,500	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**14,868,000**	**14,868,000**	**-**	**-**

Project Funding: This program is fully funded and includes a $805,500 grant and $2.415 million loan in the FFY 2024 DWSRF program. This project is considered a routine capital maintenance project and is funded in five year increments.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Bonds (Wtr)	-	2,415,000	400,000	3,472,500	3,707,000	4,068,000	-	14,062,500
Grants (Wtr)	-	805,500	-	-	-	-	-	805,500
Total Funded ($)	**-**	**3,220,500**	**400,000**	**3,472,500**	**3,707,000**	**4,068,000**	**-**	**14,868,000**
Unfunded (Wtr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**3,220,500**	**400,000**	**3,472,500**	**3,707,000**	**4,068,000**	**-**	**14,868,000**

Operating Cost Impact: No measurable impact.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Water	-	-	-	-	-	-	-	-

Project Manager: Gina Arnett, Senior Civil Engineer, 240-314-8517.

Notes: FY 2026 work includes design and construction of projects in various locations including within the Twinbrook Disadvantaged Community census tract. The proposed work each year is based on a prioritized list of specific water main rehabilitation and improvement projects, with cost estimates derived from recent projects.

Water Meter Replacement and AMI Implementation (UB21)



Description: This project plans, designs, and constructs water meter replacements within the aging system, including inspection and rehabilitation of vaults, piping, valves, and appurtenances, and the implementation of advanced metering infrastructure (AMI). The city has approximately 12,000 single-family customers, 100 multi-family customers, and 750 non-residential customers in the water system.

Changes from Previous Year: Software funding was moved from this project to the Utility Billing operating budget and is now shown as an OCI. Prior project funding has shifted from 'grants' to 'paygo' to more accurately reflect paygo funding supported by ARPA revenue replacement.

Current Project Appropriations

Prior Appropriations:	3,952,500
Less Expended as of 4/15/25:	274,428
Total Carryover:	3,678,072
New Funding:	1,475,000
Total FY 2026 Appropriations:	5,153,072

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2019 Water Meter and Backflow Prevention Report

Anticipated Project Outcome: Continuous customer access to meter and usage data; sustainable water metering system with improved leak-detection and cost of service rate data; and increased revenue.

Project Timeline and Total Cost by Type: Total funding increased due to the addition of funds for single-family meters and a consultant program manager, as well as supply chain issues and inflation.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2021	FY 2021	FY 2028	FY 2030	450,000	619,000	169,000	38%
Construction	FY 2021	FY 2021	FY 2028	FY 2030	6,030,000	11,003,500	4,973,500	82%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**6,480,000**	**11,622,500**	**5,142,500**	**79%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Wtr)	1,380,000	-	-	-	-	-	-	1,380,000
Bonds (Wtr)	2,572,500	1,475,000	2,100,000	2,000,000	1,047,500	1,047,500	-	10,242,500
Total Funded ($)	**3,952,500**	**1,475,000**	**2,100,000**	**2,000,000**	**1,047,500**	**1,047,500**	**-**	**11,622,500**
Unfunded (Wtr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**3,952,500**	**1,475,000**	**2,100,000**	**2,000,000**	**1,047,500**	**1,047,500**	**-**	**11,622,500**

Operating Cost Impact: Software and maintenance subscription, including meter data management system and customer engagement portal.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Water	-	100,000	41,000	41,000	-	-	-	182,000

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This project was added during FY 2020 under the title Commercial Water Meter Replacements. FY 2026 work includes AMI implementation and the start of residential meter installation.

Water Treatment Plant Clarifier Improvements (UD16)



Description: This project designs and constructs improvements to the clarifiers at the city's Water Treatment Plant (WTP). The WTP implemented the use of a new coagulant, ferric chloride, to meet EPA Stage 2 Disinfection Byproducts Regulations; however, ferric chloride has corrosive properties that can potentially accelerate deterioration of the clarifiers.

Changes from Previous Year: This project is on hold and funding deferred one year to conduct a feasibility study as part of the WTP Master Plan and Water Regulatory Compliance CIP (UA24) to confirm or refine the project scope and timeline.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	-
Total FY 2026 Appropriations:	-

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2009 Facility Plan; 2012 Water Quality Study; 2015 Structural Integrity Inspection Report

Anticipated Project Outcome: New clarifier mechanisms to support a sustainable facility.

Project Timeline and Total Cost by Type: The original estimated start date anticipated accelerated corrosion due to the switch to ferric chloride coagulant. Lack of corrosion and the need to advance more critical projects allowed for this project's deferral. The clarifiers are near the end of their life expectancy and cannot be deferred indefinitely. Project funding has increased due to the change in scope to add Clarifier #2, as well as cost escalation due to deferral.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2020	FY 2029	FY 2022	FY 2030	265,750	350,000	84,250	32%
Construction	FY 2020	FY 2031	FY 2022	FY 2032	1,897,000	2,490,000	593,000	31%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**2,162,750**	**2,840,000**	**677,250**	**31%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Bonds (Wtr)	-	-	-	-	350,000	-	2,490,000	2,840,000
Total Funded ($)	**-**	**-**	**-**	**-**	**350,000**	**-**	**2,490,000**	**2,840,000**
Unfunded (Wtr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**-**	**-**	**-**	**350,000**	**-**	**2,490,000**	**2,840,000**

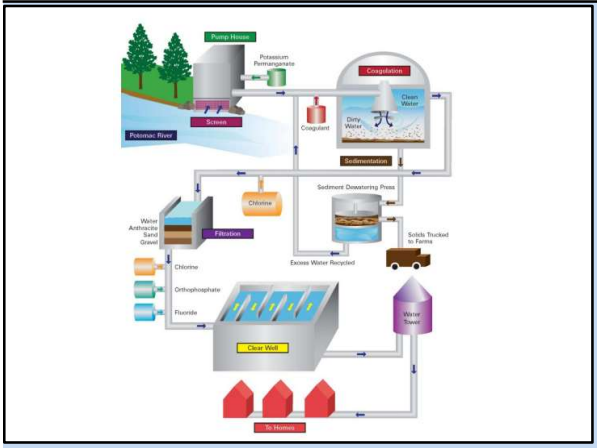
Operating Cost Impact: There are no ongoing operating cost impacts; however, there may be a one-time impact for the purchase of water from WSSC during construction.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Water	-	-	-	-	-	-	-	-

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This project first appeared in the FY 2016 CIP.

WTP Facility Master Plan and Water Regulatory Compliance (UA24)



Description: The master plan will comprehensively assess the systems and equipment at the Water Treatment Plant (WTP) facility and determine the need for and prioritization of future projects. Concurrently, this plan will determine upgrades required to treat water system emerging contaminants.

Changes from Previous Year: A feasibility study has been added to this project to evaluate interrelated process upgrades, including clarifiers, PFAS treatment, and filter upgrades, shifting estimated completion to FY 2027.

Current Project Appropriations

Prior Appropriations:	600,000
Less Expended as of 4/15/25:	340,701
Total Carryover:	259,299
New Funding:	260,000
Total FY 2026 Appropriations:	519,299

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2009 Facility Plan; PFAS National Primary Drinking Water Regulation

Anticipated Project Outcome: Regulatory compliance and prioritization of future WTP projects.

Project Timeline and Total Cost by Type: A feasibility study was added to this project requiring additional funding and extending the project timeline by one year.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2024	FY 2024	FY 2026	FY 2027	600,000	860,000	260,000	43%
Construction	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**600,000**	**860,000**	**260,000**	**43%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Bonds (Wtr)	600,000	260,000	-	-	-	-	-	860,000
Total Funded ($)	**600,000**	**260,000**	**-**	**-**	**-**	**-**	**-**	**860,000**
Unfunded (Wtr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**600,000**	**260,000**	**-**	**-**	**-**	**-**	**-**	**860,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Water	-	-	-	-	-	-	-	-

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This project first appeared in the FY 2024 CIP. FY 2026 work includes a feasibility study. Projects recommended by the WTP Facility Master Plan, or necessary work to comply with water regulatory compliance, will be programmed separately upon master plan completion.

Water Treatment Plant Safety Improvements (UB19)



Description: This project assesses, plans, designs, and constructs safety improvements at the Water Treatment Plant (WTP). The purpose of this project is to comply with Occupational Safety and Health Administration (OSHA) Process Safety Management Regulations involving highly hazardous chemicals. The treatment process will be modified from the use of chlorine gas to bulk sodium hypochlorite, a safer alternative, consistent with the Process Safety Management Plan and Recommendation Report.

Changes from Previous Year: Construction was delayed one-year to avoid impacting the completion of Water Treatment Plant Electrical, Roof, and HVAC Upgrades CIP (UA17). Prior project funding has shifted from 'grants' to 'paygo' to more accurately reflect paygo funding supported by ARPA revenue replacement.

Current Project Appropriations

Prior Appropriations:	2,754,000
Less Expended as of 4/15/25:	1,039,788
Total Carryover:	1,714,212
New Funding:	-
Total FY 2026 Appropriations:	1,714,212

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Safe Drinking Water Act; OSHA Process Safety Management Regulations; Process Safety Management Plan and Recommendation Report

Anticipated Project Outcome: Safer environment for staff and adjacent residents for the handling and use of chlorine gas.

Project Timeline and Total Cost by Type: Construction was delayed by one year to avoid impacting the completion of UA17. Refined project requirements during the design phase required additional funding and delayed construction. This project received additional funds via budget amendment in FY 2024.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2019	FY 2019	FY 2020	FY 2024	170,000	345,000	175,000	103%
Construction	FY 2021	FY 2025	FY 2022	FY 2026	480,000	2,409,000	1,929,000	402%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**650,000**	**2,754,000**	**2,104,000**	**324%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Wtr)	2,555,000	-	-	-	-	-	-	2,555,000
Bonds (Wtr)	199,000	-	-	-	-	-	-	199,000
Total Funded ($)	**2,754,000**	**-**	**-**	**-**	**-**	**-**	**-**	**2,754,000**
Unfunded (Wtr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**2,754,000**	**-**	**-**	**-**	**-**	**-**	**-**	**2,754,000**

Operating Cost Impact: Chemicals (cost of bulk sodium hypochlorite and more frequent deliveries).

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Water	34,000	-	-	-	-	-	-	34,000

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This project first appeared in the FY 2019 CIP. FY 2026 work includes construction completion.

Water Treatment Plant Security (UB24)



Description: This project funds the design and construction of various perimeter security improvements. The America's Water Infrastructure Act of 2018 (AWIA) required that water utilities conduct a system wide Risk and Resilience Assessment and prepare an Emergency Response Plan for critical water infrastructure. The Risk and Resilience Assessment completed for the city's Water Treatment Plant (certified and submitted to the EPA in December 2020) identified security improvements.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	880,000
Total FY 2026 Appropriations:	880,000

Guiding Principle: Public Safety

Mandate/Plan: 2018 America's Water Infrastructure Act; 2021 City of Rockville WTP Physical Security Improvements (AWIA Risk and Resilience Assessment and Emergency Response Plan)

Anticipated Project Outcome: Improve security of the city's critical drinking water infrastructure.

Project Timeline and Total Cost by Type: Project timeline shortened due to the decision to use a design-build contract, which has a more efficient timeline.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2026	FY 2026	FY 2026	FY 2026	80,000	80,000	-	-
Construction	FY 2027	FY 2027	FY 2028	FY 2027	800,000	800,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**880,000**	**880,000**	**-**	**-**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Bonds (Wtr)	-	880,000	-	-	-	-	-	880,000
Total Funded ($)	**-**	**880,000**	**-**	**-**	**-**	**-**	**-**	**880,000**
Unfunded (Wtr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**-**	**880,000**	**-**	**-**	**-**	**-**	**-**	**880,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Water	-	-	-	-	-	-	-	-

Project Manager: Gina Arnett, Senior Civil Engineer, 240-314-8517.

Notes: This project first appeared in the FY 2024 CIP. FY 2026 work includes the start of design/build work.

Water Treatment Plant Sludge Dewatering Replacement (UB23)



Description: This project plans, designs, and constructs replacement of the sludge dewatering equipment at the Water Treatment Plant. The current filter press dewaters sludge from the treatment process, separating the liquids that are re-treated and the solids that are disposed of off-site. Dewatering the sludge is more cost effective and environmentally sustainable than hauling liquids. The existing 25-year-old filter press has reached the end of its useful life and has periodically failed, resulting in down time.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	500,000
Less Expended as of 4/15/25:	55,318
Total Carryover:	444,682
New Funding:	6,000,000
Total FY 2026 Appropriations:	6,444,682

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: 2009 Facility Plan; 2012 Water Quality Study

Anticipated Project Outcome: A sustainable facility with new sludge dewatering equipment.

Project Timeline and Total Cost by Type: Project funding increased to account for bench-scale testing, the addition of a rental filter press, construction market conditions, and the specific technology selected through a feasibility study.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2023	FY 2023	FY 2026	FY 2026	400,000	500,000	100,000	25%
Construction	FY 2026	FY 2026	FY 2026	FY 2027	2,500,000	6,000,000	3,500,000	140%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**2,900,000**	**6,500,000**	**3,600,000**	**124%**

Project Funding: This project is fully funded.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Wtr)	100,000	-	-	-	-	-	-	100,000
Bonds (Wtr)	400,000	6,000,000	-	-	-	-	-	6,400,000
Total Funded ($)	**500,000**	**6,000,000**	**-**	**-**	**-**	**-**	**-**	**6,500,000**
Unfunded (Wtr)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**500,000**	**6,000,000**	**-**	**-**	**-**	**-**	**-**	**6,500,000**

Operating Cost Impact: No measurable impact.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Water	-	-	-	-	-	-	-	-

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This project first appeared in the FY 2023 CIP. FY 2026 work includes design completion and construction start of sludge treatment process in the Water Treatment Plant.

General Government Program Area Overview

Description: The projects in the General Government Program Area focus on planning, designing, constructing, and rehabilitating city facilities (with the exception of the recreation facilities and the Water Treatment Plant), and improving the city information and communication systems. Included are projects that do not clearly fit into one of the other program areas of the CIP.

Goal: To provide adequate facilities for city staff to maintain and improve service delivery; maintain and improve the city information and communication systems; and implement Climate Action Plan recommended solar and electric vehicle infrastructure into city facilities.

New project(s) for FY 2026:

Core Financial, HR, & Procurement ERP Phase II (GA26)

Rothgeb Drive Maintenance Facility Improvements (GB26)

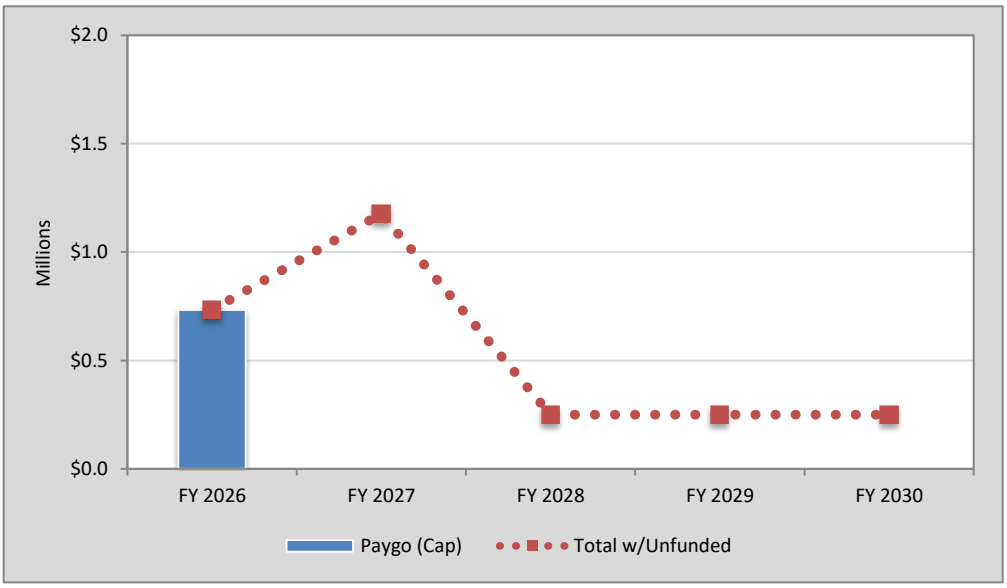
Project(s) closed for FY 2026:

None



Pepco-installed and operated electric vehicle (EV) fast charging station at Thomas Farm Community Center.

FY 2026 - FY 2030 New Funding Schedule



General Government Program Area Summary of Total Funding

	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Funded	27,318,770	732,500	-	-	-	-	-	28,051,270
Unfunded	-	-	1,176,800	250,000	250,000	250,000	-	1,926,800
Total with Unfunded ($)	**27,318,770**	**732,500**	**1,176,800**	**250,000**	**250,000**	**250,000**	**-**	**29,978,070**

Core Financial, HR, & Procurement ERP (GA21)



Description: This project includes the upgrade, subscription, implementation, and transition of the city's core Financial, HR, and Procurement Enterprise Resource Planning (ERP) system to CGI 4.0, and from on-premise hosting to managed cloud hosting and services. Funding for a Customer Relations Management and Enterprise Asset Management solution is also included in this project.

Changes from Previous Year: Estimated completion updated from FY 2025 to FY 2026, to allow for implementation of Customer Relations Management and Enterprise Asset Management solutions.

Current Project Appropriations

Prior Appropriations:	1,773,295
Less Expended as of 4/15/25:	1,359,506
Total Carryover:	413,789
New Funding:	-
Total FY 2026 Appropriations:	413,789

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: IT Strategic Plan

Anticipated Project Outcome: Increase in productivity and efficiency.

Project Timeline and Total Cost by Type: Unobligated funding from the closed projects Financial System Upgrade (GC21) and Enterprise Resource Planning System (2B01) was consolidated into this project during FY 2022. A portion of the project funding moved to the operating budget after costs were more accurately developed. The timeline was accelerated from an estimated start and completion of FY 2026 and FY 2028 to FY 2024 and FY 2026.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Other	FY 2026	FY 2024	FY 2028	FY 2026	4,400,000	1,773,295	(2,626,705)	-60%
				Project Total ($):	**4,400,000**	**1,773,295**	**(2,626,705)**	**-60%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	1,773,295	-	-	-	-	-	-	1,773,295
Total Funded ($)	**1,773,295**	**-**	**-**	**-**	**-**	**-**	**-**	**1,773,295**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**1,773,295**	**-**	**-**	**-**	**-**	**-**	**-**	**1,773,295**

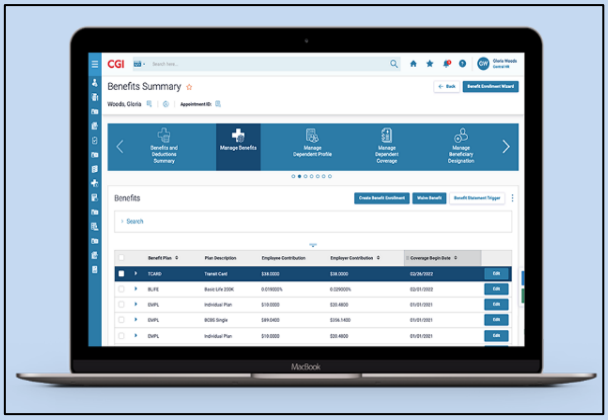
Operating Cost Impact: License and maintenance agreements, which are partially offset by the funding currently budgeted for the existing finance and HR systems.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	410,160	59,790	-	-	-	-	-	469,950

Project Manager: Nicholas Obodo, Chief Information Officer, 240-314-8162.

Notes: This project first appeared in the FY 2021 CIP. FY 2026 work includes implementation of Customer Relations Management and Enterprise Asset Management solutions.

Core Financial, HR, & Procurement ERP Phase II (GA26)



Description: This project includes the implementation of additional functionality of the city's core Financial, HR, and Procurement Enterprise Resource Planning (ERP) system in CGI 4.0, to further support HR, financial, and procurement business needs. This involves building new software interfaces to the system, configuring existing modules for Procurement, procuring an ERP system training solution, and procuring and implementing a budget management and publication system and HR Benefits open enrollment solution.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	582,500
Total FY 2026 Appropriations:	582,500

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: IT Strategic Plan

Anticipated Project Outcome: Increase in productivity and efficiency.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Other	FY 2026	FY 2026	FY 2028	FY 2028	582,500	582,500	-	-
				Project Total ($):	**582,500**	**582,500**	**-**	**-**

Project Funding: This project is partially funded. The unfunded portion includes preliminary cost estimates for expanded HR benefits functionalities.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	-	582,500	-	-	-	-	-	582,500
Total Funded ($)	**-**	**582,500**	**-**	**-**	**-**	**-**	**-**	**582,500**
Unfunded (Cap)	-	-	351,800	-	-	-	-	351,800
Total w/Unfunded ($)	**-**	**582,500**	**351,800**	**-**	**-**	**-**	**-**	**934,300**

Operating Cost Impact: Licensing costs for new modules. Additional operating funds may be needed if/when the unfunded portion is funded.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	89,000	-	-	-	-	89,000

Project Manager: Nicholas Obodo, Chief Information Officer, 240-314-8162.

Notes: This is a new project for FY 2026. FY 2026 work includes procuring system solutions and initiating implementation.

Data Center and Disaster Recovery Infrastructure Replacement (GB21)



Description: This project funds the purchase of various hardware, and professional services resulting in significant Data Center improvements and enhancements by giving access to more computing power and storage space as part of the 7-year replacement cycle for Data Center infrastructure. The result will be improved performance and responsiveness of city systems; simplified operational and maintenance activities; quick disaster recovery; reduced carbon footprint; and a smaller, denser, and more efficient and reliable Data Center.

Changes from Previous Year: The unfunded portion of the project was removed due to finalized scope details.

Current Project Appropriations

Prior Appropriations:	1,869,700
Less Expended as of 4/15/25:	1,729,634
Total Carryover:	140,066
New Funding:	-
Total FY 2026 Appropriations:	140,066

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: IT Strategic Plan

Anticipated Project Outcome: A more efficient and reliable data center.

Project Timeline and Total Cost by Type: Total cost decreased based on updated quotes and due to separating items more appropriate for the operating budget.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Other	FY 2024	FY 2024	FY 2026	FY 2026	5,872,000	1,869,700	(4,002,300)	-68%
				Project Total ($):	**5,872,000**	**1,869,700**	**(4,002,300)**	**-68%**

Project Funding: This project is fully funded.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	1,869,700	-	-	-	-	-	-	1,869,700
Total Funded ($)	**1,869,700**	**-**	**-**	**-**	**-**	**-**	**-**	**1,869,700**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**1,869,700**	**-**	**-**	**-**	**-**	**-**	**-**	**1,869,700**

Operating Cost Impact: Additional maintenance costs related to equipment funded in this project, partially offset by savings due to updated internet service contract as part of this project.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	318,380	(58,020)	-	-	-	-	-	260,360

Project Manager: Nicholas Obodo, Chief Information Officer, 240-314-8162**.**

Notes: This project first appeared in the FY 2021 CIP. FY 2026 work includes project close out.

Electric Vehicle Infrastructure (GA23)



Description: This project plans, procures, designs, permits, and installs a phased approach to electric vehicle (EV) charging infrastructure on city property and possibly rights-of-way to serve the city fleet, community, and employees. The project includes tools and equipment to maintain the electric vehicle fleet. Phase 1 covers the electrification of light duty fleet per the fleet replacement cycle, and Phase 2 covers electrification of heavy duty fleet.

Changes from Previous Year: The city received grant and rebate funding during FY 2025 that offset a portion of paygo funding, keeping the project total the same.

Current Project Appropriations

Prior Appropriations:	1,155,000
Less Expended as of 4/15/25:	26,532
Total Carryover:	1,128,468
New Funding:	-
Total FY 2026 Appropriations:	1,128,468

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: Climate Action Plan; Comprehensive Plan; EV Readiness Plan; Sustainable Fleet Policy

Anticipated Project Outcome: Reduced greenhouse gases and air pollution; increased electrification capabilities to serve city and community needs.

Project Timeline and Total Cost by Type: The unfunded portion of this project for EV charging infrastructure for heavy duty fleet was moved to FY 2027, extending the project timeline by one year.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2023	FY 2023	FY 2025	FY 2025	300,000	300,000	-	-
Construction	FY 2023	FY 2023	FY 2027	FY 2028	1,180,000	855,000	(325,000)	-28%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**1,480,000**	**1,155,000**	**(325,000)**	**-22%**

Project Funding: This project is partially funded. Rebates and state grants were received during FY 2025 reducing capital funding. Staff will strategically seek outside funding and grants when projects align with funding requirements and schedules. The unfunded amount includes the purchase and installation of charging stations for heavy duty fleet.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	1,101,368	-	-	-	-	-	-	1,101,368
Grants (Cap)	48,000	-	-	-	-	-	-	48,000
Rebates (Other-Cap)	5,632	-	-	-	-	-	-	5,632
Total Funded ($)	**1,155,000**	**-**	**-**	**-**	**-**	**-**	**-**	**1,155,000**
Unfunded (Cap)	-	-	325,000	-	-	-	-	325,000
Total w/Unfunded ($)	**1,155,000**	**-**	**325,000**	**-**	**-**	**-**	**-**	**1,480,000**

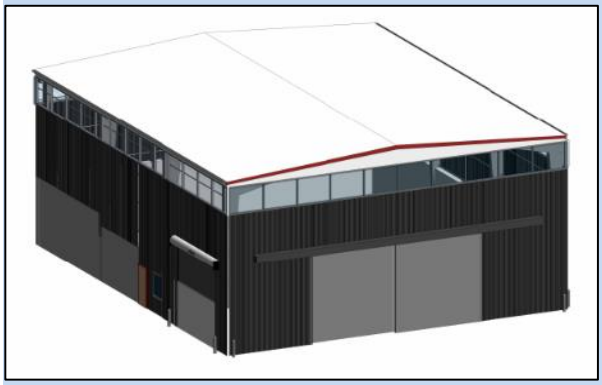
Operating Cost Impact: Operating costs of EV charging infrastructure will be funded by fuel savings.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	-	-	-	-	-	-	-	-

Project Manager: Denzel John, Sustainability Program Manager, 240-314-8881.

Notes: The project first appeared in the FY 2023 CIP. FY 2026 work includes design and construction of EV charging infrastructure at Recreation Services, 6 Taft Court, Rothgeb Maintenance Facility, Swim and Fitness Center, and the Senior Center. EV charging infrastructure funded by Pepco (installed), Maryland, and federal grants are not reflected in this project's funding.

Gude Yard Recycle Transfer Enclosure (GC19)



Description: This project designs and constructs a new enclosure at the city's Maintenance Facility to transfer recycling to trailers for haul-off. The new structure allows transfer activities to occur under cover, provides fire suppression, stops windblown material, improves traffic flow and safety, improves recycling program efficiency, and increases contract hauling and processing options.

Changes from Previous Year: Construction completion moved to FY 2026 awaiting the demolition of collapsed open storage bays where the recycling enclosure will be located. Prior project funding has shifted from 'grants' to 'paygo' to more accurately reflect paygo funding supported by ARPA revenue replacement.

Current Project Appropriations

Prior Appropriations:	817,345
Less Expended as of 4/15/25:	97,727
Total Carryover:	719,618
New Funding:	-
Total FY 2026 Appropriations:	719,618

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: MDE Solid Waste Transfer Operations Directives

Anticipated Project Outcome: Safer storage and transfer of recycling materials; reduced windblown recycling materials; savings of fuel, city truck wear, and emissions.

Project Timeline and Total Cost by Type: Construction was delayed pending the demolition of collapsed open storage bays where the recycling enclosure will be located. This project was previously delayed due to exploration of alternative recycling facilities and procurement methods. This project received additional funds in FY 2023 to account for market conditions.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2019	FY 2023	FY 2019	FY 2025	55,706	102,443	46,737	84%
Construction	FY 2019	FY 2024	FY 2020	FY 2026	477,639	714,902	237,263	50%
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**533,345**	**817,345**	**284,000**	**53%**

Project Funding: This project is fully funded.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Ref)	817,345	-	-	-	-	-	-	817,345
Total Funded ($)	**817,345**	**-**	**-**	**-**	**-**	**-**	**-**	**817,345**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**817,345**	**-**	**-**	**-**	**-**	**-**	**-**	**817,345**

Operating Cost Impact: Electricity (General Fund) and maintenance and repair (Refuse Fund).

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	500	-	-	-	-	-	-	500
Refuse	4,000	-	-	-	-	-	-	4,000

Project Manager: Meredith Neely, Principal Environmental Engineer, 240-314-8874.

Notes: This project first appeared in the FY 2019 CIP. FY 2026 work includes construction completion.

Maintenance and Emergency Operations Facility Improvements (GD19)



Description: This project includes Phase 1A and 1B renovations to the 50,000+ square foot building at 6 Taft Court. Phase 1A creates an Emergency Operations Center (EOC) and renovates two floors of the north wing and atrium for city employees currently working at the city's Maintenance Facility on Rothgeb Drive, which is past its life span and does not meet accessibility standards or provide adequate space for current operations. Phase 1B renovates the north wing third floor resulting in the relocation of Recreation and Parks and Environmental Management Division staff from City Hall.

Changes from Previous Year: Construction completion extended to FY 2026 to support grant-funded EOC fitout and generator installation. Prior project funding has shifted from 'grants' to 'paygo' to more accurately reflect paygo funding supported by ARPA revenue replacement.

Current Project Appropriations

Prior Appropriations:	21,703,430
Less Expended as of 4/15/25:	18,193,112
Total Carryover:	3,510,318
New Funding:	-
Total FY 2026 Appropriations:	3,510,318

Guiding Principle: Stewardship of the Env. and Infrastructure

Mandate/Plan: N/A

Anticipated Project Outcome: Functional, accessible, and modern building to house maintenance and emergency operations as well as other city programs and resources.

Project Timeline and Total Cost by Type: Original scope and timeline changed to include building purchase and Phase 1A and 1B renovations. Timeline delayed to complete a planning phase for the ultimate use of both 6 Taft Court and City Hall, and extended again to accommodate the grant-funded emergency generator and Emergency Operations Center fitout. This project received ARPA funds during FY 2022. Funding increased in FY 2025 for Phase 1B design and construction.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	FY 2019	FY 2019	FY 2020	FY 2022	955,124	400,000	(555,124)	-58%
Construction	FY 2021	FY 2023	FY 2022	FY 2026	6,367,500	15,223,430	8,855,930	139%
Other (land acquisition/FFE)	-	FY 2019	-	FY 2019	-	6,080,000	6,080,000	-
				Project Total ($):	**7,322,624**	**21,703,430**	**14,380,806**	**196%**

Project Funding: This project includes a $592,500 federal earmark for the EOC fitout and a $375,806 federal earmark for an emergency generator.

Source	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
Paygo (Cap)	13,735,124	-	-	-	-	-	-	13,735,124
Bonds (Cap)	7,000,000	-	-	-	-	-	-	7,000,000
Grants (Cap)	968,306	-	-	-	-	-	-	968,306
Total Funded ($)	**21,703,430**	**-**	**-**	**-**	**-**	**-**	**-**	**21,703,430**
Unfunded (Cap)	-	-	-	-	-	-	-	-
Total w/Unfunded ($)	**21,703,430**	**-**	**-**	**-**	**-**	**-**	**-**	**21,703,430**

Operating Cost Impact: General facility maintenance and utilities for the renovated portions of the building. OCI has been phased based on construction timing for Phases 1A and 1B.

Fund	**Prior**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**Future**	**Total**
General	460,260	72,950	-	-	-	-	-	533,210

Project Manager: Diron H. Baker, Senior Civil Engineer, 240-314-8533.

Notes: This project first appeared in the FY 2019 CIP. Phase 1A and 1B construction and building occupancy was completed in FY 2025. FY 2026 work includes the completion of the Emergency Operations Center and the installation of the emergency generator. Inclusion of solar panels and electric vehicle charging stations are being coordinated, but are not funded through this project.

Rothgeb Drive Maintenance Facility Improvements (GB26)



Description: This project funds improvements to the Rothgeb Drive Maintenance Facility based on the results of the 2025 Master Plan which was a collabrative effort between Recreation and Parks, Public Works, and the Procurement Departments.

Changes from Previous Year: None.

Current Project Appropriations

Prior Appropriations:	-
Less Expended as of 4/15/25:	-
Total Carryover:	-
New Funding:	150,000
Total FY 2026 Appropriations:	150,000

Guiding Principle: Stewardship of Env. and Infrastructure

Mandate/Plan: Rothgeb Drive Mainenance Facility Master Plan

Anticipated Project Outcome: Implementation of improvements identified in the Master Plan, increasing security, safety, and efficiency of facility.

Project Timeline and Total Cost by Type: No change.

	Estimated Start		Estimated Completion		Estimated Cost			
Type	**Original**	**Current**	**Original**	**Current**	**Original**	**Current**	**$ Change**	**% Change**
Planning / Design	-	-	-	-	-	-	-	-
Construction	FY 2026	FY 2026	FY 2026	FY 2026	150,000	150,000	-	-
Other	-	-	-	-	-	-	-	-
				Project Total ($):	**150,000**	**150,000**	**-**	**-**

Project Funding: This project is partially funded. The unfunded portion includes construction estimates which will be updated based on the results of the Master Plan.

Source	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
Paygo (Cap)	-	150,000	-	-	-	-	-	150,000
Total Funded ($)	**-**	**150,000**	**-**	**-**	**-**	**-**	**-**	**150,000**
Unfunded (Cap)	-	-	500,000	250,000	250,000	250,000	-	1,250,000
Total w/Unfunded ($)	**-**	**-**	**500,000**	**250,000**	**250,000**	**250,000**	**-**	**1,400,000**

Operating Cost Impact: No measurable impact.

Fund	Prior	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Future	Total
General	-	-	-	-	-	-	-	-

Project Manager: Steve Mader, Superintendent of Parks and Facilities, 240-314-8702

Notes: This is a new project for FY 2026. FY 2026 work includes installation of additional security fencing and electronic gates.

Non-Departmental Revenues and Expenses by Fund

Non-Departmental revenues and expenses are defined as income or obligations that are not directly attributable to one particular department or activity. A majority of the revenues in this category represent tax revenue, utility charges for services, and investment related income. Expenses in this category represent overhead or "costs of doing business." For example, items that the city must continue to fund in order to operate, like the purchase of citywide insurance, or where a long-standing financial commitment exists, such as debt service and the city-funded disability program, are included in this area. The majority of the revenues and expenses in the Non-Departmental budget are managed by the Department of Finance.

Summary of the FY 2026 Non-Departmental Budget

	General	Speed Camera	Debt Service	Water	Sewer	Refuse	SWM	Parking	Total All Funds
Revenue ($)	98,233,400	20,000	3,330,000	15,396,800	15,742,230	8,090,730	6,629,400	2,217,520	**149,660,080**
Expense ($)	19,383,440	477,040	3,342,000	6,936,480	8,066,610	2,181,130	2,490,300	1,621,310	**44,498,310**

	General			Speed Camera			Debt Service		
	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted
Revenue									
Property Taxes	46,785,935	49,060,000	51,610,000	-	-	-	-	-	-
Other Gov't.	33,218,056	33,903,300	35,996,700	-	-	-	-	-	-
Fine/Forfeitures	720	-	-	-	-	-	-	-	-
Use Money/Prop.	2,561,091	801,000	1,341,000	35,365	20,000	20,000	67,041	35,000	30,000
Charges for Serv.	1,798	2,000	2,000	-	-	-	-	-	-
Licenses/Permits	56,517	100,000	80,000	-	-	-	-	-	-
Other Revenue	9,591,435	8,044,360	9,203,700	6,013	-	-	-	-	-
Total Revenue	**92,215,552**	**91,910,660**	**98,233,400**	**41,378**	**20,000**	**20,000**	**67,041**	**35,000**	**30,000**
Transfers In	-	-	-	-	-	-	4,050,000	4,130,000	3,300,000
Total ($)	**92,215,552**	**91,910,660**	**98,233,400**	**41,378**	**20,000**	**20,000**	**4,117,041**	**4,165,000**	**3,330,000**
Expenses									
Personnel	1,873,824	1,234,140	1,420,690	4,277	3,300	2,750	-	-	-
Operating	738,993	1,068,560	1,038,670	5,206	26,070	29,290	-	270,000	-
Capital Outlay	1,975,703	1,500,000	2,100,000	-	-	-	-	-	-
Administrative	-	-	-	180,500	186,800	265,000	-	-	-
Other	2,067,103	1,300,000	20,000	178,602	180,000	180,000	-	-	-
Total Oper. Exp.	**6,655,623**	**5,102,700**	**4,579,360**	**368,585**	**396,170**	**477,040**	**-**	**270,000**	**-**
Principal	-	-	-	-	-	-	3,246,802	3,377,600	2,382,000
Interest	-	-	-	-	-	-	635,455	808,000	960,000
CIP Transfer	12,789,580	9,300,000	9,800,000	-	-	-	-	-	-
Transfers Out	5,627,130	5,496,900	5,004,080	-	-	-	-	-	-
Total ($)	**25,072,333**	**19,899,600**	**19,383,440**	**368,585**	**396,170**	**477,040**	**3,882,257**	**4,455,600**	**3,342,000**

Non-Departmental Revenues and Expenses by Fund (continued)

	Water			Sewer			Refuse		
	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted
Revenue									
Property Taxes	-	-	-	-	-	-	-	-	-
Other Gov't.	-	-	-	-	-	-	-	-	-
Fine/Forfeitures	-	-	-	-	-	-	-	-	-
Use Money/Prop.	617,461	147,000	276,000	421,164	170,000	225,000	145,990	20,400	60,000
Charges for Serv.	12,244,124	13,311,000	14,348,500	14,886,153	14,949,700	15,310,000	7,145,525	7,513,000	7,970,400
Licenses/Permits	-	-	-	-	-	-	-	-	-
Other Revenue	532,792	378,900	386,800	308,505	190,130	207,230	167,765	10,100	1,000
Total Revenue	**13,394,377**	**13,836,900**	**15,011,300**	**15,615,822**	**15,309,830**	**15,742,230**	**7,459,280**	**7,543,500**	**8,031,400**
Transfers In	359,850	369,830	385,500	-	-	-	52,820	56,180	59,330
Total ($)	**13,754,227**	**14,206,730**	**15,396,800**	**15,615,822**	**15,309,830**	**15,742,230**	**7,512,100**	**7,599,680**	**8,090,730**
Expenses									
Personnel	94,384	113,900	101,000	50,365	69,200	62,750	112,348	111,000	97,650
Operating	94,537	221,280	156,320	74,717	167,490	179,750	47,905	109,870	117,680
Capital Outlay	-	-	-	-	-	-	-	-	-
Administrative	1,434,400	1,730,400	1,998,000	649,500	710,600	721,500	1,288,900	1,351,000	1,478,500
Other	3,714,454	3,713,660	3,712,860	5,592,292	5,569,010	5,759,010	467,514	465,000	485,000
Total Oper. Exp.	**5,337,775**	**5,779,240**	**5,968,180**	**6,366,874**	**6,516,300**	**6,723,010**	**1,916,667**	**2,036,870**	**2,178,830**
Principal	-	-	-	-	-	-	-	-	-
Interest	1,072,217	1,205,000	968,300	1,010,163	1,020,000	958,100	7,704	4,500	2,300
CIP Transfer	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	359,850	369,830	385,500	-	-	-
Total ($)	**6,409,992**	**6,984,240**	**6,936,480**	**7,736,887**	**7,906,130**	**8,066,610**	**1,924,371**	**2,041,370**	**2,181,130**

Non-Departmental Revenues and Expenses by Fund (continued)

	Stormwater Management			Parking			Total, All Funds		
	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted	FY 2024 Actual	FY 2025 Adopted	FY 2026 Adopted
Revenue									
Property Taxes	-	-	-	110,606	110,600	110,750	46,896,541	49,170,600	51,720,750
Other Gov't.	-	30,130	-	321,489	325,400	329,400	33,539,545	34,258,830	36,326,100
Fine/Forfeitures	-	-	-	-	-	-	720	-	-
Use Money/Prop.	528,779	410,400	420,000	290,364	215,000	238,700	4,667,255	1,818,800	2,610,700
Charges for Serv.	5,653,062	5,921,700	6,181,700	-	-	-	39,930,662	41,697,400	43,812,600
Licenses/Permits	-	-	-	-	-	-	56,517	100,000	80,000
Other Revenue	149,799	28,120	27,700	279,563	251,920	263,670	11,035,872	8,903,530	10,090,100
Total Revenue	**6,331,640**	**6,390,350**	**6,629,400**	**1,002,022**	**902,920**	**942,520**	**136,127,112**	**135,949,160**	**144,640,250**
Transfers In	-	-	-	1,000,000	1,180,000	1,275,000	5,462,670	5,736,010	5,019,830
Total ($)	**6,331,640**	**6,390,350**	**6,629,400**	**2,002,022**	**2,082,920**	**2,217,520**	**141,589,782**	**141,685,170**	**149,660,080**
Expenses									
Personnel	63,688	80,500	73,300	455	9,700	8,300	2,199,341	1,621,740	1,766,440
Operating	34,148	95,390	107,840	6,512	37,390	47,580	1,002,018	1,996,050	1,677,130
Capital Outlay	-	-	-	-	-	-	1,975,703	1,500,000	2,100,000
Administrative	965,000	950,000	1,046,000	88,900	103,300	118,000	4,607,200	5,032,100	5,627,000
Other	1,183,238	1,158,860	1,163,860	817,717	869,430	869,430	14,020,920	13,255,960	12,190,160
Total Oper. Exp.	**2,246,074**	**2,284,750**	**2,391,000**	**913,584**	**1,019,820**	**1,043,310**	**23,805,182**	**23,405,850**	**23,360,730**
Principal	-	-	-	-	-	-	3,246,802	3,377,600	2,382,000
Interest	118,065	108,000	99,300	667,425	626,000	578,000	3,511,029	3,771,500	3,566,000
CIP Transfer	-	-	-	-	-	-	12,789,580	9,300,000	9,800,000
Transfers Out	-	-	-	-	-	-	5,986,980	5,866,730	5,389,580
Total ($)	**2,364,139**	**2,392,750**	**2,490,300**	**1,581,009**	**1,645,820**	**1,621,310**	**49,339,573**	**45,721,680**	**44,498,310**

Full Time Equivalent Position Summary

The city's total regular staffing level increased by a net 13.5 regular full time equivalent (FTE) positions from the FY 2025 budget to the FY 2026 budget. The table below includes the changes to regular FTEs by fund and by department, along with the associated personnel budget impact. Additional information on these position changes can be found in the Guiding Principles and Strategic Initiatives and Budget-in-Brief sections of this document. The following two pages contain a five year presentation of the city's regular and temporary FTEs by fund and department.

General Fund		**12.4**
City Manager's Office [1,2]		**(1.5)**
ADA Coordinator (218) [3]	$78,000	0.5
Grants Manager (224)	($153,800)	(1.0)
Sr. Neighborhood Resources Coordinator (219)	($121,500)	(1.0)
Communications and Community Engagement [1]		**3.5**
Administrative Assistant (211)	$43,520	0.5
Community Engagement Manager (221)	$132,430	1.0
Community Engagement Specialist (218)	$116,420	1.0
Public Information Specialist (217)	$112,360	1.0
Community Planning and Devel. Services (CPDS)		**4.0**
Codes Inspector (215)	$206,720	2.0
Senior Fire Inspector (216)	$107,760	1.0
Senior Zoning Inspector (216)	$107,760	1.0
Finance		**0.5**
Administrative Assistant (211)	$43,520	0.5
Housing and Community Development		**2.0**
Collective Impact Manager (222)	$138,300	1.0
Housing Specialist (218)	$116,420	1.0
Human Resources		**(1.0)**
General Services Aide (203)	($55,810)	(1.0)

General Fund (continued)		
Police		**2.0**
Administrative Assistant (211)	$87,040	1.0
Police Communications Supervisor (216)	$109,010	1.0
Procurement [2]		**1.0**
Program Support Specialist (219) [4]	$121,500	1.0
Public Works		**0.4**
Principal Civil Engineer (221)	$53,270	0.4
Recreation and Parks		**1.5**
General Services Aide (203)	$55,810	1.0
Program Specialist I (211) [5]	$43,520	0.5
Water Fund		**0.5**
Public Works		**0.5**
Sr. Environmental Compliance Insp. (216) [5]	$46,020	0.5
Stormwater Management Fund		**0.6**
Public Works		**0.6**
Principal Civil Engineer (221)	$79,920	0.6

[1] *In addition to the changes detailed in this summary, all 11.0 FTEs in the City Manager's Office Communications and Public Information Division were transferred to the newly formed Department of Communications and Community Engagement for FY 2026.*

[2] *In addition to the changes detailed in this summary, all 9.5 FTEs in the City Manager's Office Procurement Division were transferred to the newly formed Department of Procurement for FY 2026.*

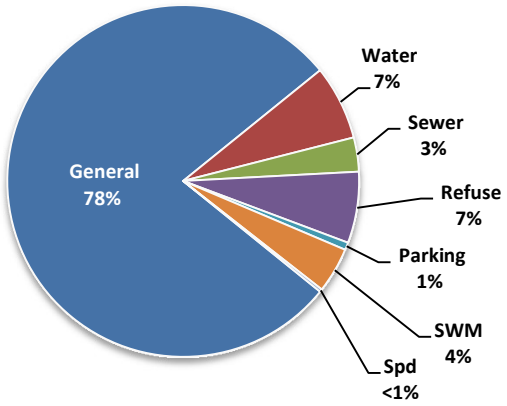
[3] *This existing position was expanded by the FTE count shown on a budget amendment during FY 2025.*

[4] *This position was partially offset by the elimination of a 0.5 FTE temporary position.*

[5] *These existing positions were expanded by the FTE count shown.*

Full Time Equivalent Position Summary by Fund

All regular and temporary positions are charged against a fund (or funds) based on the scope of the work being performed. Of the city's ten operating funds, seven funds support employee salaries and benefits for FY 2026. Below is the breakdown of FTEs added and deleted by fund for FY 2026. The city's largest fund, the General Fund, supports 78 percent of all regular FTEs.



Total Regular Positions by Fund

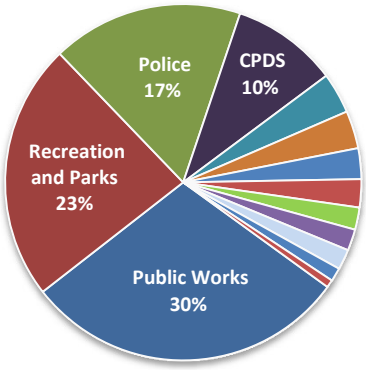
	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 2025 Adopted	Additions	Deletions	FY 2026 Adopted	FTE Change
General	405.35	418.05	418.55	434.15	13.40	(1.00)	446.55	12.40
Water	35.95	36.95	38.05	38.55	0.50	-	39.05	0.50
Sewer	17.90	17.90	18.00	18.00	-	-	18.00	-
Refuse	37.20	37.20	37.20	37.20	-	-	37.20	-
Parking	4.00	4.00	4.00	4.00	-	-	4.00	-
Stormwater Management	22.90	22.90	23.20	23.20	0.60	-	23.80	0.60
Speed Camera	1.50	1.50	1.50	1.50	-	-	1.50	-
Regular FTE Total	**524.80**	**538.50**	**540.50**	**556.60**	**14.50**	**(1.00)**	**570.10**	**13.50**

Total Temporary Positions by Fund

	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 2025 Adopted	Additions	Deletions	FY 2026 Adopted	FTE Change
General	93.0	97.2	98.6	94.9	0.5	(0.5)	94.9	-
Water	0.3	0.3	-	-	-	-	-	-
Sewer	0.3	0.3	-	-	-	-	-	-
Refuse	2.0	2.0	2.0	2.0	-	-	2.0	-
Stormwater Management	0.3	0.3	-	-	-	-	-	-
Temporary FTE Total	**95.9**	**100.1**	**100.6**	**96.9**	**0.5**	**(0.5)**	**96.9**	**-**
All FTE Total	**620.7**	**638.6**	**641.1**	**653.5**	**15.0**	**(1.5)**	**667.0**	**13.5**

Full Time Equivalent Position Summary by Department

All regular and temporary positions are charged to one of the city's 13 operating departments. No positions are charged against the multi-year capital budget. Below is the breakdown of FTEs added and deleted by department for FY 2026. The city's two largest departments, Public Works and Recreation and Parks, support approximately 53 percent of all regular FTEs.



Other Departments:
- **IT, 4%**
- **Finance, 3%**
- **HCD, 3%**
- **CCE, 2%**
- **CMO, 2%**
- **HR, 2%**
- **Procurement, 2%**
- **City Attorney, 1%**
- **M&C, 1%**

Total Regular Positions by Department

	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 2025 Adopted	Additions	Deletions	FY 2026 Adopted	FTE Change
Mayor and Council	3.0	3.5	3.5	4.0	-	-	4.0	-
City Attorney	7.0	7.0	7.0	7.0	-	-	7.0	-
City Manager	28.0	32.5	33.5	33.5	0.5	(22.5)	11.5	(22.0)
CCE	-	-	-	-	14.5		14.5	14.5
CPDS	44.0	46.0	49.0	51.0	4.0	-	55.0	4.0
Finance	18.5	18.5	18.5	19.0	0.5	-	19.5	0.5
HCD	14.0	14.0	14.0	14.0	2.0	-	16.0	2.0
Human Resources	12.0	12.0	11.0	12.0	-	(1.0)	11.0	(1.0)
Information Technology	20.0	20.0	19.0	21.0	-	-	21.0	-
Police	90.5	92.0	91.0	97.0	2.0	-	99.0	2.0
Procurement	-	-	-	-	10.5	-	10.5	10.5
Public Works	161.5	163.5	165.0	166.5	1.5	-	168.0	1.5
Recreation and Parks	126.3	129.5	129.0	131.6	1.5	-	133.1	1.5
Regular FTE Total	**524.8**	**538.5**	**540.5**	**556.6**	**37.0**	**(23.5)**	**570.1**	**13.5**

Total Temporary Positions by Department

	FY 2022 Adopted	FY 2023 Adopted	FY 2024 Adopted	FY 2025 Adopted	Additions	Deletions	FY 2026 Adopted	FTE Change
Mayor and Council	-	-	0.3	-	-	-	-	-
City Attorney	-	-	-	-	-	-	-	-
City Manager	1.5	1.5	1.8	2.3	-	(2.1)	0.2	(2.1)
CCE	-	-	-	-	1.6	-	1.6	1.6
CPDS	1.6	1.6	0.8	0.8	-	-	0.8	-
Finance	-	-	-	-	-	-	-	-
HCD	1.9	1.9	2.3	2.4	0.5	-	2.9	0.5
Human Resources	-	-	0.6	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-
Procurement	-	-	-	-	-	-	-	-
Public Works	3.4	3.4	2.2	2.2	-	-	2.2	-
Recreation and Parks	87.5	91.7	92.6	89.2	-	-	89.2	-
Temporary FTE Total	**95.9**	**100.1**	**100.6**	**96.9**	**2.1**	**(2.1)**	**96.9**	**-**
All FTE Total	**620.7**	**638.6**	**641.1**	**653.5**	**39.1**	**(25.6)**	**667.0**	**13.5**

Return to Table of Contents

FY 2026 Position Control Summary by Department

Department: Mayor and Council		**4.0**
Division: Office of the City Clerk/Dir. Council Ops.		***4.0***
Boards and Commissions Coordinator (217)	1.0	
City Clerk/Director of Council Ops. (Contract)	1.0	
Deputy City Clerk (217)	1.0	
Executive Assistant to the CC/DCO (215)	1.0	
Department: Office of the City Attorney		**7.0**
Division: Office of the City Attorney		***7.0***
Assistant City Attorney (225)	1.0	
Assistant to the City Attorney (220)	1.0	
City Attorney (Contract)	1.0	
Deputy City Attorney (302)	1.0	
Legal Executive Assistant (215)	1.0	
Senior Assistant City Attorney (226)	2.0	
Department: City Manager's Office		**11.5**
Division: CMO Administration		***9.5***
Cost Center: Administration		*7.5*
Administrative Assistant (211)	1.0	
Assistant City Manager (303)	1.0	
City Hall Facilities Specialist (209)	0.5	
City Manager (Contract)	1.0	
Culture, Arts, & History Program Manager (222)	1.0	
Deputy City Manager (305)	1.0	
Emergency Manager (224)	1.0	
Executive Assistant (215)	1.0	
Cost Center: Art in Public Architecture		*-*
Cost Center: Art in Public Places		*-*
Cost Center: Community Support & Intergovernmental Affairs		*2.0*
Associate City Manager (228)	1.0	
Management Assistant (218)	1.0	
Cost Center: REDI		*-*
Division: Justice, Equity, Diversity, & Inclusion		***2.0***
ADA Coordinator (215)	1.0	
Director, Office of JEDI (228)	1.0	
Department: CCE		**14.5**
Division: Communication and Public Information		***12.5***
Cost Center: Administration and Public Information		*4.5*
Administrative Assistant (211)	0.5	
Assistant Director of Communications (225)	1.0	
Director of CCE (303)	1.0	

Department: CCE (continued)		
Division: Communication and Public Info. (continued)		
Cost Center: Administration and Public Information (continued)		
Public Information Specialist (217)	2.0	
Cost Center: Cable Television		*3.0*
Multi-Media Production Specialist (215)	1.0	
Television Production Specialist (214)	2.0	
Cost Center: Cable TV Equipment Fund		*-*
Cost Center: Graphics and Printing		*3.0*
Copy Center/Mail Specialist (209)	1.0	
Graphics Specialist (214)	2.0	
Cost Center: Website and Intranet		*2.0*
Communications Manager (221)	1.0	
Digital Engagement Specialist (213)	1.0	
Division: Community Engagement		***2.0***
Community Engagement Manager (221)	1.0	
Community Engagement Specialist (218)	1.0	
Department: CPDS		**55.0**
Division: Management and Support		***6.0***
Deputy Director for CPDS (227)	1.0	
Director of CPDS (303)	1.0	
Executive Assistant (215)	1.0	
Research and Planning Manager (222)	1.0	
Senior Planner (218)	1.0	
Special Projects & Records Mgmt. Admin. (218)	1.0	
Division: Comprehensive Planning		***4.0***
Cost Center: Historic Preservation		*1.0*
Principal Planner (220)	1.0	
Cost Center: Long Range Planning		*3.0*
Chief of Long Range Planning (223)	1.0	
Principal Planner (220)	2.0	
Division: Development Services		***14.0***
Cost Center: Development Services		*8.0*
Development Services Manager (223)	1.0	
Development Services Supervisor (220)	1.0	
Permit Technician (214)	3.0	
Planner I (216)	1.0	
Planning Technician (214)	1.0	
Software Support Specialist (217)	1.0	
Cost Center: Development Review		*6.0*
Development Review Supervisor (221)	1.0	
Forestry Inspector (215)	1.0	
Principal Planner (220)	3.0	
Senior Planner (218)	1.0	

Return to Table of Contents

FY 2026 Position Control Summary by Department (continued)

Department: CPDS (continued)		
Division: Inspection Services		***28.0***
Cost Center: Administration, Plan Review, and Fire Marshal		*12.0*
Building Plans Examiner Supervisor (220)	1.0	
Chief of Inspection Services (225)	1.0	
Codes Inspector (215)	2.0	
Fire Codes Plans Examiner (217)	1.0	
Fire Marshal (223)	1.0	
Fire Protection Engineer (220)	1.0	
Plans Examiner (217)	1.0	
Senior Codes Inspector (216)	1.0	
Senior Fire Inspector (216)	1.0	
Senior Plans Examiner (218)	2.0	
Cost Center: Building Inspections		*7.0*
Building Inspection Supervisor (219)	1.0	
Codes Inspector (215)	4.0	
Senior Codes Inspector (216)	2.0	
Cost Center: Codes Enforcement & Community Enhancement		*9.0*
Administrative Assistant (211)	1.0	
Community Enhancement Codes Inspector (215)	7.0	
Community Enhancement Codes Insp. Mgr. (222)	1.0	
Division: Zoning		***3.0***
Chief of Zoning (225)	1.0	
Deputy Zoning Manager (222)	1.0	
Senior Zoning Inspector (216)	1.0	

Department: Finance		19.5
Division: Administration and Budget		***5.5***
Administrative Assistant (211)	0.5	
Chief Financial Officer/ Director of Finance (303)	1.0	
Deputy Chief Financial Officer (302)	1.0	
Financial Systems Manager (224)	1.0	
Management and Budget Analyst (220)	1.0	
Senior Management and Budget Analyst (221)	1.0	
Division: Accounting and Control		***8.0***
Accountant (217)	1.0	
Accounts Payable Specialist (213)	1.0	
Director of Accounting (301)	1.0	
Fiscal Assistant (211)	2.0	
Payroll Supervisor (216)	1.0	
Senior Accountant (220)	1.0	
Senior Fiscal Assistant (212)	1.0	

Department: Finance (continued)		
Division: Utility Billing		***6.0***
Utility Billing and Revenue Manager (223)	1.0	
Utility Revenue Specialist (211)	5.0	

Department: HCD		16.0
Division: Administration		***6.0***
Collective Impact Manager (222)	1.0	
Community Services Manager (222)	1.0	
Director of HCD (303)	1.0	
Grants and Program Analyst (217)	1.0	
Housing Specialist (218)	1.0	
Office Manager (214)	1.0	
Division: Community Services		***5.0***
Cost Center: Community Grants		-
Cost Center: Holiday Drive		-
Cost Center: Linkages to Learning		*2.0*
Linkages to Learning Site Coordinator (217)	1.0	
Linkages to Learning Specialist (215)	1.0	
Cost Center: Opioid Settlement Fund		-
Cost Center: Youth Development and Family Services		*3.0*
Community Services Program Coordinator (217)	2.0	
Youth and Family Counselor (218)	1.0	
Division: Housing & Neighborhood Services		***5.0***
Cost Center: CDBG		-
Cost Center: Housing Opportunities		-
Cost Center: Housing Programs		*5.0*
CDBG Rehabilitation Program Administrator (216)	1.0	
Housing Programs Manager (222)	1.0	
Housing Specialist (218)	3.0	
Cost Center: Moderately Priced Housing Program		-
Cost Center: REAP Endowment Fund		-

Department: Human Resources		11.0
Division: Human Resources		***8.0***
Benefits Manager (221)	1.0	
Deputy Director of Human Resources (227)	1.0	
Director of Human Resources (303)	1.0	
Human Resources Administrator (220)	1.0	
Human Resources Associate (214)	3.0	
Human Resources Specialist (218)	1.0	

FY 2026 Position Control Summary by Department (continued)

Department: Human Resources (continued)		
Division: Health and Wellness Program		***1.0***
Health and Wellness Program Manager (219)	1.0	
Division: Safety & Risk Management		***2.0***
Safety and Risk Manager (224)	1.0	
Safety Specialist (218)	1.0	

Department: Information Technology		**21.0**
Division: IT Operations		***16.0***
Chief Information Officer (303)	1.0	
Cybersecurity Ops., Compliance, & Proj. Mgr. (224)	1.0	
Deputy Chief Information Officer (229)	1.0	
Information Systems Engineer (219)	5.0	
IT Infrastructure Manager (224)	1.0	
Manager, Application Devel. & Ent. Syst. (224)	1.0	
Office Manager (214)	1.0	
Senior Information Systems Engineer (222)	2.0	
Senior Systems Analyst (223)	1.0	
Systems Analyst (220)	2.0	
Division: GIS Operations		***1.0***
Sr, Application Developer and GIS Manager (224)	1.0	
Division: IT Security		***3.0***
Info. Systems Security and Compliance Mgr. (223)	1.0	
Principal Network & Cyber Security Engineer (223)	1.0	
Senior System & Cybersecurity Engineer (223)	1.0	
Division: Voice Communications		***1.0***
Telecommunications Systems Administrator (216)	1.0	

Department: Police		**99.0**
Division: Office of the Chief of Police		***4.0***
Chief of Police (303)	1.0	
Deputy Chief of Police (229)	1.0	
Executive Assistant (215)	1.0	
Police Lieutenant (116)	1.0	

Department: Police (continued)		
Division: Administrative Services Bureau		***26.0***
Cost Center: Management & Support		*7.0*
Administrative Assistant (211)	3.0	
Office Manager (214)	1.0	
Police Lieutenant (116)	1.0	
Police Major (119)	1.0	
Records Management Clerk (209)	1.0	
Cost Center: Neighborhood Services		*4.0*
Neighborhood Services Officer (212)	3.0	
Secretary (209)	1.0	
Cost Center: Parking Enforcement Services		*4.0*
Parking Enforcement Officer (209)	4.0	
Cost Center: Public Safety Comm. / Property & Evidence		*8.0*
Police Communications Operator (214)	6.0	
Police Communications Supervisor (216)	1.0	
Support Services Coordinator (218)	1.0	
Cost Center: Redlight Camera		*1.5*
Photo and Parking Enforcement Supervisor (218)	0.5	
Photo Enforcement Analyst (209)	1.0	
Cost Center: Speed Camera		*1.5*
Photo and Parking Enforcement Supervisor (218)	0.5	
Photo Enforcement Analyst (209)	1.0	
Division: Field Services Bureau		***69.0***
Cost Center: Management & Support		*1.0*
Police Major (119)	1.0	
Cost Center: Patrol Operations		*50.0*
Police Lieutenant (116)	2.0	
Police Officer I / Ofc. II / Corporal (110-112)	44.0	
Police Sergeant (114)	4.0	
Cost Center: Special Operations		*18.0*
Crime Analyst (214)	1.0	
Police Lieutenant (116)	1.0	
Police Officer I / Ofc. II / Corporal (110-112)	13.0	
Police Sergeant (114)	3.0	

FY 2026 Position Control Summary by Department (continued)

Department: Procurement		10.5
Division: Procurement		***8.0***
Administrative Assistant (211)	1.0	
Assistant Director of Procurement (225)	1.0	
Buyer (214)	1.0	
Director of Procurement (303)	1.0	
Principal Buyer (220)	2.0	
Program Support Specialist (219)	1.0	
Senior Buyer (215)	1.0	
Division: Stockroom		***2.5***
Inventory Services Clerk (211)	1.5	
Inventory Services Supervisor (214)	1.0	

Department: Public Works		168.00
Division: Management and Support		***19.00***
Cost Center: Management and Support		*7.00*
Administrative Assistant (211)	1.00	
Deputy Director of Public Works (229)	1.00	
Director of Public Works (303)	1.00	
GIS & Asset Management Specialist (217)	1.00	
GIS Asset Data Manager (221)	1.00	
Public Works Administrator (220)	1.00	
Secretary (209)	1.00	
Cost Center: Sewage Disposal		-
Cost Center: Water Treatment Plant		*12.00*
Asst. Water Treatment Plant Superintendent (219)	1.00	
Water Treatment Plant Operator (214)	8.00	
Water Treatment Plant Shift Leader (215)	2.00	
Water Treatment Plant Superintendent (223)	1.00	
Division: Construction Management		***10.00***
Chief of Construction Management (223)	1.00	
Construction Inspector (215)	1.00	
Construction Management Supervisor (220)	1.00	
Principal Construction Inspector (218)	1.00	
Senior Construction Inspector (216)	6.00	
Division: Engineering		***15.00***
Chief of Engineering (225)	1.00	
Engineering Supervisor (223)	2.00	
Principal Civil Engineer (221)	5.00	
Senior Civil Engineer (220)	4.00	
Senior Engineering Technician (216)	3.00	

Department: Public Works (continued)		
Division: Environmental Management		***45.00***
Cost Center: Environmental Management		*2.40*
Chief of Environmental Management (225)	0.40	
Environmental Program Mgr (218)	0.20	
Sustainability Coordinator (221)	0.80	
Sustainability Program Manager (222)	1.00	
Cost Center: Cross Connection Control Program		*1.00*
Senior Environmental Compliance Inspector (216)	1.00	
Cost Center: Recycling and Refuse Collection		*34.30*
Administrative Assistant (211)	0.25	
Chief of Environmental Management (225)	0.30	
Crew Supervisor-Public Works I (214)	2.00	
Crew Supervisor-Public Works II (215)	0.50	
Maintenance Communications Operator (209)	0.75	
Maintenance Worker-Public Works I (203)	2.25	
Maintenance Worker-Public Works II (204)	1.00	
Operations Maintenance Assistant Superintendent I	0.25	
Recycling and Refuse Superintendent (219)	1.00	
Sanitation Operator (206)	11.00	
Sanitation Worker (205)	15.00	
Cost Center: Stormwater Management and Implementation		*7.30*
Chief of Environmental Management (225)	0.30	
Environmental Outreach Specialist (215)	1.00	
Environmental Program Mgr (218)	0.80	
Principal Environmental Engineer (221)	1.00	
Senior Environmental Compliance Inspector (216)	2.00	
Senior Sediment and Erosion Inspector (216)	1.00	
Stormwater Manager (223)	1.00	
Sustainability Coordinator (221)	0.20	
Division: Fleet Services		***13.00***
Administrative Assistant (211)	1.00	
Fleet Maintenance Supervisor (216)	1.00	
Fleet Manager (220)	1.00	
Fleet Mechanic II (211)	5.00	
Fleet Mechanic III (212)	5.00	
Division: Operations Maintenance		***57.00***
Cost Center: Sewer Maintenance		*13.50*
Administrative Assistant (211)	0.25	
Administrative Specialist (214)	0.25	
Crew Supervisor-Public Works II (215)	2.00	
Maintenance Worker - PW IV (206)	1.00	

FY 2026 Position Control Summary by Department (continued)

Department: Public Works (continued)		
Division: Operations Maintenance (continued)		
Maintenance Worker-Public Works I (203)	3.00	
Maintenance Worker-Public Works II (204)	6.00	
Operations Maint. Asst. Superintendent (221)	0.75	
Operations Maintenance Superintendent (225)	0.25	
Cost Center: Stormwater Maintenance		*6.50*
Administrative Specialist (214)	0.25	
Crew Supervisor-Public Works II (215)	0.75	
Maintenance Worker-Public Works I (203)	2.00	
Maintenance Worker-Public Works II (204)	3.00	
Operations Maint. Asst. Superintendent (221)	0.25	
Operations Maintenance Superintendent (225)	0.25	
Cost Center: Street Maintenance		*21.25*
Administrative Assistant (211)	0.25	
Administrative Specialist (214)	0.25	
Crew Supervisor-Public Works II (215)	2.75	
Maintenance Communications Operator (209)	0.25	
Maintenance Worker-Public Works I (203)	7.75	
Maintenance Worker-Public Works II (204)	7.00	
Operations Maint. Asst. Superintendent (221)	0.75	
Operations Maintenance Superintendent (225)	0.25	
Traffic Maintenance Worker (205)	2.00	
Cost Center: Water Systems Maintenance		*15.75*
Administrative Assistant (211)	0.25	
Administrative Specialist (214)	0.25	
Crew Supervisor-Public Works II (215)	2.00	
Maintenance Worker - PW IV (206)	1.00	
Maintenance Worker-Public Works I (203)	5.00	
Maintenance Worker-Public Works II (204)	3.00	
Maintenance Worker-Pw III (205)	3.00	
Operations Maint. Asst. Superintendent (221)	1.00	
Operations Maintenance Superintendent (225)	0.25	
Division: Traffic and Transportation		***9.00***
Cost Center: Traffic Operations and Streetlights		*9.00*
Chief of Traffic and Transportation (225)	1.00	
Principal Transportation Engineer (221)	2.00	
Principal Transportation Planner (220)	1.00	
Senior Transportation Engineer (220)	2.00	
Senior Transportation Planner (218)	1.00	
Traffic Signal and Lighting Technician (216)	2.00	
Cost Center: Transportation Improvement Plan		*-*

Department: Recreation and Parks		133.1
Division: Recreation and Parks Administration		***9.5***
Cost Center: Recreation and Parks Administration and Support		*7.5*
Deputy Director of Recreation and Parks (229)	1.0	
Director of Recreation and Parks (303)	1.0	
General Services Aide (203)	1.0	
Program Access Supervisor (220)	1.0	
Program Support Supervisor (218)	1.0	
R&P Marketing and Development Manager (220)	1.0	
Secretary (209)	0.5	
Secretary/Bookkeeper (211)	1.0	
Cost Center: Capital Projects		*2.0*
Construction Project Manager (223)	1.0	
Parks & Facilities Development Coordinator (217)	1.0	
Division: Parks and Facilities Maintenance		***57.0***
Cost Center: Administration and Support		*6.0*
Administrative Assistant (216)	1.0	
Administrative Manager (216)	1.0	
Parks & Facilities Manager (218)	1.0	
Parks Equipment Mechanic (212)	1.0	
Sanitation Operator (206)	1.0	
Supt of Parks & Facilities (225)	1.0	
Cost Center: Athletic Field Services		*5.5*
Crew Supervisor-R&P I (214)	1.0	
Maintenance Supervisor-Athletic Fields (212)	1.0	
Maintenance Worker-R&P I (203)	2.0	
Maintenance Worker-R&P II (204)	1.0	
Parks Maintenance Manager (221)	0.5	
Cost Center: Facilities Maintenance Services		*16.0*
Crew Supervisor-R&P II (215)	2.0	
Facilities Engineer (214)	2.0	
Facilities Engineer Supervisor (216)	1.0	
Facilities Maintenance Specialist (216)	1.0	
Facilities Maintenance Trades Worker (207)	5.0	
Facilities Property Manager (224)	1.0	
Maintenance Worker-R&P I (203)	3.0	
Maintenance Worker-R&P II (204)	1.0	
Cost Center: Forest and Tree Preservation		*-*

FY 2026 Position Control Summary by Department (continued)

Department: Recreation and Parks (continued)		
Division: Parks and Facilities Maintenance (continued)		
Cost Center: Horticultural Services		*7.0*
Crew Supervisor-R&P I (214)	1.0	
Horticulturist (221)	1.0	
Maintenance Worker-R&P I (203)	3.0	
Maintenance Worker-R&P II (204)	1.0	
Parks Maintenance Specialist (215)	1.0	
Cost Center: Park Maintenance Fund		-
Cost Center: Park Maintenance Services		*12.0*
Crew Supervisor-R&P I (214)	2.0	
Maintenance Worker-R&P I (203)	7.0	
Maintenance Worker-R&P II (204)	2.0	
Parks Maintenance Manager (221)	1.0	
Cost Center: Trails and Open Spaces Services		*3.5*
Crew Supervisor-R&P I (214)	1.0	
Maintenance Worker-R&P I (203)	1.0	
Maintenance Worker-R&P II (204)	1.0	
Parks Maintenance Manager (221)	0.5	
Cost Center: Urban Forestry Maintenance		*7.0*
Certified Tree Climber (207)	1.0	
City Forester (221)	1.0	
Crew Supervisor-R&P II (215)	1.0	
Maintenance Worker-R&P I (203)	1.0	
Tree Climber (206)	3.0	
Division: Recreation Facilities		***25.0***
Cost Center: Civic Center Complex		*9.0*
Box Office and Marketing Manager (215)	1.0	
Community Facilities Superintendent (224)	1.0	
Crew Supervisor-R&P II (215)	1.0	
Facility Coordinator (215)	1.0	
Maintenance Worker-R&P II (204)	2.0	
Office Manager (214)	1.0	
Theater and Civic Center Supervisor (218)	1.0	
Theatre Production Specialist (215)	1.0	
Cost Center: Croydon Creek Nature Center		*2.0*
Assistant Community Center Supervisor (215)	1.0	
Nature Center Supervisor (219)	1.0	
Cost Center: Glenview Mansion Fund		-

Department: Recreation and Parks (continued)		
Division: Recreation Facilities (continued)		
Cost Center: Lincoln Park Community Center		*2.0*
Assistant Community Center Supervisor (215)	1.0	
Community Center Supervisor (219)	1.0	
Cost Center: Swim & Fitness Center		*8.0*
Aquatic Facility Operator I (213)	1.0	
Aquatic Facility Operator II (214)	1.0	
Head Swim Coach (212)	1.0	
Office Manager (214)	1.0	
Program Specialist I (211)	1.0	
Recreation Programs Supervisor (219)	1.0	
Swim & Fitness Center Superintendent (222)	1.0	
Swim and Fitness Facility Supervisor (216)	1.0	
Cost Center: Thomas Farm Community Center		*2.0*
Assistant Community Center Supervisor (215)	1.0	
Community Center Supervisor (219)	1.0	
Cost Center: Twinbrook Community Recreation Center		*2.0*
Assistant Community Center Supervisor (215)	1.0	
Community Center Supervisor (219)	1.0	
Division: Recreation Services		***22.8***
Cost Center: Administration and Support		*2.0*
Administrative Specialist (214)	1.0	
Superintendent of Recreation (225)	1.0	
Cost Center: Arts		*1.7*
Arts Program Supervisor (219)	1.0	
Recreation Program Coordinator (216)	0.7	
Cost Center: Childcare		*3.6*
Childcare/Preschool Director (212)	1.6	
Preschool Teacher (208)	1.6	
Recreation Programs Supervisor (219)	0.4	
Cost Center: Farmers Market Eat Fresh Program		-
Cost Center: Friends of the Arts		-
Cost Center: Out-of-School Time Enrichment		*2.4*
Afterschool Assistant Director (210)	0.5	
Recreation Program Coordinator (216)	1.5	
Recreation Programs Manager (220)	0.4	
Cost Center: Recreation Fund		-

FY 2026 Position Control Summary by Department (continued)

Department: Recreation and Parks (continued)		
Division: Recreation Services (continued)		
Cost Center: Special Events		*6.0*
Events Specialist (215)	1.0	
Special Events Coordinator (217)	1.0	
Special Events Manager (220)	1.0	
Special Operations Supervisor (218)	1.0	
Special Operations Technician (212)	2.0	
Cost Center: Sports		*2.9*
Assistant Sports Programs Supervisor (216)	0.8	
Recreation Programs Coordinator II (217)	0.6	
Secretary (209)	0.5	
Sports Programs Supervisor (219)	1.0	
Cost Center: Summer Camps		*2.6*
Recreation Program Coordinator (216)	0.8	
Recreation Programs Coordinator II (217)	0.4	
Recreation Programs Manager (220)	0.6	
Recreation Programs Supervisor (219)	0.8	
Cost Center: Teens		*1.6*
Recreation Program Coordinator (216)	1.0	
Recreation Programs Supervisor (219)	0.6	
Division: Senior Citizen Services		***18.8***
Cost Center: Senior Center Operations		*6.0*
Facility Coordinator (215)	1.0	
Maintenance Worker-R&P I (203)	2.0	
Secretary (209)	1.0	
Seniors Program Manager (222)	1.0	
Villages Facilitator (220)	1.0	
Cost Center: Senior Assistance Fund		*-*
Cost Center: Senior Citizen Recreation		*2.0*
Program Specialist I (211)	1.0	
Recreation Programs Supervisor (219)	1.0	
Cost Center: Senior Citizen Sports and Fitness		*3.0*
Program Specialist I (207)	1.0	
Recreation and Parks Program Specialist (214)	1.0	
Seniors Sports and Fitness Supervisor (219)	1.0	

Department: Recreation and Parks (continued)		
Division: Senior Citizen Services (continued)		
Cost Center: Senior Citizen Support Services		*7.8*
Administrative Assistant (211)	1.0	
Bus Driver (207)	1.8	
Fleet Supervisor R&P (213)	1.0	
Recreation and Parks Program Specialist (214)	0.5	
Senior Services Program Coordinator (217)	2.0	
Seniors Program Coordinator (217)	0.5	
Seniors Program Supervisor (219)	1.0	

Regular Employee Pay Scales

Administrative Scale (AD)

Grade	Min.	Max.
203	$36,793	$60,708
204	$38,632	$63,743
205	$40,564	$66,931
206	$42,592	$70,277
207	$44,722	$73,791
208	$46,958	$77,480
209	$49,306	$81,354
210	$51,771	$85,423
211	$54,360	$89,693
212	$57,077	$94,178
213	$59,932	$98,887
214	$62,928	$103,831
215	$66,075	$109,023
216	$69,378	$114,474
217	$72,847	$120,198
218	$76,489	$126,207
219	$80,314	$132,518
220	$84,329	$139,144
221	$88,546	$146,101
222	$92,974	$153,406
223	$97,622	$161,077
224	$102,503	$169,130
225	$107,629	$177,587
226	$113,010	$186,466
227	$118,660	$195,790
228	$124,593	$205,579
229	$130,822	$215,858

Senior Mgmt. Scale (SR)

Grade	Min.	Max.
301	$135,991	$224,549
302	$142,791	$235,775
303	$149,930	$247,564
304	$157,426	$259,943
305	$165,298	$272,939

Police Scale (PL)

Step/Grade	PL110	PL111	PL112	PL114	PL116	PL119
Step 1	$71,654	$75,953	$80,511	$89,607	$98,790	$114,364
Step 2	$73,779	$78,205	$82,897	$92,459	$101,936	$118,002
Step 3	$75,966	$80,524	$85,356	$95,403	$105,180	$121,759
Step 4	$78,218	$82,911	$87,889	$98,440	$108,528	$125,633
Step 5	$80,537	$85,370	$90,493	$101,572	$111,980	$129,633
Step 6	$82,925	$87,901	$93,176	$104,806	$115,546	$133,758
Step 7	$85,384	$90,506	$95,939	$108,140	$119,223	$138,019
Step 8	$87,916	$93,190	$98,783	$111,582	$123,018	$142,409
Step 9	$90,523	$95,954	$101,713	$115,132	$126,933	$146,941
Step 10	$93,207	$98,798	$104,728	$118,798	$130,973	$151,619
Step 11	$95,972	$101,727	$107,834	$122,579	$135,143	$156,446
Step 12	$98,818	$104,744	$111,031	$126,481	$139,444	$161,426
Step 13	$101,747	$107,849	$114,322	$130,506	$143,883	$166,562
Step 14	$104,763	$111,046	$117,712	$134,660	$148,463	$171,868
Step 15	$107,870	$114,337	$121,202	$138,945	$153,187	$177,334
Step 16	$111,070	$117,727	$124,791	$143,371	$158,066	$182,982
Step 17	$114,356	$121,217	$128,489	$147,935	$163,097	$188,806
Step 18	$117,747	$124,811	$132,298	$152,644	$168,288	$194,816
Step 19	$121,238	$128,512	$136,218	$157,502	$173,645	$201,017

AFSCME Union Scale (UN)

Step/Grade	103	104	105	106	107
Step 1	$49,029	$51,481	$54,055	$56,757	$59,596
Step 2	$50,353	$52,870	$55,514	$58,290	$61,205
Step 3	$51,713	$54,298	$57,013	$59,864	$62,858
Step 4	$53,108	$55,764	$58,552	$61,480	$64,554
Step 5	$54,543	$57,270	$60,134	$63,140	$66,297
Step 6	$56,015	$58,816	$61,757	$64,845	$68,087
Step 7	$57,528	$60,404	$63,424	$66,596	$69,926
Step 8	$59,081	$62,035	$65,136	$68,393	$71,814
Step 9	$60,676	$63,710	$66,896	$70,241	$73,753
Step 10	$62,315	$65,430	$68,702	$72,137	$75,745
Step 11	$63,997	$67,197	$70,557	$74,084	$77,790
Step 12	$65,725	$69,011	$72,462	$76,085	$79,890
Step 13	$67,499	$70,874	$74,418	$78,140	$82,047
Step 14	$69,321	$72,788	$76,427	$80,250	$84,262
Step 15	$71,195	$74,753	$78,491	$82,416	$86,538
Step 16	$73,116	$76,771	$80,610	$84,641	$88,874
Step 17	$75,090	$78,844	$82,786	$86,926	$91,273
Step 18	$77,117	$80,973	$85,022	$89,273	$93,737
Step 19	$79,199	$83,159	$87,317	$91,683	$96,269

Fleet Replacement Schedule

The city's Fleet Services Division continually monitors and maintains the city's fleet to ensure maximum useful life. Staff review the fleet each year and recommend replacement for vehicles meeting specific age, mileage, meter hours, condition, and usefulness criteria. When possible, vehicles will be reassigned within or between departments in order to maximize full unit life under the replacement criteria. Factors such as serviceability and technological life are also taken into consideration when making recommendations for replacement. The Fleet Services Division is responsible for ensuring that vehicles acquired are equipped with available features intended to enhance safety for motorists, pedestrians, and bicyclists in accordance with the Vision Zero Action Plan.

The vehicles shown below are scheduled for replacement in FY 2026. The FY 2026 budget also includes funding to lease a total of 209 vehicles. In support of the city's Climate Action Plan, staff anticipates that 10 of the vehicles acquired in FY 2026 will be electric.

Fund	Dept	Unit	Est. Cost
General	R&P	Senior Center Bus (electric)	$239,700
General	R&P	Parks Refuse Truck	$147,900
General	PW	Fork Lift	$32,640
General	PW	Loader	$244,800
General	PW	Light Duty Saltbox	$6,500
General	PW	Heavy Duty Saltbox	$15,610
General	PW	Light Duty Plow	$8,670
General	PW	Medium Duty Plow	$9,880
General	PW	Heavy Duty Plow	$18,730
Refuse	PW	Refuse Truck	$178,500
Refuse	PW	Leaf Collector Truck	$280,500
SWM	PW	Utility Truck	$290,700
SWM	PW	Truck Mounted Compressor	$18,640
TOTAL for Planned Vehicle Purchases:			**$1,492,770**

Planned Improvement Projects

Planned improvement projects consist of projects, studies, or major purchases that the city is considering in the future. These items are typically accounted for in the operating budget, but in some cases may be combined with other items and established as projects within the Capital Improvements Program if they meet the criteria found in the *CIP Overview* section of this document. The planned improvements projects are updated on an annual basis and are listed below by department. *Inclusion as a future planned improvement project does not guarantee future funding, as all projects are evaluated against other city priorities each fiscal year.*

Managing Dept.	Project/Description	Funding	Year
Community Planning and Development Services	**Updated Historic Surveys and Contexts** One-time funding for a survey of post-World War II, Mid-Century, recent past, and underrepresented communities properties, as well as updated historical contexts throughout the city.	$120,000	2027
Information Technology	**I-Net Refresh** Annual funding for lease agreement of upgraded miscellaneous switches at multiple city facilities that will be at end of life in 2027.	$23,000	2027
Information Technology	**Virtual Desktop Infrastructure Solution** This solution would provide a robust platform for the secure delivery of virtual desktops and applications in a cloud environment. The solution provides simplified and centralized management of data and applications enabling the city to support additional use cases such as remote work, business continuity, disaster recovery, and security and compliance.	$52,550	2027
Information Technology	**Conference Room Equipment Replacement** Replacement of current hybrid meeting devices in conference rooms that have recently announced end of support beginning in 2026.	$100,000	2027
Information Technology	**Data Security Solution Upgrade** Annual funding to upgrade from end-of-life on-site solution to SaaS solution.	$70,000	2027
Information Technology	**Firewall Management Replacements** Replacement of end-of-life Firewall Management Devices: $80K one-time hardware costs and $15K annual maintenance and support.	$95,000	2027
Information Technology	**Database Server Upgrades** Replacement of database servers due to end of extended support in Fall 2027.	$24,000	2028
Public Works	**Water Treatment Plant Carbon Feeder** Powdered Activated Carbon (PAC) can be introduced into the treatment process to help remove contaminants in and on the Potomac River due to accidental spills upstream of the Water Treatment Plant. This would allow the water plant to remain in production and provide water to our customers during a spill event. PAC also has the ability to combat taste and odor events due to algal blooms on the Potomac River.	$100,000	2027
Public Works	**Pretreatment Salt Brine System** A new pretreatment system will apply salt brine to all of the city's primary roadways which is about 200 lane miles. Pretreatment is a best management practice for winter season operations and will reduce the amount of granular salt used which is an environmental benefit. The system includes the purchase of a brine production unit, truck mounted spray applicators, brine control systems, and liquid storage tanks.	$300,000	2027
Public Works	**Stormwater Management Facility Inspection, Enforcement, and Maintenance** Due to a large number of new stormwater management facilities (over 360 in the next few years) coming into our inventory as a result of redevelopment, staff will need increased resources to adequately inspect, ensure function through enforcement, and/or maintain of these facilities. The city is required to ensure these facilities are functioning as designed to be in compliance with state and federal permits.	$280,000	2027

Planned Improvement Projects (continued)

Managing Dept.	Project/Description	Funding	Year
Public Works	**Snow Plow Dump Truck Conversions - Salt Boxes to Tailgate Spreaders** Dump trucks used during winter operations are equipped with boxes which hold salt and contain augers to support the delivery of salt to a spinner for distribution. Conversion to tailgate spreaders eliminate moving parts, allows for increased storage capacity, reduces maintenance, simplifies driver operations, and frees up storage space within the Gude Drive Maintenance Yard.	$120,000	2027
Recreation and Parks	**Montrose Community Center and Park Feasibility Study** A feasibility study focused on expansion opportunities to assess viability of renovating/expanding the existing center or building a new multi-use center at this park. The study will also take into consideration factors such as market/community demand, area demographics, operational feasibility, and financial projections to determine if such expansion/new development will be successful in meeting community needs and the city's financial expectations. The study will analyze the regulatory requirements (stormwater management, zoning, accessibility, etc.) for renovation and/or expansion.	$120,000	2027
Recreation and Parks	**R&P Strategic Plans Update** Professional consultant services to update existing PROS and strategic plans to align with city's Comprehensive Plan and CAPRA (Accreditation Standards).	$200,000	2027
Recreation and Parks	**Outdoor Pool Seasonal Enclosure Feasibility Study** Feasibility Study to investigate options, constraints, costs, public interest from the Swim and Fitness Center Advisory Committee, and other pertinent factors for a seasonal enclosure of the outdoor pool(s) at the Rockville Swim and Fitness Center.	$50,000	2027
Recreation and Parks	**Sand Volleyball Courts** The Recreation and Parks Strategic Plan identified the need for additional outdoor volleyball courts. This project funds two additional sand courts. Locations will be determined based on a range of criteria and suitability for ADA accessibility.	$50,000	2027-2028
Recreation and Parks	**Town Center Dog Exercise Area** This project will fund the city's contribution to the development of a new dog exercise area within the Town Center planning area, in coordination with the Maryland Dawson Extended (5C11) CIP project. There would be an annual operating cost to maintain the park after completion.	$450,000	2027
Recreation and Parks	**Woottons Mill Park Pavilion** Funding to construct a picnic pavilion in Woottons Mill Park, based on the finding of the pavilion feasibility study.	TBD	2027
Recreation and Parks	**ADA Improvements** Funding to continue the implementation of the assessment report and remove barriers to accessibility.	$300,000 per year	2027-2031
Recreation and Parks	**Twinbrook Community Recreation Center Feasibility Study** Feasibility study to investigate options and costs to create more usable recreation, rental, and community use space as well as remove accessibility barriers.	$50,000	2028
Recreation and Parks	**ADA Audit and Transition Plan Update** Consultant to update existing ADA Audit and Transition Plan including measuring and examining amenities within parks and facilities that have been built since the original 2016 Transition Plan. Review the 2016 Plan and report the city's progress to date and provide a plan that integrates the city's projects within the CIP, operating projects, and provides a user friendly, web based interactive report.	$350,000	2029
Recreation and Parks	**Civic Center Entrance Sign Replacement** Replace park entrance sign to include facility names, address, and lighting.	$95,000	2030

FY 2026 Community Services and Enrichment Grants

Each year the city appropriates funds to support organizations that provide aid to Rockville individuals and families who are experiencing difficulty meeting one or more basic needs related to housing, food, clothing, financial resources, health care and/or family well-being, as well as to support other community organizations that provide other benefits to Rockville individuals and families. Below is a summary of the grants for FY 2024 through FY 2026.

Previously, the city had two separate community grant processes: the caregiver agency grants, for organizations that help meet basic needs, and the community organization grants, for organizations that provide other benefits to Rockville individuals and families. These processes were consolidated for FY 2026, into the Community Services and Enrichment Grants process. All such grants are now budgeted within the Department of Housing and Community Development, Community Services Division.

Additionally, for FY 2026, many organizations received increases to their grant awards, to bring their capacity in line with the needs of Rockville families and individuals. The city anticipates that future increases will be in line with inflationary adjustments.

Program Name	Organization Name	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026
Adult Education				
City of Rockville Scholarships	Montgomery College	-	10,000	20,000
Hospitality Training Program	Sunflower Bakery*	20,000	20,000	30,000
Language Outreach Program	Community Reach of Montgomery County	42,000	40,000	50,000
Main Street Social Mainstays for Adults of All Abilities	Main Street Connect	6,000	10,000	25,000
Self-Advocacy and Career Development for First Generation Young Adults	Future Link, Inc.	-	-	25,000
Arts and Culture				
F. Scott Fitzgerald Literary Festival 2025	F. Scott Fitzgerald Literary Festival	6,700	6,700	6,700
Heritage Education and Preservation Services	Peerless Rockville Historic Pres., Ltd.	120,000	85,000	95,000
Theater Programming 2026 Season	Rockville Little Theatre	18,000	20,850	24,500
Theater Programming 2026 Season	Rockville Musical Theatre	18,000	18,500	22,500
Rockville Sister Cities Corporation	Rockville Sister Cities Corporation	13,500	15,000	18,000
Supporting Social and Emotional Learning through Art	Metropolitan Center for the Visual Arts (VisArts)	20,000	20,000	-
Theater Programming 2026 Season	The Victorian Lyric Opera Company	17,200	14,000	17,500
VisArts in the Community	Metropolitan Center for the Visual Arts (VisArts)	48,830	48,830	68,500
Food/Clothing Services				
Delivering Good Network	Bender JCC	6,000	6,000	6,000
Emergency Hunger Relief Program	So What Else, Inc.	-	10,000	25,000
Interfaith Works Clothing Center	Interfaith Works	50,000	50,000	76,000
Manna Food Center	Manna Food Center	54,000	51,000	50,000
Multi-Cultural Mobile Food Assistance	Nourish Now	33,170	33,170	37,500
Restore the Joy Empowerment Luncheon	Women Who Care Ministries	5,000	-	8,000

Note: See additional categories and budget totals on the next page.

**The FY 2026 total for Sunflower Bakery included a one-time $5,000 adjustment. The base funding is considered $25,000.*

FY 2026 Community Services and Enrichment Grants (cont.)

Program Name	Organization	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026
Health Care				
Chinese Culture and Community Service Center Health Clinic	Chinese Culture and Community Service Center, Inc.	54,820	54,820	41,500
Comprehensive Community Empowerment	Korean Community Center of Greater Washington	10,000	10,000	15,000
Mansfield Kaseman Health Clinic	Community Reach of Montgomery County	116,000	109,000	109,000
Mental Health Support and Education	National Alliance on Mental Illness	22,000	20,000	30,000
Pop Up Primary Care Clinics and Food as Medicine to Improve Health	Care for Your Health	-	-	30,000
Rockville Primary Care	Mobile Medical Care, Inc.	44,000	44,000	50,000
Tree House CAC Medical & Psychology Services	The Tree House Child Advocacy Center of Montgomery County MD, Inc.	-	10,000	50,000
Housing Services				
Hope Housing	Mont. County Coalition for the Homeless	43,000	43,000	48,000
Interfaith Works Women's Center	Interfaith Works	48,600	48,600	60,000
Jefferson House	Community Reach of Montgomery County	19,700	19,700	26,220
Nebel Street Emergency Shelter	Mont. County Coalition for the Homeless	70,000	70,000	70,000
Refuse cost subsidy for affordable housing units	Rockville Housing Enterprises	52,820	56,180	59,330
Rainbow Place	Rainbow Place Shelter for Homeless Women, Inc.	-	-	20,000
Rockland House	Community Reach of Montgomery County	18,500	18,500	24,860
Stepping Stones Shelter	Stepping Stones Shelter	15,000	15,000	20,000
Public Safety Services				
Water cost subsidy	Rockville Volunteer Fire Department	10,000	12,000	12,000
Vehicle contributions	Rockville Volunteer Fire Department**	-	65,000	250,000
Senior Services				
Senior Reach	Community Reach of Montgomery County	92,700	92,700	100,000
RAVE (Rockville Area Village Exchange)	Village Support Network	-	-	10,000
Youth Development				
Rockville Bike Hub	Rockville Bike Hub	-	-	5,000
Rockville Science Center	Rockville Science Center, Inc.	60,000	60,000	80,000
Rockville Youth Development Out-of-School Time Programs	So What Else, Inc.	-	8,000	15,000
STEM/Robotics Education	Weestar Corporation	-	-	30,000
Summer Camp and Out of School Times Theater Classes	Adventure Theater	-	-	20,000
Teens Learn to Care about Adults with Dementia	Link Generations Inc.	-	7,100	-
TOTAL Community Organization Grants ($)		**1,155,540**	**1,222,650**	**1,781,110**

***The FY 2026 adopted budget includes a $250,000 allocation of General Fund reserves to provide an emergency response vehicle to the Rockville Volunteer Fire Department.*

Grant Revenue Summary

The FY 2026 budget includes a number of grants, both one-time and recurring, across multiple funds and in both the operating and Capital Improvements Program (CIP) budgets. The grants included in the FY 2026 budget are listed below as budgeted. Actual award amounts for recurring grants may be different due to the timing of budget preparation being earlier than the annual award receipt. Significant variations are handled through budget amendments, if needed. Note that the multi-year CIP includes prior year grant funding that may already be closed out, meaning the grant-funded work is complete and all grant funds have been received. Such closed grants are not included in the summary below. If a grant includes a matching requirement for city funding, that requirement is shown in the "Match" column below.

Budgeted Grant Revenue: Operating

Grant Name	Amount	Grant Purpose	Type	Match	Fund	Dept.	Frequency
Montgomery County Volunteer Center Partnership	$ 4,000	MLK, Jr. Week of Service	County	No	Gen	CMO	Recurring
Community Development Block Grant (CDBG)	$ 263,000	Low/moderate-income home repair program	Federal	No	CDBG	HCD	Recurring
Linkages to Learning	$ 228,820	School-based social and mental health services to address barriers to learning	County	No	Gen	HCD	Recurring
School and Community Based Youth Services	$ 227,080	Mental health counseling to youth and their families	County	No	Gen	HCD	Recurring
Bulletproof Vest Partnership	$ 10,570	Purchase and replacement of bulletproof vests	Federal	50%	Gen	Police	Recurring
Homeland Security Grant Program	$ 8,450	Terrorism preparedness	Federal	No	Gen	Police	Recurring
MD Highway Safety	$ 6,000	Overtime for driver safety enforcements	Federal	No	Gen	Police	Recurring
Motor Carrier Safety Assistance Program	$ 10,000	Overtime for commercial vehicle inspections	Federal	No	Gen	Police	Recurring
State Aid for Police Protection	$ 1,138,220	Police services	State	No	Gen	Police	Recurring
Maryland State Arts Council Arts Program Grant	$ 21,720	Arts & humanities programs	State	No	Gen	R&P	Recurring
Montgomery Coalition for Adult English Literacy Program	$ 50,000	English language program for seniors	County	No	Gen	R&P	Recurring
Senior Nutrition Grant	$ 30,060	Providing food for seniors	Federal	No	Gen	R&P	Recurring
	$ 328,080	Operating subtotal	Federal				
	$ 1,159,940	Operating subtotal	State				
	$ 509,900	Operating subtotal	County				
	$ -	Operating subtotal	Other				
	$ 1,997,920	***Operating Grand Total***					

Grant Revenue Summary (continued)

Budgeted Grant Revenue: CIP

Grant Name	Amount	Grant Purpose	Type	Match	Fund	Project	Frequency
Chesapeake & Atlantic Coastal Bays Trust Fund	$ 2,000,000	Croydon Creek Stream Restoration	State	No	SWM	SB16	One-time
Chesapeake Bay Trust Fund	$ 381,650	RedGate Park and Arboretum Tree Planting	State	No	Cap	RE23	One-time
Community Parks and Playgrounds State Grant	$ 185,000	Potomac Woods Park Playground Replacement	State	No	Cap	RC21	One-time
Drinking Water State Revolving Loan Fund Grant	$ 368,678	Lead service line investigation	State	37%	Wtr	UB26	One-time
Drinking Water State Revolving Loan Fund Grant (loan forgiveness)	$ 1,000,000	Water main rehab project within a Disadvantaged Community census tract	State	No	Wtr	UD21	One-time
Drinking Water State Revolving Loan Fund Grant (loan forgiveness)	$ 805,500	Water main rehab project within a Disadvantaged Community census tract	State	No	Wtr	UE26	One-time
Enhanced Mobility Grant	$ 396,000	Bus stop improvements and Potomac Valley Rd. sidewalk construction	Federal	20%	Cap	TD21/TE21	One-time
Federal Earmark	$ 592,500	Emergency Operations Center	Federal	25%	Cap	GD19	One-time
Federal Earmark	$ 738,750	Potomac Woods storm drain improvements	Federal	25%	SWM	SB23	One-time
Federal Earmark	$ 500,000	Sewer main rehabilitation	Federal	20%	Swr	UC21	One-time
Federal Earmark	$ 959,752	Water main rehabilitation	Federal	20%	Wtr	UD21	One-time
Flood Mitigation Assistance Program	$ 700,000	Flood resiliency master planning	State	25%	SWM	SA23	One-time
Kim Lamphier Maryland Bikeways Network Grant	$ 88,000	Design bicycle lanes on Halpine Rd. and East Jefferson St.	State	20%	Cap	TD21	One-time
Kim Lamphier Maryland Bikeways Network Grant	$ 41,940	Permanent pedestrian and bicycle counters	State	20%	Cap	TD21	One-time
Maryland Energy Administration	$ 48,000	EV charging stations to support city fleet	State	No	Cap	GA23	One-time
MD DNR Chesapeake Coastal Grant	$ 75,000	Flood resiliency master planning	State	No	SWM	SA23	One-time
Pre-Disaster Mitigation Grant	$ 375,806	Generator for 6 Taft Ct.	Federal	41%	Cap	GD19	One-time
Program Open Space	$ 2,000,000	RedGate Park Improvements	State	25%	Cap	RE23	One-time
Neighborhood Access Equity Grant	$ 568,000	Design (30%) of Twinbrook pedestrian and bicycle crossing	Federal	20%	Cap	TC22	One-time
Safe Streets and Roads for All Grant	$ 320,000	Intersection safety audits	Federal	20%	Cap	TD21	One-time
State Bond Bill - David Scull Park Improvements	$ 250,000	David Scull Park Improvements	State	No	Cap	RA19	One-time
State Bond Bill - Elwood Smith Comm. Center Renovation	$ 260,000	Elwood Smith Community Center Renovations	State	No	Cap	RA20	One-time

Grant Revenue Summary (continued)

Budgeted Grant Revenue: CIP (continued)

Grant Name	Amount	Grant Purpose	Type	Match	Fund	Project	Frequency
State Bond Bill - F. Scott Fitzgerald Theatre	$ 250,000	F. Scott Fitzgerald Theatre ADA Improvements	State	No	Cap	RA20	One-time
State Bond Bill - Lincoln Park Community Center	$ 250,000	Lincoln Park Community Center Renovation	State	No	Cap	RA22	One-time
State Bond Bill - Talbott Street Park	$ 200,000	Talbott Street Park Improvements	State	No	Cap	RB25	One-time
State Bond Bill - Twinbrook Community Recreation Center	$ 350,000	Twinbrook Community Recreation Center Gender-Neutral Restrooms	State	No	Cap	RC24	One-time
State Carbon Reduction Program	$ 371,200	Bikeshare stations in Twinbrook	State	20%	Cap	TD26	One-time
Streetlight and Outdoor Lighting Efficiency (SOLE)	$ 255,200	LED streetlight conversions	State	15%	Cap	TA22	One-time
Transportation Program Alternatives Grant	$ 280,000	Stonestreet improvements	Federal	20%	Cap	TA20	One-time
Transportation Program Alternatives Grant	$ 200,000	Design of Scott-Veirs Dr. shared-use path	Federal	20%	Cap	TA23	One-time
Transportation Program Alternatives Grant	$ 224,000	Design separated bike facility on Fleet St. and Monroe St.	Federal	20%	Cap	TD21	One-time
Transportation Program Alternatives Grant	$ 312,000	Feasibility and design of pedestrian improvements in the Twinbrook neighborhood	Federal	20%	Cap	TD21	One-time

$ 5,466,808	Capital subtotal	Federal
$ 9,880,168	Capital subtotal	State
$15,346,976	***Capital Grand Total***	

Cost Recovery Summary

The city's cost recovery policy describes the methodology through which the city pursues recouping both direct and indirect costs associated with regulatory programs and community and individual benefit services (see the *Guiding Documents* section of this document). This policy is administered at the cost center level and the amount of cost recovery required varies based on tier. In this visualization, the cost centers are categorized by tiers based on the degree of community versus individual benefit. The cost recovery percentages factor in direct costs and a 23.7 percent overhead cost compared to actual and budgeted program revenues.

Recreation and Parks	Actual FY 2022	Actual FY 2023	Actual FY 2024	Adopted FY 2025	Adopted FY 2026
TIER 1, Community Benefit, Target 0% or greater					
Athletic Field Services	0%	0%	0%	0%	0%
Facilities Maintenance Services	10%	2%	1%	1%	1%
Horticultural Services	0%	0%	0%	0%	0%
Park Maintenance Services	0%	0%	0%	0%	0%
Trails and Open Spaces Services	2%	2%	2%	2%	2%
Senior Center Operations	8%	10%	9%	10%	9%
Senior Citizen Support Services	7%	7%	12%	7%	7%
Special Events	5%	5%	6%	6%	7%
Urban Forestry Maintenance	0%	0%	0%	0%	0%
TIER 2, Considerable Community Benefit, Target 20% to 50%					
Croydon Creek Nature Center	12%	37%	27%	22%	23%
Lincoln Park Community Center	10%	21%	22%	7%	20%
Out-of-School Time Enrichment	28%	36%	38%	43%	39%
Senior Citizen Recreation	14%	21%	25%	27%	26%
Teens and Adventure Sports	45%	45%	57%	48%	51%
Thomas Farm Community Center	17%	31%	28%	24%	25%
Twinbrook Community Recreation Center	22%	26%	30%	23%	25%
TIER 3, Balanced Community & Individual Benefit, Target 30% to 70%					
Arts	25%	32%	45%	52%	55%
Civic Center Complex	34%	43%	41%	22%	32%
Senior Citizen Sports & Fitness	28%	34%	38%	39%	37%
Sports	66%	62%	62%	54%	55%
Summer Camps	60%	60%	71%	56%	57%
TIER 4, Considerable Individual Benefit, Target 70% to 100%					
Childcare	66%	79%	86%	72%	74%
Classes	87%	119%	111%	N/A	N/A
Swim and Fitness Center	75%	83%	91%	70%	74%

Notes

Overall, there will be some inconsistencies with the cost recovery percentages in FY 2022 through FY 2023 because of the pandemic's impact on the community, recreation programs, the economy, and general behaviors.

The Lincoln Park Community Center has reduced recovery percentages in FY 2025 and FY 2026 due to partial facility closure during planned construction of a CIP project.

The Classes Cost Center was removed in FY 2025, and all funding was redistributed to the Arts, Out-of-School Time Enrichment, and Teens and Adventure Sports Cost Centers.

Long Range CIP Planning

The city's CIP covers a five year planning period, currently FY 2026 - FY 2030. Beyond this planning period there are additional projects the city is considering to address long range needs and plans. Below is a list of potential long range projects. This is not intended to be a comprehensive list, as other spending priorities will arise prior to the start of this long-range planning period. The basic project descriptions, estimates, and timing will be fine-tuned and better scoped before the project moves into the five-year CIP. In many cases, moving forward with a project will require direction from the Mayor and Council in terms of project scope and timing. This list is reviewed and updated annually as part of the city's internal budget planning process.

Ongoing maintenance projects are not shown on this list but are expected to continue indefinitely and should be assumed when considering funding requirements during this long range planning period. *Inclusion as a long range CIP project does not guarantee future funding, as all projects are evaluated against other city priorities each fiscal year. Cost estimates reflect current conditions and are subject to change.*

Managing Dept.	Project/Related Plans and Description	Est. Cost	Est. Start
Information Technology	**Storage Area Network (SAN) Renewal (Cap)** Renewal of the city's SAN before support ends in 2032. SAN is essential for hosting mission-critical data.	$2 million	2032
Public Works	**Maple Avenue Alley – Rebuild (Cap)** The improved alley located between Maple Avenue and Grandin Avenue that connects to the east side of Md. Rte. 28 requires rebuilding. The alley will be rebuilt with pervious concrete to mitigate any drainage issues.	$650,000	2031
Public Works	**North Horners Wastewater Pump Station Equipment Replacement (Swr)** *10-Year Sewer Rate Study Plan* This project will replace the North Horners wastewater pump station equipment. The pump station equipment will be over 30 years old and at the end of its functional lifespan.	$1 million	2031
Public Works	**Stream Rehabilitation and Storm Drain Lining at Water Treatment Plant (Wtr)** The stream between the WTP and the C&O Canal will be stabilized to prevent culvert overtopping, erosion/instability, and protect the city's 24-inch raw water transmission main and utility conduits. Several culverts, including a 42-inch corrugated metal pipe, will be lined to extend their lifespan and ensure continued access and function.	$1.3 million	2031
Public Works	**Water Distribution System Safety and Electrical Improvements (Wtr)** *WTP Facility Plan; 10-Year Water Rate Study Plan* These improvements will occur at Glen Mill Pump Station, Hunting Hill Tank, and Carr Tank. Improvements will consist of large valve replacements, structural vault repairs, various safety improvements, and various electrical improvements. The work will address electrical equipment subject to flooding. There will be operation improvements that change how the tanks are protected from overfilling.	$1.2 million	2031
Public Works	**Water Treatment Plant Raw Water Intake Improvements (Wtr)** *WTP Facility Plan; 10-Year Water Rate Study Plan* This project rehabilitates the entire raw water intake building along the Potomac River consisting of structural concrete, roof, doors, and windows. Building improvements will include upgrades to the sodium permanganate and polymer feeds systems. The intake piping from the river to the plant will be cleaned and rehabilitated.	$1.7 million	2031

Long Range CIP Planning (continued)

Managing Dept.	Project/Related Plan and Description	Est. Cost	Est. Start
Public Works	**West End Park Noise Barrier (Cap)** *MDOT SHA Type II Noise Barrier Program* Extend the existing noise barrier along the northern portion of the West End Park neighborhood approximately 2,000 feet, with an average height of 17.2 feet. This project is currently a part of the Op Lanes Maryland Project.	$2.2 million	2031
Public Works	**Water Distribution System Improvement Projects (Wtr)** *Water Distribution Master Plan; 10-Year Water Rate Study Plan* This program will implement recommended projects from the Water Distribution Master Plan scheduled for FY 2030. The specific projects and costs will not be known until the Master Plan is completed.	$2.5 million	2032
Public Works	**Water Treatment Plant Filter Bed and Clearwell Rehabilitation (Wtr)** *WTP Facility Plan; 10-Year Water Rate Study Plan* The clearwell was last cleaned, inspected, and rehabilitated in 2003. A subsequent inspection will be conducted, and it is anticipated that based on the inspection results, rehabilitation of the filter bed and clearwell concrete will be necessary.	$1 million	2033
Public Works	**Water Treatment Plant PFAS Treatment Improvements (Wtr)** *WTP Facility Plan; 10-Year Water Rate Study Plan* In April 2024 the Environmental Protection Agency issued regulations for Perfluoroalkyl and Polyfluoroalkyl substances (PFAS). These improvements will require additional treatment systems to target removal of what is commonly called "forever chemicals." While the city is currently in conformance with the standards there have been some detected PFAS compounds. As treatment will likely be needed at some point it is prudent to plan accordingly. Further feasibility studies will be completed under UA24 CIP.	$18 million	2036
Recreation and Parks	**6 Taft Court - South Wing Building Envelope Renovation (Cap)** This project funds the renovation (design and construction) of the south wing's building envelope including a new roof, replace HVAC units, replace windows, and repair brick façade. Another project will be developed for the interior of the building when an adaptive reuse is determined.	$2 million	2031
Recreation and Parks	**Fitness Pool Filter Tank Replacement (Cap)** The filter tanks for the Rockville Swim and Fitness Center's outdoor Fitness Pool will be in need of lifecycle replacement within the next 5-7 years. The tanks were installed in 1990, and have a 25-30 year lifespan as noted in the 2015 RSFC Facility Audit. Although there are no immediate deficiencies, this project is on the horizon due to the anticipated degradation and faults of the equipment due to age.	$400,000	2031
Recreation and Parks	**King Farm Farmstead Building Fit Out for Adaptive Reuse (Cap)** *2014 KFF Property Condition Assessment; 2020 R&P Strategic Plan; Comprehensive Plan* Mayor and Council will determine an adaptive reuse of each building at the King Farm Farmstead. This project will fund the fit out and occupancy of each building with a foundation, plumbing, HVAC, fire suppression, insulation, and connection to utilities, etc. Cost estimates will be determined when the use of each building is determined.	TBD	2031
Recreation and Parks	**North Farm Pavilion Replacement (Cap)** *2020 R&P Strategic Plan* This project involves demolishing the existing pavilion and replacing it with a new, modern pavilion and updated restroom facilities.	$450,000	2031

Long Range CIP Planning (continued)

Managing Dept.	Project/Related Plan and Description	Est. Cost	Est. Start
Recreation and Parks	**Outdoor Classroom Pavilion - Croydon Creek Nature Center (Cap)** *2020 R&P Strategic Plan* This project will fund the design and construction of a pavilion adjacent to the Croydon Creek Nature Center to be used for environmental education classes and programs, rental space, and gathering space for park visitors.	$300,000	2031
Recreation and Parks	**Parks Material Storage Area Cover (Cap)** *2020 R&P Strategic Plan; Comprehensive Plan* Project includes the design and construction of a covering for the material storage bins on the grounds of Civic Center Park. The need to have the storage bins covered was identified as a best practice for the Rockville Stormwater Management Program.	$300,000	2031
Recreation and Parks	**Pedestrian Bridge Replacement (Cap)** *2025 Pedestrian Bridge Inspection Report* Based on the 2025 inspection report completed by a third-party structural engineer firm, create a schedule to replace remaining corten steel pedestrian bridges that are within the park system that are identified for replacement.	TBD	2031
Recreation and Parks	**Promenade Park Redesign and Renovation (Cap)** *Rockville Town Center: Strengthening Its Vitality Report* Promenade Park serves as a major thoroughfare connecting the Rockville Metro Station and the Town Center. This project will design and renovate Promenade Park and include collaboration with WMATA, Montgomery County, and office building owners. Promenade Park was originally built in 1998 as part of the Town Center redevelopment.	$1.4 million	2031
Recreation and Parks	**RedGate Park and Arboretum Amphitheater and Deck Overlook (Cap)** *RedGate Park Master Plan* Project includes permit-ready design and construction of the amphitheater and a deck overlook at RedGate Park.	$2.9 million	2031
Recreation and Parks	**East Rockville Parkland Purchase (Cap)** *2020 R&P Strategic Plan; Comprehensive Plan; East Rockville Neighborhood Plan* Purchase parkland and open space in the East Rockville area consistent with the city's priorities for parkland acquisition. Once land is acquired, the determination of use may require a separate project in the future.	$2 million	2032
Recreation and Parks	**RedGate Park and Arboretum Visitor Center (Cap)** *RedGate Park Master Plan* This is the final phase of the Master Plan implementation. Design and construct a visitor center at RedGate Park and Arboretum.	$4.9 million	2032
Recreation and Parks	**Twinbrook Community Recreation Center Renovation/Expansion (Cap)** *2020 R&P Strategic Plan* Create more usable recreation, rental, and community use space based on the recommendations of the Twinbrook Community Recreation Center Expansion Feasibility Study expected to be completed in 2028.	TBD	2032
Recreation and Parks	**King Farm Neighborhood Park (Cap)** *2020 R&P Strategic Plan; Comprehensive Plan* Design and construct a new 10-acre park within the King Farm community utilizing an existing stormwater management facility area. This area will provide residents of Ingleside, Upper Rock, and neighboring townhomes with a recreation area.	$650,000	2033

Long Range CIP Planning (continued)

Managing Dept.	Project/Related Plan and Description	Est. Cost	Est. Start
Recreation and Parks	**Mattie J.T. Stepanek Park Gender Neutral Restroom (Cap)** *2020 R&P Strategic Plan; Comprehensive Plan* Project includes the design and construction for converting a storage space within the concession building into a single user, ADA compliant, accessible restroom.	$150,000	2033
Recreation and Parks	**Recreation Services Building Renovation (Cap)** *2020 R&P Strategic Plan; Comprehensive Plan* Renovate the interior of the Recreation Services building located in Civic Center Park. Improvement will concentrate on the climate-controlled spaces in the building.	$1.1 million	2033
Recreation and Parks	**Calvin Park Pavilion Replacement (Cap)** *2020 R&P Strategic Plan* This project involves demolishing the existing pavilion and replacing it with a new, modern pavilion and updated restroom facilities.	$550,000	2034
Recreation and Parks	**South Rockville Pike Corridor Parkland Purchase (Cap)** *2020 R&P Strategic Plan; Comprehensive Plan; Rockville Pike Plan* Purchase parkland and open space in the South Rockville Pike corridor consistent with the city's priorities for parkland acquisition. Once land is acquired, the determination of use may require a separate project in the future.	$6 Million	2034
Recreation and Parks	**Hillcrest Park Pavilion Replacement (Cap)** *2020 R&P Strategic Plan* This project involves demolishing the existing pavilion and replacing it with a new, modern pavilion and updated restroom facilities.	$500,000	2035
Recreation and Parks	**Picnic Pavilions (Cap)** *2020 R&P Strategic Plan* This project funds one additional picnic pavilion. Location will be determined based on a range of criteria (parking, community support, topography, etc.) and suitability for ADA accessibility.	$300,000	2036
Recreation and Parks	**Parks Lighting Improvements (Cap)** *2020 R&P Strategic Plan* Replace lighting with energy efficient LED fixtures on tennis and basketball courts at Welsh Park and Woodley Gardens Park ($150,000 each); and on tennis court, basketball court, parking lot, and pathways at Dogwood Park ($225,000).	$525,000	2031-2033
Recreation and Parks	**Parks Lighting Improvements - Lease Properties (Cap)** *2020 R&P Strategic Plan* Install new sport lighting with energy efficient LED fixtures on the tennis, pickleball, and soccer courts at Broome Athletic Park ($500,000); and lighting improvements to the baseball and soccer fields with energy efficient LED fixtures at Mark Twain Park ($400,000).	$900,000	2032-2033

Water and Sewer Rates for FY 2026

The FY 2026 water and sewer rates were adopted by the Mayor and Council on May 6, 2024. In general, water and sewer rates are charged by property classification on a quarterly basis. Property classifications include single family, multi-family, and non-residential (non-residential is further broken down by meter size). As detailed below, charges are split between usage charges and ready to serve charges. Approximately 1 percent of city customers are charged on a monthly basis and should adjust these rate schedules accordingly.

Quarterly Water Usage Charges per 1,000 Gallons

Classification		Tier 1 - $7.15	Tier 2 - $10.99	Tier 3 - $17.06	Tier 4 - $23.02
Single Family		0-9,000	9,001-18,000	18,001-23,000	>23,000
Multi-Family (per unit)		0-7,000	7,001-13,000	13,001-16,000	>16,000
Non-Residential (by meter size)	5/8", 3/4", 1"	0-23,000	23,001-46,000	46,001-59,000	>59,000
	1 1/2"	0-71,000	71,001-142,000	142,001-182,000	>182,000
	2"	0-158,000	158,001-316,000	316,001-405,000	>405,000
	3"	0-318,000	318,001-636,000	636,001-813,000	>813,000
	4"	0-729,000	729,001-1,458,000	1,458,001-1,863,000	>1,863,000
	6"	0-1,060,000	1,060,001-2,120,000	2,120,001-2,709,000	>2,709,000
	8"	0-1,576,000	1,576,001-3,152,000	3,152,001-4,029,000	>4,029,000
	10"	0-3,889,000	3,889,001-7,778,000	7,778,001-9,938,000	>9,938,000

Sewer Usage Charge per 1,000 Gallons

All Meter Sizes	$11.23

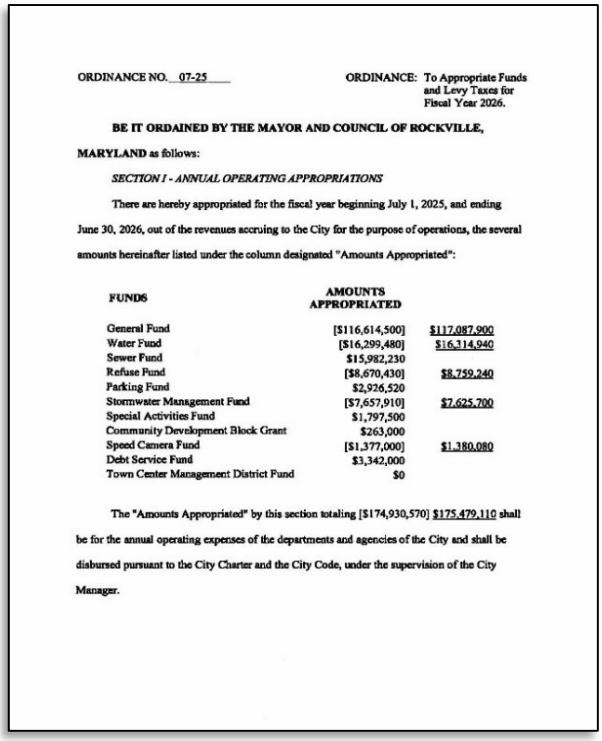
Quarterly Water and Sewer Ready to Serve Charges

Classification		Water	Sewer
Single Family		$26.99	$19.50
Multi-Family		$19.95 + $4.94*	$6.36 + $9.02*
Non-Residential (by meter size)	5/8", 3/4", 1"	$38.07	$39.73
	1 1/2"	$75.65	$108.34
	2"	$144.13	$233.37
	3"	$269.22	$461.78
	4"	$591.39	$1,050.03
	6"	$850.84	$1,523.78
	8"	$1,255.83	$2,263.23
	10"	$3,068.73	$5,573.43

**Charge per dwelling unit.*

FY 2026 Budget Ordinance

The annual operating and capital budgets are approved by the Mayor and Council in the form of a budget appropriations ordinance after the Mayor and Council have conducted at least one advertised public hearing. Below is a copy of the FY 2026 adopted budget appropriations ordinance, which was introduced by the Mayor and Council on March 17, 2025, and adopted on May 5, 2025.



ORDINANCE NO. 07-25 ORDINANCE: To Appropriate Funds and Levy Taxes for Fiscal Year 2026.

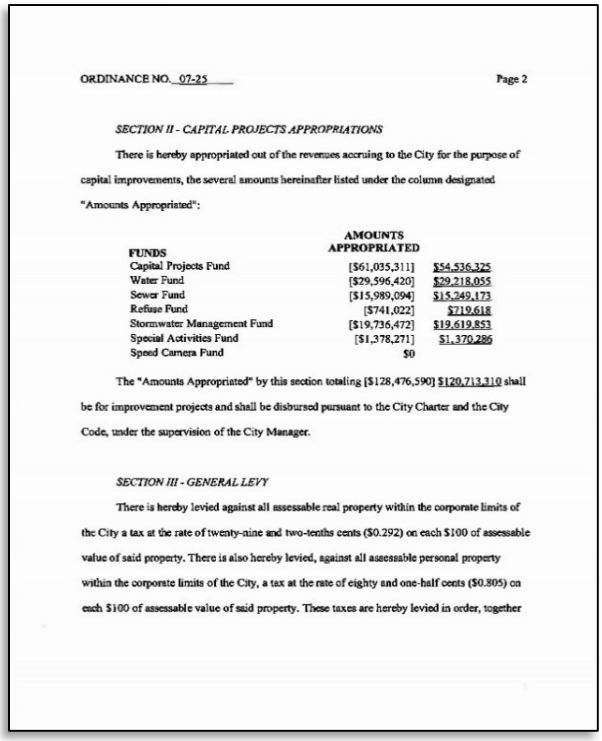
BE IT ORDAINED BY THE MAYOR AND COUNCIL OF ROCKVILLE, MARYLAND as follows:

SECTION I - ANNUAL OPERATING APPROPRIATIONS

There are hereby appropriated for the fiscal year beginning July 1, 2025, and ending June 30, 2026, out of the revenues accruing to the City for the purpose of operations, the several amounts hereinafter listed under the column designated "Amounts Appropriated":

FUNDS	AMOUNTS APPROPRIATED	
General Fund	[$116,614,500]	$117,087,900
Water Fund	[$16,299,480]	$16,314,940
Sewer Fund	$15,982,230	
Refuse Fund	[$8,670,430]	$8,759,240
Parking Fund	$2,926,520	
Stormwater Management Fund	[$7,657,910]	$7,625,700
Special Activities Fund	$1,797,500	
Community Development Block Grant	$263,000	
Speed Camera Fund	[$1,377,000]	$1,380,080
Debt Service Fund	$3,342,000	
Town Center Management District Fund	$0	

The "Amounts Appropriated" by this section totaling [$174,930,570] $175,479,110 shall be for the annual operating expenses of the departments and agencies of the City and shall be disbursed pursuant to the City Charter and the City Code, under the supervision of the City Manager.



ORDINANCE NO. 07-25 Page 2

SECTION II - CAPITAL PROJECTS APPROPRIATIONS

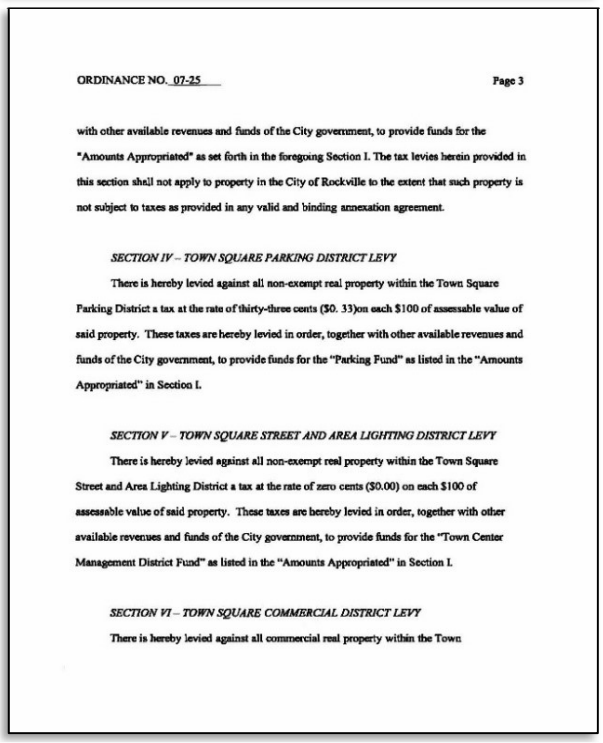
There is hereby appropriated out of the revenues accruing to the City for the purpose of capital improvements, the several amounts hereinafter listed under the column designated "Amounts Appropriated":

FUNDS	AMOUNTS APPROPRIATED	
Capital Projects Fund	[$61,035,311]	$54,536,325
Water Fund	[$29,596,420]	$29,218,055
Sewer Fund	[$15,989,094]	$15,249,173
Refuse Fund	[$741,022]	$719,618
Stormwater Management Fund	[$19,736,472]	$19,619,853
Special Activities Fund	[$1,378,271]	$1,370,286
Speed Camera Fund	$0	

The "Amounts Appropriated" by this section totaling [$128,476,590] $120,713,310 shall be for improvement projects and shall be disbursed pursuant to the City Charter and the City Code, under the supervision of the City Manager.

SECTION III - GENERAL LEVY

There is hereby levied against all assessable real property within the corporate limits of the City a tax at the rate of twenty-nine and two-tenths cents ($0.292) on each $100 of assessable value of said property. There is also hereby levied, against all assessable personal property within the corporate limits of the City, a tax at the rate of eighty and one-half cents ($0.805) on each $100 of assessable value of said property. These taxes are hereby levied in order, together



ORDINANCE NO. 07-25 Page 3

with other available revenues and funds of the City government, to provide funds for the "Amounts Appropriated" as set forth in the foregoing Section I. The tax levies herein provided in this section shall not apply to property in the City of Rockville to the extent that such property is not subject to taxes as provided in any valid and binding annexation agreement.

SECTION IV – TOWN SQUARE PARKING DISTRICT LEVY

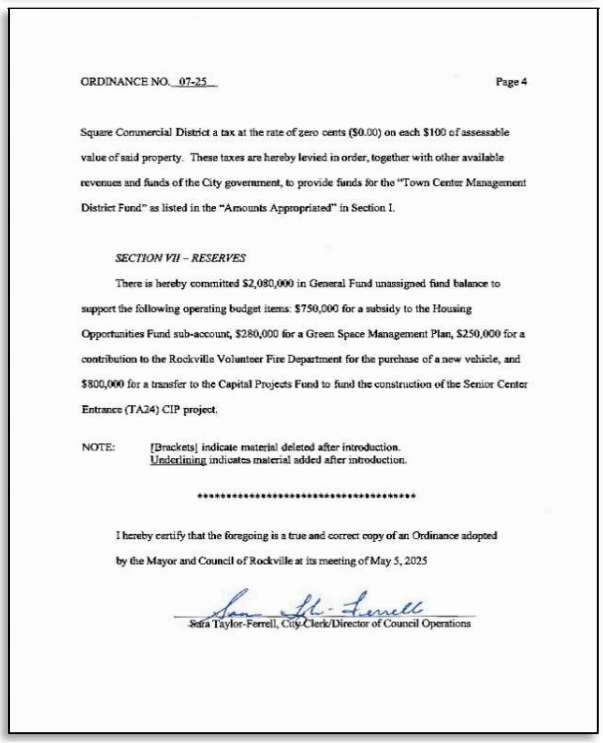
There is hereby levied against all non-exempt real property within the Town Square Parking District a tax at the rate of thirty-three cents ($0. 33)on each $100 of assessable value of said property. These taxes are hereby levied in order, together with other available revenues and funds of the City government, to provide funds for the "Parking Fund" as listed in the "Amounts Appropriated" in Section I.

SECTION V – TOWN SQUARE STREET AND AREA LIGHTING DISTRICT LEVY

There is hereby levied against all non-exempt real property within the Town Square Street and Area Lighting District a tax at the rate of zero cents ($0.00) on each $100 of assessable value of said property. These taxes are hereby levied in order, together with other available revenues and funds of the City government, to provide funds for the "Town Center Management District Fund" as listed in the "Amounts Appropriated" in Section I.

SECTION VI – TOWN SQUARE COMMERCIAL DISTRICT LEVY

There is hereby levied against all commercial real property within the Town



ORDINANCE NO. 07-25 Page 4

Square Commercial District a tax at the rate of zero cents ($0.00) on each $100 of assessable value of said property. These taxes are hereby levied in order, together with other available revenues and funds of the City government, to provide funds for the "Town Center Management District Fund" as listed in the "Amounts Appropriated" in Section I.

SECTION VII – RESERVES

There is hereby committed $2,080,000 in General Fund unassigned fund balance to support the following operating budget items: $750,000 for a subsidy to the Housing Opportunities Fund sub-account, $280,000 for a Green Space Management Plan, $250,000 for a contribution to the Rockville Volunteer Fire Department for the purchase of a new vehicle, and $800,000 for a transfer to the Capital Projects Fund to fund the construction of the Senior Center Entrance (TA24) CIP project.

NOTE: [Brackets] indicate material deleted after introduction.
Underlining indicates material added after introduction.

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I hereby certify that the foregoing is a true and correct copy of an Ordinance adopted by the Mayor and Council of Rockville at its meeting of May 5, 2025

Sara Taylor-Ferrell, City Clerk/Director of Council Operations


ROCKVILLE · MARYLAND

Glossary

Accessible Pedestrian Signals (APS) – Integrated devices that communicate information about the "walk" and "don't walk" intervals at signalized intersections in non-visual formats (i.e., audible tones and vibrotactile surfaces) to pedestrians who are blind or have low vision

Accrual Basis of Accounting – The method of accounting where transactions are recognized when they occur, regardless of the timing of related cash flows.

Advanced Metering Infrastructure (AMI) – An integrated system of smart meters, communications networks, and data management systems that enables two-way communication between utilities and customers.

American Federation of State, County and Municipal Employees (AFSCME) – Largest public employee and health care workers' union in the United States.

American Rescue Plan Act (ARPA) – The American Rescue Plan Act of 2021 is a federal $1.9 trillion coronavirus rescue package designed to facilitate the United States' recovery from the devastating economic and health effects of the COVID-19 pandemic.

Americans with Disabilities Act (ADA) – A federal act that gives civil rights protections to individuals with disabilities; like those provided to individuals on the basis of race, sex, national origin, and religion.

America's Water Infrastructure Act (AWIA) – A federal act passed in 2018 that improves drinking water and water quality, deepens infrastructure investments, enhances public health and quality of life, increases jobs, and bolsters the economy.

Amortization – An allocation made for the decrease in value of intangible assets.

Annexation – The incorporation of additional territory within the domain of the city.

Annual Comprehensive Financial Report (ACFR) – An annual report detailing the city's financial condition and activities from the prior fiscal year. It is prepared in accordance with generally accepted accounting principles.

Appropriation – An authorization made by the Mayor and Council that permits city departments to make expenditures of governmental resources for specific purposes within a specific time frame.

Art in Public Architecture (AIPA) – An ordinance devoted to art that is intended to beautify the city. This ordinance identifies construction projects within the city in which an amount is reserved for permanent artwork at the site. Additional details regarding this ordinance can be found in chapter four of the Rockville City Code.

Artificial Intelligence (AI) – the theory and development of computer systems able to perform tasks that normally require human intelligence, such as visual perception, speech recognition, and decision-making.

Assessed Valuation – A percent of appraisal value assigned to real estate and certain personal property for use as a basis for levying property taxes.

Assigned Fund Balance – Portion of net resources that are intended to be used for a designated purpose. The authority to assign is designated by the Mayor and Council to the City Manager. Assigning fund balance does not require formal action.

Audit - an inspection of an entity's accounts, activities, or compliance, typically by an independent body.

Automated Clearing House (ACH) – A system used to process payments electronically between parties.

Balanced Budget – A budget that has current operating revenues equal to current operating expenditures.

Bond – A written promise to pay a designated sum of money (called the principal), at a specific date in the future, together with periodic interest at a specified rate. In the operating budget, these payments are identified as debt service. Bonds are generally used to obtain long-term financing for capital improvements.

Bond Rating – A rating that indicates the probability of timely repayment of principal and interest on bonds issued.

Budget – A plan of financial operation comprised of an estimate of proposed expenditures for a fiscal year and the proposed means of financing those expenditures to fund city services in accordance with adopted policy.

Budget Amendment – Changes made to the appropriation ordinance during the fiscal year to reflect encumbered amounts added to the current budget from the prior fiscal year and adjustments to revenues and expenditures during the year.

Capital Budget – The annual adoption by the Mayor and Council of project appropriations. Project appropriations are for the amount necessary to carry out a capital project's expenditure plan, including multi-year contracts for which a total appropriation covering several years planned expenditures may be required.

Capital Expenditure – Any expenditure incurred within a project contained in the city's CIP. The city sets criteria for inclusion in the budget as a capital project in the Financial Management Policies.

Capital Improvements Program (CIP) – The annual updated plan or schedule of project expenditures for public facilities and infrastructure with estimated project costs, sources of funding, and timing of work over a five year period. For financial planning and general management, the CIP is a plan of work and expenditures, and is the basis for annual appropriations and bond issues.

Capital Outlays – Expenditures that result in the acquisition of or addition to fixed assets. Any item with an expected life of three or more years and a value of more than $5,000, such as an automobile, truck, or furniture, is categorized as a capital outlay.

Capital Project – A governmental effort involving expenditures and funding for the creation of usually permanent facilities and other public assets having a relatively long life. The city sets criteria for inclusion in the budget as a capital project in the Financial Management Policies.

Capital Projects Fund – A governmental fund used to account for general capital construction and improvements for items such as streets, parks, and public buildings.

Chessie Seaboard Multiplier (CSX) – A railroad corporation that provides freight transportation.

City Manager's Officer (CMO) – A department within the city's organizational structure.

Closed Circuit Televised Video (CCTV) – The use of video cameras to transmit a signal to a specific place on a limited set of monitors.

Commission on Accreditation for Law Enforcement Agencies (CALEA) – A credentialing authority whose primary mission is to accredit public safety agencies, namely law enforcement agencies, training academies, communications centers, and campus public safety agencies.

Committed Fund Balance – Portion of net resources limited in use by the highest level of decision-making authority in the city, which is the Mayor and Council.

Community Development Block Grant (CDBG) – Department of Housing and Urban Development grants provided to local communities to benefit low- and moderate-income individuals.

Community Planning and Development Services (CPDS) – A department within the city's organizational structure.

Comprehensive Plan – A document that describes the city's broad vision for its next 20 years. It guides where and in what form development occurs in the community and frames the city's capital improvement projects. Decisions on land use issues and budget priorities are guided by the extent to which they correspond with the master plan.

Continuity of Operations Plan (COOP) – An effort to ensure that essential functions continue to be performed during a wide range of emergencies, including localized acts of nature, accidents, and technological or attack-related emergencies.

Climate Action Plan (CAP) – Adopted by the Mayor and Council on Jan. 10, 2022, the CAP provides a road map to equitably reduce greenhouse gas emissions and prepare the community to adapt to a changing climate. The CAP contains 42 actions to guide city policies, programs, plans, and investments to achieve three goals: carbon reduction, equity, and resiliency.

County Impact Tax – A tax imposed by Montgomery County on new residential and commercial buildings and additions to commercial buildings to fund improvements necessary to increase transportation or school capacity. Rockville's share of the County Impact Tax funds portions of several projects in the Transportation Program Area of the CIP.

COVID-19 – Term used to describe a mild to severe respiratory illness that is caused by a coronavirus and is transmitted chiefly by contact with infectious material (such as respiratory droplets) or with objects or surfaces contaminated by the virus. COVID-19 was first identified in Wuhan, China in December 2019 and was declared a global pandemic in March 2020.

Debt Issuance – The sale or issuance of any type of debt instrument, such as bonds.

Debt Limit – The statutory or constitutional maximum debt that an issuer can legally incur.

Debt Ratios – The ratios that provide measures of assessing debt load and ability to repay debt, which play a part in the determination of credit ratings. They also are used to evaluate the city's debt position over time and against its own standards and policies.

Debt Service – The payment of interest on and repayment of principal on borrowed funds. The term also may be used to refer to payment of interest alone.

Debt Service Fund – A governmental fund that accounts for the payment of principal and interest on the general long-term debt of the city.

Deferred Retirement Option Program (DROP) – A form of retirement benefit that allows an employee to continue working while accumulating a savings account consisting of the benefits that would have been received had the employee retired.

Deficit – The amount by which a government's budget outlays exceed its budget receipts for a given period, usually a fiscal year.

Department – A major administrative unit of the city that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Department of Natural Resources (DNR) – A department within the State of Maryland's organizational structure.

Department of Public Works (DPW) – A department within the city's organizational structure.

Depreciation – An allocation made for the decrease in value of physical assets through wear, deterioration, or obsolescence.

Disbursement – The expenditure of monies from an account.

Disinfectants and Disinfection By-Product Rule – The Stage 2 Disinfection By-Product Rule (Stage 2 D/BPR) regulates specific chemical contaminants in drinking water. The Stage 2 D/BPR (effective in 2013 for the City of Rockville) strengthens the Stage 1 D/BPR by providing specific guidance on where to draw water samples from the distribution system to ensure samples are drawn from areas with greater potential for DBP formation. The goal of this U.S. EPA regulation was to protect public health by limiting exposure to these DBPs. An additional component of the Stage 2 D/BPR is that the sample data must be averaged at each sample location for four consecutive quarters (called a locational running annual average).

Distinguished Budget Presentation Award Program – A voluntary program administered by the Government Finance Officers Association (GFOA) to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

District of Columbia Water and Sewer Authority (DCWater) – A regional water and sewer authority that provides retail water and wastewater services to the District of Columbia, and provides wholesale treatment service to Montgomery, Prince George's, Fairfax, and Loudoun counties.

Division – A categorization of organizational unit, indicating management responsibility for an operation or a group of related operations within a functional area, subordinate to the department level of organizational unit.

Drinking Water State Revolving Fund (DWSRF) – A partnership between the EPA and the states, the DWSRF is a financial assistance program to help water systems and states to achieve the health protection objectives of the Safe Drinking Water Act.

Electric Vehicle (EV) – A vehicle that uses one or more electric motors for propulsion.

Encumbrance – A commitment to pay for future goods and services formally documented with a contract or agreement that may extend over more than one budget year. Both encumbrances and planned expenditures on a project must fit within the budget appropriation.

Enterprise Fund – A fund established to account for operations that are financed and operated in a manner similar to a private business, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The city's enterprise funds include Water, Sewer, Refuse, Parking, and Stormwater Management (SWM). Enterprise funds are also called proprietary funds.

Enterprise License Agreement (ELA) – An agreement to allow an entire organization to access software for a specified period of time for a specified value.

Enterprise Resource Planning (ERP) – A category of business-management software—typically a suite of integrated applications—that an organization can use to collect, store, manage and interpret data from many business activities.

Environmental Protection Agency (EPA) – An agency of the United States government created for the purpose of protecting human health and the environment by writing and enforcing regulations based on laws passed by Congress.

Equivalent Residential Unit (ERU) – Unit of measure used in determining the annual Stormwater Management utility fee.

Expenditure – Term used for governmental funds. This represents the issuance of checks, disbursement of cash, or electronic transfer of funds made to liquidate an obligation. Where accounts are kept on an expense accrual or modified expenditure accrual basis, expenditures are recognized whether or not cash payments have been made. Where accounts are kept on a cash basis, they are recognized only when cash payments have been made.

Expense – Term used for enterprise funds. This represents the outflow of assets or incurrence of liabilities (or both) during a period as a result of rendering services, delivering or producing goods, or carrying out other normal operating activities.

Faster, Accountable, Smarter, Transparent (FAST) – Community Planning and Development Services initiative to improve Rockville’s development review and permitting processes.

Federal Bureau of Investigation (FBI) – The domestic intelligence and security service of the United States, which simultaneously serves as the nation's prime federal law enforcement agency.

Federal Clean Water Act – The Clean Water Act was enacted in 1948 and expanded in 1972. The purpose of this federal law is to regulate discharges of pollutants into the waters of the United States and to regulate the quality standards for surface waters.

Federal Communications Commission (FCC) – An independent United States government agency overseen by Congress that regulates interstate and international communications by radio, television, wire, satellite, and cable in all 50 states, the District of Columbia, and U.S. territories.

Federal Emergency Management Agency (FEMA) – A federal agency under the Department of Homeland Security responsible for the preparation, response, and recovery from hazards, including natural disasters.

Fees and Credits – Income resulting from a billing for services or a sale made by the city. For example, athletic program registration fees, building permit fees, and animal licenses.

Fiscal Policy – The city's policies with respect to revenues, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides a set of principles for the planning and programming of government budgets and their funding.

Fiscal Year (FY) – A twelve-month accounting period that has no relationship to a calendar year. The fiscal year for the city begins on July 1 of each year and ends on June 30 of the following year. It is designated by the calendar year in which it ends. For example, FY 2026 begins on July 1, 2025, and ends on June 30, 2026.

Fixed Assets – Assets of a long-term character which are intended to continue to be held and used. Examples of fixed assets include items such as land, buildings, machinery, furniture, and other equipment.

Forest and Tree Preservation Ordinance (FTPO) – City ordinance designed to comply with the Maryland State Forest Conservation Manual, including requiring the preparation of State mandated reports; providing standards for the protection of the city’s existing trees, replacement of trees lost during development, and planting of new trees on non-forested land.

Full Faith and Credit – A pledge of the city's taxing power to repay debt obligations.

Full-Time Equivalent (FTE) – A measure of authorized personnel calculated by dividing hours of work per year by the number of hours worked per year by a full-time employee.

Fund – A fiscal entity with revenues and expenses that are segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations and constituting an independent fiscal and accounting entity.

Fund Balance – The cumulative difference between revenues and expenditures over the life of a fund. This term is used for the city's governmental funds.

General Fund – The general operating fund that is used to account for all financial resources except for those required to be accounted for in another fund. This is the principal fund of the city and accounts for the normal recurring activities of the city.

General Government Program Area – The section in the CIP that focuses on: construction, renovation, and replacement of city-owned facilities; enhancements to the city's information and communications systems; development of the central business district; enhancement of the gateways to the city; and other projects that do not clearly fit into one of the other program areas of the CIP.

General Obligation Bonds – The type of bonds that are backed by the full faith and credit of the issuing government.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles as determined through common practice or as promulgated by the Governmental Accounting Standards Board, Financial Accounting Standards Board, or various other accounting standard setting bodies.

Geographic Information Systems (GIS) – An electronic system designed to capture, store, manipulate, analyze, manage, and present all types of spatial or geographical data.

Government Finance Officers Association (GFOA) – Professional organization whose purpose is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and best practices and promoting their use through education, training, facilitation of member networking, and leadership.

Governmental Accounting Standards Board (GASB) – This organization was established as an arm of the Financial Accounting Foundation in April 1984 to promulgate standards of financial accounting and reporting with respect to activities and transactions of state and local governmental entities.

Governmental Alliance on Race and Equity (GARE) – A national network of government working to achieve racial equity and advance opportunities for all.

Governmental Fund – The funds through which most government functions are financed. The city's governmental funds are the General, Debt Service, Capital Projects, and Special Revenue Funds.

Grant – County, State, or federal funding in cash or in kind used for a specified program.

Gross Bonded Debt – The total amount of direct debt of a government represented by outstanding bonds before deduction of any assets available and earmarked for their retirement.

Heating, Ventilation, and Air Conditioning (HVAC) – Term used when referring to the replacement and/or repair of heating, ventilation, and air conditioning systems and equipment.

Highway User Revenue (HUR) – Revenue distributed to local jurisdictions for their share of gasoline tax and vehicle registrations collected by the State of Maryland.

Historic District Commission (HDC) – A city commission responsible for recommending city historic district boundaries and reviewing homeowner applications for construction and renovations within such districts.

Home Energy Assistance Program (HEAP) – Program that offers one-time financial assistance in supplementation of local and statewide residential energy programs of up to $5,000 for utility efficiency retrofits.

Homeowners Association (HOA) – A self-governing organization in common-interest communities where homeowners collectively pay fees to maintain the units or neighborhood.

Housing and Community Development (HCD) – A department within the city's organizational structure.

Human Resources (HR) – A department within the city's organizational structure.

Income Protection Plan (IPP) – The city's self-funded long-term disability program.

Information Technology (IT) – A department within the city's organizational structure.

Infrastructure – The physical assets of a city (streets, water, sewer, public buildings, and/or parks) upon which the continuance and growth of a community depend.

Institutional Network (I-Net) – A fiber optic network linking key city facilities to enable/enhance telephone, data, and video communications

Interfund Operating Transfers – Payments made from one operating fund to another as a contribution to defray a portion of the recipient fund's costs.

Intergovernmental Revenues – The revenues from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Revenue Service (IRS) – A United States government agency responsible for the collection of federal taxes.

Internet of Things (IoT) – The network of physical objects that are embedded with sensors, software, and other technologies for the purpose of connecting and exchanging data with other devices and systems over the Internet.

Journal Voucher (JV) – A recording of financial data processed by the Accounting and Control Cost Center.

Justice, Equity, Diversity, and Inclusion (JEDI) – A cost center within the City Manager's Office, Administration and Community Engagement Division, tasked with leading the city's efforts, both internally and externally, to foster connection, respect, and a sense of value, and to engage with issues important to Rockville's diverse community.

Leadership in Energy and Environmental Design (LEED) – The Leadership in Energy and Environmental Design (LEED) Green Building Rating System was developed by the U.S. Green Building Council. LEED is a third-party certification program and is the nationally accepted benchmark for the design, construction, and operation of high-performance green buildings.

Levy – (verb) To impose taxes or special assessments for the support of governmental activities. (noun) A tax or special assessment imposed by a government.

Liabilities – Debts or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Light-Emitting Diode (LED) – A semiconductor diode that emits light when conducting current and is used in electronic displays, indoor and outdoor lighting, etc. LEDs have many advantages over incandescent light sources including lower energy consumption, longer lifetime, improved physical robustness, smaller size, and faster switching.

Linkages to Learning (LTL) – A program administered by the city that provides services to at-risk children and their families designed to improve performance in school, home, and community.

Local Government Insurance Trust (LGIT) – A nonprofit organization that provides joint self-insurance programs or pools for cities, towns, and counties in Maryland.

Long Range CIP Project – Projects that meet the criteria to be included in the CIP but are beyond the five-year planning period of the city's CIP. In many cases, moving forward with a project will require direction from the Mayor and Council in terms of project scope and timing. The long range CIP projects are updated on an annual basis. Inclusion as a long range CIP project does not guarantee future funding, as all projects are evaluated against other city priorities each fiscal year.

Long-Term Debt – A type of debt with a maturity date of greater than one year after the date of issuance.

Martin Luther King, Jr. Day (MLK Day) – A federal holiday, observed on the third Monday of January, in honor of Dr. Martin Luther King, Jr.'s leadership in the civil rights movement and his commitment to achieving racial equity through nonviolent means.

Maryland Department of the Environment (MDE) – A department within the State of Maryland's organizational structure.

Maryland Department of Transportation State Highway Administration (MDOT SHA) – The Maryland governmental administration that maintains Maryland's numbered highways.

Maryland Energy Administration (MEA) – An agency within the State of Maryland's organizational structure.

Maryland Open Meetings Act – A statute that requires many State and local public bodies to hold their meetings in public, to give the public adequate notice of those meetings, and to allow the public to inspect meetings minutes. The Act permits public bodies to discuss some topics confidentially.

Maryland Public Information Act (MPIA) – A request made by any citizen for access to government records as granted under the Maryland Public Information Act.

Metropolitan Washington Council of Governments (MWCOG) – An independent non-profit association comprised of 22 local governments in the greater Washington, DC, metropolitan area.

Megabits Per Second (Mbps) – A unit of measurement for bandwidth on a network. One megabit is equal to 1,000,000 bits.

Million Gallons Per Day (MGD) – A unit of measure for water and wastewater.

Minority, Female, Disabled, or Veteran-Owned (MFD-V) – A city procurement initiative designed to encourage and increase participation by minority, female, disabled, and veteran-owned businesses in city procurement processes.

Moderately Priced Dwelling Unit (MPDU) – Detached and semi-detached homes (duplexes), townhouses, condominium units, and apartments that are for rent or sale through a program that promotes moderately priced units for people of all incomes.

Modified Accrual Basis of Accounting – The accrual basis of accounting adapted to the governmental fund type. It is a modified version of the full accrual basis of accounting in that it, in general, measures the actual financial flow of an organization, rather than capital accumulation (profit or loss).

Montgomery County Public Schools (MCPS) – Montgomery County organizational unit responsible for the education, transportation, and other care services for County children associated with schools.

Multi-Family Residential – Water and sewer accounts serving multiple residential dwelling units that are not individually metered, typically including but not limited to apartments and condominiums.

Municipal Separate Storm Sewer System (MS4) permit – The Clean Water Act permit given to the city by the State of Maryland requiring control of pollution discharged from the municipalities' storm drain system. It is designed to help achieve local, State and regional water quality standards.

National Crime Information Center (NCIC) – The United States' central database for tracking crime-related information.

National Environmental Policy Act (NEPA) – For federally funded projects, the NEPA requires agencies to study a project's impacts on the environment and any nearby protected resources.

National Pollutant Discharge Elimination System (NPDES) – Requirements imposed through the Clean Water Act.

Nationally Recognized Statistical Ratings Organization (NRSRO) – A credit rating agency that is registered and approved by the Securities and Exchange Commission to provide an assessment of the creditworthiness of a firm or financial instrument(s).

Net Bonded Debt – Gross bonded debt less any cash or other assets available and earmarked for its retirement.

Non-Departmental Operating Expenditures – Operating expenditures which are not charged directly to specific departments but are a cost to the city as a whole, such as debt service payments and general liability insurance.

Non-Residential – Water and sewer accounts that are not included under single family residential or multi-family residential, including but not limited to retail, offices, hotels, motels, manufacturing, industrial, separate irrigation or water only meters, and institutional.

Nonspendable Fund Balance – Portion of net resources that cannot be spent because of their form (such as inventory or buildings) or because they must be maintained intact (such as an endowment fund).

Objective – The desired output-oriented activities that can be measured and achieved within a given time frame such as the current fiscal year. Achievement of the objective advances an organization toward a corresponding long-range goal.

Obligations – Amounts that a government may be required legally to meet out of its resources. They include not only actual liabilities, but also unliquidated encumbrances.

Occupational Safety and Health Administration (OSHA) – An organization within the United States Department of Labor that was established by Congress to assure safe and healthful working conditions for working men and women by setting and enforcing standards and by providing training, outreach, education and assistance.

Office of the City Attorney (OCA) – A department within the city's organizational structure.

Operating Cost Impact (OCI) – Expenses required to operate and maintain the infrastructure, facilities, and properties funded in the Capital Improvements Program (CIP).

Operating Expenditures – Costs other than expenditures for personnel directly employed by the city (salaries, wages, and fringe benefits) and capital outlays. Examples of operating expenditures include office supplies, telephone expense, consulting or professional services, travel expenses, and contracts.

Ordinance – A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a State statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions that must be enacted by ordinance and those which may be enacted by resolution.

Other Postemployment Benefits Plan (OPEB) – Non-pension benefits an employee receives postemployment.

Overlapping Debt – The proportionate share of the debts of local governments located wholly or in part within the limits of the reporting government that must be borne by property within each government.

Owner's Representative – A third-party hired to protect the owner's (the city's) interests throughout all phases of a construction project.

Parking Fund – The enterprise fund used to account for the revenue and expenses from parking related activities, including the issuance of parking tickets, the parking meter program, and costs associated with the leasing of parking garages in Town Center.

Paygo – Capital expenditures included in the CIP that are funded by a contribution from an operating fund.

Per Capita – Per unit of population; by or for each person.

Per- and Polyfluoroalkyl Substances (PFAS) – Widely used, long lasting chemicals, components of which break down very slowly over time. There are thousands of PFAS chemicals, and they are found in many different consumer, commercial, and industrial products.

Perfluorooctane Sulfonic Acid (PFOS) – One of a group of related chemicals known as perfluorinated alkylated substances (PFAS). PFOS has been used in stain-resistant fabrics, fire-fighting foams, food packaging, and as a surfactant in industrial processes.

Perfluorooctanoic Acid (PFOA) – A manufactured perfluorochemical and a byproduct in producing fluoropolymers. Perfluorochemicals (PFCs) are a group of chemicals used to make fluoropolymer coatings and products that resist heat, oil, stains, grease, and water.

Personnel Costs – Expenditures that include salary costs for full-time, part-time, temporary, and contract employees, overtime expenses, and all associated fringe benefits.

Planned Improvement Project (PIP) – Projects, studies, or major purchases that the city is considering in the next five fiscal years. These items are accounted for in the operating budget because they do not meet the criteria to be included in the Capital Improvements Program budget. The planned improvements projects are updated on an annual basis. Inclusion as a future planned improvement project does not guarantee future funding, as all projects are evaluated against other city priorities each fiscal year.

Point of Sale (POS) – Software that enables tracking of revenues and inventory in real time as transactions are processed.

Popular Annual Financial Report (PAFR) – A more concise and accessible report detailing the data contained in the city's Annual Financial Report.

Potomac Electric Power Company (Pepco) – Electric service provider to customers in Washington DC, and Montgomery and Prince George's counties in Maryland.

Pressure Reducing Valve (PRV) – Pressure-reducing valves decrease the incoming high pressure of water into a lower and safer pressure.

Prior Year(s) – The fiscal year(s) preceding the current fiscal year.

Program Area – CIP projects with a common focus. The five program areas in the city's CIP are: Recreation and Parks; Transportation; Stormwater Management; Utilities; and General Government.

Projected Spend – An estimate of how much will be expended in a fiscal year on a cash basis. Cash basis differs from budget basis, as defined in the city's Financial Management Policies.

Projections – The estimate of budget authority, outlays, receipts, or other amounts extending several years into the future. Projections generally indicate the budgetary implications of existing or proposed programs.

Property Tax – A tax levied on all real and personal property according to the property's assessed valuation. The power to impose and collect property taxes is given to the Mayor and Council in Article IV, Section 1 of the City Charter.

Public Right-of-Way Accessibility Guidelines (PROWAG) – Guidelines published under the Americans with Disabilities Act (ADA) that address access to sidewalks and streets, crosswalks, curb ramps, pedestrian signals, on-

street parking, and other components of public right-of-way. These guidelines also review shared use paths, which are designed primarily for use by bicyclists and pedestrians for transportation and recreation purposes.

Receipts – Collections from the public based on a government's exercise of its sovereign powers. Governmental receipts consist of receipts from taxes, court fines, gifts and contributions, and compulsory licenses.

Recreation and Parks Program Area – The section of the CIP focused on projects that provide for an environment where citizens can enjoy nature and leisure time activities.

RedGate Golf Course Fund – An enterprise fund used to account for the financial activity associated with the city's public golf course (the course is closed). This fund closed at the end of FY 2023.

Refuse Fund – An enterprise fund used to account for the financial activity associated with the collection and disposal of recycling, refuse, and yard waste.

Regional Stormwater Management Participation – Fees paid by developers based on the amount of impervious area to be developed to finance the city's construction and maintenance of facilities.

Regular Employee – An employee who is hired to fill a position anticipated to have continuous service duration of longer than one year, whose compensation is derived from the city's Administrative, Police, or Union classification tables, and whose position is established in the Position Control System.

Reimbursement – A sum (1) that is received by the government as a repayment for commodities sold or services furnished either to the public or to another government account and (2) that is authorized by law to be credited directly to specific appropriation and fund accounts.

Request for Proposal (RFP) – Procurement process whereby a good or service is selected through a competitive bidding process by allowing prospective providers to submit proposals to provide those goods or services.

Resolution – A special or temporary order of a legislative body that requires less legal formality than an ordinance or statute.

Restricted Fund Balance – Portion of net resources limited in use by constitutional provisions or enabling legislation; creditors, grantors, contributors; or the laws and regulations of other governments. Authority to restrict lies with the external parties (such as grantors; bond holders; County, State, or federal governments).

Revenue – Monies received or collected by the city as income, including such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, shared revenues, and interest income.

Rockville City Police Department (RCPD) – A department within the city's organizational structure.

Rockville Economic Development, Inc. (REDI) – A nonprofit corporation established by the city for the purpose of supporting existing businesses and attracting new businesses to the city.

Rockville Emergency Assistance Program (REAP) – A city program that provides emergency financial assistance to citizens experiencing financial crises related to events such as evictions, utility shut-offs, or medical expenses.

Rockville Housing Enterprises (RHE) – A public housing agency dedicated to enhancing opportunities for self-sufficiency and providing quality, safe, and affordable housing for citizens of the City of Rockville.

Rockville Seniors, Inc. (RSI) – A private nonprofit corporation designed to raise money for the city's Senior Center.

Rockville Swim and Fitness Center (RSFC) – The city's full-service aquatics, fitness, and recreation facility.

Rockville Town Center (RTC) – A mixed-use neighborhood in central Rockville featuring Rockville City Hall, County government buildings, high rise residential buildings, restaurants, shops, and other commercial establishments.

Rockville Volunteer Fire Department (RVFD) – The city's volunteer fire department consisting of over 200 members serving the Rockville area.

Safe Routes to School (SRTS) – A federally-funded program to enable and encourage elementary and middle school children in grades K-8 to safely walk, roll, or bicycle to school.

Sewer Fund – An enterprise fund used to account for the financial activity associated with the collection and treatment of sewage.

Sewer Line Rapid Assessment Tool (SL-RAT) – A portable onsite assessment tool that provides a sewer line blockage assessment in a short amount of time.

Single Family Residential – Water and sewer accounts for residential dwelling units that are individually metered, typically including but not limited to single-family detached homes, townhomes, duplexes, triplexes, and mobile homes.

Special Activities Fund – A special revenue fund that receives revenues from fund-raising and community activities, payment-in-lieu programs, as well as from a variety of corporations and community service organizations. The amount that is appropriated each year is directly related to the overall revenues received in the past years, and projected revenues for the next year.

Special Assessment – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund – A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes. The city's special revenue funds are the Special Activities Fund, the Community Development Block Grant Fund, and the Speed Camera Fund.

Speed Camera Fund – A fund used to account for proceeds of the city's Speed Camera revenues that are restricted by law, and are to be used for new traffic or pedestrian safety expenditures.

State Department of Assessments and Taxation (SDAT) – A department within the State of Maryland's organizational structure that is responsible for assessing real and personal property in the City of Rockville.

Stormwater Management (SWM) – A means of controlling the quantity and quality of stormwater runoff flowing downstream. SWM can refer to structural practices such as underground storage facilities, dams for retention, and detention facilities, or it can refer to non-structural practices such as wider stream buffers.

Stormwater Management Fund – An enterprise fund used to account for costs of maintaining existing stormwater management facilities and the construction of new facilities.

Stormwater Management Program Area – The section in the CIP focused on projects that provide for the preservation, restoration, and care of the city's natural and man-made physical resources, specifically through stormwater management and stream restoration.

Structural Deficit – When annual budgeted expenditures exceed annual budgeted revenues in a given fiscal year.

Surplus – The amount by which the city's budget actual receipts exceed its budget actual outlays for a given period, usually a fiscal year.

System Control and Data Acquisition (SCADA) System – A system that collects data from various sensors at the Water Treatment Plant, water distribution system, and wastewater collection system and then sends this data to a central location to coordinate, manage, and control the systems.

Tax Base – All forms of wealth under the city's jurisdiction that are taxable.

Tax Duplication – A state of affairs whereby both Montgomery County and the City of Rockville levy property taxes on property in Rockville to pay for services rendered by the city. The County makes a lump sum payment to the city as a mechanism for alleviating the inequities otherwise created by the duplicate taxation.

Tax Rate – The amount levied per $100 of assessed property value, as determined by the State assessor, on property within the City of Rockville. The Mayor and Council establish the tax rate each year in order to finance General Fund activities.

Temporary Employee – An employee who is hired to fill a position anticipated to have continuous service duration of less than one year and whose compensation is not derived from the city's Administrative, Police, Union, or Recreation and Parks classification tables. These employees do not receive fringe benefits.

Total Maximum Daily Loads (TMDL) – Measurement requirements imposed through the Clean Water Act.

Transfer – Shifting of all or parts of the budget authority in one appropriation or fund account to another as specifically authorized by law.

Transportation Improvement Plan (TIP) – City program designed to address the demand of transportation resources and make more efficient use of those resources. TIP programs typically consist of education, marketing, outreach to employers and residents, and advocacy for a variety of commuting options.

Transportation Planning Board (TPB) – The federally designated metropolitan planning organization for metropolitan Washington, housed within and staffed by the Metropolitan Washington Council of Governments.

Transportation Program Area – The section in the CIP focused on projects that provide for the maintenance and construction of public ways and participation in the planning of mass transit.

Unassigned Fund Balance – Total fund balance in the General Fund in excess of nonspendable, restricted, committed, and assigned fund balance.

Uniform Crime Report (UCR) – Official United States crime data, published by the Federal Bureau of Investigation.

Unified Computing System (UCS) – A data center platform that unites computing, networking, storage access, and virtualization into one cohesive system.

Unified States Army Corps of Engineers (USACE) – A direct reporting unit and engineer formation of the United States Army.

User Fees – Payment for a public service by the party benefiting from the service; also known as user charges.

Utilities Program Area – The section in the CIP focused on projects that provide for the planning, study, design, and construction of water and sewer projects to provide adequate and safe water for consumption and fire suppression, and adequate sewage conveyance.

Voice Over Internet Protocol (VoIP) – A methodology and group of technologies for the delivery of voice communications and multimedia sessions over Internet Protocol networks, such as the Internet.

Waiver Fees – Fees paid by developers based on the amount of impervious area to be developed to finance the city's construction and maintenance of facilities.

Washington Metropolitan Area Transit Authority (WMATA) – A regional transportation provider responsible for bus and rail public transit in the Washington, D.C. Metropolitan area. Rockville is served by a variety of its bus routes and its METRO rail red line includes two stops within the city limits.

Washington Suburban Sanitary Commission (WSSC) – One of the largest water and wastewater utilities in the nation, with a network of nearly 5,600 miles of fresh water pipeline and over 5,400 miles of sewer pipeline. WSSC's service area spans nearly 1,000 square miles in Prince George's and Montgomery counties, and they serve 1.8 million residents through approximately 460,000 customer accounts. Approximately 30 percent of Rockville residents use WSSC services.

Water Distribution System – The network of water pipes through which drinking water is delivered.

Water Fund – An enterprise fund used to account for the financial activities associated with the treatment and distribution of potable water.

Water Treatment Plant (WTP) – City facility responsible for ensuring the quality of Rockville's drinking water.

Working Capital – A term used to describe the unreserved fund balance calculated by subtracting current liabilities from current assets.

Zero Trust Architecture – an approach to the strategy, design, and implementation of IT systems that treats any network as compromised and assumes that threats are always present.

Zoning – The partitioning of a city, borough, or township by ordinance into sections reserved for different purposes (i.e. residential, offices, manufacturing).

Acronyms

ACH – Automated Clearing House
ACFR – Annual Comprehensive Financial Report
ADA – Americans with Disabilities Act
AFSCME – American Federation of State, County, and Municipal Employees
AI – Artificial Intelligence
AIPA – Art in Public Architecture
AMI – Advanced Metering Infrastructure
APS – Accessible Pedestrian Signals
ARPA – American Rescue Plan Act
AWIA – America's Water Infrastructure Act
CALEA – Commission on Accreditation for Law Enforcement Agencies
CAP – Climate Action Plan
CCTV – Closed Circuit Televised Video
CDBG – Community Development Block Grant
CIP – Capital Improvements Program
CMO – City Manager's Office
COOP – Continuity of Operations Plan
COVID-19 – Coronavirus Disease of 2019
CPDS – Community Planning and Development Services
CSX – Chessie Seaboard Multiplier
DCWater – District of Columbia Water and Sewer Authority
DNR – Department of Natural Resources
DROP – Deferred Retirement Option Program
DPW – Department of Public Works
DWSRF – Drinking Water State Revolving Fund
ELA – Enterprise License Agreement
EPA – Environmental Protection Agency
ERP – Enterprise Resource Planning
ERU – Equivalent Residential Unit
EV – Electric Vehicle
FAST – Faster, Accountable, Smarter, Transparent
FBI – Federal Bureau of Investigation
FCC – Federal Communications Commission
FEMA – Federal Emergency Management Agency
FTE – Full-Time Equivalent
FTPO – Forest and Tree Preservation Ordinance
FY – Fiscal Year
GAAP – Generally Accepted Accounting Principles
GARE – Government Alliance on Race and Equity
GASB – Governmental Accounting Standards Board
GFOA – Government Finance Officers Association
GIS – Geographic Information Systems
HCD – Housing and Community Development
HDC – Historic District Commission

HEAP – Home Energy Assistance Program
HOA – Homeowners Association
HR – Department of Human Resources
HUR – Highway User Revenue
HVAC – Heating, Ventilation, and Air Conditioning
I-Net – Institutional Network
IPP – Income Protection Plan
IRS – Internal Revenue Service
IT – Information Technology
IoT – Internet of Things
JEDI – Justice, Equity, Diversity, and Inclusion
JV – Journal Voucher
LED – Light-Emitting Diode
LEED – Leadership in Energy and Environmental Design
LGIT – Local Government Insurance Trust
LTL – Linkages to Learning
Mbps – Megabits per second
MCPS – Montgomery County Public Schools
MDE – Maryland Department of the Environment
MDOT SHA – Maryland Department of Transportation State Highway Administration
MEA – Maryland Energy Administration
MFD-V – Minority, Female, Disabled, or Veteran-Owned
MGD – Million Gallons per Day
MLK Day – Martin Luther King, Jr. Day
MPDU – Moderately Priced Dwelling Unit
MPIA – Maryland Public Information Act
MS4 Permit – Municipal Separate Storm Sewer System Permit
MWCOG – Metropolitan Washington Council of Governments
NCIC – National Crime Information Center
NEPA – National Environmental Policy Act
NPDES – National Pollutant Discharge Elimination System
NRSRO – Nationally Recognized Statistical Ratings Organization
OCA – Office of the City Attorney
OCI – Operating Cost Impact
OPEB – Other Postemployment Benefits
OSHA – Occupational Safety and Health Administration
PAFR – Popular Annual Financial Report
PFAS – Per- and Polyfluoroalkyl Substances
PFOA – Perfluorooctanoic Acid
PFOS – Perfluorooctane Sulfonic Acid
PIP – Planned Improvement Project
POS – Point of Sale
PROWAG – Public Right-of-Way Accessibility Guidelines
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