

FY 2027 Adopted Operating Budget and Capital Improvements Program

Rockville

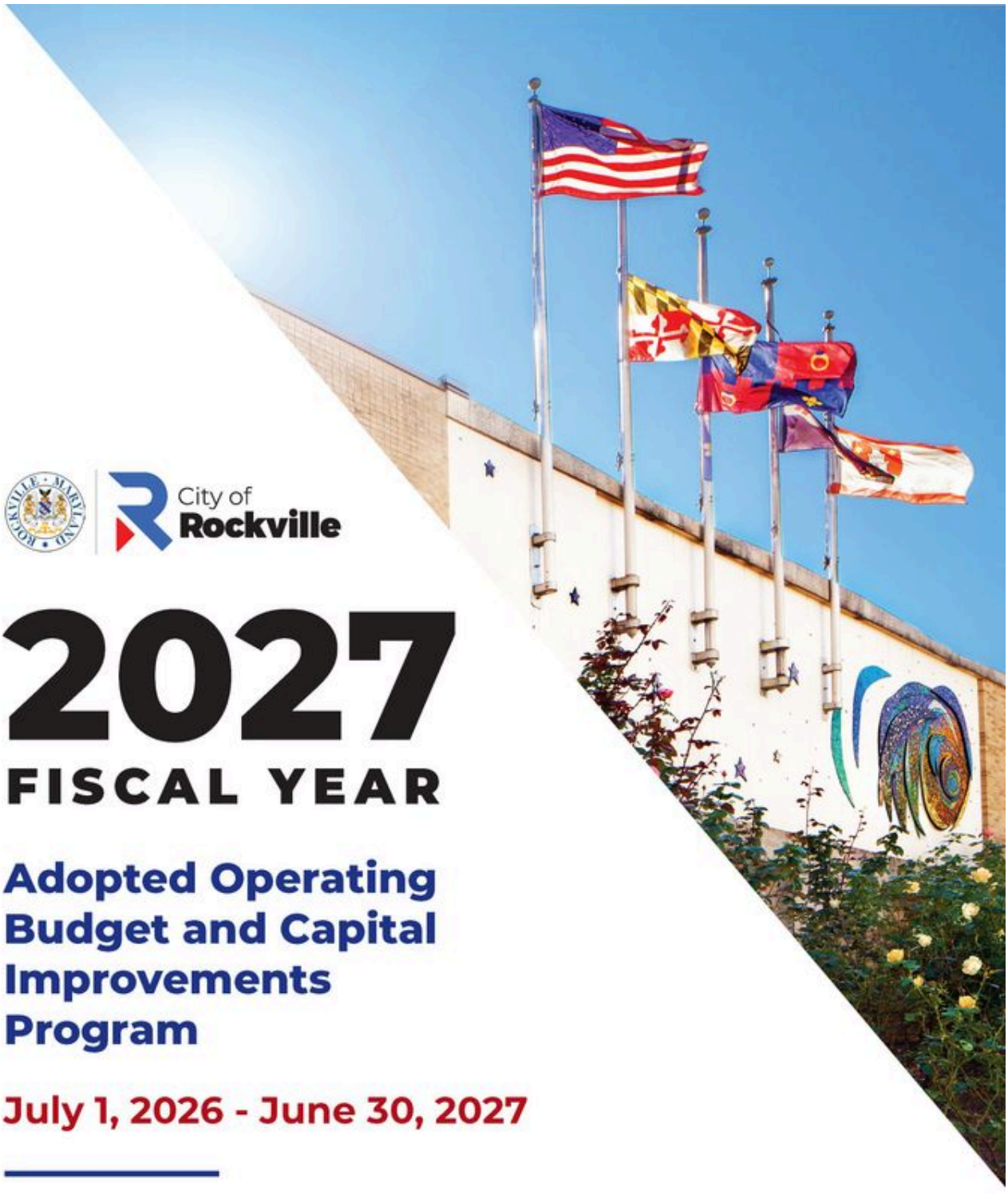
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City of Rockville

2027 FISCAL YEAR

Adopted Operating Budget and Capital Improvements Program

July 1, 2026 - June 30, 2027

CITY OF ROCKVILLE

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FY 2027 Adopted Operating Budget and Capital Improvements Program

July 2026

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Executive Director

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Reader's Guide

The City of Rockville's Operating Budget and Capital Improvements Program (CIP) provides residents and city officials with detailed information about the city's spending and operations. The goal of the budget document is to provide transparency to the public about the programs, services, and policy implications of the city's spending decisions and to detail the city's operational and financial strategy over the coming fiscal year for the operating budget and over a five-year period for the CIP. The operating budget and CIP together serve as a:

1. **Policy Document** – to describe financial and operating policies, goals, and priorities for the organization.

2. **Financial Plan** – to provide revenue and expenditure information by fund, department, division, and category. The document also provides details on reserve funds, ways to address financial risk, and manage financial uncertainties.

3. **Operations Guide** – to describe activities, objectives for the fiscal year, and performance measures to track progress on the objectives and the workforce.

4. **Communications Device** – to provide information on budgetary trends, planning processes, and the integration of the operating and capital budgets.

This document is divided into nine major sections: *Introduction*, *Executive Summary, Guiding Documents*, *Fund Summaries*, *Operating Departments*, *CIP Overview*, *CIP Projects*, *Supplemental Information*, and *Appendix*.

Introduction

This section includes the transmittal letter from the City Manager; Mayor and Council Guiding Principles and Strategic Initiatives; a description of the budget process, including community engagement efforts; a summary of changes between the proposed and adopted budgets; the demographics of the city; and a profile of the Rockville community and local government.

Executive Summary

This section provides summary information on significant budgetary items and trends conveyed in an easy-to-read format.

Guiding Documents

This section includes the city's Financial Management Policies and descriptions of the city's major policy documents.

Fund Summaries

This section describes and analyzes each of the city's funds both individually and in consolidated form using tables and graphs to highlight key aspects of the budget. Revenue and expenditure information is detailed by fund, including compliance with city financial management policies, and detailed information specific to the fund, including the fund's purpose, the fund's current status, and information related to tax and fee rates, if applicable. The city's major revenue and expenditure sources are described at a citywide level within the Consolidated Financial Summary page. The Five-Year Financial Outlook provides a five-year view of anticipated revenues and expenditures, key assumptions for the forecast, anticipated compliance with city financial management policies, and a forecast of General Fund reserves.

Operating Departments

This section provides strategic, operational, performance, and budgetary information for each of the city's departments. Each department section begins with an overview of the scope and responsibilities of the entire department. This includes the department's mission statement and a brief overview of its primary functions. Following

this view is a summary organizational chart illustrating the divisional reporting structure. Each department section then details major prior year accomplishments followed by a budget year outlook.

Following the Fiscal Year Outlook are department-level financial and staffing tables. These tables show expenditures and revenues for the department in three views, by fund, division and by category. These financial tables are followed by a regular and temporary FTE staffing table that is shown by division. Explanations of significant changes from the prior fiscal year to the current fiscal year are provided.

Following each department summary section are sections for each of the department's divisions. These sections follow essentially the same format as the department summary sections, but offer more detail. Division sections begin with a description of that division's core responsibilities, followed by the division's work program goals, alignment with the Mayor and Council's Guiding Principles, performance measures, and short term objectives. Each division section includes division level financial tables with the explanations of significant changes from the prior fiscal year to the current fiscal year.

CIP Overview

This section provides a detailed overview of the city's capital planning and prioritization process, as well as financial summary information for the Capital Improvements Program (CIP). This section also describes the relationship between the operating and capital budgets, and displays the city's Capital Projects Fund debt ratios, total outstanding debt, and bond rating. Total unfunded CIP projects are also discussed in this section.

CIP Projects

This section provides detail on the city's CIP. It is separated into five program areas: General Government, Recreation and Parks, Stormwater Management, Transportation, and Utilities. Each individual CIP project has its own project summary sheet that includes a project overview, current and future funding summary, and project timeline estimates. Note that the timeline is estimated by fiscal year; the dates included reference the start date of the fiscal year in which the timeline element will occur.

Supplemental Information

This section contains detailed information that complements and clarifies the rest of the document. This includes a description of non-departmental revenues and expenses; citywide staffing information; regular employee pay scales; fleet replacement schedule; planned improvement projects; community services and enrichment grants; grant revenue summary; cost recovery summary; long-range CIP planning; water and sewer rate schedules; and a copy of the budget ordinance.

Appendix

This section contains the glossary and a list of acronyms.

Additional Resources

More information can be found online at www.rockvillemd.gov/budget.

Accessibility Acknowledgment

The City of Rockville strives to provide documents that meet accessibility guidelines and can be used by all residents, visitors, and stakeholders. The font used in this document considers readers who may use screen readers for accessibility. For additional accessibility resources, please contact the City of Rockville ADA Coordinator.

July 1, 2026

Honorable Mayor and Rockville City Council Members, and the Rockville Community:

I am pleased to transmit the Adopted Fiscal Year (FY) 2027 Operating Budget and Capital Improvements Program (CIP). This budget reflects the priorities established by the Mayor and Council through a collaborative process that incorporated input from residents, community organizations, and staff. The adopted budget represents a balanced and forward-looking financial plan that advances community priorities while maintaining the city's strong fiscal foundation.

The Adopted FY 2027 Operating Budget totals $186.8 million across all funds, representing a 6.5 percent increase over the FY 2026 adopted budget. Approximately 67 percent of city spending occurs within the tax-supported General Fund. The adopted budget maintains a flat real property tax rate and preserves reserve levels above policy minimums throughout the forecast period. Growth in assessed values continues to generate revenue increases while providing rate stability for residents. Utility rates and user fees are set as part of this budget and a number of fees were refined during the budget process to more moderate levels, supporting economic development objectives while continuing to sustain long-term infrastructure reinvestment, maintain service reliability, and improve cost recovery.

The Adopted FY 2027 CIP emphasizes the maintenance and modernization of city infrastructure. The plan supports 56 capital projects, includes $35.2 million in new appropriations, and incorporates a $12.3 million General Fund transfer to support long-term capital investments. These capital investments are designed to preserve core assets, meet regulatory requirements, enhance resiliency, and prepare the city for future growth.

While the city's financial outlook remains stable, we continue to monitor broader economic conditions and potential state and federal policy changes that may affect shared revenues and grant funding. The adopted budget reflects prudent fiscal planning and positions the city to respond to evolving conditions while advancing the priorities identified by the Mayor and Council and the community.

Public Safety

The FY 2027 budget includes strategic investments in public safety, including approximately $11 million in new appropriations that support Vision Zero and the Pedestrian Master Plan, as well as the continuation of the CCTV modernization initiative. The adopted budget stabilizes police staffing through the conversion of overfill positions, and enhances supervisory capacity to strengthen patrol operations, special units, and school coverage. Evaluating opportunities for school pathway lighting, improving park security, and providing emergency vehicle support for the Rockville Volunteer Fire Department reinforces a comprehensive approach to community safety that balances prevention, visibility, and response readiness.

Economic Development
The adopted budget sustains the city's commitment to economic vitality and long-term competitiveness. Continued support for Rockville Economic Development, Inc. (REDI), expanded life sciences marketing efforts, and advancement of the Economic Development Strategic Plan position Rockville to attract, retain, and grow high-quality businesses in a dynamic regional marketplace. These efforts strengthen the city's tax base, support job creation, and reinforce fiscal sustainability.

In addition to traditional business development initiatives, the FY 2027 adopted budget places a renewed emphasis on placemaking strategies that enhance the vibrancy and appeal of Rockville's commercial districts and public spaces. The inclusion of funding for a comprehensive placemaking plan reflects the Mayor and Council's commitment to fostering dynamic, welcoming environments that support local businesses and strengthen community identity and quality of life.

Housing
Housing affordability and neighborhood stability remain key focus areas for FY 2027. The adopted budget includes a $500,000 General Fund transfer to the Housing Opportunities Fund to support the downpayment assistance program and gap financing opportunities that preserve and expand affordable housing units. Additional staffing resources will enhance rental housing inspections and improve housing quality and compliance, supporting safe and stable housing for residents.

The development of the FY 2027 adopted budget reflects thoughtful planning, meaningful community engagement, and the collective leadership of the Mayor and Council. I would like to thank city staff for their dedication and professionalism throughout the budget process, as well as the many residents and community stakeholders who provided valuable input. This adopted budget represents a shared commitment to maintaining Rockville's strong fiscal stewardship while advancing priorities that enhance quality of life for the entire community.

Respectfully submitted,

Jeff Mihelich

Jeff Mihelich, ICMA-CM

City Manager

Guiding Principles and Strategic Initiatives for FY 2027

Guiding Principles



The Rockville Mayor & Council (from left to right): Councilmember Adam Van Grack, Councilmember Izola Shaw, Councilmember Barry Jackson, Mayor Monique Ashton, Councilmember Marissa Valeri, Councilmember Kate Fulton, Councilmember David Myles

Between March and May 2024, the Mayor and Council met to discuss their priorities. The outcome of these discussions resulted in alignment on five **Guiding Principles**, which are used to shape citywide policy and budget decisions over the course of their term in office. The Guiding Principles include three **Focus Areas of Opportunity** ("Focus Areas") and two **Core Quality of Life Commitments** ("Core Commitments").

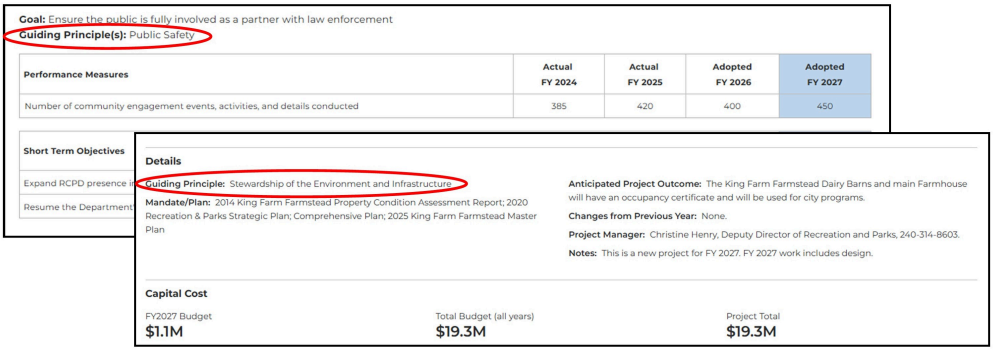
The three **Focus Areas** represent opportunities to make positive change in specific arenas that the Mayor and Council care deeply about and where the city has considerable leverage to make an impact and produce improved outcomes for our residents, businesses, and visitors. These Focus Areas are:

1. Public Safety
2. Economic Development
3. Housing

The two **Core Commitments** broadly represent the most vital work of the city that directly contributes to Rockville being an outstanding place to live, work, play, and thrive. They reflect the ongoing provision of excellent municipal services and programs, responsibility for the resources entrusted to the city, and the resulting shared quality of life that is valued and expected by the community. As part of carrying out these core commitments, the city seeks to engage the public, pursue opportunities to improve equity and inclusion, and implement adopted plans. These Core Commitments are:

1. Effective and Efficient Service Delivery
2. Stewardship of the Environment and Infrastructure

Each year, staff review these Guiding Principles and link the operational goals and capital projects that support them. The Guiding Principles are then incorporated throughout the budget document. In the *Operating Departments* section, each operational goal is linked to one or more specific Guiding Principles through multi-year performance measures and/or short term objectives. In the *CIP Projects* section, each project sheet includes the Guiding Principle that most closely aligns with the description and outcome of the project. In both cases, the reader can connect the high-level vision of the Mayor and Council to the day-to-day activities of the departments.



Goal: Ensure the public is fully involved as a partner with law enforcement
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of community engagement events, activities, and details conducted	385	420	400	450

Short Term Objectives
Expand RCPD presence i
Resume the Department

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2014 King Farm Farmstead Property Condition Assessment Report; 2020 Recreation & Parks Strategic Plan; Comprehensive Plan; 2025 King Farm Farmstead Master Plan

Anticipated Project Outcome: The King Farm Farmstead Dairy Barns and main Farmhouse will have an occupancy certificate and will be used for city programs.

Changes from Previous Year: None.

Project Manager: Christine Henry, Deputy Director of Recreation and Parks, 240-314-8603.

Notes: This is a new project for FY 2027. FY 2027 work includes design.

Capital Cost

FY2027 Budget	Total Budget (all years)	Project Total
$1.1M	$19.3M	$19.3M

FY 2027 Strategic Initiatives

In addition to the high-level Guiding Principles that establish a long-term vision, each year the Mayor and Council identify key initiatives leading up to the budget preparation process. These initiatives fall under one or more of the Guiding Principles categories and have action items and resources associated with them for the upcoming operating and capital budgets. While the Mayor and Council's five Guiding Principles remain consistent throughout their term, the strategic initiatives identified each year evolve as projects advance, community needs change, and new opportunities emerge. Accordingly, the FY2027 adopted budget emphasizes the next phase of implementation by building upon prior-year investments, advancing initiatives that have reached key milestones, and introducing new actions where additional resources or policy direction are needed. This annual progression ensures that the budget remains responsive to current conditions while maintaining continuity toward the Mayor and Council's long-term priorities.

For the FY 2027 budget process, the City Manager led a retreat with the Mayor and Council which included a discussion of key initiatives that are incorporated into the city's workplans. The FY 2027 budget reflects both the continuation of multi-year initiatives and new strategic actions identified during the FY2027 budget development process. Following the publication of the FY 2027 proposed budget, three worksessions on the budget were held prior to budget adoption in May 2026. These worksessions provided staff with feedback and direction to ensure that the FY 2027 adopted budget reflects the needs of the community, the priorities of the Mayor and Council, and provides the capacity to navigate economic uncertainties.

While there are other items funded in the FY 2027 budget, staff consider the summary below a highlight of strategic initiatives and their intersection with the FY 2027 adopted operating and capital budgets.

- **Public Safety** – A comprehensive approach to safety recognizes that prevention, staffing capacity, infrastructure, and technology investments all work together to ensure a secure environment for residents and businesses. The FY 2027 budget builds upon prior-year priorities by advancing initiatives to new phases of implementation. This includes the conversion of two existing police officer overfill positions into permanent (2.0 FTE) full-time positions. This action stabilizes sworn staffing levels, reduces reliance on temporary overfill mechanisms, and provides enhanced and more consistent school resource support to MCPS public schools located within Rockville city limits. By formalizing these positions, the city improves long-term workforce planning and reinforces its commitment to proactive community policing and school safety. In addition, the adopted budget includes the addition of one (1.0 FTE) Sergeant position to strengthen patrol supervision and support the implementation of a new Street Crimes Special Unit. This supervisory role will enhance operational coordination, ensure effective deployment of personnel, and provide leadership oversight for targeted enforcement and crime reduction



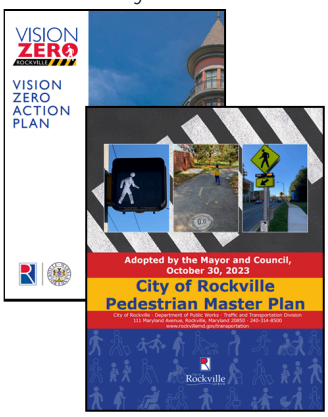
Visit **www.rockvillemd.gov/police** to learn more about the RCPD

strategies. The budget also provides funding for increased officer on-call overtime to more adequately compensate officers for operational readiness during peak demand periods or specialized assignments.

The budget further includes $150,000 to conduct a feasibility study evaluating enhanced lighting along school pathways. This study will assess existing conditions, identify priority areas, and develop cost and implementation options aimed at improving pedestrian safety and accessibility for students and families traveling to and from school facilities.

The budget includes $595,000 to fund the second year of the city's two-year CCTV modernization initiative. This continued investment supports the deployment of high-resolution, smart camera technology designed to enhance image quality, strengthen system reliability, and expand coverage to locations that are currently unmonitored. Upon completion, the upgraded system will enable real-time monitoring across all city facilities and provide dependable video evidence to support investigative and public safety efforts when incidents occur. New funding is also included for security enhancements to park pavilions and park restroom facilities to improve site safety, deter vandalism and misuse, and increase visibility in high-use public spaces. These improvements are designed to protect public assets while promoting a safe and welcoming environment for residents and visitors.

In addition, the adopted budget continues financial support to the Rockville Volunteer Fire Department in the amount of $100,000. This funding partnership helps ensure the reliability and readiness of critical response equipment and subsidizes water costs for this valuable volunteer emergency services provider. These investments collectively reflect a proactive approach to safety that balances response capability with prevention and visibility.



View the Vision Zero dashboard at **www.rockvillemd.gov/resultsrockville**

Within the CIP, the FY 2027 budget includes over $11 million new appropriations for the following projects that intersect with the city's Vision Zero Action Plan and Pedestrian Master Plan, which aim to address traffic-related injuries and pedestrian safety within the city:

- $4,470,000 for Asphalt Repair & Replacement: FY26-FY30 (TA26)
- $3,252,000 for Concrete Repair & Replacement: FY26-FY30 (TC26)
- $710,000 for Park Pedestrian Bridge Improvements: FY26-FY30 (RD23)
- $600,000 for Traffic Signal Upgrades (TF26)
- $595,000 for Asphalt/Concrete Improvements: FY26-FY30 (RA26)
- $500,000 for Sidewalks: FY26-FY30 (TE26)
- $425,000 for Shady Grove WMATA Access Road Streetlighting (TA27)
- $250,000 for Scott-Veirs Drive Shared-Use Path (TA23)
- $200,000 for Bridge Rehabilitation: FY26-FY30 (TB26), and
- $100,000 for Pedestrian and Bicycle Safety: FY26-FY30 (TD26)

Within the city's enterprise funds, a noteworthy public safety initiative planned for FY 2027 includes $440,340 in equipment repairs and acquisitions focused on Rockville's water and sewer systems. This investment will promote the safety and quality of the city's drinking water, improve emergency responses, and rehabilitation efforts for water and sewer mains within the city. These programs operate under a cost-of-service model designed to maintain financial sustainability while meeting regulatory and service obligations.

- **Economic Development** – The city prioritizes economic development and recognizes that it is foundational for long-term fiscal sustainability, job creation, and overall quality of life in Rockville. The FY 2027 budget continues its support of **Rockville Economic Development, Inc. (REDI)**, a public-private partnership formed by the City of Rockville to strengthen and broaden the city's economic base through business entrepreneurship, expansion, retention, and recruitment programs. The FY 2027 budget funds a total of $1.6 million to REDI which includes ongoing resources for small business impact grants, business incentive programs, and new funding for marketing costs associated with the implementation of the new life sciences branding initiative.



To learn more about major development applications under review visit **www.rockvillemd.gov/developmentwatch**

The adopted budget introduces new funding for placemaking initiatives, specifically for the development of a formal city placemaking plan and for the Murals in Private Development Grant Pilot Program. These initiatives will support beautification, placemaking, and enhance the visual character of public and private areas. These activities seek to strengthen neighborhood identity, support small businesses, and create vibrant, welcoming spaces that attract visitors and investment.

One economic development initiative underway with a significant FY 2027 milestone includes the completion of the city's Economic Development Strategic Plan. This comprehensive planning effort will establish clear priorities and implementation strategies to guide future economic policy decisions. In addition, the Rockville Pike Neighborhood Plan update process is expected to begin at the start of FY 2027. The Rockville Pike Neighborhood Plan update—already funded and scheduled to advance during FY 2027—will include extensive community engagement to ensure that residents, property owners, businesses, and stakeholders have meaningful opportunities to shape the future vision of the corridor. Given the Pike's significance as both a residential area and a commercial corridor, this effort represents a critical intersection of land use planning and economic development strategy. These initiatives advance a coordinated approach to business attraction, retention, entrepreneurship support, planning and placemaking—reinforcing Rockville's competitive position and ensuring that economic growth remains aligned with community values and long-term fiscal goals.

- **Housing** – Housing programs and policies remain central to the city's commitment to expanding opportunity, maintaining affordability, and preserving neighborhood stability. Ensuring access to safe, attainable housing across income levels supports residents and families while strengthening workforce retention, neighborhood cohesion, and long-term community resilience. The FY 2027 adopted budget includes a $500,000 General Fund transfer to the Housing Opportunities Fund. This continued investment reinforces the city's multipronged housing strategy by supporting down payment assistance for income-eligible homebuyers, employee homeownership assistance programs designed to attract and retain a stable workforce, and the strategic accumulation of funds necessary to participate in gap financing opportunities. These gap financing tools are essential in leveraging private and public investment to preserve existing affordable housing and facilitate the development of new affordable units within Rockville. By maintaining consistent contributions, the city strengthens its ability to respond proactively to preservation and acquisition opportunities in a competitive regional housing market.



To find affordable housing opportunities visit **www.rockvillemd.gov/MPDU**

The budget also includes the addition of one (1.0 FTE) Community Enhancement Codes Inspector to enhance oversight of rental housing conditions. This position will support proactive inspections, strengthen compliance with property maintenance standards, and improve housing quality citywide. Ensuring that affordability initiatives are paired with quality housing standards reinforces neighborhood stability and protects residents.

During FY 2027, the city will also continue to advance the East Rockville Neighborhood Plan update. Like the Rockville Pike planning effort, this initiative has already been funded and will move forward during the fiscal year. The plan update will emphasize housing preservation, neighborhood character, compatibility of future development, infrastructure needs, and community-serving amenities. Another significant initiative anticipated for FY 2027 includes revisions to Chapter 13.5 of the city code for moderately priced dwelling units (MPDU). Together, these housing investments

and neighborhood planning efforts demonstrate Rockville's ongoing commitment to responsible growth, affordability, and the preservation of stable, high-quality residential communities.

- **Other Major Operating Initiatives** – The FY 2027 adopted budget includes several other elements which align with strategic initiatives identified by the Mayor and CounciStewardship of the environment and infrastructure remains central to the city's long-term strategy. The FY 2027 budget includes funding for a second electric vehicle bus for the Rockville Senior Center, expanded recycling in city parks, and support for additional community garden plots. City workplans also include continued efforts aligned with the Climate Action Plan, including community engagement related to the Flood Resiliency Master Plan and Green Space Management Plan, which are in development. These initiatives support sustainability, resilience, and environmental responsibility while enhancing community amenities.

  The adopted budget also advances effective and efficient service delivery through targeted staffing and organizational investments. The FY 2027 budget includes the addition of a 1.0 FTE Assistant City Attorney position, expansion of childcare staffing at Montrose Discovery Preschool, temporary personnel to support procurement operations, organizational development initiatives within Human Resources, and expanded community service and enrichment grants. Funding is also included to extend the outdoor swim season at the Rockville Swim & Fitness Center following a successful pilot program. These investments strengthen internal capacity, improve service responsiveness, and enhance the resident experience.

- **Strategic Capital Investments** – The FY 2027 - FY 2031 Capital Improvements Program introduces seven new discrete projects that reinforce the city's commitment to infrastructure resiliency, environmental stewardship, public safety, and community enhancement. While not all projects are funded in FY 2027, each reflects strategic priorities within the five-year planning horizon.

  Environmental and compliance initiatives include the Building Energy Performance Improvements (GA27) project, which advances facility upgrades to meet Building Energy Performance Standards and Climate Action Plan goals, and the Water Treatment Plant Storm Drain and Culvert Rehabilitation (UA27) project, which protects critical raw water, electrical, and communication infrastructure. The Stream Restoration: Woottons Mill Park (SA27) project further strengthens watershed health and environmental resilience.

  Community-focused investments include the highly anticipated King Farm Farmstead Park Master Plan Implementation – Phase 1 (RB27) project and the Woottons Mill Park Pavilion (RC27) project, which enhance public spaces and recreational amenities while preserving historic and neighborhood assets. The Shady Grove WMATA Access Road Streetlighting (TA27) project improves safety and accessibility for pedestrians, bicyclists, and commuters. Operational efficiency and facility sustainability are supported through the Civic Center Maintenance Yard Improvements (RA27) project. The previous Pedestrian Bridge Replacement: Woottons Mill Park (RD23) project is also modified as part of the FY 2027 budget to a new five-year sustainable maintenance project, Park Pedestrian Bridge Improvements: FY26-FY30 (RD23) based on the inspection reports completed in 2025. This effort prioritizes public safety and stewardship of city assets.



For more information on the King Farm Farmstead and other major initiatives visit **www.engagerockville.com**

  Collectively, these new capital initiatives reflect a balanced investment strategy that prioritizes asset preservation, regulatory compliance, safety, and placemaking while positioning the city for long-term sustainability.

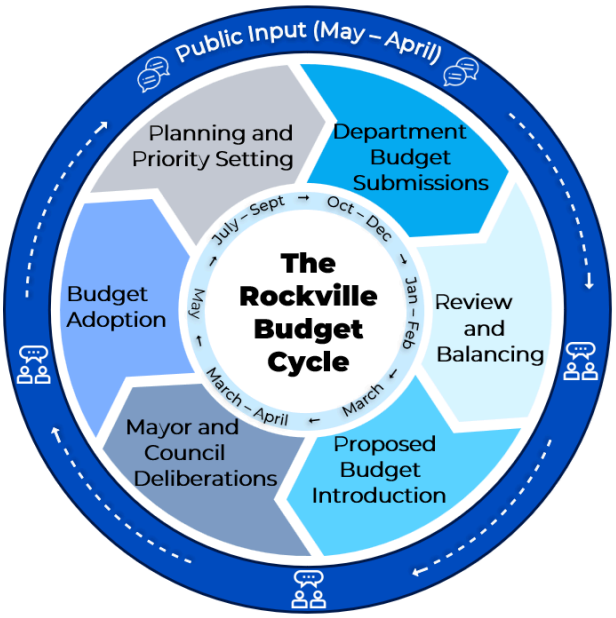
The FY 2027 adopted budget is designed to align resources with community priorities while maintaining fiscal discipline and long-term sustainability. Collectively, these strategic initiatives reflect a balanced and forward-looking approach to governance — one that prioritizes public safety, strengthens economic opportunity, expands housing access, reinforces environmental and infrastructure stewardship, and promotes the delivery of robust municipal services.

The Budget Process

General – The Rockville City Charter requires the City Manager to submit a budget to the Mayor and Council at least two months before the beginning of each fiscal year. In addition to the operating budget, the City Manager also presents a five-year capital improvements program (CIP) for the Mayor and Council's consideration. The Mayor and Council schedule and publish advance notices of public hearings. The budget is approved in the form of an appropriations ordinance.

Budget Amendments – The Mayor and Council give the City Manager the authority to transfer budgeted amounts between departments within any fund during the fiscal year. The Mayor and Council reserve approval for budget transfers or other actions that change the total fund appropriations. These changes may only be made with a formal amendment to the budget ordinance. The city amends the budget throughout the fiscal year as needed, usually three to four times. Budget ordinance amendments apply to the operating and CIP budgets. Generally, if expenditure authority is added to a fund, it must be accompanied by an offsetting revenue source. In some cases, the city has appropriated reserves or fund balance to fund capital or other one-time needs during the year.

FY 2027 Budget Process – Internal planning for the budget cycle began in July, with staff onboarding a new budget management platform and developing a preliminary schedule for the next budget year. In August 2025, Budget staff conducted an internal review of each department's base operating budget using a current services model. Budget staff and the City Manager established internal budget targets and provided staff with access to the city's budget platform. In September, the City Manager facilitated an exercise with the Mayor and Council which included the review and refinement of a comprehensive set of key initiatives. The community budget priorities survey was also released for community feedback in September 2025 and will be kept open through April 2026. Internally, between late September and December, departments prepared their budget requests for the City Manager's consideration. In November 2025, the Mayor and Council held the first budget public hearing to get additional feedback from the community on their budget priorities for FY 2027 and received the first interim report for the community budget priorities survey.



On January 5, 2026 the Mayor and Council held a public budget priorities discussion which included a review of previously established key initiatives, and provided an opportunity for the elected body to identify areas of emphasis or additional prioritization feedback.

In January 2026, the City Manager held budget meetings with the Budget Office and each department's leadership team to discuss budget requests and workplans for the fiscal year. During February, Budget staff assembled the City Manager's funding recommendations into his proposed FY 2027 Operating Budget and CIP.

The proposed budget was presented to the Mayor and Council on March 9, 2026, along with the proposed budget ordinance. The Mayor and Council held three additional public hearings on March 9, March 23, and April 13 to solicit public input on the proposed budget. On the same dates as the public hearings, the Mayor and Council participated in budget worksessions which included a range of discussions and revisions to license and permitting fees, community services and enrichment grants, and placemaking initiatives. The Mayor and Council adopted the budget ordinances and resolutions that set funding levels, tax rates, and fees/rates for FY 2027 on May 4, 2026. Video recordings of Mayor and Council meetings can be accessed at www.rockvillemd.gov/agendacenter.

In addition to the process as outlined above, in May 2025, the city solicited requests from the entire Rockville community, including neighborhood and homeowner associations, for CIP projects. These “Propose-A-Project” requests were included as public testimony and included with the first budget public hearing. Also for FY 2027, the city continued the process of prioritizing CIP projects supported by the Capital Projects Fund. The City Manager used the internal prioritization findings to inform his recommended funding levels for the projects in the FY 2027 - FY 2031 CIP budget. The prioritization process is described in the CIP Overview section. The diagram in this section represents the budget calendar as a lifecycle flowchart. This visual graphic illustrates the sequence and timing of activities in the city’s budget cycle, with continuous public input informing every step of the process. The section that follows provides more details on the city's efforts to engage the public through the budget development process.

Community Engagement in the Budget Process

Community engagement is a core component of the City of Rockville’s budget process. The city goes beyond its legal requirements for community engagement in the budget process by holding multiple budget public hearings each year, conducting an annual community budget priorities survey, and proactively reaching out to the community to encourage them to submit capital project ideas for consideration in the budget process. This narrative provides information about community engagement activities during the budget process and is intended to reflect the city’s commitment to public engagement and open communication.

The goal of this heightened focus on community engagement in the budget process is to better understand public priorities to ensure that budget decisions align with the needs and priorities of the community.

Budget Public Hearings

In February 2023, the Mayor and Council approved Ordinance 03-23 which requires that in October or November of each year, a public hearing on the budget be held prior to the City Manager’s transmittal of a proposed budget. The Rockville City Charter mandates that at least one public hearing be held following the transmittal of the City Manager’s proposed budget and before the Mayor and Council adopt a final budget for the year. For the FY 2027 budget process, a total of four budget public hearings were held, including one which was held on November 10, 2025. Three additional public hearings were held on March 9, 2026, March 23, 2026 and April 13, 2026 following the publication of the proposed budget. Public hearings provide an excellent opportunity to obtain community and stakeholder input. Written testimony is also tracked throughout the public comment period and shared publicly.

Community Budget Priorities Survey

The City of Rockville has conducted a community budget priorities survey since the FY 2019 budget process. This survey gives the Mayor and Council and city staff insight into the priorities of the community members. While some questions may change from year to year, residents have consistently been asked two very important questions: (1) to identify their top budget priorities, and (2) to identify which options they prefer for maintaining a balanced budget.

The FY 2027 survey was the fourth year that the survey included questions requesting demographic information to help better track survey data and community feedback over time. These questions allow staff to measure the success in connecting with all communities within the city, by comparing the demographics of survey respondents against the general demographic trends within Rockville to see which, if any, groups are being over- or under-represented. Additionally, the location information allows staff to provide a geographical representation of survey responses. This demographic data will serve as an indicator of whether more targeted outreach efforts are needed in certain communities to obtain more balanced and representative feedback. The FY 2027 survey was made available in three languages, including English, Spanish, and simplified Chinese.

For the FY 2027 budget process, the Community Budget Priorities Survey was released on September 15, 2025 and remained available for responses through the close of the public record on April 13, 2026. Interim reports of survey responses were shared with the Mayor and Council as part of each of the budget public hearings and a final summary

of survey responses was included alongside the materials with budget adoption. To reach as many people as possible, the city employed a variety of outreach methods, such as including the survey information in Rockville Reports, various Rockville social media accounts, and on the city website, and soliciting responses through direct email outreach to community groups. Additionally, posters with QR codes for the survey were displayed in city community centers, City Hall, and libraries. Flyers with survey QR codes are disseminated at city-sponsored events and provided to community partners to help maximize awareness and engagement.

Community Propose-A-Project Requests

Each year, the city solicits capital budget requests from the community and publicizes the Propose-A-Project process. For FY 2027, staff engaged the general community and Rockville neighborhood and homeowners' associations in May 2025, encouraging them to submit ideas for consideration in the FY 2027 – FY 2031 CIP development process. Each submission received was included in the public record as public testimony related to the budget and was reviewed by staff.

Changes Between Proposed and Adopted Budgets

The City Manager's proposed budget serves as a starting point for the Mayor and Council and residents to discuss the city's priorities and funding allocations for the upcoming fiscal year. Many changes are discussed at the public budget worksessions and occur between the proposed and adopted budgets in March and April of each year prior to adoption in May. All changes between the FY 2027 proposed and adopted budgets are detailed below.

General Fund

Department	Description	Amount
Revenues		
Non-Departmental	Increase tax duplication revenue	318,500
CPDS	Decrease licenses and permits	(523,150)
Public Works	Decrease licenses and permits	(118,850)
	Total Revenue Changes ($)	**(323,500)**
Expenditures		
Multiple	Personnel projection updates	148,800
HR	Removal of FY 2026 one-time funds	(50,000)
R&P	Increases for contractual transportation services	8,700
IT	Increases for contractual subscription services	27,600
CMO	Increase for citywide placemaking plan	100,000
HCD	Net increase for non-profit grants	41,400
	Total Expenditure Changes ($)	**276,500**
	General Fund - Net Changes ($)	**(600,000)**

Water Fund

Department	Description	Amount
Revenues		
	No changes	-
	Total Revenue Changes ($)	**-**
Expenses		
Multiple	Personnel projection updates	113,420
	Total Expense Changes ($)	**113,420**
	Water Fund - Net Changes ($)	**(113,420)**

Sewer Fund

Department	Description	Amount
Revenues		
	No changes	-
	Total Revenue Changes ($)	**-**
Expenses		
Multiple	Personnel projection updates	(44,750)
	Total Expense Changes ($)	**(44,750)**
	Sewer Fund - Net Changes ($)	**44,750**

Refuse Fund

Department	Description	Amount
Revenues		
	No changes	-
	Total Revenue Changes ($)	**-**
Expenses		
Multiple	Personnel projection updates	17,770
	Total Expense Changes ($)	**17,770**
	Refuse Fund - Net Changes ($)	**(17,770)**

Stormwater Management Fund

Department	Description	Amount
Revenues		
Public Works	Decrease licenses and permits	(42,800)
	Total Revenue Changes ($)	**(42,800)**
Expenses		
Multiple	Personnel projection updates	(37,260)
	Total Expense Changes ($)	**(37,260)**
	Stormwater Management Fund - Net Changes ($)	**(5,540)**

Capital Improvements Program (CIP)

Program Area	Description	Amount
Revenues		
	No changes	-
	Total Revenue Changes ($)	**-**
Expenditures		
	No changes	-
	Total Expenditure Changes ($)	**-**
	Capital Improvements Program (CIP) - Net Changes ($)	**-**

Demographics

Population

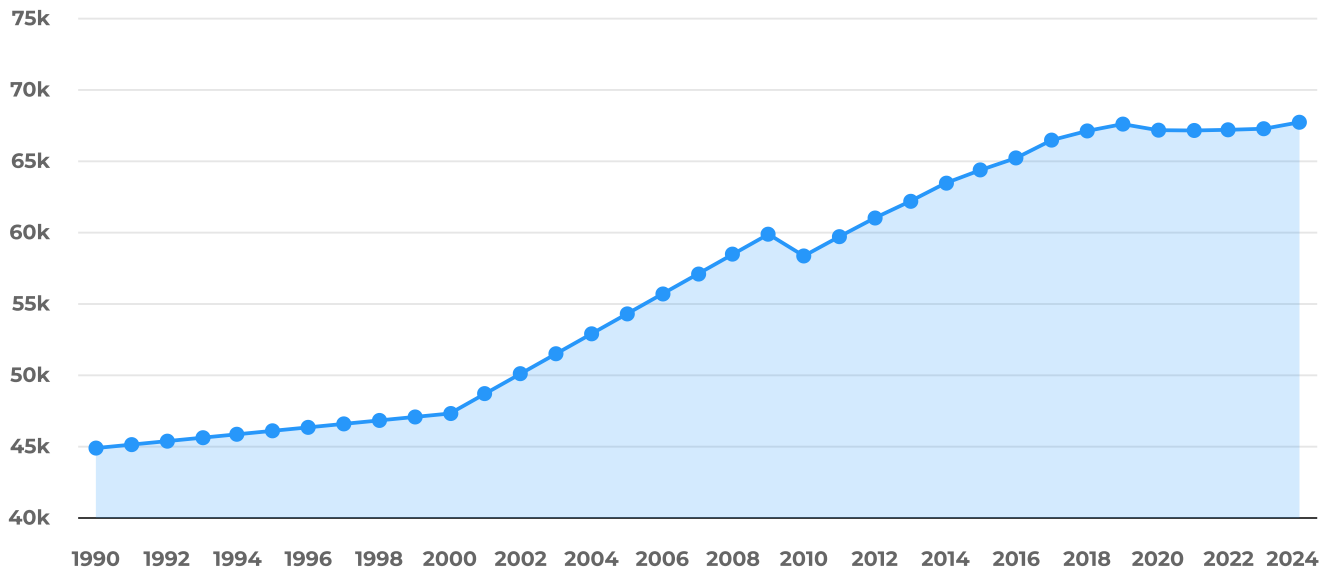
TOTAL POPULATION

67,671

0.67% vs. 2023

GROWTH RANK

66 out of 159 Municipalities in Maryland



** Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses*

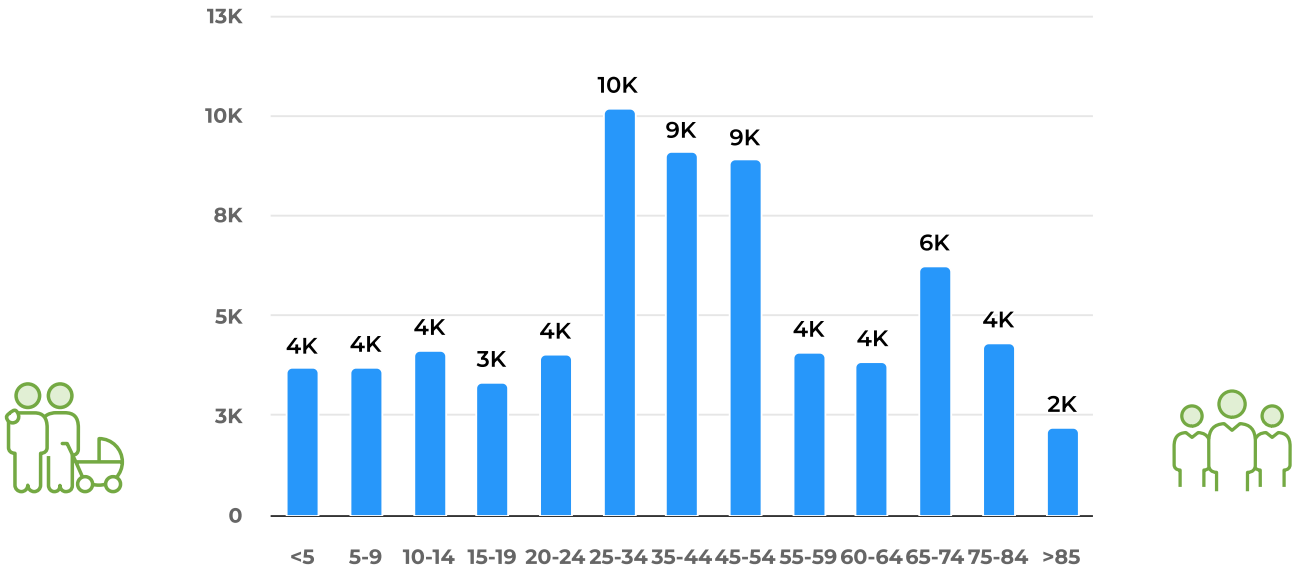
DAYTIME POPULATION

93,801

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

** Data Source: American Community Survey 5-year estimates*

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

** Data Source: American Community Survey 5-year estimates*

Economic

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



HOUSEHOLD INCOME

Above $200,000

27%

32.26%
higher than state average

Median income

$128,649

24.09%
higher than state average

Below $25,000

9%

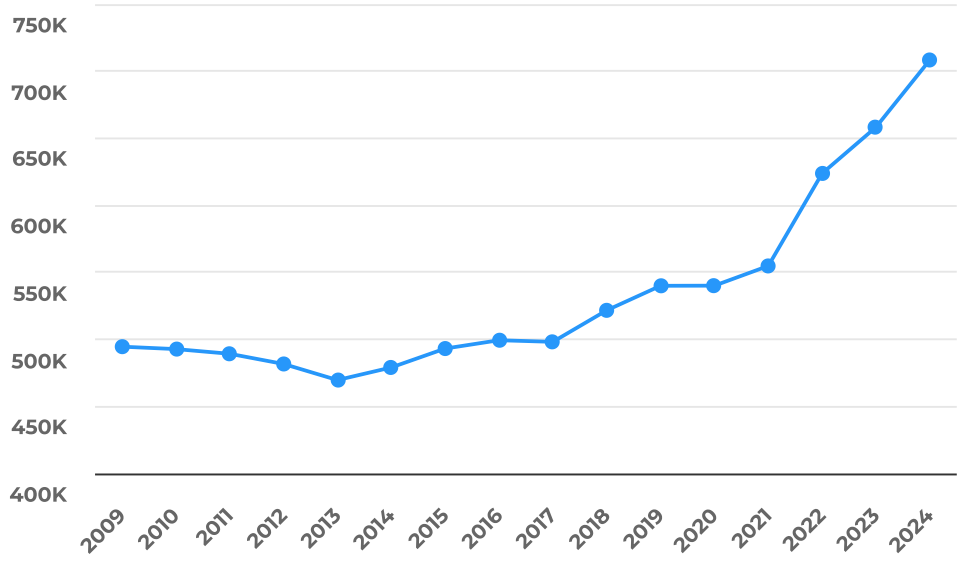
-16.27%
lower than state average

** Data Source: American Community Survey 5-year estimates*

Housing

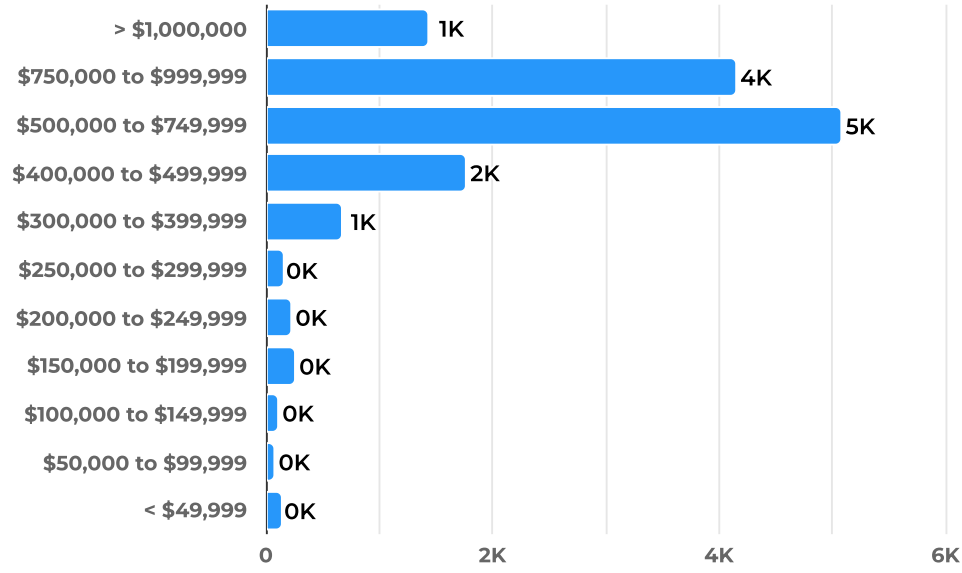
2024 MEDIAN HOME VALUE

$708,400



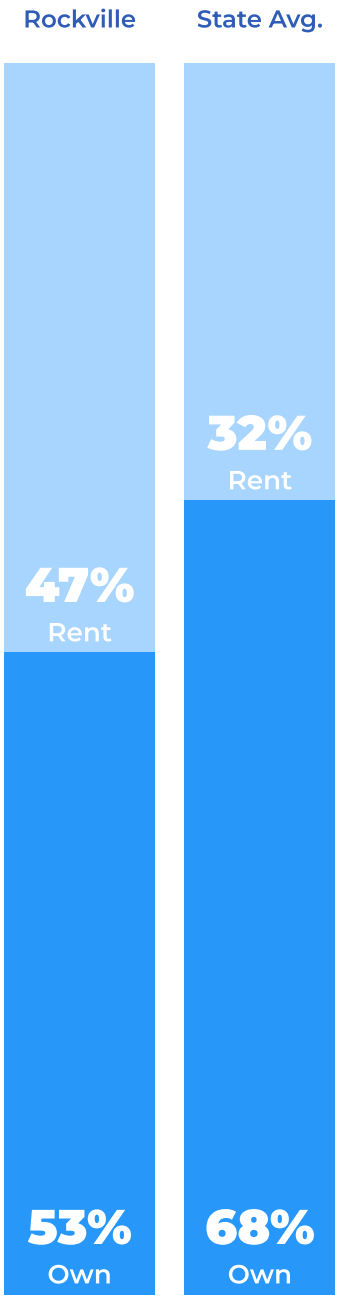
** Data Source: Rockville, MD 2024*

HOME VALUE DISTRIBUTION



** Data Source: 2024 US Census Bureau, American Community Survey. Home value data includes all types of owner-occupied housing.*

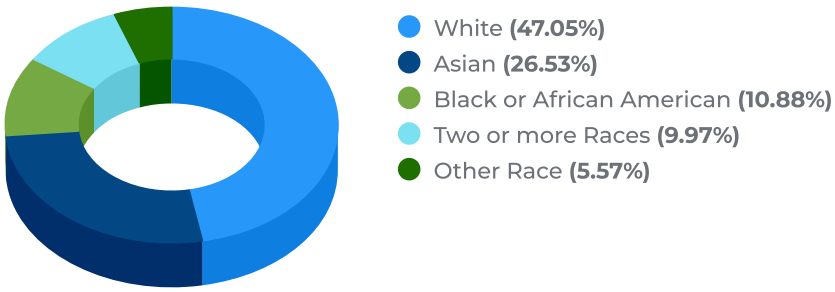
HOME OWNERS VS RENTERS



** Data Source: 2024 US Census Bureau, American Community Survey. Home value data includes all types of owner-occupied housing.*

Racial Composition

Rockville is one of the most ethnically diverse cities in the United States, which is one of the things that makes it such a great place to live, work, and visit. The chart below shows the racial composition of Rockville's residents.



Data Source: American Community Survey 5-Year estimates

Rockville Community Profile

Rockville is a 13.5 square mile city of approximately 67,670 residents located in south central Montgomery County, Maryland, approximately twelve miles northwest of Washington, DC, and 35 miles southwest of Baltimore. Rockville is bisected from the north by Interstate 270 and from the east by Maryland Route 28. Rockville enjoys rail service from MARC, in addition to two stations on the DC Metro Red Line—Twinbrook and Rockville— plus the Shady Grove station just north of the city. A large portion of the I-270 Technology Corridor's BioTech Industry Cluster is located in the city.

History of Rockville



The land mass that now makes up Rockville is one of Maryland's oldest settled areas. There is little documented research on the exact tribes that occupied the land now known as Rockville. Unlike many other areas in the national capital region that had established tribal lands, this area appeared to be a temporary home to many different tribes at various points in time. Many archeologists collectively refer to these first peoples as the "Montgomery Indians" or "Montgomery Complex." During the late 1600s, due to growing European settlement, the Montgomery Indians were displaced from the area.

The first American settlement in the area that would become Rockville was an inn and tavern called Owen's Ordinary, which was established around 1750. At that time, the Rockville area had very little development and functioned mainly as a crossroad and waypoint between Frederick and Georgetown.

In 1776, in addition to ratifying the Declaration of Independence, the Maryland Constitutional Convention created Montgomery County from the southern portion of historic Frederick County, and the half dozen buildings located along the road from Georgetown to Frederick were selected as the new County seat. Hungerford's Tavern— an establishment known for the 1774 Hungerford Resolves, a series of protestations of British rule and arguments for ending trade with England that were intended to influence the 1774 Continental Congress— was selected to serve as the County's first courthouse and jail. The new Montgomery County included the southern portion of the historic road from Frederick to Georgetown, which served as the County's port city.

Map courtesy of www.visitmontgomery.com

In 1784, local landowner William P. Williams subdivided 45 acres of his land into building lots and began referring to the settlement as “Williamsburgh”—within 15 years, structures would be built on 38 of the 45 lots and early Rockville began to resemble a town. In 1788, having outgrown its facility in a converted house, Montgomery County built its first designed courthouse on the corner of Maryland and Montgomery Avenues. This structure would be torn down and rebuilt twice, first in 1840 and again in 1890, resulting in the red brick building that exists today—causing people to begin to refer to the town as “Montgomery County Courthouse.”

In 1791, the Maryland General Assembly complied with the terms of the Compromise of 1790 and ceded 36 square miles of Montgomery County to the federal government to be used for the establishment of the District of Columbia, resulting in the County’s loss of Georgetown and its port. In 1801, the Assembly noted that the town around the courthouse—whether “Williamsburgh” or “Montgomery County Courthouse”—had not been formally recorded. They directed that the town’s lots were to be resurveyed and the resulting town would be called Rockville, after Rock Creek, with a population of 200 residents.

As the nineteenth century progressed, Rockville continued to grow in population, rising to 365 residents at the time of the town’s formal incorporation in 1860, on the eve of the Civil War. Rockville saw action during the War: in 1861, 10,000 Union troops camped at the Fairgrounds (what is now Richard Montgomery High School) and in 1862 the historic Courthouse was used as a field hospital following the gruesome Battle of Antietam. Confederate Cavalry General J.E.B. Stuart and his many troops briefly occupied Rockville in 1863, on their journey to Gettysburg. Following the War, life in Rockville largely returned to pre-War rhythms— until the opening of rail service in 1873. B&O Railroad train access opened Rockville up to tony Washingtonians, who quickly built summer cottages as well as permanent residences in Rockville, as farmland was subdivided for residential growth.

The turn of the twentieth century brought profound changes to Rockville. What had been a rural trading post and courthouse experienced an influx of city people and modernity. Amenities in Rockville greatly improved as



electricity, telephones, indoor bathrooms, a sewage system, trolley cars, a town park, and street trees were all installed for the first time. The population of Rockville grew to approximately 1,500 residents in the early 1930s. Following the end of World War II up through the Census in 1970, Rockville experienced a population explosion unlike any in its history. From 2,047 residents in 1940, the city grew to 6,934 in 1950, 26,090 in 1960, 42,739 in 1970—a 1,947% increase in 30 years. This population and building boom changed the character of Rockville substantially, and the city came to resemble its current iteration as a vibrant suburb in the greater Washington DC metro area. Population growth slowed through the end of the millennium, but jumped again from 2000 to 2010, up to the current 67,670, as of the 2024 American Community Survey.

Rockville has grown from a small crossroads, to an agriculturally-oriented county seat, to a leisure-oriented escape for big city dwellers, to a cosmopolitan suburb and employment center with many diverse neighborhoods. Modern residents of Rockville form a well-educated, civic-minded community, with professional interests ranging from biomedical research, to federal and county government, to consulting and information technology.

City of Rockville Today

Today, Rockville is one of the largest municipalities in Maryland and serves as the Montgomery County seat. The City of Rockville operates under the council-manager form of municipal government and derives its governing authority from a charter granted by the General Assembly of Maryland. This means that the city's elected board, the Mayor and Council, provide policy direction for the city and appoint a professional manager to serve as City Manager and manage the day-to-day activities of the city. The Mayor and Council are comprised of a mayor and six councilmembers all elected at large for four year terms. The most recent election was held in November 2023.

The city provides a full range of municipal services, including: public safety; zoning and planning; one-stop location for licenses, permits, and inspections; water, sewer, and refuse and recycling services; snow removal, leaf collection, street maintenance, and other public works functions; recreation and parks services; and special programs for senior citizens, youth, and low-income residents. The city has a reputation for strong conservative financial management and holds a

AAA/Aaa bond rating from both Standard and Poor's and Moody's Investors Service.

As mandated by State law, Montgomery County provides for schools, libraries, social services, and fire protection in Rockville. In addition to the Montgomery County Police which provides specialty services, the city's own Police Department serves as primary responders for the Rockville community. The Rockville Volunteer Fire Department, consisting of more than 200 members and four stations, provides fire protection to Rockville. City water and sewer services serve over 70 percent of the Rockville community, with Washington Suburban Sanitary Commission (WSSC) serving the remaining 30 percent.

Rockville is a residential community and an employment center. Rockville offers a wide variety of housing styles, prices, sizes, and neighborhoods, ranging from mid-rise condominiums to Victorian homes and from contemporary models to the more traditional. Based on internal city population projections, Rockville's population will increase by approximately 1 percent each year over the next five years.

Executive Summary

The Executive Summary provides summary information on significant budgetary items and trends conveyed in an easy-to-read format. This section provides budget totals and staffing information for all funds, with additional details on budget enhancements, tax and utility rates, and new Capital Improvements Program projects. While the budget document displays information for all funds, the General Fund, Debt Service Fund, Capital Projects Fund, Water Fund, Sewer Fund, Parking Fund, and Stormwater Management Fund are considered major funds for accounting purposes. In governmental accounting, a major fund is one that holds a significant portion of a government's financial resources or activities. Graphs and historical information are included throughout the section to provide context for the FY 2027 budget.

Operating Budget

The total adopted FY 2027 operating budget equals $186.8 million, an increase of 6.5 percent from FY 2026. Appropriations for each fund are the greater of budgeted revenue or budgeted expenditures. This budget prioritizes the Mayor and Council's focus areas: public safety, economic development, and housing. While increased revenue supports this budget, it remains critical that the city continue to allocate resources strategically, in alignment with Mayor and Council priorities, and in a manner that addresses the needs of the Rockville community.

City Staffing

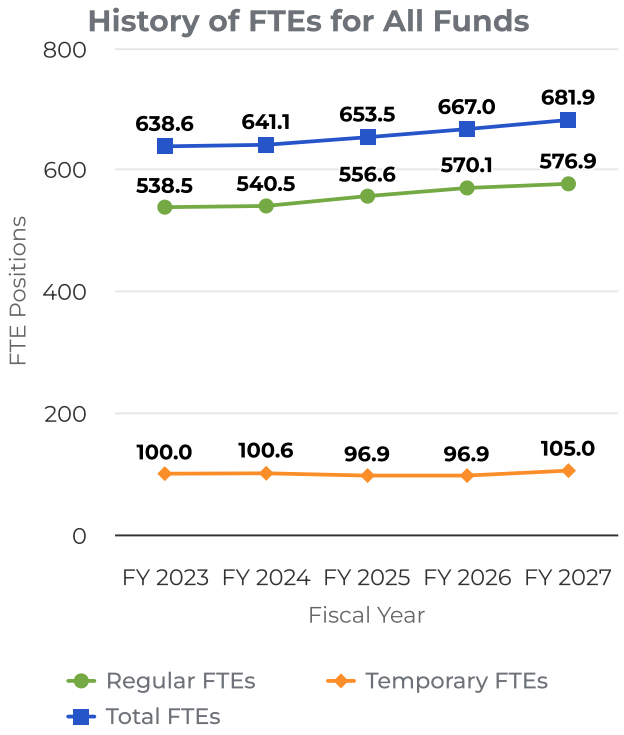
The total number of full-time equivalent (FTE) positions in the FY 2027 operating budget equals 681.9, a net increase of 14.9 FTEs from the FY 2026 adopted level. The FY 2027 budget includes an additional 6.8 regular FTEs over the FY 2026 adopted budget. The 6.8 FTE addition reflects a combination of needs that support enhanced public safety, strengthened rental housing inspections, and efficient and effective service delivery. Total temporary FTEs increased by 8.1 FTEs, primarily to address recreation programming expansions and staffing needs at the Swim & Fitness Center. The 'History of FTEs for All Funds' graph that follows shows the total number of regular and temporary FTEs for all funds since FY 2023. The total number of FTEs has increased by 6.8 percent over this period.

The new positions for FY 2027 promote stabilized police staffing levels, provide added school resources, and support the implementation of new specialized units within the Police Department. The added positions also strengthen rental housing inspections and improve housing quality and compliance; expand childcare staffing at Montrose Discovery Preschool; improve service delivery within the Water Meter Shop; and create added efficiencies for legal reviews and analysis within the Office of the City Attorney. Staff will continue to explore opportunities to repurpose, reprogram, or eliminate vacant positions if the functions can be accomplished through increased efficiencies, reorganizations, or outsourcing.

The new regular positions for FY 2027 are as follows (position summary tables are included in the *Supplemental Information* section of this document):

- 0.8 FTE Childcare Assistant (Recreation and Parks)*
- 2.0 FTE Police Officer (Police)
- 1.0 FTE Police Sergeant (Police)
- 1.0 FTE Sr. Community Enhancement Codes Inspector (CPDS)
- 1.0 FTE Assistant City Attorney (Office of the City Attorney)
- 1.0 FTE Crew Supervisor II (Public Works)

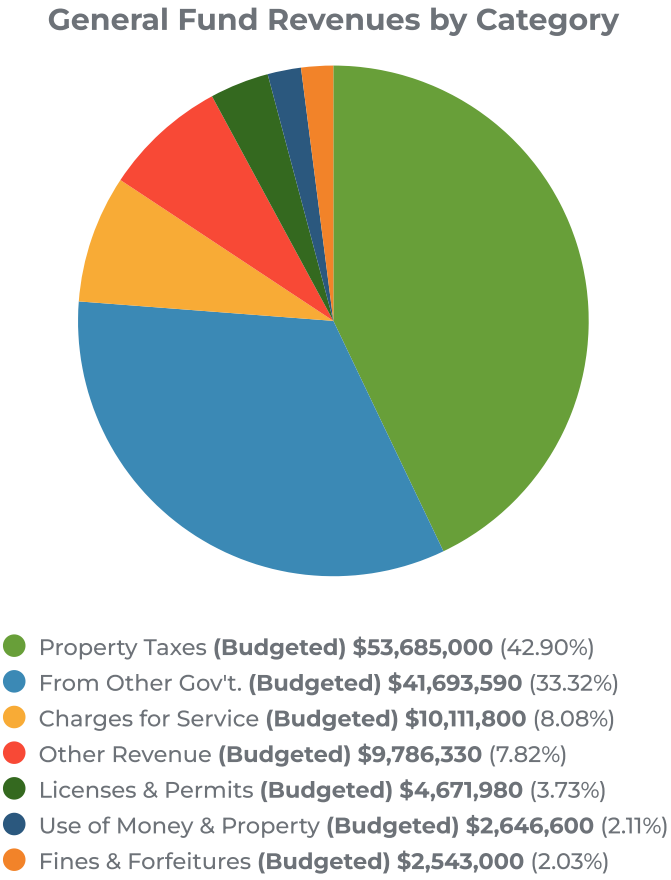
**This position converts an existing 0.5 temporary FTE to a permanent 0.8 FTE Childcare Assistant.*



General Fund Revenues

Approximately 67 percent of the city's spending occurs in the tax-supported General Fund. The General Fund is the city's primary operating fund and is used to support many of the city's core services and administrative functions. General Fund revenues increased by 6.9 percent to $125.1 million for FY 2027. The *Fund Summaries* section of the budget document includes detailed information on the major FY 2027 revenue sources.

The main revenue categories that support the General Fund are property taxes and revenue from other governments (which includes income tax and municipal tax duplication). These revenue sources make up 76.2 percent of the General Fund budget and are described below.



Property Tax

This category of revenue consists of taxes on the assessed value of real estate (including land and structures on the land) and taxes on the assessed value of personal property (inventory, furniture, and fixtures of business establishments). The tax rate is the amount levied per $100 of assessed value, as determined by the State of Maryland Department of Assessments and Taxation (SDAT). The Mayor and Council establish the tax rate each year in order to finance General Fund activities.

Real Property Tax: The City of Rockville's real property tax rate is set to remain flat at $0.292 for every $100 of assessed value.

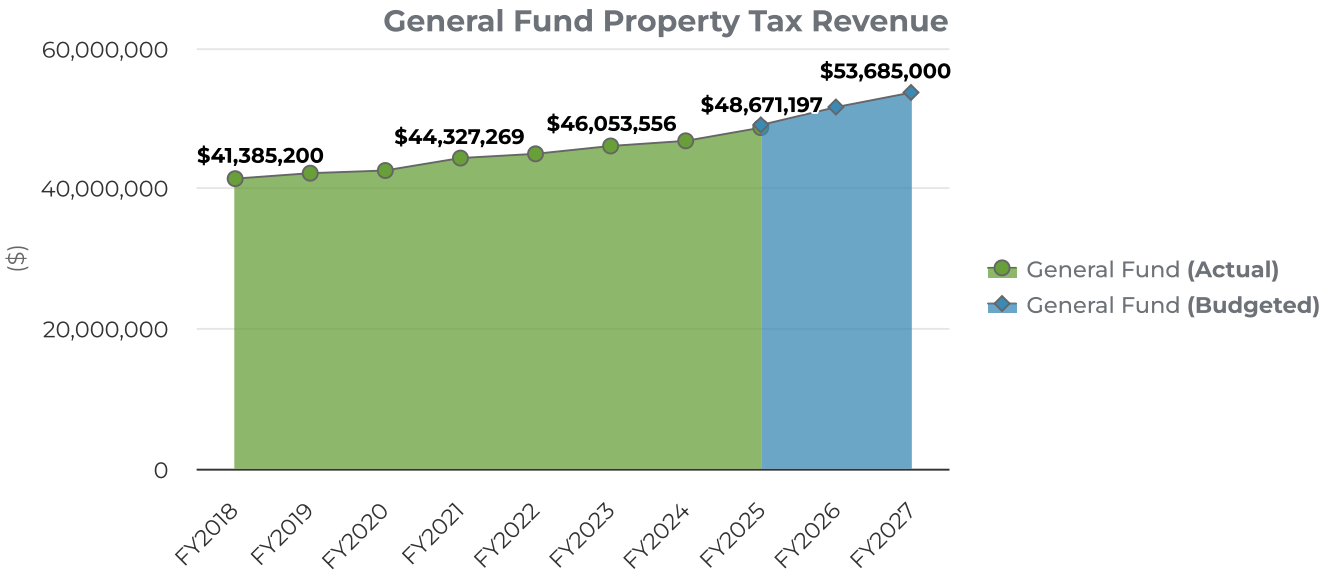
SDAT reassesses real property every three years and tax bills are based on those assessments. For property owners, any increase to assessed value is phased in equally over a three-year period, and the resulting increase in the property tax bill is capped at 10 percent. Any decrease is fully factored into the first full levy year after the assessment. The real taxable assessed value from FY 2026 to FY 2027 increased by approximately 3.9 percent to $17.5 billion. This will result in an increase in revenues of $1.9 million, up to $49.9 million. This assessed value includes the impact of new reassessments and the phase in of previous area reassessments.

The FY 2027 real property tax revenue includes $300,000 for the city's Homeowners' Tax Credit (HTC) Program. The HTC Program is a State-administered program that provides property tax credits to low- and moderate-income residents for taxes due on their principal residence. For FY 2027, households with gross incomes up to $91,000 per year and a household net worth of less than $200,000 (not including the value of the home and qualified retirement savings) could qualify for tax relief on the first $495,000 of their home's assessed value. (Note: In FY 2021 SDAT notified the municipal jurisdictions that current State law does not give them the authority to calculate municipal credits, only county credits. As a result, the continuation of this program beyond FY 2027 is unknown at this time.)

In addition to the HTC, the city provides other tax waivers or tax credits to non-profit swimming pools, Parkside Landing Apartments, Scarborough Square Apartments, and other properties owned by Rockville Housing Enterprises (RHE) and Montgomery County Housing Opportinities Commission (HOC).

Personal Property Tax: The City of Rockville's personal property tax rate is set to remain unchanged at $0.805 cents per $100 of assessed value. In accordance with Maryland law, the personal property tax only applies to businesses. The city has enacted the following exemptions from personal property tax: (1) 82 percent of the value of commercial inventory; (2) 82 percent of the value of manufacturing or research and development inventory; and (3) 100 percent of the value of manufacturing or research and development machinery.

The FY 2027 budget assumes that taxable assessed values will total approximately $445.2 million, which equates to an increase of $170,000 in tax revenue, bringing the total to $3.6 million. This estimate applies an inflationary adjustment to recent collections and assessments from FY 2025 and FY 2026. The chart that follows displays a ten year history of General Fund property tax revenue (real and personal combined).



From Other Governments

This category of revenue consists of revenues from the federal government, State of Maryland, and Montgomery County. The five main sources of revenue in this category include: income tax, tax duplication, admission and amusement tax, highway user revenue, and the police protection grant.

Income Tax: Income tax revenue is the second largest source of revenue in the General Fund. Income tax revenue consists of the city's share of income taxes received by the State of Maryland for returns filed from Rockville. Maryland counties can impose an income tax that is separate from the State income tax. In accordance with Maryland law, municipalities receive 17 percent of collected county income taxes. The County's income tax rate is 3.2 percent for calender year 2026 and will introduce a new progressive income tax structure for calendar year 2027 with rates ranging from 2.7 percent to 3.3 percent.

The income tax estimate for FY 2027 is $23.2 million, 3 percent higher than the FY 2025 actual amount received of $22.5 million. This conservative estimate builds in capacity for reduced growth due to federal employment changes and changes to the tax structure. This revenue source is challenging to predict because it is based on individual income tax returns each year. Factors such as employment rates, capital gains, retirement rates, and wage growth all contribute to the amount of annual revenue.

Tax Duplication: Tax duplication payments are received from Montgomery County as a partial reimbursement for services the County does not provide, but for which the County receives taxes from Rockville properties. The FY 2027 revenue equals $10.8 million, a 20.4 percent increase over the FY 2026 adopted budget. The FY 2027 funding level reflects updates made to the calculations as part of the quadrennial assessment. The city will continue to advocate for reasonable compensation that reflects the cost of providing transportation infrastructure and policing services.

Admissions and Amusement Tax: The admissions and amusement tax is a local tax collected by the State of Maryland Comptroller's Office for jurisdictions in Maryland. The tax is imposed on the gross receipts from admissions, the use or rental of recreational or sports equipment, and the sale of merchandise, refreshments, or services at a place where entertainment is provided. Rockville receives the largest amount of this revenue from movie theaters, indoor athletic facilities, and ice skating rinks. The FY 2027 budget assumes revenues of $1.3 million which is consistent with recent trends.

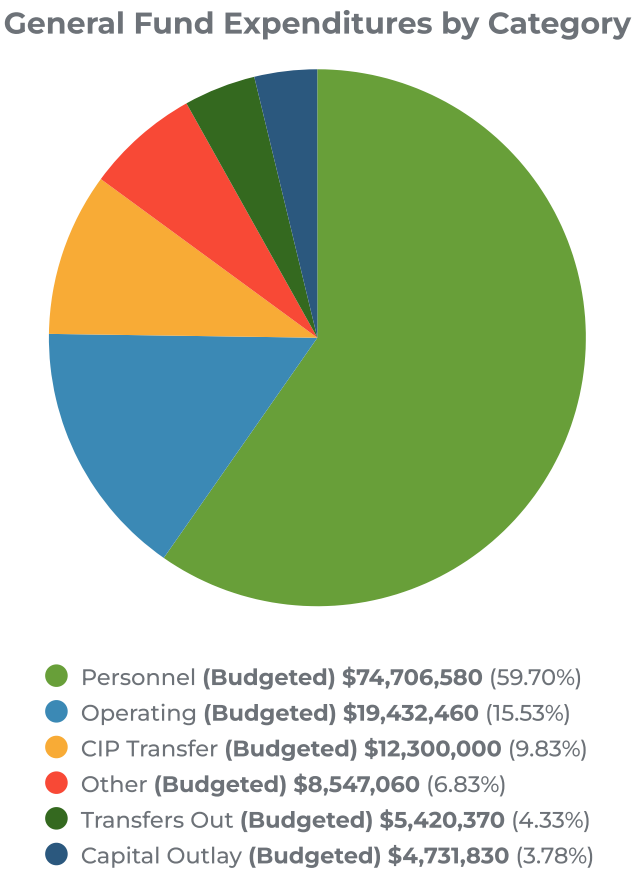
Highway User: Gas and Motor Vehicle Tax, also called Highway User Revenue (HUR) is distributed by the State of Maryland based on a methodology that uses lane miles and vehicle registrations. This revenue source supports the

construction, reconstruction, and maintenance of the city's roads and streets. For FY 2027, the city is projected to receive $4.5 million in highway user, which is less than the FY 2026 adopted budget projections. This is the latest estimate from the Maryland State Highway Administration. The legislation which increased this transportation funding for local jurisdictions is set to sunset in FY 2028. The city anticipates reductions beginning in FY 2028 for this revenue based on the current legislation.

Police Protection Grant: This revenue consists of an annual operating grant from the State of Maryland to the City of Rockville to assist with funding police protection services. The FY 2027 budget assumes $1.1 million, consistent with the amount budgeted for FY 2026.

General Fund Expenditures

The FY 2027 adopted expenditure budget totals $125.1 million, an increase of 7.9 percent from the FY 2026 adopted budget. Major cost drivers in the city's budget include personnel (59.7 percent), operating and capital outlay (19.3 percent), CIP Transfer (9.8 percent), and Transfers Out to the Debt Service Fund and other funds (4.3 percent). Each of the expenditure categories is described in more detail below.



Personnel

This category of expenditures consists of regular employee wages, temporary employee wages, overtime, and benefits. This category increased by 6.3 percent or $4.4 million from FY 2026 to FY 2027. The FY 2027 budget equals $74.7 million for the personnel category of expenditures.

Regular Employee Wages: The FY 2027 budget equals $49.5 million for regular employee wages. The budget includes a 2 percent cost of living adjustment, steps or performance based increments for all employees, and the net addition of 5.8 full-time equivalent positions. Regular employee wages make up 66.3 percent of the Personnel expenditures category.

Temporary Employee Wages: The FY 2027 budget equals $4.7 million, a 8.1 percent increase from FY 2026. The majority of the temporary employees are in the Department of Recreation and Parks. For FY 2027, the City of Rockville will continue to follow Montgomery County's hourly minimum wage rate, which is expected to equal $18.00 on July 1, 2026. This is a 2 percent increase from the $17.65 hourly minimum wage in FY 2026.

Overtime: The overtime budget for FY 2027 equals $1.3 million, a 29.5 percent increase from FY 2026, but less than the last three years of actual overtime incurred. The bulk of this increase ($200,000) is for Police community support

overtime, which is fully offset by an equal increase in community support revenue. The majority of General Fund overtime is allocated to Police.

Benefits: Benefits increased by $1.3 million or 7.4 percent from FY 2026 up to $19.2 million. The increase is driven by the addition of full-time equivalent positions, increases in health insurance costs, and increases to the annual retirement contributions. City covered benefits for FY 2027 include: allowances, disability pay, retirement, health and dental insurance (including post employment benefits), and life insurance.

Operating

This category is made up of contractual services and commodities expenditures. The overall operating budget increased by 5.6 percent from $18.4 million to $19.4 million from FY 2026 to FY 2027.

Contractual Services: Contractual services increased by 4.7 percent or $491,450 to $11 million in FY 2027. The contractual services category is mostly comprised of contracts or consultants that support planning, technology, parks, and facilities. The largest increases from FY 2026 to FY 2027 are $155,070 for contract services for grounds, $69,190 for telephone and internet services, and $67,670 for liability insurance. These increases address inflationary increases, safety-related outsourcing of right-of-way planting, recycling efforts within city parks, and the planned transition to improved and more resilient internet service across city facilities.

Commodities: The overall commodities category increased by 6.8 percent or $536,360 to equal $8.4 million in FY 2027. This category supports utility costs at city facilities, program and maintenance supplies, and new or replacement furniture and equipment. The largest increases in this category are $265,150 for electricity and $127,100 for furniture and equipment. These increases include anticipated increases in electricity costs for city facilities and street lights and increases in costs associated with year two of the CCTV security upgrades.

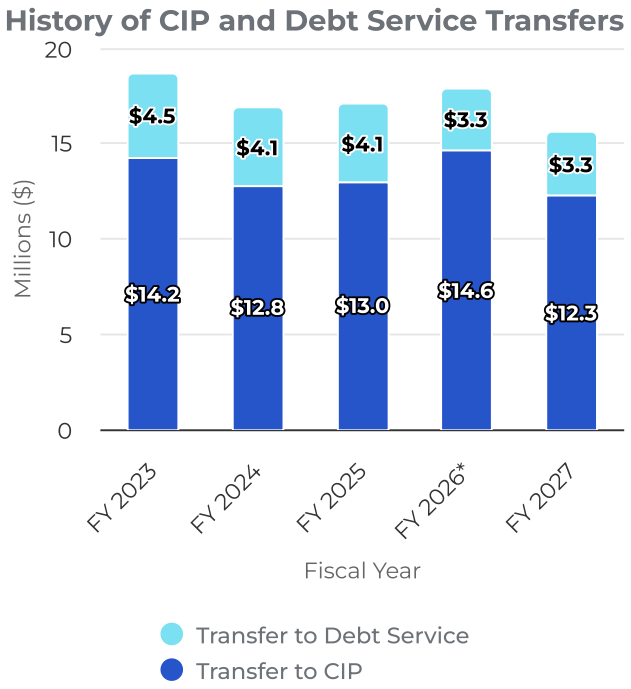
The $350,000 General Fund contingency account is included in this category. Contingency funding provides support for unanticipated needs during the year and complies with the Financial Management Policies. City staff regularly report on the use of General Fund contingency in the quarterly financial reports.

Capital Outlay

This category increased by 4.1 percent or $185,400 from FY 2026 and equals $4.7 million for FY 2027. The significant changes include increased vehicle replacements (see the *Supplemental Information* section for a list of budgeted vehicle replacements), and increased expenditures for computer equipment replacement. In addition to the purchased vehicles, the city leases most of the light duty and Police vehicles under the other category.

Other

This category, which increased by 9.2 percent or $719,890 to $8.5 million for FY 2027, primarily consists of community services and enrichment grants, vehicle and equipment leases, and SBITA expenses. The FY 2027 budget includes a $1.8 million allocation to community services and enrichment grant awards. A complete listing of the approved grants is located in the *Supplemental Information* section. The FY 2027 budget also includes a $1.6 million contribution to Rockville Economic Development Inc. (REDI) which includes increased funding for expanded bio-sciences marketing efforts and economic development operations. Other drivers of the increase to this category come from increases of $368,070 in software and maintenance subscription costs and $141,450 for planned vehicle leases.



CIP Transfer

The city initiates an annual transfer from the General Fund to the Capital Projects Fund to support the city's Capital Improvements Program (CIP). The CIP is mainly funded from four sources: cash, debt, government grants, and developer contributions. The transfer from the General Fund is the cash or "paygo" contribution. The FY 2027 budget includes a transfer of $12.3 million, which is $2.5 million higher than the FY 2026 adopted transfer of $9.8 million. The amount of the paygo contribution impacts both the current fiscal year and future years since the Capital Projects Fund is balanced over a five-year period. Future transfers are estimated to be $12.3 million per year.

Debt Service Transfer (included in Transfers Out)

The Debt Service Fund transfer equals $3.3 million in FY 2027 and will remain between $3.3 million and $3.8 million over the forecast period based on estimated debt service schedules. This annual transfer is needed to pay down the taxpayer supported debt that is used to finance general taxpayer-supported capital projects. A taxpayer-supported bond issue is anticipated for FY 2029. Each year the city reviews the capital financing plan and considers opportunities to reduce its reliance on debt financing.

**FY 2026 reflects projected actuals and includes the impact of budget amendments.*

Expenditures by Department

The General Fund Expenditures by Department table shows total department budgets with percent changes from adopted FY 2026 to adopted FY 2027. Departments with significant changes (above 5 percent) include City Attorney, CPDS, Housing & Community Development, Mayor and Council, Police, Procurement, Public Works, Recreation and Parks, and Non-Departmental. The cause for the change in the FY 2027 General Fund expenditure budget varies by department. Items outside of routine personnel adjustments and benefits (≥ $30,000) are described.

	FY 2025 Actual	FY 2026 Adopted	FY 2027 Adopted	% Change from FY 2026
City Attorney	1,780,374	1,808,590	1,935,260	7.0%
City Manager	7,465,898	4,136,570	4,182,020	1.1%
Communications & Comm. Engagement	-	2,507,880	2,584,050	3.0%
CPDS	7,819,923	8,596,200	9,096,050	5.8%
Finance	2,752,788	2,946,430	3,081,050	4.6%
Housing & Comm. Development	3,146,641	4,204,780	4,447,140	5.8%
Human Resources	3,116,303	2,595,470	2,643,550	1.9%
Information Technology	5,417,146	8,431,110	8,845,850	4.9%
Mayor and Council	1,112,197	1,196,780	1,362,920	13.9%
Police	16,991,885	15,409,800	17,107,380	11.0%
Procurement	-	1,616,530	1,821,540	12.7%
Public Works	10,950,845	12,455,470	13,391,920	7.5%
Recreation and Parks	30,381,915	30,650,850	32,402,440	5.7%
Non-Departmental	33,066,327	19,383,440	22,237,130	14.7%
Total ($)	**124,002,242**	**115,939,900**	**125,138,300**	**7.9%**

City Attorney — Increases associated with the 1.0 FTE position addition

CPDS — Increases associated with the 1.0 FTE position addition and funding for ongoing and enhanced permitting and planning software ($47,440)

Housing & Community Development — Increased funding for Rockville Emergency Assistance Program ($50,000) and for Community Services and Enrichment Grants ($177,610)

Mayor and Council — Increases in costs associated with the November 2027 Mayor and Council election

Police — Increases in costs associated with the 3.0 FTE position additions, and overtime increases for on-call pay ($58,400) and community support overtime ($200,000)

Procurement — Funding added for temporary personnel costs ($52,000) to provide one-time assistance with specialized procurement activities

Public Works — Increases in costs for electricity in Traffic and Transportation ($235,220), vehicle purchases ($109,570), and vehicle leases ($141,450)

Recreation and Parks — Increases for the conversion of a temporary childcare teacher to a 0.8 FTE, consultant costs associated with a one-time School Pathway Lighting Feasibility Study ($150,000), one-time garden plot additions ($75,000), recycling in parks ($51,350), and software and maintenance subscriptions ($49,450)

Non-Departmental — Increases for the General Fund contribution to the CIP ($2.5 million), the General Fund contribution to the Special Activities Fund ($404,860), and costs for liability insurance ($67,670) offset by reductions to the General Fund contribution to the Parking Fund ($50,000)

Enterprise Funds

The Water, Sewer, Refuse, Stormwater Management, and Parking funds make up 29.2 percent or $54.6 million of the FY 2027 adopted budget. These funds support major city operations and capital improvements and infrastructure, and operate like private businesses, where fees and charges are set to fully cover total direct and indirect operating costs and all capital outlay and debt service. The city sets the rates for these utilities based on cash flow models that target specific working capital levels after a certain period. For additional details (including revenue and expense details and compliance with Financial Management Policies) and information on the other city funds, please refer to the *Fund Summaries* section.

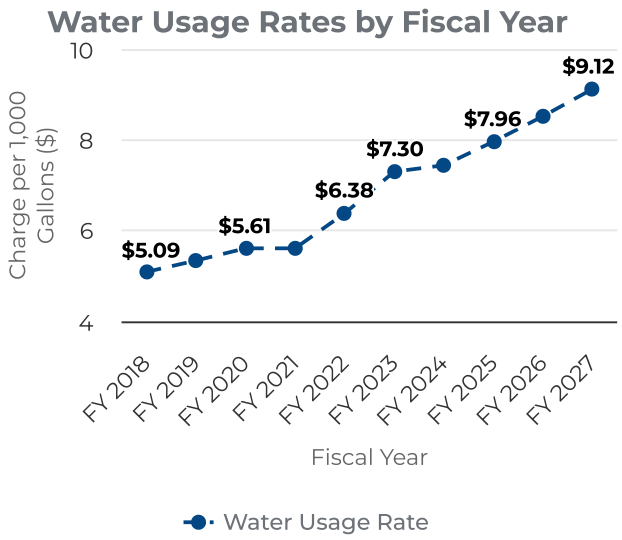
Water and Sewer Funds

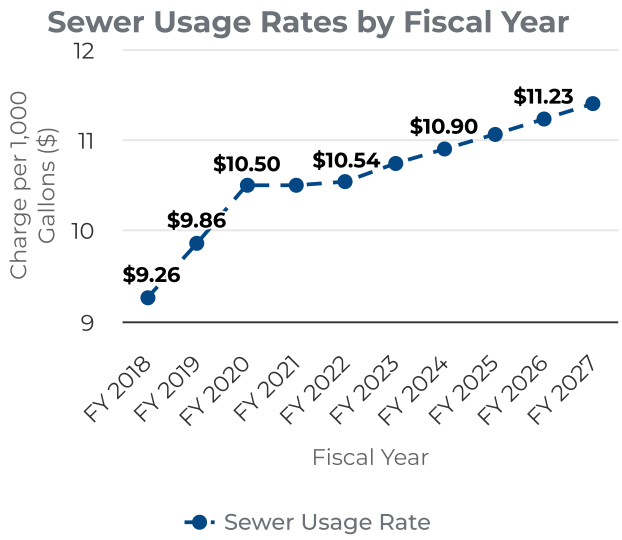
The city provides water and sewer service to 70 percent of the city, or approximately 13,000 accounts. Rockville customers pay a usage charge and a fixed ready-to-serve charge. The fixed ready-to-serve charge is necessary in order to support a system with significant fixed costs. Customers pay for water and sewer service on a monthly or quarterly bill that comes from the City of Rockville. The water and sewer rate structure is based on property classification, namely single-family, multi-family, and non-residential.

The water rates shown in the chart that follows represent the usage charge per 1,000 gallons, assuming an average usage of 14,000 gallons per quarter. Rockville also imposes a ready-to-serve charge that is set to equal $29.42 per single-family property per quarter.

The sewer rates shown in the chart that follows represent the usage charge per 1,000 gallons. Rockville also imposes a ready-to-serve charge that is set to equal $20.28 per single-family property per quarter.

A complete listing of the adopted water and sewer rates for FY 2027 can be found in the *Supplemental Information* section of this budget document and on the city's website. These rates were developed as part of a formal utility rate study conducted in FY 2024 which included updates to the financial model and an evaluation of the cost of water and sewer service. This study focused on a long-term plan that would promote the compliance of these funds with the city's financial policies. Funding for the next utility rate study is included in the FY 2027 budget and will inform the next set of adopted rates. The five-year financial outlook currently indicates that water rates will increase by an average of 3.2 percent and sewer rates will increase by an average of 3 percent.

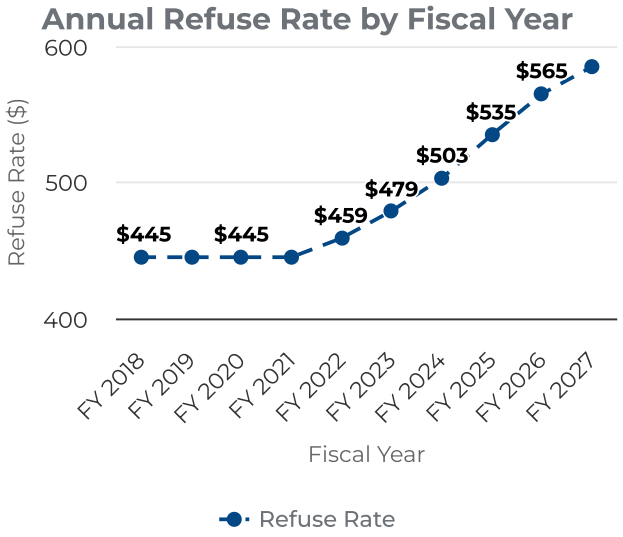


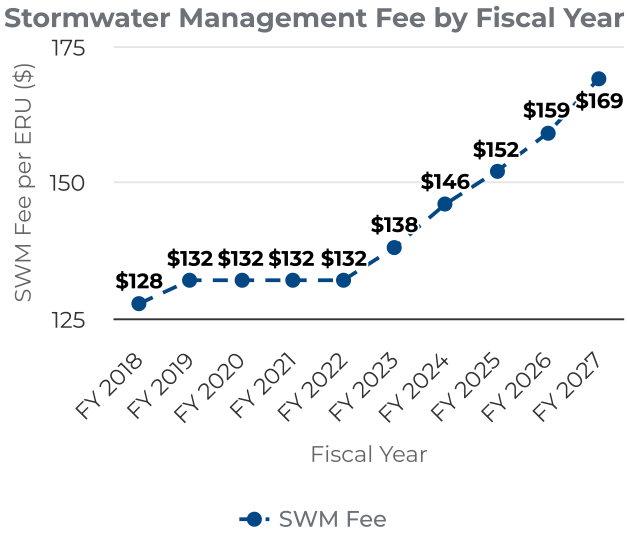


Refuse Fund

The Refuse Fund is used to account for the financial activity associated with the collection and disposal of residential recycling, refuse, and yard waste. The city currently operates a once-per-week refuse pickup and a single stream recycling program.

All residential properties in the city are set to pay the annual rate of $585 for FY 2027. The rate represents an increase of 3.5 percent or $20 over the FY 2026 adopted rate. Customers pay for recycling and refuse services on their annual real property tax bill that comes from Montgomery County. The five-year financial outlook indicates that refuse rates will increase by an average of 2.7 percent.





Stormwater Management Fund

The Stormwater Management (SWM) Fund accounts for the financial activity associated with maintaining existing SWM facilities and the construction of new facilities. All residential and commercial properties in the city are set to pay $169 per equivalent residential unit (ERU) per year. The rate represents an increase of 6.3 percent or $10 over the FY 2026 adopted rate. Customers pay the stormwater management fee on their annual real property tax bill that comes from Montgomery County.

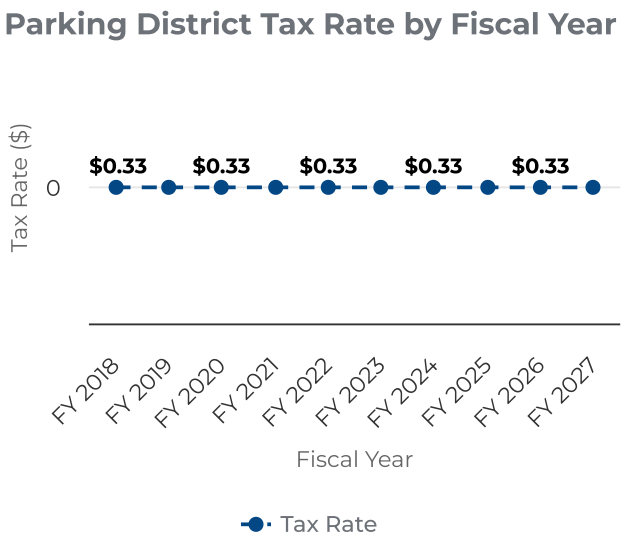
One major factor that is influencing the city's stormwater management program is the city's compliance with the Maryland Department of the Environment's National Pollution Discharge and Elimination System (NPDES) general permit for Phase II Municipal Separate Storm Sewer System (MS4) communities. Future operating and capital budgets are consistent with the current requirements of this permit. The five-year financial outlook indicates that stormwater management rates will increase by an average of 6.5 percent.

Parking Fund

The Parking Fund accounts for the revenue and expenses from parking related activities, including the issuance of parking tickets, the parking meter program, and the costs associated with the building of the three public parking garages in the city's Town Center. The FY 2027 budget for the Parking Fund continues the leasing of the Town Square parking garage operations to the commercial owner of Town Square. Under the lease agreement, the current owner is responsible for setting the rates both for hourly and monthly parking in the garages and for all capital improvements and renovations during the term of the lease.

A special district tax levy partially funds the Parking Fund. The Parking District tax rate is set to remain unchanged at $0.33 per $100 of assessed valuation for FY 2027. The District, which is comprised of the commercial properties within the Town Square boundaries, pays this tax in addition to their regular property tax. The District will generate approximately $105,100 in special property tax revenue for FY 2027.

The FY 2027 budget includes a transfer from the General Fund to the Parking Fund of $1.2 million. It is anticipated that a General Fund transfer will be needed until the debt is repaid in FY 2036.



Guiding Documents

Financial Management Policies

Statement of Purpose

The financial integrity of our city government is of utmost importance. To discuss, write, and adopt a set of financial policies is a key element to maintaining this integrity. These financial management policies are designed to ensure the fiscal stability of the City of Rockville and to guide the development and administration of the annual operating and capital budgets, as well as the debt program. This budget document complies with all relevant financial management policies. Compliance with fund-specific policies is shown in the *Fund Summaries* section of this document.

Written, adopted financial policies have many benefits, such as assisting the Mayor and Council and City Manager in the financial management of the city, saving time and energy when discussing financial matters, promoting public confidence, and providing continuity over time as Mayor and Council and staff members change. While these policies will be amended periodically, they will provide the foundation and framework for many of the issues and decisions facing the city. They will promote wise and prudent financial management, provide the foundation for adequate funding of services desired by the public, and help make the city more financially stable, efficient, and effective.

Objectives

1. Assist the Mayor and Council and city management by providing accurate and timely information on financial conditions pertinent to city operations
2. Provide sound financial principles with which to guide the important decisions of the Mayor and Council and management, which have significant fiscal impact
3. Set forth operational principles that minimize the cost of government and financial risk, to the extent consistent with services desired by the public
4. Enhance the policy-making ability of the Mayor and Council by providing accurate information on program costs
5. Ensure the legal use of all city funds through a sound financial system and strong internal controls
6. Employ revenue policies that diversify revenue sources, distribute the costs of municipal services fairly, and provide adequate funds to operate desired programs

In order to meet these objectives, the city's policies are divided into eight general categories for ease of reference. These categories include: 1) Operating Budget Policies, 2) Capital Improvements Program (CIP) Policies, 3) Revenue and Expenditure Policies, 4) Reserve Policies, 5) Debt Management and Administration Policies, 6) Cash Management and Investment Policies, 7) Economic Development Revenue Bonds Policies and Criteria, and 8) Accounting, Auditing, and Financial Reporting Policies. It is recommended that all policies included in this document be adhered to.

Operating Budget Policies

At least one month before the preparation of the proposed annual budget, the City Manager will meet with the Mayor and Council members to review and deliberate all policy guidelines that may affect the proposed budget.

1. The budget is approved in the form of an appropriations ordinance after the Mayor and Council have advertised and conducted all required public hearings.
2. The City Charter requires that at least one public hearing be held on the proposed budget. Ordinance 3-23 requires that a budget public hearing be held in October or November of each year, prior to the transmittal of the City Manager's proposed budget.
3. The operating budget and CIP together shall serve as the annual financial plan for the city. They will serve as the policy documents of the Mayor and Council for implementing Council visions, goals, and objectives. The budget shall provide staff with the resources necessary to accomplish the Mayor and Council's determined service levels.
4. The City Manager shall annually prepare and present a proposed operating budget to the Mayor and Council at least two months before the beginning of each fiscal year. The Mayor and Council will adopt said budget no later than May 31 of each year. Funds may not be expended or encumbered for the following fiscal year until the budget has been adopted by the Mayor and Council.

5. The city defines a balanced budget as a budget that has operating revenues equal to operating expenditures. It is the city's policy to fund current year operating expenditures with current year revenues, inclusive of debt service. General Fund expenditures may exceed revenues in a given year only when the additional spending is funded by beginning fund balance and only for CIP expenditures or other one-time or non-recurring expenditures, as authorized by the Mayor and Council.
6. Each department and division prepares its own budget for review by the City Manager. Budget accountability rests primarily with each department. The basic format of the budget shall identify programs within organizational structures. Programs are defined as specific services provided to the public, other departments, or other organizations.
7. The operating budget is adopted at the fund level. During the year, it is the responsibility of the City Manager, Department Directors, and the Deputy Chief Financial Officer to administer the budget. The legal control, which the budget ordinance establishes, uses Generally Accepted Accounting Principles (GAAP).
8. As a management policy, budgetary control is maintained in the General, Special Revenue, and Enterprise Funds at the program level by the encumbrance of estimated purchase amounts prior to the release of purchase orders to vendors. Purchase orders that result in overruns of balances are not processed until sufficient appropriations are made available through approved intrafund transfers. Encumbered amounts at year-end are recorded as a reservation of fund balance and are reflected as an adjustment to the ensuing year's budget.
9. A five-year projection of revenues and expenditures for the General, Special Revenue, and Enterprise Funds is prepared each fiscal year to provide strategic perspective to each annual budget process.
10. All appropriations shall lapse at the end of the budget year if not expended or encumbered.
11. Any year-end operating surpluses will revert to fund balances for use in maintaining reserve levels set by policy (see policy on reserves) and the balance will be available for paygo capital projects and/or one-time expenditures.
12. The City Manager will submit budgetary reports to the Mayor and Council comparing actual revenues and expenditures with budgeted amounts quarterly.

Budget Transfers

The City Manager, or their designee has the authority to transfer budgeted amounts between departments within any fund, but changes in the total appropriation level for any given fund can only be enacted by the Mayor and Council through an amendment to the appropriations ordinance.

1. All budget transfers must receive approval by the Department Director and Budget Office regardless of the budget transfer amount. In addition, any budget transfer over $50,000 requires City Manager or designee approval.
2. City Manager or designee approval is required for transfers from one department to another.
3. Approval of the budget transfer must be obtained prior to requisition, encumbrance, or expenditure of funds taking place.

Fund Structure

1. The accounts of the city are organized into funds. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenue, and expenditures (or expenses, as appropriate).
2. Government resources are allocated to and accounted for in individual funds based on the purposes for which they are to be expended and the means by which spending activities are controlled. The city uses governmental funds and enterprise funds. Governmental funds are those through which most governmental functions of the city are financed. The acquisition, use, and balance of the city's expendable financial resources and the related liabilities (except for those accounted for in the enterprise funds) are accounted for through governmental funds.
3. The city's governmental funds are the General Fund, the Special Revenue Funds, the Capital Projects Fund, and the Debt Service Fund.
    a. The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund.

   b. The Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are restricted by legal and regulatory provisions or budgeted contributions from outside sources to finance specific activities. The city's Special Revenue Funds are the Special Activities Fund, the Community Development Block Grant Fund, and the Speed Camera Fund.
   c. The Capital Projects Fund is used to account for financial resources used for the acquisition or construction of major capital facilities and general capital construction, including: streets, parks, and public buildings (other than those financed by enterprise funds).
   d. The Debt Service Fund, which includes special assessments, is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.
4. The enterprise funds are the Water Fund, the Sewer Fund, the Refuse Fund, the Parking Fund, and the Stormwater Management Fund.
5. Creation of new funds should be based on the following criteria:
   a. The revenue source is ongoing; i.e., more than one fiscal year.
   b. The amounts to be recorded are material.
   c. Interest income is required to be allocated.
   d. The amounts are specifically designated.
   e. There is not another fund that can be used to account for the revenue source.
   f. There are special circumstances that have led management to create a separate fund.
   g. If the State or federal government requires a separate fund to account for a particular source of revenue then such a fund can and must be created.
   h. It is a requirement of GAAP to establish the fund.

Basis of Budgeting

1. Budgets for governmental and enterprise (or proprietary) funds are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). Accordingly, all governmental fund budgets are presented on the modified accrual basis of accounting. Under this method of accounting, revenue and other governmental fund resources are recognized in the accounting period in which they become susceptible to accrual—that is, when they become both "measurable and available" to finance current operating expenditures for the fiscal period.
2. In applying the susceptible to accrual concept to real and personal property tax revenue recognition, "available" means property tax revenue is recognized currently if levied before the fiscal year end and collected by intermediaries within 60 days after the fiscal year end. Utility and franchise fees, licenses and permits, fines and forfeitures, charges for services, and miscellaneous revenue (except investment earnings) are recorded as revenue when cash is received because they are generally not measurable until actually received. Investment earnings are recorded as earned since they are both measurable and available.
3. For grant revenue such as the Community Development Block Grant (CDBG) program, which is dependent upon expenditures by the city, revenue is accrued when the related expenditures are incurred. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. An exception to this general rule is principal and interest on general long-term debt which are recognized when due.
4. The enterprise fund budgets are presented on the full accrual basis of accounting. Under this method of accounting, revenue is recognized when earned and expenses are recognized when they are incurred. For example, earned but unbilled utility revenues are accrued and reported in the financial statements the same way they are incorporated within the operating budget. Enterprise fund capital purchases are budgeted in the operating budget and recorded as expenses during the year; at year-end, they are capitalized for financial statement purposes. This is the only area where the basis of budgeting differs from the basis of accounting in the city's audited financial statements.

Capital Improvements Program Policies

As with the operating budget, the City Manager submits a Capital Improvements Program (CIP) to the Mayor and Council. The CIP provides for improvements to the city's public facilities for the ensuing fiscal year and four years thereafter, and forms part of the city's financial plan. The first year of the plan establishes a capital budget for the new fiscal year. The remaining four years serve as a guide for use in determining probable future debt issuance needs and operating cost impacts. The Capital Budget is adopted at the fund level. CIP expenditures are accounted for in the Capital Projects Fund or the appropriate enterprise funds and are funded by a variety of sources. The city strives to maintain a high reliance on "paygo" financing for its capital improvements in order to maintain debt within prudent limits and to ensure that the rates charged in the enterprise funds are competitive with those in the surrounding area. For projects to be included within the CIP, they should normally be eligible for debt financing and have defined beginnings and ends, as differentiated from ongoing programs in the operating budget.

1. To qualify for inclusion in the CIP, a project must fall under one or more of the following categories:
    a. The acquisition of property for a public purpose
    b. The design and construction of a major new city facility or infrastructure
    c. The design and construction of a major addition or extension of an existing city facility or infrastructure
    d. The design and major improvement, rehabilitation, or repair of a city facility or infrastructure
    e. A significant one-time investment in new technology or upgraded technology infrastructure
2. Annually, a five-year CIP plan will be developed, analyzing all anticipated capital expenditures by year and identifying associated funding sources. The plan will also contain projections of how the city will perform over the five-year period in relation to the fiscal policies that refer to debt ratios.
3. The first year of the five-year CIP and any unspent funds from prior years will be appropriated as part of the annual budget process. The CIP will be appropriated by fund. At least semi-annually, the City Manager will notify the Council of any transfers between projects within a fund.
4. The city will maintain a capital projects monitoring committee composed of city staff, which will meet not less than once every six months to review the progress on all outstanding projects as well as to revise spending projections. Each CIP project will have a project manager who will prepare the project proposal sheet, ensure that project is completed on schedule, authorize all project expenditures, and ensure that all regulations and laws are observed. Project managers will be responsible for reporting project status to the committee.
5. If new project appropriation needs are identified at an interim period during the fiscal year, at the fund level, the appropriations ordinance will be utilized to provide formal budgetary authority for the increase. Any significant impact resulting from the change on the overall CIP and on the debt ratios will be indicated at that time.
6. The city shall actively pursue funding other than borrowing from other levels of government or from private sources for all projects for the CIP where practical to do so.
7. Capital projects shall be prioritized according to goals set by the Mayor and Council.
8. Unexpended project appropriations may be transferred to other projects within the same funding source with the approval of the City Manager, or designee.
9. Each year, a closing resolution will be submitted to the Mayor and Council to obtain formal authorization to close completed capital projects. The unexpended appropriations for these projects will be returned to the fund from which the appropriations were made. A report showing the amounts budgeted, expended, transferred, and returning to fund balance shall be provided.

Revenue and Expenditure Policies

1. The city will strive to develop and maintain a diversified and stable revenue stream to avoid becoming overly dependent on any single type of revenue, to minimize the effects of economic fluctuations on revenues, and ensure its ability to provide for ongoing services.
2. Budgeted revenues shall be estimated conservatively using accepted standards and estimates provided by the State, County, and other governmental agencies when available.
3. Revenue from "one-time" or limited duration sources will not be used to balance the city's operating budget.
4. As appropriate within the marketing of the recreation programs, higher non-resident fees may be charged and priority registration will be given to Rockville residents.
5. Restricted revenue shall only be used for the purposes legally permissible and in a fiscally responsible manner.

6. On an annual basis, the city will set fees and rates for the enterprise funds at levels which fully cover total direct and indirect operating costs and all capital outlay and debt service, except where the city is not the sole provider of the service and competitive rates must be taken into consideration. In these instances, fees and rates must at least cover all direct and indirect operating expenses.
7. The city shall actively pursue federal, State, County, and other grant opportunities when deemed appropriate. Before accepting the grant, the city shall thoroughly consider the implications in terms of ongoing obligations, indirect costs, and matching requirements in connection with the grant.
8. Gifts, bequests and donations will be evaluated to determine what, if any, obligations are to be placed upon the city. Gifts, bequests, and/or donations shall be used solely for the purpose intended by the donor.
9. General Fund revenues from Glenview Mansion conference rentals in an amount of $20,000 annually are to be set aside in accordance with Resolution 20-85 that are dedicated to the upkeep and furnishing of Glenview Mansion. The $20,000 is the maximum allowable amount of General Fund revenue to be set aside. Expenditures can only be authorized by the Director of Recreation and Parks.
10. An amount equal to 1 percent of the city's costs for capital projects involving the construction of, or major improvements to, buildings, parks, and other public structures is to be transferred annually from the General Fund to the Art in Public Architecture program in support of Ordinance 3-04, pending appropriation by the Mayor and Council.
11. An amount equal to one-tenth of 1 percent of the prior year's adopted General Fund budget is to be transferred annually from the General Fund to the Art in Public Places program in support of Ordinance 15-13, pending appropriation by the Mayor and Council.
12. Any budgeted General Fund Rockville Emergency Assistance Program (REAP) funds that remain unspent at the end of the fiscal year will be transferred to the REAP Special Activities Fund via a budget amendment in the following fiscal year.

Cost Recovery

The City of Rockville offers programs/services that are funded through a variety of means, including: user fees, grants, donations, fee-in-lieu, and taxpayer funds. Fees and charges for these programs/services shall be established according to these stated policies. Fees and charges shall be reviewed annually and adjusted accordingly by one or more of the following methods: annual change in the Washington-Arlington-Alexandria Consumer Price Index (CPI), comparison to surrounding jurisdictions, comparison to the private market, general market conditions, industry trends, and/or demand for the program/service.

Cost recovery targets are established to ensure the city maintains a balance between affordable programs/services and fiscal responsibility; has a quantifiable way to determine if city fees for programs/services are consistent with the city's intent; and has a transparent method of measurement. Cost recovery targets are defined as percent ranges. Target ranges shall be considered as guidelines; however, special circumstances, the nature and cost of each program/service, and the population to be served should be taken into consideration. Fees should be charged to all entities including federal, State, and County jurisdictions, unless exempt by law. The City Manager may exempt fees when it is in the city's best interest to do so, and in accordance with a business need.

Direct and Indirect Costs

Cost recovery targets shall be based on fully burdened cost, as defined by all direct and indirect or "overhead" charges. Direct costs include all personnel and operating expenditures that are accounted for in the operating budget. Direct costs do not include capital outlay that is accounted for in the operating budget or capital expenditures that are accounted for in the city's Capital Improvements Program. Indirect or "overhead" costs are established each year through the city's formal cost allocation calculation. This calculation establishes an overhead rate that is applied in circumstances where the city needs a fully burdened cost for cost recovery purposes.

When the city contracts out public employees to provide services to private individuals or businesses, such as police officers, the fully burdened cost should be charged to ensure that 100 percent of the employee's time is paid for by the user of the service.

Regulatory Programs

Regulatory services include planning, permits, and engineering. Cost recovery goals for these services should be 100 percent. However, in charging at this level, the city needs to establish and articulate standards for its performance in reviewing developer applications to ensure that there is "value for cost." Despite having a cost recovery goal of 100 percent, there are reasons why staff would recommend a fee below this policy goal. These reasons include benchmarking fees to surrounding communities, the ability of the community and developers to pay, and the level of compliance with regulations. In all instances, fees established below the full cost recovery goal imply that there is a level of community benefit to that service.

Recreation and Parks Programs

Cost recovery targets for Recreation and Parks programs/services are established using a four-tier pyramid methodology. Cost recovery is measured based on the expenditures of each individual cost center. All General Fund Recreation and Parks cost centers are included in the cost recovery pyramid, except for the administrative functions. If a program or service is out of compliance with the recovery target for two consecutive years, then that program or service has two years to achieve compliance or must have City Manager approval for being out of compliance. Please see *Supplemental Information* for the calculated cost recovery percentages.

The four-tier pyramid is comprised of the following:

1. Tier 1, Community Benefit – This is the largest tier of the pyramid and has the greatest amount of taxpayer support. This category represents basic community needs and is what makes Rockville a desirable and livable community. The target cost recovery for this category is 0 percent or greater. Community benefit areas include: parks and open space, trails, landscaping and trees, playgrounds, and general-use public facilities.

   The following Recreation and Parks cost centers are included in this tier: Athletic Field Services, Facilities Maintenance Services, Horticultural Services, Park Maintenance Services, Trails and Open Space Services, Senior Center Operations, Senior Citizen Support Services, Special Events, and Urban Forestry Maintenance.

2. Tier 2, Considerable Community Benefit – This is the second largest tier of the pyramid and has a significant amount of taxpayer support. This category represents an enhancement of basic services, emphasizing culture and community cohesion. The target cost recovery for this category is 20 percent to 50 percent. Considerable community benefit areas include: community recreation facilities, out-of-school time enrichment programs, teen and skate park programs, and senior recreation.

   The following Recreation and Parks cost centers are included in this tier: Croydon Creek Nature Center, Lincoln Park Community Center, Out-of-School Time Enrichment, Senior Citizen Recreation, Teens and Adventure Sports, Thomas Farm Community Center, and Twinbrook Community Recreation Center.

3. Tier 3, Balanced Community and Individual Benefit – This is the next tier of the pyramid and has an equal amount of taxpayer support and user fee support. This tier is a balance between programs/services that are offered by the private sector and programs/services that are viewed as public amenities or conveniences. The target cost recovery for this category is 30 percent to 70 percent. Balanced community and individual benefit areas include: arts, camps, Civic Center, and sports programs.

   The following Recreation and Parks cost centers are included in this tier: Arts, Civic Center Complex, Senior Citizen Sports and Fitness, Sports, and Summer Camps.

4. Tier 4, Considerable Individual Benefit – This is the smallest tier of the pyramid and has a significant amount of user fee support. Programs/services in this category are also available in the private sector, therefore less taxpayer

support is required. The target cost recovery for this category is 70 percent to 100 percent. Considerable individual benefit areas include: Swim and Fitness Center and childcare.

The following Recreation and Parks cost centers are in included this tier: Childcare and Swim and Fitness Center.

Reserve Policies

The city utilizes a variety of funds for recording the revenue and expenditures/expenses of the city. At each fiscal year end, operating surpluses that revert to fund balance over time constitute available reserves of the city.

Prioritization of Fund Balance Use – When an expense is incurred for which both restricted and unrestricted (committed, assigned, unassigned) net assets are available, the city will first apply restricted resources.

General Fund

Unassigned Minimum Fund Balance Reserve – The city will maintain an unassigned General Fund fund balance at a level not less than 20 percent of annual adopted General Fund revenue. The purpose of this unassigned balance is to alleviate significant unanticipated budget shortfalls and to ensure the orderly provisions of services to residents. This is the minimum level necessary to maintain the city's creditworthiness and maintain adequate cash flows. Use of funds below the 20 percent required level must be approved by specific action of the Mayor and Council.

Unassigned Fund Balance – To the extent that the General Fund unassigned fund balance exceeds the target, the city may draw upon the fund balance to provide paygo financing for capital projects, for other significant one-time items, or for additional contributions to reduce the OPEB or Pension unfunded liabilities. In addition, Mayor and Council or the City Manager may commit or assign the fund balance that exceeds the target, respectively.

Contingency Account – A contingency account equal to a maximum of 1 percent of the city's General Fund budgeted appropriations will be maintained annually in the Non-Departmental budget. This account will be made available for unanticipated, unbudgeted expenditures of a non-recurring nature and/or unexpected cost increases that require the City Manager's approval. All spending from the contingency account shall be reported to the Mayor and Council.

Debt Service Fund

Restricted Minimum Cash Reserve – The city will maintain a cash balance in the Debt Service Fund of at least 10 percent of the average annual outstanding principal on the city's debt service schedule. This level of reserve protects against increases in the city's debt service expenditures related to new bond issues, such as the cost of issuance and variable market rates.

Enterprise Funds

Working Capital Reserves – The city will maintain an adjusted working capital balance (unrestricted net position) for the enterprise funds equal to the following: one month of operating expenses for the Refuse and Parking funds, three months of operating expenses for the Stormwater Management Fund, and six months of operating expenses for the Water and Sewer funds. Adjusted working capital is defined as cash, less unspent bond proceeds (resources planned for capital spending), plus short term receivables, less short term payables (excluding debt service). Operating expenses are considered the personnel, operating, and administrative costs of the fund.

Working Capital Improvement Plans – Any Enterprise Fund with a negative working capital balance must have a plan that will allow the fund to show a positive working capital balance within the rate setting period for each fund, which generally is five years. Rates and fees should be set accordingly and the Reserve Deficiency guidelines set below should be followed.

Reserve Deficiencies

If reserves in any city fund fall below the prescribed minimums, the city will implement the following budgetary strategies to replenish funding deficiencies:

1. Seek reductions in recurring expenditures
2. Seek to increase current revenue streams or develop new revenue sources
3. Seek the use of ongoing grant funding to alleviate operating expenditures

Debt Management and Administration Policies

1. Debt management will provide for the protection and maintenance of the city's AAA/Aaa bond rating, the maintenance of adequate debt service reserves, compliance with debt covenant provisions, and appropriate disclosure to investors, underwriters and rating agencies.
2. The city's compliance officer is the Chief Financial Officer. Compliance monitoring will be performed annually.
3. The term of any city debt issue, including lease-purchases, shall not exceed the useful life of the assets being acquired by the debt issue.
4. All debt issuance shall comply with federal, State, and city charter requirements. All IRS regulations in regard to post issuance tax compliance will be followed.
5. The city shall maintain an ongoing performance monitoring system of the various outstanding bond indebtedness issues and utilize this monitoring system as a performance criterion for the administration of the city's outstanding indebtedness. This is particularly important as funds borrowed for a project today are not available to fund other projects tomorrow and funds committed for debt service payments today are not available to fund operations in the future.
6. The city shall maintain all spending records related to bond issuance until at least three years after the final maturity is redeemed.
7. The city will maintain good, ongoing communication with bond rating agencies about its financial condition. The city will follow a policy of full disclosure on every financial report and bond prospectus (Official Statement).
8. Accompanying each debt issue will be an assessment of the city's capacity to repay the debt. The assessment will address the effects on the current operating budget, as well as identify the resources that will be utilized to repay the debt.
9. Long term borrowing will not be used to finance current operations or normal maintenance and will only be considered for significant capital and infrastructure improvements.
10. The city will try to keep the average maturity of general obligation bonds at or below twenty years.
11. The city will generally conduct financings on a competitive basis. However, negotiated financings may be used due to market volatility or the use of an unusual or complex financing or security structure.
12. The city will not issue tax or revenue anticipation notes.
13. The city will strive to maintain a high reliance on paygo financing for its capital improvements.
14. Neither Maryland State law nor the City Charter mandates a limit on municipal debt. However, the city will strive to maintain its net tax-supported debt at a level not to exceed 1 percent of the assessed valuation of taxable property within the city.
15. The city will strive to ensure that its net tax-supported debt per capita does not exceed $1,642. This per capita dollar limit is adjusted annually in accordance with the change in the Consumer Price Index for All Urban Consumers (CPI-U) in the Washington-Arlington-Alexandria area. This debt measure should be calculated for the debt associated with the Debt Service Fund and for the combination of the debt associated with the Debt Service Fund and the Parking Fund.
16. The city will strive to ensure that its net tax-supported debt per capita as a percentage of federal adjusted gross income does not exceed 2.5 percent.
17. The city will strive to ensure that its amortization rate shall be at least 25 percent in five years and 50 percent in ten years.
18. Required annual tax supported debt service expenditures should be kept at or below 15 percent of the city's annual adopted General Fund expenditures. This ratio reflects the city's budgetary flexibility to respond to changes in economic conditions.

19. If two or more of policies #14 through #18 are violated, the Mayor and Council will immediately discuss how to take steps to address the issues.
20. The city will set enterprise fund rates at levels needed to fully cover debt service requirements as well as operations, maintenance, administration and capital improvement costs. The ability to afford new debt for enterprise operations will be evaluated as an integral part of the city's rate review and setting process.
21. Debt service coverage ratios will be calculated annually for all of the city's enterprise funds. A minimum of a 1.2 coverage ratio should be maintained for each of the utility funds.

Refinancing

Periodic reviews of all outstanding debt will be undertaken to determine refinancing opportunities. Refinancings will be considered (within federal tax law constraints) under the following conditions:

1. There is a net economic benefit.
    a. In general, refinancings for economic savings will be undertaken whenever net present value savings of at least 5 percent of the refunded debt can be achieved.
    b. Refinancings that produce net present value savings of less than 5 percent will be considered on a case-by-case basis, provided that the present value savings are at least 3 percent of the refunded debt.
    c. Refinancings with savings of less than 3 percent will not be considered unless there is a compelling public policy objective.
2. It is needed to modernize covenants that are adversely affecting the city's financial position or operations.
3. The city wants to reduce the principal outstanding in order to achieve future debt service savings, and it has available working capital to do so from other sources.

Cash Management and Investment Policies

It is the city's policy to invest funds not required for immediate expenditure in a manner that conforms to all State of Maryland statutes governing the investment of public funds. The Investment Officer or an appropriate designee is authorized to invest such funds until the time they will be needed in such investments as are authorized in in the city's Statement of Investment Policy. The Policy represents the financial boundaries within which its cash and investment management process will operate.

The city's priorities for the investment and management of public funds are as follows:

1. Safety of principal: Investments of the city shall always be undertaken with a view toward ensuring that there will be preservation of the principal.
2. Liquidity: The maturity mix of the investment portfolio will be continuously monitored by the Investment Officer with a view toward reasonable estimation of the timing of the city's expenditure needs, so that sufficient liquidity is maintained to meet operating and capital requirements.
3. Return on investments: The city's investment program will be formulated with the objective of attaining a favorable rate of return throughout budgetary and economic cycles, taking into account the city's investment risk constraints established elsewhere in this policy.

The Chief Financial Officer shall submit the Statement of Investment Policy to the Mayor and Council at least every five years for their review and adoption. This will allow the Investment Policy to be updated with legislative changes as well as to reflect best practices in municipal finance.

Economic Development Revenue Bonds Policies and Criteria

The city will review requests for tax-exempt financing from non-profit organizations seeking to locate or expand their operations within the city on a case-by-case basis. The city will only participate in these financing programs with non-profit organizations which comply with the policies and criteria stated below.

General Requirements

1. Where Economic Development Revenue Bonds (EDRB) are issued, the city may restrict the placement of bonds by the underwriter. All EDRB shall contain on the face thereof a statement to the effect that neither the full faith and credit nor the taxing power of the city or political subdivision is pledged to the payment of the principal, interest, or other costs of the bonds.
2. An annual administrative fee of 12.5 basis points will be due and payable at closing and on an annual basis thereafter while the bonds are outstanding. All legal and administrative costs incurred in the course of reviewing, pursuing, and defending any and all litigation in any way related to these financing agreements shall be borne by the borrowers regardless of whether a financing agreement is ever ultimately consummated.

Policies and Objectives

The objectives of city participation in tax-exempt financing of non-profit organizations are to:

1. Support the presence of non-profit organizations in the city which not only strive to achieve their non-profit mission but also enhance the employment base of the city; and
2. Promote the general health and welfare of city residents through the support of medical, educational, and other charitable endeavors.

It is the policy of the City of Rockville to participate in tax-exempt financing programs solely for projects that meet all of the following criteria:

1. The project is of a non-speculative nature (i.e. projects which are developed for a specific occupant).
2. The project complies with federally mandated tax legislation restricting the use of tax exempt financing to qualified Section 501 (c) (3) organizations.
3. The project furthers the charitable purpose of the non-profit.
4. The construction costs of the project exceed $10,000,000.
5. The organization must be a tax-exempt entity qualified under Section 501 (c) (3) of the Internal Revenue Code of 1986, as amended. A copy of the organization's IRS Determination Letter must be provided to the city prior to bond closing.
6. The underwriter must provide a letter to the city stating that the underwriter has reviewed the financial aspects of the proposed project and has deemed the project financially feasible.
7. Any school which is a non-collegiate educational institution as defined under Education Article 2-206 of the Annotated Code of Maryland must hold a Certificate of Approval issued by the State Board of Education. Schools which have a relationship with a bona fide church organization must have received a determination from the State Board of Education stating that they are exempt from the need for a Certificate of Approval.
8. Organizations that provide medical or health services must be properly licensed by the County, the State, and/or the federal government, as applicable.
9. Religious organizations or organizations affiliated with a religious organization must obtain a letter of preliminary advice from the city's bond counsel to the effect that the sectarian benefit, if any, to a religious organization from the use of the facilities that are to be bond financed is not in violation of State or federal constitutional limits on the separation of church and state such as to preclude the issuance of tax exempt bonds under State or federal law.
10. The organization must submit to the city a letter of good standing from the State of Maryland State Department of Assessments and Taxation at the time the request is filed.

Accounting, Auditing, and Financial Reporting Policies

1. It will be the policy of the City of Rockville to provide all financial information in a thorough, timely fashion and in a format that is easy for the Mayor and Council, residents, Committees, and city staff to understand and utilize.
2. The city's accounting finance systems will be maintained in accordance with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board (GASB).
3. The basis of accounting within governmental fund types used by the City of Rockville is modified accrual as well as the "current resource measurement focus." Under this method of accounting, revenue is recorded when susceptible to accrual, such as when measurable and available for the funding of current appropriations. All enterprise funds follow the accrual basis of accounting, as well as the "capital maintenance measurement focus." Under this method of accounting, revenues are recognized when earned, as billed and unbilled, and expenses are recorded when incurred.
4. The approval for allowance and write off transactions related to uncollectible accounts is delegated to the Director of Accounting.
5. The city places continued emphasis on the maintenance of an accounting system which provides strong internal budgetary and accounting controls designed to provide reasonable, but not absolute, assurances regarding both the safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and reports, such as the budget and the Annual Comprehensive Financial Report as well as the maintenance of accountability of assets.
6. An independent audit of the City of Rockville is performed annually. The auditor's opinion will be included in the city's Annual Comprehensive Financial Report. The city will strive for an unqualified auditor's opinion.
7. An independent audit firm will be selected through a competitive process. The independent audit contract term will be five years with no more than two one-year optional renewals. The Mayor and Council will award the audit contract upon the recommendation of the City Manager and Chief Financial Officer.
8. The City of Rockville issues an Annual Comprehensive Financial Report within four months of the close of the previous fiscal year. It will be posted to the city's website within six months of the fiscal year end. The Annual Comprehensive Financial Report will be submitted annually to the Government Finance Officers Association (GFOA) for peer review as part of the Certificate of Achievement for Excellence in Financial Reporting program. The Annual Comprehensive Financial Report and all other reports prepared by the auditors, including management's response to those reports will either be presented to the Mayor and Council at a regularly scheduled Council meeting or distributed to the members of the Mayor and Council within six months of the fiscal year end.
9. The city offers its employees a defined benefit pension plan and a defined contribution plan. The plans are administered by the Retirement Board comprised of seven members, of which six are appointed by the Mayor and Council to serve three-year terms.
10. The retirement plans do not issue separate financial statements, but plans shall be included as part of the city's financial statements and accordingly be subjected to an annual audit.
11. The city's annual contribution toward the pension plan shall be determined by an independent actuary and published in an annual actuarial report. The city will annually meet its obligation to funding its share of the pension plan contribution out of its operating budget. The funding of the Plan will be in accordance with the Retirement Board's adopted funding policy.
12. The city prefunds its retiree health benefits through the Retiree Benefit Trust in accordance with GASB 75 based upon an actuarial valuation study. The study shall be completed every other year. The Retiree Benefit Trust will strive to maintain a funded level of 100 percent.

Major Policy Documents

In addition to the city's Financial Management Policies, the following policy documents guide the city's strategic planning and ongoing operations, including the preparation and execution of the city's annual operating budget and CIP. The actual policy documents can be found at www.rockvillemd.gov/policies.

Bikeway Master Plan

The Rockville Bikeway Master Plan was originally adopted in October 1998 and updated in April 2004. A new Plan was approved by the Planning Commission in September 2016, and adopted by the Mayor and Council in April 2017. The plan includes new bicycle facility types, recommended crosstown routes, proposed bike lane locations, bicycle planning best practices, and new bicycle safety and promotion programs. The updated plan establishes a bikeway network that supports bicycling for recreational, commuting, business, and social trips. The Pedestrian and Bicycle Safety (TD26) CIP project funds the implementation of some bicycle facilities included in this plan. For additional information, please contact the Bicycle and Pedestrian Coordinator in the Department of Public Works at (240) 214-8527.

City Charter

The City of Rockville incorporated through the adoption of a City Charter in 1860. The Charter empowers the city to pass ordinances, in accordance with the laws of the State of Maryland, necessary for the good governance of the city. For additional information, please contact the Office of the City Clerk/Director of Council Operations at (240) 314-8280, or visit the city's website.

City Code

The City Code contains all general and permanent ordinances of the City of Rockville. These ordinances are codified in accordance with State law. For additional information, please contact the Office of the City Clerk/Director of Council Operations at (240) 314-8280 or visit the city's website.

Climate Action Plan

Cities across the nation are taking leadership roles to reduce greenhouse gas emissions and prepare the community resiliency to adapt to a changing climate. The Mayor and Council adopted Rockville's first Climate Action Plan (CAP) on January 10, 2022. The plan charts an ambitious course for reducing greenhouse gas emissions from the community and municipal government operations by at least 50 percent below 2005 levels by 2030 and carbon neutrality by mid-century. The plan includes a list of 42 actions that are focused on equitably reducing greenhouse gas emissions, strengthening resiliency, and developing a framework to oversee and monitor progress. Recognizing the disproportionate impacts that low-income and communities of color experience, the plan prioritizes equity by protecting vulnerable communities and improving access to environmental benefits. Climate actions involve energy efficiency, renewable energy, electric vehicles and sustainable transportation, land use management, materials and waste management, resiliency, and public engagement and oversight. CAP implementation requires city investment in new technologies and projects, updated policies and ordinances, increased staff capacity, and the development or expansion of programs and services. For additional information, please contact the Environmental Management Division of the Department of Public Works at (240) 314-8500 or visit the city's website.

Complete Streets Policy

The "Complete Streets" approach is being implemented by transportation agencies at the local, regional, and state levels across the country. Rockville is one of the first cities of its size to adopt a comprehensive Complete Streets Policy. The goal of Complete Streets is to provide streets that have facilities for all users, including pedestrians, bicyclists, transit users, and motorists, to the extent appropriate for the land use or the context of the street. The Mayor and

Council adopted the policy in July 2009. Projects are implemented for new streets and whenever there is an opportunity to modify or repave an existing road. For additional information, please contact the Department of Public Works at (240) 314-8500 or visit the city's website.

Comprehensive Plan

Rockville's Comprehensive Plan was adopted on August 2, 2021. It incorporates, with updates, the previously adopted East Rockville (2004), Lincoln Park (2007), Twinbrook (2009), and Rockville Pike (2016) Neighborhood Plans; the Bikeway Master Plan (2017); and an amendment relating to Historic Preservation (2013), which endorsed Rockville becoming part of Heritage Montgomery. The new plan reaffirmed the city's commitment to neighborhoods, while also bringing new vision regarding the need for a variety of housing options, a vital Town Center, a clean environment, a thriving economy, a wide range of parks and open spaces, a multi-modal transportation system, and community involvement in planning and city government. At its core, the Plan acts as a tool for guiding future development and conservation. For additional information, please contact the Department of Community Planning and Development Services at (240) 314-8200 or visit the city's website.

Comprehensive Transportation Review

In 2004, Rockville's Mayor and Council adopted the Comprehensive Transportation Review (CTR). This policy applies to new development or redevelopment applications filed on or after September 29, 2004. The policy was updated in 2011 and 2018. The CTR lists the transportation requirements for all new development applications. One of the main objectives of these requirements is to ensure that development in Rockville addresses the needs of all transportation users—transit users, motorists, pedestrians, and bicyclists, to the extent appropriate for the land use. In order to meet this objective, the CTR requires developers to provide a Transportation Report that assesses multimodal impacts to a site and requires mitigation measures to alleviate impacts to the transportation system as a result of the new development. For additional information, please contact the Department of Public Works at (240) 314-8500, or visit the city's website.

Electric Vehicle Readiness Plan

The City of Rockville adopted the city's first Electric Vehicle (EV) Readiness Plan on March 24, 2025. The plan contains 26 actions in four categories to help support the conversion from combustion engine vehicles to electric vehicles in City of Rockville for residents, workers, and visitors. Research, consultant analysis, best practices analysis, Mayor and Council guidance, and public input went into forming the plan and its actions. For additional information, please contact the Environmental Management Division at (240) 314-8870 or visit the city's environmental website.

Investment Policy

The City of Rockville's Investment Policy is a guide for the investment of public funds not required for immediate expenditure. The policy assures compliance with federal, State, and local laws governing the investment of public monies. The policy assures that sufficient liquidity is available to meet normal operating and unexpected expenditures, and protects the principal monies entrusted to the city while generating the maximum amount of investment income. The policy is reviewed annually and is revised as needed. The Policy was last updated in June 2026. For additional information please contact the Finance Department at (240) 314-8400, or visit the city's website.

King Farm Farmstead Master Plan

The King Farm Farmstead Master Plan is a long-range plan document that sets overall conceptual direction for the adaptive rehabilitation and reuse of the historic site that was approved by the Mayor and Council on December 8, 2025. The master plan envisions the farmstead as a hub for community life. It will provide a multipurpose hall for performances, markets, and large gatherings; flexible rooms for arts, technology, and wellness; and specialized spaces for a teaching kitchen, makerspaces, and childcare. In addition to programming inside the buildings, the plan recognizes the importance of the farmstead's landscape. Gardens, open lawns, and its historic corridor will be

preserved and integrated into the site design, illustrating the importance of agriculture in Rockville and the stories of those who lived and worked on the land. For additional information, please review the King Farm Farmstead Master Plan Implementation - Phase 1 (RB27) CIP project and contact the Department of Recreation and Parks at (240) 314-8620.

Neighborhood/Area Plans

Rockville's Comprehensive Plan establishes citywide policies and priorities, but it also recognizes that different parts of Rockville have different needs and goals. When desired by a neighborhood and upon direction by the Mayor and Council, Comprehensive Planning and other city staff work with communities to identify concerns, goals, and recommended action steps. Once these neighborhood-specific plans are reviewed, amended, and adopted by the Planning Commission and Mayor and Council, they become part of the overall Comprehensive Plan. Neighborhood plans integrate local goals with long-range citywide policies and programs.

Neighborhood plans typically address major aspects of the community, including: land use and zoning, housing, public safety, transportation, pedestrian and bicycle circulation/safety, community services and facilities, historic preservation, and the environment. When a planning area has more commercial activity, such as Town Center or Rockville Pike, the focus also includes such relevant aspects as economic development.

Major adopted Neighborhood Plans include:

- Rockville Pike, adopted August 2016
- Twinbrook, adopted May 2009
- Lincoln Park, adopted February 2007
- East Rockville, adopted March 2004
- Town Center, adopted January 2025

Pedestrian Master Plan

As recommended by the Vision Zero Action Plan and the Rockville Comprehensive Plan, the Department of Public Works developed a Pedestrian Master Plan, which was adopted by the Mayor and Council on October 30, 2023. This plan provides an overview of the pedestrian network and identifies policy updates and facility improvements to encourage safer walking/rolling and create a better overall pedestrian experience that addresses the unique issues faced by pedestrians and people with disabilities. The Pedestrian and Bicycle Safety (TD26) and Sidewalks (TE26) CIP projects fund the implementation of some pedestrian facilities in the city. For additional information, please contact the Bicycle and Pedestrian Coordinator in the Department of Public Works at (240) 214-8527.

2020 Recreation and Parks Strategic Plan

The Recreation and Parks Strategic Plan (Plan) is a long-range plan document that sets overall direction in terms of goals and objectives for parks and recreation in the City of Rockville for the next five to ten years. This city's parks, recreation, and open spaces serve a diverse population of city residents, but also non-city residents, who frequently come from well beyond the city's borders, and a large employment base. The current Recreation and Parks Strategic Plan was adopted by the Mayor and Council on November 9, 2020. The Plan was based on information from community input, the results of a statistically-valid survey of residents, and current data upon which future investments and programming can be based. The Plan also includes measurable strategies that established recommendations, goals, policies, and guidelines. For additional information, please contact the Department of Recreation and Parks at (240) 314-8620.

RedGate Park Master Plan

The RedGate Park Master Plan is a long-range plan document that sets overall direction for the approximately 130-acre site that was approved by the Mayor and Council on October 17, 2022. Formerly a golf course, RedGate Park is envisioned to be an arboretum and predominantly passive park that emphasizes natural habitat and pathway

enhancements throughout. In addition to the existing parking lot and entry drive, the central park area will include features and amenities interwoven with the natural habitat areas—including a visitor center, community gardens, picnic area, playground, dog park, and amphitheater with an associated deck overlook. Over time, the entire park will be developed as an arboretum to feature arboretum plant and tree specimens and collections. Interpretive signage will be integrated into natural environments and park features with access along the pathway network. The Plan will help inform future budget discussions relating to park, recreation, and open space needs and priorities for the city. For additional information, please review the RedGate Park Master Plan Implementation (RE23) CIP project and contact the Department of Recreation and Parks at (240) 314-8620.

Vision Zero Action Plan

In the summer of 2020, the Mayor and Council adopted the Vision Zero Action Plan, which outlines thirty different actions that need to be carried out to increase traffic safety for all people and eliminate traffic-related fatalities and serious injuries. Vision Zero is a multidisciplinary approach, bringing together diverse stakeholders through throughout the community as well as cross-agency collaboration including traffic planners, roadway engineers, police, public engagement specialists, and policymakers to address this complex problem. Vision Zero acknowledges that many factors contribute to safe mobility, including roadway design, speeds, behaviors, technology, and policies, and sets clear goals to achieve the shared goal of zero fatalities and severe injuries. Each quarter the city's Vision Zero coordinator submits a status report to the Mayor and Council providing updates and progress for each of the actions. For additional information, please contact the Vision Zero Coordinator at (240) 314-8527.

Water and Wastewater System Studies

Rockville's water and wastewater systems are periodically assessed for adequate capacity, compliance with federal and State Laws, reliable service delivery, and system resiliency. These assessments identify operational strategies, as well as capital projects, to cost-effectively address these four goals. The assessments include findings on the systems' ability to provide adequate water and wastewater capacity to support the Master Plan level of development; meet State and federal regulations that include increasingly more stringent water quality standards; provide reliable service due to aging infrastructure which requires increased maintenance; and evaluate the vulnerabilities, threats, and consequences from potential hazards and prepare emergency response plans. The Water System Studies provide guidance on treatment and distribution systems. The Risk and Resilience Assessment considers natural hazards and malevolent acts on the Water System and the Emergency Response Plan includes plans and procedures to respond to natural hazards or malevolent acts that threatens safe drinking water. Wastewater Studies provide guidance on the collection systems in the Rock Creek, Watts Branch, and Cabin John sewer sheds. For additional information, please contact the Department of Public Works at (240) 314-8500 or visit the city's website.

Watershed Management Plans

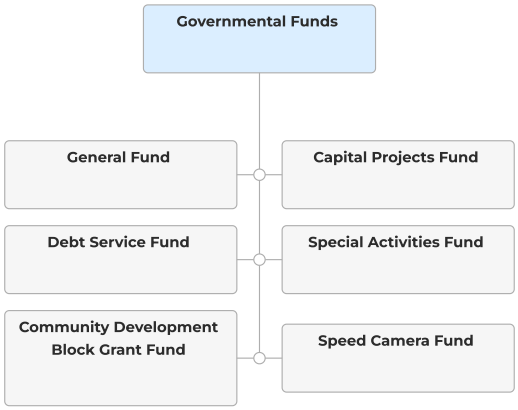
High levels of runoff and urban pollutants from existing development in Rockville exacerbate stream erosion and degrade water quality and aquatic life. To address these problems, the city has conducted assessments of the health of the city's three watersheds. These assessments include findings on overall stream conditions including stream side habitat, erosion, sources of pollution, and strategies to restore and maintain the waterways. Rockville's Clean Water Act permits (issued by the Maryland Department of the Environment on behalf of the U.S. Environmental Protection Agency) ensure that none of the city's own activities threaten the quality of Rock Creek, Watts Branch, and/or Cabin John Creek, and support State initiatives to improve the Potomac River and the Chesapeake Bay. The permits also dictate the minimum requirements for the city's stormwater management and sediment control programs. For additional information, please contact the Environmental Management Division at (240) 314-8870 or visit the city's environmental website.

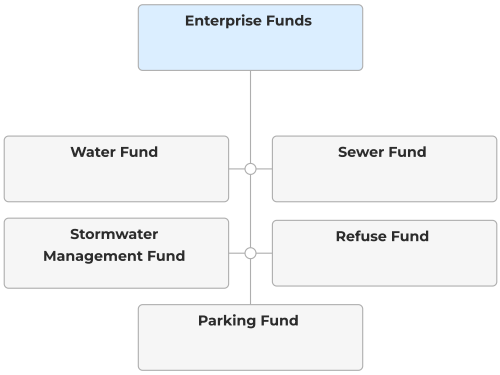
Funds Summary Overview

The Fund Summaries section provides a comprehensive and transparent overview of the city's financial performance by consolidating financial data across all fund types and presenting it in a clear, accessible format. This section is designed to help readers understand both the overall financial picture and the individual dynamics of each fund.

The consolidated financial summaries present total resources and uses across all fund types using a range of summary formats, allowing for a high-level view of how the city's financial resources are generated and allocated. This section includes descriptions of major revenue sources and major expenditure types. These summaries offer important context for understanding the scale, composition, and balance of the city's finances as a whole and include projections for fund balances in governmental funds, and working capital for enterprise funds.

Each fund is also presented individually through a detailed fund summary that includes the adopted budget alongside four years of historical financial data. These summaries highlight key revenue and expenditure trends and demonstrate each fund's compliance with the city's financial management policies. In addition, this section includes a five-year financial outlook for each fund. The outlook provides insight into the projected financial trajectory of operations, identifies key assumptions and policy considerations, and evaluates projected compliance with established financial management policies over the forecast period.





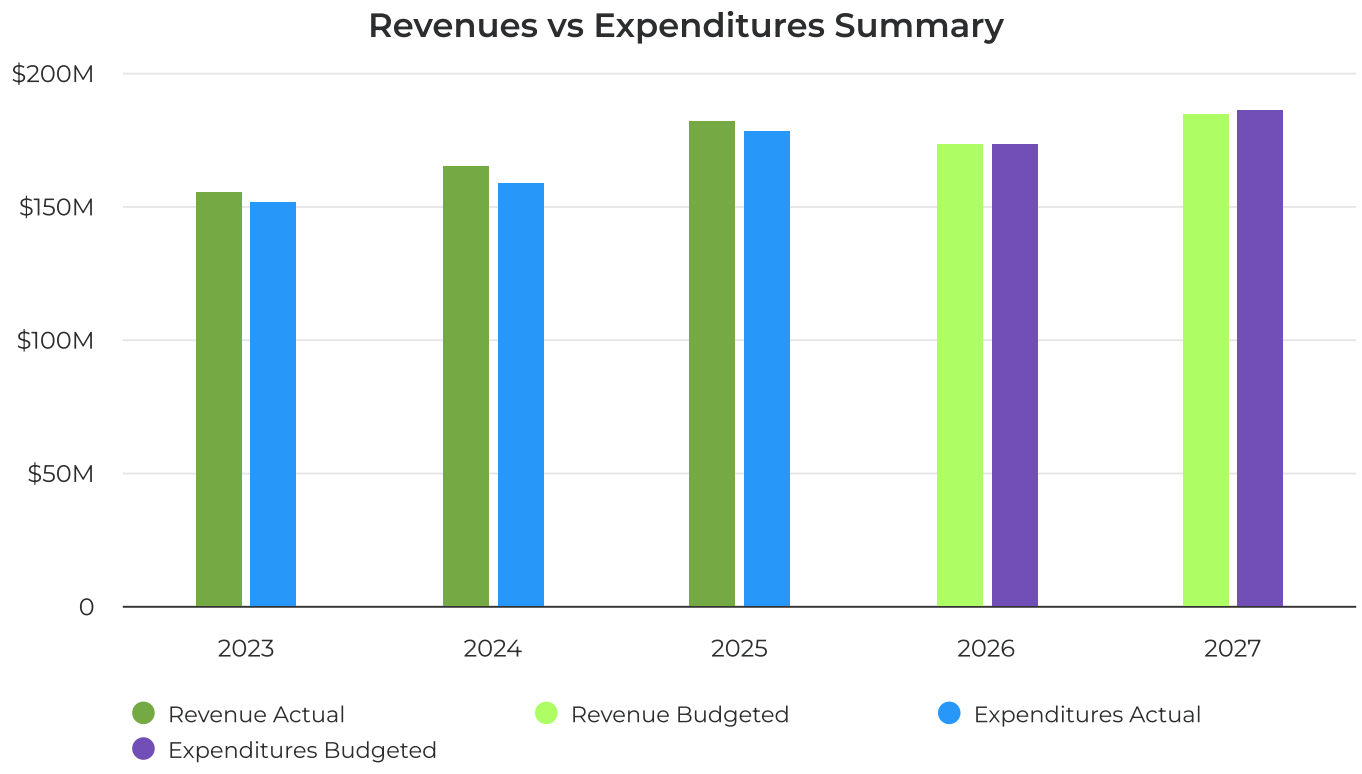
Consolidated Financial Summary

The Consolidated Financial Summary presents total resources and total uses across all fund types for the City of Rockville's operating funds for FY 2023 through FY 2027. While the budget document displays information for all funds, the General Fund, Debt Service Fund, Capital Projects Fund, Water Fund, Sewer Fund, Parking Fund, and Stormwater Management Fund are considered major funds for accounting purposes. In governmental accounting, a major fund is one that holds a significant portion of a government's financial resources or activities.

Governmental funds are those through which most governmental functions of the city are financed. The acquisition, use, and balance of the city's expendable financial resources and the related liabilities (except for those accounted for in the enterprise funds) are accounted for through governmental funds.

The city's governmental funds are the General Fund, the Special Activities Fund, the Community Development Block Grant Fund, the Speed Camera Fund, the Capital Projects Fund (multi-year capital), and the Debt Service Fund. The city has one nonmajor blended component unit, Rockville Economic Development, Inc. (REDI) which is budgeted as a cost center within the General Fund for the city's annual contribution to REDI. For financial statement purposes, REDI operations are shown as a special revenue fund.

Enterprise funds account for operations financed and operated in a manner similar to private business enterprises, where the cost of expenses, including both operating and capital, are financed or recovered from the users of the services rather than general taxpayers. The city's enterprise funds include the Water, Sewer, Refuse, Parking, and Stormwater Management funds.



The Consolidated Financial Summary that follows details each category of revenues and expenditures across all city funds and functions. See individual fund summaries for details regarding each specific fund.

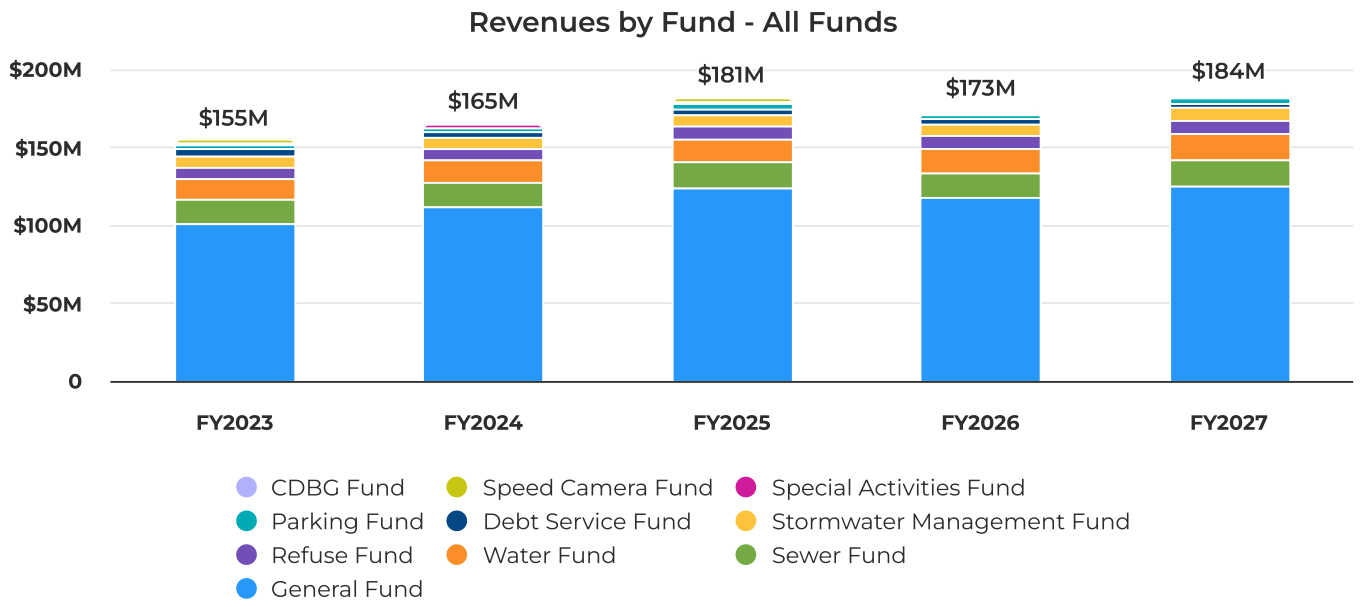
Consolidated Financial Summary - All Funds

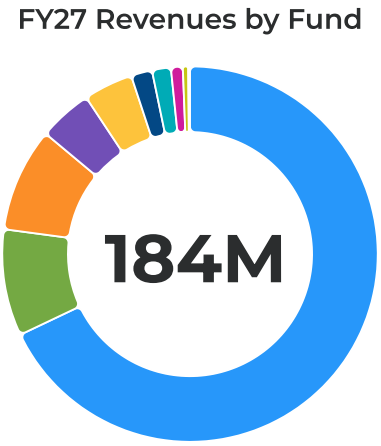
Consolidated Financial Summary - All Funds

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Revenues					
Use of Money & Property	$4,306,027	$6,102,715	$6,934,264	$4,446,030	$4,532,820
Charges for Service	$47,711,251	$49,984,842	$52,627,838	$53,742,340	$57,465,300
Other Revenue	$11,209,670	$11,858,141	$16,785,986	$10,471,550	$11,103,780
Licenses & Permits	$4,296,688	$4,295,341	$4,451,156	$5,537,070	$5,174,180
Fines & Forfeitures	$2,010,265	$4,491,818	$4,878,341	$3,284,100	$3,963,000
From Other Gov't.	$32,781,502	$35,352,133	$40,049,846	$38,347,360	$42,289,990
Property Taxes	$46,164,162	$46,896,541	$48,781,879	$51,720,750	$53,790,100
Transfers In	$6,122,190	$6,039,800	$6,830,410	$5,448,910	$5,890,870
Total Revenues	**$154,601,755**	**$165,021,331**	**$181,339,720**	**$172,998,110**	**$184,210,040**
Expenditures					
Personnel	$68,293,139	$73,718,458	$78,981,505	$85,406,020	$90,480,010
Operating	$27,121,646	$29,861,454	$35,103,747	$32,877,670	$34,320,560
Capital Outlay	$7,064,970	$7,234,505	$13,470,524	$6,510,670	$7,416,230
Principal	$3,705,374	$3,246,802	$3,322,537	$2,382,000	$2,371,000
Interest	$3,793,690	$3,511,029	$3,680,287	$3,566,000	$3,220,500
Other	$16,718,802	$17,664,405	$19,072,457	$21,434,370	$23,542,600
Transfers Out	$6,239,325	$6,039,800	$6,830,410	$5,448,910	$5,890,870
Administrative	$4,343,100	$4,607,200	$5,032,100	$5,627,000	$6,098,500
CIP Transfer	$14,207,000	$12,789,580	$12,973,513	$9,800,000	$12,300,000
Total Expenditures	**$151,487,046**	**$158,673,233**	**$178,467,080**	**$173,052,640**	**$185,640,270**
Total Revenues Less Expenditures	**$3,114,709**	**$6,348,098**	**$2,872,640**	**-$54,530**	**-$1,430,230**

The financial summaries that follow present total resources and total uses for the City of Rockville's 10 operating funds for FY 2027. The summaries offer different presentations of data including the summarized revenue and expenditures by fund, by department, and by object or source. In governmental accounting, departments are considered functional units that are used to organize, manage, and report financial activities. The total adopted FY 2027 operating budget equals $186.8 million, an increase of 6.5 percent from FY 2026. Appropriations for each fund are the greater of budgeted revenue or budgeted expenditures.

Revenues by Fund - All Funds



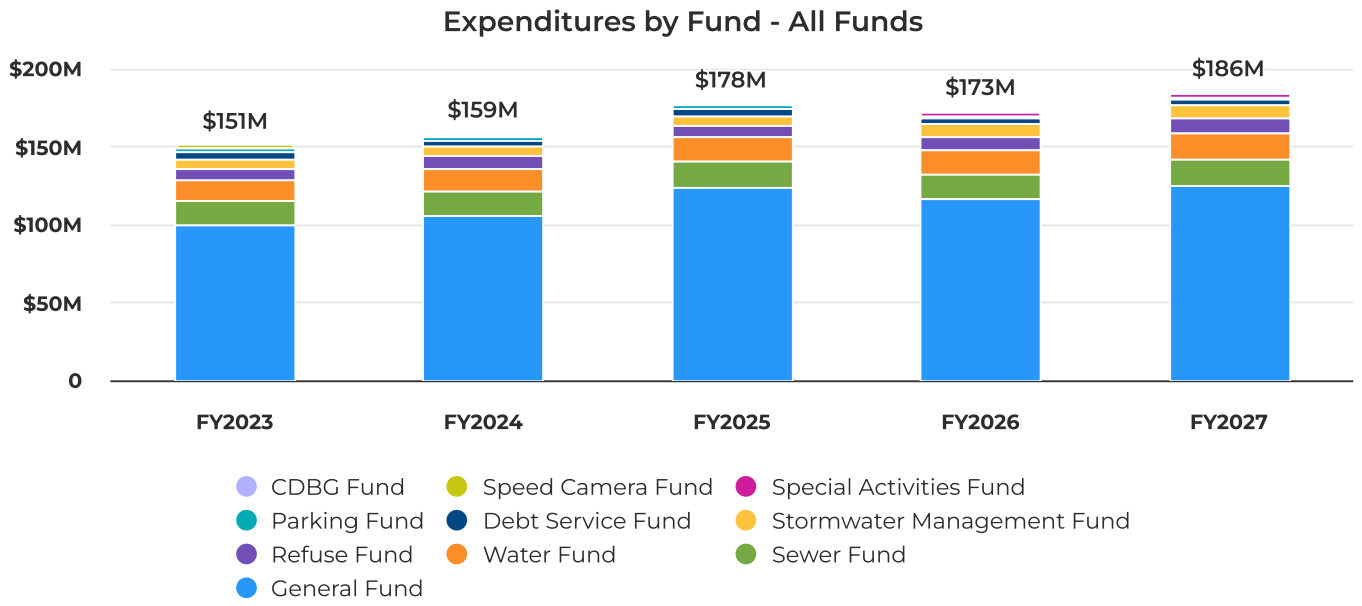


General Fund	**$125,138,300**	67.93%
Water Fund	**$16,944,290**	9.20%
Sewer Fund	**$16,475,400**	8.94%
Refuse Fund	**$8,493,930**	4.61%
Stormwater Management Fund	**$7,815,900**	4.24%
Debt Service Fund	**$3,340,000**	1.81%
Parking Fund	**$3,006,400**	1.63%
Special Activities Fund	**$1,857,820**	1.01%
Speed Camera Fund	**$875,000**	0.48%
CDBG Fund	**$263,000**	0.14%

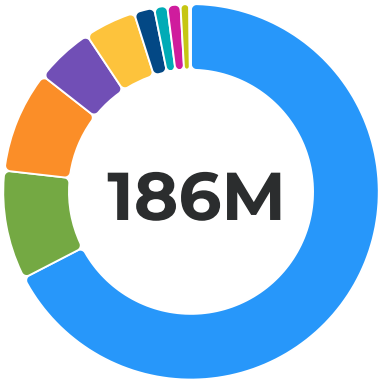
Revenues by Fund - All Funds

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
General Fund	$101,154,452	$111,367,031	$123,879,202	$117,087,900	$125,138,300
Water Fund	$13,229,595	$13,841,234	$14,906,240	$15,711,000	$16,944,290
Sewer Fund	$15,070,676	$15,830,119	$16,269,082	$15,982,230	$16,475,400
Refuse Fund	$7,072,495	$7,553,279	$7,902,753	$8,130,730	$8,493,930
Parking Fund	$2,816,983	$2,689,405	$2,928,063	$2,926,520	$3,006,400
Stormwater Management Fund	$7,274,211	$6,911,853	$7,119,152	$7,296,400	$7,815,900
Special Activities Fund	$1,362,127	$1,844,594	$2,184,189	$1,650,330	$1,857,820
CDBG Fund	$288,956	$237,044	$263,000	$263,000	$263,000
Speed Camera Fund	$1,834,987	$629,731	$1,669,523	$620,000	$875,000
Debt Service Fund	$4,497,273	$4,117,041	$4,218,516	$3,330,000	$3,340,000
Total Revenues	**$154,601,755**	**$165,021,331**	**$181,339,720**	**$172,998,110**	**$184,210,040**

Expenditures by Fund - All Funds



FY27 Expenditures by Fund

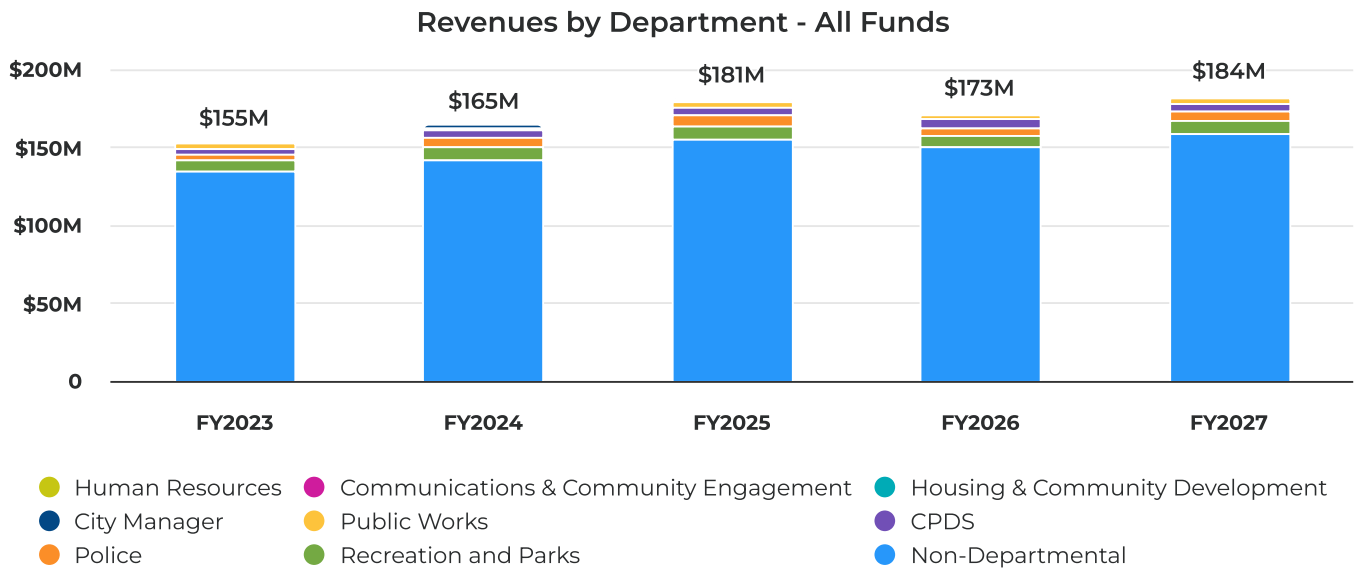


●	General Fund	**$125,138,300**	67.41%
●	Water Fund	**$17,454,700**	9.40%
●	Sewer Fund	**$16,272,100**	8.77%
●	Refuse Fund	**$9,434,820**	5.08%
●	Stormwater Management Fund	**$8,231,060**	4.43%
●	Debt Service Fund	**$3,235,000**	1.74%
●	Parking Fund	**$2,123,130**	1.14%
●	Special Activities Fund	**$2,090,820**	1.13%
●	Speed Camera Fund	**$1,397,340**	0.75%
●	CDBG Fund	**$263,000**	0.14%

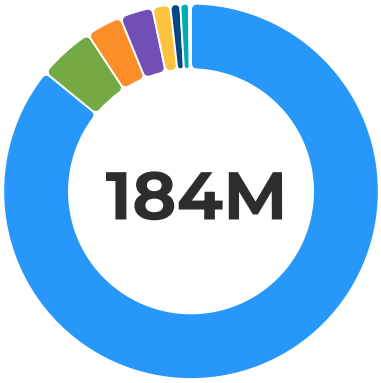
Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
General Fund	$99,790,998	$105,563,262	$124,002,242	$115,939,900	$125,138,300
Water Fund	$13,556,173	$14,467,951	$15,374,951	$16,314,940	$17,454,700
Sewer Fund	$15,081,123	$14,979,053	$16,154,120	$15,536,020	$16,272,100
Refuse Fund	$7,668,482	$8,434,488	$7,336,900	$8,759,240	$9,434,820
Parking Fund	$2,100,485	$1,986,827	$2,097,682	$2,094,260	$2,123,130
Stormwater Management Fund	$5,969,865	$6,541,586	$6,635,221	$7,625,700	$8,231,060
Special Activities Fund	$687,235	$1,544,086	$1,292,397	$1,797,500	$2,090,820
CDBG Fund	$289,730	$236,270	$263,000	$263,000	$263,000
Speed Camera Fund	$1,868,629	$1,037,453	$992,641	$1,380,080	$1,397,340
Debt Service Fund	$4,474,326	$3,882,257	$4,317,926	$3,342,000	$3,235,000
Total Expenditures	**$151,487,046**	**$158,673,233**	**$178,467,080**	**$173,052,640**	**$185,640,270**

Revenues by Department - All Funds



FY27 Revenues by Department

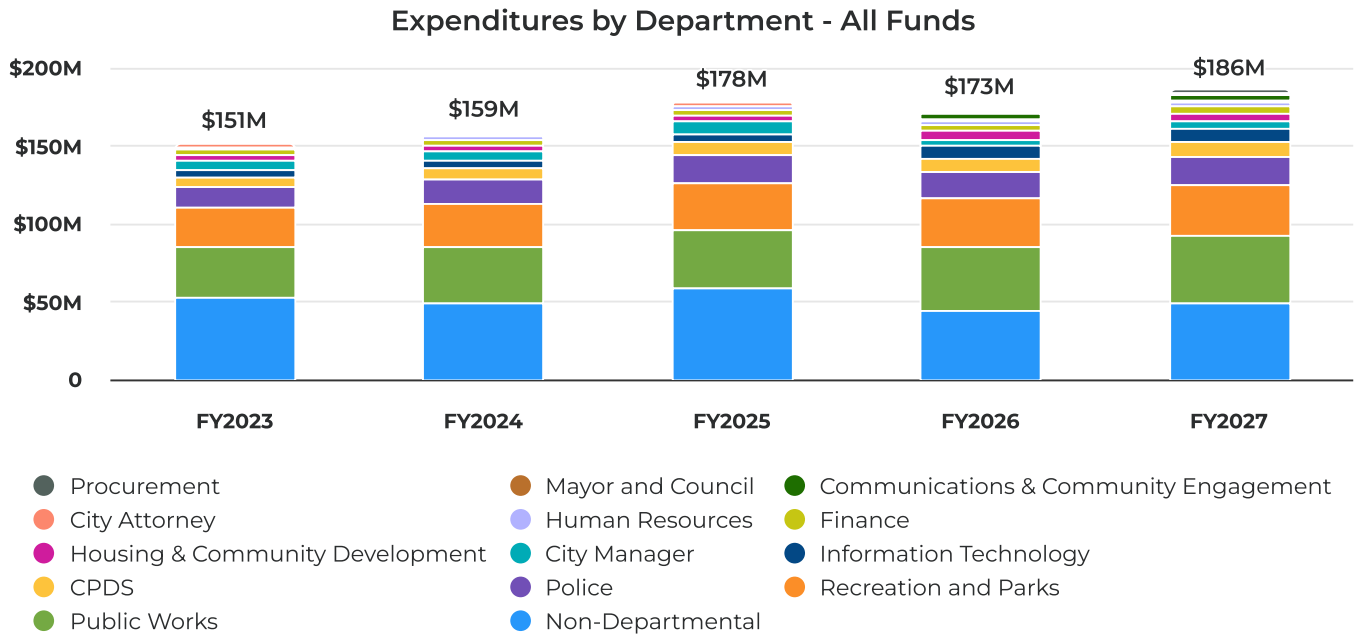


Non-Departmental	**$158,234,330**	85.90%
Recreation and Parks	**$8,944,760**	4.86%
Police	**$5,706,220**	3.10%
CPDS	**$5,223,290**	2.84%
Public Works	**$2,834,940**	1.54%
Housing & Community Development	**$1,593,680**	0.87%
Communications & Community Engagement	**$1,374,730**	0.75%
City Manager	**$290,090**	0.16%
Human Resources	**$8,000**	0.00%

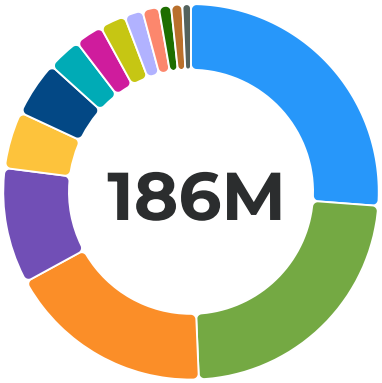
Revenues by Department - All Funds

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
City Manager	$1,608,695	$1,616,209	$2,060,066	$261,080	$290,090
Communications & Community Engagement	-	-	-	$1,200,000	$1,374,730
CPDS	$3,693,758	$4,647,008	$4,535,856	$5,678,660	$5,223,290
Human Resources	$10,650	$14,200	$1,938	$8,000	$8,000
Housing & Community Development	$871,698	$984,443	$854,984	$1,004,150	$1,593,680
Police	$3,390,267	$5,813,895	$7,426,794	$4,750,220	$5,706,220
Public Works	$3,146,917	$1,665,109	$3,034,889	$2,270,800	$2,834,940
Recreation and Parks	$7,401,654	$8,690,685	$8,566,751	$8,165,120	$8,944,760
Non-Departmental	$134,478,116	$141,589,782	$154,858,442	$149,660,080	$158,234,330
Total Revenues	**$154,601,755**	**$165,021,331**	**$181,339,720**	**$172,998,110**	**$184,210,040**

Expenditures by Department - All Funds



FY27 Expenditures by Department



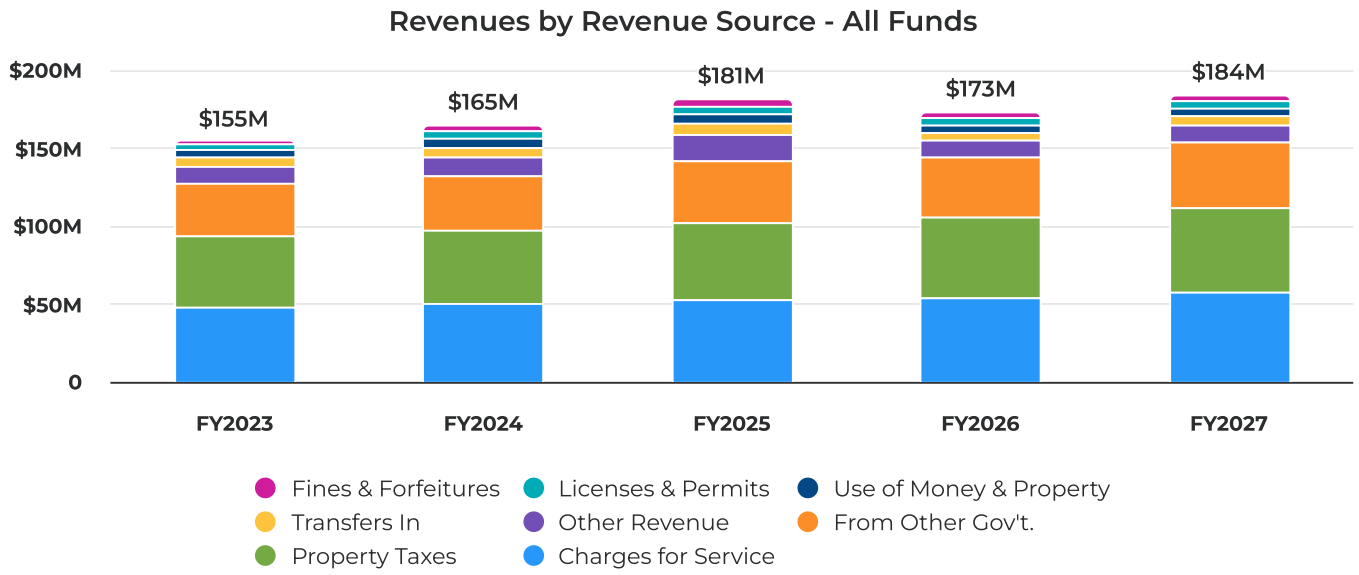
Non-Departmental	**$48,636,900**	26.20%
Public Works	**$42,942,750**	23.13%
Recreation and Parks	**$32,887,440**	17.72%
Police	**$18,521,470**	9.98%
CPDS	**$9,096,050**	4.90%
Information Technology	**$8,845,850**	4.77%
Housing & Community Development	**$5,433,850**	2.93%
City Manager	**$4,452,020**	2.40%
Finance	**$4,120,810**	2.22%
Communications & Community Engagement	**$2,939,860**	1.58%
Human Resources	**$2,643,550**	1.42%
City Attorney	**$1,935,260**	1.04%
Procurement	**$1,821,540**	0.98%
Mayor and Council	**$1,362,920**	0.73%

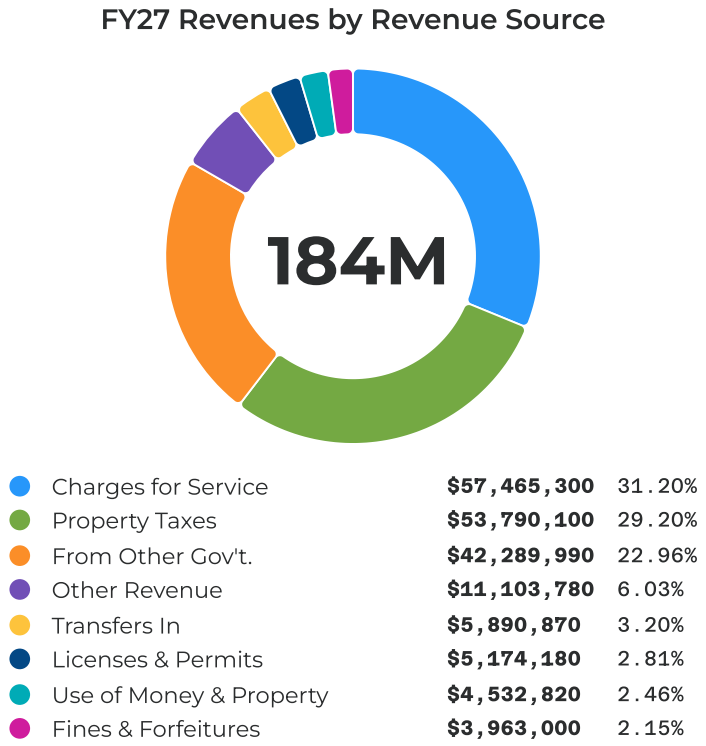
Expenditures by Department - All Funds

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
City Attorney	$1,417,243	$1,541,558	$1,780,374	$1,808,590	$1,935,260
City Manager	$6,766,263	$6,969,582	$8,091,201	$4,413,570	$4,452,020
Communications & Community Engagement	-	-	-	$2,863,690	$2,939,860
CPDS	$6,263,846	$7,083,520	$7,819,923	$8,596,200	$9,096,050
Finance	$3,089,355	$3,279,076	$3,551,545	$3,887,470	$4,120,810
Housing & Community Development	$3,143,530	$3,565,892	$3,555,180	$5,003,180	$5,433,850
Human Resources	$2,133,708	$2,277,867	$3,116,303	$2,595,470	$2,643,550
Information Technology	$4,562,635	$4,417,321	$5,417,146	$8,431,110	$8,845,850
Mayor and Council	$827,267	$1,154,373	$1,112,197	$1,196,780	$1,362,920
Police	$13,104,005	$15,348,440	$18,006,087	$16,755,860	$18,521,470
Procurement	-	-	-	$1,616,530	$1,821,540
Public Works	$32,763,796	$35,710,615	$36,311,729	$40,365,030	$42,942,750
Recreation and Parks	$25,605,133	$27,985,416	$30,713,890	$31,020,850	$32,887,440
Non-Departmental	$51,810,265	$49,339,573	$58,991,505	$44,498,310	$48,636,900
Total Expenditures	**$151,487,046**	**$158,673,233**	**$178,467,080**	**$173,052,640**	**$185,640,270**

Revenues by Revenue Source - All Funds

There are eight categories of revenues that make up the budget. The narratives that follow the schedule of Revenues by Revenue Source provide an overview of each major revenue source. The detailed revenue sources are displayed below by category.





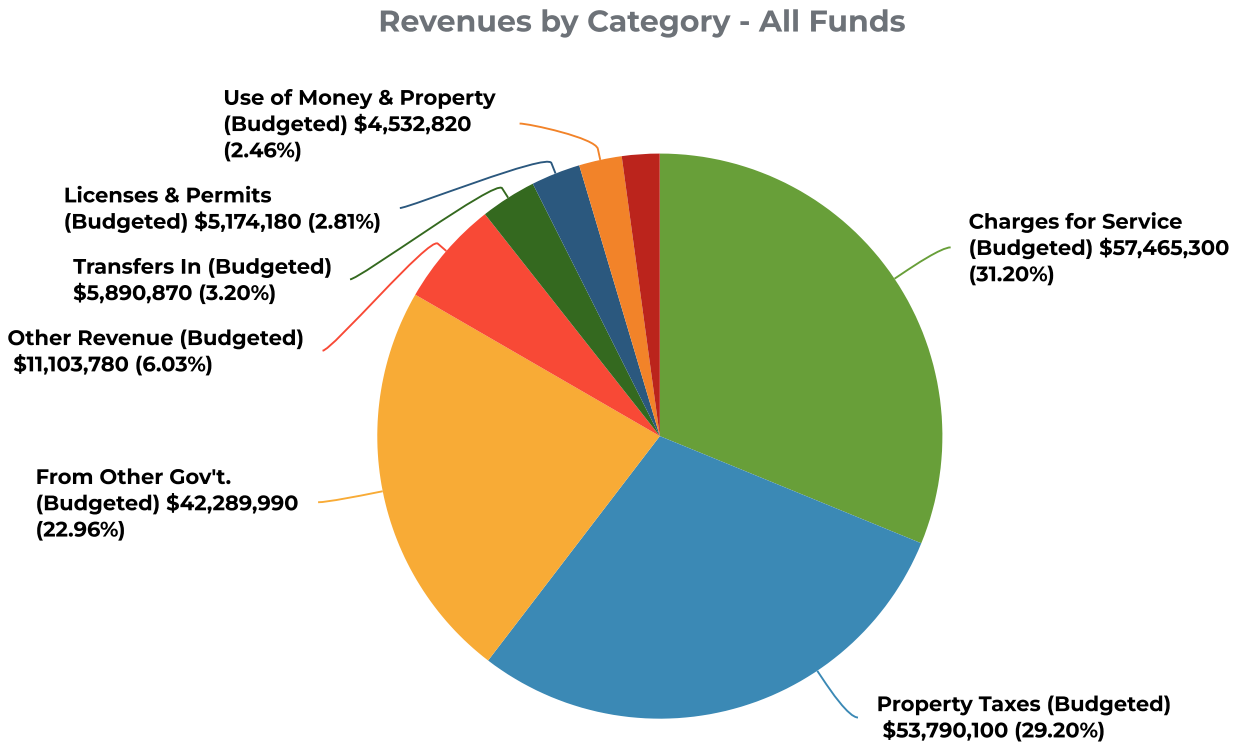
Revenues by Revenue Source - All Funds

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Use of Money & Property					
Cable Franchise Fees	$1,438,322	$1,359,870	$1,624,684	$1,200,000	$1,374,730
Interest Earnings	$2,751,327	$3,948,230	$3,659,598	$2,310,000	$2,467,000
Realized Gains / Losses	-$203,832	-$202,856	-$123,906	-	-
Unrealized Gains / Losses	-$60,415	$616,839	$666,919	-	-
Lease Interest	$282,384	$303,047	$302,567	$289,700	$290,100
Returned Check Fees	$245	$1,995	$560	$1,000	$500
Land Rental	-	-	-	$238,600	$241,490
Building Rentals	$40,815	$3,000	-$1,143	$46,730	$49,000
Paving/Sidewalk Assess	-	-	$18,995	$10,000	$10,000
Developers Contribution	$57,181	$72,590	$785,990	$350,000	$100,000
Total Use of Money & Property	$4,306,027	$6,102,715	$6,934,264	$4,446,030	$4,532,820
Charges for Service					
Parking Meter Revenue	$263,925	$274,071	$262,405	$250,000	$270,000
Zoning/Subdivision Fees	$70,740	$145,624	$120,256	$129,620	$129,600
Community Support-Police	$30,974	$52,438	$70,613	$30,000	$230,000
Sales Of Mater&Public	$81,989	$63,141	$92,961	$86,860	$92,360
Fire Safety	$171,161	$351,869	$342,939	$372,680	$348,200
Fire Review	$118,810	$180,114	$90,161	$125,980	$113,300
Forestry Development Review Fees	$60,876	$40,601	$52,930	$52,330	$52,330
Permits And Fees	$1,119,365	$607,639	$723,270	$609,000	$693,150
SWM Fees	$5,317,622	$5,653,062	$5,825,080	$6,181,700	$6,430,000
Backflow Assembly Test Fee	-	-	$14,280	$33,600	$84,000
Utility Customer Charges	$32,852,078	$33,951,309	$35,889,788	$37,388,900	$39,061,000
Utility Penalty Charges	-	$324,493	$268,293	$240,000	$240,000
Sewer Connection	$191,040	$114,260	$392,620	$239,000	$414,000
W&S Connect -Commercial	$102,500	$61,500	$249,600	$129,000	$224,000
Swim Team Dues	$729,689	$827,514	$952,806	$804,400	$933,000
Memberships Revenue	$783,468	$928,516	$1,009,624	$839,440	$1,029,350
Park&Recreation Concess	$20,760	$17,951	$21,756	$14,850	$19,910
Facility Rental Fees	$861,309	$937,852	$826,871	$913,860	$955,640
Recreation Prg Fees	$3,738,995	$4,345,089	$4,587,655	$4,394,600	$4,808,870
Social Services Fees	$5,745	$2,845	$2,600	$3,200	$3,200
Special Event Fees	$59,124	$81,980	$77,862	$79,200	$85,500
Theatre Ticket Revenue	$35,676	$43,120	$36,755	$36,000	$36,000
Internal City Facility Use	$32,406	$34,681	$30,001	$25,000	$32,100
Merchandise	$17,817	$19,709	$19,676	$19,500	$19,500
Admission Charge	$450,888	$619,319	$471,233	$569,620	$674,290
SWM Waiver Fees	$594,294	$306,145	$195,803	$174,000	$486,000
Total Charges for Service	$47,711,251	$49,984,842	$52,627,838	$53,742,340	$57,465,300
Other Revenue					
Hotel/Motel Tax	$853,315	$889,986	$822,728	$1,000,000	$900,000
Bay Administration Fee	$91,035	$49,507	$8,644	$35,000	$35,000
Community Contrib	$182,239	$264,717	$161,914	$272,450	$155,580
Other Grant Revenues	$27,000	$53,503	-	$20,000	-

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Auctioned Assets - Non-vehicles	$5,088	$11,700	$6,634	$7,500	$7,500
Sale Of Vehicles	$54,820	$182,957	$164,802	$98,000	$79,000
Conduit Bond Issue Admin Fee	$188,269	$184,300	$180,138	$174,800	$172,000
Insurance Claim Revenue	$7,000	$82,223	$59,971	$40,000	$40,000
Miscellaneous Revenue	$1,988,098	$2,306,027	$804,467	$181,830	$389,000
Recreation Admin. Fees	$2,955	$3,257	$3,015	$2,000	$2,000
National Opioid Settlement Revenue	$56,914	$248,425	$248,250	-	$200,000
Transfer From Water Fund	$1,410,500	$1,434,400	$1,730,400	$1,998,000	$2,178,000
Transfer From Sewer Fund	$608,400	$649,500	$710,600	$721,500	$775,000
Transfer From Refuse Fund	$1,218,400	$1,288,900	$1,351,000	$1,478,500	$1,570,000
Transfer From Stormwater Mgt Fund	$797,300	$965,000	$950,000	$1,046,000	$1,168,000
Transfer From Parking Fund	$129,300	$88,900	$103,300	$118,000	$131,000
Premium On Bonds Sold	$532,995	$523,257	$477,683	$468,220	$468,200
Transfer from the Speed Camera Fund	$179,200	$180,500	$186,800	$265,000	$276,500
Amortization of Lease - Deferred Inflow	$463,722	$475,379	$481,854	$444,750	$457,000
Lease Inception (Government Use)	$706,094	$1,235,864	$1,136,331	$1,500,000	$1,500,000
SBITA Inception (GASB 96)	$1,707,026	$739,839	$7,197,455	$600,000	$600,000
Total Other Revenue	$11,209,670	$11,858,141	$16,785,986	$10,471,550	$11,103,780
Licenses & Permits					
Traders Licenses	$34,054	$56,517	$45,009	$80,000	$50,000
Building Permits	$1,915,880	$2,694,870	$2,001,347	$2,708,110	$2,728,300
Rental Licenses	$1,297,135	$1,199,450	$1,854,573	$2,221,300	$1,813,800
Animal Licenses	$59,884	$50,644	$45,590	$44,880	$44,880
Stormwater Mgt Permits	$934,166	$274,068	$440,548	$468,000	$502,200
Other Nonbusiness Lic	$55,569	$19,792	$64,089	$14,780	$35,000
Total Licenses & Permits	$4,296,688	$4,295,341	$4,451,156	$5,537,070	$5,174,180
Fines & Forfeitures					
Municipal Infractions	$1,700	$3,820	$1,670	$51,100	-
Parking Meter Violations	$246,080	$183,252	$190,280	$250,000	$250,000
Other Fines	$249,692	$215,195	$294,663	$200,000	$300,000
Red Light Camera Revenue	$574,602	$3,491,665	$3,519,990	$2,175,000	$2,535,000
Speed Camera Revenue	$938,159	$588,353	$865,140	$600,000	$870,000
Confiscated Funds	$32	$9,533	$6,598	$8,000	$8,000
Total Fines & Forfeitures	$2,010,265	$4,491,818	$4,878,341	$3,284,100	$3,963,000
From Other Gov't.					
Federal Grants	$825,798	$290,228	$1,272,023	$328,080	$323,080
Police State Grant-Protection	$933,124	$895,249	$1,138,221	$1,138,220	$1,138,220
State Grants	$175,706	$13,471	$168,202	$5,000	$85,000
County Grant	$570,510	$647,144	$555,638	$608,220	$619,080
Youth Services Grant	$178,538	$161,906	$239,343	$227,080	$233,900
Recreation Grants	$89,352	$103,743	$25,269	$21,720	$24,270
Income Tax	$19,507,358	$20,630,040	$22,514,657	$21,200,000	$23,200,000
Gas/Motor Vehicle Tax	$2,799,573	$3,507,312	$4,054,155	$4,660,000	$4,533,000

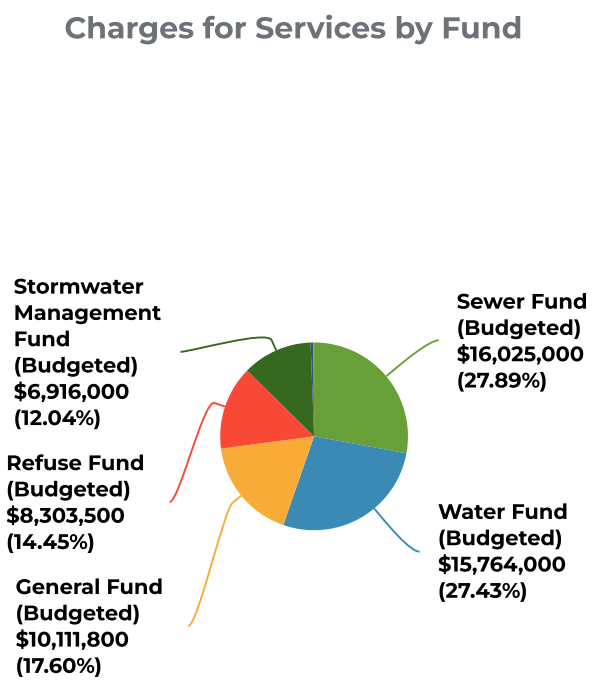
Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Admissions Tax	$1,072,782	$1,104,245	$1,213,148	$1,100,000	$1,250,000
Sales Tax	-	$42,222	$24,837	$40,000	$32,000
County Tax Duplic Pymt	$6,593,160	$7,920,972	$8,815,352	$8,983,400	$10,815,800
Mowing Reimbursement	$15,736	$15,736	$15,736	$15,740	$15,740
Traffic Signal Maint Payment	$6,600	$6,600	-	$6,600	$6,600
PILOT Mont. County	$13,265	$13,265	$13,265	$13,300	$13,300
Total From Other Gov't.	$32,781,502	$35,352,133	$40,049,846	$38,347,360	$42,289,990
Property Taxes					
Property Tax Refunds	-$115,584	-$75,582	-$133,228	-	-
Real Property Tax	$42,634,114	$43,449,013	$45,460,443	$48,180,750	$50,040,100
Personal Property-Corporations	$2,527,597	$3,385,406	$3,318,800	$3,410,000	$3,580,000
Personal Prop-Uninc Corps	$948,558	$22,916	$2,735	$40,000	$40,000
Interest On Taxes	$169,477	$114,788	$133,129	$90,000	$130,000
Total Property Taxes	$46,164,162	$46,896,541	$48,781,879	$51,720,750	$53,790,100
Transfers In					
Transfer From General Fund	$5,770,030	$5,679,950	$6,460,580	$5,063,410	$5,420,370
Transfer From Sewer Fund	$352,160	$359,850	$369,830	$385,500	$470,500
Total Transfers In	$6,122,190	$6,039,800	$6,830,410	$5,448,910	$5,890,870
Total Revenues	**$154,601,755**	**$165,021,331**	**$181,339,720**	**$172,998,110**	**$184,210,040**

Description of Major Revenue Sources



There are eight categories of revenues that make up the budget. These sources total $184.2 million for FY 2027, an increase of 6.5 percent from FY 2026. The chart above displays each category of revenue as a proportion of the citywide budget.

Charges for Services is the largest revenue source citywide, totaling $57.5 million or 31.2 percent of the operating budget. A significant portion of these revenues are user charges and fees that support enterprise funds. The next largest revenue source citywide is Property Taxes, totaling $53.8 million or 29.2 percent of the operating budget. Property tax revenue is the single largest General Fund revenue source. Revenue from Other Governments is the third largest revenue source citywide, totaling $42.3 million or 23.0 percent of the operating budget. This revenue source is the second largest for the General Fund and includes the city's share of income tax. Licenses and Permits, Fines and Forfeitures, Use of Money and Property, and Other Revenue collectively comprise $24.8 million or 13.4 percent of the citywide operating budget. Transfers In total $5.9 million or 3.2 percent and include a combination of General Fund transfers made to other funds, and the annual contribution from the Sewer Fund to the Water Fund.



Charges for Services:

This revenue source comes from charges to users who individually benefit from a particular city service. The chart to the left displays each fund within this category of revenue. This revenue category increased from the FY 2026 adopted budget by 6.9 percent, or approximately $3.7 million.

The majority of the charges for services revenue comes from the city's enterprise funds. The largest source of Charges for Services comes from utility customer charges which are assessed for water, sewer, and refuse services. In addition, all residential and commercial properties pay stormwater management fees based on the calculated impervious surface of the property.

Within the General Fund, recreation services make up the majority of this category, including swim team dues, recreation program fees, Swim and Fitness Center memberships, and other facility membership fees.

Adopted increases to utility rates are the primary driver of the FY 2027 increase in this category of revenues. The FY 2027 fee increases reflect the increased costs of providing services and align with the city's cost recovery framework. Recreation program fees revenues are estimated to increase by $414,270 in FY 2027 which reflects a combination of program expansions and fee increases.

Property Tax:

This category of revenue consists of taxes on the assessed value of real estate (including land and structures on the land) and taxes on the assessed value of personal property (inventory, furniture, and fixtures of business establishments). The tax rate is the amount levied per $100 of assessed value, as determined by the State of Maryland Department of Assessments and Taxation (SDAT). The Mayor and Council establish the tax rate each year in order to finance General Fund activities. A special district tax levy provides property tax revenue to the Parking Fund.

Real Property Tax: The City of Rockville's real property tax rate is set to remain flat at $0.292 for every $100 of assessed value. The Parking District tax rate is set to remain flat at $0.33 per $100 of assessed value. The District, which is comprised of commercial properties within the Town Square boundaries, pays this tax in addition to their regular property tax.

SDAT reassesses real property every three years and tax bills are based on those assessments. For property owners, any increase to assessed value is phased in equally over a three-year period, and the resulting increase in the property tax bill is capped at 10 percent. Any decrease is fully factored into the first full levy year after the assessment.

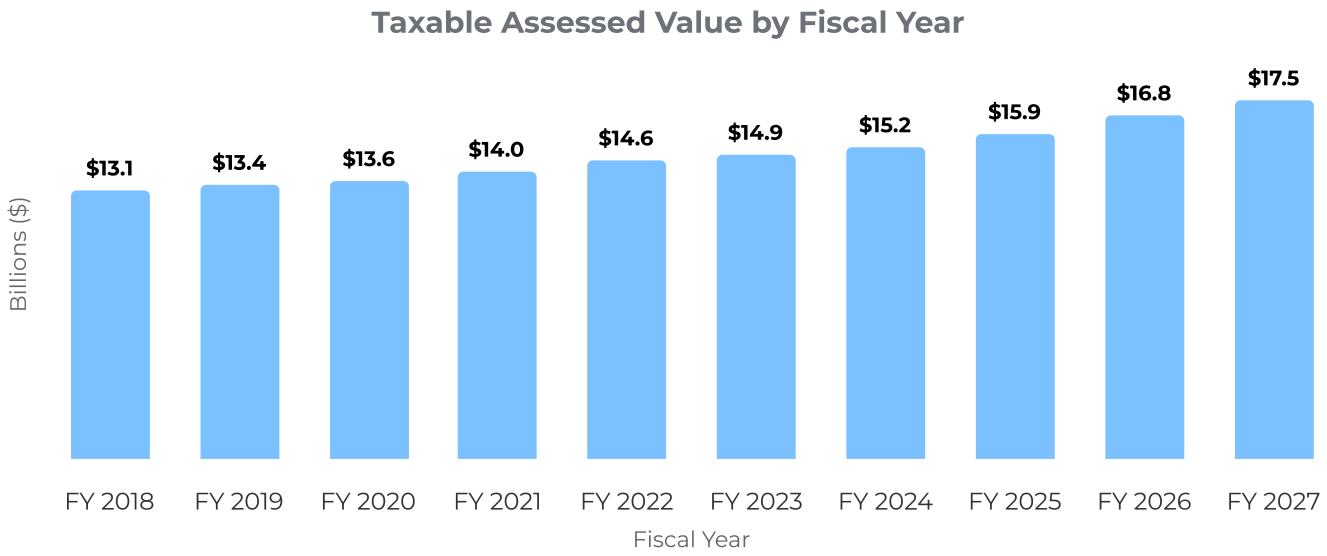
The real taxable assessed value from FY 2026 to FY 2027 increased by approximately 3.9 percent to $17.5 billion. This will result in an increase in revenues of $1.9 million, up to $50 million. This assessed value includes the impact of new reassessments and the phase in of previous area reassessments. The chart that follows displays a ten year history of taxable assessed value.

The FY 2027 real property tax revenue includes $300,000 for the city's Homeowners' Tax Credit (HTC) Program. The HTC Program is a State administered program that provides property tax credits to low- and moderate-income residents for taxes due on their principal residence. For FY 2027, households with gross incomes up to $91,000 per year and a household net worth of less than $200,000 (not including the value of the home and qualified retirement savings) could qualify for tax relief on the first $495,000 of their home's assessed value. (Note: In FY 2021 SDAT notified the municipal jurisdictions that current State law does not give them the authority to calculate municipal credits, only county credits. As a result, the continuation of this program beyond FY 2027 is unknown at this time.)

In addition to the HTC, the city provides other tax waivers or tax credits to non-profit swimming pools, Parkside Landing Apartments, Scarborough Square Apartments, and other properties owned by RHE and Montgomery County HOC.

Personal Property Tax: The City of Rockville's personal property tax rate is set to remain unchanged at $0.805 cents per $100 of assessed value. In accordance with Maryland law, the personal property tax only applies to businesses. The city has enacted the following exemptions from personal property tax: (1) 82 percent of the value of commercial inventory; (2) 82 percent of the value of manufacturing or research and development inventory; and (3) 100 percent of the value of manufacturing or research and development machinery.

The FY 2027 budget projects that taxable assessed values will total approximately $445.2 million, which equates to an increase of $170,000 in tax revenue, bringing the total to $3.6 million. This estimate applies an inflationary adjustment to recent collections and assessments from FY 2025 and FY 2026.



From Other Governments:

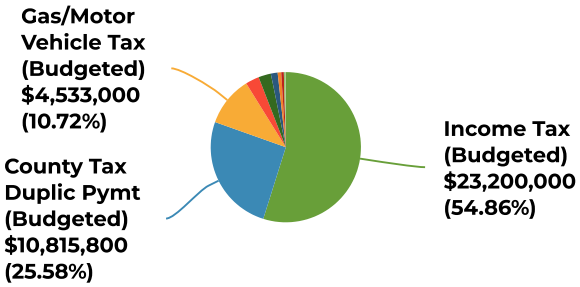
This category of revenue consists of revenues from the federal government, State of Maryland, and Montgomery County. Nearly all of the revenue in this category supports the General Fund and comes from income tax, tax duplication, admission and amusement tax, highway user revenue, and police protection grant. Within the CDBG Fund, there is a federal grant that is passed through Montgomery County and within the Parking Fund there is an annual contribution from Montgomery County that supports the parking garages near the library in Town Square.

Income Tax: Income tax revenue is the second largest source of revenue in the General Fund. Income tax revenue consists of the city's share of income taxes received by the State of Maryland for returns filed from Rockville. Maryland

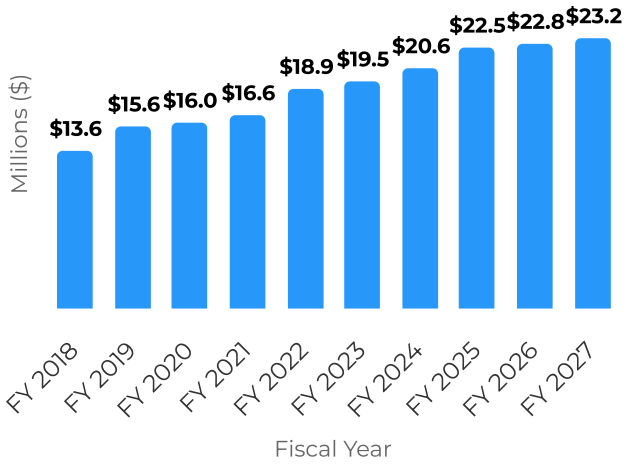
counties can impose an income tax that is separate from the State income tax. In accordance with Maryland law, municipalities receive 17 percent of collected county income taxes. The County's income tax rate is 3.2 percent for calender year 2026 and will introduce a new progressive income tax structure for calendar year 2027 with rates ranging from 2.7 percent to 3.3 percent.

The income tax estimate for FY 2027 is $23.2 million, 3 percent higher than the FY 2025 actual amounts received of $22.5 million. In FY 2022, the city realized significant growth in income tax revenues, but this growth slowed in FY 2023 and FY 2024, and spiked again in FY 2025. This revenue source is challenging to predict because it is based on individual income tax returns each year. Factors such as employment rates, capital gains, retirement rates, and wage growth all contribute to the amount of annual revenue. A history of income tax revenue is shown in the chart that follows. The latest estimates for FY 2026 and FY 2027 are also shown.

Revenues from Other Governments by Source



Income Tax Revenue by Fiscal Year



Tax Duplication: Tax duplication payments are received from Montgomery County as a partial reimbursement for services the County does not provide, but for which the County receives taxes from Rockville properties. Montgomery County passed legislation in March 2022 that more accurately acknowledges taxpayer-supported spending by Rockville and other municipalities in Montgomery County. The FY 2027 funding level reflects updates made to the calculations as part of the quadrennial assessment. The city will continue to advocate for reasonable compensation that reflects the cost of providing transportation infrastructure and policing services.

The FY 2027 revenue equals $10.8 million, a 20.4 percent increase over the FY 2026 adopted budget.

Admissions and Amusement Tax: Admissions and amusement tax is a local tax collected by the State of Maryland Comptroller's Office for jurisdictions in Maryland. The tax is imposed on the gross receipts from admissions, the use or rental of recreational or sports equipment, and the sale of merchandise, refreshments, or services at a place where entertainment is provided. Admissions and amusement tax rates are imposed by county and municipal governments at varying rates of up to 10 percent of gross receipts from taxable activities. If gross receipts from the activity are also subject to the sales and use tax, the admissions and amusement tax is limited to 5 percent. The general admissions and amusement tax rate for the city is 10 percent.

Rockville receives the largest amount of this revenue from movie theaters, indoor athletic facilities, and ice skating rinks. The FY 2027 budget assumes revenues of $1.3 million which is consistent with recent trends. This revenue is paid to the city on a quarterly basis.

Highway User: Gas and Motor Vehicle Tax, also called Highway User Revenue (HUR) is distributed by the State of Maryland based on a methodology that uses lane miles and vehicle registrations. This revenue source supports the construction, reconstruction, and maintenance of the city's roads and streets.

For FY 2027, the city is projected to receive $4.5 million in highway user, which is less than the FY 2026 adopted budget projections. This is the latest estimate from the Maryland State Highway Administration. The legislation which increased this transportation funding for local jurisdictions is set to sunset in FY 2028. The city anticipates reductions beginning in FY 2028 for this revenue based on the current legislation.

Police Protection Grant: This revenue consists of an annual operating grant from the State of Maryland to the City of Rockville to assist with funding police protection services. The FY 2027 budget assumes $1.1 million, consistent with the amount budgeted for FY 2026.

Fines and Forfeitures:

This revenue category increased from the FY 2026 adopted budget by 20.7 percent, or $678,900 up to approximately $4 million. This category of revenue includes relight, speed camera, and parking violation citations and other fines.

Redlight Camera Revenue: Revenue from redlight camera citations supports the General Fund. Following equipment upgrades, citation activity has improved after prior declines caused by nonfunctioning cameras. The FY 2027 budget includes $2.5 million in revenue, based on an estimated 33,800 paid citations. Under State law, the City receives $75 per citation, offset by program costs of $26.50 per citation.

Speed Camera Revenue: These citation revenues support the Speed Camera Fund. Revenue from speed cameras dropped from historic trends due to a reduction in functioning cameras, however improved revenues are expected to continue. The FY 2027 budget totals $870,000 for this revenue source and assumes 21,750 paid citations for speed camera violations. Per State law, the city receives a range of $40 - $300 per speed camera citation depending on the speed, which is offset by expenditures based on the number of cameras.

Parking Meter Violations: These citation revenues support the Parking Fund. Parking meter violations are typically $40, though other violations and municipal infractions have fines that can vary.

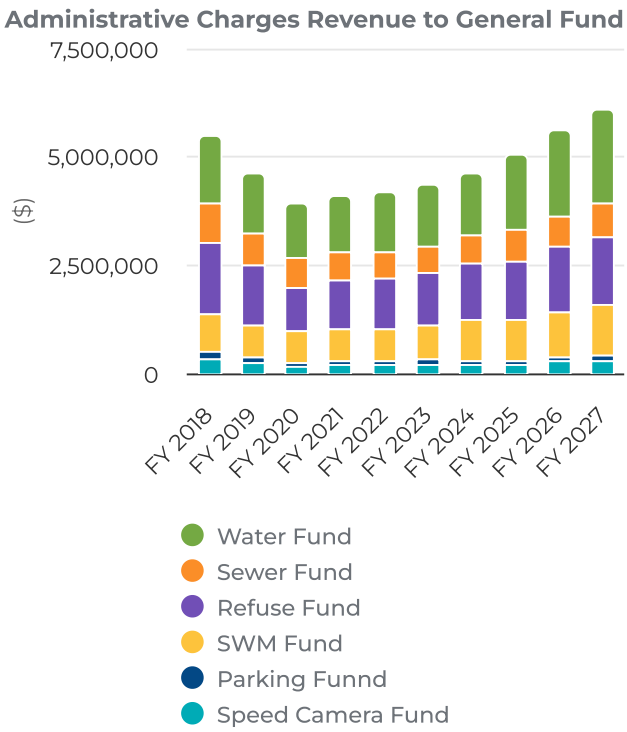
Licenses and Permits:

This revenue category decreased from the FY 2026 adopted budget by 6.6 percent, or $362,890. Approximately 88 percent of the revenue in this category comes from building permits and rental licenses which provide resources to the General Fund.

Building Permit Revenue: This revenue consists of proceeds from permits issued for building construction, plumbing, sewer, water, and gas. Revenue increased in this category by less than 1 percent which is the combined effect of moderate fee increases and estimated permitting and inspection volume. This category of revenues is $20,190 higher than the FY 2026 adopted budget.

Rental Licenses: This revenue consists of licensing fees for the inspection of single and multi-family dwelling units and hotels. The FY 2027 budget is $1.8 million, a decrease that aligns with the timing and volume of license renewals, some of which occur once every two years.

Stormwater Management Permits: This revenue is driven by development activity within the city that requires a regulatory review of drainage and impervious surfaces. These revenues provide resources to the Stormwater Management Fund and are projected at $502,200 for FY 2027.



Other Revenue:

This category is made up of revenue sources that are not consistent with the other categories. This revenue source is primarily made up of hotel tax, community contributions, miscellaneous revenues, and administrative charges.

Administrative Charges: This revenue source represents centrally budgeted administrative or "overhead" costs. Six of the city's operating funds pay for their share of overhead costs through an annual transfer to the General Fund.

The FY 2027 administrative charge revenue equals $6.1 million based on the city's internal cost allocation model; this is $471,500 more than what was adopted in FY 2026. The chart to the left provides a ten year history of administrative charges. (Note: The city transitioned to an internal calculation in FY 2019.) A calculation is performed each year to determine the administrative charges.

Hotel Tax: This revenue source consists of the city's share of tax levied on a person who pays for a room or space at a hotel in Rockville. For FY 2021 and FY 2022, the city experienced dramatic reductions in hotel tax revenue because of the reduction in personal and professional travel. For FY 2027, the budget is $900,000 which is consistent with recent trends.

Lease/SBITA Inception:
This revenue source is triggered when the city enters into a new lease or SBITA (subscription-based IT agreement). Governmental accounting standards require that entities report inception revenue to show that the city received a long-term asset upfront. At the same time, an equal and offsetting expense is reported to show that the asset will be paid for over time through future lease or subscription payments. The amounts that are recorded annually will adjust based on newly executed contracts. For FY 2027, this is estimated at $2.1 million across all city funds.

Transfers In:

This category primarily includes transfer revenue received from funds other than the General Fund. The Special Activities Fund, Debt Service Fund, Parking Fund and Refuse Fund receive transfer revenue from the General Fund.

The Parking Fund transfer is $1.2 million in FY 2027, which is $50,000 less than the adopted FY 2026 level. It is anticipated that a General Fund transfer will be needed until the debt is repaid in FY 2036. Future transfers are projected to be $1.2 million per year, consistent with FY 2027. The transfer to the Refuse Fund represents the city's grant contribution to Rockville Housing Enterprises (RHE). RHE, via the city's annual community organization grant program, receives free recycling and refuse pickup at their low income properties. The transfer amount of $61,430 is derived from the 105 properties multiplied by the annual refuse rate.

The Debt Service Fund transfer equals $3.3 million in FY 2027 and will remain between $3.3 million and $3.8 million over the forecast period based on estimated debt service schedules. This annual transfer is needed to pay down the taxpayer-supported debt that is used to finance general taxpayer-supported capital projects. A taxpayer-supported bond issue is anticipated for FY 2029. Each year the city reviews the capital financing plan and considers opportunities to reduce its reliance on debt financing.

The General Fund transfer to the Special Activities Fund of $833,940 subsidizes seven accounts, including Art in Public Places for $117,090, Art in Public Architecture for $21,000, Housing Opportunities Fund for $500,000, Recreation Fund for $20,000, Senior Assistance Fund for $20,000, Farmer's Market East Fresh Rockville for $30,000, and the Rockville Emergency Assistance Fund for $125,850. Only the Art in Public Places and Art in Public Architecture transfer is prescribed in the Financial Management Policies. The subsidies for the other programs will help to provide financial assistance for individuals and families who meet the program requirements.

This category also includes the annual administrative fee received by the Water Fund for utility billing functions that include Sewer Fund charges for services.

Use of Money and Property:

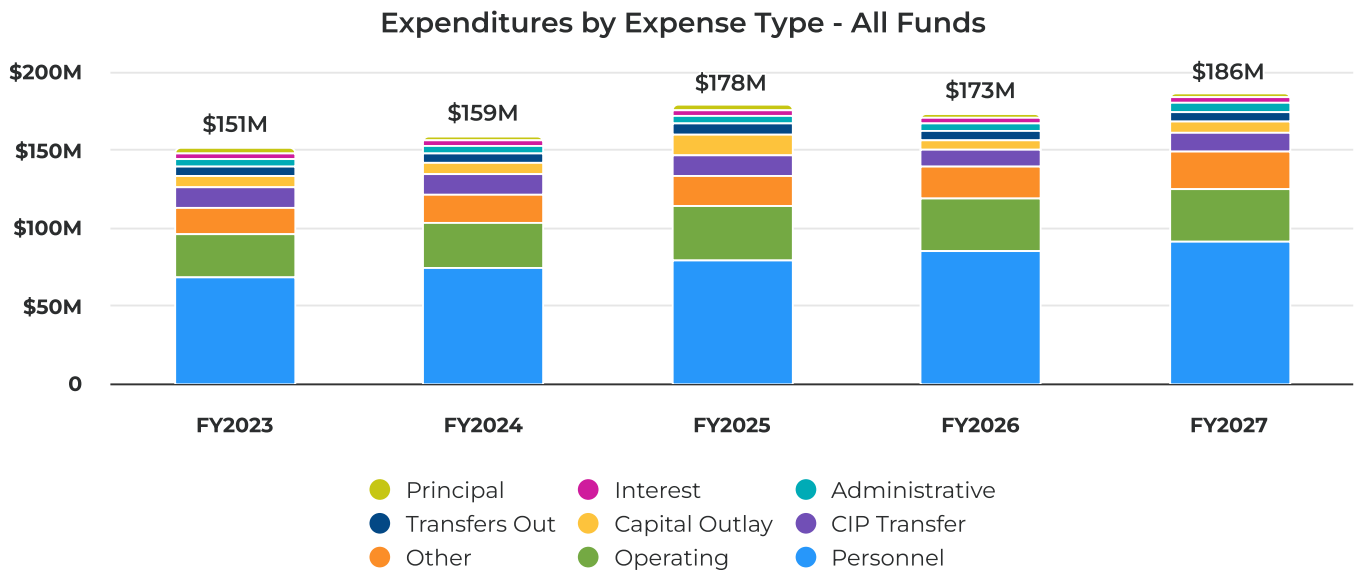
This revenue category increased from the FY 2026 adopted budget by 2 percent, or $86,790. This revenue source is made up of cable franchise fees, land rental, building rental, developer fees, and interest earnings. Cable franchise fees and interest earnings make up a majority of this revenue source for FY 2027.

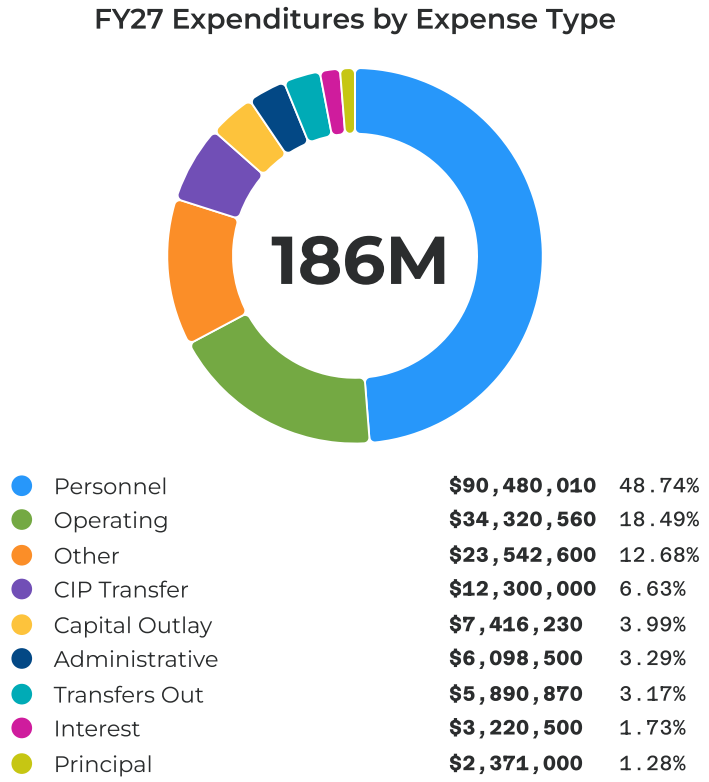
Cable Franchise Fees: This revenue source supports the General Fund and the Special Activities Fund (Cable TV Equipment) and represents franchise fees and grants paid to the city by Comcast and Verizon. In the State of Maryland, cable companies pay a franchise fee as partial compensation for the use of public rights-of-way under authority of federal law. The FY 2027 estimate for this category equals $1.4 million, a $174,730 increase from FY 2026 following a formal review of subscriber allocations.

Interest Earnings: The largest source in this category represents the interest that the city earns on investment accounts. In May 2019, the city began utilizing the services of an investment advisor/asset manager to assist with the investment of city funds, with the goal of diversifying the city's investment options and generating additional interest income. In FY 2024, the city added $10 million to its core investment portfolio and invested in a portfolio of certificates of deposit to capitalize on the strong market. The FY 2027 estimate equals $2.5 million. The changes to the federal interest rate may result in the city showing unrecognized losses on some investments, though it is not anticipated that many of these losses will be realized.

Expenditures by Expense Type - All Funds

There are nine categories of expenditures that make up the budget. The narratives that follow the schedule of Expenditures by Expense Type provide an overview of each major expenditure type. The detailed expenditure sources are displayed below by category.





Expenditures by Expense Type - All Funds

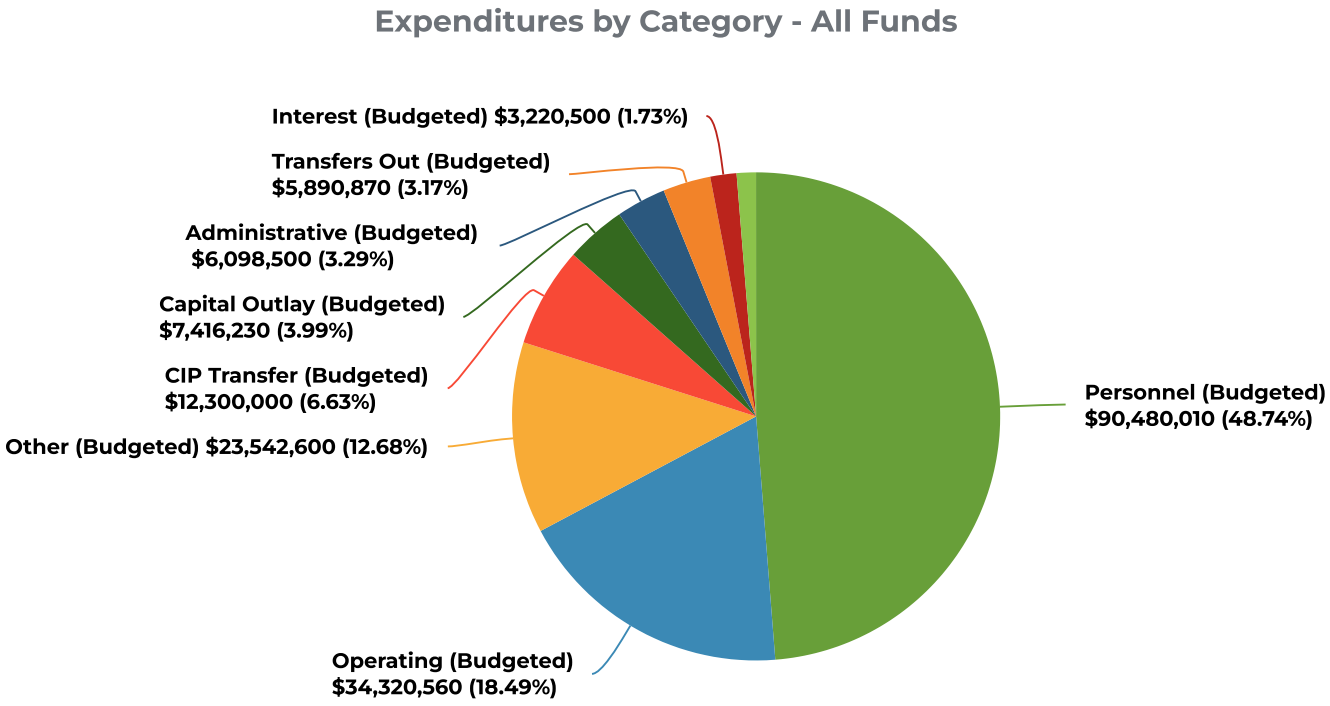
Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Personnel					
Regular Employee Wages	$44,740,927	$48,118,357	$51,349,747	$57,503,710	$60,323,950
Temporary Employee Wages	$3,797,685	$4,028,768	$4,090,911	$4,443,390	$4,790,390
Overtime	$2,105,687	$2,654,219	$2,963,757	$1,478,660	$1,783,470
Disability	$63,679	$92,994	$189,749	$57,500	-
Allowances	$175,093	$142,834	$124,455	$285,330	$309,670
FICA	$2,986,630	$3,242,536	$3,481,956	$3,860,650	$4,053,890
Defined Benefit Retirement	$5,468,739	$5,664,104	$6,435,741	$5,851,130	$6,127,820
Thrift Option Retirement	$810,411	$865,992	$916,730	$1,073,750	$1,134,250
Medical Insurance	$5,098,207	$6,218,077	$6,526,086	$7,629,480	$8,616,020
Life Insurance	$129,715	$139,578	$284,378	$197,180	$209,130
Dental Insurance	$140,951	$158,106	$177,492	$221,310	$226,700
Workers Compensation Insurance	$1,487,875	$980,186	$1,029,481	$1,035,500	$1,035,500
Unemployment Insurance	$21,398	$20,643	$50,855	$30,000	$30,000
Medicare	$712,591	$770,573	$826,848	$917,870	$962,370
Additional Personnel Costs	$202,800	$254,037	$118,476	$334,710	$359,100
Thrift Plan Supplemental	$236,068	$234,452	$265,586	$333,850	$365,750
Long Term Disability	$114,683	$133,002	$149,257	$152,000	$152,000
Total Personnel	$68,293,139	$73,718,458	$78,981,505	$85,406,020	$90,480,010
Operating					
Consultants	$809,806	$854,256	$1,211,331	$1,011,810	$1,041,960
Audit/Actuarial Services	$72,610	$74,780	$62,680	$64,480	$66,340
Bond Counsel	$148,817	$2,900	$164,259	-	-
Bank/Investment Services	$53,509	$80,539	$64,085	$80,000	$80,000
Legal Fees	$52,971	$32,376	$570,119	$70,000	$70,000
Outside Trainers	$412,296	$480,754	$548,578	$566,650	$547,990
Temporary Agency Personnel	$94,404	$74,890	$87,259	$91,520	$81,650
Artisans	$224,209	$155,309	$273,111	$322,980	$353,650
Veterinary Services	$5,230	$4,192	$6,164	$7,400	$9,300
Digital Scanning	-	-	$2,468	$24,200	$14,200
Telephone and Internet Service	$338,700	$341,251	$406,677	$407,510	$477,130
Postage	$190,161	$290,633	$184,688	$199,001	$224,590
Advertising-Non Recruitment	$64,066	$64,689	$71,689	$66,810	$93,750
Software Maintenance and Subscriptions	$550,318	$832,304	$1,764,310	-	-
Property Tax Billing	$174,742	$160,756	$153,073	$168,850	$173,280
Office Equipment Rentals	$1,139	-	$1,139	-	-
Communication Equipment Rental	$5,584	$5,631	$4,676	$5,730	$5,730
Cellular Services	$188,347	$215,332	$237,305	$183,880	$220,950
Janitorial Services	$336,000	$316,033	$409,459	$475,480	$470,140
Medical Exams	$28,326	$42,975	$47,796	$37,000	$42,500
Recruitment Expenses	$81,365	$66,427	$82,328	$24,900	$24,900
Travel	$122,504	$151,919	$182,221	$295,760	$299,400

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Class & Professional Development	$230,043	$260,457	$263,384	$419,435	$459,100
Dues, Fees, and Publications	$262,075	$279,888	$270,243	$349,411	$340,080
Relocation Expenses	$15,598	$7,750	$47,226	-	-
Tuition Reimbursement	$26,280	$19,930	$5,463	$11,770	$11,770
Contract Services-Building	$539,514	$547,480	$563,098	$489,680	$503,010
Contract Services-Grounds	$2,640,589	$2,869,483	$3,028,247	$3,062,724	$3,338,210
Contract Services-Street Repairs	$88,784	$193,990	$159,230	$218,230	$214,700
Contract Services-Other	$1,403,436	$2,517,046	$2,603,038	$2,417,960	$2,636,550
Alarm Systems	$50,872	$69,404	$31,212	$38,320	$38,720
Office Equipment Maintenance	$6,634	$6,635	$8,031	$7,410	$7,410
Computer Equip. Maint.	$18,715	$35,763	$32,465	$30,710	$30,410
Communication Equip. Maint.	$154,181	$162,111	$98,066	$175,510	$110,080
Contract Transportation Services	$354,479	$403,842	$351,447	$444,880	$469,160
Contract Signal/Light Maint.	$13,022	$13,870	$1,853	$15,000	$15,000
Contract Vehicle Maint. Repair	$94,572	$98,823	$82,875	$81,610	$78,910
Other Contract Equip. Repair	$19,082	$30,182	$22,420	$32,900	$34,320
Contract Repair – Other Structures	$994,172	$948,249	$1,267,164	$892,040	$694,040
Credit Card Charges	$283,499	$342,780	$379,899	$374,950	$402,100
Vehicle Repairs-Accidents	$21,052	$18,645	$21,795	$23,510	$23,510
Recycling Process Fees	$350,533	$297,333	$287,704	$350,530	$355,280
WSSC Capacity Prov. Contracts	$4,277,908	$4,091,645	$4,478,576	$4,531,000	$4,914,000
Purchase of WSSC Water	$127,540	$98,313	$134,751	$133,980	$205,530
Refuse Dump Fees	$804,403	$905,446	$872,874	$919,280	$919,280
Uniform Rental	$120,764	$143,621	$177,700	$143,650	$153,390
Uniform Cleaning	$20,642	$23,595	$26,511	$28,930	$30,490
Contracted Refuse Service	$164,383	$197,324	$211,478	$272,240	$278,550
Facility Rental	$113,830	$181,977	$216,027	$286,350	$296,660
Outside Printing	$134,486	$166,630	$121,916	$184,769	$213,970
Heavy Equipment Rental	$266,952	$323,844	$294,398	$255,580	$296,790
Internal Use of City Facilities	$41,122	$42,006	$35,819	$46,980	$49,410
Contracted Laboratory Services	$33,550	$36,929	$39,740	$68,390	$68,390
Goodwill Insurance Payments	-	$9,506	$7,200	$26,000	$15,000
Liability Insurance	$658,641	$748,383	$888,248	$897,130	$978,000
Property Insurance	$128,231	$93,640	$93,640	-	-
Color Copier Expense	$28,225	-	-	-	-
Other Equipment Leases	$36,287	-	-	-	-
Vehicle Leases	$11,374	-	-	-	-
Electricity	$2,587,337	$2,908,372	$3,143,423	$3,076,830	$3,388,490
Heating Fuel	$241,074	$262,617	$273,503	$304,290	$300,640
Gasoline and Oil	$747,641	$700,848	$669,613	$754,880	$748,520

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Water Service Payments	$145,430	$128,606	$197,497	$185,700	$203,390
Sewer Service Payments	$95,446	$90,667	$160,931	$129,320	$135,750
SWM Fees	$214,308	$222,220	$231,353	$244,000	$252,660
Equipment Parts	$767,314	$836,876	$872,518	$745,260	$806,600
Linkages to Learning Program	$4,413	$4,424	$1,378	$5,250	$5,250
Program Supplies	$1,459,952	$1,609,706	$1,749,262	$1,760,460	$1,822,520
Maintenance Supplies	$323,982	$317,078	$386,223	$307,640	$304,970
Computer Supplies	$16,288	$18,081	$13,366	$17,320	$17,320
Chemicals	$939,687	$1,313,490	$1,145,696	$1,622,250	$1,372,650
Trophies and Awards	$6,208	$7,526	$7,541	$120,230	$65,230
Purchase/Inventory Issue Clothing	$161,245	$185,608	$233,117	$196,890	$218,960
Employee Events	$33,238	$52,649	$75,021	$80,290	$80,610
Board and Commission Supplies	$751	$1,136	$3,992	$5,600	$5,600
Contingency - Regular	-	-	-	$662,000	$660,000
Police Special Funds	-	-	-	$1,000	$1,000
Vehicle Preparation Costs	$44,047	$28,338	$45,181	$49,800	$67,380
Furniture & Equipment <$5,000	$842,711	$738,746	$2,234,979	$1,273,840	$1,383,740
Total Operating	$27,121,646	$29,861,454	$35,103,747	$32,877,670	$34,320,560
Capital Outlay					
Major Repairs	$991,602	$967,925	$1,475,386	$990,000	$995,000
Special Projects	$472,955	$472,733	$758,929	$448,520	$97,000
Vehicle Purchase	$1,821,005	$2,824,455	$1,592,699	$1,492,770	$2,505,000
Communications Equipment	$50,520	$210,864	$278,451	$250,000	$250,000
Equipment and Tools	$374,108	$290,076	$477,562	$450,260	$641,880
Computer Hardware	$814,372	$362,699	$379,743	$575,720	$618,950
Computer Software	$17,485	$9,986	-	$4,800	$4,800
Mansion Furnishings	-	-	-	$5,000	$10,000
Lease Inception (GASB 87)	$706,094	$1,235,864	$1,136,331	$1,500,000	$1,500,000
Water Meters	$57,118	$66,727	$137,715	$138,600	$138,600
Plumbers Meters	$52,685	$53,337	$36,253	$55,000	$55,000
SBITA Inception (GASB 96)	$1,707,026	$739,839	$7,197,455	$600,000	$600,000
Total Capital Outlay	$7,064,970	$7,234,505	$13,470,524	$6,510,670	$7,416,230
Principal					
Principal	$3,705,374	$3,246,802	$3,322,537	$2,382,000	$2,371,000
Total Principal	$3,705,374	$3,246,802	$3,322,537	$2,382,000	$2,371,000
Interest					
Interest	$3,793,690	$3,511,029	$3,680,287	$3,566,000	$3,220,500
Total Interest	$3,793,690	$3,511,029	$3,680,287	$3,566,000	$3,220,500
Other					
Bad Debt Expense	-	$21,072	$147,974	$90,000	$90,000
Software and Maintenance Subscriptions	-	-	-	$3,725,970	$4,157,770
Lease Principal (GASB 87)	$559,024	$723,949	$926,316	-	-
Lease Interest	$30,774	$47,246	$66,249	-	-
SBITA Principal (GASB 96)	$1,505,742	$1,392,305	$1,849,203	$180,000	$180,000
SBITA Interest	$27,549	$83,029	$64,637	-	-

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Depreciation	$11,046,208	$11,393,633	$11,821,851	$11,690,000	$12,705,000
Disposal of Inventory - Scrap	$8,630	$14,046	$46,039	$8,630	$8,630
Amortization of Refund Loss	$210,165	$210,165	$210,165	$210,160	$210,160
Lease Amortization Expense	$112,067	$128,127	$131,440	-	-
SBITA Amortization Expense	$11,233	$11,233	$11,233	-	-
Community Assistance	$183,946	$201,587	$308,843	$288,000	$418,850
Misc. Grant Expense	-	-	-	$20,000	$20,000
Hotel Tax Payments	$29,953	$30,801	$28,780	$35,000	$35,000
Rainscapes Rebate	$20,716	-	$12,480	-	-
Fines	-	$18,543	$540,109	-	-
Economic Development Agreement	-	$10,000	-	-	-
Flood Mitigation Program	$96,274	$168,398	$134,472	$300,000	$300,000
Copier Lease (GASB 87)	-	$42,723	$86,966	$108,150	$124,060
Vehicle Lease (GASB 87)	-	$22,738	$889	$1,412,670	$1,577,610
Facility Lease (GASB 87)	-	-	-	$28,500	$28,500
Holiday Drive	$43,997	$65,467	$31,570	$72,000	$72,000
REDI	$1,620,330	$1,320,330	$1,418,960	$1,472,880	$1,567,680
Community Empowerment Grants	-	-	-	$6,000	$6,000
Outside Agency Grants	$1,184,694	$1,131,513	$1,179,281	$1,457,260	$1,791,340
REAP	$27,500	$27,500	$55,000	$75,850	-
C.O.G. Street Safe Campaign	-	-	-	$3,300	-
RHE-Rockville Housing Enterprise	-	$600,000	-	$250,000	$250,000
Total Other	$16,718,802	$17,664,405	$19,072,457	$21,434,370	$23,542,600
Transfers Out					
Transfer to Parking Fund	$1,100,000	$1,000,000	$1,180,000	$1,275,000	$1,225,000
Transfer to Debt Service Fund	$4,450,000	$4,050,000	$4,130,000	$3,300,000	$3,300,000
Transfer to Speed Camera Fund	-	-	$800,000	-	-
Transfer to Water Facility Fund	$352,160	$359,850	$369,830	$385,500	$470,500
Transfer to Refuse Fund	$50,300	$52,820	$56,180	$59,330	$61,430
Transfer to Golf Fund	$117,135	-	-	-	-
Transfer to Special Activities Fund	$169,730	$577,130	$294,400	$429,080	$833,940
Total Transfers Out	$6,239,325	$6,039,800	$6,830,410	$5,448,910	$5,890,870
Administrative					
Administrative Charges	$4,343,100	$4,607,200	$5,032,100	$5,627,000	$6,098,500
Total Administrative	$4,343,100	$4,607,200	$5,032,100	$5,627,000	$6,098,500
CIP Transfer					
Contribution to CIP	$14,207,000	$12,789,580	$12,973,513	$9,800,000	$12,300,000
Total CIP Transfer	$14,207,000	$12,789,580	$12,973,513	$9,800,000	$12,300,000
Total Expenditures	**$151,487,046**	**$158,673,233**	**$178,467,080**	**$173,052,640**	**$185,640,270**

Description of Major Expenditure Types



There are nine categories of expenditures that make up the budget. These total $185.6 million for FY 2027, an increase of 7.3 percent from FY 2026. The chart above displays each category of expenditure as a proportion of the citywide budget.

Personnel is the largest expenditure category citywide, totaling $90.5 million or 48.7 percent of the operating budget. Every fund except the Debt Service Fund, Special Activities Fund, and CDBG Fund include personnel expenditures. The next largest expenditure type citywide is Operating expenditues, totaling $34.3 million or 18.5 percent of the operating budget. Commodities and contract services make up this category of expenditures. Other expenditures is the third-largest expenditure type citywide, totaling $23.5 million or 12.7 percent of the operating budget. This is the category that includes depreciation within the Enterprise Funds, and grant expenditures within the General Fund. The CIP Transfer is made solely from the General Fund and represents the paygo portion of taxpayer-supported capital projects. This expenditure is budgeted to increase by $2.5 million up to $12.3 million for FY 2027 - a demonstration of the city's commitment to maintaining and enhancing its capital assets and infrastructure. Capital outlay, Administrative Fees, Principal and Interest categories collectively comprise $19.1 million or 10.3 percent of the citywide operating budget. Transfers Out total $5.9 million or 3.2 percent and include a combination of General Fund transfers made to other funds, and the annual contribution from the Sewer Fund to the Water Fund.

Personnel:

This category of expenditures consists of regular employee wages, temporary employee wages, overtime, and benefits. This category increased by 5.9 percent or $5.1 million from FY 2026 to FY 2027.

Regular Employee Wages: The FY 2027 budget equals $60.3 million for regular employee wages across all funds. The budget includes a 2 percent cost of living adjustment, steps or performance-based increments for all employees, and the net addition of 6.8 full-time equivalent positions (5.8 FTEs in the General Fund and 1.0 FTE in the Water Fund).

Regular employee wages make up approximately 67 percent of the Personnel expenditures category. A chart showing full-time equivalent positions by department follows this section.

Temporary Employee Wages: The FY 2027 budget equals $4.8 million, a 7.8 percent increase from FY 2026. The majority of the temporary employees are in the Department of Recreation and Parks.

For FY 2027, the City of Rockville will continue to follow Montgomery County's hourly minimum wage rate, which will be $18.00 on July 1, 2026. This is a 2 percent increase from the $17.65 hourly minimum wage in FY 2026.

Overtime: The overtime budget for FY 2027 equals $1.8 million, a 20.6 percent increase from FY 2026 but less than recent actual overtime expenditures. The bulk of this increase ($200,000) is for Police community support overtime, which is fully offset by an equal increase in community support revenue. Overtime can fluctuate annually based on turnover and unforeseen needs that can arise situationally with weather events, water main breaks, and other special events. Approximately 49 percent of city overtime is allocated to Police, and 38 percent is allocated to Public Works.

Benefits: Benefits increased by $1.6 million or 7.3 percent from FY 2026. The increase is driven by the addition of full-time equivalent positions, increases in health insurance costs, and increases to the annual retirement contributions. City covered benefits for FY 2027 include: allowances, long term disability, retirement, health and dental insurance (including post employment benefits), and life insurance. Each benefit is described in more detail below.

Allowances include cell phone, car, meal and shoe allowances, and language stipends that vary by department. This category of expenses increased by $24,340 across all funds for FY 2027.

The city's long term disability program remained steady at $152,000 for FY 2027 and is available for eligible employees.

The city's retirement program consists of a defined benefit (DB) plan and a defined contribution (Thrift) plan. Each employee group contributes different amounts toward their retirement, and accordingly earns a different benefit. Administrative and AFSCME employees are in both the DB and Thrift plans, while Police employees are only in the DB plan.

For FY 2027, the city's contribution to the DB plan equals $6.1 million across all funds, which is an increase of 4.7 percent from FY 2026. The FY 2027 and future years' contribution estimates are consistent with the annual report prepared by the city's actuary, which considers factors such as actual experience, market assumptions, and projected compensation increases.

After the city contributes the required amount in FY 2027, the funded ratio for the pension plan is projected to equal 86 percent and will continue to increase over the forecasted period. The annual contributions increased compared to prior valuation reports due to a combination of investment performance and changes in actual experience. A schedule showing historical defined benefit contributions is shown in the chart that follows. (Note: Years noted with an asterisk * identify years where the contribution included a 1% retiree cost of living adjustment.)

For the Thrift plan, the city matches employees' contributions with 50 cents for every dollar contributed by the employee; employees must elect to contribute between 1 and 5 percent of their salary. The FY 2027 budget for the city's match increased by 5.6 percent to $1.1 million. In addition to the matching Thrift plan, chartered employees and at-will non-merit civil service employees receive an additional contribution consistent with their employment agreements. This contribution increased by $31,900 to $365,750 for FY 2027.

Health insurance increased by 12.9 percent from FY 2026 to FY 2027, up to $8.6 million across all funds. The city currently offers several different types of health insurance plans under two providers. Health insurance is available to all regular full- and part-time employees and their eligible dependents, although part-time employees are responsible for a greater percentage of the cost. For calendar year 2026, plans under both insurance providers have a city subsidy

of 82.5 percent. In addition to health insurance, the city provides an employee wellness program that provides a range of incentives, including opportunities for employees to earn credits to be applied to their portion of healthcare costs.

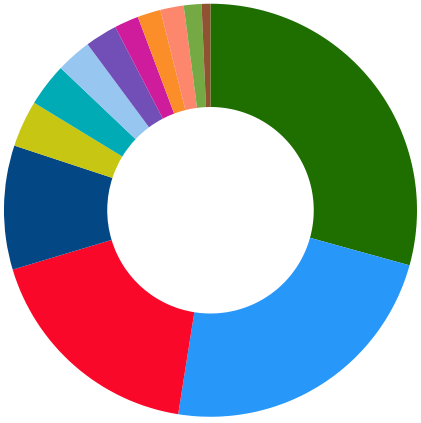
Dental insurance increased 2.4 percent for FY 2027. The FY 2027 budget is $226,700 and includes options for two different plans under one provider.

The city provides eligible retirees with healthcare coverage upon retirement. The city funds retiree healthcare costs through a Retiree Benefit Trust (Trust) with an annual contribution to the Trust. For FY 2027, the city's contribution is $0 due to the funded ratio of the Trust exceeding 100 percent.

The city provides life insurance equal to 1.5 times an employee's base salary (up to a maximum of $250,000), at no cost to the employee. Employees can purchase additional supplemental life insurance coverage for themselves, their spouse, and dependent children. Life insurance increased by $11,950 to $209,130 from FY 2026 to FY 2027.

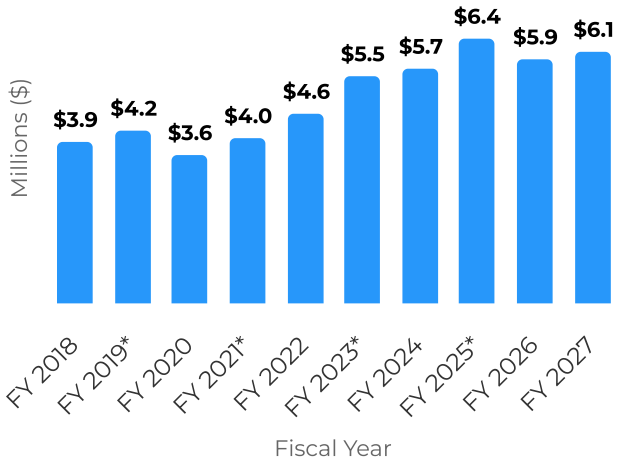
The adopted FY 2027 budget includes the employee leave buyback program. This benefit, which is available to all regular employees that have a minimum amount of accrued annual leave, allows employees to 'buy back' up to five days of their annual leave. The estimated cost of the program increased by $24,390 for FY 2027 based on the most recent actuals.

FTE Positions by Department



- Public Works **169.00** (29.29%)
- Recreation and Parks **133.90** (23.21%)
- Police **103.00** (17.85%)
- CPDS **56.00** (9.71%)
- Information Technology **21.00** (3.64%)
- Finance **19.50** (3.38%)
- HCD **16.00** (2.77%)
- CCE **14.50** (2.51%)
- Human Resources **11.00** (1.91%)
- City Manager **10.50** (1.82%)
- Procurement **10.50** (1.82%)
- City Attorney **8.00** (1.39%)
- Mayor and Council **4.00** (0.69%)

Defined Benefit Contributions by Fiscal Year



Operating:

This category is made up of contractual services and commodities expenditures. The overall operating budget increased by 4.4 percent from $32.9 million to $34.3 million from FY 2026 to FY 2027.

Contractual Services: Contractual services increased by 5.4 percent or approximately $1.1 million to $22.5 million in FY 2027. The contractual services category is mostly comprised of contracts or consultants that support planning, technology, parks, facilities, refuse and recycling processing, and wastewater treatment services. The largest increases from FY 2026 to FY 2027 are for increases in WSSC wastewater treatment costs which are projected to increase by $383,000 and for Contract Services - Grounds which are projected to increase by approximately $275,490 which is mostly contained within the Special Activities Fund for the Forest and Tree Preservation and Park Maintenance programs.

Commodities: The overall commodities category increased by 2.6 percent, or $298,430 across all funds to equal $11.8 million in FY 2027. This category supports utility costs at city facilities, program and maintenance supplies, new or replacement furniture and equipment, and chemicals for water treatment. Contingency accounts are also part of the operating category.

The largest increase in this category is for electricity which is expected to increase by $311,660 or 10.1 percent. This increase is offset by decreases in chemical costs primarily associated with the city's Water Treatment Plant.

The $350,000 General Fund contingency account, and contingency accounts for each of the enterprise funds and Speed Camera Fund are included in this category. Contingency funding provides support for unanticipated needs during the year and complies with the Financial Management Policies. Actual contingency spending from FY 2025 and years prior appears to be $0 due to the administrative process to transfer contingency funds to the account lines that were approved for use. City staff regularly report on the use of General Fund contingency in the quarterly financial reports.

Capital Outlay:

This category increased by $905,560 from FY 2026 and equals $7.4 million for FY 2027. The significant changes include approximately $1 million in increased vehicle replacements (see the *Supplemental Information* section for a list of budgeted vehicle replacements), and smaller increases in equipment and computer hardware replacements, offset by decreases in special projects. In addition to the purchased vehicles, the city leases most of the light duty and Police vehicles under the other category.

Principal:

This category, which remained relatively flat at $2.4 million for FY 2027 consists of budgeted principal payments on governmental (taxpayer-supported) debt service in the Debt Service Fund. The principal payments on enterprise (ratepayer-supported) debt service are not considered an expenditure for budget purposes, but are factored into the working capital projections for the applicable enterprise funds.

Interest:

This category, which decreased by $345,500 to $3.2 million for FY 2027, consists of budgeted interest payments on both governmental (taxpayer-supported) and enterprise (ratepayer-supported) debt service.

Other:

This category, which increased by $2.1 million to $23.5 million for FY 2027, primarily consists of fixed asset depreciation in enterprise funds, community services and enrichment grants, vehicle and equipment leases, and SBITA expenses. A complete listing of the adopted grants is located in the *Supplemental Information* section and introduces new categories of grant recipients intended to address the current and anticipated needs of the Rockville community. The FY 2027 budget includes a $1.6 million contribution to Rockville Economic Development Inc. (REDI) which includes increased funding for expanded bio-sciences marketing efforts and economic development operations.

Transfers Out:

This category primarily consists of transfers from the General Fund to the Parking, Debt Service, Refuse, and Special Activities funds.

The Parking Fund transfer is approximately $1.2 million in FY 2027, which is $50,000 less than the adopted FY 2026. It is anticipated that a General Fund transfer will be needed until the debt is repaid in FY 2036. Future transfers are projected to be $1.2 million per year, consistent with FY 2027.

The transfer to the Refuse Fund represents the city's grant contribution to Rockville Housing Enterprises (RHE). RHE, via the city's annual community organization grant program, receives free recycling and refuse pickup at their low income properties. The transfer amount is derived from the 105 properties multiplied by the annual refuse rate.

The Debt Service Fund transfer equals $3.3 million in FY 2027 and will remain between $3.3 million and $3.8 million over the forecast period based on estimated debt service schedules. This annual transfer is needed to pay down the taxpayer-supported debt that is used to finance general taxpayer-supported capital projects. A taxpayer-supported bond issue is anticipated for FY 2029. Each year the city reviews the capital financing plan and considers opportunities to reduce its reliance on debt financing.

The General Fund transfer to the Special Activities Fund of $833,940 subsidizes seven accounts: Art in Public Places, Art in Public Architecture, Housing Opportunities, Farmer's Market Eat Fresh Rockville, Recreation Fund, Senior Assistance, and Rockville Emergency Assistance Program (REAP). Only the Art in Public Places transfer is prescribed in the Financial Management Policies. The subsidies for the other programs will help to provide financial assistance for individuals and families who meet the program requirements. The most significant increase to this transfer is driven by the $250,000 increase to the Housing Opportunities transfer, and the consolidation of all REAP programming within the Special Activities Fund (a function that was previously shared between the Special Activities Fund and General Fund).

This category also includes the annual administrative fee paid by the Sewer Fund to the Water Fund for utility billing functions.

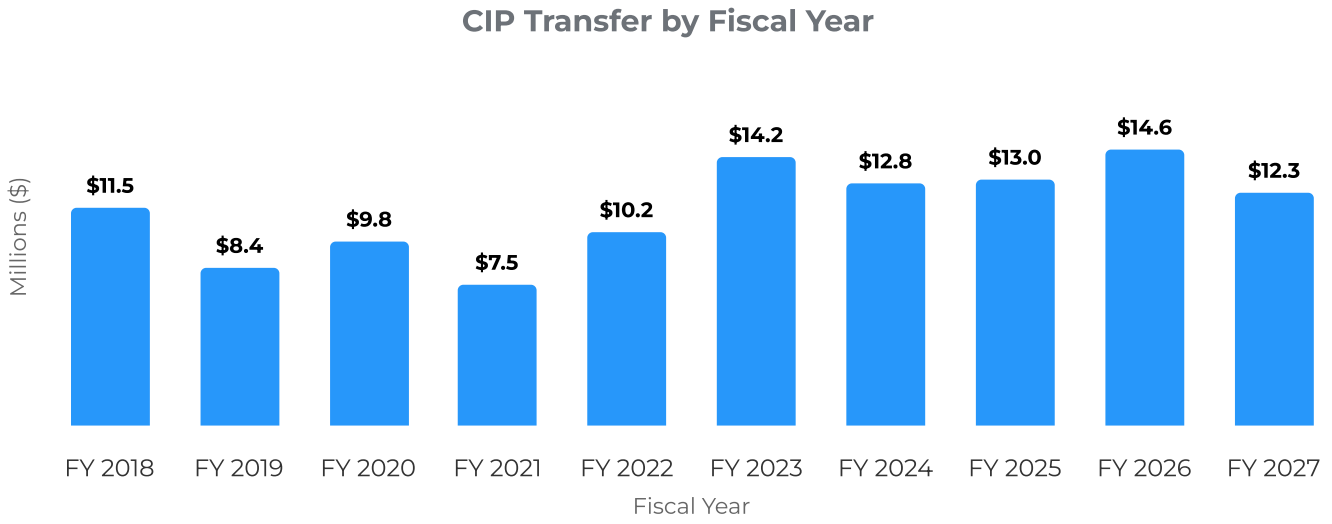
Administrative:

This expenditure type represents centrally budgeted administrative or "overhead" costs. Six of the city's operating funds pay for their share of overhead costs through an annual transfer to the General Fund. The FY 2027 administrative charge revenue equals $6.1 million based on the city's internal cost allocation model; this is $471,500 more than what was adopted in FY 2026. A calculation is performed each year to determine the administrative charges.

CIP Transfer:

Each year, the city makes a transfer from the General Fund, which is known as the cash or "paygo" contribution to the CIP. The paygo contribution is critical in controlling the city's overall debt and maintaining the city's credit rating. In past years, the city transferred one-time savings (unassigned fund balance in excess of the reserve target) in addition to the annual budgeted transfer amount in an effort to reduce borrowing.

The FY 2027 budget includes a transfer of $12.3 million, which is $2.5 million higher than the FY 2026 adopted transfer of $9.8 million. The amount of the paygo contribution impacts both the current fiscal year and future years since the Capital Projects Fund is balanced over a five-year period. Future paygo transfers are planned to be $12.3 million per year through FY 2031. This level of capital contribution supports the schedule of funded projects as presented in the *CIP Projects* section. A chart displaying historical General Fund CIP Transfers follows. The FY 2026 transfer includes the amounts added to budget amendments during the year (including a $4 million addition intended to support the FY 2027 - FY 2031 CIP).



Projected Changes in Fund Balance: Governmental Funds

For governmental funds, the term fund balance is used to describe financial position or the cumulative difference between revenues and expenditures over the life of the fund. These amounts are not invested in capital assets nor have they been committed or assigned for encumbrances, self-insurance, or other purposes.

Below is a summary schedule that includes beginning fund balances, increases and decreases in fund balances, and projected ending fund balances for each of the city's appropriated governmental funds. Following the summary schedule is a discussion of the funds that are projected to have a change in fund balance of 5 percent or more.

Fund	6/30/26 Est. Balance	FY 2027 Revenues	FY 2027 Expenditures	6/30/27 Est. Balance	% Change
General	27,854,265	125,138,300	125,138,300	27,854,265	0.0%
Special Act.*	11,546,324	1,857,820	2,508,970	10,895,174	-5.6%
CDBG	3,859	263,000	263,000	3,859	0.0%
Speed Camera	355,833	875,000	1,397,340	(166,507)	-146.8%
Debt Service	331,326	3,340,000	3,235,000	436,326	31.7%
Capital	16,191,802	18,545,390	24,943,932	9,793,260	-39.5%
Total ($)	**56,283,409**	**150,019,510**	**157,486,542**	**48,816,377**	**-13.3%**

*FY 2027 expenditures include capital spending of $418,150.

Special Activities Fund: The Special Activities Fund fund balance will fluctuate from year to year because in any one year the Fund may receive more revenues than it appropriates or vice versa. Each program has its own fund balance that can be accumulated and drawn upon. The Park Maintenance and Transportation Improvements programs are planning to utilize program reserves in FY 2027.

Speed Camera Fund: The fund balance in the Speed Camera Fund is projected to decrease by 146.8 percent or $522,340 due to program expenditures estimated to exceed speed camera citation revenues. Future General Fund transfers may be necessary if citation revenues do not improve during the fiscal year.

Debt Service Fund: The fund balance in the Debt Service Fund is projected to increase by $105,000 or 31.7 percent. While fund balance levels may fluctuate from year to year, the goal is to keep the working capital balance at policy target levels over the five-year planning period.

Capital Projects Fund: The fund balance in the Capital Projects Fund is estimated to decrease by 39.5 percent or $6.4 million due to the city's planned use of reserves that are currently appropriated for capital projects. This is a multi-year program that continually carries a large balance from year to year. Similar to the Debt Service Fund, this Fund is balanced over a five-year period, with the ultimate goal of maintaining a positive working capital balance each planned year. The estimated 6/30/27 balance is in compliance with the reserve target.

Projected Changes in Working Capital: Enterprise Funds

An important component of financial position for an enterprise fund is working capital. Working capital, which represents cash, short term receivables and short term payables in an enterprise fund, is similar to a governmental fund balance because it focuses on near-term liquidity. The working capital balances are projected in the cash flow models that are established for each fund.

For the city's utility funds, rates are set based on cash flow models that differ from budget forecasts because they include actual cash-based inflows and outflows, whereas the budget forecast is consistent with Generally Accepted Accounting Principles (GAAP).

Below is a summary schedule that includes beginning working capital balances, projected inflows and outflows, and ending working capital balances for each of the city's appropriated enterprise funds. Following the summary schedule is a discussion of the enterprise funds that are estimated to be out of compliance with the city's Financial Management Policies at the end of FY 2027.

Fund	6/30/26 Est. Balance	FY 2027 Inflows	FY 2027 Outflows	6/30/27 Est. Balance	% Change
Water	2,794,162	16,169,082	15,281,982	3,681,262	31.7%
Sewer	12,218,148	15,899,724	13,993,151	14,124,721	15.6%
Refuse	1,182,627	8,464,130	8,318,355	1,328,402	12.3%
Parking	339,887	2,931,185	2,928,672	342,400	0.7%
SWM	5,186,148	7,545,984	8,705,457	4,026,675	-22.4%
Total ($)	**21,720,972**	**51,010,105**	**49,227,617**	**23,503,460**	**8.2%**

Water Fund: The Water Fund continues to be out of compliance with the city's Financial Management Policies, which require a six month operating reserve balance. In FY 2024, the city performed a comprehensive utility rate study that evaluated the cost of water and sewer service. The adopted water rates for FY 2025 - FY 2027 included a FY 2030 compliance target, however unanticipated equipment replacement needs and newly identified capital investments could impact this previously established target. An updated utility rate study is planned for FY 2027.

General Fund

Purpose of Fund: The General Fund is the general operating fund of the city, and is used to account for all financial resources except those required to be accounted for in another fund.

Fund Policy: Current year operating expenditures must be funded with current year revenues, inclusive of debt service. General Fund expenditures may exceed revenues in a given year only when the additional spending is funded by beginning fund balance and only for CIP expenditures or other one-time or non-recurring expenditures, as authorized by the Mayor and Council.

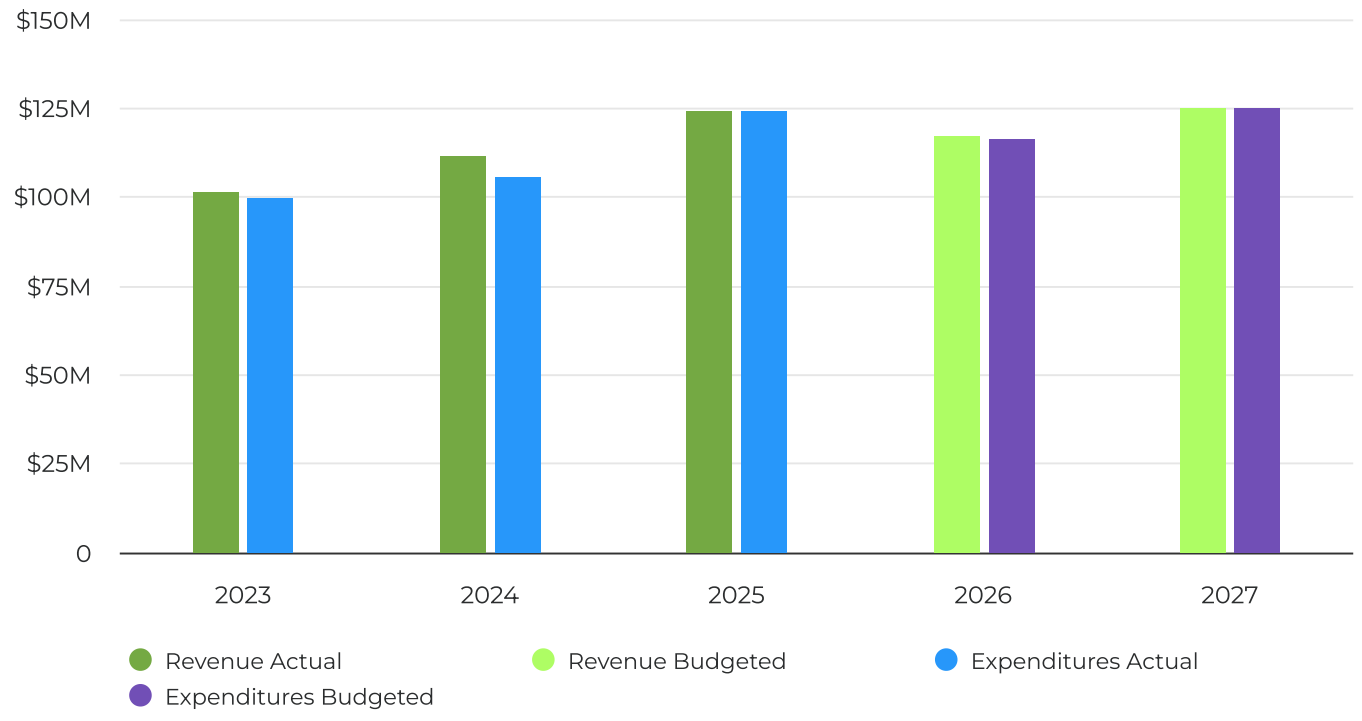
User of Service: All residents, businesses, and visitors of the city benefit from the operations of the General Fund.

Budget Statistics: The General Fund makes up 67 percent of the total operating budget, and supports 452.4 regular FTEs, all general operating and administrative costs of the city, and 40 capital projects. The General Fund supports all or part of the budgets for all 13 of the city's departments, as well as the Non-Departmental budget.

Fund Balance: It is the city's policy to maintain an unassigned fund balance ("reserve") of at least 20 percent of annual adopted General Fund revenue. The unassigned fund balance is defined as the accumulation of General Fund revenues that exceed General Fund expenditures, less the portion of the fund balance that is considered nonspendable, restricted, committed, or assigned. The purpose of this balance is to mitigate risks of economic uncertainty and to ensure the orderly provision of services to residents. Use of funds below the 20 percent required level must be approved by specific action of the Mayor and Council.

To the extent that the General Fund unassigned fund balance exceeds the target, the city may draw upon the fund balance to provide paygo financing for capital projects, for other one-time items, or for additional contributions to reduce the OPEB or pension unfunded liabilities. In addition, Mayor and Council or the City Manager may commit or assign the fund balance that exceeds the target, respectively. More details on fund balance projections can be found within the Five-Year Financial Outlook section of this document.

Revenues vs Expenditures Summary



General Fund revenues are primarily comprised of property tax, funds from other government entities (including income tax, tax duplication, admission and amusement tax, highway user revenue, and a police protection grant), charges for services (including recreation program fees, recreation memberships and facility rentals), fines and forfeitures, and licenses and permits. The General Fund also receives administrative fees from six other funds, which represent overhead costs that are centrally budgeted within the General Fund. General Fund expenditures primarily consist of personnel costs, and operating costs for contractual services and commodities. The General Fund also makes significant annual transfers to the Capital Improvements Program (CIP), Debt Service Fund, and Parking Fund. The Comprehensive Fund Summary that follows details each category of revenues and expenditures for the General Fund.

Comprehensive Fund Summary

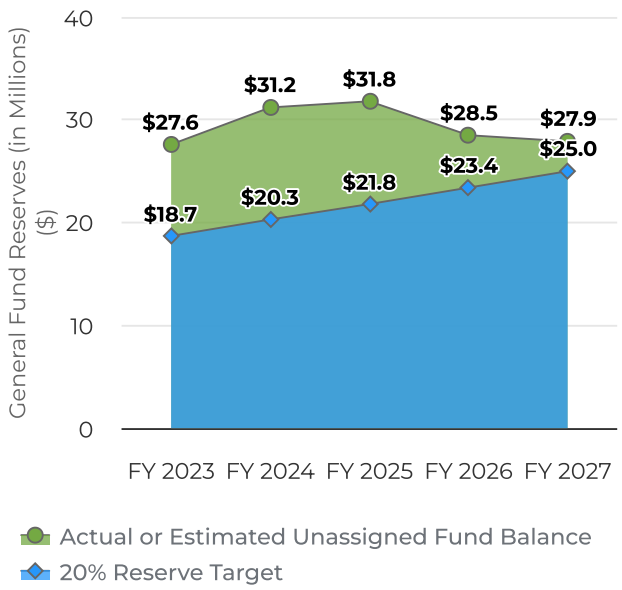
Comprehensive Fund Summary

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Revenues					
Use of Money & Property	$1,978,540	$3,268,814	$3,598,338	$2,130,730	$2,646,600
Charges for Service	$8,255,595	$9,121,519	$9,369,024	$8,967,140	$10,111,800
Other Revenue	$8,807,062	$9,900,143	$15,240,386	$9,321,900	$9,786,330
Licenses & Permits	$3,362,522	$4,021,273	$4,010,608	$5,069,070	$4,671,980
Fines & Forfeitures	$576,334	$3,505,018	$3,528,258	$2,234,100	$2,543,000
From Other Gov't.	$32,120,843	$34,764,329	$39,461,391	$37,754,960	$41,693,590
Property Taxes	$46,053,556	$46,785,935	$48,671,197	$51,610,000	$53,685,000
Total Revenues	**$101,154,452**	**$111,367,031**	**$123,879,202**	**$117,087,900**	**$125,138,300**
Expenditures					
Personnel	$55,764,622	$60,482,656	$65,572,296	$70,298,240	$74,706,580
Operating	$14,817,979	$17,098,595	$21,441,848	$18,404,650	$19,432,460
Capital Outlay	$4,299,806	$4,828,636	$12,020,535	$4,546,430	$4,731,830
Other	$4,814,426	$4,683,845	$5,533,470	$7,827,170	$8,547,060
Transfers Out	$5,887,165	$5,679,950	$6,460,580	$5,063,410	$5,420,370
CIP Transfer	$14,207,000	$12,789,580	$12,973,513	$9,800,000	$12,300,000
Total Expenditures	**$99,790,998**	**$105,563,262**	**$124,002,242**	**$115,939,900**	**$125,138,300**
Total Revenues Less Expenditures	**$1,363,454**	**$5,803,769**	**-$123,040**	**$1,148,000**	**-**

The city maintains Financial Management Policies which are reviewed at least annually. The goals provided below indicate the fund's compliance with key polices that are indicators of the fund's financial health.

	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Goal 1: Maintain an unassigned fund balance of at least 20 percent of annual adopted revenue.					
					

General Fund History of Reserves



Special Notes: The FY 2026 decrease in reserves reflected in the chart to the left includes the approved $4 million use of reserves to support the sustainability of the CIP. This transfer of reserves preserves $2.9 million in reserves exceeding the target going into FY 2027.

Please see the Five-Year Financial Outlook section for the forecasted unassigned fund balance targets and balances.

Special Activities Fund

Purpose of Fund: The Special Activities Fund accounts for revenues received from donations, fundraising, community activities, payment-in-lieu programs, General Fund transfers, as well as from a variety of corporations and community service organizations.

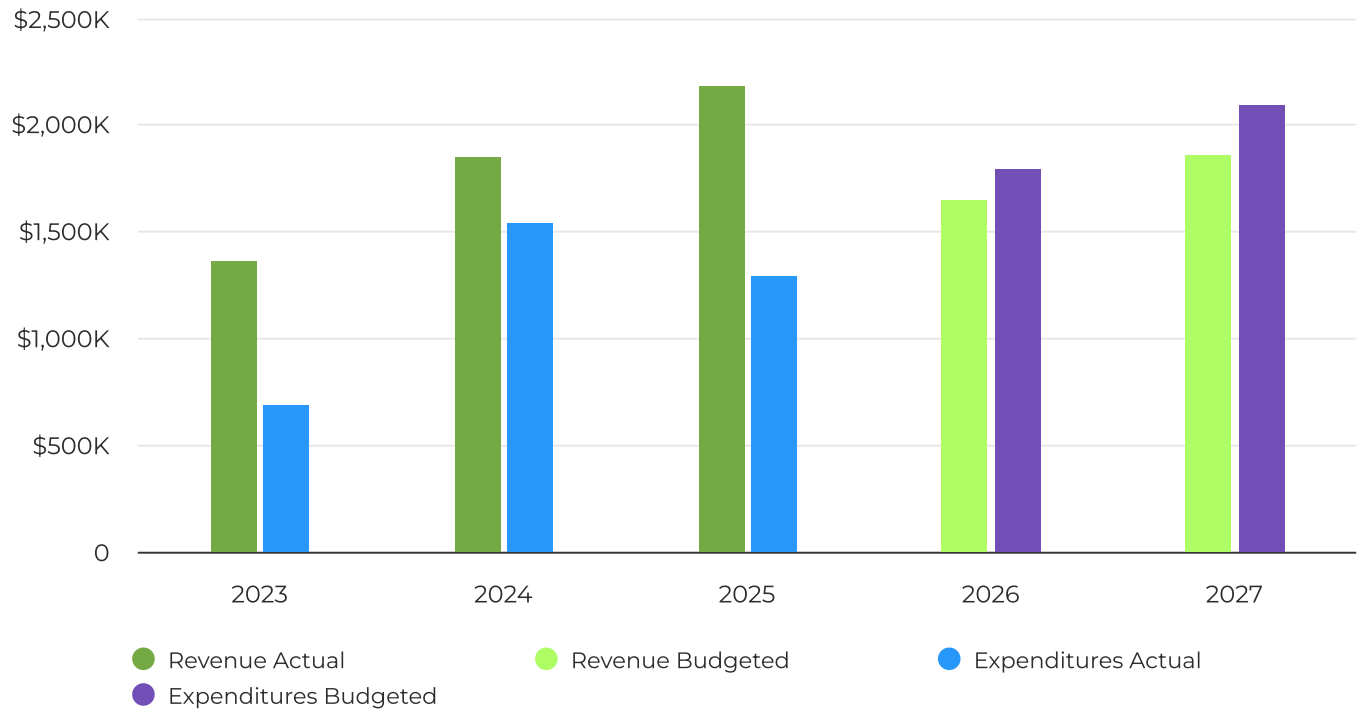
Fund Policy: All accounts are funded by specific revenues set aside for specific purposes. Most of the city's accounts are established by ordinance, resolution, or by the city's Financial Management Policies.

User of Service: The Special Activities Fund accounts benefit residents and businesses within the city.

Budget Statistics: The Special Activities Fund makes up 1 percent of the total operating budget, and supports the programs listed in the table below and four capital projects. The Fund supports the departments of Recreation and Parks, Communication and Community Engagement, Public Works, Housing and Community Development, and the City Manager's Office.

Fund Balance: The Special Activities Fund fund balance will fluctuate from year to year because in any one year the Fund may receive more revenues than it appropriates or vice versa. For example, in FY 2027, Art in Public Places estimates it will receive $117,090 in revenues, but will spend $175,000. The difference will be supported by the existing fund balance. This section includes a schedule of projected fund balance for each program contained within the Special Activities Fund.

Revenues vs Expenditures Summary



Special Activities Fund revenues are primarily comprised of community contributions, donations, and General Fund transfers that are designated for specific programs and purposes. Special Activities Fund expenditures primarily consist of program supplies, community support and other operating costs that align with each revenue restricted program. The Comprehensive Fund Summary that follows details each category of revenues and expenditures for the Special Activities Fund.

Comprehensive Fund Summary

Comprehensive Fund Summary

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Revenues					
Use of Money & Property	$740,377	$727,737	$1,407,193	$950,000	$660,630
Charges for Service	$57,362	$64,597	$75,322	$60,000	$60,000
Other Revenue	$342,282	$445,859	$407,274	$211,250	$303,250
From Other Gov't.	$52,376	$29,271	-	-	-
Transfers In	$169,730	$577,130	$294,400	$429,080	$833,940
Total Revenues	**$1,362,127**	**$1,844,594**	**$2,184,189**	**$1,650,330**	**$1,857,820**
Expenditures					
Personnel	-	-	-	$540	-
Operating	$405,682	$492,636	$607,460	$899,330	$902,070
Capital Outlay	$60,091	$204,693	$338,133	$285,000	$290,000
Other	$221,462	$846,757	$346,804	$612,630	$898,750
Total Expenditures	**$687,235**	**$1,544,086**	**$1,292,397**	**$1,797,500**	**$2,090,820**
Total Revenues Less Expenditures	**$674,892**	**$300,508**	**$891,792**	**-$147,170**	**-$233,000**

The city maintains Financial Management Policies which are reviewed at least annually. The goals provided below indicate the fund's compliance with key polices that are indicators of the fund's financial health.

	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Goal 1: Maintain individual accounts in order to track revenues set aside for specific purposes.					
					

Special Activities Fund Expenditures by Program

	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027
Art in Public Architecture	140,000	95,000	95,000
Art in Public Places	180,080	182,000	175,000
Cable TV Equipment	355,810	355,810	355,810
Farmer's Market Eat Fresh Rockville	70,000	110,000	110,000
Forest and Tree Preservation	10,000	10,000	50,000
Friends of the Arts	10,000	10,000	10,000
Glenview Mansion	20,000	20,000	15,000
Holiday Drive	72,000	72,000	72,000
Housing Opportunities	-	250,000	250,000
Moderately Priced Housing	-	-	-
Opioid Settlement Fund	15,690	143,400	205,860
Park Maintenance	125,000	125,000	200,000
Recreation Fund	60,000	70,000	75,000
Rockville Emergency Assistance Program	70,000	70,000	195,850
Senior Assistance	25,000	25,000	25,000
Transportation Improvements	259,290	259,290	256,300
Total ($)	**1,412,870**	**1,797,500**	**2,090,820**

Special Notes: There are 15 appropriated accounts for FY 2027. Of the 15 accounts, eight are partially or fully subsidized by the General Fund in FY 2027 – Art in Public Places, Art in Public Architecture, Housing Opportunities, Farmer's Market Eat Fresh Rockville, Glenview Mansion (via direct fee revenue), Recreation Fund, Senior Assistance, and Rockville Emergency Assistance Program (REAP). The Opioid Settlement Fund is the newest account that received legally restricted revenue beginning in FY 2023.

Special Activities Fund Change in Fund Balance

	6/30/26* Balance	FY 2027 Revenue	FY 2027 Expenses	6/30/27 Balance
Art in Public Architecture	125,348	21,000	95,000	51,348
Art in Public Places	876,157	117,090	175,000	818,247
Cable TV Equipment	5,265,057	560,630	355,810	5,469,877
Farmer's Market Eat Fresh Rockville	68,244	110,000	110,000	68,244
Forest and Tree Preservation	118,442	-	50,000	68,442
Friends of the Arts	74,592	10,000	10,000	74,592
Glenview Mansion	110,525	20,000	15,000	115,525
Holiday Drive	42,672	35,000	72,000	5,672
Housing Opportunities	810,000	500,000	250,000	1,060,000
Moderately Priced Housing**	1,534,605	-	-	1,534,605
Opioid Settlement Fund	655,438	200,000	205,860	649,578
Park Maintenance	432,981	-	200,000	232,981
Recreation Fund	112,269	35,000	75,000	72,269
Rockville Emergency Assistance Program	143,786	126,100	195,850	74,036
Senior Assistance	101,425	23,000	25,000	99,425
Transportation Improvements***	884,783	100,000	674,450	310,333
Total ($)	**11,356,324**	**1,857,820**	**2,508,970**	**10,705,174**

** Based on 6/30/25 actuals, adjusted by FY 2026 estimated revenue and expenditures.*

*** Includes a $1.2 million loan receivable.*

**** Includes $418,150 of projected CIP spending.*

FY 2027 Program Changes: The FY 2027 adopted budget moves the Rockville Emergency Assistance Program (REAP) entirely to the Special Activities Fund. This program was previously split between the General Fund and the Special Activities Fund. A General Fund contribution to REAP is programmed instead of dividing spending authority for this program. In addition, the Opioid Settlement Fund is providing resources that support select Community Services and Enrichment Grants that meet the guidelines for these proceeds beginning in FY 2027.

Community Development Block Grant Fund

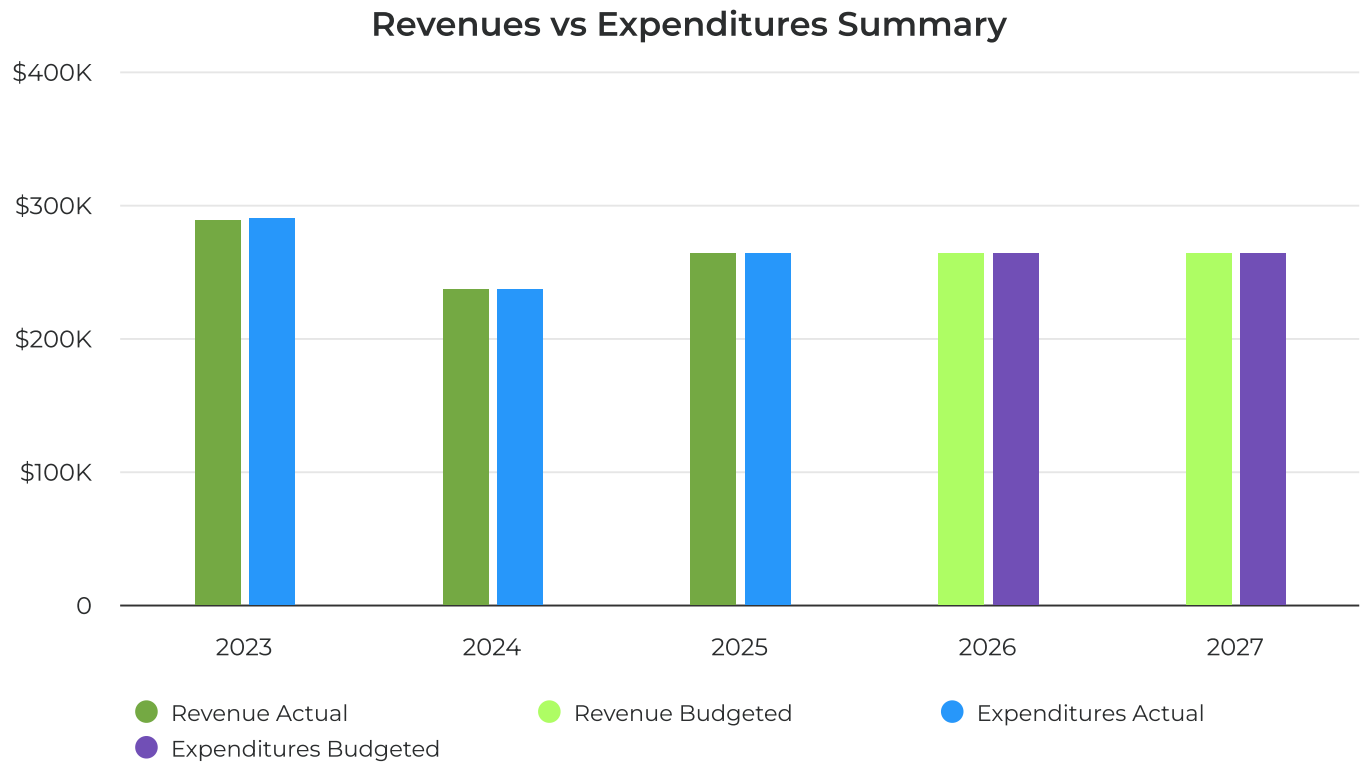
Purpose of Fund: The Community Development Block Grant (CDBG) Fund is a special revenue fund that helps the city provide rehabilitation assistance to low and moderate income homeowners through the city's Single Family Rehabilitation Program. This program ensures that all city residents' homes are safe, healthy, habitable, and meet minimum code requirements.

Fund Policy: Fund expenditures must meet all federal CDBG requirements and criteria.

User of Service: The CDBG program targets low and moderate income homeowners.

Budget Statistics: The CDBG Fund makes up less than 1 percent of the total operating budget and supports all CDBG grant expenses. The Fund supports the Department of Housing and Community Development budget.

Fund Balance: The fund balance in the Community Development Block Grant Fund will not fluctuate from year to year due to the requirements that the annual grant be spent in a timely manner.



CDBG Fund revenues are primarily comprised of a federal grant that is passed through Montgomery County to the city. CDBG Fund expenditures primarily consist of operating costs associated with rehabilitation projects that support low and moderate income residents. The Comprehensive Fund Summary that follows details each category of revenues and expenditures for the CDBG Fund.

Comprehensive Fund Summary

Comprehensive Fund Summary

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Revenues					
From Other Gov't.	$288,956	$237,044	$263,000	$263,000	$263,000
Total Revenues	**$288,956**	**$237,044**	**$263,000**	**$263,000**	**$263,000**
Expenditures					
Operating	$289,730	$236,270	$263,000	$263,000	$263,000
Total Expenditures	**$289,730**	**$236,270**	**$263,000**	**$263,000**	**$263,000**
Total Revenues Less Expenditures	**-$774**	**$774**	**-**	**-**	**-**

The city maintains Financial Management Policies which are reviewed at least annually. The goals provided below indicate the fund's compliance with key polices that are indicators of the fund's financial health.

	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Goal 1: Manage and operate the program consistent with all federal CDBG requirements and criteria.					
					

Approved CDBG Projects

	Year 50* FY 2025/26	Year 51 FY 2026/27	Year 52** FY 2027/28
Community Reach of Montgomery County	22,185	8,546	20,326
Montgomery Housing Partnership	-	-	117,674
Housing Unlimited	70,870	-	-
Rockville Housing Enterprises Public Housing Renovations	94,945	94,454	-
Habitat for Humanity	-	60,000	-
Single Family Rehabilitation - City of Rockville	75,000	100,000	120,000
Total ($)	**263,000**	**263,000**	**258,000**

** Year 50 includes a project reallocation which was approved by Montgomery County in June 2025. ** Year 52 was approved by the Mayor and Council on December 8, 2025.*

Speed Camera Fund

Purpose of Fund: The Speed Camera Fund is used to account for the financial transactions associated with the city's Safe Speed Program.

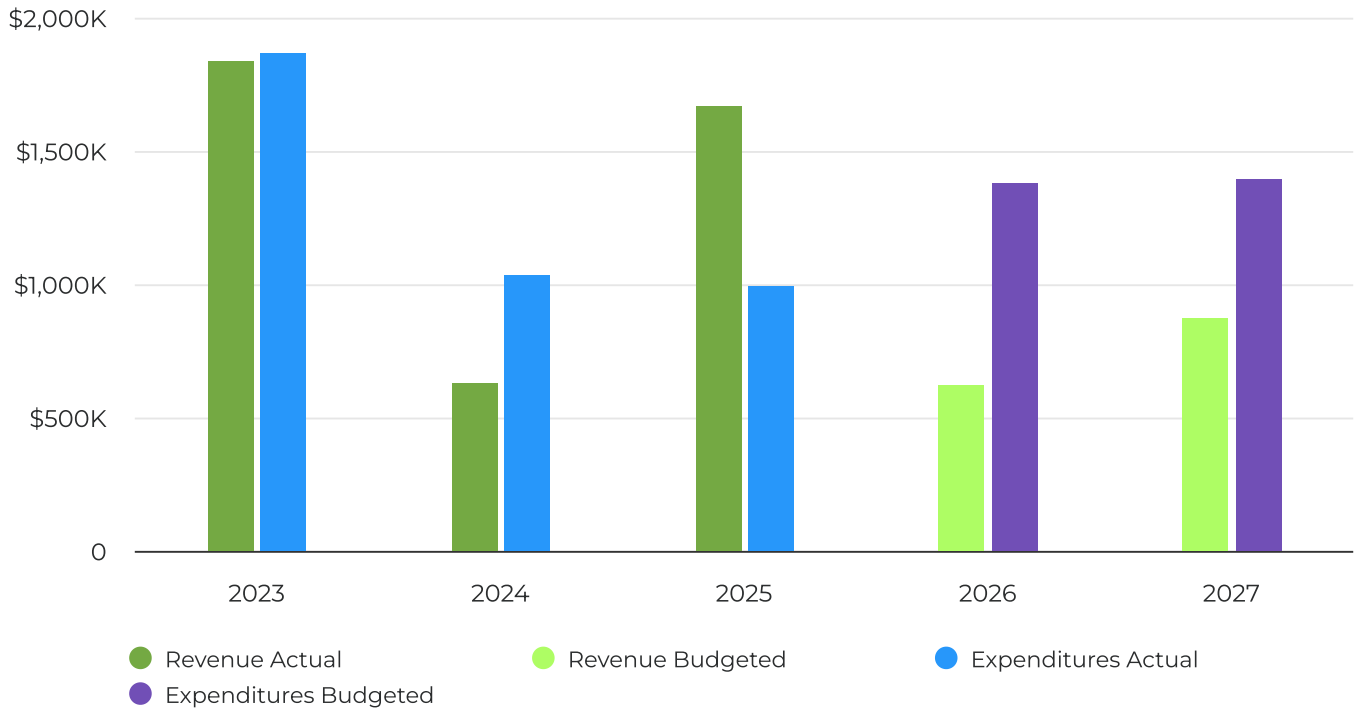
Fund Policy: The Speed Camera Fund is a Special Revenue Fund and the use of funds is restricted by legal and regulatory provisions.

User of Service: The Safe Speed Program benefits all pedestrians and drivers within the city limits.

Budget Statistics: The Speed Camera Fund makes up 1 percent of the total operating budget and supports 1.5 regular employees, and the operating costs of the program. The Fund supports the departments of Police and Non-Departmental.

Fund Balance: By Maryland State law, all Speed Camera Fund revenues must be used for public safety purposes. When available, the net revenues in the Speed Camera Fund are budgeted for initiatives outlined in Rockville's Vision Zero Action Plan and Pedestrian Master Plan.

Revenues vs Expenditures Summary



Speed Camera Fund revenues are primarily comprised of fines from speed camera citations. Speed Camera Fund expenditures primarily consist of personnel costs, and operating costs associated with the maintenance of speed camera equipment and citation management. The Comprehensive Fund Summary that follows details each category of revenues and expenditures for the Speed Camera Fund.

Comprehensive Fund Summary

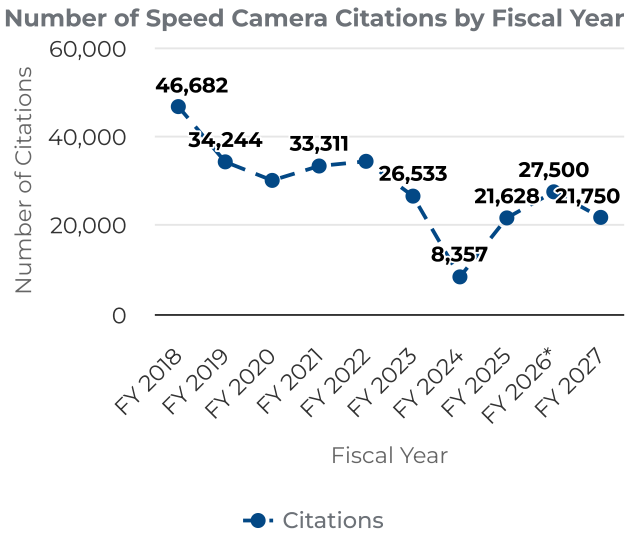
Comprehensive Fund Summary

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Revenues					
Use of Money & Property	$54,609	$35,365	$2,983	$20,000	$5,000
Other Revenue	$842,219	$6,013	$1,400	-	-
Fines & Forfeitures	$938,159	$588,353	$865,140	$600,000	$870,000
Transfers In	-	-	$800,000	-	-
Total Revenues	**$1,834,987**	**$629,731**	**$1,669,523**	**$620,000**	**$875,000**
Expenditures					
Personnel	$138,591	$155,579	$132,058	$158,330	$165,330
Operating	$532,206	$522,452	$494,861	$776,430	$775,190
Capital Outlay	$840,030	-	-	-	-
Other	$178,602	$178,922	$178,922	$180,320	$180,320
Administrative	$179,200	$180,500	$186,800	$265,000	$276,500
Total Expenditures	**$1,868,629**	**$1,037,453**	**$992,641**	**$1,380,080**	**$1,397,340**
Total Revenues Less Expenditures	**-$33,642**	**-$407,722**	**$676,882**	**-$760,080**	**-$522,340**

The city maintains Financial Management Policies which are reviewed at least annually. The goals provided below indicate the fund's compliance with key polices that are indicators of the fund's financial health.

	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Goal 1: Support public safety expenditures as required by the State of Maryland.					
					

History of Speed Camera Citations



Special Notes: The number of citations fluctuates from year-to-year depending on the number and location of the cameras. When cameras are first deployed, there is generally a spike in the overall number of citations. The Speed Camera Fund has historically supported CIP projects that focus on bicycle and pedestrian safety initiatives.

Speed camera citations dropped during FY 2020 and FY 2021 due to the impacts of the pandemic on driving behaviors. Starting in FY 2022, the number of citations and revenues began trending upwards, however some equipment malfunctions beginning in FY 2023 resulted in reduced citations. Since that time, equipment adjustments have been made and revenues are showing improvement.

The city's speed camera vendor is paid based on a fixed fee contract based on the number of cameras, not on the number of citations. In the past, if the number of citations and citation revenues exceeded the levels needed to support operations, the net gain was used as a resource for the city's CIP projects that focus on bicycle and pedestrian safety initiatives. As a result of decreased revenues, the Speed Camera Fund is no longer supporting any capital projects.

For FY 2027, staff estimates approximately 21,750 citations will be issued and paid.

**Citations referenced for FY 2026 are estimated based on year-to-date collections.*

Debt Service Fund

Purpose of Fund: The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long term debt principal, interest, and related costs.

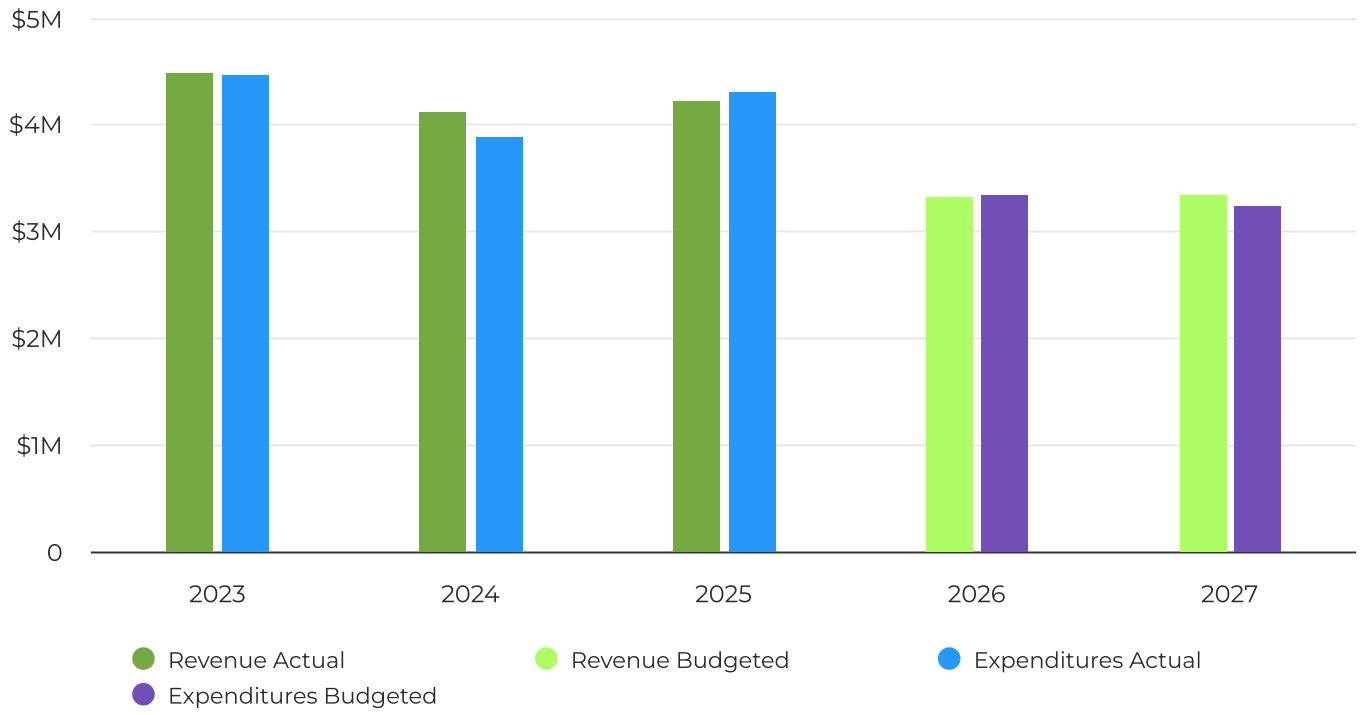
Fund Policy: Neither Maryland State law nor the City Charter mandates a limit on municipal debt. However, the city will strive to maintain its overall level of debt at or below the targets set forth in the city's Financial Management Policies.

User of Service: All city residents and businesses benefit from capital projects supported by the issuance of bonds.

Budget Statistics: The Debt Service Fund makes up 2 percent of the total operating budget and supports all principal and interest payments on taxpayer-supported capital projects. The Debt Service Fund supports the Non-Departmental budget.

Fund Balance: The fund balance in the Debt Service Fund remains in compliance with the target policy.

Revenues vs Expenditures Summary



Debt Service Fund revenues are primarily comprised of General Fund transfers, and proceeds from special assessments for driveway aprons and interest earnings. Debt Service Fund expenditures primarily consist of debt service and bond issuance costs in years where the city issues general obligation bonds for taxpayer-supported capital projects. The Comprehensive Fund Summary that follows details each category of revenues and expenditures for the Debt Service Fund.

Comprehensive Fund Summary

Comprehensive Fund Summary

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Revenues					
Use of Money & Property	$47,273	$67,041	$88,516	$30,000	$40,000
Transfers In	$4,450,000	$4,050,000	$4,130,000	$3,300,000	$3,300,000
Total Revenues	**$4,497,273**	**$4,117,041**	**$4,218,516**	**$3,330,000**	**$3,340,000**
Expenditures					
Operating	$2,900	-	$107,596	-	-
Principal	$3,705,374	$3,246,802	$3,322,537	$2,382,000	$2,371,000
Interest	$766,052	$635,455	$887,793	$960,000	$864,000
Total Expenditures	**$4,474,326**	**$3,882,257**	**$4,317,926**	**$3,342,000**	**$3,235,000**
Total Revenues Less Expenditures	**$22,947**	**$234,784**	**-$99,410**	**-$12,000**	**$105,000**

The city maintains Financial Management Policies which are reviewed at least annually. The goals provided below indicate the fund's compliance with key polices that are indicators of the fund's financial health.

	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Goal 1: Maintain a cash balance equal to at least 10 percent of the city's average annual outstanding principal amount.					
					

Debt Service Fund Debt Service

Year	Principal	Interest	Total
2027	2,370,121	863,170	3,233,291
2028	1,900,000	769,971	2,669,971
2029	1,885,000	699,971	2,584,971
2030	1,875,000	630,254	2,505,254
2031	1,855,000	560,726	2,415,726
2032	1,230,000	491,480	1,721,480
2033	1,230,000	441,794	1,671,794
2034	1,230,000	391,706	1,621,706
2035	1,230,000	341,150	1,571,150
2036	1,235,000	290,525	1,525,525
2037	1,180,000	239,500	1,419,500
2038	905,000	189,650	1,094,650
2039	905,000	150,400	1,055,400
2040	585,000	117,000	702,000
2041	585,000	93,600	678,600
2042	585,000	70,200	655,200
2043	585,000	46,800	631,800
2044	585,000	23,400	608,400
Total ($)	**21,955,121**	**6,411,297**	**28,366,418**

Debt Service Details: The FY 2027 budget includes expenditures for the payment of principal and interest on non-enterprise debt. There is one new bond issue planned for FY 2029. Staff will re-evaluate each fiscal year with the goal of reducing the reliance on borrowing and increasing the reliance on ongoing resources or paygo support from the General Fund.

Taxpayer Supported Debt Summary

	Year	Outstanding Principal	Interest Rate Range	Final Maturity
General Improvements - (2016A)	2016	550,000	2.00-3.00%	2036
General Improvements - Advance Refunding (2016B)	2016	460,121	2.00-5.00%	2028
General Improvements - (2017A)	2017	2,975,000	4.00%	2037
General Improvements - (2019A)	2019	4,160,000	2.00-5.00%	2039
General Improvements - Refunding (2020A)	2020	3,255,000	1.90%	2031
General Improvements - (2024A)	2024	10,555,000	4.00-5.00%	2044
Total ($)		**21,955,121**		

Outstanding Debt Details: The outstanding taxpayer supported bonds have supported a range of capital projects within the city, including Swim and Fitness Center outdoor recreation pool renovations, F. Scott Fitzgerald Theatre ADA improvements, Lincoln Park Community Center improvements, the purchase of the Maintenance and Emergency Operations Facility, Swim and Fitness Center locker room renovations, and ADA parking upgrades at the Glenview Mansion.

An additional taxpayer supported bond issue is anticipated for FY 2029 to finance approximately $18.2 million for the construction of the King Farm Farmstead Master Plan Implementation Phase I (RB27) project.

Water Fund

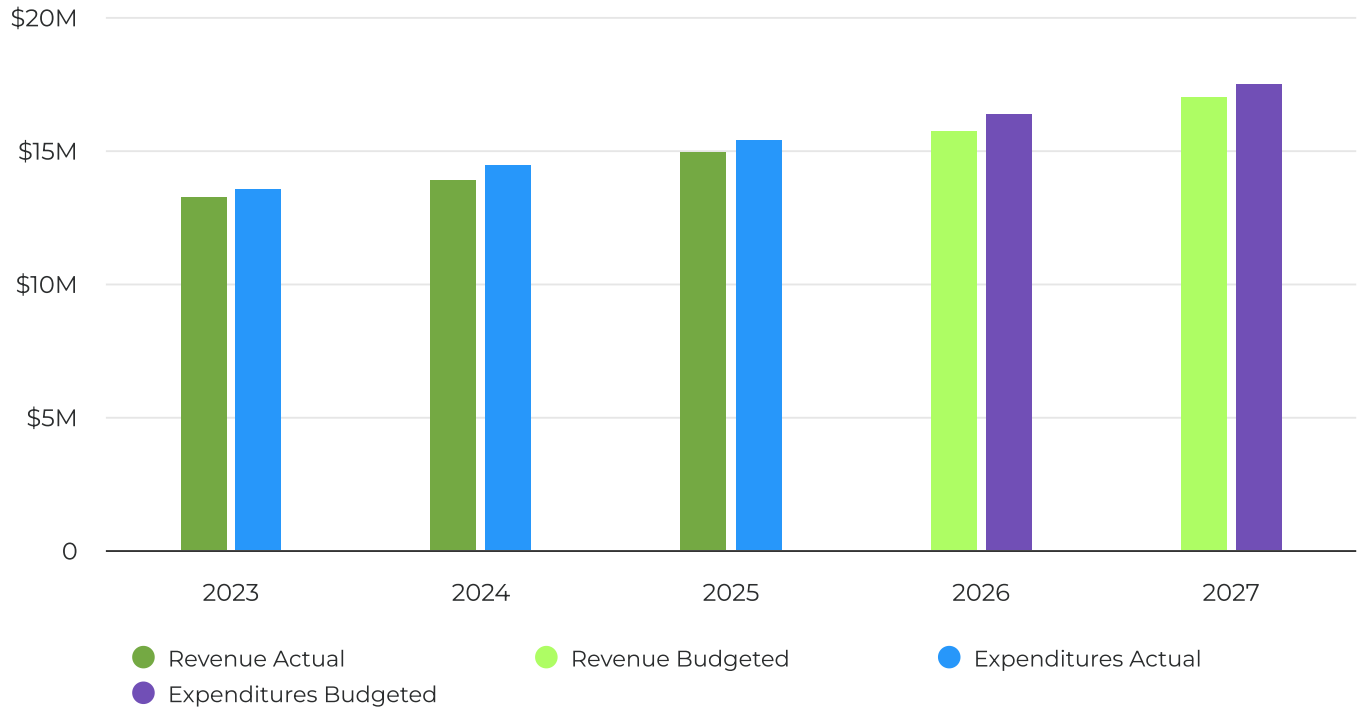
Purpose of Fund: The Water Fund is used to account for all financial activity associated with the treatment, transmission, and distribution of potable water.

Fund Policy: The Water Fund is an enterprise fund and is self-supporting, with fees and charges supporting all operating costs, capital outlay, infrastructure, and debt service costs.

User of Service: The city provides water service to 70 percent of the city, or approximately 13,000 accounts. Rockville customers pay a usage charge and a fixed ready-to-serve charge. The fixed ready-to-serve charge is necessary in order to support a system with significant fixed costs. Customers pay for water service on a monthly or quarterly bill that comes from the City of Rockville. The water rate structure is based on property classification, namely single-family, multi-family, and non-residential.

Budget Statistics: The Water Fund makes up 9 percent of the total operating budget, and supports 40.1 regular FTEs, all operating costs of the program, and eleven capital projects. The Fund supports the budgets for Public Works, Finance, and Non-Departmental.

Revenues vs Expenditures Summary



Water Fund revenues are primarily comprised of water utility charges, and revenue from connection fees and penalty charges. Water Fund expenditures primarily consist of personnel costs, operating costs associated with collection, treatment and distribution of potable water, depreciation and debt service. The Comprehensive Fund Summary that follows details each category of revenues and expenditures for the Water Fund.

Comprehensive Fund Summary

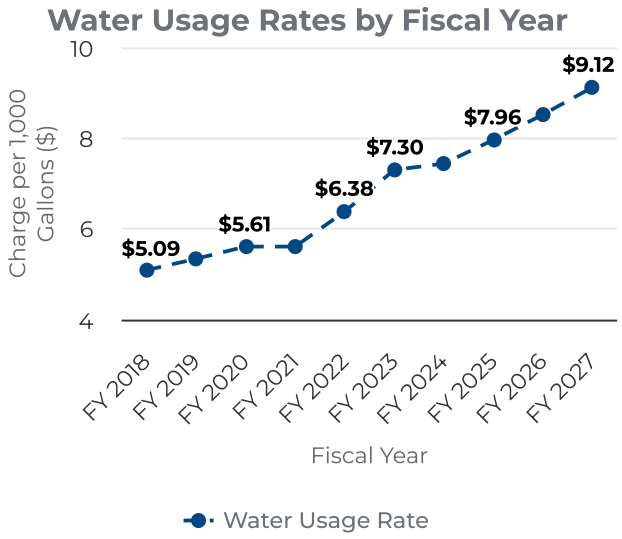
Comprehensive Fund Summary

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Revenues					
Use of Money & Property	$468,187	$617,461	$451,904	$371,600	$322,990
Charges for Service	$11,927,440	$12,328,067	$13,686,431	$14,567,100	$15,764,000
Other Revenue	$481,808	$535,856	$398,075	$386,800	$386,800
Transfers In	$352,160	$359,850	$369,830	$385,500	$470,500
Total Revenues	**$13,229,595**	**$13,841,234**	**$14,906,240**	**$15,711,000**	**$16,944,290**
Expenditures					
Personnel	$4,151,054	$4,487,071	$4,601,389	$4,873,860	$5,349,000
Operating	$2,750,875	$3,340,336	$3,390,150	$3,635,090	$3,605,490
Capital Outlay	$465,655	$415,729	$479,256	$853,600	$666,100
Interest	$1,065,198	$1,072,217	$1,038,465	$968,300	$871,900
Other	$3,712,891	$3,718,198	$4,135,291	$3,986,090	$4,784,210
Administrative	$1,410,500	$1,434,400	$1,730,400	$1,998,000	$2,178,000
Total Expenditures	**$13,556,173**	**$14,467,951**	**$15,374,951**	**$16,314,940**	**$17,454,700**
Total Revenues Less Expenditures	**-$326,578**	**-$626,717**	**-$468,711**	**-$603,940**	**-$510,410**

The city maintains Financial Management Policies which are reviewed at least annually. The goals provided below indicate the fund's compliance with key polices that are indicators of the fund's financial health.

	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.					
					
Goal 2: Maintain an adjusted working capital balance of at least six months of operating expenses.					
					
Goal 3: Maintain a minimum 1.2 debt service coverage ratio.					
					

History of Water Rates



Special Notes: FY 2027 revenue projections for the Water Fund are based on the number of current water accounts multiplied by the established rates. Water Fund charges for services revenues, which consist of utility charges, connections, and penalties, are projected to total $15.8 million for FY 2027.

The rates shown in the chart represent the usage charge per 1,000 gallons, assuming an average usage of 14,000 gallons per quarter. Rockville also imposes a ready-to-serve charge that is set to equal $29.42 per single-family property per quarter.

New residential smart meters will start to be installed during FY 2027 under the Water Meter Replacement and AMI Implementation (UB21) project.

Water Fund Debt Service

Year	Principal	Interest	Total
2027	2,703,476	871,898	3,575,374
2028	2,674,188	773,800	3,447,988
2029	2,246,459	676,457	2,922,916
2030	2,233,673	599,859	2,833,532
2031	2,204,553	522,685	2,727,238
2032	1,983,515	445,293	2,428,808
2033	1,837,848	384,285	2,222,133
2034	1,828,291	330,074	2,158,365
2035	1,600,000	275,499	1,875,499
2036	1,480,000	224,138	1,704,138
2037	1,160,000	174,838	1,334,838
2038	1,080,000	139,088	1,219,088
2039	1,080,000	106,444	1,186,444
2040	1,005,000	74,800	1,079,800
2041	460,000	45,500	505,500
2042	460,000	26,650	486,650
2043	100,000	7,800	107,800
2044	95,000	3,800	98,800
Total ($)	**26,232,003**	**5,682,908**	**31,914,911**

Debt Service Details: Bond issues are planned for FY 2028 and FY 2030 to support the CIP. The FY 2024 utility rate study included updates to the financial model and a set of rate recommendations to reflect the cost of water service. A new utility rate study will occur during FY 2027 and will inform rates for FY 2028 - FY 2031, and future bond issuance projections. The city intends to continue to issue bonds to support the CIP and cash flow needs of the fund.

Sewer Fund

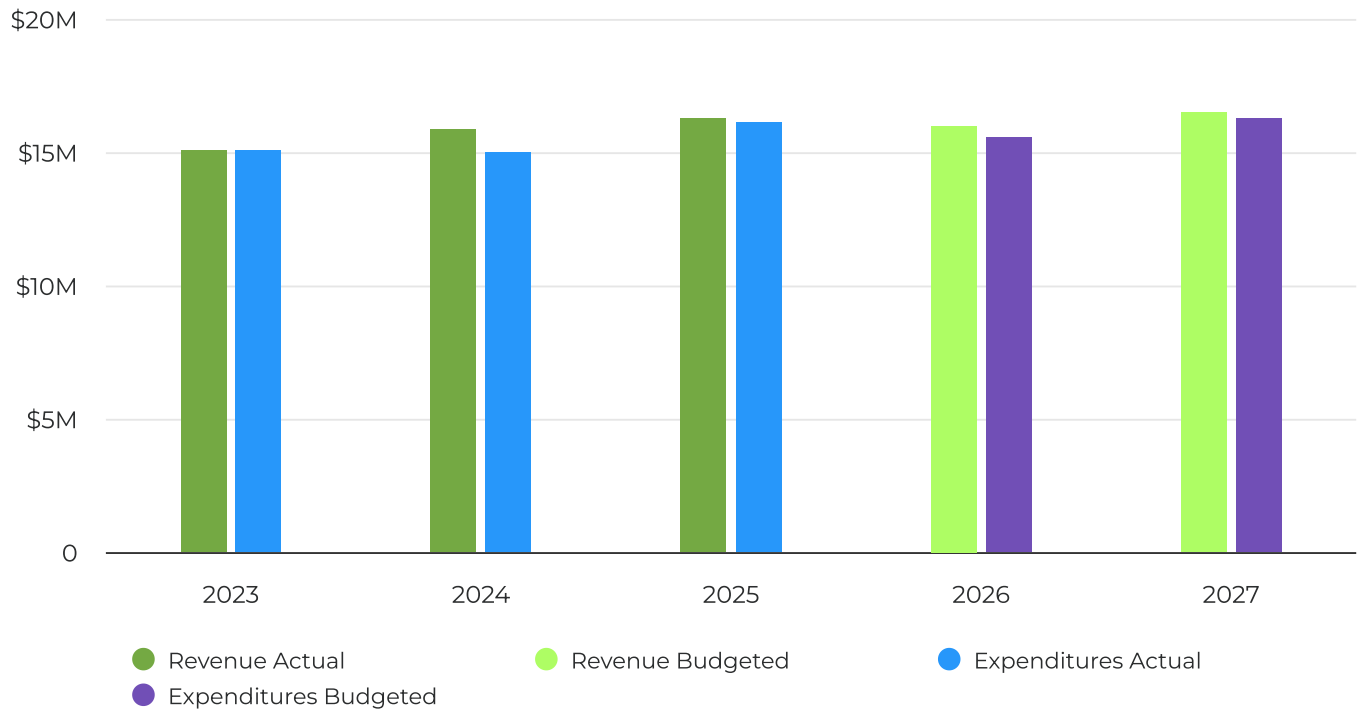
Purpose of Fund: The Sewer Fund is used to account for the financial activity associated with the collection of sewage and sewage delivery to the Blue Plains Wastewater Treatment facility.

Fund Policy: The Sewer Fund is an enterprise fund and is self-supporting, with fees and charges supporting all operating costs, capital outlay, infrastructure, and debt service costs.

User of Service: The city provides sewer service to 70 percent of the city, or approximately 13,000 accounts. All Rockville customers pay a usage charge and a fixed ready-to-serve charge. The fixed ready-to-serve charge is necessary in order to support a system with significant fixed costs. Customers pay for sewer service on a monthly or quarterly bill that comes from the City of Rockville. The sewer rate structure is based on property classification, namely single-family, multi-family, and non-residential.

Budget Statistics: The Sewer Fund makes up 9 percent of the total operating budget, and supports 18.0 regular FTEs, all operating costs of the program, and two capital projects. The Fund supports the budgets for Public Works and Non-Departmental.

Revenues vs Expenditures Summary



Sewer Fund revenues are primarily comprised of sewer utility charges, and revenue from connection fees and penalty charges. Sewer Fund expenditures primarily consist of personnel costs, operating costs associated with collection and treatment of wastewater, depreciation and debt service. The Comprehensive Fund Summary that follows details each category of revenues and expenditures for the Sewer Fund.

Comprehensive Fund Summary

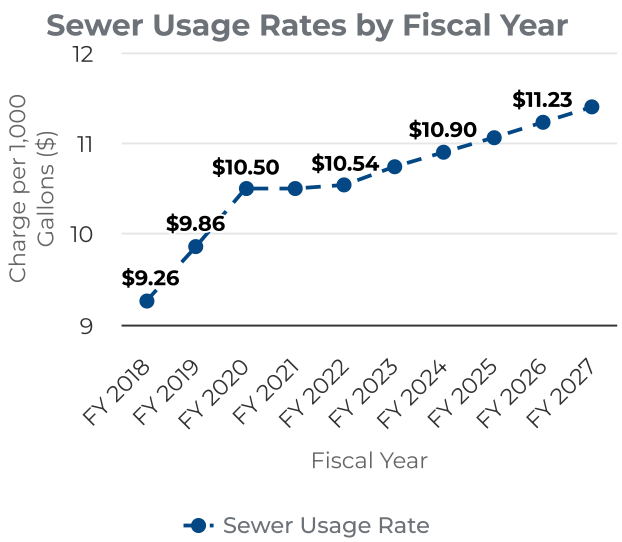
Comprehensive Fund Summary

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Revenues					
Use of Money & Property	$314,040	$421,164	$441,716	$225,000	$225,000
Charges for Service	$14,472,488	$15,059,084	$15,562,727	$15,550,000	$16,025,000
Other Revenue	$284,148	$349,871	$264,639	$207,230	$225,400
Total Revenues	**$15,070,676**	**$15,830,119**	**$16,269,082**	**$15,982,230**	**$16,475,400**
Expenditures					
Personnel	$2,038,617	$2,154,014	$2,080,117	$2,351,700	$2,364,680
Operating	$5,010,640	$4,653,600	$5,524,971	$5,257,570	$5,685,850
Capital Outlay	$593,853	$557,680	$614,108	$56,000	$48,000
Interest	$1,094,738	$1,010,163	$1,018,936	$958,100	$862,700
Other	$5,382,715	$5,594,246	$5,835,558	$5,805,650	$6,065,370
Transfers Out	$352,160	$359,850	$369,830	$385,500	$470,500
Administrative	$608,400	$649,500	$710,600	$721,500	$775,000
Total Expenditures	**$15,081,123**	**$14,979,053**	**$16,154,120**	**$15,536,020**	**$16,272,100**
Total Revenues Less Expenditures	**-$10,447**	**$851,066**	**$114,962**	**$446,210**	**$203,300**

The city maintains Financial Management Policies which are reviewed at least annually. The goals provided below indicate the fund's compliance with key polices that are indicators of the fund's financial health.

	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.					
					
Goal 2: Maintain an adjusted working capital balance of at least six months of operating expenses.					
					
Goal 3: Maintain a minimum 1.2 debt service coverage ratio.					
					

History of Sewer Rates



Special Notes: FY 2027 revenue projections for the Sewer Fund are based on the number of current water accounts multiplied by the established rates. The Sewer Fund charges for services revenues, which consist of utility charges, connections, and penalties, are projected to total $16 million for FY 2027.

The rates shown in the chart represent the usage charge per 1,000 gallons. Rockville also imposes a ready-to-serve charge that is set to equal $20.28 per single-family property per quarter.

The city's share of any costs related to the January 2026 Potomac Interceptor spill will flow through the Blue Plains Wastewater Treatment: FY26-FY30 (UA26) project.

Sewer Fund Debt Service

Year	Principal	Interest	Total
2027	3,336,403	862,616	4,199,019
2028	3,040,813	766,330	3,807,143
2029	3,008,541	683,671	3,692,212
2030	2,986,327	601,030	3,587,357
2031	2,945,447	517,249	3,462,696
2032	2,691,485	432,418	3,123,903
2033	2,362,152	366,283	2,728,435
2034	2,346,705	307,101	2,653,806
2035	1,825,000	246,728	2,071,728
2036	1,530,000	193,913	1,723,913
2037	1,135,000	145,688	1,280,688
2038	980,000	109,788	1,089,788
2039	980,000	79,663	1,059,663
2040	640,000	51,138	691,138
2041	255,000	33,238	288,238
2042	255,000	22,919	277,919
2043	160,000	12,600	172,600
2044	155,000	6,200	161,200
Total ($)	**30,632,873**	**5,438,573**	**36,071,446**

Debt Service Details: Bond issues are planned for FY 2028 and FY 2030 to support the CIP. The FY 2024 utility rate study included updates to the financial model and a set of rate recommendations to reflect the cost of sewer service. A new utility rate study will occur during FY 2027 and will inform rates for FY 2028 - FY 2031, and future bond issuance projections. The city intends to continue to issue bonds to support the CIP and cash flow needs of the fund.

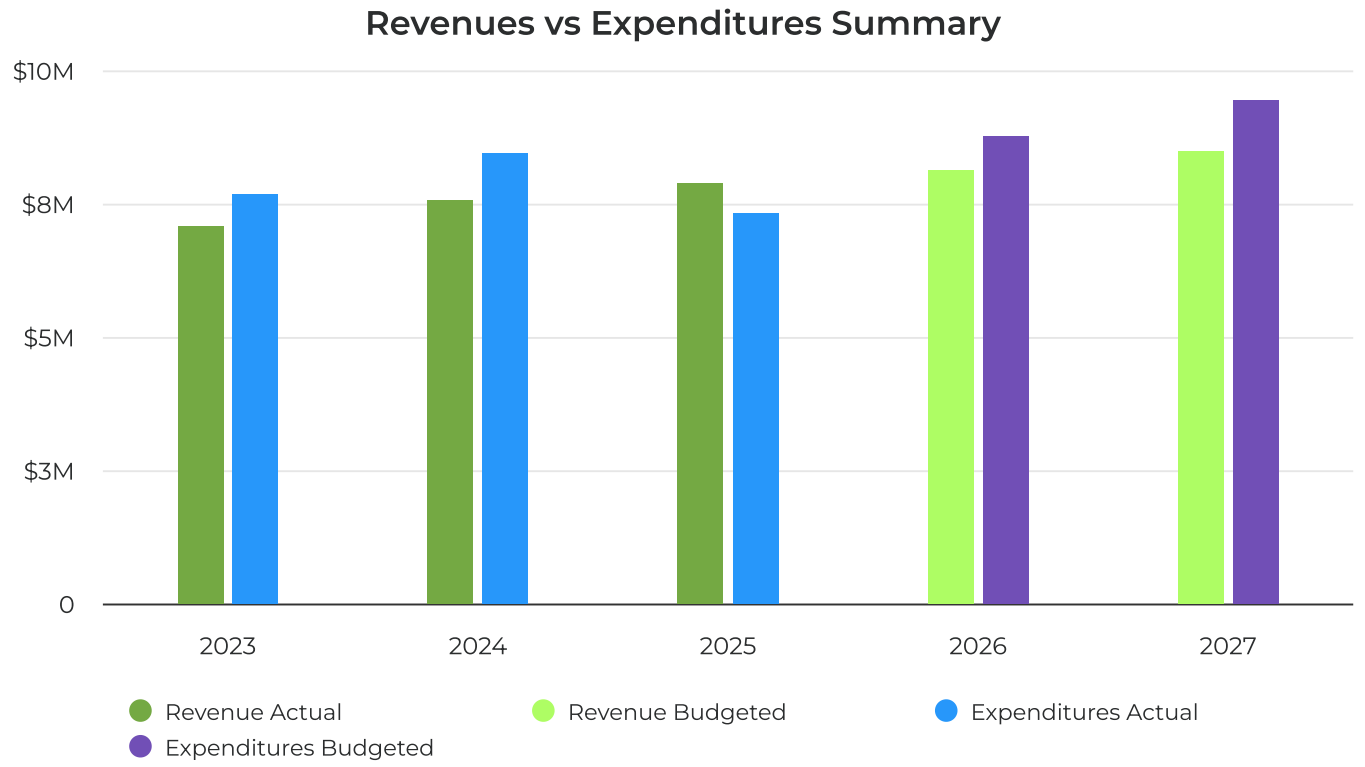
Refuse Fund

Purpose of Fund: The Refuse Fund is used to account for the financial activity associated with the collection and disposal of residential recycling, refuse, and yard waste.

Fund Policy: The Refuse Fund is an enterprise fund and is self-supporting, with fees and charges supporting all operating costs, capital outlay, infrastructure, and debt service costs.

User of Service: All residential properties in the city are set to pay the annual rate of $585 for FY 2027. The rate represents an increase of 3.5 percent or $20 over the FY 2026 adopted rate. Customers pay for recycling and refuse services on their annual real property tax bill that comes from Montgomery County.

Budget Statistics: The Refuse Fund makes up 5 percent of the total operating budget, supports 37.2 regular FTEs, one capital project, and all operating costs of the program. The Fund supports the budgets for the Public Works Department and Non-Departmental.



Refuse Fund revenues are primarily comprised of refuse fees which are charged to residential properties within the city. Refuse Fund expenditures primarily consist of personnel costs, operating costs associated with the collection, transport, and disposal of residential waste, vehicle replacements and depreciation. The debt service for the Refuse Fund will be retired during FY 2026 and no future bond issuance is planned. The Comprehensive Fund Summary that follows details each category of revenues and expenditures for the Refuse Fund.

Comprehensive Fund Summary

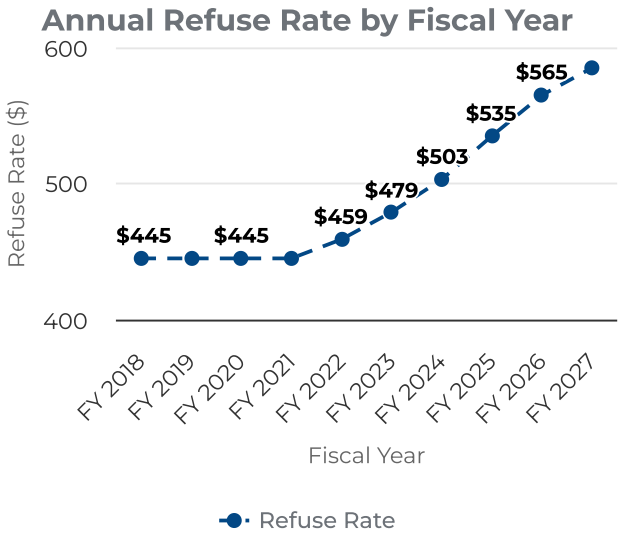
Comprehensive Fund Summary

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Revenues					
Use of Money & Property	$111,328	$145,990	$127,938	$60,000	$75,000
Charges for Service	$6,808,891	$7,163,432	$7,634,649	$7,983,400	$8,303,500
Other Revenue	$101,976	$191,037	$83,986	$28,000	$54,000
Transfers In	$50,300	$52,820	$56,180	$59,330	$61,430
Total Revenues	**$7,072,495**	**$7,553,279**	**$7,902,753**	**$8,130,730**	**$8,493,930**
Expenditures					
Personnel	$3,202,206	$3,374,989	$3,308,932	$3,989,920	$4,001,650
Operating	$2,051,233	$2,176,083	$2,081,402	$2,274,540	$2,285,010
Capital Outlay	$790,385	$1,118,360	$2,035	$460,300	$1,022,300
Interest	$12,361	$7,704	$4,222	$2,300	-
Other	$393,897	$468,452	$589,309	$553,680	$555,860
Administrative	$1,218,400	$1,288,900	$1,351,000	$1,478,500	$1,570,000
Total Expenditures	**$7,668,482**	**$8,434,488**	**$7,336,900**	**$8,759,240**	**$9,434,820**
Total Revenues Less Expenditures	**-$595,987**	**-$881,209**	**$565,853**	**-$628,510**	**-$940,890**

The city maintains Financial Management Policies which are reviewed at least annually. The goals provided below indicate the fund's compliance with key polices that are indicators of the fund's financial health.

	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.					
					
Goal 2: Maintain an adjusted working capital balance of at least one month of operating expenses.					
					

History of Refuse Rates



Special Notes: The city currently operates a semi-automated once per week single-stream recycling and refuse program. For FY 2027, the rate is set to increase by 3.5 percent, or $20 per year, to $585 per residential household.

FY 2027 revenue projections for the Refuse Fund are based on the number of current refuse accounts multiplied by the refuse rate. Refuse Fund charges for services revenues are estimated at $8.3 million for FY 2027.

Stormwater Management Fund

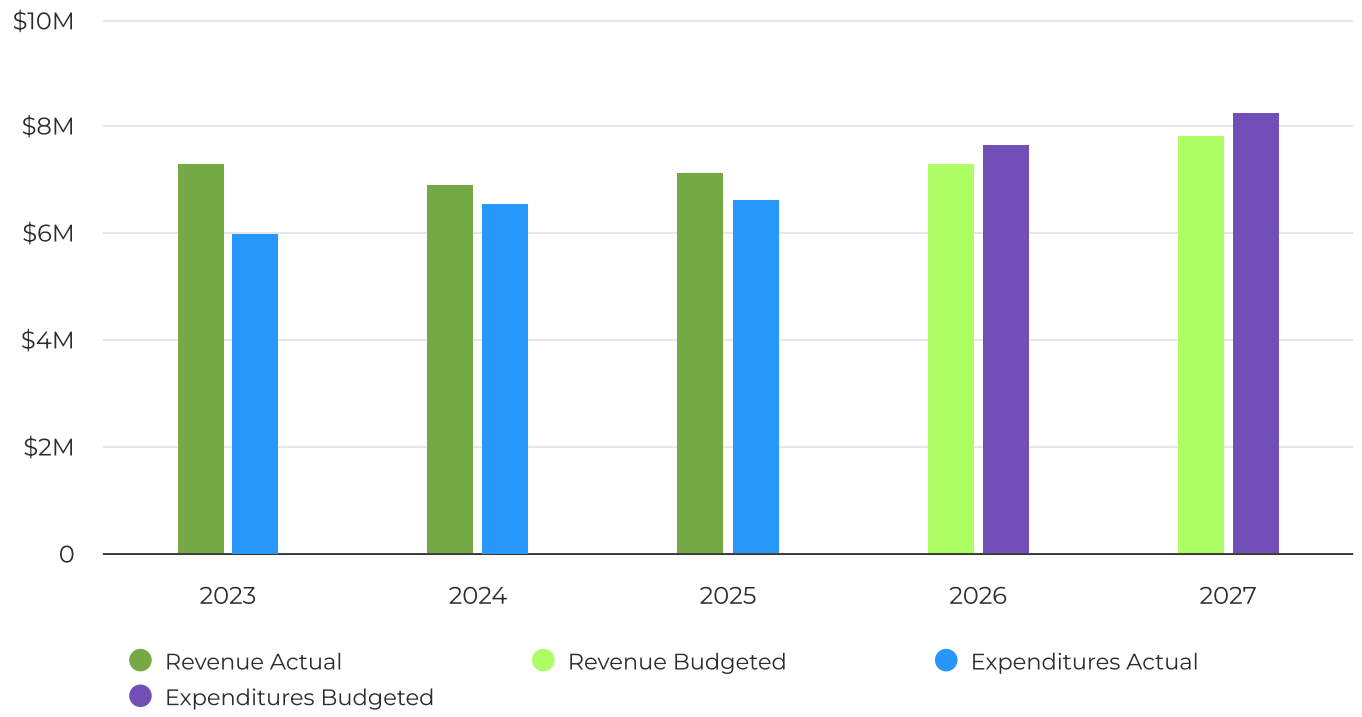
Purpose of Fund: The Stormwater Management (SWM) Fund is used to account for the financial activity associated with maintaining existing and constructing new SWM infrastructure in alignment with the requirements of the National Pollution Discharge and Elimination System (NPDES) general permit for Phase II Municipal Separate Storm Sewer Systems.

Fund Policy: The SWM Fund is an enterprise fund and is self-supporting, with fees and charges supporting all operating costs, capital outlay, infrastructure, and debt service costs.

User of Service: All residential and commercial properties in the city are set to pay $169 per equivalent residential unit (ERU) per year. The rate represents an increase of 6.3 percent or $10 over the FY 2026 adopted rate. Customers pay the stormwater management fee on their annual real property tax bill that comes from Montgomery County.

Budget Statistics: The SWM Fund makes up 4 percent of the total operating budget, and supports 23.8 regular FTEs, all operating costs of the program, and 9 capital projects. The Fund supports the budgets for the Public Works Department and Non-Departmental.

Revenues vs Expenditures Summary



Stormwater Management Fund revenues are primarily comprised of stormwater management fees, and revenue from stormwater management permits and permit waivers. Stormwater Management Fund expenditures primarily consist of personnel costs, operating costs associated with the inspection and remediation of city stormwater facilities, depreciation and debt service. The Comprehensive Fund Summary that follows details each category of revenues and expenditures for the Stormwater Management Fund.

Comprehensive Fund Summary

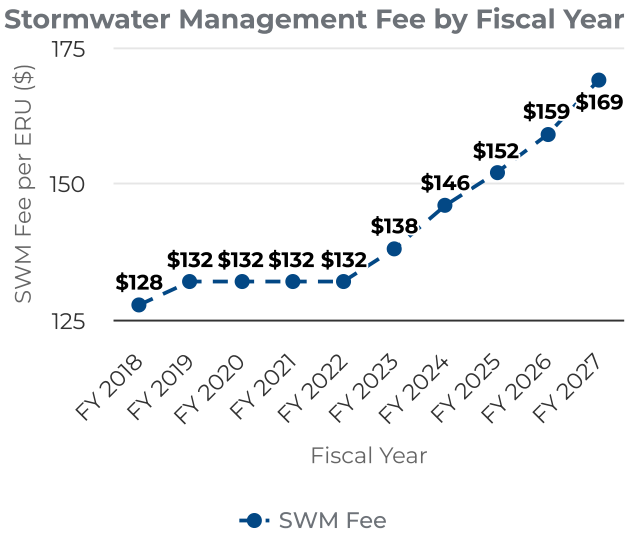
Comprehensive Fund Summary

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Revenues					
Use of Money & Property	$335,860	$528,779	$541,379	$420,000	$320,000
Charges for Service	$5,911,916	$5,959,207	$6,020,883	$6,355,700	$6,916,000
Other Revenue	$92,269	$149,799	$116,342	$52,700	$77,700
Licenses & Permits	$934,166	$274,068	$440,548	$468,000	$502,200
Total Revenues	**$7,274,211**	**$6,911,853**	**$7,119,152**	**$7,296,400**	**$7,815,900**
Expenditures					
Personnel	$2,696,621	$2,761,885	$2,983,926	$3,383,190	$3,514,370
Operating	$1,145,901	$1,233,355	$1,068,269	$1,269,480	$1,244,600
Capital Outlay	$15,150	$109,407	$16,457	$309,340	$658,000
Interest	$87,543	$118,065	$109,455	$99,300	$92,500
Other	$1,227,350	$1,353,874	$1,507,114	$1,518,390	$1,553,590
Administrative	$797,300	$965,000	$950,000	$1,046,000	$1,168,000
Total Expenditures	**$5,969,865**	**$6,541,586**	**$6,635,221**	**$7,625,700**	**$8,231,060**
Total Revenues Less Expenditures	**$1,304,346**	**$370,267**	**$483,931**	**-$329,300**	**-$415,160**

The city maintains Financial Management Policies which are reviewed at least annually. The goals provided below indicate the fund's compliance with key polices that are indicators of the fund's financial health.

	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.					
					
Goal 2: Maintain an adjusted working capital balance of at least three months of operating expenses.					
					
Goal 3: Maintain a minimum 1.2 debt service coverage ratio.					
					

History of Stormwater Management Fee



Special Notes: FY 2027 revenue projections for the SWM Fund are based on the current number of ERUs in the city multiplied by the adopted annual fee of $169 per ERU. Charges for services revenues in the SWM Fund are estimated at $6.9 million for FY 2027.

Fiscal Year 2010 was the first year the city charged a stormwater management fee. The fee for FY 2027 is set at $169, which is an increase of 6.3 percent, or $10, from the FY 2026 rate.

Stormwater Management Fund Debt Service

Year	Principal	Interest	Total
2027	177,626	92,494	270,120
2028	178,152	85,718	263,870
2029	178,683	78,936	257,619
2030	154,916	72,149	227,065
2031	125,000	65,600	190,600
2032	125,000	59,350	184,350
2033	120,000	53,100	173,100
2034	120,000	47,100	167,100
2035	120,000	41,100	161,100
2036	120,000	35,100	155,100
2037	120,000	29,100	149,100
2038	120,000	24,300	144,300
2039	120,000	19,500	139,500
2040	120,000	14,700	134,700
2041	120,000	9,900	129,900
2042	120,000	4,950	124,950
Total ($)	**2,139,377**	**733,097**	**2,872,474**

Debt Service Details: The Stormwater Management Fund's current debt will be retired in FY 2042. While no bond issues are planned for FY 2027 or for the five-year CIP planning period, future bond issues are anticipated to support projects in the pipeline.

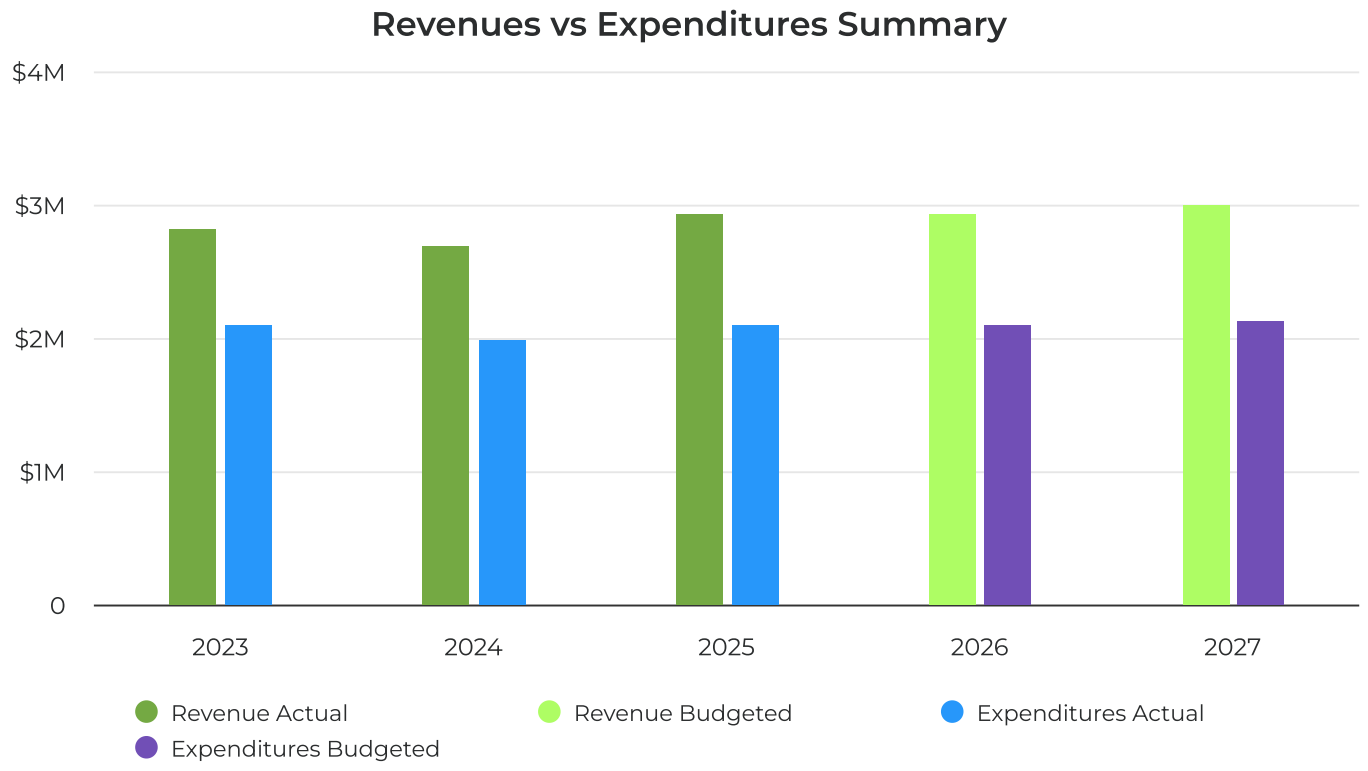
Parking Fund

Purpose of Fund: The Parking Fund is used to account for the revenues and expenses related to parking activities, the city's parking meter program, and the long-term payment for the design and construction of the three parking garages in Town Square.

Fund Policy: The Parking Fund is an enterprise fund, and by policy, total fees and charges should support all operating costs, capital outlay, infrastructure, and debt service costs.

User of Service: People who park their vehicles within the city limits.

Budget Statistics: The Parking Fund makes up 2 percent of the total operating budget and supports 4.0 regular FTEs, and all operating costs of the program. The Fund supports the budgets for the departments of Public Works, Police, and Non-Departmental.



Parking Fund revenues are primarily comprised of parking meter fees, parking violations, special district real property tax, parking garage lease revenue, County parking contributions and a transfer from the General Fund. Parking Fund expenditures primarily consist of personnel costs, operating costs associated with parking enforcement and licensing, depreciation and debt service. The Comprehensive Fund Summary that follows details each category of revenues and expenditures for the Parking Fund.

Comprehensive Fund Summary

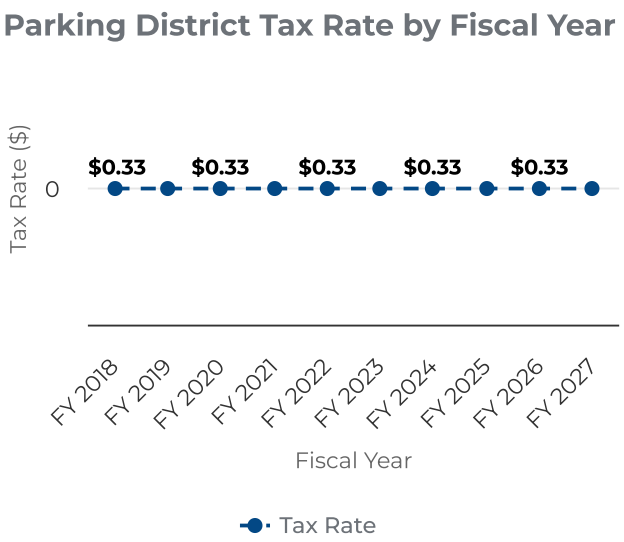
Comprehensive Fund Summary

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Revenues					
Use of Money & Property	$255,813	$290,364	$274,297	$238,700	$237,600
Charges for Service	$277,559	$288,936	$278,802	$259,000	$285,000
Other Revenue	$257,906	$279,563	$273,884	$263,670	$270,300
Fines & Forfeitures	$495,772	$398,447	$484,943	$450,000	$550,000
From Other Gov't.	$319,327	$321,489	$325,455	$329,400	$333,400
Property Taxes	$110,606	$110,606	$110,682	$110,750	$105,100
Transfers In	$1,100,000	$1,000,000	$1,180,000	$1,275,000	$1,225,000
Total Revenues	**$2,816,983**	**$2,689,405**	**$2,928,063**	**$2,926,520**	**$3,006,400**
Expenditures					
Personnel	$301,428	$302,264	$302,787	$350,240	$378,400
Operating	$114,500	$108,127	$124,190	$97,580	$126,890
Interest	$767,798	$667,425	$621,416	$578,000	$529,400
Other	$787,459	$820,111	$945,989	$950,440	$957,440
Administrative	$129,300	$88,900	$103,300	$118,000	$131,000
Total Expenditures	**$2,100,485**	**$1,986,827**	**$2,097,682**	**$2,094,260**	**$2,123,130**
Total Revenues Less Expenditures	**$716,498**	**$702,578**	**$830,381**	**$832,260**	**$883,270**

The city maintains Financial Management Policies which are reviewed at least annually. The goals provided below indicate the fund's compliance with key polices that are indicators of the fund's financial health.

	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.					
					
Goal 2: Maintain an adjusted working capital balance of at least one month of operating expenses.					
					

History of Parking District Tax Rate



Special Notes: A special district tax levy partially funds the Parking Fund. The Parking District tax rate is set to remain unchanged at $0.33 per $100 of assessed valuation for FY 2027. The District, which is comprised of commercial properties within the Town Square boundaries, pays this tax in addition to their regular property tax. The District will generate approximately $105,100 in special property tax revenue for FY 2027. The tax revenue has decreased over time due to the reduction in the assessed values of the commercial properties in the Town Square.

Parking Fund Debt Service

Year	Principal	Interest	Total
2027	1,675,000	529,372	2,204,372
2028	1,720,000	479,123	2,199,123
2029	1,775,000	427,522	2,202,522
2030	1,825,000	374,273	2,199,273
2031	1,875,000	327,735	2,202,735
2032	1,920,000	278,985	2,198,985
2033	1,970,000	228,105	2,198,105
2034	2,025,000	174,915	2,199,915
2035	2,085,000	119,228	2,204,228
2036	2,135,000	60,848	2,195,848
Total ($)	**19,005,000**	**3,000,106**	**22,005,106**

Debt Service Details: The Parking Fund previously issued bonds to finance the construction of the Town Square Parking Garages, which are now privately leased. The FY 2027 budget includes a transfer from the General Fund to the Parking Fund of $1.2 million which subsidizes the ongoing debt service expenditures. It is anticipated that a General Fund transfer will be needed until the debt is repaid in FY 2036.

While it is anticipated that General Fund transfers will be necessary until the debt service payments are completed, an increase in parking meter revenues could potentially reduce future General Fund transfer amounts.

Five-Year Financial Outlook

The city develops a five-year financial outlook for each of its operating funds to project the anticipated trajectory of operations, service delivery, and financial performance over the next five fiscal years. The forecast is intended to provide a forward-looking view of each fund's sustainability based on current policies, known cost drivers, revenue assumptions, and existing service levels.

The five-year forecast helps policymakers, residents, and other stakeholders understand how short-term funding decisions may affect the long-term financial stability of each operating fund. By extending the planning horizon beyond a single budget year, the forecast highlights emerging trends, potential structural imbalances, and future pressures that may require policy consideration.

The financial forecasts presented in this section are not budgets for future fiscal years. Rather, they are planning tools that will be refined annually as operating conditions, economic assumptions, service demands, and city priorities evolve. Actual future budgets will continue to be developed through the city's annual budget process and will reflect policy decisions made by the Mayor and Council in response to updated information and community needs.

The section below presents the FY 2027 Adopted Operating Budget along with four additional years of forecasted financial data for each of the city's operating funds. In addition, the forecast evaluates each fund's projected compliance with key financial management policies, providing insight into the city's ability to maintain fiscal health while supporting current and future service commitments.

The forecasts for FY 2028 through FY 2031 are developed using different forecasting techniques or methods. The rationale for using one method over another depends on the type of revenue or expenditure. For items that fluctuate, like capital outlay expenditures, conservative estimates that most closely match current trends are assumed. For items that are linked to more specific activities or quantities, such as personnel and debt service expenditures, trend analysis or known schedules to determine future expenditures are used.

General assumptions that are consistent throughout all funds include: no change to the number of funded positions, increases in personnel costs of 4 to 7 percent (includes increases of approximately 4.5 percent to salary and 7 percent increases to health benefits), increases in operating costs between 1 and 3 percent, vehicle replacements based on condition assessment and replacement schedules, changes in administrative charges per the internal model, and debt service payments and depreciation expenses consistent with current schedules and planned debt issues.

General Fund Outlook

The General Fund is the general operating fund of the city, and is used to account for all financial resources except those required to be accounted for in another fund.

The five-year forecast is based on the following key assumptions and policy considerations:

- Real and personal property tax rates are assumed to remain flat with assessed value growth of 4 percent per year.
- Income tax revenue is projected to increase 3.5 percent per year.
- Revenue from licenses, permits and other charges for services are assumed to increase each year by 1 percent to 3 percent.
- Expenditure projections reflect current service levels and include annual inflationary increases that range from 1 percent to 5 percent per year.
- One-time revenues and expenditures are not assumed to recur unless explicitly identified.
- Transfers to the Debt Service Fund are forecasted to increase up to $3.8 million in FY 2029 based on anticipated capital financing and related debt service requirements.
- Transfers to the Capital Improvements Program are forecasted to remain steady at $12.3 million per year throughout the forecast period to provide resources for a range of capital projects.
- Forecasts do not account for future legislative actions, economic shocks, or program expansions not yet approved.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Revenues	125,138,300	128,197,711	132,292,802	136,531,744	140,917,088
Expenditures	125,138,300	128,146,555	132,364,873	136,242,209	140,171,677
Net Operating Surplus (Deficit) ($)	-	51,156	(72,071)	289,535	745,411

The goals provided below indicate the fund's projected compliance with key polices that are indicators of the fund's financial health.

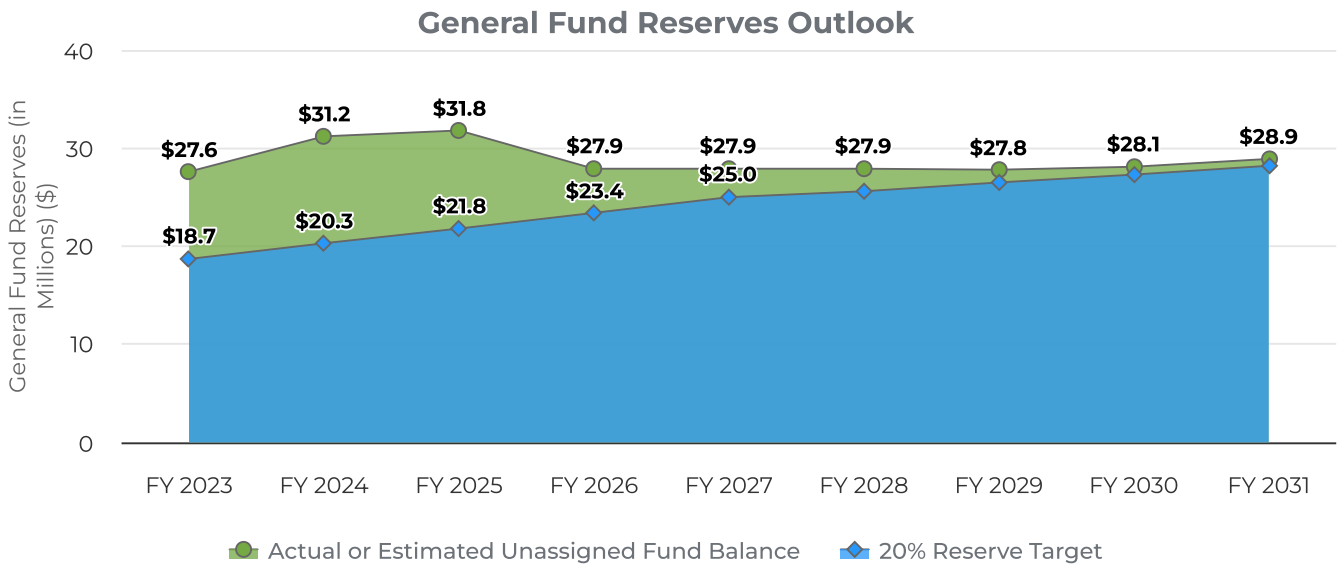
	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Goal 1: Maintain an unassigned fund balance of at least 20 percent of annual adopted revenue.					
					

General Fund Reserves and Financial Stability

Maintaining adequate General Fund reserves is a critical component of the city's long-term financial management strategy. Reserves provide flexibility to manage economic uncertainty, absorb unforeseen costs, and support the continuity of essential services during periods of revenue volatility or unexpected expenditure pressures. Strong reserve levels also contribute to the city's overall financial resilience and help preserve its ability to respond to changing community needs.

The chart that follows illustrates projected General Fund reserve levels over the five-year forecast period. These projections reflect current budget assumptions and demonstrate how policy and funding decisions made in the near term affect reserve balances over time.

The decrease in projected reserves in FY 2026 is attributable to the approved $4 million contribution to the Capital Improvements Program. This planned use of reserves exceeding the target represents a strategic investment in the city's infrastructure and long-term capital needs and is consistent with the city's financial management policies. Reserve levels are projected to remain stable in subsequent years, indicating the city's continued commitment to maintaining adequate reserves while balancing ongoing service and investment priorities.



Special Activities Fund Outlook

The Special Activities Fund accounts for revenues received from donations, fundraising, community activities, payment-in-lieu programs, General Fund transfers, as well as from a variety of corporations and community service organizations.

The five-year forecast is based on the following key assumptions and policy considerations:

- Cable franchise fees are projected to decrease 2 percent each year, while other community contributions and developer payments are expected to align with historical patterns.
- General Fund transfers to the Special Activities Fund are assumed to continue supporting the following programs: Art in Public Architecture, Art in Public Places, Farmer's Market Eat Fresh Rockville, Recreation Fund, Senior Assistance Fund, Housing Opportunities, and the Rockville Emergency Assistance Program (REAP).
- Expenditure projections align with historical spending across the range of programs contained within the Special Activities Fund and assume that the down payment assistance program will continue within the Housing Opportuities Fund.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Revenues	1,857,820	1,706,087	1,699,194	1,692,664	1,686,496
Expenditures	2,090,820	1,443,078	1,443,078	1,443,078	1,443,078
Net Operating Surplus (Deficit) ($)	(233,000)	263,009	256,116	249,586	243,418

The goals provided below indicate the fund's projected compliance with key polices that are indicators of the fund's financial health.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Goal 1: Maintain individual accounts in order to track revenues set aside for specific purposes.					
					

Community Development Block Grant Fund Outlook

The Community Development Block Grant (CDBG) Fund is a special revenue fund that helps the city provide rehabilitation assistance to low and moderate income homeowners through the city's Single Family Rehabilitation Program. This program ensures that all city residents' homes are safe, healthy, habitable, and meet minimum code requirements.

The five-year forecast is based on the following key assumptions and policy considerations:

- Forecast assumes stable funding levels, subject to federal appropriations and compliance with HUD regulations.
- Expenditures align with federal eligibility requirements and anticipated grant awards.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Revenues	263,000	263,000	263,000	263,000	263,000
Expenditures	263,000	263,000	263,000	263,000	263,000
Net Operating Surplus (Deficit) ($)	-	-	-	-	-

The goals provided below indicate the fund's projected compliance with key polices that are indicators of the fund's financial health.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Goal 1: Manage and operate program consistent with all federal CDBG requirements and criteria.					
					

Speed Camera Fund Outlook

The Speed Camera Fund is used to account for the financial transactions associated with the city's Safe Speed Program.

The five-year forecast is based on the following key assumptions and policy considerations:

- Revenue growth reflects improved camera performance and the strategic placement of mobile speed enforcement units with improved Speed Camera Fund revenue over the forecast period.
- Expenditure projections include the fixed fee contract which is based on the number of cameras, including inflationary adjustments.
- The forecast does not assume that the Speed Camera Fund will support any bicycle and pedestrian safety capital projects. However, this could change if revenues increase more rapidly than currently anticipated.
- If operating deficits continue, staff will evaluate the financial sustainability of the program and alternative speed reduction measures.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Revenues	875,000	1,105,000	1,105,000	1,105,000	1,105,000
Expenditures	1,397,340	1,413,220	1,429,687	1,446,833	1,464,690
Net Operating Surplus (Deficit) ($)	(522,340)	(308,220)	(324,687)	(341,833)	(359,690)

The goals provided below indicate the fund's projected compliance with key polices that are indicators of the fund's financial health.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Goal 1: Support public safety expenditures as required by the State of Maryland.					
					

Debt Service Fund Outlook

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long term debt principal, interest, and related costs.

The five-year forecast is based on the following key assumptions and policy considerations:

- Debt service expenditures increase over the forecast period based on anticipated bond issuance and amortization schedules.
- Transfers from the General Fund and other supporting funds are projected to rise accordingly to meet principal and interest obligations.
- Forecast aligns with the city's capital financing plans and financial management policies.

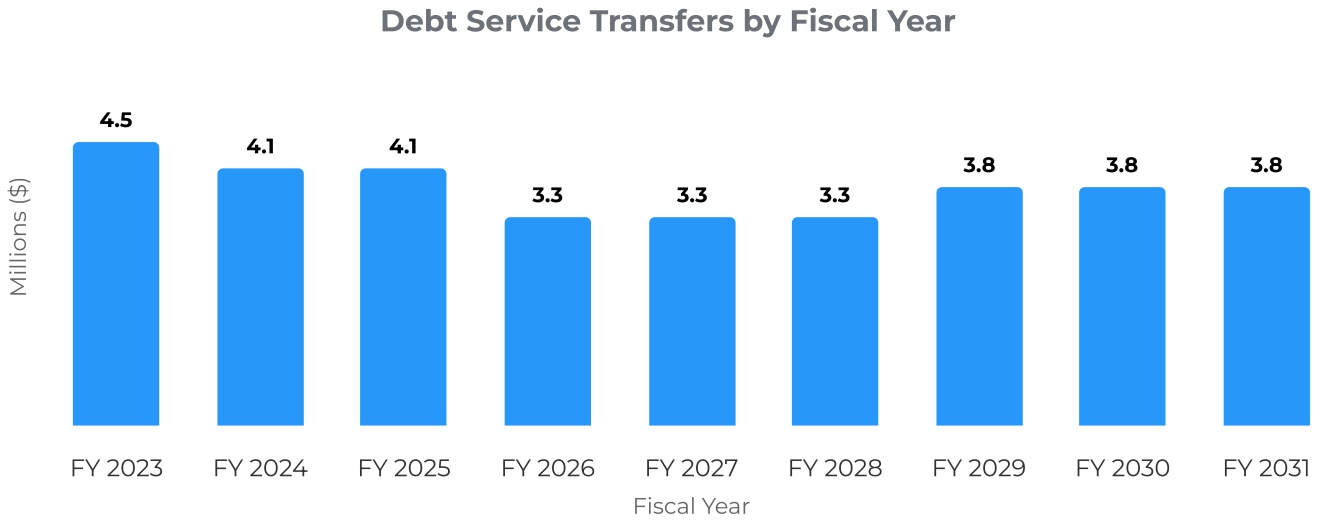
	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Revenues	3,340,000	3,340,000	3,840,000	3,840,000	3,840,000
Expenditures	3,235,000	2,669,971	4,119,604	4,027,691	3,887,168
Net Operating Surplus (Deficit) ($)	105,000	670,029	(279,604)	(187,691)	(47,168)

The goals provided below indicate the fund's projected compliance with key polices that are indicators of the fund's financial health.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Goal 1: Maintain a cash balance equal to at least 10 percent of the city's average annual outstanding principal amount.					
					

Anticipated Borrowing and Operating Cost Impacts

The city anticipates borrowing during FY 2029 to finance taxpayer-supported projects within the Capital Improvements Program (CIP). As these capital investments move forward, debt service obligations are expected to increase accordingly. Transfers from the General Fund to the Debt Service Fund are therefore projected to rise over the forecast period to support higher principal and interest costs associated with this planned issuance. Assuming an interest rate of 3.5 percent, every $1 million that the city borrows results in an increased average annual debt service burden of approximately $70,000. The chart below illustrates both historical and anticipated General Fund transfers to the Debt Service Fund, highlighting the long-term impact of capital financing decisions on ongoing operating resources.


Debt Service Transfers by Fiscal Year
Millions ($)
4.5
4.1
4.1
3.3
3.3
3.3
3.8
3.8
3.8
FY 2023
FY 2024
FY 2025
FY 2026
FY 2027
FY 2028
FY 2029
FY 2030
FY 2031
Fiscal Year

Water Fund Outlook

The Water Fund is used to account for all financial activity associated with the treatment, transmission, and distribution of potable water.

The five-year forecast is based on the following key assumptions and policy considerations:

- Water rates are assumed to increase by an average of 3.2 percent annually over the forecast period to support operating, capital, and debt service requirements.
- Operating expenditures reflect anticipated increases in treatment costs, purchased water, and utility-related inflation.
- Debt service costs align with projects included in the Capital Improvements Program and assume a bond issuance in FY 2028 and FY 2030.
- The previous utility rate study forecasted Water Fund compliance with working capital targets by FY 2030. However, unanticipated emergency water main break response costs, equipment replacement needs, and newly identified capital investments could impact this previously established target.
- A new utility rate study will occur during FY 2027 and will inform rates for FY 2028 - FY 2031, and future bond issuance projections.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Revenues	16,944,290	17,231,050	17,743,138	18,272,222	18,820,907
Expenditures	17,454,700	16,679,220	17,499,638	18,207,333	19,484,218
Net Operating Surplus (Deficit) ($)	(510,410)	551,830	243,500	64,889	(663,311)

The goals provided below indicate the fund's projected compliance with key polices that are indicators of the fund's financial health.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.					
					
Goal 2: Maintain an adjusted working capital balance of at least six months of operating expenses.					
					
Goal 3: Maintain a minimum 1.2 debt service coverage ratio.					
					

Sewer Fund Outlook

The Sewer Fund is used to account for the financial activity associated with the collection of sewage and sewage delivery to the Blue Plains Wastewater Treatment facility.

The five-year forecast is based on the following key assumptions and policy considerations:

- Sewer rates are assumed to increase by an average of 3 percent annually over the forecast period to support operating, capital, and debt service requirements.
- Operating expenditures reflect anticipated increases in regional wastewater treatment costs, maintenance, and regulatory compliance.
- Debt service costs align with projects included in the Capital Improvements Program and assume a bond issuance in FY 2028 and FY 2030.
- The previous utility rate study forecasted Sewer Fund compliance with working capital targets throughout the forecast period.
- A new utility rate study will occur during FY 2027 and will inform rates for FY 2028 - FY 2031, and future bond issuance projections.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Revenues	16,475,400	16,670,634	17,151,759	17,648,984	18,165,277
Expenditures	16,272,100	16,152,062	17,236,294	17,283,904	17,843,618
Net Operating Surplus (Deficit) ($)	203,300	518,572	(84,535)	365,080	321,659

The goals provided below indicate the fund's projected compliance with key polices that are indicators of the fund's financial health.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.					
					
Goal 2: Maintain an adjusted working capital balance of at least six months of operating expenses.					
					
Goal 3: Maintain a minimum 1.2 debt service coverage ratio.					

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
					

Refuse Fund Outlook

The Refuse Fund is used to account for the financial activity associated with the collection and disposal of residential recycling, refuse, and yard waste.

The five-year forecast is based on the following key assumptions and policy considerations:

- Refuse rates are assumed to increase by an average of 2.7 percent annually over the forecast period to support service delivery, contractual cost increases, and equipment replacement.
- Operating expenditures reflect contractual increases for disposal, recycling processing, and fuel.
- Forecast assumes continued cost recovery through user charges, with rate adjustments supporting target working capital levels.
- No bond issues are planned for the Refuse Fund during the forecast period and there is no outstanding debt within the Refuse Fund as of FY 2027.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Revenues	8,493,930	8,699,800	8,951,770	9,215,540	9,471,110
Expenditures	9,434,820	9,409,456	9,675,930	9,952,786	10,240,459
Net Operating Surplus (Deficit) ($)	(940,890)	(709,656)	(724,160)	(737,246)	(769,349)

The goals provided below indicate the fund's projected compliance with key polices that are indicators of the fund's financial health.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.					
					
Goal 2: Maintain an adjusted working capital balance of at least one month of operating expenses.					
					

Stormwater Management Fund Outlook

The Stormwater Management (SWM) Fund is used to account for the financial activity associated with maintaining existing and constructing new SWM infrastructure in alignment with the requirements of the National Pollution Discharge and Elimination System (NPDES) general permit for Phase II Municipal Separate Storm Sewer Systems.

The five-year forecast is based on the following key assumptions and policy considerations:

- Stormwater fees are assumed to increase by an average of 6.5 percent annually over the forecast period to support operating costs, capital investments, and debt service.
- Operating expenditures reflect ongoing system maintenance needs and inflationary pressures.
- Capital and debt service costs align with stormwater infrastructure projects included in the CIP and current NPDES permit requirements.
- Forecasts do not account for the impact of future regulatory changes, updated NPDES permit requirements, or the impacts of the Flood Resiliency Master Plan which is currently under development.
- No bond issues are planned for the Stormwater Management Fund during the forecast period.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Revenues	7,815,900	7,995,066	8,438,984	8,983,967	9,499,931
Expenditures	8,231,060	7,939,087	8,163,274	8,397,415	8,642,198
Net Operating Surplus (Deficit) ($)	(415,160)	55,979	275,710	586,552	857,733

The goals provided below indicate the fund's projected compliance with key polices that are indicators of the fund's financial health.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.					
					
Goal 2: Maintain an adjusted working capital balance of at least three months of operating expenses.					
					
Goal 3: Maintain a minimum 1.2 debt service coverage ratio.					
					

Parking Fund Outlook

The Parking Fund is used to account for the revenues and expenses related to parking activities, the city's parking meter program, and the long-term payment for the design and construction of the three parking garages in Town Square.

The five-year forecast is based on the following key assumptions and policy considerations:

- Special district real property tax rates are assumed to remain flat with assessed value growth of 2.5 percent per year.
- General Fund transfers to the Parking Fund are assumed to be $1.2 million per year, and are expected to be necessary until the debt service for the Town Square garages is retired in 2036.
- Revenue from parking citations and parking meter revenue is assumed to increase approximately 2 percent per year.
- Expenditure projections reflect current service levels and include annual inflationary increases for contractual services and commodities that range from 1 percent to 3 percent per year.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Revenues	3,006,400	3,052,422	3,074,530	3,098,620	3,123,203
Expenditures	2,123,130	2,097,927	2,072,483	2,046,523	2,028,456
Net Operating Surplus (Deficit) ($)	883,270	954,495	1,002,047	1,052,097	1,094,747

The goals provided below indicate the fund's projected compliance with key polices that are indicators of the fund's financial health.

	Adopted FY 2027	Forecast FY 2028	Forecast FY 2029	Forecast FY 2030	Forecast FY 2031
Goal 1: Total operating resources should meet or exceed total operating uses unless there is a plan to spend down reserves.					
					
Goal 2: Maintain an adjusted working capital balance of at least one month of operating expenses.					
					

Operating Departments Summary

The *Operating Departments* section of the budget provides a detailed overview of the programs, services, and resources that support the city's operations. Each departmental section is organized to provide transparency into how services are delivered, how resources are allocated, and how performance is measured.

Within each department, information is presented by division to reflect the organizational structure and service delivery model. Each section includes a departmental organizational chart, a summary of FY 2026 accomplishments, and a FY 2027 outlook highlighting key priorities and initiatives for the coming year. Financial information is presented to provide clarity and accountability. Revenues and expenditures are displayed by fund, division, and category, allowing readers to understand both the funding sources and cost drivers associated with each department's operations. To further support transparency and performance-based management, each division includes performance measures and short-term objectives that align with the city's strategic goals and guiding principles. Together, these elements provide a comprehensive view of departmental operations, resource allocation, and expected outcomes for FY 2027.

Revenues and Expenditures by Department

The following graphics provide a high-level overview of the distribution of FY 2027 revenues and expenditures across departments for all funds.

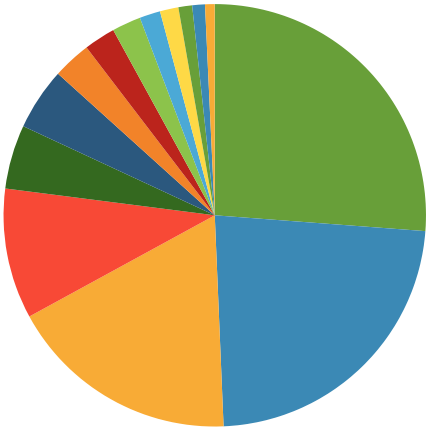
The revenue chart shows that the majority of city revenues are categorized as non-departmental, as major tax revenues, intergovernmental revenues, and utility charges are budgeted centrally rather than within individual operating departments. In contrast, the expenditure chart shows how appropriated resources are distributed across departments responsible for delivering services to the community.

While revenues are concentrated within centralized accounts, expenditures are more broadly distributed to support public safety, public works, recreation and parks, community development, technology, housing, and administrative services. These graphics provide a snapshot of the city's overall financial structure and demonstrate how centrally collected revenues are allocated to support departmental operations and strategic priorities. Information on the details of the non-departmental budget can be found in the *Supplemental Information* section of the budget document.

FY 2027 Revenues by Department - All Funds

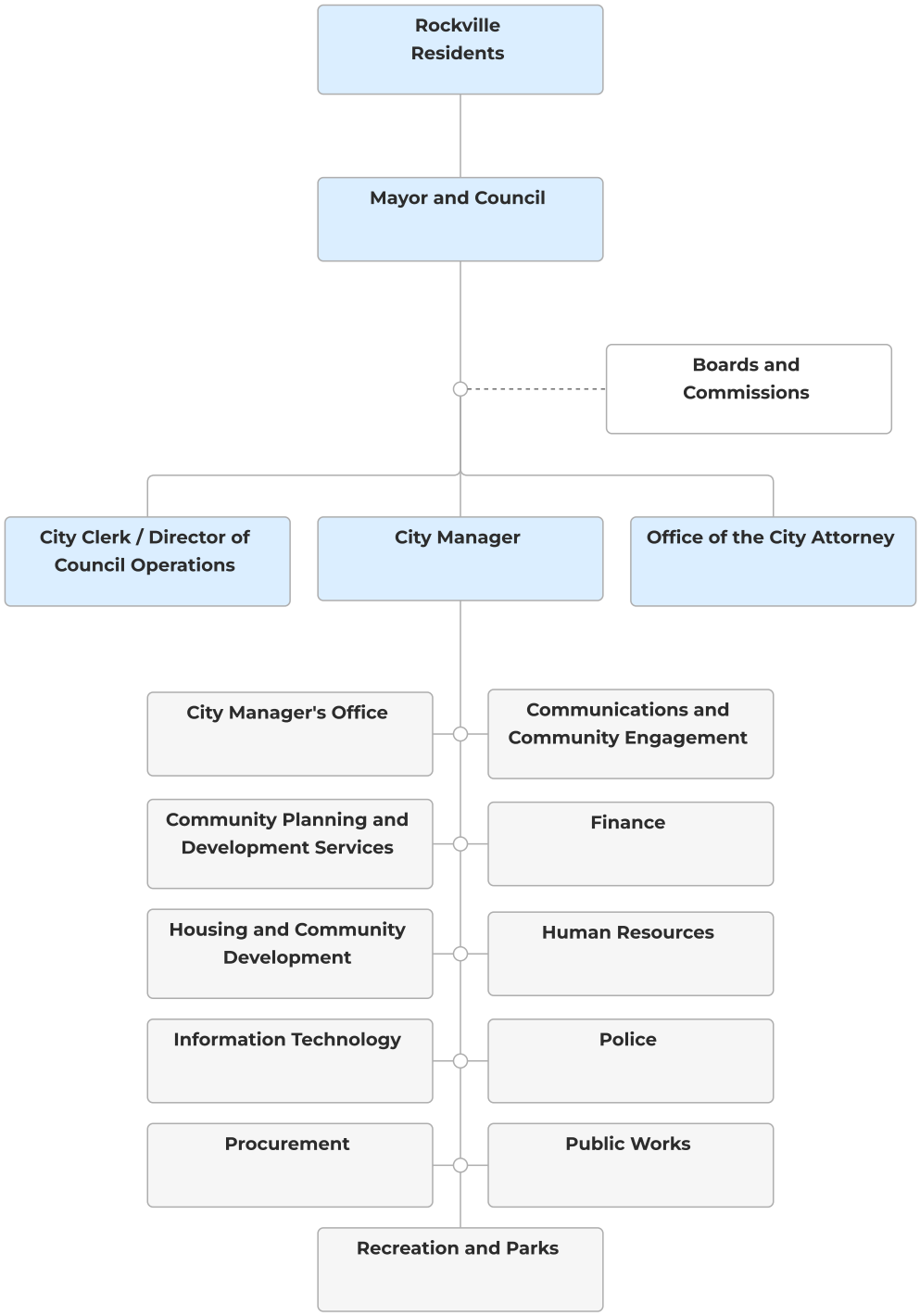


FY 2027 Expenditures by Department - All Funds



- Non-Departmental **(Budgeted) $48,636,900**
- Public Works **(Budgeted) $42,942,750**
- Recreation and Parks **(Budgeted) $32,887,440**
- Police **(Budgeted) $18,521,470**
- CPDS **(Budgeted) $9,096,050**
- Information Technology **(Budgeted) $8,845,850**
- Housing & Community Development **(Budgeted) $5,433,850**
- City Manager **(Budgeted) $4,452,020**
- Finance **(Budgeted) $4,120,810**
- Communications & Community Engagement **(Budgeted) $2,939,860**
- Human Resources **(Budgeted) $2,643,550**
- City Attorney **(Budgeted) $1,935,260**
- Procurement **(Budgeted) $1,821,540**
- Mayor and Council **(Budgeted) $1,362,920**

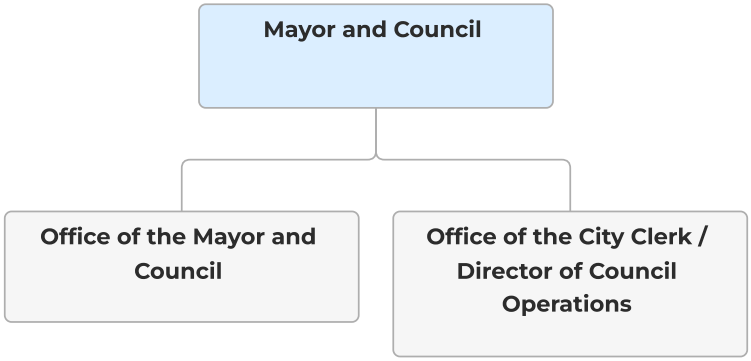
Organizational Structure



Mayor and Council Department

The Department of the Mayor and Council preserves and enhances the city's identity and quality of life for those who live and work in Rockville by providing strategic and policy direction for city services, facilities, and initiatives.

The Mayor and Council, supported by the Office of the City Clerk/Director of Council Operations, advocate for the protection and promotion of the health, safety, comfort, and quality of life of the residents of Rockville and for the preservation of the city's property, rights, and privileges.



Fiscal Year 2026 Accomplishments

- Held three retreats for the Mayor and Council, including two focused on strategic planning, priorities, and initiatives
- Supported community engagement and outreach events and activities as well as voter registration, including National Voter Registration Day 2025
- Provided translation services to bridge the communication gaps between various cultures within the city
- Supported the naming of King Farm streets in honor of African American education pioneers
- Mayor and Council traveled to Pinneberg, Germany, one of Rockville's two sister cities, in celebration of their 150th anniversary
- Mayor participated in the MML "If I Were Mayor" essay contest and visited all Rockville elementary schools
- Mayor and Council initiated recognizing athletes and scholars at meetings for their special achievements
- Mayor and Council approved 147 affordable housing units in Town Center
- Mayor and Council continued community engagement and outreach through Walking Town Meetings
- Mayor and Council continued participation with the Metropolitan Washington Council of Government committees
- Mayor and Council approved the Zoning Ordinance and the Comprehensive Map Amendment
- Mayor and Council approved the process to develop an Employee Homeownership Program
- Mayor and Council discussed and implemented new initiatives for Town Center
- Mayor and Council discussed and developed plans for King Farm Farmstead and RedGate Park and Arboretum in coordination with other city departments
- Updated and coordinated changes, revisions, and codification of the Rockville City Code
- Increased the frequency of electronic updates to the City Code
- Supported the boards and commissions recruitment processes for appointments and reappointments
- Implemented new software for boards and commissions
- Supported and facilitated the boards and commissions annual recognitions and annual reports
- Provided orientation for boards, commissions, committees, task forces, staff liaisons, chairs, and members
- Facilitated required Open Meetings Act training for boards and commissions appointments and reappointments
- Continued training and support for city staff in the agenda management system
- Supported and facilitated the request for proposal (RFP) for the revision of Rockville City Code Chapter 8, “Elections” and the consultant’s final report
- Facilitated the transfer of meetings, agendas, videos, and minutes of the Mayor and Council and boards and commissions for the past four years to the city's new website
- Transitioned all boards, commissions, and task force pages to the city’s new website and new boards and commissions software
- Created procedures and guidelines for the city’s request for proclamations and certificates of recognition
- Posted city-issued proclamations on the city’s website: www.rockvillemd.gov/proclamations
- Posted all city ordinances and resolutions on the city’s website: www.rockvillemd.gov/citycode
- Revised the Continuity of Operations Plan (COOP) for the Office of the City Clerk
- Organized, scanned, and uploaded ordinances, resolutions, internal contracts, deeds, agreements, and memorandums of understanding (MOU) in the city’s in-house database
- Implemented automated updates to the Mayor and Council's social calendar and events log

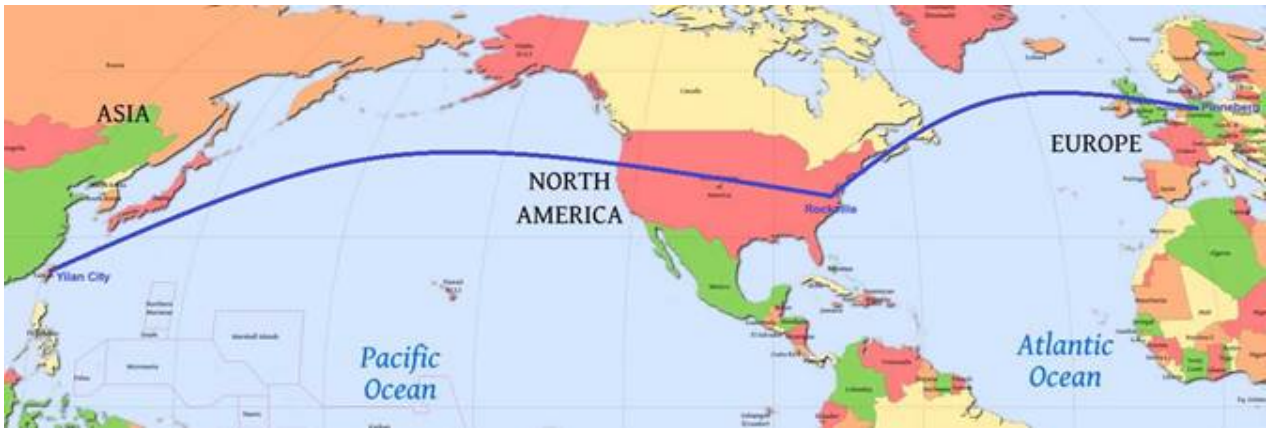
Mayor and Council Department Fiscal Year 2027 Outlook

Throughout FY 2027, the Mayor and Council will continue to establish new priorities and follow through with new initiatives and existing plans. The Mayor and Council will review and provide direction on:

- Revisions to the city's election code
- Potential annexation of property in and around Shady Grove metro
- Chapter 18 Rental Facilities and Landlord-Tenant Relations
- Chapter 13.5 MPDU Ordinance rewrite
- Economic Development Strategic Plan

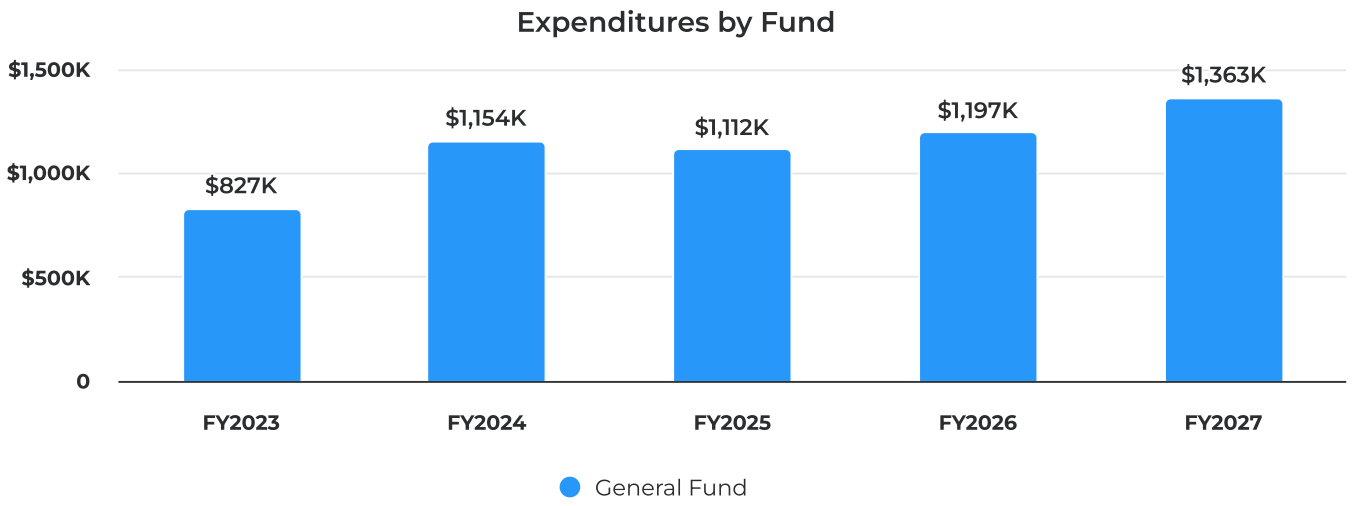
Additionally, the Office of the City Clerk/Director of Council Operations will:

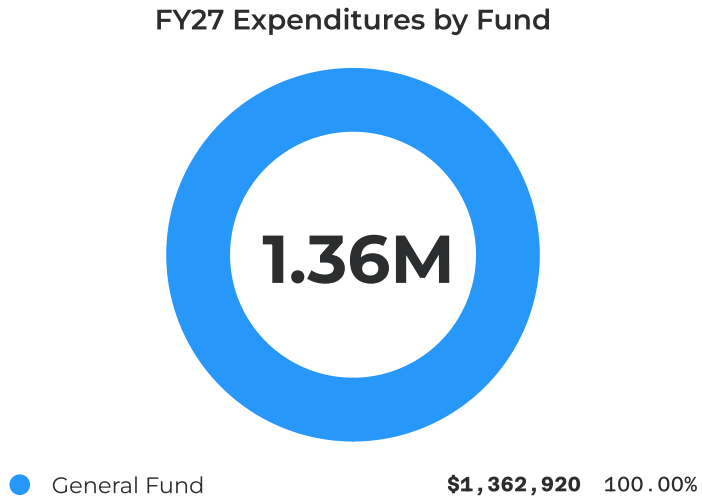
- Seek public engagement and provide education regarding changes to the city's election code
- Begin preparations for the November 2027 election
- Form the next Compensation Commission
- Review and update the records retention policy for the Office of the City Clerk/Director of Council Operations and centralized records management
- Work to move the city's State-required record retention site to a location within the city



The image above shows a map that marks the locations of the City of Rockville and its two official Sister Cities: Pinneberg, Germany and Yilan City, Taiwan.

Expenditures by Fund

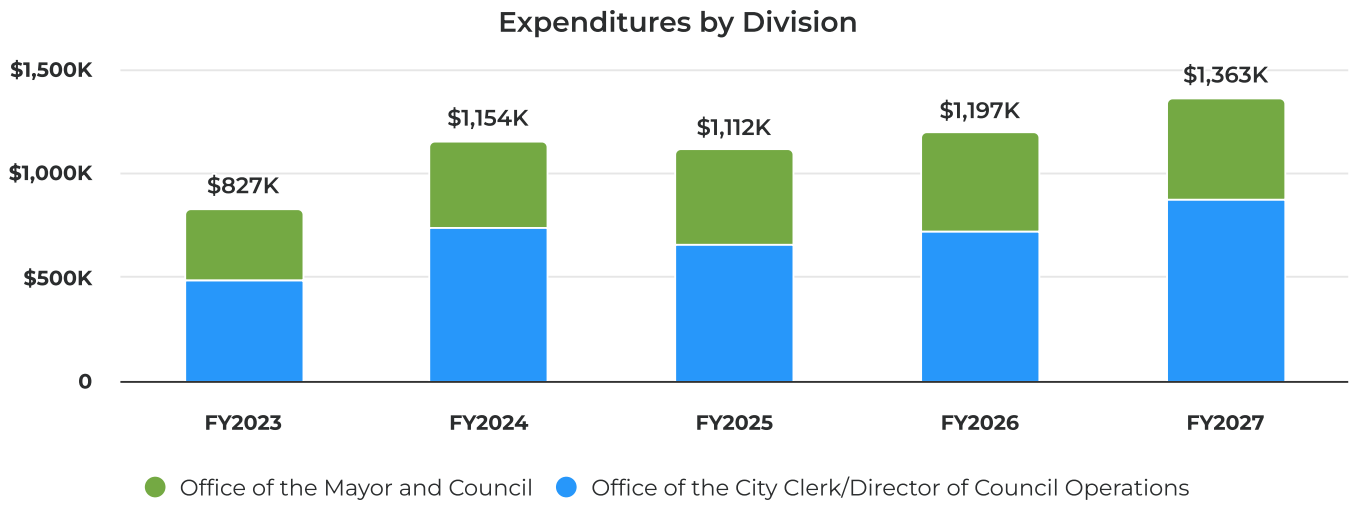


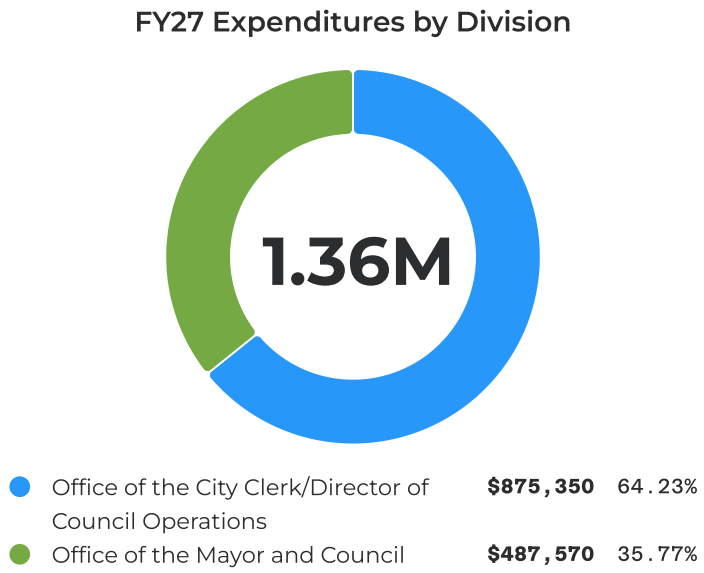


Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$827,267	$1,154,373	$1,112,197	$1,196,780	$1,362,920	13.88%
Total Expenditures	**$827,267**	**$1,154,373**	**$1,112,197**	**$1,196,780**	**$1,362,920**	**13.88%**

Expenditures by Division

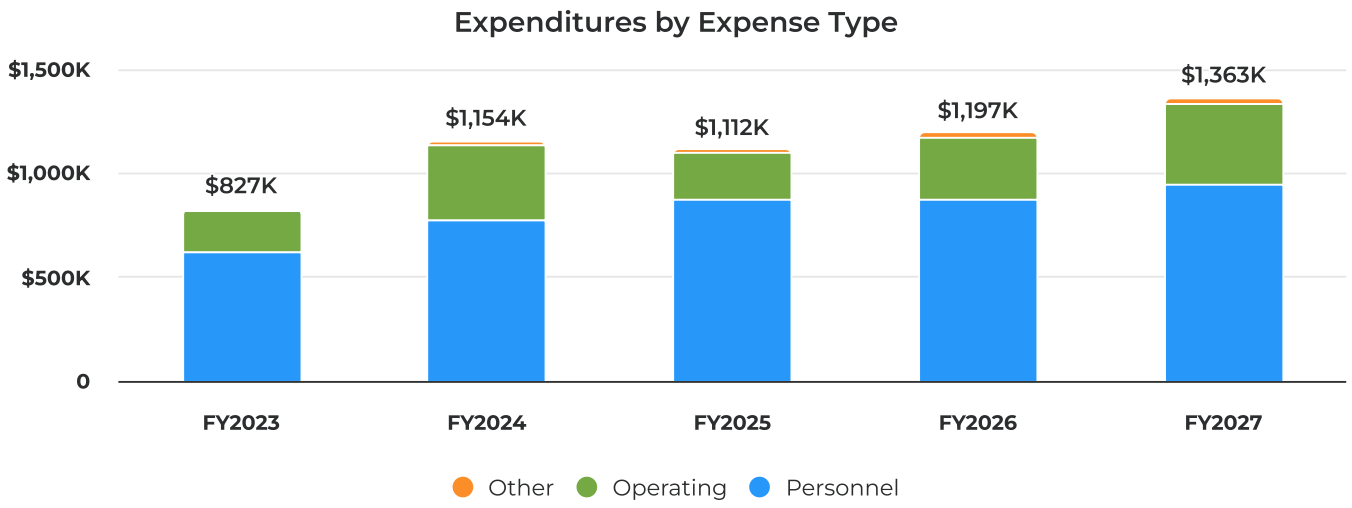


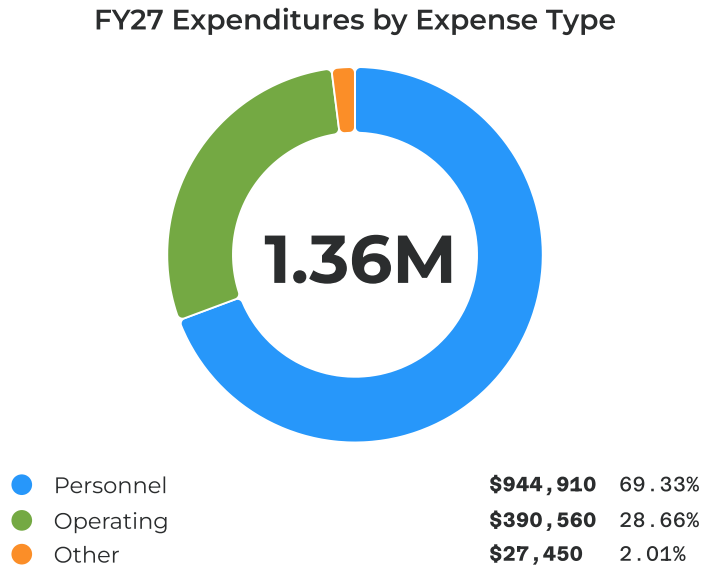


Expenditures by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Office of the Mayor and Council	$344,196	$421,118	$458,995	$481,260	$487,570	1.31%
Office of the City Clerk/Director of Council Operations	$483,071	$733,255	$653,202	$715,520	$875,350	22.34%
Total Expenditures	**$827,267**	**$1,154,373**	**$1,112,197**	**$1,196,780**	**$1,362,920**	**13.88%**

Expenditures by Expense Type





Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$618,940	$768,410	$872,741	$873,220	$944,910	8.21%
Operating	$197,384	$363,410	$220,999	$296,110	$390,560	31.90%
Other	$10,943	$22,553	$18,457	$27,450	$27,450	-
Total Expenditures	**$827,267**	**$1,154,373**	**$1,112,197**	**$1,196,780**	**$1,362,920**	**13.88%**

Significant Changes from FY 2026 to FY 2027:

The Office of the Mayor and Council's budget includes stipend and travel allocation increases for the Mayor and Council consistent with the 2023 Compensation Commission report.

The budget for the Office of the City Clerk/Director of Council Operations includes a total of $141,790 in one-time funding, the majority of which is in the operating category, related to preparations for the November 2027 election.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
Office of the Mayor and Council*	-	-	-	-	-	-
Office of the City Clerk / Director of Council Operations	3.5	3.5	4.0	4.0	4.0	-
Regular Subtotal	**3.5**	**3.5**	**4.0**	**4.0**	**4.0**	**-**
Temporary						
Office of the Mayor and Council	-	-	-	-	-	-
Office of the City Clerk / Director of Council Operations	-	-	-	-	0.6	-
Temporary Subtotal	**-**	**-**	**-**	**-**	**0.6**	**-**
Department Total	**3.5**	**3.5**	**4.0**	**4.0**	**4.6**	**15.0%**

** The Office of the Mayor and Council includes the Mayor and Councilmembers who are not considered full-time equivalent employees.*

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

Temporary employee funding was added to FY 2027 to support preparation for the November 2027 election.

Office of the Mayor and Council

The Mayor and Council advocate for the protection and promotion of the health, safety, comfort, and quality of life of the residents of Rockville and for the preservation of the city's property, rights, and privileges.

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Office of the Mayor and Council	$344,196	$421,118	$458,995	$481,260	$487,570	1.31%
Total Expenditures	**$344,196**	**$421,118**	**$458,995**	**$481,260**	**$487,570**	**1.31%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$172,148	$223,514	$257,625	$262,020	$267,290	2.01%
Operating	$161,105	$180,989	$187,671	$219,240	$220,280	0.47%
Other	$10,943	$16,615	$13,699	-	-	-
Total Expenditures	**$344,196**	**$421,118**	**$458,995**	**$481,260**	**$487,570**	**1.31%**

Significant Changes from FY 2026 to FY 2027:

The Office of the Mayor and Council's budget includes stipend and travel allocation increases for the Mayor and Council consistent with the 2023 Compensation Commission report.

Office of the City Clerk / Director of Council Operations

The Office of the City Clerk/Director of Council Operations supports the Mayor and Council in carrying out their vision by preparing, recording, and managing the activities and decisions of the Mayor and Council; serving as the liaison between the Mayor and Council and the residents of Rockville; attending all official meetings of the elected body; codifying and maintaining official city records; conducting research and analysis of complex issues for the Mayor and Council; administering a fair and impartial process for city elections; coordinating the appointment process for the city boards and commissions; coordinating assigned activities with other divisions, departments, and community organizations; and providing comprehensive administrative support to the Mayor and Council.

Performance Measures and Short Term Objectives

Goal: Provide high quality, comprehensive staff support to the Mayor and Council and boards and commissions
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of Mayor and Council draft meeting minutes distributed within 30 days of meeting (Target: 100%)	100%	100%	100%	100%
Percent of Mayor and Council ordinances and resolutions put into official record (city's website and online electronic codification of the City Code) within two weeks of adoption (Target: 100%)	100%	100%	100%	100%
Percent of annual reports by boards and commissions completed as scheduled (Target: 100%)	50%	100%	100%	100%
Percent of required attendees completing open meetings compliance training (Target: 100%)	50%	95%	90%	100%
Percentage of Boards and Commission Expression of Interest (EOI) received, tracked, and acknowledged within a month* (Target: 100%)	-	-	-	100%
Average time of notifications to Board and Commission members of their upcoming term expiration* (Target: within two months prior to expiration)	-	-	-	45 days prior to term expiration
Voter participation in last municipal election (as a percentage of registered voters)**	28%	28%	28%	28%

**This is a new performance measure for FY 2027.*

***Actuals for FY 2024 and forward pertain to the 2023 election.*

Short Term Objectives	Planned Completion
Update guidelines and procedures to reflect updated election code in preparation for the November 2027 election	Q3 FY 2027

Goal: Manage an efficient, accurate, and compliant Mayor and Council meeting process
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of Mayor and Council meeting videos posted to the city's website within one business day (Target: 100%)	100%	98%	100%	100%
Percent of Mayor and Council meeting agenda packets posted at least ten calendar days prior to the meeting (Target: 100%)*	100%	100%	100%	100%
Number of Mayor and Council meetings conducted	38	36	32	36

**Prior to FY 2027 the timeframe specified was two business days.*

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Office of the City Clerk	$483,071	$733,255	$653,202	$715,520	$875,350	22.34%
Total Expenditures	**$483,071**	**$733,255**	**$653,202**	**$715,520**	**$875,350**	**22.34%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$446,792	$544,896	$615,116	$611,200	$677,620	10.87%
Operating	$36,279	$182,421	$33,328	$76,870	$170,280	121.52%
Other	-	$5,938	$4,758	$27,450	$27,450	-
Total Expenditures	**$483,071**	**$733,255**	**$653,202**	**$715,520**	**$875,350**	**22.34%**

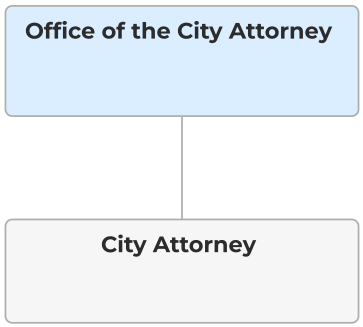
Significant Changes from FY 2026 to FY 2027:

The budget for the Office of the City Clerk/Director of Council Operations includes a total of $141,790 in one-time funding related to preparations for the November 2027 election.

Office of the City Attorney

The Office of the City Attorney provides effective and efficient legal services; promotes accountability, trust, and openness in government; and focuses on outcomes that are fair, equitable, and balanced while protecting the best interest of the city. The Office of the City Attorney functions as both advisor and advocate as it pursues the goals of the Mayor and Council while remaining dedicated to principles of ethical behavior, efficiency, and accountability. The Office of the City Attorney strives to find creative approaches to the opportunities and challenges that face the City of Rockville.

The Office of the City Attorney (OCA) endeavors to render timely legal services of the highest quality to the Mayor and Council, the Office of the City Clerk/Director of Council Operations, the Office of the City Manager, and all departments and boards and commissions of the City of Rockville, consistent with its commitment to professionalism. The mission of the OCA is to ensure that the Mayor and Council of Rockville conducts its affairs in a manner that complies with the law, and to minimize its liability. The OCA is responsible for drafting legal opinions, ordinances, resolutions, agreements, and other legal documents; advising city officials on how to manage risk and comply with the law; enforcing the municipal code; representing the city before administrative agencies and federal and State courts in legal proceedings in which the city has an interest; and supervising and directing outside legal counsel. The OCA's client is the municipal corporation, speaking through the Mayor and Council. The OCA does not provide legal advice to private citizens, nor does it handle criminal matters.



Fiscal Year 2026 Accomplishments

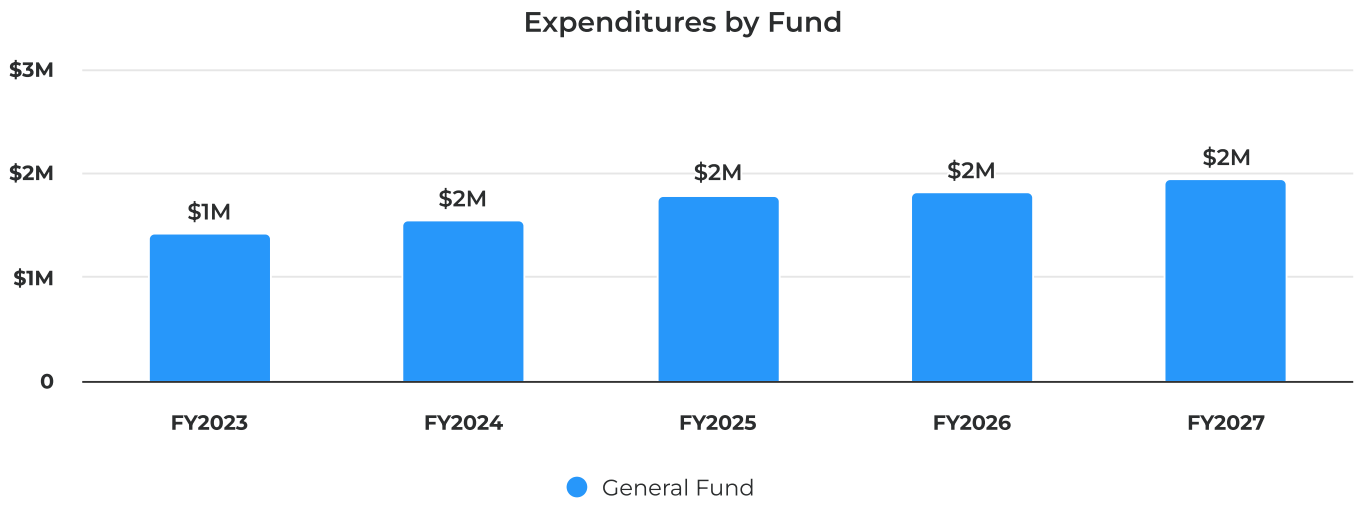
- Provided substantial legal advice and support for amendments to the City Code, including the modification and/or rewrite of Chapter 2 (Administration – Mayor and Council), Chapter 5 (Building and Property Maintenance Regulations – Green Building Section), Chapter 8 (Elections), Chapter 9 (Fire Code), Chapter 10.5 (Forest and Tree Preservation), Chapter 15 (Personnel), Chapter 17 (Procurement), Chapter 18 (Rental Facilities and Landlord-Tenant Relations), Chapter 21 (Streets, Roads, Rights-of-Way, and Public Improvements), and Chapter 25 (Zoning Ordinance)
- Provided legal advice and support for the King Farm Farmstead Master Plan and the Art in Public Places and Publicly Accessible Art programs
- Provided legal advice and support for the implementation of the Comprehensive Plan and the FAST 2 initiative
- Provided legal advice and support for compliance with the Maryland Open Meetings Act, including drafting responses to complaints
- Provided legal advice and support to the city's custodian of records for the Maryland Public Information Act (MPIA)
- Provided legal advice and support for amendments and revisions to the Police Department's General Orders
- Provided ongoing legal advice and support for procurement-related matters, including substantial revisions to the Rider Agreement and Construction Contract forms utilized by city departments
- Provided ongoing legal advice and support for members of the Mayor and Council, members of the Mayor and Council’s boards and commissions, and city staff who are required by the State of Maryland to file financial disclosure forms
- Provided ongoing legal advice and support for the city’s Moderately Priced Dwelling Unit (MPDU) programs
- Drafted and revised standard employment agreements for appointed officials and department directors
- Successfully defended decisions of the Mayor and Council and an Animal Review Official in Montgomery County Circuit Court

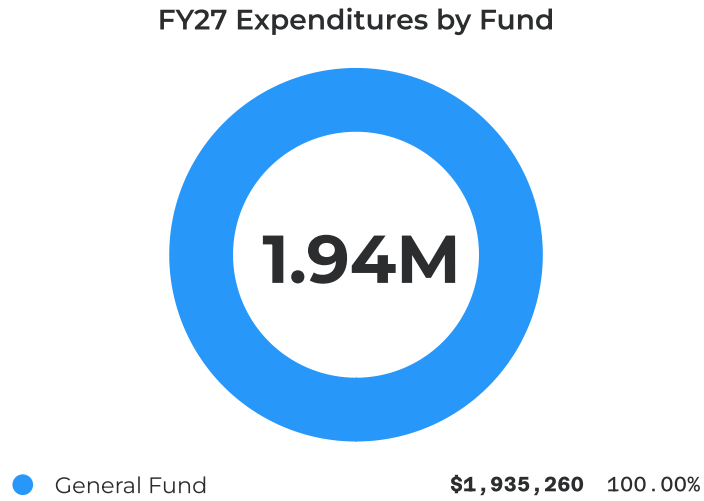
Office of the City Attorney's Fiscal Year 2027 Outlook

During FY 2027 the Office of the City Attorney will:

- Provide legal advice and prepare legal opinions, as requested by the Mayor and Council, the Office of the City Clerk/Director of Council Operations, and the Office of the City Manager on a variety of legal issues including, but not limited to, affordable housing, economic development, procurement, personnel matters, land use and land regulatory matters, the Maryland Open Meetings Act, and the Maryland Public Information Act
- Provide substantial legal advice and support for amendments to the City Code, including the anticipated modification and/or rewrite of Chapter 3 (Animal Control), Chapter 4 (Arts and Cultural Affairs), Chapter 11 (Human Rights), Chapter 13.5 (Moderately Priced Housing), and Chapter 14 (Parks and Recreation)
- Provide legal support for the Mayor and Council's State legislative priorities before the Maryland General Assembly
- Provide legal advice and support for economic development matters, including the third amendment to the REDI Funding Agreement
- Provide continued legal advice and support for the implementation of the city's Comprehensive Plan and the revised Election Code, Fire Code, Zoning Ordinance, Green Building Regulations, Forest and Tree Preservation Ordinance, Rental Facilities and Landlord-Tenant Relations Ordinance, and the Streets, Roads, Rights-of-Way, and Public Improvements Ordinance
- Represent the city in litigation including, but not limited to, municipal infractions, declaratory judgments, personnel matters, police trial boards, and appeals from administrative agency decisions (e.g., quasi-judicial boards and commissions), as well as supervise and direct outside legal counsel
- Provide continued legal support for the city's affordable housing priorities, including the rental and homeownership MPDU programs
- Regularly attend meetings of the Mayor and Council and the following quasi-judicial boards and commissions: Planning Commission, Board of Appeals, Historic District Commission, Ethics Commission, and Landlord/Tenant Commission; and continue to provide ongoing legal support for all other boards and commissions
- Provide continued legal advice and support for opioid litigation and settlements and legal guidance for the appropriate use of restitution funds
- Provide legal advice and support for the city's revised internship program, including assisting in the development and drafting of standard operating procedures and related legal documents
- Work with the Offices of the City Manager and City Clerk to ensure that all of the city's Justice, Equity, Diversity, and Inclusion (JEDI) programs and policies continue to comply with applicable federal and State laws and regulations
- Work with the Offices of the City Manager and City Clerk to ensure that the city's required Records Management Program complies with all applicable State laws and regulations

Expenditures by Fund

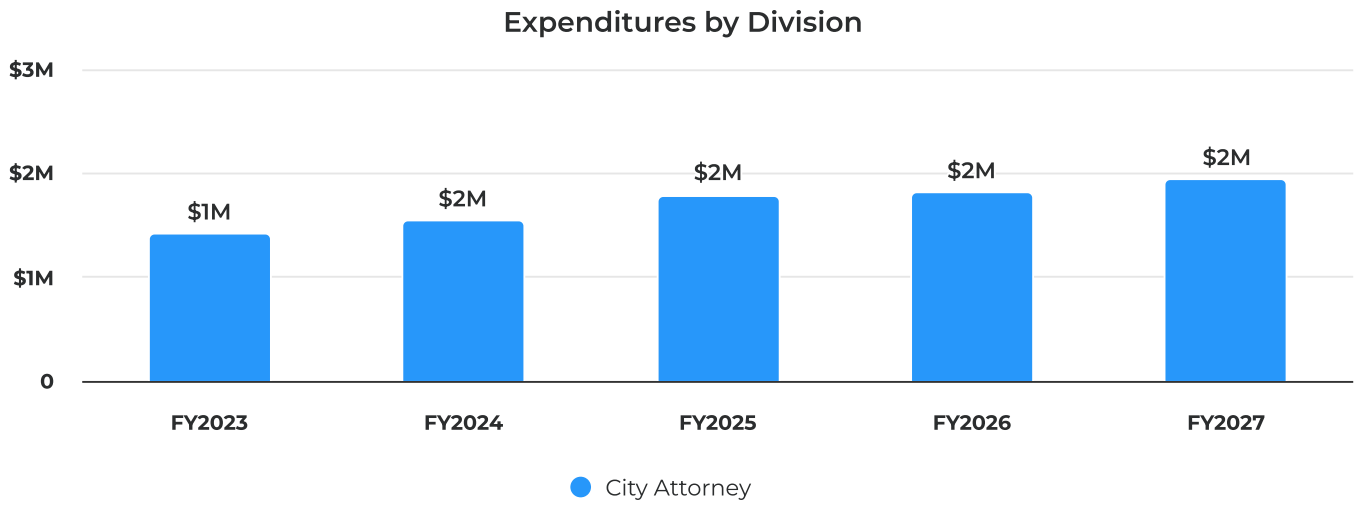


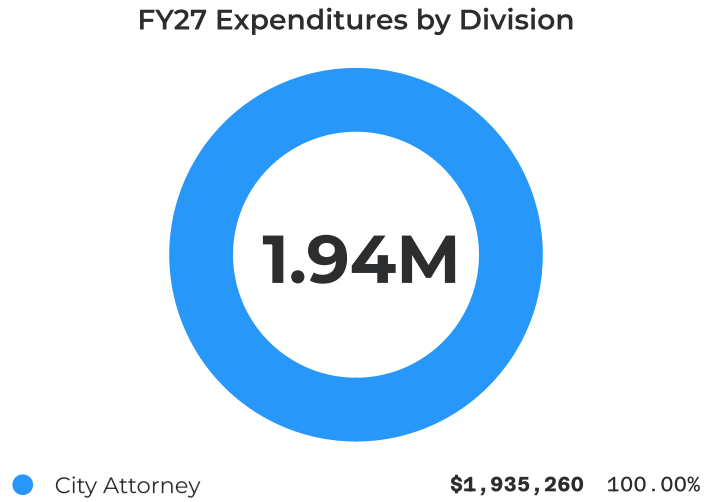


Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$1,417,243	$1,541,558	$1,780,374	$1,808,590	$1,935,260	7.00%
Total Expenditures	**$1,417,243**	**$1,541,558**	**$1,780,374**	**$1,808,590**	**$1,935,260**	**7.00%**

Expenditures by Division

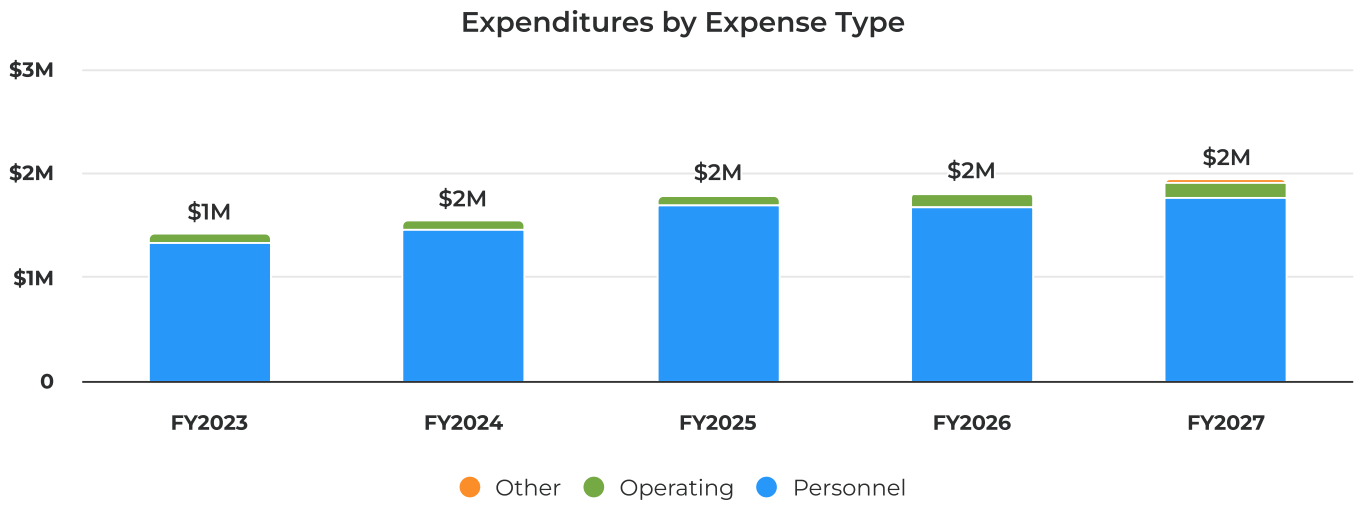


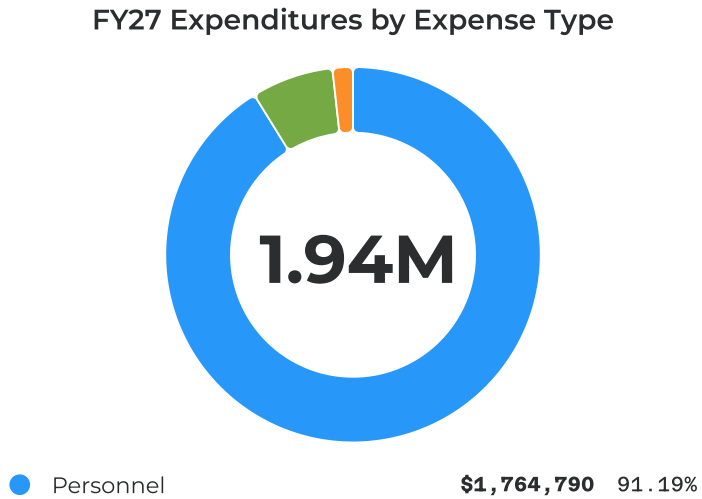


Expenditures by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
City Attorney	$1,417,243	$1,541,558	$1,780,374	$1,808,590	$1,935,260	7.00%
Total Expenditures	**$1,417,243**	**$1,541,558**	**$1,780,374**	**$1,808,590**	**$1,935,260**	**7.00%**

Expenditures by Expense Type





Personnel	**$1,764,790**	91.19%
Operating	**$136,540**	7.06%
Other	**$33,930**	1.75%

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$1,328,178	$1,461,811	$1,693,081	$1,672,330	$1,764,790	5.53%
Operating	$89,065	$76,084	$85,727	$128,040	$136,540	6.64%
Other	-	$3,663	$1,566	$8,220	$33,930	312.77%
Total Expenditures	**$1,417,243**	**$1,541,558**	**$1,780,374**	**$1,808,590**	**$1,935,260**	**7.00%**

Significant Changes from FY 2026 to FY 2027:

The Office of the City Attorney's budget includes funding for an additional 1.0 FTE Assistant City Attorney in the personnel and operating categories. The other category includes increased funding for legal file management software as well as a transfer of $12,330 for MPIA management software funding from the City Manager's Office.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
City Attorney	7.0	7.0	7.0	7.0	8.0	14.3%
Regular Subtotal	**7.0**	**7.0**	**7.0**	**7.0**	**8.0**	**14.3%**
Temporary						
City Attorney	-	-	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**	**-**	**-**
Department Total	**7.0**	**7.0**	**7.0**	**7.0**	**8.0**	**14.3%**

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

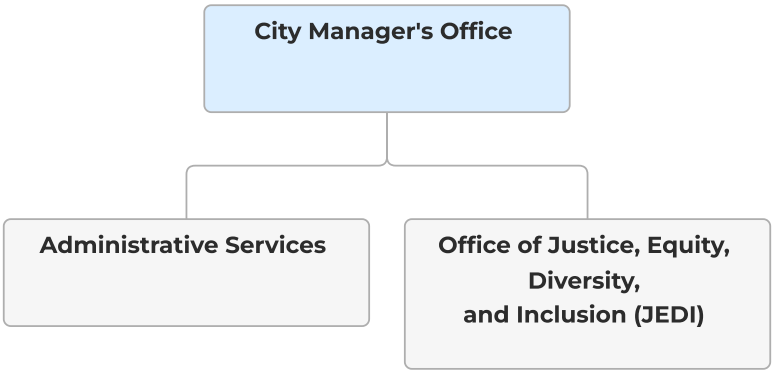
A 1.0 FTE Assistant City Attorney was added for FY 2027.

City Manager's Office

The City Manager's Office implements the policies and priorities of the Mayor and Council, provides professional recommendations to the Mayor and Council, and oversees the day-to-day management of city operations.

The City Manager's Office (CMO) leads the city government's efforts to make a meaningful difference in residents' lives through intentional actions to improve quality of life in the city. The team addresses the needs of individual residents and neighborhoods through communication, problem-solving, strategic planning, and attentive customer service. Through stakeholder engagement, the CMO helps city departments and other stakeholders understand priorities and achieve results. By engaging with other levels of government, the CMO obtains resources and support for the projects and areas of concern that are most important to Rockville.

Through a focus on cross-department collaboration and coordination, internal communication, and planning systems, the CMO guides implementation of the Mayor and Council's priorities and the provision of quality city services, monitoring the city's progress towards addressing Rockville's priorities. With an eye toward responsible spending, creative partnerships, and employee involvement, the CMO leads the implementation of the Mayor and Council's adopted budget and Capital Improvements Program.



Fiscal Year 2026 Accomplishments

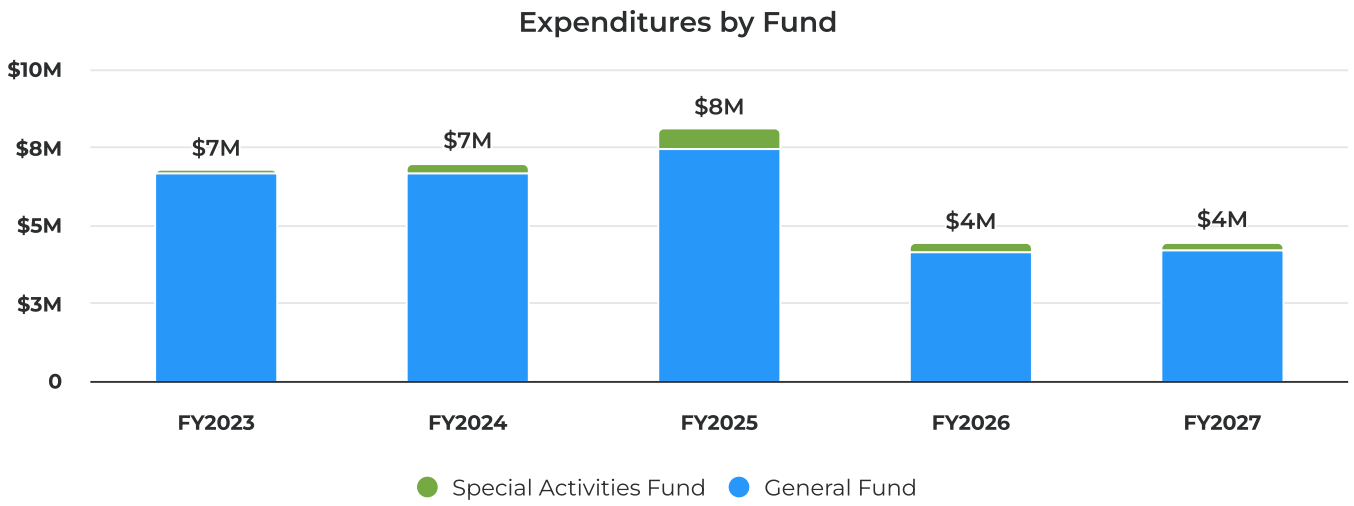
- Launched “Results Rockville,” a series of online public-facing dashboards to track and report on the status of a variety of Mayor and Council initiatives and other citywide plans
- Selected a customer relationship management (CRM) platform and started implementation in concert with a new enterprise asset management (EAM) system
- Established Procurement and Communications and Community Engagement, formerly divisions within the City Manager's Office, as independent city departments
- Transitioned grants management to the Department of Housing and Community Development and emergency management to the Rockville City Police Department
- Provided community consultation on equity and public safety concerns
- Conducted an Americans with Disabilities Act (ADA) Compliance SWOT Analysis of citywide services
- Developed and launched the ADA compliance program and strategic plan
- Briefed the Executive Leadership Team on the ADA compliance program
- Provided reasonable accommodations to residents and visitors with disabilities for their participation and attendance in city meetings, activities, and other events
- Planned and managed the execution of the annual Human Rights Commission's PRIDE 2026 celebration and participated in Hometown Holidays, Juneteenth, Fourth of July celebration, Neighborhood Connect events, and the Holiday Drive
- Planned and supported the execution of the Martin Luther King, Jr. Day event in collaboration with the Department of Recreation and Parks
- Successful project launch, public engagement process, and award of the David Scull Park public art project to CJRDesign through the Art in Public Architecture (AIPA) Program
- Art in Public Places (AIPP) Program highlights include delivery and dedication of *Flight of Fancy*, a mural in College Gardens Park by artist Andy Dahl, and *Past to Promise*, a mural at the Twinbrook Community Recreation Center Annex by artist LaToya Peoples; 2025 Rocktobierfest and 2026 PRIDE Festival art activations; successful project launch, public engagement process, and award of the Memory Walk Park public art project to artist Dina Fisher; award of a $30,000 Maryland State Arts Council Conservation Grant (maximum amount awarded for the category); conservation and maintenance of five public artworks; and assessment of the city’s public art collection to determine the maintenance schedule for the next five years
- Migrated the public art selection process to the nationally known public art platform, CaFE, and formalized the art selection process with the Cultural Arts Commission’s Public Art Committee
- Held quarterly Rockville Arts and Culture Leaders' Exchanges in March and June 2026
- Archived and created a records management protocol for the city’s public art collection
- Continued administration of the JustFOIA public information request platform, including training and system updating
- Upgraded the JustFOIA web platform with a new online payment module to increase efficiency and reduce response time, providing requesters of public information with the option to pay request fees remotely and have instant access to requested records
- Circulated City Manager’s Weekly Update to all employees and elected officials to highlight team successes across departments
- Advocated at the County and State levels for capital and operating funding to support critical programming for MCPS students
- Advocated in support of the Mayor and Council’s 2026 State legislative priorities with the Maryland General Assembly, including education, school funding, and youth services; Vision Zero; tenant protections; climate action; senior services; municipal highway user and State Aid for Police Protection Fund revenue; and modernizing municipal revenues
- Successfully advocated for Rockville’s 2026 State Legislative Bond Initiative projects – Twinbrook and Dogwood Park Pedestrian Bridges – receiving a total of $325,000 toward their construction

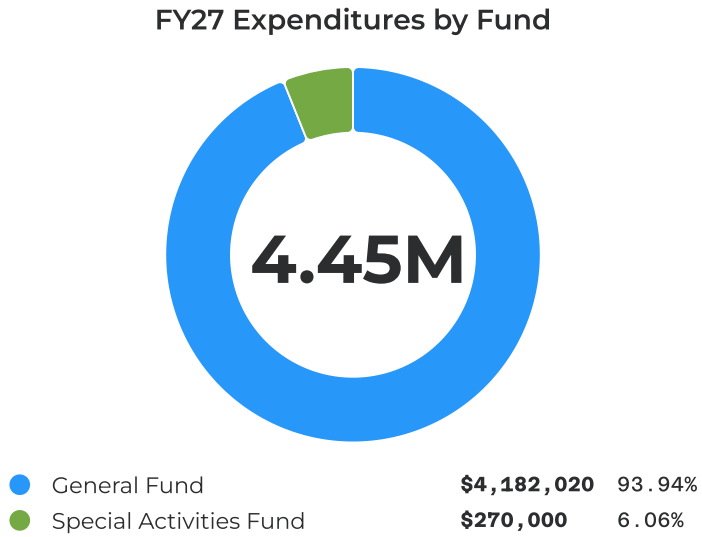
City Manager's Office Fiscal Year 2027 Outlook

Throughout FY 2027 the City Manager's Office will continue to execute established priorities, including:

- Continue to implement the Mayor and Council's Guiding Principles and strategic initiatives
- Complete implementation and launch of the CRM system to enable a modern single point of entry for City of Rockville residents' and employees' service requests
- Administer the biennial community survey and present results to the Mayor and Council
- Conduct basic public records training for all city employees
- Finalize a JEDI strategic plan with clearly defined goals and objectives
- Form the Disability Community Advisory Group, which will provide an opportunity for community members, including individuals with disabilities or organizations representing individuals with disabilities, to submit comments on whether any of the city's policies and practices exclude or limit the participation of individuals with disabilities in its programs, activities, or services
- Update the ADA 101 training and revise the JEDI training curriculum
- Provide ongoing consultation to both internal and external stakeholders to address concerns regarding equity, safety, or advancement
- Lead a cross-departmental citywide placemaking initiative
- Initiate a pilot private mural development incentive grant program
- Begin working on the city's Arts and Culture Strategic Plan by implementing the Cultural Mapping project
- Manage delivery of the David Scull Park public art project through the AIPA Program to align with the David Scull Park Improvement (RA19) CIP project's completion
- Deliver AIPP Program highlights including delivery and dedication of the Memory Walk public art project by artist Dina Fisher; public art walking tours; temporary public space art activation in The Square; 2027 PRIDE Festival art activation; start of a cultural mapping project identifying Rockville's arts and culture sector; launch and award of the Bike Fix-It Station public art project; continued work on integrating public art into the RedGate Park and Arboretum design (RE23); and continued maintenance of the city's public art collection
- Advocate at the County and State levels for capital and operating funding to support critical programming for MCPS students in Rockville
- Advocate in support of the Mayor and Council's 2027 State legislative priorities, once adopted, with the Maryland General Assembly, including Vision Zero, climate action, and modernizing municipal revenues
- Work with key partners and various stakeholders to complete and begin the execution of the city's Economic Development Strategic Plan
- Continue to work with other appointed offices to improve the agenda preparation process for Mayor and Council meetings
- Continue to provide leadership and strategic guidance to departments
- Provide support to the Rockville Volunteer Fire Department for their planned relocation

Expenditures by Fund

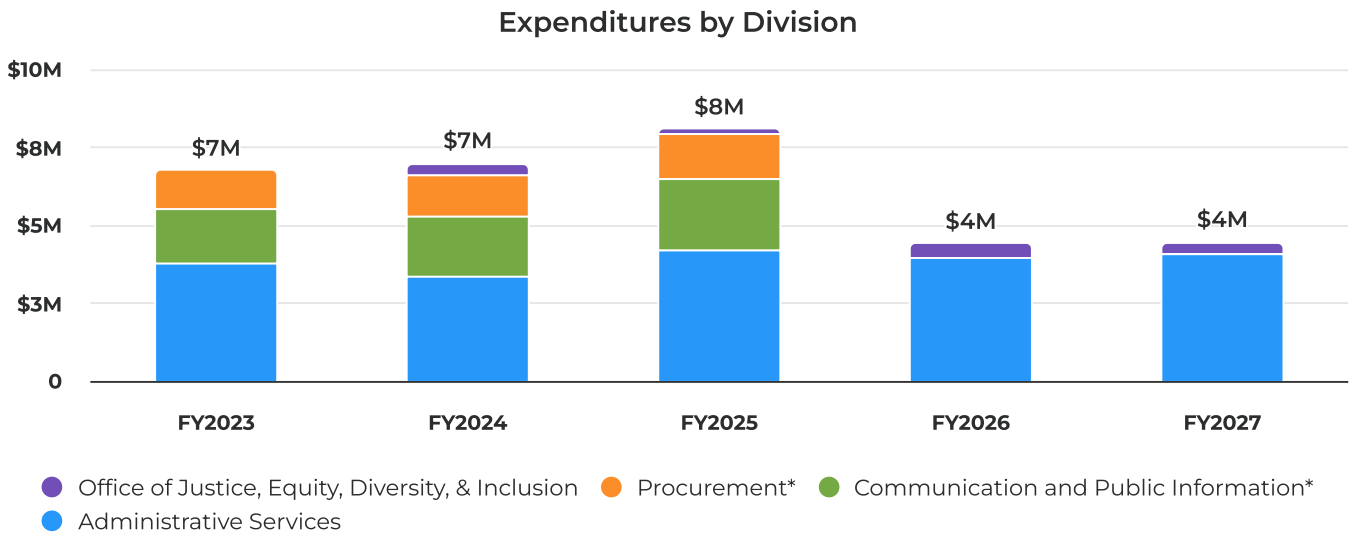


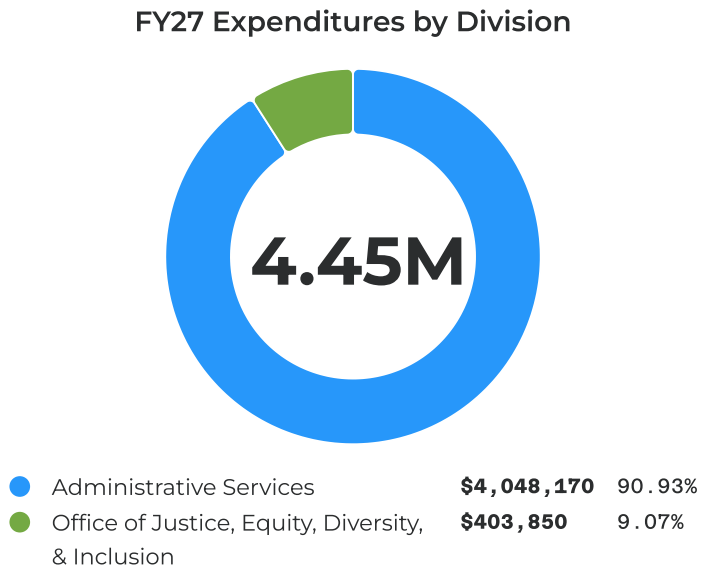


Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$6,646,866	$6,686,607	$7,465,898	$4,136,570	$4,182,020	1.10%
Special Activities Fund	$119,397	$282,975	$625,303	$277,000	$270,000	-2.53%
Total Expenditures	**$6,766,263**	**$6,969,582**	**$8,091,201**	**$4,413,570**	**$4,452,020**	**0.87%**

Expenditures by Division



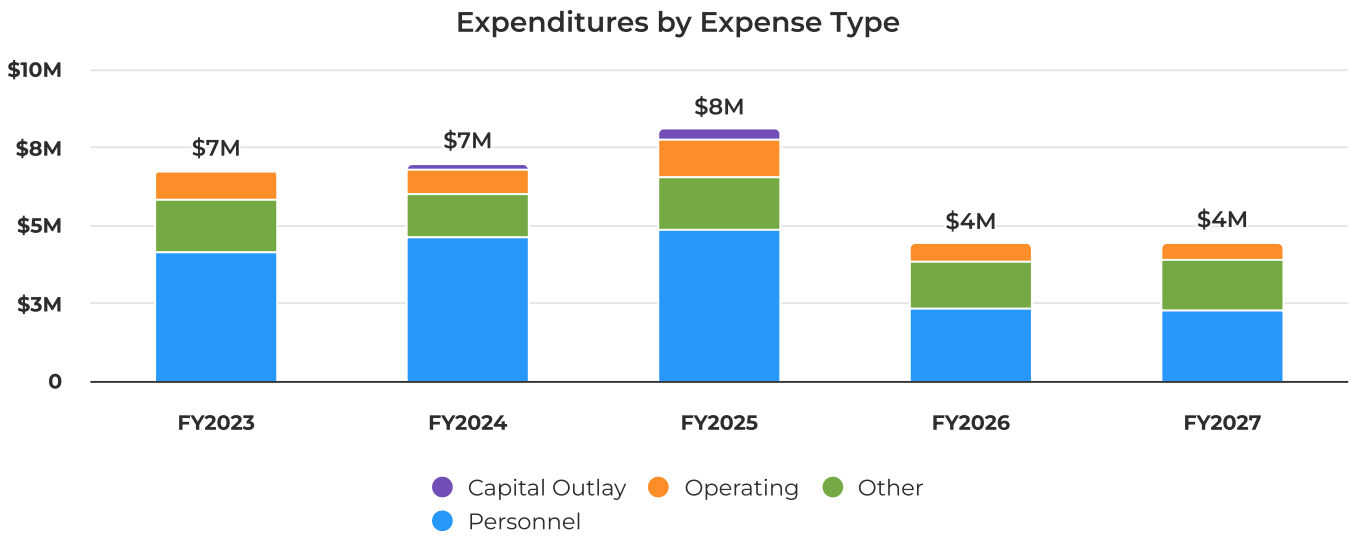


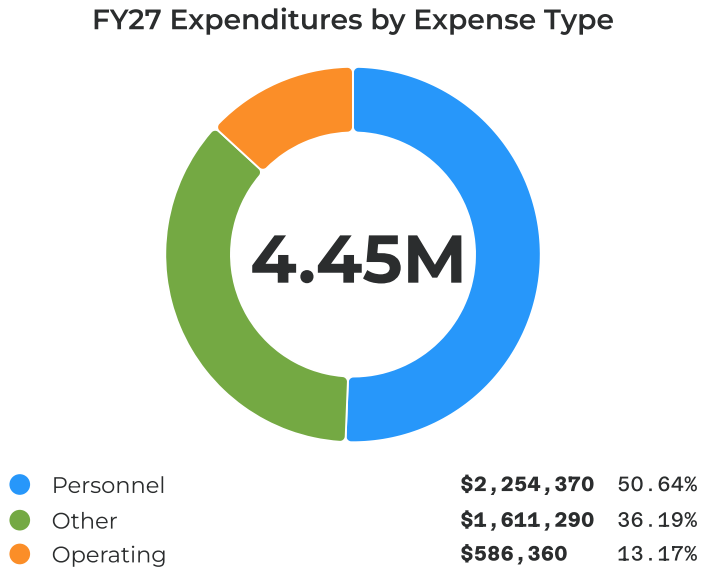
Expenditures by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Administrative Services	$3,786,357	$3,336,760	$4,190,012	$3,969,340	$4,048,170	1.99%
Communication and Public Information*	$1,749,011	$1,910,570	$2,274,393	-	-	-
Office of Justice, Equity, Diversity, & Inclusion	-	$384,216	$198,781	$444,230	$403,850	-9.09%
Procurement*	$1,230,895	$1,338,036	$1,428,015	-	-	-
Total Expenditures	**$6,766,263**	**$6,969,582**	**$8,091,201**	**$4,413,570**	**$4,452,020**	**0.87%**

**The Communication and Public Information Division (now "Communications and Community Engagement") and the Procurement Division became stand-alone departments in FY 2026.*

Expenditures by Expense Type





Expenditures by Expense Type

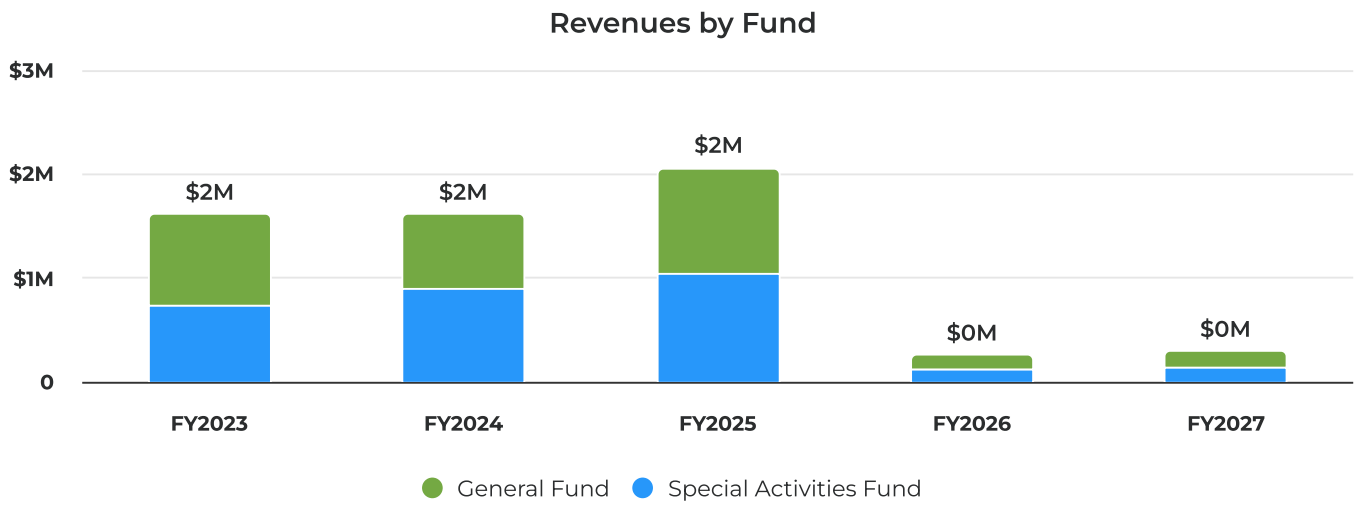
Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$4,110,052	$4,594,239	$4,864,033	$2,295,790	$2,254,370	-1.80%
Operating	$908,048	$795,238	$1,220,274	$591,430	$586,360	-0.86%
Capital Outlay	$44,605	$191,643	$362,582	-	-	-
Other	$1,703,558	$1,388,462	$1,644,312	$1,526,350	$1,611,290	5.56%
Total Expenditures	**$6,766,263**	**$6,969,582**	**$8,091,201**	**$4,413,570**	**$4,452,020**	**0.87%**

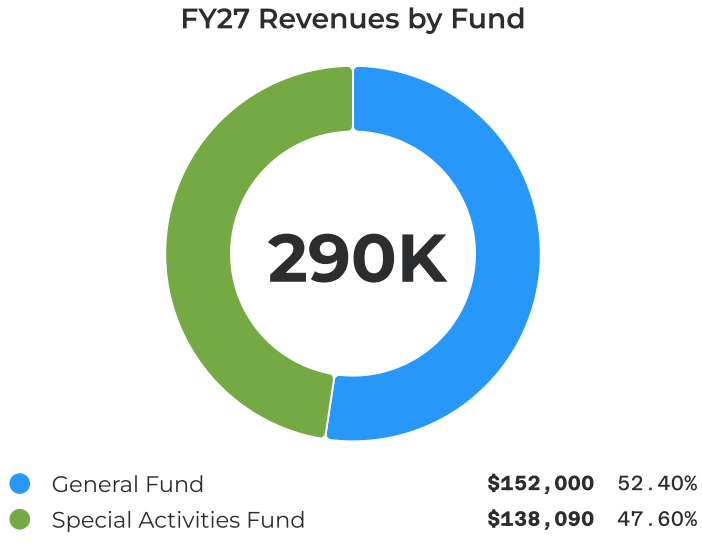
Significant Changes from FY 2026 to FY 2027:

Operating expenditures include $100,000 in one-time funding for citywide placemaking, $37,500 for a private mural development incentive program, and the addition of $40,000 for executive leadership development and training in the Administrative Services Division. These increases are offset by a transfer of $59,260 in citywide emergency management funds from the Administrative Services Division to the Police Department, and the removal of one-time funding for the biennial community survey ($40,000) from the Administrative Services Division, and the JEDI Strategic Plan ($80,000) from the Office of Justice, Equity, Diversity, & Inclusion.

Other category expenditures increased due to an additional $94,800 in the Administrative Services Division for REDI to cover increased funding for operating expenses and life sciences marketing efforts.

Revenues by Fund

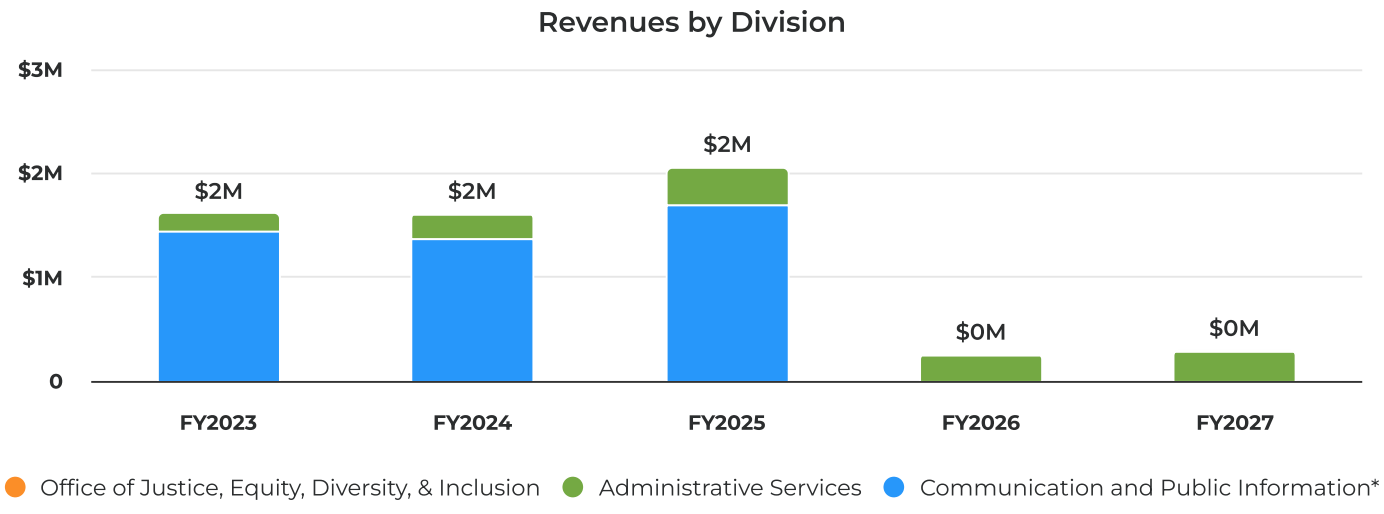


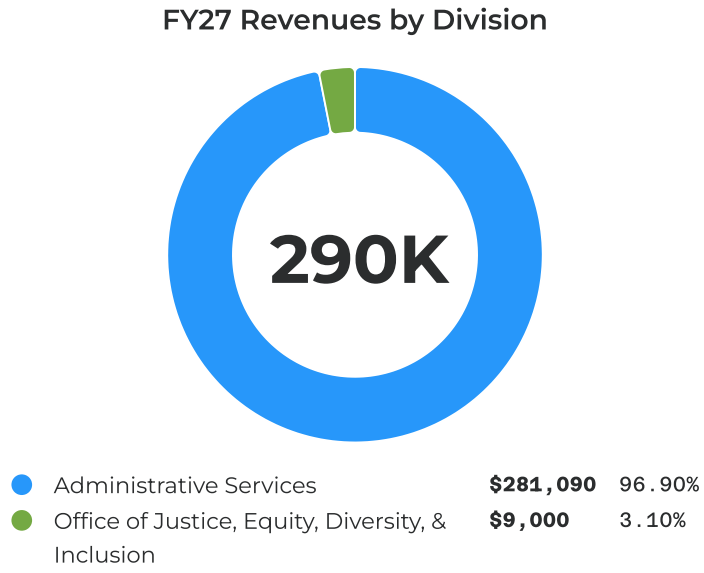


Revenues by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$868,585	$712,637	$1,014,031	$152,000	$152,000	-
Special Activities Fund	$740,110	$903,572	$1,046,035	$109,080	$138,090	26.60%
Total Revenues	**$1,608,695**	**$1,616,209**	**$2,060,066**	**$261,080**	**$290,090**	**11.11%**

Revenues by Division



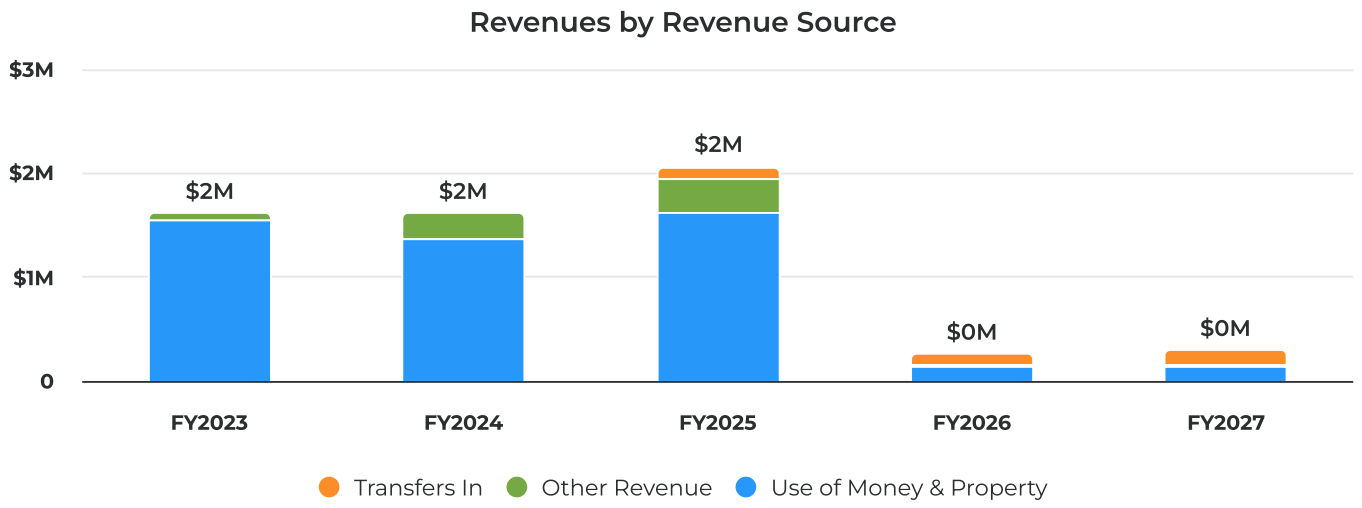


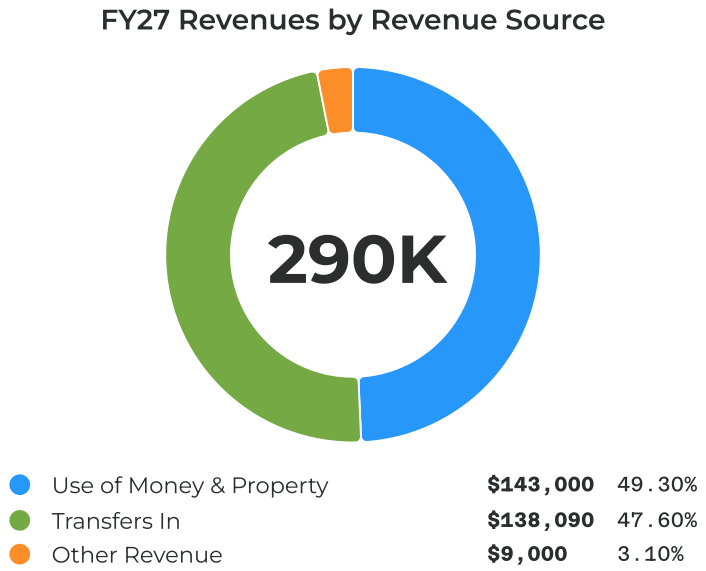
Revenues by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Communication and Public Information*	$1,438,322	$1,359,870	$1,684,366	-	-	-
Office of Justice, Equity, Diversity, & Inclusion	-	$7,914	$10,550	$9,000	$9,000	-
Administrative Services	$170,373	$248,425	$365,150	$252,080	$281,090	11.51%
Total Revenues	**$1,608,695**	**$1,616,209**	**$2,060,066**	**$261,080**	**$290,090**	**11.11%**

**The Communication and Public Information Division (now "Communications and Community Engagement") became a stand-alone department for FY 2026.*

Revenues by Revenue Source





Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Use of Money & Property	$1,551,781	$1,359,870	$1,624,684	$143,000	$143,000	-
Other Revenue	$56,914	$256,339	$318,482	$9,000	$9,000	-
Transfers In	-	-	$116,900	$109,080	$138,090	26.60%
Total Revenues	**$1,608,695**	**$1,616,209**	**$2,060,066**	**$261,080**	**$290,090**	**11.11%**

Significant Changes from FY 2026 to FY 2027:

Revenue in the Transfers In category increased based on the city's Financial Management Policies to fund General Fund transfers to the Art in Public Architecture and Art in Public Places Special Activities Fund sub-accounts in the Administrative Services Division.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
Administrative Services	12.0	10.5	10.5	9.5	8.5	-10.5%
Communication and Public Information*	11.0	11.0	11.0	-	-	-
Office of Justice, Equity, Diversity & Inclusion	-	2.5	2.5	2.0	2.0	-
Procurement*	9.5	9.5	9.5	-	-	-
Regular Subtotal	**32.5**	**33.5**	**33.5**	**11.5**	**10.5**	**-8.7%**
Temporary						
Administrative Services	-	0.2	0.2	0.2	0.2	-
Communication and Public Information*	-	1.6	1.5	-	-	-
Office of Justice, Equity, Diversity & Inclusion	-	-	-	-	-	-
Procurement*	-	-	0.5	-	-	-
Temporary Subtotal	**-**	**1.8**	**2.2**	**0.2**	**0.2**	**-**
Department Total	**32.5**	**35.3**	**35.7**	**11.7**	**10.7**	**-8.5%**

** The Communication and Public Information Division (now "Communications and Community Engagement") and the Procurement Division became stand-alone departments for FY 2026.*

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

A 1.0 FTE Emergency Manager position was transferred from the Administrative Services Division to the Police Department.

Administrative Services Division

The Administrative Services Division of the City Manager's Office provides professional leadership and management to the city government under the policy direction of its elected body, the Mayor and Council. The Division collaborates with and directs departments to manage all city operations; ensures the Mayor and Council's goals and priorities are met; and develops and maintains productive relationships with residents, businesses, community groups, and other governments. The Division ensures timely responses to requests for service, and prepares for and responds to changes that impact the city and its residents. The Division manages intergovernmental relations with the County, State, and federal levels of government; provides information and advocacy on legislation and intergovernmental projects; and works to secure outside funding in support of the city's capital investments. The Division also manages the agreement between the city and Rockville Economic Development, Inc. (REDI) a component unit of the city. The Division also manages the city's Arts and Culture initiative by leading the city's Art in Public Places, Art in Public Architecture, and Art in Private Development programs and developing strategy, planning, and programming efforts to support Rockville's arts and culture.

Performance Measures and Short Term Objectives

Goal: Provide the City of Rockville with professional, ethical, and high-quality city management, supporting best practices
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of requests for service from the community to the Mayor and Council and City Manager's Office	915	1,132	1,017	1,624

Short Term Objectives	Planned Completion
Conduct the biennial community survey and present the results to the Mayor and Council	Q2 FY 2027
Complete implementation of a modern customer relationship management system	Q4 FY 2027
Lead a cross-departmental citywide placemaking initiative	Q4 FY 2027

Goal: Protect and promote the city's interests at the County, regional, State, and federal levels of government
Guiding Principle(s): Effective and Efficient Service Delivery

Short Term Objectives	Planned Completion
Advocate for MCPS capital funding for public schools serving Rockville residents at the State and County levels	Q4 FY 2027
Advocate to the General Assembly and Governor for education funding, Vision Zero, tenant protections, combating climate change, and modernizing municipal revenues	Q4 FY 2027

Goal: Increase equitable delivery of arts and culture programs, increase cultural vibrancy, and provide a long-term strategic vision for development of arts and culture in Rockville
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of public art and publicly accessible art projects and programs delivered	2	3	3	2
Number of Art in Public Places artworks conserved, restored, or maintained*	-	-	5	4
Percent of the City of Rockville's Art in Public Places artworks catalogued in a public database*	-	-	30%	100%

**This was a new performance measure for FY 2026.*

Short Term Objectives	Planned Completion
Installation and dedication of the Memory Walk Park public art project with artist Dina Fisher	Q2 FY 2027
Award the Bike Fix-It Station public art project	Q3 FY 2027
Begin working on the city's Arts and Culture Strategic Plan by implementing the Cultural Mapping project	Q3 FY 2027
Pilot a new private mural development incentive grant program	Q4 FY 2027
Continue quarterly Rockville Arts and Culture Leaders' Exchanges	Q4 FY 2027
2027 PRIDE Festival art activation	Q4 FY 2027

Goal: Recruit, retain, and grow businesses in the City of Rockville
Guiding Principle(s): Economic Development

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of new businesses attracted to Rockville*	13	6	-	15
Business Incentive Grant recipients (Move/Expansion) and Small Business Impact fund recipients	17	14	15	15
Number of full-time jobs added to Rockville through incentive program incentives*	34	70	-	60
Unique individuals reached across all digital channels for REDI and REDI-sponsored programs*	-	-	-	125,000

**This is a new performance measure for FY 2027.*

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Administrative Services	$1,809,427	$1,637,102	$2,169,243	$1,796,540	$1,760,010	-2.03%
Art in Public Architecture	-	-	$116,145	$95,000	$95,000	-
Art in Public Places	-	-	$87,856	$182,000	$175,000	-3.85%
Community Support & Intergovernmental Affairs	$356,600	$376,328	$397,808	$422,920	$450,480	6.52%
Opioid Settlement Fund	-	$3,000	-	-	-	-
Rockville Economic Development, Inc. (REDI)	$1,620,330	$1,320,330	$1,418,960	$1,472,880	$1,567,680	6.44%
Total Expenditures	**$3,786,357**	**$3,336,760**	**$4,190,012**	**$3,969,340**	**$4,048,170**	**1.99%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$1,704,791	$1,714,196	$1,945,899	$1,959,260	$1,880,220	-4.03%
Operating	$386,638	$259,148	$667,375	$483,730	$556,660	15.08%
Other	$1,694,928	$1,363,416	$1,576,738	$1,526,350	$1,611,290	5.56%
Total Expenditures	**$3,786,357**	**$3,336,760**	**$4,190,012**	**$3,969,340**	**$4,048,170**	**1.99%**

Significant Changes from FY 2026 to FY 2027:

Personnel funding decreased due to the transfer of the Emergency Manager position from the Administrative Services Cost Center to the Police Department. Operating funding increased due to the addition of $100,000 in one-time citywide placemaking funding, $40,000 for executive leadership development and training, and $37,500 for a private mural development incentive program in the Administrative Services Cost Center. These increases were partially offset by the transfer of $59,260 in citywide emergency management funds from the Administrative Services Cost Center to the Police Department, the transfer of $12,330 in funding for MPIA management software from the Community Support and Intergovernmental Affairs Cost Center to the Office of the City Attorney, and the removal of $40,000 in one-time funding for the biennial community survey. The REDI Cost Center's budget includes an additional $94,800 in the other category to cover increased funding for operating expenses and life sciences marketing efforts.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Administrative Services	$113,459	-	-	$143,000	$143,000	-
Opioid Settlement Fund	$56,914	$248,425	$248,250	-	-	-
Art in Public Architecture	-	-	$15,270	-	$21,000	-
Art in Public Places	-	-	$101,630	$109,080	$117,090	7.34%
Total Revenues	**$170,373**	**$248,425**	**$365,150**	**$252,080**	**$281,090**	**11.51%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Use of Money & Property	$113,459	-	-	$143,000	$143,000	-
Other Revenue	$56,914	$248,425	$248,250	-	-	-
Transfers In	-	-	$116,900	$109,080	$138,090	26.60%
Total Revenues	**$170,373**	**$248,425**	**$365,150**	**$252,080**	**$281,090**	**11.51%**

Significant Changes from FY 2026 to FY 2027:

Revenue in the Transfers In category increased by $21,000 in the Art in Public Architecture Cost Center and $8,010 in the Art in Public Places Cost Center in accordance with the city's Financial Management Policies.

Office of Justice, Equity, Diversity and Inclusion (JEDI)

The Office of Justice, Equity, Diversity, and Inclusion (JEDI) was formally established in October 2024. The Office looks into all aspects of city government to closely examine policies, practices, budget allocations, and programs that may perpetuate institutional racism and systemic inequities for historically excluded groups. The Mayor and Council are cognizant that issues of racial and ethnic equity must be addressed proactively and deliberately in the course of decision-making to increase successful outcomes for all.

Additionally, the Office includes the ADA Compliance Program, which works to ensure full compliance with local, State and federal civil rights laws by promoting awareness, preventing discrimination, and advancing equal opportunity for all residents, employees, and visitors.

Performance Measures and Short Term Objectives

Goal: Facilitate fairness and equity in opportunity across city operations by refining policies, strengthening performance, and ensuring alignment with all city priorities and mandated standards.
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of Exploring the Culture of Us and other events sponsored by the JEDI team	7	0*	10	10
Municipal Equality Index score received	100	100	100	100

**There were no events due to vacancies in the JEDI Office in FY 2025.*

Short Term Objectives	Planned Completion
Finalize and activate the JEDI Strategic Plan with clearly defined goals and objectives for the JEDI Office	Q1 FY 2027
Revise workforce development curriculum targeting inclusive service delivery and supervision	Q2 FY 2027
Plan and manage the execution of annual events, including the city's Martin Luther King, Jr. Celebration	Q4 FY 2027

Goal: Advance ADA compliance and improve citywide accessibility by strengthening policies, building partnerships, identifying barriers, and monitoring compliance across city services.
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of regular employees who have completed the city's ADA training*	-	-	-	51%

**This is a new performance measure for FY 2027.*

Short Term Objectives	Planned Completion
Launch the ADA Compliance Program	Q1 FY 2027
Establish and initiate the Disability Community Advisory Group	Q1 FY 2027

Short Term Objectives	Planned Completion
Update the ADA training modules	Q2 FY 2027
Plan and manage the execution of annual events, including the Martin Luther King, Jr. Celebration and the Human Rights Commission Pride event	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Justice, Equity, Diversity, & Inclusion	-	$384,216	$198,781	$444,230	$403,850	-9.09%
Total Expenditures	**-**	**$384,216**	**$198,781**	**$444,230**	**$403,850**	**-9.09%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	-	$347,171	$176,323	$336,530	$374,150	11.18%
Operating	-	$26,045	$11,458	$107,700	$29,700	-72.42%
Other	-	$11,000	$11,000	-	-	-
Total Expenditures	**-**	**$384,216**	**$198,781**	**$444,230**	**$403,850**	**-9.09%**

Significant Changes from FY 2026 to FY 2027:

Operating expenditures decreased due to the removal of one-time funding for a JEDI strategic plan.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Justice, Equity, Diversity, & Inclusion	-	$7,914	$10,550	$9,000	$9,000	-
Total Revenues	**-**	**$7,914**	**$10,550**	**$9,000**	**$9,000**	**-**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Other Revenue	-	$7,914	$10,550	$9,000	$9,000	-
Total Revenues	**-**	**$7,914**	**$10,550**	**$9,000**	**$9,000**	**-**

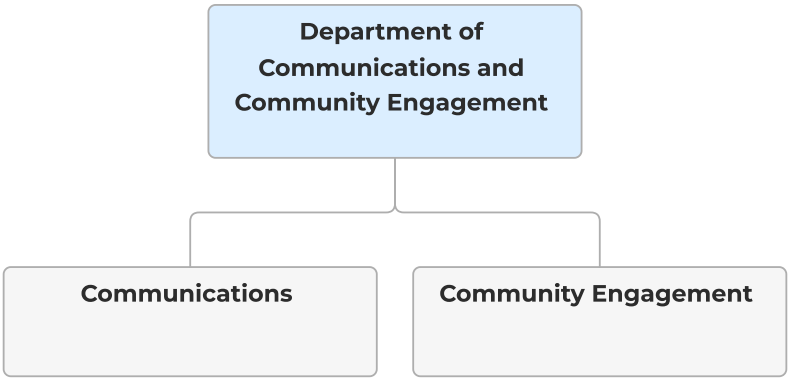
Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Department of Communications and Community Engagement

The Department of Communications and Community Engagement leads the city's efforts to communicate and engage with all Rockville community members and stakeholders through accurate, efficient, and transparent communication and engagement strategies tailored to the community's diverse audiences.

The Department of Communications and Community Engagement (CCE) is responsible for outreach to the community and drives engagement between the city government and the community, facilitating awareness of city programs, projects, events, and services using print products, digital platforms, and broadcast cable television. CCE assists city departments and the Mayor and Council with providing information to the public and public interaction and engagement citywide. CCE provides information, education, and opportunities for community input, feedback, and participation in city projects, programs, services, and events. Communication and engagement efforts include project planning; developing and executing communication, outreach, and engagement plans; compiling and providing community input to decision-makers; communicating about how decisions are made; and gathering feedback to inform improvements to the engagement process.



Fiscal Year 2026 Accomplishments

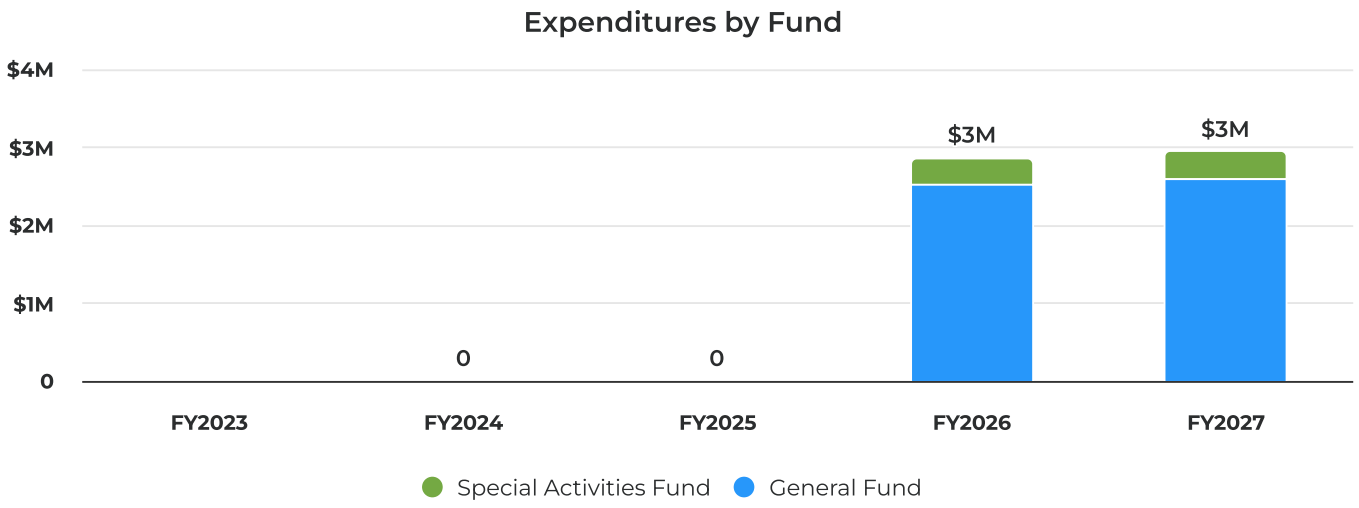
- Established the Community Engagement Division to provide guidance on engagement for city projects, services, initiatives, and programs
- Established Rockville's verified homeowners, civic, and neighborhood associations to foster a collaborative relationship for engagement opportunities
- Developed new opportunities for the Mayor and Council to engage with the community outside of Mayor and Council meetings
- Established "Neighborhood Connect" events across the city to build informal engagement between the community and the Mayor and Council
- Completed and launched the redesigned city website: www.rockvillemd.gov
- Began planning for the development of the city's first mobile app
- Provided communication strategy, messaging, and editing services for client departments
- Produced 10 printed issues of "Rockville Reports," including a four-page annual report, a caregivers insert, and a Hometown Holidays insert, on deadline and with attention to accuracy
- Compiled, designed, and met deadlines to produce 52 issues each of "This Week in Rockville" and the "Rockville Reports" Sunday email newsletter
- Designed and copy-edited four seasonal recreation guides, a camp guide, four seasonal senior recreation guides, four seasonal "What's Happening in Rockville" brochures, and four seasonal F. Scott Fitzgerald Theatre brochures
- Produced the Rockville 11 television program for the historic change of the Rockville City Police Department's badge, garnering over 1,200 views on YouTube and hundreds of views on other city social media platforms
- Produced and broadcast coverage of 26 Mayor and Council meetings and 33 board and commission meetings
- Created, produced, and broadcast "Conversations with the Mayor and Council," a new Mayor and Council community engagement initiative, on Rockville 11
- Gained 1,865 followers on Facebook and 1,266 followers on Instagram
- Posted 877 pieces of content, including Rockville 11-produced videos, to Facebook
- Posted 476 pieces of content, including Rockville 11-produced videos, to Instagram
- Achieved a combined watch time of about 122 hours on all Rockville 11-produced videos posted to Facebook
- Instagram Reels saw a combined 81,933 views (Note: The former Meta metric of "reach" has transitioned to "views" and is reflected in this total.)

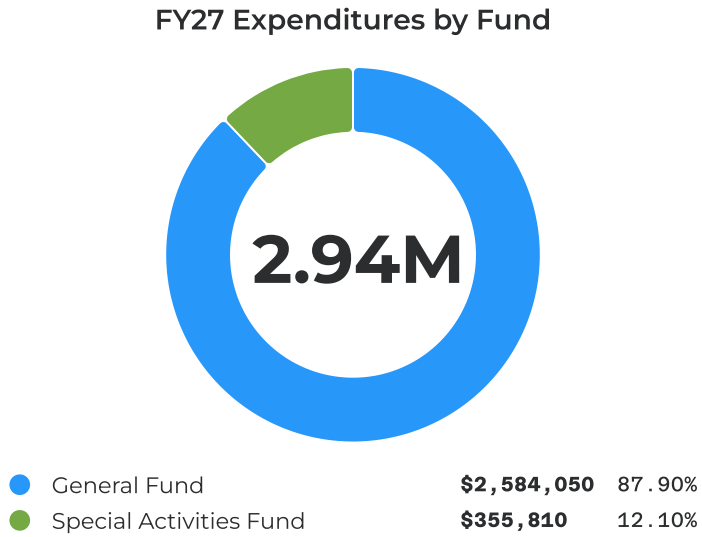
Department of Communications and Community Engagement Fiscal Year 2027 Outlook

- Recruit staff to create capacity for communication and community engagement efforts
- Begin developing the city's community engagement strategy using the IAP2 framework to centralize community engagement and outreach for city departments and the community
- Complete ADA improvements to the Mayor and Council Chambers
- Collaborate with city departments on wayfinding signage with the city's new brand
- Solidify the digital structure of the city's first mobile app
- Produce a weekly news-style program on the city's cable channel, Rockville 11
- Develop a citywide social media strategy that builds on the city's social media policies
- Improve monitoring and tracking of city postage with new software
- Improve graphic requisition intake to track internal requests for outreach and engagement materials efficiently

Follow the City of Rockville on social media!

Expenditures by Fund

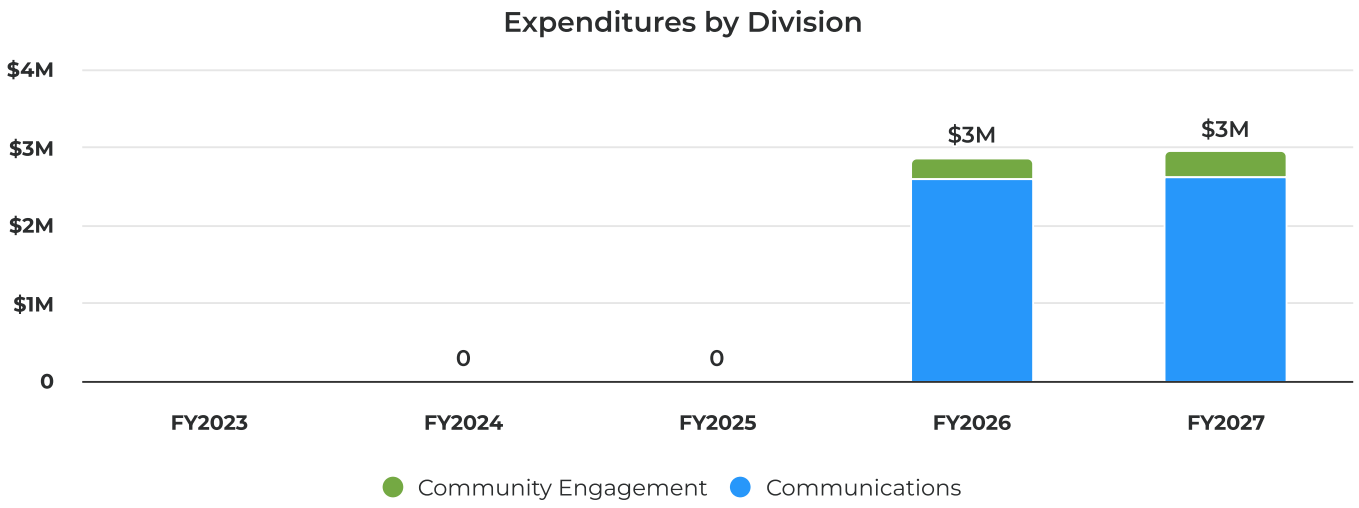


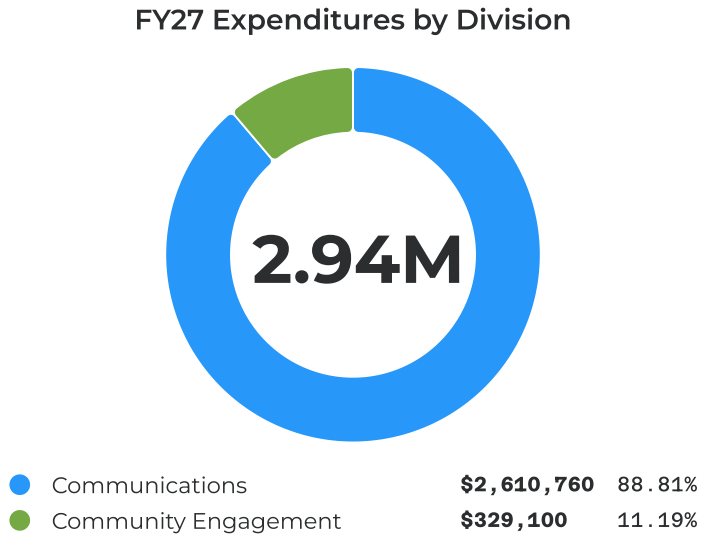


Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	-	-	-	$2,507,880	$2,584,050	3.04%
Special Activities Fund	-	-	-	$355,810	$355,810	-
Total Expenditures	**-**	**-**	**-**	**$2,863,690**	**$2,939,860**	**2.66%**

Expenditures by Division



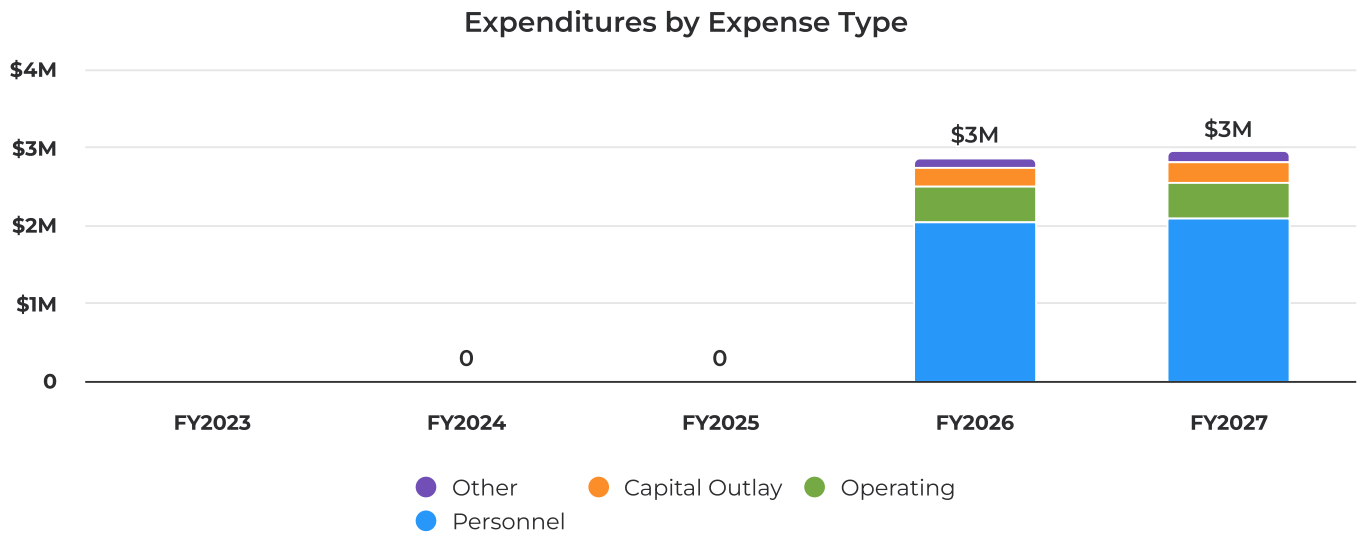


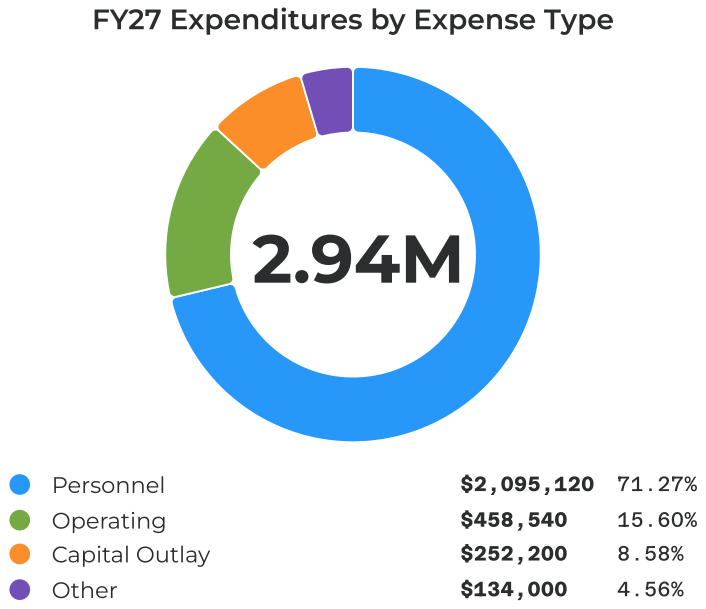
Expenditures by Division*

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Communications	-	-	-	$2,596,230	$2,610,760	0.56%
Community Engagement	-	-	-	$267,460	$329,100	23.05%
Total Expenditures	**-**	**-**	**-**	**$2,863,690**	**$2,939,860**	**2.66%**

**The Communications Division was housed within the City Manager's Office as the Communication and Public Information Division prior to the establishment of the Department of Communications and Community Engagement in FY 2026. Budget history can be found in the City Manager's Office section.*

Expenditures by Expense Type





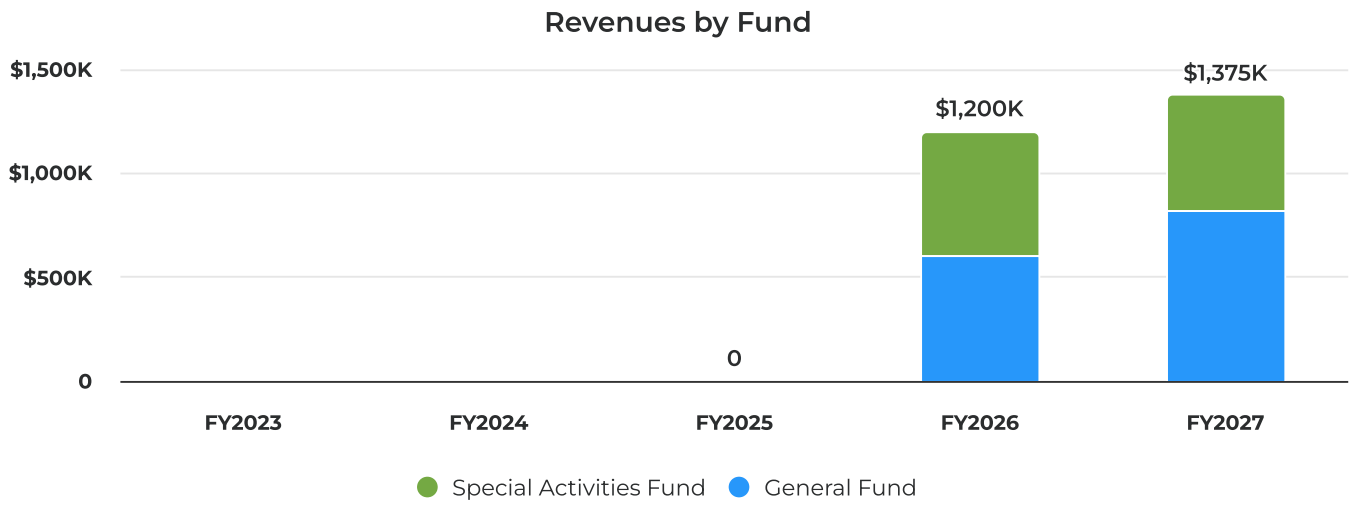
Expenditures by Expense Type

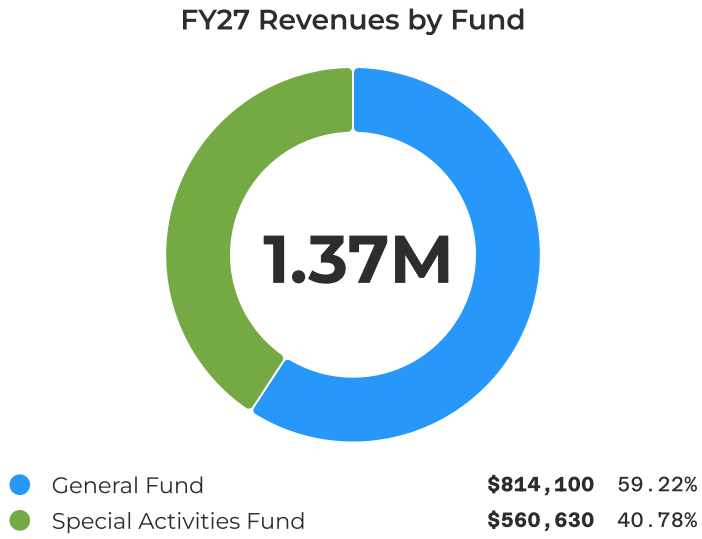
Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	-	-	-	$2,041,160	$2,095,120	2.64%
Operating	-	-	-	$453,390	$458,540	1.14%
Capital Outlay	-	-	-	$252,200	$252,200	-
Other	-	-	-	$116,940	$134,000	14.59%
Total Expenditures	**-**	**-**	**-**	**$2,863,690**	**$2,939,860**	**2.66%**

Significant Changes from FY 2026 to FY 2027:

Other category expenditures increased in the Communications Division due to an increase in the cost of copier leases for the city's Copy and Print Shop.

Revenues by Fund

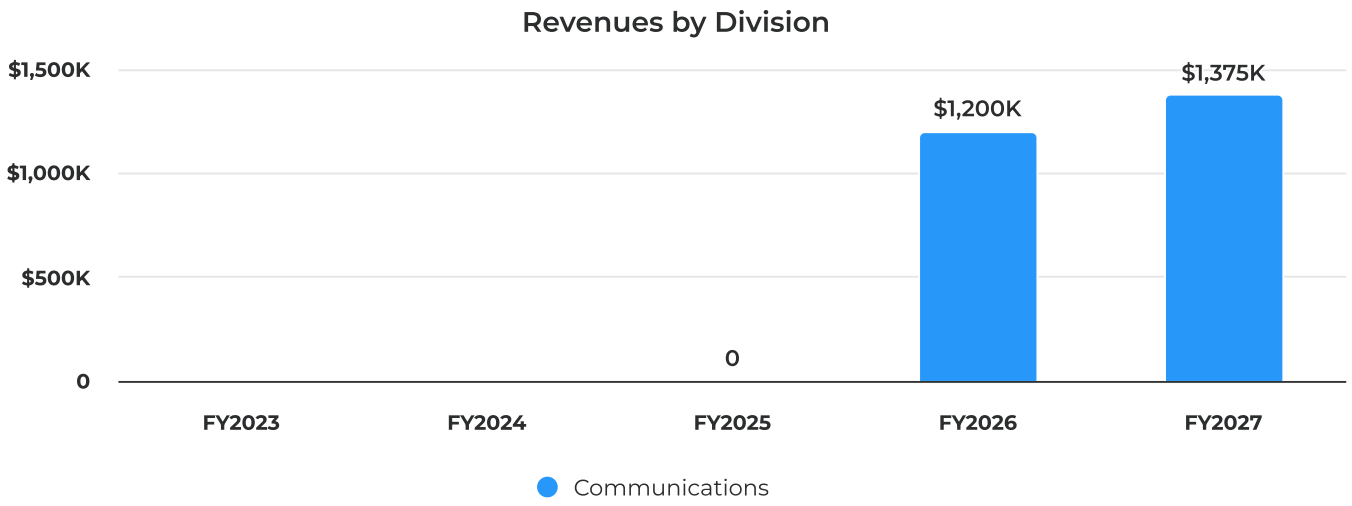


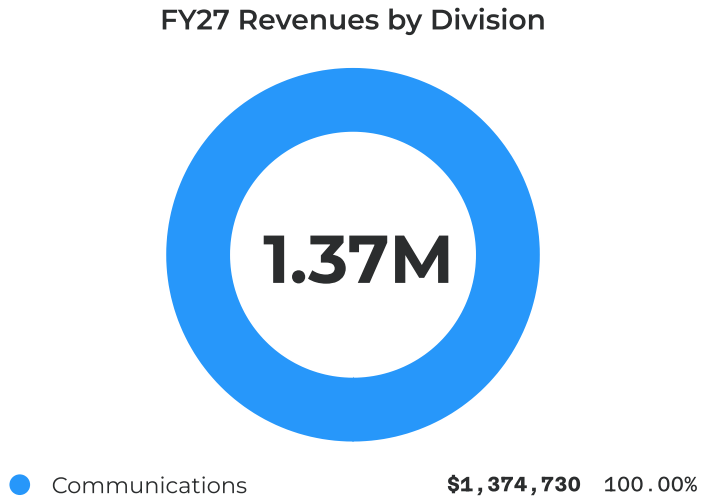


Revenues by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	-	-	-	$600,000	$814,100	35.68%
Special Activities Fund	-	-	-	$600,000	$560,630	-6.56%
Total Revenues	**-**	**-**	**-**	**$1,200,000**	**$1,374,730**	**14.56%**

Revenues by Division



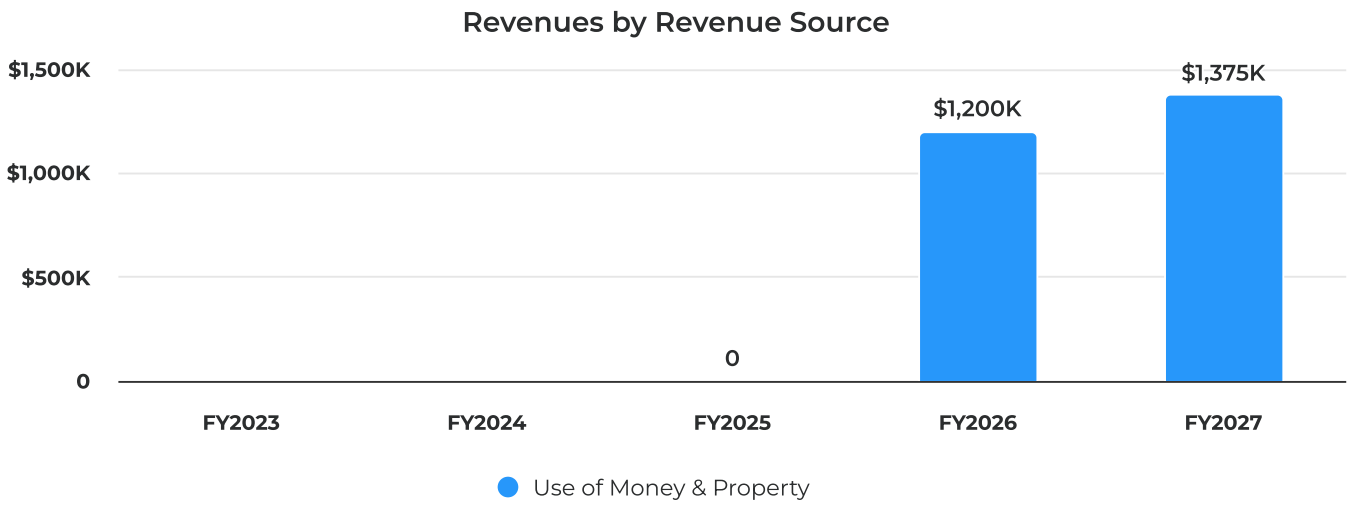


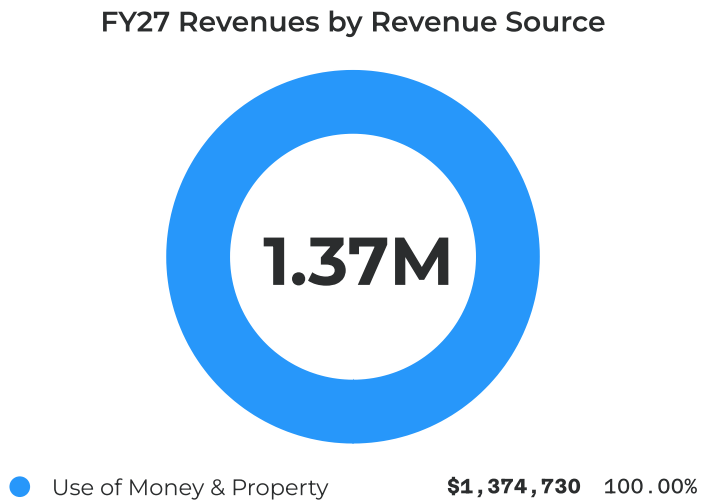
Revenues by Division*

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Communications	-	-	-	$1,200,000	$1,374,730	14.56%
Total Revenues	**-**	**-**	**-**	**$1,200,000**	**$1,374,730**	**14.56%**

**The Communications Division was housed within the City Manager's Office as the Communication and Public Information Division prior to the establishment of the Department of Communications and Community Engagement in FY 2026. Budget history can be found in the City Manager's Office section.*

Revenues by Revenue Source





Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Use of Money & Property	-	-	-	$1,200,000	$1,374,730	14.56%
Total Revenues	**-**	**-**	**-**	**$1,200,000**	**$1,374,730**	**14.56%**

Significant Changes from FY 2026 to FY 2027:

Use of Money & Property category revenue in the Communications Division increased based on a County review of cable subscriber allocations.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
Communications	-	-	-	12.5	12.5	-
Community Engagement	-	-	-	2.0	2.0	-
Regular Subtotal	**-**	**-**	**-**	**14.5**	**14.5**	**-**
Temporary						
Communications	-	-	-	1.6	1.2	-25.0%
Community Engagement	-	-	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**1.6**	**1.2**	**-25.0%**
Department Total	**-**	**-**	**-**	**16.1**	**15.7**	**-2.5%**

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

Temporary FTEs decreased in the Communications Division to align with current needs.

Communications Division

The Communications Division facilitates awareness of city programs, projects, events, and services through a variety of city government-operated media, and by responding to inquiries from local and national media organizations. Public information specialists create and assist with messaging for all citywide outreach, compile and edit information for city newsletters ("Rockville Reports") and email newsletters and respond to media inquiries. Social media and digital engagement specialists produce, organize, and moderate social media content for citywide social media platforms. Multimedia and television production specialists produce live coverage of Mayor and Council and commission meetings on Rockville 11, the city's public, educational and governmental (PEG) cable channel, as well as coverage of city events, programs, and services. The web and digital communication manager administers the city's website (www.rockvillemd.gov) and trains city staff in creating and maintaining webpages. Graphics specialists design all citywide outreach materials and graphics for print and digital products. The copy/print specialist produces high-quality print materials for citywide outreach.

Performance Measures and Short Term Objectives

Goal: Ensure Rockville residents are well-informed about city services and the Mayor and Council's legislative affairs, and have access to accurate, comprehensive, and engaging information.
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of visits to www.rockvillemd.gov*	1,242,084	1,279,262	1,369,397	1,407,188
Number of visits to www.rockvillemd.gov from city social media platforms [Facebook, X (formerly Twitter), Instagram, Nextdoor, and YouTube]*	26,846	27,558	29,597	30,133
Number of followers on all city social media platforms [Facebook, X (formerly Twitter), Instagram, Nextdoor, and YouTube]	51,780	56,192	56,124	60,687

**In previous years this measure referenced both www.rockvillemd.gov and RockvilleReports.com; however, RockvilleReports.com was absorbed into the news module of the redesigned www.rockvillemd.gov in October 2025.*

Short Term Objectives	Planned Completion
Begin development of the city's first mobile app	Q1 FY 2027
Complete ADA improvements to the Mayor and Council Chambers	Q1 FY 2027
Produce weekly news-style program on the PEG cable channel Rockville 11	Q2 FY 2027
Develop a citywide social media strategy that builds on the city's social media policies	Q3 FY 2027
Collaborate with the City Clerk/Director of Council Operations to develop a communications plan for the November 2027 election, including messaging about any changes resulting from the revision of the city's election code	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Administration and Public Information	-	-	-	$868,600	$873,790	0.60%
Cable Television	-	-	-	$404,350	$397,770	-1.63%
Cable TV Equipment Fund	-	-	-	$355,810	$355,810	-
Graphics and Printing	-	-	-	$635,690	$636,550	0.14%
Website and Intranet	-	-	-	$331,780	$346,840	4.54%
Total Expenditures	**-**	**-**	**-**	**$2,596,230**	**$2,610,760**	**0.56%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	-	-	-	$1,792,310	$1,779,470	-0.72%
Operating	-	-	-	$434,780	$445,090	2.37%
Capital Outlay	-	-	-	$252,200	$252,200	-
Other	-	-	-	$116,940	$134,000	14.59%
Total Expenditures	**-**	**-**	**-**	**$2,596,230**	**$2,610,760**	**0.56%**

Significant Changes from FY 2026 to FY 2027:

The other category budget increased in the Administration and Public Information Cost Center due to an increase in the cost of copier leases for the city's Copy and Print Shop.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Cable Television	-	-	-	$600,000	$814,100	35.68%
Cable TV Equipment Fund	-	-	-	$600,000	$560,630	-6.56%
Total Revenues	**-**	**-**	**-**	**$1,200,000**	**$1,374,730**	**14.56%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Use of Money & Property	-	-	-	$1,200,000	$1,374,730	14.56%
Total Revenues	**-**	**-**	**-**	**$1,200,000**	**$1,374,730**	**14.56%**

Significant Changes from FY 2026 to FY 2027:

Use of Money & Property category revenue is expected to increase overall based on a County review of cable subscriber allocations.

Community Engagement Division

The Community Engagement Division assists city departments and the Mayor and Council with public interaction and citywide engagement. Engagement efforts include project planning, developing and executing engagement plans, compiling and providing community input to decision-makers, communicating about how decisions are made, and gathering feedback to inform improvements to the engagement process.

This division aims to centralize the city's community engagement efforts by creating a community engagement strategy. As part of that strategy, the division's Engage Rockville initiative will use the International Association of Public Participation (IAP2) framework to establish a process for engagement plans that guide departments and the Mayor and Council in increasing public interaction and engagement. The framework will ensure consistent messaging and two-way communication that is easy to understand, accessible, transparent, and inclusive.

Performance Measures and Short Term Objectives

Goal: Centralize community engagement efforts for city departments and the Mayor and Council.
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of Neighborhood Connect events held*	-	-	-	12
Conversations with the Mayor and Council program hosted on Rockville 11*	-	-	-	7

**This is a new performance measure for FY 2027.*

Short Term Objectives	Planned Completion
Develop a citywide community engagement strategy to centralize project-level engagement	Q2 FY 2027
Solidify the process for managing community engagement requests, both internal and external	Q3 FY 2027
Determine metrics for measuring community engagement	Q3 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Community Engagement	-	-	-	$267,460	$329,100	23.05%
Total Expenditures	**-**	**-**	**-**	**$267,460**	**$329,100**	**23.05%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	-	-	-	$248,850	$315,650	26.84%
Operating	-	-	-	$18,610	$13,450	-27.73%
Total Expenditures	**-**	**-**	**-**	**$267,460**	**$329,100**	**23.05%**

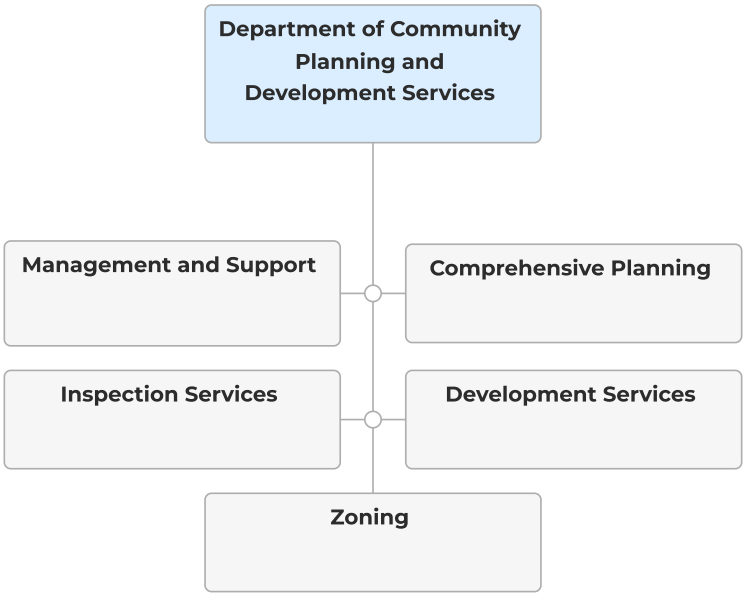
Significant Changes from FY 2026 to FY 2027:

The operating category budget decreased due to the removal of one-time funding related to a new position added in FY 2026.

Department of Community Planning and Development Services

The Department of Community Planning and Development Services facilitates the development of plans and administers policies and standards that foster a vibrant, sustainable, safe, and inclusive city.

The Department of Community Planning and Development Services (CPDS) manages comprehensive and neighborhood planning, and it regulates property development and construction projects within the City of Rockville. The Department's activities are guided by the community's vision as expressed through the Mayor and Council's adopted Comprehensive Plan, goals for Historic Preservation, the Zoning Ordinance, building and property maintenance regulations, and other development regulations. CPDS serves many different types of customers, including residents, neighborhood groups, business owners, nonprofit organizations, contractors, commission/board members, property owners, those who visit the city for work or for tourism, and others. The Department fields a large amount of phone calls, emails, and walk-in customers requesting general zoning or permitting information, historic research and preservation information, and interpretations of the building and fire codes. The role of the Department ranges from the big-picture perspective of comprehensive planning to the property-specific scope of zoning regulations, code enforcement, and both permitting and inspections for building safety. The Department also coordinates with public and private sector partners and with Rockville Economic Development, Inc. (REDI) on strategies to enhance success in Town Center and create a better environment for business throughout Rockville.



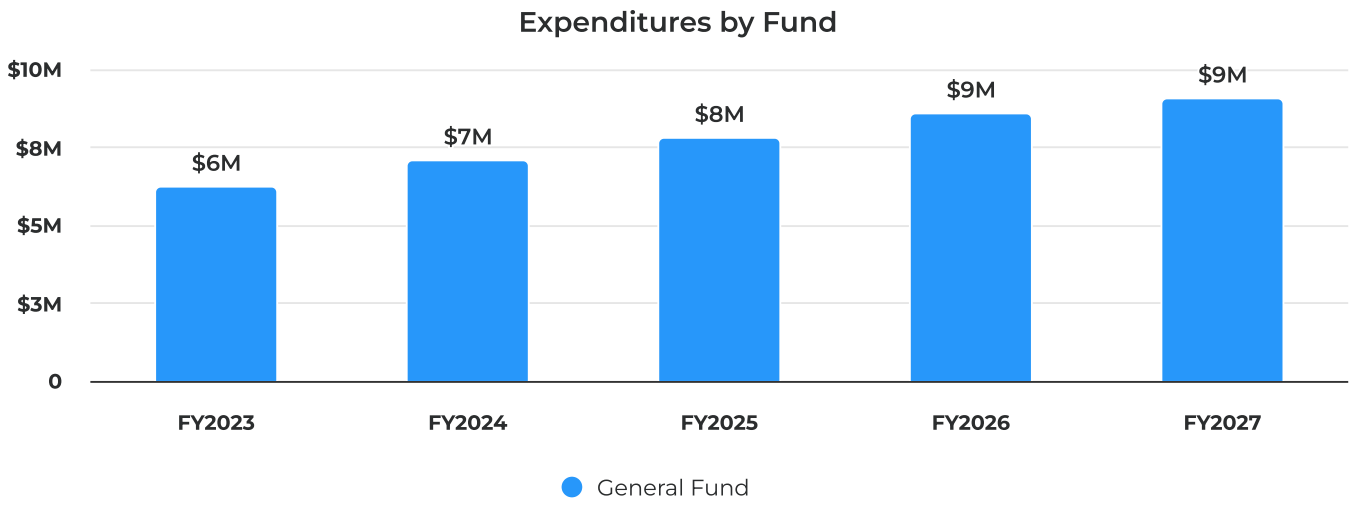
Fiscal Year 2026 Accomplishments

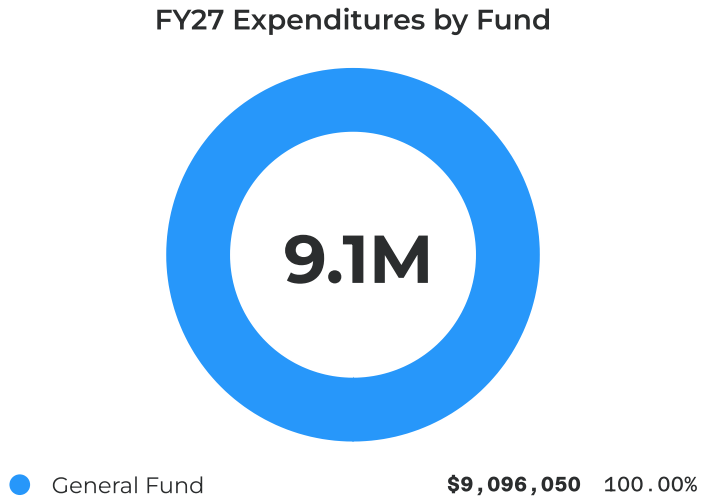
- Configured and went live with planning applications in the online permitting system
- Completed a Comprehensive Fee Study for Public Works and CPDS applications and permits
- Produced and shared economic, housing, demographic, and real estate data and analysis on key market conditions and trends, including updates to 2020 Census Report, Dwelling Unit Report and Population Count
- Developed an update to the 2010 Strategic Scan as a snapshot of the current economic, housing and demographic conditions in the city to inform and assist various city departments with data needs
- Implemented strategic planning software to track and manage significant projects such as FAST and the Rockville 2040 Comprehensive Plan
- Applied for and received a Transit Oriented Development (TOD) designation for Rockville Metro Station with the State to encourage and assist with financing tools for development and housing, both market rate and affordable, near the station
- Collaborated with the Maryland Department of Transportation (MDOT), Amtrak, MARC and CSX on a collective plan to facilitate improvements at the Rockville Station with a National Railroad Partnership Program / Federal-State Partnership for Intercity Passenger Rail (FSP) Grant application. The grant, if awarded, would potentially support the construction of the train hall, replacement of the pedestrian bridge with direct platform access, and other improvements to the MARC station
- As members of the Government Alliance on Racial Equity (GARE), a multi-department city team developed a plan to increase affordable housing within the city. CPDS staff led the effort by promoting accessory dwelling units (ADU's) as a viable option for housing and began preparing guidelines and processes to facilitate the development of ADU's
- Published annual report for the Rockville 2040 Comprehensive Plan. See the city's website for Plan details: www.rockvillemd.gov/rockville-2040-comprehensive-plan
- Transitioned multiple fire and building license and Historic District Commission applications to the department's online permitting system
- Streamlined historic preservation regulations through amendments to the Zoning Ordinance
- Reinstated the historic property plaque program, providing bronze markers to locally designated historic buildings
- Building Plans Examiners reached an average of 90 percent of initial reviews completed within target timeframes, even with a significant increase in the number of reviews being completed
- Adopted and Implemented changes to Chapter 9, Fire Code, that included adoption of the 2024 NFPA 1 and NFPA 101, and the city's Green Building Regulations, Chapter 5, Article XIV
- Implemented an expedited option for residential solar installation projects
- Implemented Express Permits allowing issuance of certain small permits as soon as the same day
- Pursued the Mayor and Council's priority of annexation of property into the city, developing an annexation outreach strategy, incentivizing targeted property owners to annex into the city, and supporting the decision making process regarding the annexation of the Shady Grove Metro station and surrounding properties
- Produced staff drafts of the updated Zoning Ordinance and zoning map for public review and comment, receiving Mayor and Council authorization to file related zoning text and map amendments in December 2025. Completed Planning Commission review and recommendation, and conducted four Council work sessions and six public hearings in advance of adoption in June 2026
- Launched the Enhanced Inspection Program to improve the quality of residential rental properties

Department of Community Planning and Development Services Fiscal Year 2027 Outlook

- Advise the Mayor and Council on annexation opportunities for the city and continue efforts on annexation strategies
- Update the East Rockville Neighborhood Plan (Planning Area 2), an amendment to the Comprehensive Plan
- Continue to implement the adopted Chapter 10.5 Forest and Tree Preservation Ordinance and complete revisions to the Forest Conservation Manual
- Continue to achieve an outstanding average for Permit Techs completeness checks completed within published timeframes, reflecting an improvement over the previous year
- Enhance customer service by providing additional customer resources
- Begin to update the Rockville Pike Neighborhood Plan (Planning Area 9), an amendment to the Comprehensive Plan
- Implement changes to Chapter 18, Article III, Rental Facility Requirements
- Apply for a TOD designation for Twinbrook Metro Station with the State to further promote development near the station
- Provide a report to the Mayor and Council on completion of the first year of the Enhanced Inspections Program
- Develop new dashboards to present city statistics
- Update census information
- Launch next-day inspection program for residential projects
- Complete improvements to development review and permitting processes (FAST 2 initiative)
- Ensure that City Code chapters and other documents related to the new Zoning Ordinance are updated as needed
- Implement the new Zoning Ordinance through production of guidance documents and educational materials
- Begin citywide survey to identify potential historic resources that have not yet been designated
- Begin updating the Historic District Commission's Technical Guides for Exterior Alterations

Expenditures by Fund

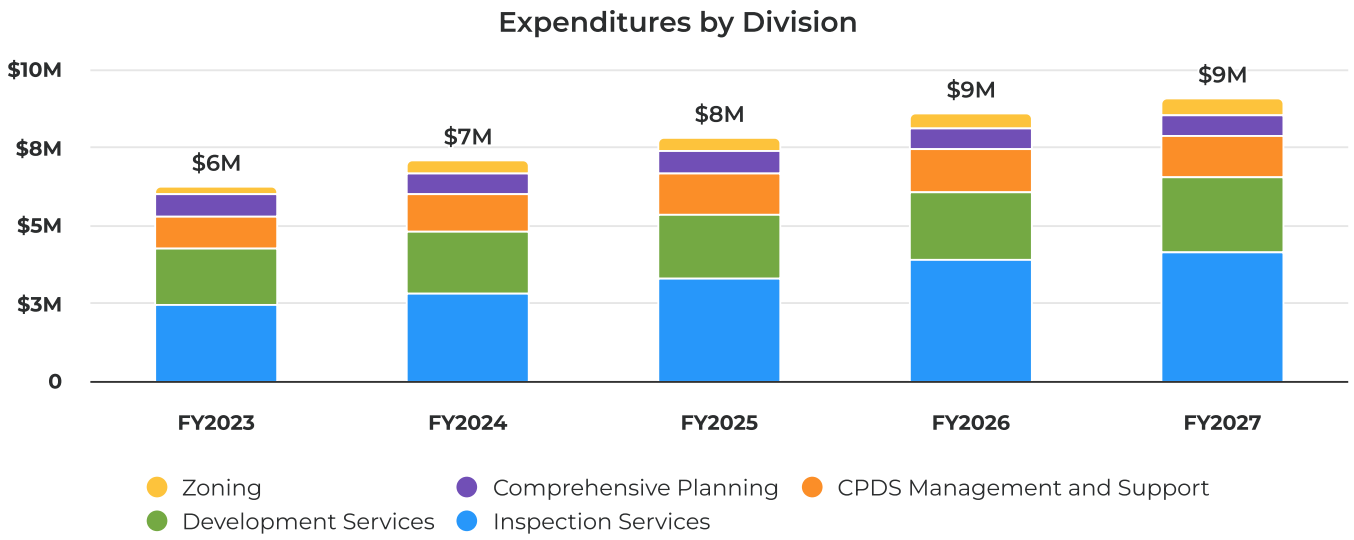


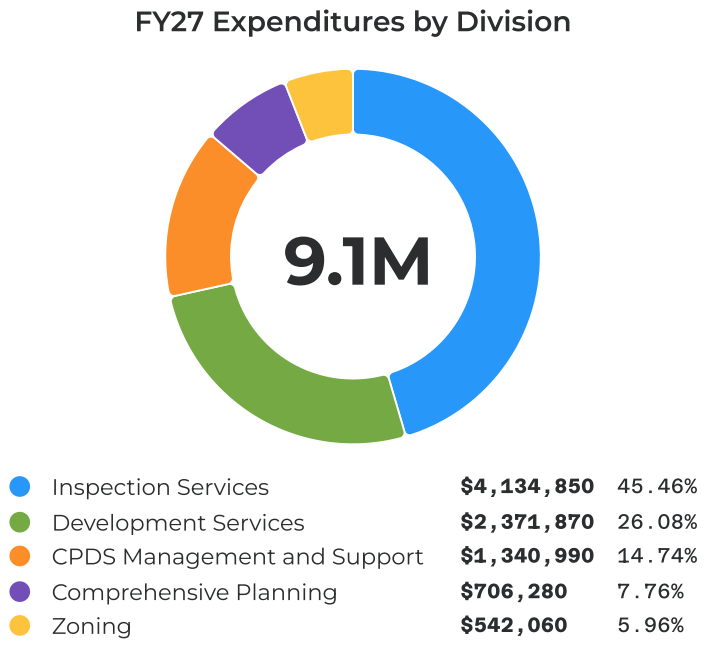


Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$6,263,846	$7,083,520	$7,819,923	$8,596,200	$9,096,050	5.81%
Total Expenditures	**$6,263,846**	**$7,083,520**	**$7,819,923**	**$8,596,200**	**$9,096,050**	**5.81%**

Expenditures by Division

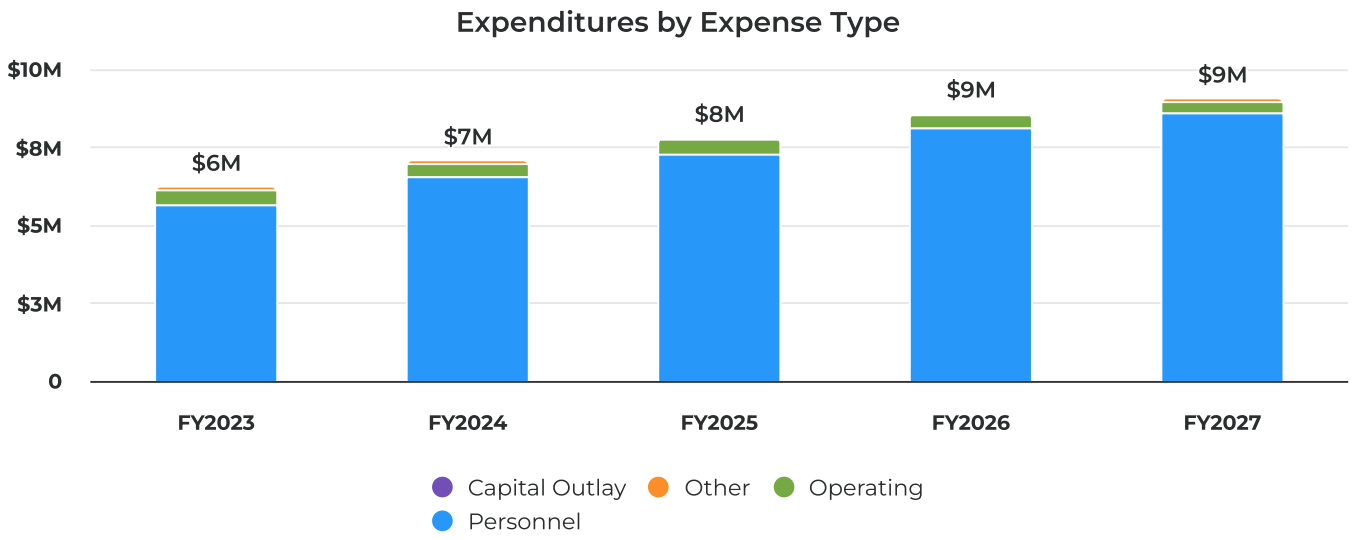


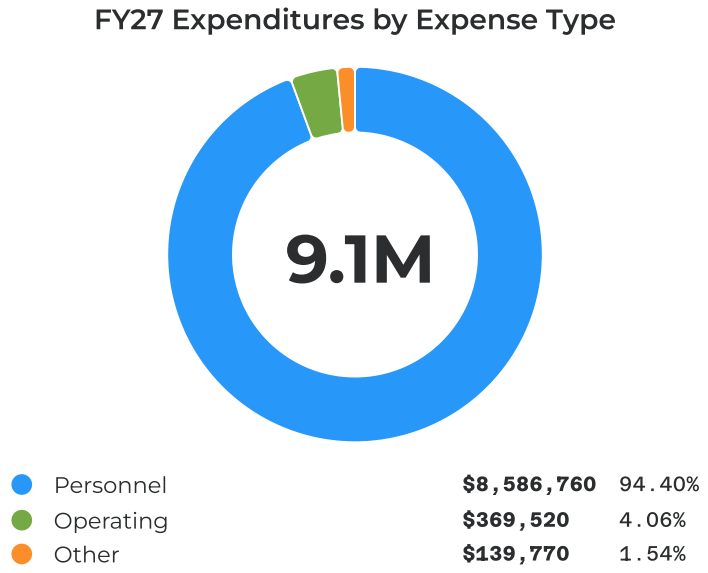


Expenditures by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Comprehensive Planning	$706,415	$677,423	$722,880	$667,270	$706,280	5.85%
Development Services	$1,848,182	$1,983,009	$2,050,486	$2,170,360	$2,371,870	9.28%
Inspection Services	$2,413,485	$2,817,143	$3,296,838	$3,863,000	$4,134,850	7.04%
CPDS Management and Support	$995,876	$1,189,658	$1,292,415	$1,377,490	$1,340,990	-2.65%
Zoning	$299,888	$416,287	$457,304	$518,080	$542,060	4.63%
Total Expenditures	**$6,263,846**	**$7,083,520**	**$7,819,923**	**$8,596,200**	**$9,096,050**	**5.81%**

Expenditures by Expense Type





Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$5,640,453	$6,514,097	$7,246,793	$8,126,870	$8,586,760	5.66%
Operating	$460,535	$449,019	$475,791	$377,000	$369,520	-1.98%
Capital Outlay	$42,858	$404	-	-	-	-
Other	$120,000	$120,000	$97,339	$92,330	$139,770	51.38%
Total Expenditures	**$6,263,846**	**$7,083,520**	**$7,819,923**	**$8,596,200**	**$9,096,050**	**5.81%**

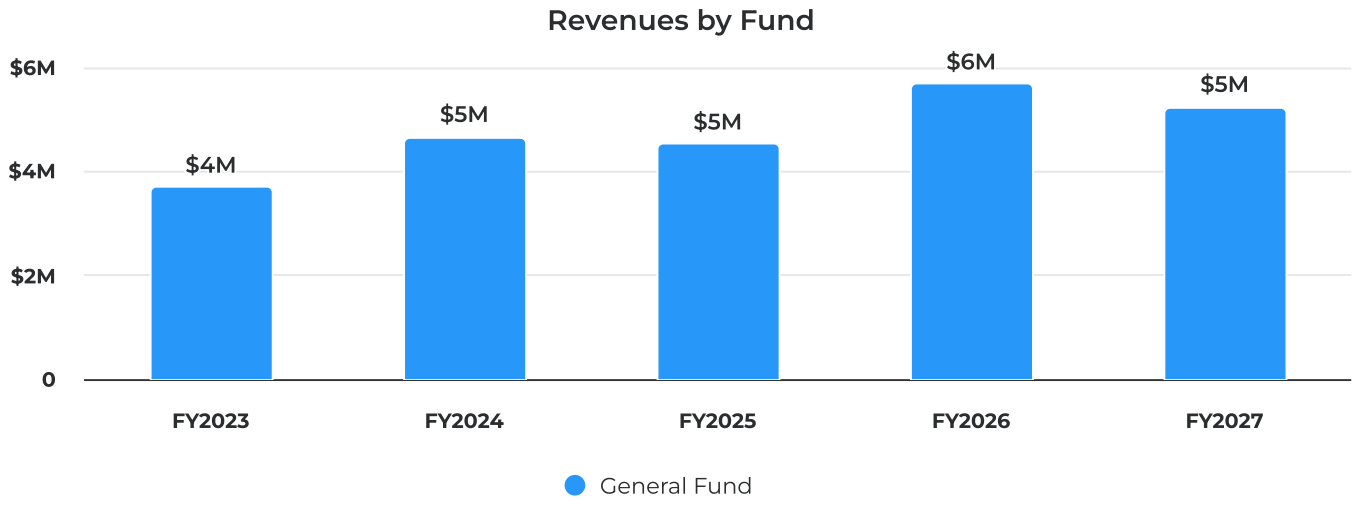
Significant Changes from FY 2026 to FY 2027:

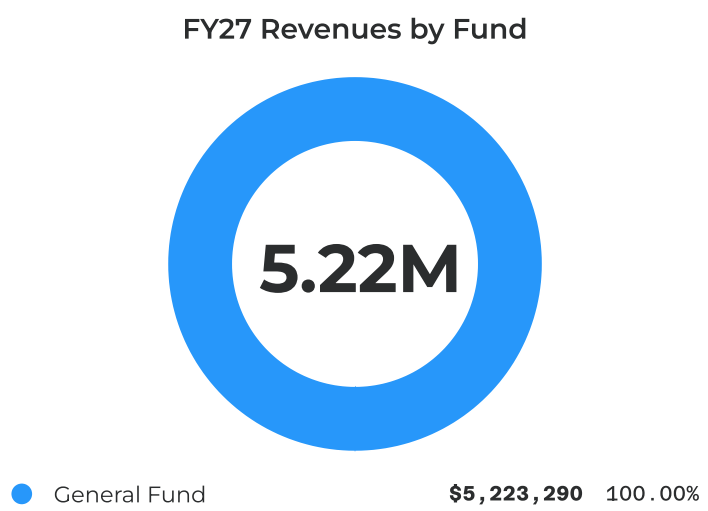
Personnel and operating funding increased in the Inspection Services Division due to the addition of a 1.0 FTE Senior Community Enhancement Codes Inspector. The operating increase was offset by reductions due to historical under-spending.

Other category funding increased by $47,440 due to the addition of new permitting and planning software modules as well as contractual increases in existing permitting and planning software, the total cost of which was transferred

from the Inspection Services Division to the Development Services Division.

Revenues by Fund

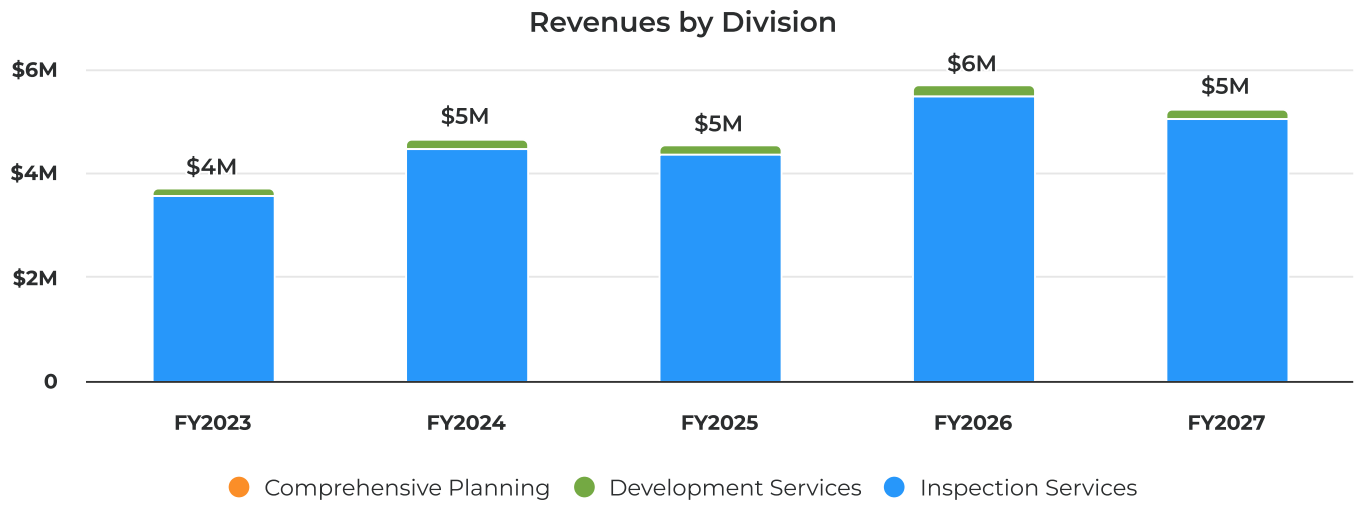


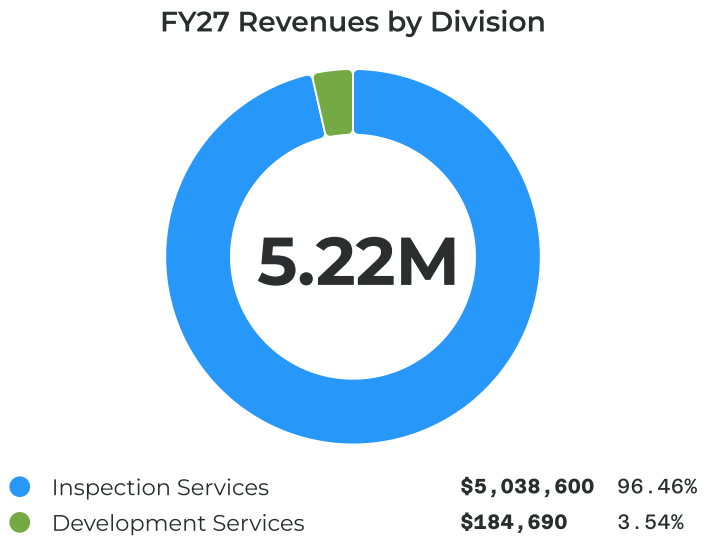


Revenues by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$3,693,758	$4,647,008	$4,535,856	$5,678,660	$5,223,290	-8.02%
Total Revenues	**$3,693,758**	**$4,647,008**	**$4,535,856**	**$5,678,660**	**$5,223,290**	**-8.02%**

Revenues by Division

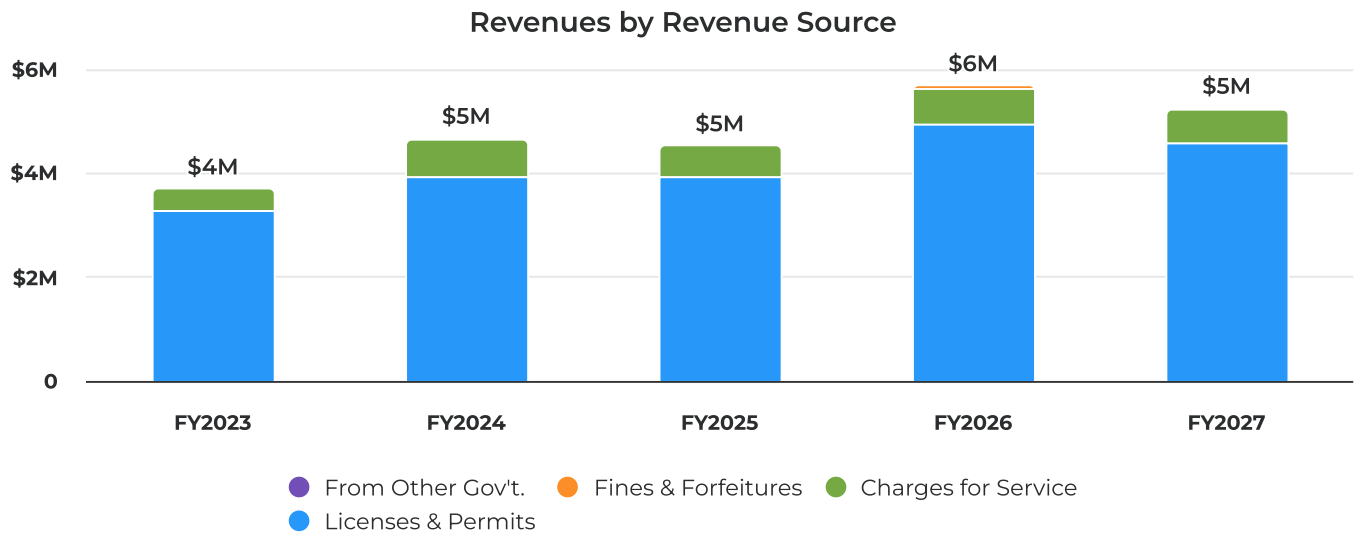


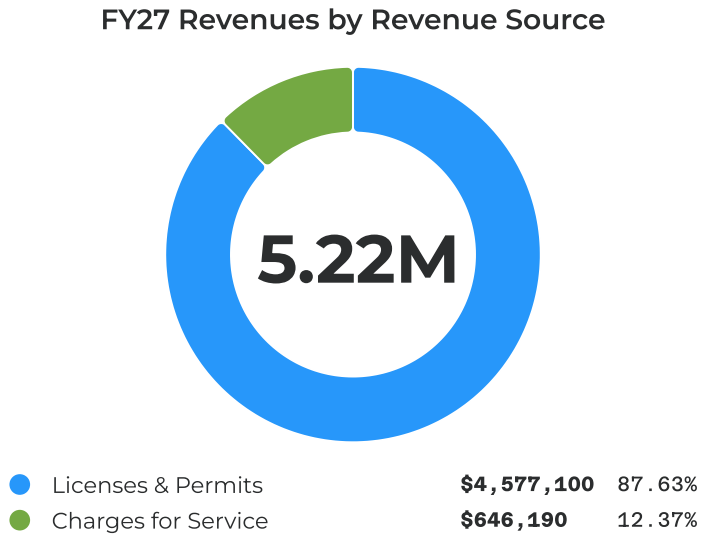


Revenues by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Comprehensive Planning	-	$8,471	$4,235	-	-	-
Development Services	$133,503	$189,342	$175,131	$184,710	$184,690	-0.01%
Inspection Services	$3,560,255	$4,449,195	$4,356,490	$5,493,950	$5,038,600	-8.29%
Total Revenues	**$3,693,758**	**$4,647,008**	**$4,535,856**	**$5,678,660**	**$5,223,290**	**-8.02%**

Revenues by Revenue Source





Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Charges for Service	$423,474	$721,325	$608,231	$683,370	$646,190	-5.44%
Licenses & Permits	$3,268,584	$3,914,112	$3,920,009	$4,944,190	$4,577,100	-7.42%
Fines & Forfeitures	$1,700	$3,100	$1,670	$51,100	-	-100.00%
From Other Gov't.	-	$8,471	$5,946	-	-	-
Total Revenues	**$3,693,758**	**$4,647,008**	**$4,535,856**	**$5,678,660**	**$5,223,290**	**-8.02%**

Significant Changes from FY 2026 to FY 2027:

Licenses and Permits revenues decreased in Inspection Services by $367,090, due to decreased rental license revenue projections.

Fines and Forfeitures revenues decreased in the Inspection Services Division to align with historical collections.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
Comprehensive Planning	4.0	4.0	4.0	4.0	4.0	-
Development Services	14.0	14.0	14.0	14.0	14.0	-
Inspection Services	21.0	23.0	25.0	28.0	29.0	3.6%
CPDS Management and Support	5.0	6.0	6.0	6.0	6.0	-
Zoning	2.0	2.0	2.0	3.0	3.0	-
Regular Subtotal	**46.0**	**49.0**	**51.0**	**55.0**	**56.0**	**1.8%**
Temporary						
Comprehensive Planning	-	-	-	-	-	-
Development Services	0.8	0.8	0.8	0.8	0.8	-
Inspection Services	0.8	-	-	-	-	-
CPDS Management and Support	-	-	-	-	-	-
Zoning	-	-	-	-	-	-
Temporary Subtotal	**1.6**	**0.8**	**0.8**	**0.8**	**0.8**	**-**
Department Total	**47.6**	**49.8**	**51.8**	**55.8**	**56.8**	**1.8%**

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

Regular FTEs increased in the Inspection Services Division by 1.0 FTE due to the addition of a Senior Community Enhancement Codes Inspector.

CPDS Management and Support Division

The Management and Support Division provides leadership and coaching to ensure that services and projects support citywide policies, engage the public, and provide high-quality professional and technical advice. The management team also leads the Department in enhancing community engagement, including ensuring that all parts of the Department have the highest level of customer service. Another key function is to advise the Mayor and Council, boards and commissions, and community about codes, comprehensive plans, and their implications for the city or neighborhood. This Division supports the City Manager in achieving the city's objectives for Town Center and business development and provides data and forecasting.

Performance Measures and Short Term Objectives

Goal: Provide Department-wide leadership on engaging the community regarding planning, zoning, housing, building regulations, and property maintenance
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of department customers satisfied with their experience based on department surveys (Target: ≥ 95%)	60%	90%	≥ 90%	≥ 90%

Goal: Support citywide goal of a thriving and successful Town Center
Guiding Principle(s): Economic Development

Short Term Objectives	Planned Completion
Apply for a State Transit Oriented Designation (TOD) for Twinbrook Metro Station and surrounding area to help facilitate new development	Q2 FY 2027
Apply for a federal grant to support the construction of a train hall, replacement of the pedestrian bridge providing direct access to station platforms per the Rockville Metro Station Concept Design	Q2 FY 2027

Goal: Provide useful and accurate data for the city and to the public and partner entities
Guiding Principle(s): Effective and Efficient Service Delivery

Short Term Objectives	Planned Completion
Prepare demographic, housing and economic analysis using census and other data to present the existing city conditions to assist with policy decisions and economic development	Q2 FY 2027
Develop data dashboards to inform the public and other stakeholders of development activity within the city	Q3 FY 2027

Goal: Annex key properties into Rockville
Guiding Principle(s): Economic Development

Short Term Objectives	Planned Completion
Advise the Mayor and Council on annexation opportunities for the city to increase the city's tax base and revenue through property taxes	Q2 FY 2027
Pursue the annexation of Shady Grove Metro Station and other surrounding properties	Q2 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Administration and Support	$995,876	$1,189,658	$1,292,415	$1,377,490	$1,340,990	-2.65%
Total Expenditures	**$995,876**	**$1,189,658**	**$1,292,415**	**$1,377,490**	**$1,340,990**	**-2.65%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$795,460	$1,044,172	$1,092,873	$1,174,690	$1,138,190	-3.11%
Operating	$200,416	$145,082	$187,203	$189,100	$189,100	-
Capital Outlay	-	$404	-	-	-	-
Other	-	-	$12,339	$13,700	$13,700	-
Total Expenditures	**$995,876**	**$1,189,658**	**$1,292,415**	**$1,377,490**	**$1,340,990**	**-2.65%**

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Comprehensive Planning Division

The Comprehensive Planning Division facilitates the preparation, adoption, and updating of the city's Comprehensive Plan and its components, including neighborhood and topic-specific plans. The Comprehensive Plan reflects the overall priorities of the community and guides the city's future development, conservation, and infrastructure decisions. The Division drafts these plans under the direction of Rockville's Planning Commission and the Mayor and Council with a foundation in public engagement, coordination with other departments and jurisdictions, and in compliance with State law. The staff tracks and facilitates implementation of the adopted plans, including preparing residential design guidelines, land use amendments, and zoning analysis. This Division also monitors and comments on plans and projects led by Montgomery County, the State of Maryland, the Metropolitan Washington Council of Governments (MWCOG), and the City of Gaithersburg. It provides professional and technical expertise as well as administrative support to the Planning Commission and the Historic District Commission (HDC). This Division also administers the city's historic preservation program which includes providing professional analysis and research of buildings that may have historic significance or are intended for demolition. The Preservation Planner provides advice and processes applications for Montgomery County's historic tax credit program, provides advice to applicants and the HDC on the appropriateness of changes to the exterior of historic buildings to support the HDC's issuance of Certificates of Approval, and manages historic preservation programs.

Performance Measures and Short Term Objectives

Goal: Produce plans that set and address the visions of the community, as communicated by actively engaged residents
Guiding Principle(s): Economic Development, Housing

Short Term Objectives	Planned Completion
Launch update to Rockville Pike Neighborhood Plan (Planning Area 9)	Q1 FY 2027
Complete update to East Rockville Neighborhood Plan (Planning Area 2)	Q4 FY 2027

Goal: Facilitate the city's active implementation of priority policies from approved plans
Guiding Principle(s): Economic Development, Housing, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percentage of development applications reviewed for Comprehensive Plan and relevant neighborhood plan compatibility within timeframes established by the Development Review Committee*	60%	100%	≥ 90%	100%

**This was a new performance measure for FY 2025. Timeframes differ depending on application type and review number (1st, 2nd, etc.).*

Short Term Objectives	Planned Completion
Produce annual report for Rockville 2040 Comprehensive Plan implementation	Q1 FY 2027

Goal: Ensure the preservation of historically significant properties in the City of Rockville
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of historic preservation applications processed in accordance with regulations, by type:				
Certificates of Approval	5	5	15	10
Tax Credits	13	10	15	10
Historic Significance	6	3	5	5

Short Term Objectives	Planned Completion
Revise website and educational materials to reflect updates to Zoning Ordinance tied to historic preservation	Q1 FY 2027
Launch update of historic property survey/inventory	Q2 FY 2027
Launch update of Rockville Technical Guides	Q3 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Historic Preservation	$263,647	$281,847	$255,939	$168,860	$177,480	5.10%
Long Range Planning	$442,768	$395,576	$466,941	$498,410	$528,800	6.10%
Total Expenditures	**$706,415**	**$677,423**	**$722,880**	**$667,270**	**$706,280**	**5.85%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$488,884	$530,221	$610,301	$647,450	$686,570	6.04%
Operating	$97,531	$27,202	$27,579	$19,820	$19,710	-0.55%
Other	$120,000	$120,000	$85,000	-	-	-
Total Expenditures	**$706,415**	**$677,423**	**$722,880**	**$667,270**	**$706,280**	**5.85%**

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Historic Preservation	-	$8,471	$4,235	-	-	-
Total Revenues	**-**	**$8,471**	**$4,235**	**-**	**-**	**-**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
From Other Gov't.	-	$8,471	$4,235	-	-	-
Total Revenues	**-**	**$8,471**	**$4,235**	**-**	**-**	**-**

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Development Services Division

The Development Services Division receives, analyzes, and coordinates all applications for residential and commercial development in Rockville, and provides administrative support for various other department functions. Development Services staff is focused on internal and external customer service and works closely with other portions of CPDS as well as other departments. Due to the nature of development review and planning, the management team plays an important role in building consensus across departments and in the community. Planners serve as project managers for applications, coordinating comments from other department reviewers, and serving as liaisons to stakeholders and applicants. A Forestry Planner reviews development projects for compliance with the city's Forest and Tree Preservation Ordinance and the Landscaping Screening and Lighting Manual. An inspector accomplishes forestry and landscape inspections of development projects for compliance as built, and through the warranty and maintenance period. Staff also provides professional and technical expertise, as well as administrative support, to the Mayor and Council, Planning Commission, and Board of Appeals in the public review of development applications.

Performance Measures and Short Term Objectives

Goal: Improve efficiency and effectiveness of the development review and permitting process and deliver a high level of service to customers
Guiding Principle(s): Economic Development, Housing, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of development projects processed	47	35	40	40
Percent of new development plans processed within their published timeframes*	90%	90%	100%	100%
Number of completeness checks performed on permit applications	2,247	1,961	2,000	2,000
Percent of applications processed within their published timeframes*	93%	95%	90%	90%

**Timeframes are established by the Development Review Committee, and differ depending on application type and review number (1st, 2nd, etc.).*

Short Term Objectives	Planned Completion
Optimize customer-focused initiatives aimed at streamlining internal workflows and customer satisfaction	Q4 FY 2027

Goal: Coordinate the city's development review process in compliance with relevant codes and policies
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of development review applications processed, by type:				
Preapplication Meeting	4	3	7	3
Project plan	3	4	2	3
Site Plan, Level 2/Major Amendment	10	3	7	7
Site Plan, Level 1/Minor Amendment	23	11	16	12
Special Exception	1	3	3	1
Variance	8	3	8	6
Record Plat	6	20	6	13
Alternative Compliance	7	4	7	5

Short Term Objectives	Planned Completion
Completion of all FAST 2 action items	Q2 FY 2027

Goal: Promote environmentally sustainable development by ensuring appropriate preservation and planting of trees and forest on development sites within Rockville
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Amount of new forest placed under long term protection via an approved Forest Conservation Plan	1.92 Acres	3.19 Acers	2.89 Acres	2.67 Acres
Number of forestry inspections completed per FTE	539	333	491	454

Short Term Objectives	Planned Completion
Update Forest Conservation Manual	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Development Review	$604,790	$769,637	$779,511	$853,550	$1,060,950	24.30%
Development Services	$1,243,392	$1,213,372	$1,270,975	$1,316,810	$1,310,920	-0.45%
Total Expenditures	**$1,848,182**	**$1,983,009**	**$2,050,486**	**$2,170,360**	**$2,371,870**	**9.28%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$1,710,029	$1,864,322	$1,920,849	$2,056,840	$2,165,110	5.26%
Operating	$138,153	$118,687	$129,637	$113,520	$100,690	-11.30%
Other	-	-	-	-	$106,070	-
Total Expenditures	**$1,848,182**	**$1,983,009**	**$2,050,486**	**$2,170,360**	**$2,371,870**	**9.28%**

Significant Changes from FY 2026 to FY 2027:

Other costs increased in Development Services due to the transfer of $58,630 in software subscription costs from the Inspection Services Division, contractual cost increases of $28,840, and the addition of $18,600 for new modules within the permitting system.

Operating costs decreased in Development Services by $12,830 due to reductions resulting from historical under-spending.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Development Review	$133,503	$189,342	$175,131	$184,710	$184,690	-0.01%
Total Revenues	**$133,503**	**$189,342**	**$175,131**	**$184,710**	**$184,690**	**-0.01%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Charges for Service	$133,503	$189,342	$175,131	$184,710	$184,690	-0.01%
Total Revenues	**$133,503**	**$189,342**	**$175,131**	**$184,710**	**$184,690**	**-0.01%**

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Inspection Services Division

The Inspection Services Division enforces State-mandated codes and city ordinances through the issuance of permits and contractor licenses. It conducts reviews of building plans and manages the inspection of all phases of residential and commercial construction. Staff administers the building, fire, and related codes to ensure health and safety and provide accessibility to the public. This Division also enforces property maintenance codes through licensing and inspections to ensure a safe and healthy community environment.

Performance Measures and Short Term Objectives

Goal: Ensure building, fire, and life safety code compliance for new and existing construction in the pre-construction phase of development in the City of Rockville
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of building initial plan reviews completed within target timeframes (Target: ≥ 90%)	78%	90%	≥ 90%	≥ 90%
Percent of life safety initial plan reviews completed within target timeframes (Target: ≥ 90%)	90%	90%	≥ 92%	≥ 92%
Percent of fire protection systems initial plan reviews completed within their established timeframes* (Target: ≥ 90%)	-	92%	≥ 90%	≥ 90%
Percent of fire protection systems registered within the inspection reporting system that were compliant during the initial site visit*	-	80%	≥ 90%	≥ 80%

**This was a new performance measure for FY 2025.*

Short Term Objectives	Planned Completion
Implement Next-Day Building Inspections for residential projects	Q1 FY 2027
Complete code awareness training for the newly adopted 2024 International Code Council Fire Codes	Q1 FY 2027
Complete review of 2024 International Codes, published by the International Code Council, and develop proposed amendments for the next City Code update cycle	Q4 FY 2027

Goal: Enforce property maintenance codes to provide a safe and healthy community environment
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of code compliance resolved voluntarily (Target: ≥ 95%)	98%	98%	95%	95%
Percent of property complaints responded to within 24 hours (Target: ≥ 95%)	98%	93%	95%	93%
Number of Rental Property Inspections*	-	4,120	4,200	4,300
Percent of Rental License Properties inspected before expiration date* (Target: ≥ 70%)	-	70%	≥ 70%	≥ 70%
Percent of Multi-Family Units Inspected* (Target: ≥ 20%)	-	20%	≥ 20%	≥ 25%

**This was a new performance measure for FY 2025.*

Short Term Objectives	Planned Completion
Improve record-keeping and reporting for the newly implemented Enhanced Inspection Program	Q1 FY 2027
Transition complaint intake and tracking from Permit Plan to MGO	Q2 FY 2027

Goal: Ensure building, fire, and life safety code compliance in the construction phase of development in the City of Rockville
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of building inspections performed within 2 days (Target: ≥ 95%)	96%	90%	≥ 95%	96%
Percent of residential building inspections performed next-day* (Target: ≥ 95%)	-	-	80%	95%
Percent of commercial building inspections performed next-day* (Target: ≥ 95%)	-	-	80%	95%
Percent of fire inspections performed within 3 days (Target: ≥ 95%)	95%	95%	90%	90%
Percent of residential fire inspections performed next-day* (Target: ≥ 95%)	-	-	90%	90%
Percent of commercial fire inspections (walk-through sprinkler, walk-through fire alarm, stand-alone occupancies) performed next-day* (Target: ≥ 95%)	-	-	80%	90%
Percent of building/fire inspections requiring reinspection (Target: ≤ 5%)	38%	38%	38%	35%
Number of building inspections completed	3,266	2,342	3,350	2,800
Number of fire inspections completed	1,141	800	650	640

** This was a new performance measure for FY 2026, based on new next-day inspection targets.*

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Administration, Plan Review, and Fire Marshal	$1,156,485	$1,271,693	$1,549,131	$1,847,720	$1,816,730	-1.68%
Building Inspections	$616,384	$662,514	$713,181	$945,820	$1,101,900	16.50%
Codes Enforcement & Community Enhancement	$640,616	$882,936	$1,034,526	$1,069,460	$1,216,220	13.72%
Total Expenditures	**$2,413,485**	**$2,817,143**	**$3,296,838**	**$3,863,000**	**$4,134,850**	**7.04%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$2,347,634	$2,772,442	$3,252,529	$3,753,780	$4,078,800	8.66%
Operating	$22,993	$44,701	$44,309	$50,590	$56,050	10.79%
Capital Outlay	$42,858	-	-	-	-	-
Other	-	-	-	$58,630	-	-100.00%
Total Expenditures	**$2,413,485**	**$2,817,143**	**$3,296,838**	**$3,863,000**	**$4,134,850**	**7.04%**

Significant Changes from FY 2026 to FY 2027:

Personnel and operating funding increased in Codes Enforcement & Community Enhancement due to the addition of a 1.0 FTE Senior Community Enhancement Codes Inspector.

Other costs decreased in the Inspection Services Division due to the transfer of $58,630 in software subscription costs to the Development Services Division.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Administration, Plan Review, and Fire Marshal	$289,971	$532,483	$434,811	$498,660	$461,500	-7.45%
Building Inspections	$1,969,324	$2,712,757	$2,062,511	$2,718,770	$2,763,300	1.64%
Codes Enforcement & Community Enhancement	$1,300,960	$1,203,955	$1,859,168	$2,276,520	$1,813,800	-20.33%
Total Revenues	**$3,560,255**	**$4,449,195**	**$4,356,490**	**$5,493,950**	**$5,038,600**	**-8.29%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Charges for Service	$289,971	$531,983	$433,100	$498,660	$461,500	-7.45%
Licenses & Permits	$3,268,584	$3,914,112	$3,920,009	$4,944,190	$4,577,100	-7.42%
Fines & Forfeitures	$1,700	$3,100	$1,670	$51,100	-	-100.00%
From Other Gov't.	-	-	$1,711	-	-	-
Total Revenues	**$3,560,255**	**$4,449,195**	**$4,356,490**	**$5,493,950**	**$5,038,600**	**-8.29%**

Significant Changes from FY 2026 to FY 2027:

Charges for Services revenue decreased by $37,160 in Administration, Plan Review, and Fire Marshal due to estimated collections for fire safety and review fees.

Licenses and Permits revenues decreased in Codes Enforcement and Community Enhancement in the amount of $411,620, due to decreased rental license revenue projections. These decreases were partially offset by increases in Building Inspections by $44,530 due to a fee analysis that resulted in increased building permit fees.

Fines and Forfeitures revenues decreased in Codes Enforcement and Community Enhancement to align with historical collections.

Zoning Division

The Zoning Division provides expertise and management related to the city's Zoning Ordinance. The Division advises the Mayor and Council, the Planning Commission, the Board of Appeals, and the Historic District Commission on zoning matters, as well as the staff who supports them. The Division also interprets the Zoning Ordinance for the public, property owners, developers, government agencies, and others. The Division manages the process of amending the Zoning Ordinance and Map, as directed by the Mayor and Council. The Division also leads zoning enforcement efforts throughout the city.

Performance Measures and Short Term Objectives

Goal: Maintain, interpret, and enforce the city's Zoning Ordinance
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of verification letters responded to/processed within 10 business days (Target: ≥ 90%)	82%	85%	≥ 90%	≥ 90%
Percent of zoning action items from the annual work plan completed (Target: ≥ 95%)	70%	80%	90%	90%
Percent of sign permits processed within 15 business days (Target: ≥ 90%)	85%	95%	≥ 90%	≥ 90%

Short Term Objectives	Planned Completion
Complete implementation of the zoning enforcement program, including guidance documents and standard operating procedures for all violations	Q1 FY 2027
Fully implement the new Zoning Ordinance and Map, including related amendments to City Code, guidance documents and educational materials	Q2 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Zoning	$299,888	$416,287	$457,304	$518,080	$542,060	4.62%
Total Expenditures	**$299,888**	**$416,287**	**$457,304**	**$518,080**	**$542,060**	**4.62%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$298,446	$302,940	$370,241	$494,110	$518,090	4.85%
Operating	$1,442	$113,347	$87,063	$3,970	$3,970	-
Other	-	-	-	$20,000	$20,000	-
Total Expenditures	**$299,888**	**$416,287**	**$457,304**	**$518,080**	**$542,060**	**4.62%**

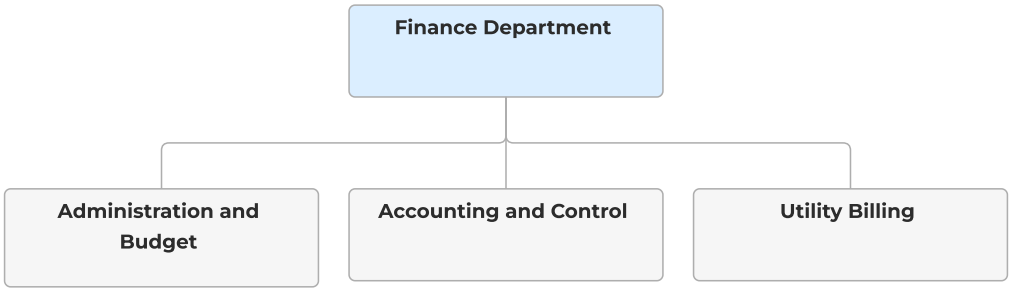
Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Finance Department

The Finance Department maintains the city's high standard of financial excellence by providing residents, employees, and vendors with professional customer service through the collection and disbursement of funds, financial reporting, and management of assets.

The Finance Department manages all city financial activities under the direction of the Chief Financial Officer. The Department assists city departments in meeting their service objectives by allocating and tracking the city's financial resources, processing financial transactions, and providing information and analysis as a basis for decision-making. The Department produces bills, collects revenue, and provides customer service assistance to taxpayers and utility customers. The Department secures financing for capital construction, safeguards and invests city funds, and manages the city's retirement system. Finance Department staff produces the city's annual budget document, Annual Comprehensive Financial Report (ACFR), Popular Annual Financial Report (PAFR), and oversees the city's annual independent audit.



Fiscal Year 2026 Accomplishments

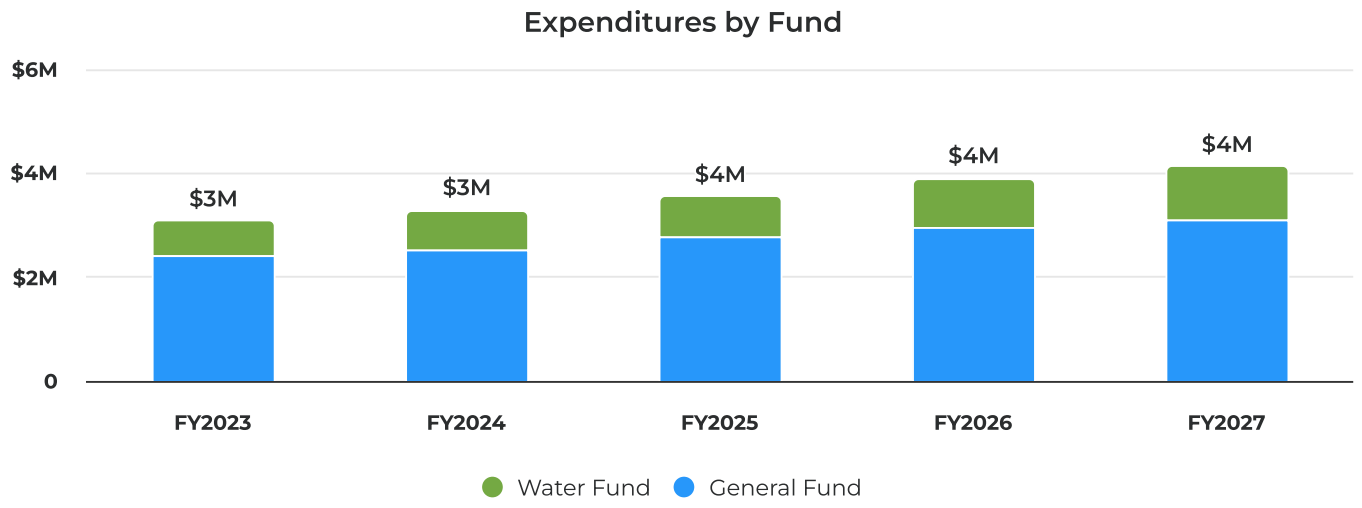
- Continued the roll-out of enhancements and user training on the city's upgraded comprehensive cloud-based financial, procurement, and HR system
- Procured and implemented a new financial reporting document creation and publishing solution for the ACFR and annual budget document
- Began the development of a new financial transparency portal
- Implemented GASB Statement 101 on Compensated Absences for the FY 2025 ACFR
- Presented four budget amendments which recognized new outside funding sources, executed the Mayor and Council's commitments of reserves, and utilized General Fund unassigned reserves above the 20 percent reserve target to address city priorities, including a $4 million allocation of reserves to the CIP
- Assisted with the review of input data and recommendations of the comprehensive fee study and incorporated the new fees into the FY 2027 Adopted Budget
- Supported the Department of Public Works in the review of proposals for the advanced metering infrastructure (AMI) initiative
- Assisted with the early stages of implementation of an upgrade to the city's timekeeping system in collaboration with the IT Department
- Implemented new water, sewer, refuse and recycling, and stormwater management rates for FY 2026
- Reviewed projects for legislative bond initiative submissions in collaboration with the Department of Recreation and Parks
- Continued monitoring the spending of bond proceeds and identified strategies to limit arbitrage rebate liability
- Partnered with the Department of Housing and Community Development on viable housing strategies for the city
- Assisted the Department of Recreation and Parks with the development of a funding strategy for the King Farm Farmstead Master Plan
- Received GFOA recognition for financial documents; more specifically, the Excellence in Popular Annual Financial Reporting Award for the FY 2025 PAFR, the Certificate of Achievement for Excellence in Financial Reporting for the FY 2025 ACFR, and the Distinguished Budget Presentation Award for the FY 2026 budget document

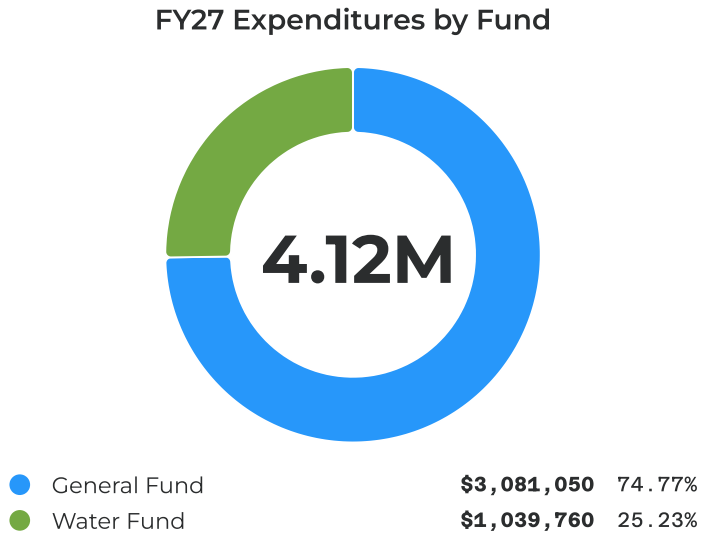
Finance Department Fiscal Year 2027 Outlook

Moving into FY 2027, the Department of Finance will work with the City Manager and executive leadership team to support the priorities of the city's Mayor and Council. In addition to continuing with many of the items that are mentioned under Fiscal Year 2026 Accomplishments, the upcoming fiscal year will include the following:

- Engage an outside consultant to update and forecast the next three years of the city’s water and sewer rates based on the current property classification rate structure. This engagement will include trend analysis, staff interviews, evaluation of best practices, ten-year forecast modeling, and a set of rate recommendations. Staff expects to set rates for FY 2028, FY 2029, and FY 2030. Rate recommendations will be developed to comply with the Financial Management Policy working capital reserve targets
- Internally evaluate new rates for refuse and recycling and stormwater management for FY 2028. The rates will take into consideration the projected number of accounts, operating spending, and the programmed CIP over the next five years. Rate recommendations will be developed to comply with the Financial Management Policies, while not placing a heavy financial burden on the Rockville community
- Launch the city's new financial transparency portal, which will provide a range of charts, graphs and trend data across city funds and functions
- Assist in the financial analysis of properties that are being considered for annexation in collaboration with the Department of Community Planning and Development Services
- Support the Department of Public Works in launching the first phase of advanced metering infrastructure (AMI) implementation and provide customer service to water and sewer utility customers who have questions during the meter transition process
- Collaborate with the Department of Public Works on the execution of new state revolving loans from Maryland Department of the Environment (MDE) in support of water infrastructure projects
- Implement GASB Statement 103 Financial Reporting Model Improvements and 104 Disclosure of Certain Capital Assets
- Present recommendations to the Mayor and Council related to the use of unassigned General Fund reserves above the 20 percent reserve requirement. In the past, the city has utilized reserves above the target to fund capital projects or other one-time needs. Use of reserves helps to mitigate the need for long-term borrowing, while helping the Mayor and Council accomplish their priority initiatives
- The Department of Finance expects to continue to receive GFOA recognition for its financial documents; more specifically, the Excellence in Popular Annual Financial Reporting Award for its FY 2026 PAFR, the Certificate of Achievement for Excellence in Financial Reporting for its FY 2026 ACFR, and the Distinguished Budget Presentation Award for its FY 2027 budget document. GFOA refers to receiving all three of these awards as the "Triple Crown." The GFOA is a great resource for staff, as they exist to advance excellence in government finance by providing best practices, professional development, resources, and practical research for GFOA members and the communities they serve

Expenditures by Fund

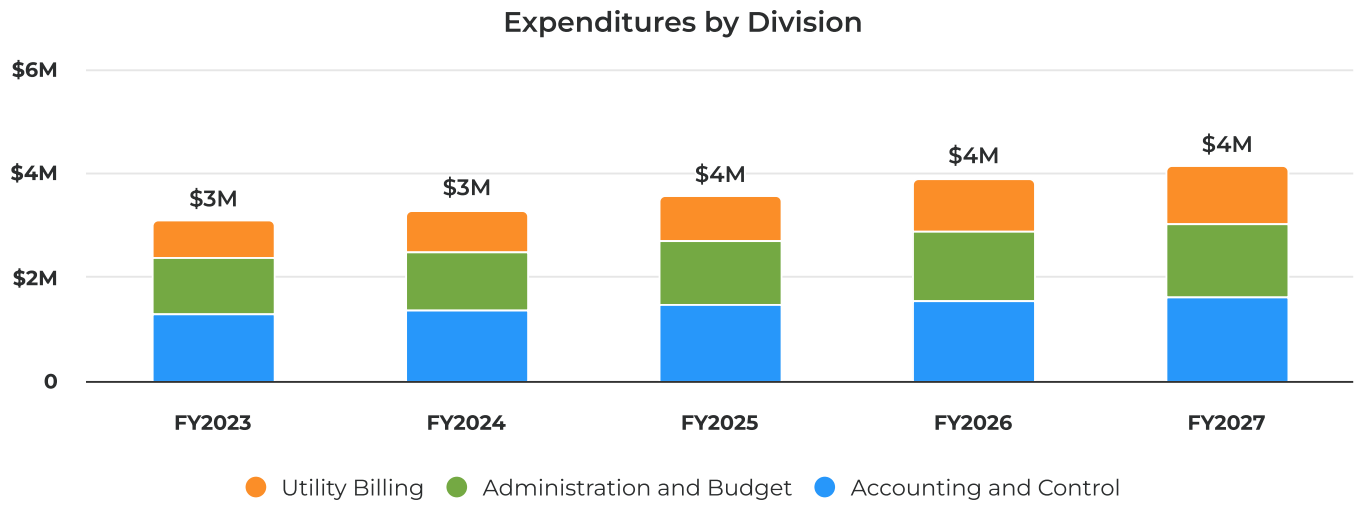


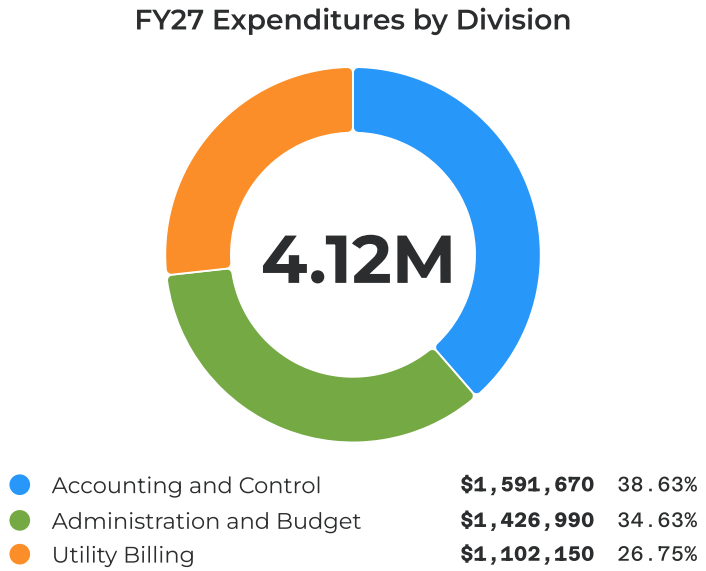


Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$2,399,456	$2,527,868	$2,752,788	$2,946,430	$3,081,050	4.57%
Water Fund	$689,899	$751,208	$798,757	$941,040	$1,039,760	10.49%
Total Expenditures	**$3,089,355**	**$3,279,076**	**$3,551,545**	**$3,887,470**	**$4,120,810**	**6.00%**

Expenditures by Division

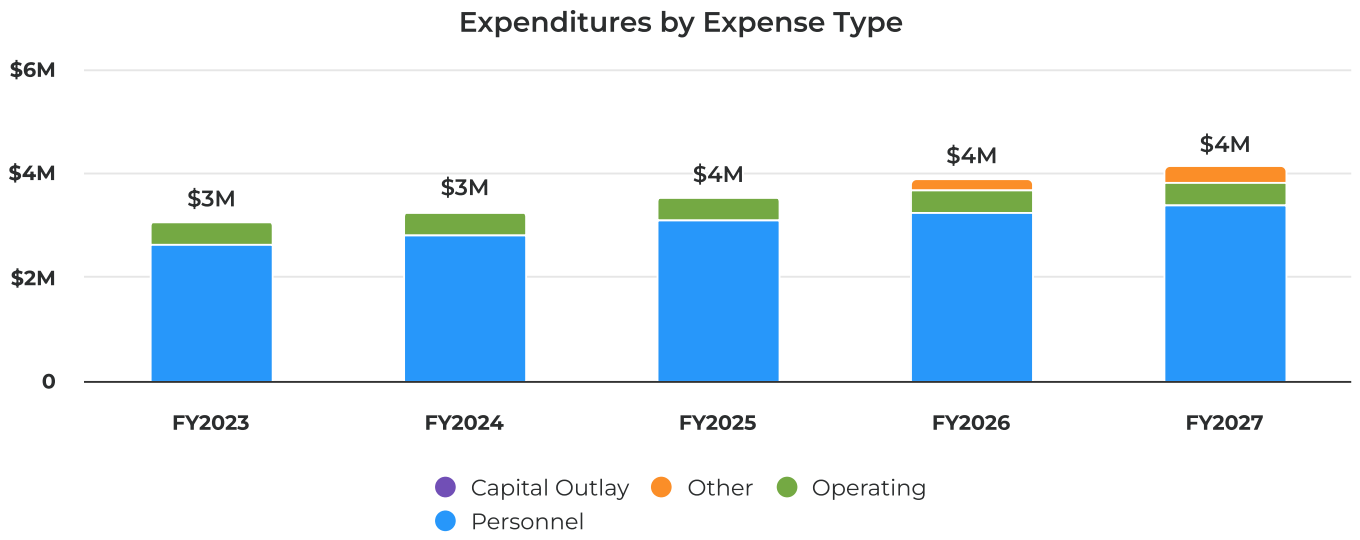


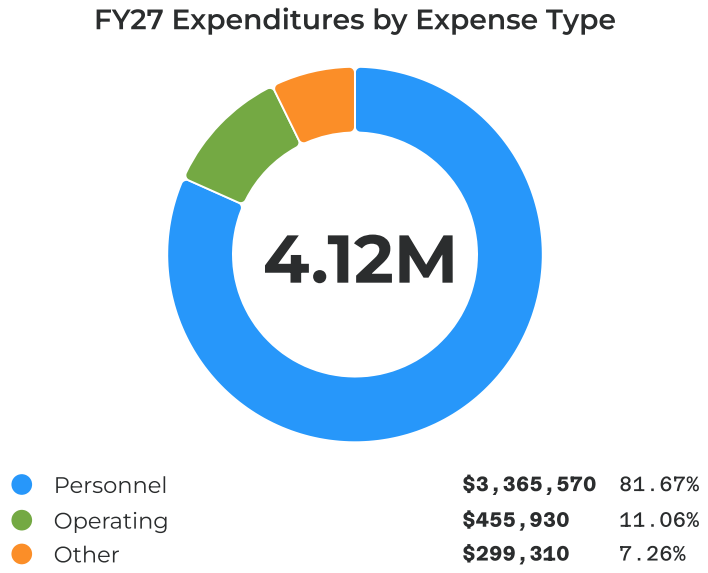


Expenditures by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Accounting and Control	$1,290,903	$1,340,269	$1,454,782	$1,539,690	$1,591,670	3.38%
Administration and Budget	$1,060,001	$1,136,111	$1,244,985	$1,350,020	$1,426,990	5.70%
Utility Billing	$738,451	$802,696	$851,778	$997,760	$1,102,150	10.46%
Total Expenditures	**$3,089,355**	**$3,279,076**	**$3,551,545**	**$3,887,470**	**$4,120,810**	**6.00%**

Expenditures by Expense Type





Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$2,637,013	$2,796,816	$3,080,922	$3,230,260	$3,365,570	4.19%
Operating	$420,986	$441,692	$434,293	$456,200	$455,930	-0.06%
Capital Outlay	$1,403	$7,009	$5,896	-	-	-
Other	$29,953	$33,559	$30,434	$201,010	$299,310	48.90%
Total Expenditures	**$3,089,355**	**$3,279,076**	**$3,551,545**	**$3,887,470**	**$4,120,810**	**6.00%**

Significant Changes from FY 2026 to FY 2027:

Other costs increased by $62,660 in the General Fund, Administration and Budget Division, due to operating costs associated with the budget generation and publication software procured as part of the Core Financial, HR, & Procurement ERP Phase II (GA26) CIP project ($5,360 was transferred from the Accounting and Control Division), and by $41,000 in the Water Fund, Utility Billing Division, due to operating costs associated with the advanced metering infrastructure (AMI) software procured as part of the Water Meter Replacement and AMI Implementation (UB21) CIP project.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
Administration and Budget	5.0	5.0	5.0	5.5	5.5	-
Accounting and Control	7.5	7.5	8.0	8.0	8.0	-
Utility Billing	6.0	6.0	6.0	6.0	6.0	-
Regular Subtotal	**18.5**	**18.5**	**19.0**	**19.5**	**19.5**	**-**
Temporary						
Administration and Budget	-	-	-	-	-	-
Accounting and Control	-	-	-	-	-	-
Utility Billing	-	-	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**	**-**	**-**
Department Total	**18.5**	**18.5**	**19.0**	**19.5**	**19.5**	**-**

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Administration and Budget Division

The Administration and Budget Division develops financial management policies and strategies that promote the city's financial integrity. The Division recommends equitable taxation systems and usage fees; maximizes the return on city investments at minimal risk; maintains relationships with financial advisors, investment advisors, actuaries, and rating agencies; plans and executes bond sales; manages most of the city's Non-Departmental revenues and expenditures; and provides internal control oversight. The Division serves as the Executive Secretary to the Retirement Board. The Division is responsible for the investment of all city funds and manages the city's Investment Policy. The Division manages the creation and implementation of the city's annual operating and capital budgets, including the production of the budget document, the approval of all budget transfers, construction of any budget amendments, and the creation of the city's Popular Annual Financial Report (PAFR). The Division approves the fiscal impact of agenda items that go before the Mayor and Council and provides objective management and fiscal analysis for the Mayor and Council and city departments. The Division oversees the implementation of system upgrades, security administration, and maintenance of multiple electronic systems. Finally, this Division manages the activity of the city's pension, other postemployment benefits (OPEB), and deferred compensation programs and prepares and oversees accurate input for the city's actuarial reports.

Performance Measures and Short Term Objectives

Goal: Develop financial management policies and strategies that promote the city's financial integrity
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Bond rating (Target: AAA/Aaa)	AAA/Aaa	AAA/Aaa	AAA/Aaa	AAA/Aaa
Percent of General Fund unassigned fund balance compared to adopted revenue (Target: > 20%)	30.7%	29.1%	> 20 %	> 20%
Percent of enterprise funds in compliance with financial management policies (Target: 100%)	60%	80%	60%	80%
Percent of Pension Fund net position compared to total liability (Target: 100%)	84.1%	87.5%	> 85 %	> 85%
Percent of Other Post-Employment Benefits (OPEB) fund net position compared to total liability (Target: 100%)	106.9%	111.2%	100 %	100%

Short Term Objectives	Planned Completion
Present recommendations on the use of unassigned General Fund reserves exceeding the 20 percent reserve requirement via budget amendment	Q2 FY 2027
Present recommendations on updated water and sewer rates following a comprehensive modeling, forecasting and utility rate study	Q3 FY 2027
Manage the issuance of state revolving loans from the Maryland Department of the Environment (MDE)	Q4 FY 2027

Goal: Provide the City of Rockville with high quality, accurate budgetary and analytical services
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent variance in operating revenues (adopted budget to actual) (Target: +/-5 %)	6.2%	9.8%	+/-5 %	+/-5%
Percent variance in operating expenditures (adopted budget to actual) (Target: +/-5 %)	7.1%	7.8%	+/-5 %	+/-5%

Short Term Objectives	Planned Completion
Obtain GFOA award for Distinguished Budget Presentation for FY 2026 Operating and CIP Budget document	Q2 FY 2027
Obtain GFOA award for Outstanding Achievement in Popular Annual Financial Reporting for FY 2025 Popular Annual Financial Report (PAFR)	Q3 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Financial Administration	$1,060,001	$1,136,111	$1,244,985	$1,350,020	$1,426,990	5.70%
Total Expenditures	**$1,060,001**	**$1,136,111**	**$1,244,985**	**$1,350,020**	**$1,426,990**	**5.70%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$1,045,342	$1,110,571	$1,229,928	$1,317,080	$1,333,440	1.24%
Operating	$14,659	$22,782	$13,403	$29,340	$27,290	-6.99%
Other	-	$2,758	$1,654	$3,600	$66,260	1,740.56%
Total Expenditures	**$1,060,001**	**$1,136,111**	**$1,244,985**	**$1,350,020**	**$1,426,990**	**5.70%**

Significant Changes from FY 2026 to FY 2027:

Other costs increased by $62,660 due to operating cost impacts associated with the budget generation and publication software procured as part of the Core Financial, HR, & Procurement ERP Phase II (GA26) CIP project. $5,360 of this amount was transferred from the Accounting and Control Division.

Operating costs decreased by $2,050 in line with historical spending.

Accounting and Control Division

The Accounting and Control Division provides timely and accurate accounting, internal control services, and financial reporting for the city. This Division provides professional and consistent financial services to all city departments through accounts payable, payroll processing, accounting services, and internal controls. This Division oversees all aspects of financial reporting and reports the results of city operations through the city's Annual Comprehensive Financial Report (ACFR) and is responsible for adherence to all Internal Revenue Service regulations and filing requirements related to its payroll processing, tax withholdings, and vendor payment processing. This Division maintains banking relations and serves as the liaison to the Financial Advisory Board.

Performance Measures and Short Term Objectives

Goal: Provide the City of Rockville with high quality, accurate, and timely accounting services
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Obtain an unmodified "clean" audit opinion (Target: Yes)	Yes	Yes	Yes	Yes

Short Term Objectives	Planned Completion
Implement GASB Statement 103 Financial Reporting Model Improvements and 104 Disclosure of Certain Capital Assets	Q1 FY 2027
Obtain the GFOA Certificate of Achievement for Excellence in Financial Reporting for FY 2026 Annual Comprehensive Financial Report	Q4 FY 2027

Goal: Provide the employees of the City of Rockville with accurate and timely payroll services
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of payroll payments voided due to Payroll error (Target: 0%)	0%	0%	0%	0%

Goal: Provide city vendors with timely and accurate remuneration
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of vendor payments voided due to Accounts Payable error (Target: 0%)	0%	0%	0%	0%
Average number of days to process and issue payments to vendors (Target: ≤ 30)	24	22	≤ 30	≤ 30

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Accounting and Audit	$1,290,903	$1,340,269	$1,454,782	$1,539,690	$1,591,670	3.38%
Total Expenditures	**$1,290,903**	**$1,340,269**	**$1,454,782**	**$1,539,690**	**$1,591,670**	**3.38%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$982,487	$1,043,202	$1,177,506	$1,213,020	$1,268,580	4.58%
Operating	$278,463	$266,266	$242,600	$254,260	$256,040	0.70%
Capital Outlay	-	-	$5,896	-	-	-
Other	$29,953	$30,801	$28,780	$72,410	$67,050	-7.40%
Total Expenditures	**$1,290,903**	**$1,340,269**	**$1,454,782**	**$1,539,690**	**$1,591,670**	**3.38%**

Significant Changes from FY 2026 to FY 2027:

Other category costs in the amount of $5,360 were transferred to the Administration and Budget Division for budget document generation and publication software.

Utility Billing Division

The Utility Billing Division manages the billing and collection of city water and sewer fees; records and receives revenues for all city departments through the Finance cashier; and manages the billing and collection of special assessment charges. Utility Billing staff also read city water meters and provide customer service through appointments at customers' properties. This Division focuses on customer service, clear and logical implementation of utility fee rates, and efficient use of technology. The Utility Billing Division continues to promote city utility customers to use online bill payments in lieu of paper billing.

Performance Measures and Short Term Objectives

Goal: Provide prompt and accurate utility billing and excellent customer service to Rockville residents
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of customers registered with the online payment portal	59%	60%	65%	65%
Percent of utility bills mailed on time (by 15th of the month)	100%	100%	100%	100%

Short Term Objectives	Planned Completion
Upgrade the SQL server from 2017 to 2022 in Q1 to support ongoing utility billing software updates	Q1 FY 2027
Provide ongoing support to Department of Public Works on AMI implementation and citywide meter replacements	Q4 FY 2027

Goal: Read Rockville water meters accurately and efficiently
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of meter readings estimated (Target: ≤ 2%)	6%	7%	≤ 2%	≤ 2%
Percent of utility bill adjustments made for leaks (toilets, broken pipes, meter settings, etc.)	92%	94%	95%	95%

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Utility Billing	$738,451	$802,696	$851,778	$997,760	$1,102,150	10.46%
Total Expenditures	**$738,451**	**$802,696**	**$851,778**	**$997,760**	**$1,102,150**	**10.46%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$609,184	$643,043	$673,488	$700,160	$763,550	9.05%
Operating	$127,864	$152,644	$178,290	$172,600	$172,600	-
Capital Outlay	$1,403	$7,009	-	-	-	-
Other	-	-	-	$125,000	$166,000	32.80%
Total Expenditures	**$738,451**	**$802,696**	**$851,778**	**$997,760**	**$1,102,150**	**10.46%**

Significant Changes from FY 2026 to FY 2027:

Other costs increased by $41,000 due to operating cost impacts associated with the advanced metering infrastructure (AMI) software procured as part of the Water Meter Replacement and AMI Implementation (UB21) CIP project.

Department of Housing and Community Development

The Department of Housing and Community Development (HCD) enables residents to develop their capabilities fully, achieve self-sufficiency, and live in human dignity by providing opportunities for affordable housing and comprehensive social services programming. We envision a Rockville where everyone has access to safe, affordable housing and the resources to thrive. By investing in people, partnerships, and neighborhoods, we aim to create vibrant communities that reflect our diverse values.

HCD plans and implements activities that seek to increase the city's affordable housing supply and ensure fair and equitable relations between landlords and tenants. HCD strives to maintain existing housing stock in safe, habitable conditions through its Community Development Block Grant (CDBG) Rehabilitation programs, utility payment assistance to prevent utility shut offs, and rental assistance to prevent eviction. Moreover, HCD offers social services that include referral services to food access; mentoring, youth development programming, and counseling and mental health services through our Rockville schools; and other self-sufficiency programming. In support of HCD goals and other city-wide efforts, HCD also provides grants annually to local organizations that partner with the city to support community services and enrichment programs that benefit city residents and visitors, including the Community Services and Enrichment and Community Empowerment Matching grant programs.



Fiscal Year 2026 Accomplishments

Local data continues to indicate that economic conditions are negatively affecting low wage earners and low- and moderate-income households, increasing residents' needs for affordable housing, food, utility assistance, and other basic human necessities. FY 2026 saw an increase in demand which is expected to continue in the coming years due to impacts from uncertainty and shifting economies at the state, local, and national levels. In an effort to meet these rising needs, HCD continues to partner across the city and region to recommend and implement policies and programs to address affordable housing needs, food insecurities, mental health, youth development, and opportunities for self-sufficiency. Below is a list of select activities and accomplishments for FY 2026:

- Continued to provide the Linkages to Learning program at Maryvale Elementary School and School and Community Youth Services (SCYS) through Montgomery County Department of Health and Human Services
- Enrollment for students in the Latino Youth Development Program (LYDP) increased by over 30%
- Doubled Linkages to Learning's Edutainment afterschool programs. Increased programming from one after-school art program that occurred twice a week to two after-school programs that take place four days a week
- In the SAM's Soccer League, the Rockville LYDP students won the season championship for the first time in seven years
- A total of 116 SSL hours were collected through the summer months of the LYDP program (June-August 2025)
- Organized two events in collaboration with community partners for LYDP students to be exposed to post-high school opportunities
- Created the Rockville Goes Purple Lunch and Learn event in honor of National Recovery Month, which takes place every September. The program was attended by 28 community members
- Continued to coordinate with Maryland Office of Overdose Response and regional Overdose Prevention Team, including using the Opioid Restitution Fund to enhance prevention initiatives and develop a new grant opportunity for city partners
- Received the assistance of 236 volunteers, including 40 LYDP volunteers, for the city's Holiday Drive season
- The Rockville Emergency Assistance Program (REAP) met a tremendous increase in need due to the reduction in the County's level of funding and impacts from federal policy. REAP also partnered with an affordable senior living property and Montgomery County to clear the rental arrears of dozens of residents to promote housing stability. See the city's website for program details: www.rockvillemd.gov/rockville-emergency-assistance-program
- Prepared and presented research on housing preservation and inclusionary zoning to the Mayor and Council
- Completed four multi-family and three single-family projects with CDBG funding
- Conducted audits of the MPDU rental program for all developments that contain MPDUs
- Developed a set of recommended revisions to the city's landlord-tenant code to further promote tenant empowerment
- Increased efforts to proactively engage landlords, tenants, and property managers. The Housing Action Team – a partnership between several city departments – hosted outreach meetings at properties to hear about concerns and challenges, as well as to share city resources
- Launched the city's down payment assistance program, providing a path to homeownership for first-time and first-generation homebuyers, as well as city employees
- Hosted financial empowerment workshops and launched a Bank On Coalition to ramp up the department's programming to reach unbanked populations and connect residents with tools for financial success
- Conducted the Housing Needs Assessment to analyze existing conditions, future needs, and help the city to best understand how to use its resources to further housing affordability and stability goals
- Hired the Collective Impact Manager, who is helping the department strengthen partnerships, develop collective goals across those partnerships, and strengthen the efficient and effective delivery of service to individuals and families, especially within historically excluded and highly vulnerable communities
- Provided additional opportunities for nonprofits to connect, collaborate, and share resources through a newly launched Community Partner Café series as well as the 2nd Annual Nonprofit Symposium. The November and February cafés were attended by 74 representatives and the 2026 Nonprofit Symposium was attended by

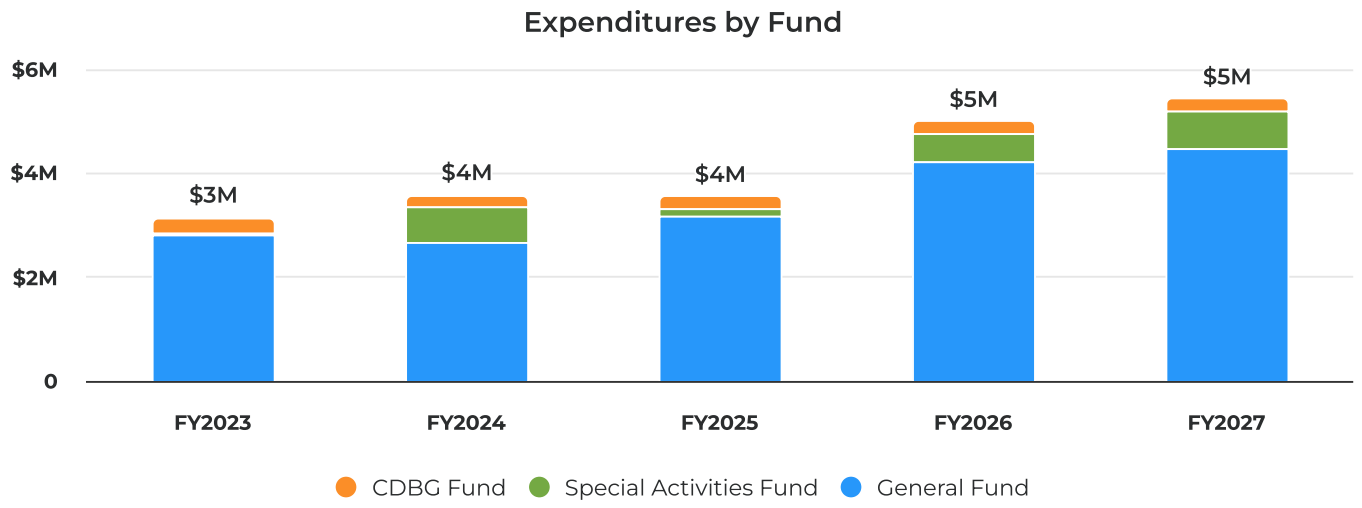
122 people representing 76 unique organizations. These events helped strengthen connections between nonprofit leaders, local elected officials, and regional community leaders
- Continued to build on the goals of combining the Caregiver Grant Program with the City Manager's Office's Community Organizations Grant Program, receiving 50 applications for FY 2027 funding and awarding 48 funded projects. HCD staff supported 42 funded projects in FY 2026, which served 13,913 Rockville residents in the first six months of the grant year, according to grantee mid-year reports

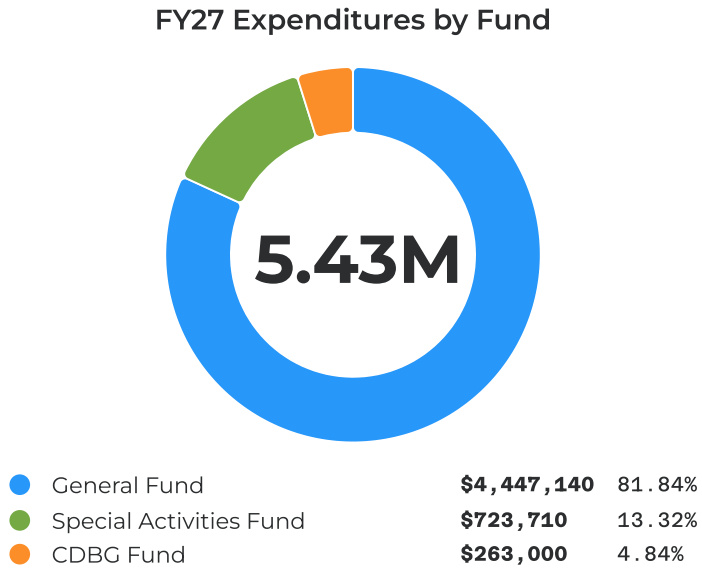
Department of Housing and Community Development Fiscal Year 2027 Outlook

In FY 2027, HCD will continue to recommend and implement policies and programs to address affordable housing needs, food insecurities, mental health, and opportunities for self-sufficiency. HCD will continue to monitor and advise the Mayor and Council appropriately. Below is a select list of forecasted activities for FY 2027:

- Support the development of affordable rental units and 10 homeownership units using the Housing Opportunities Fund (HOF)
- Continue to seek opportunities to increase and preserve the affordable housing supply through creation and preservation
- Provide comprehensive human services for youth and families geared towards the prevention of eviction and utility shut-offs, addressing food insecurities, and assistance with prescription and other emergency services
- Begin the revision of Chapter 13.5 of the City Code on Moderately Priced Housing
- Create educational resources for landlords and tenants following the adoption of Chapter 18 revisions of the City Code on Rental Facilities and Landlord-Tenant Relations
- Implement the use of *collective impact* with evidence-based approaches that strengthen collaboration between HCD services, partners, and affected community members, supporting coordinated, ongoing efforts to address complex social issues affecting individuals and families with effective delivery of services
- Implement housing strategies with a focus on supply, stability, and subsidy strategies identified in the city's Housing Strategies Work Plan
- Expand financial empowerment for low- and moderate-income residents by designing financial education workshops for tenants and homeowners and continuing to connect unbanked households
- Launch city-sponsored grant opportunity to fund opioid and substance abuse and overdose prevention activities with the Opioid Settlement Fund
- Continue to host annual Nonprofit Symposium and Community Partner Cafés to connect with, convene, and develop collective vision and goals aligning the work of the Department and the city's nonprofit/community partners
- Continue to review and align HCD grants program with city priorities, recent housing and human services needs assessments, and other mobility frameworks
- Explore opportunities to leverage HCD grants program to stabilize community partners, especially those affected by loss of federal funds and related circumstances affecting necessary community services for Rockville residents

Expenditures by Fund

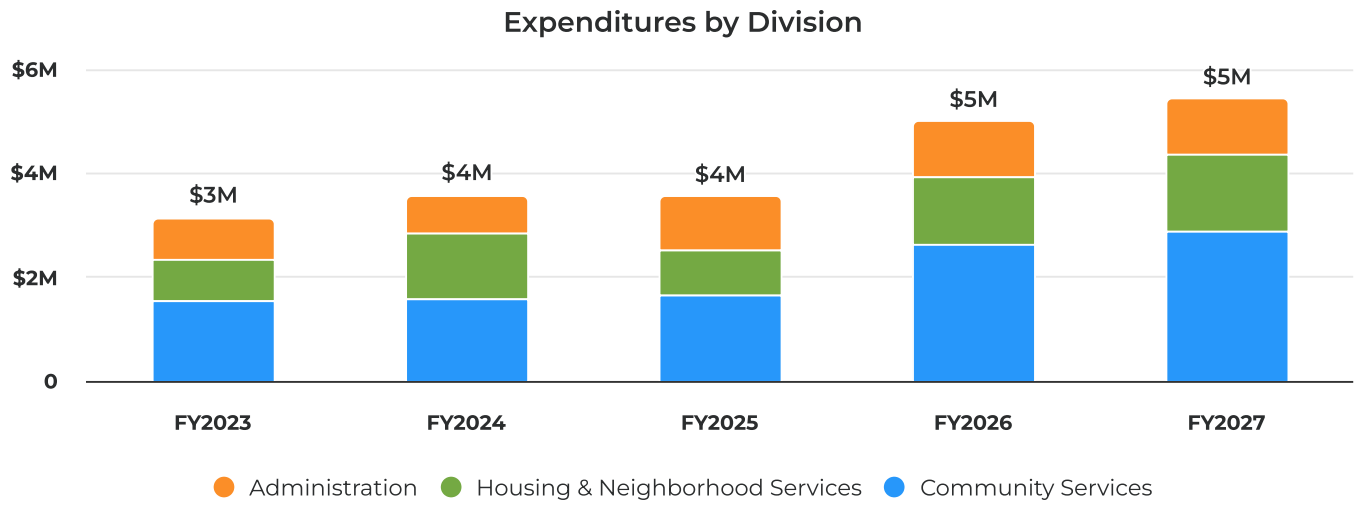


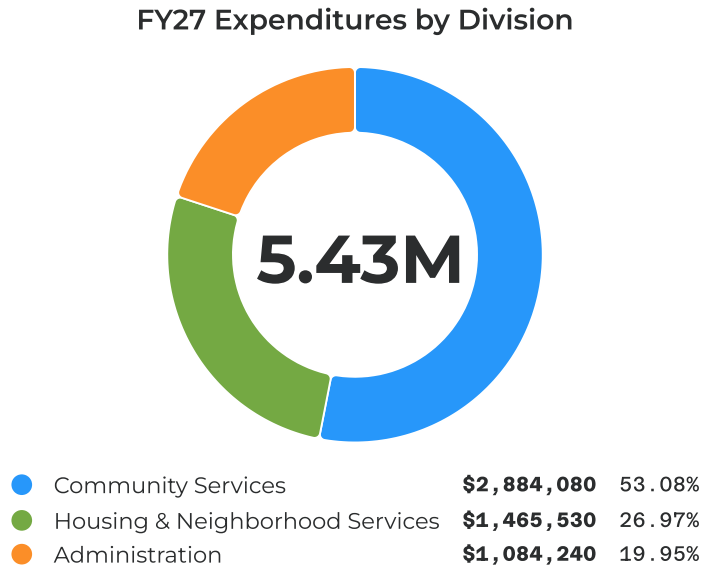


Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$2,803,263	$2,664,155	$3,146,641	$4,204,780	$4,447,140	5.76%
Special Activities Fund	$50,537	$665,467	$145,539	$535,400	$723,710	35.17%
CDBG Fund	$289,730	$236,270	$263,000	$263,000	$263,000	-
Total Expenditures	**$3,143,530**	**$3,565,892**	**$3,555,180**	**$5,003,180**	**$5,433,850**	**8.61%**

Expenditures by Division

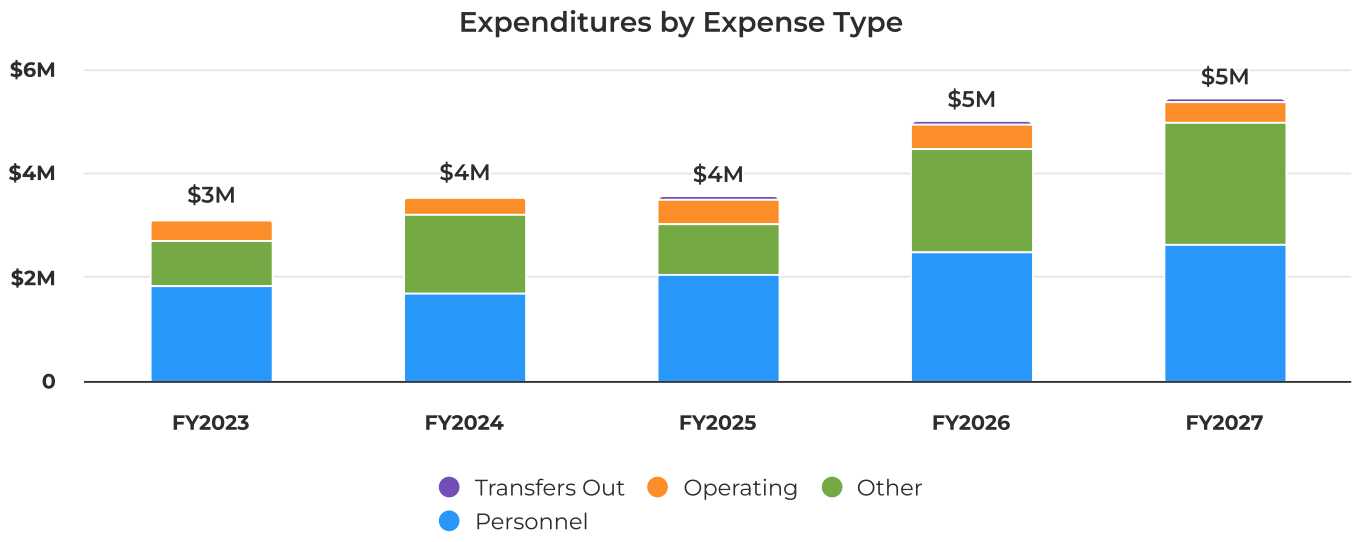


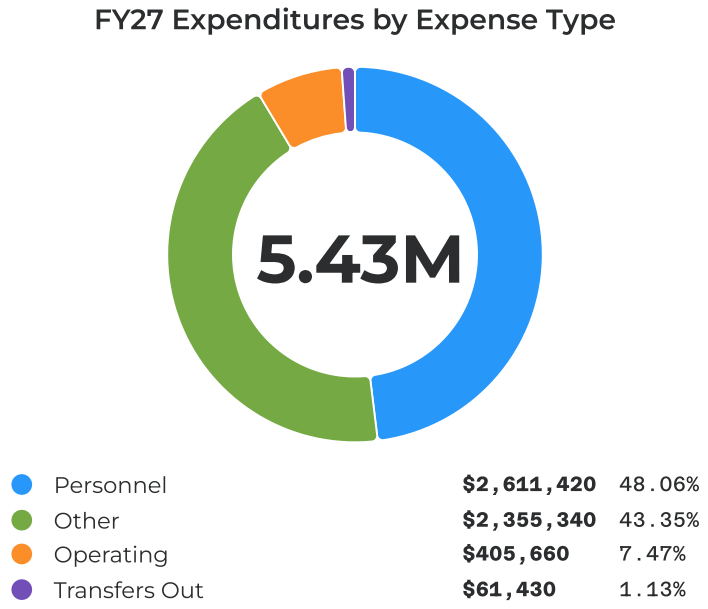


Expenditures by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Community Services	$1,542,133	$1,571,390	$1,640,743	$2,620,690	$2,884,080	10.05%
Housing & Neighborhood Services	$804,291	$1,281,802	$881,315	$1,285,800	$1,465,530	13.98%
Administration	$797,106	$712,700	$1,033,122	$1,096,690	$1,084,240	-1.14%
Total Expenditures	**$3,143,530**	**$3,565,892**	**$3,555,180**	**$5,003,180**	**$5,433,850**	**8.61%**

Expenditures by Expense Type





Expenditures by Expense Type

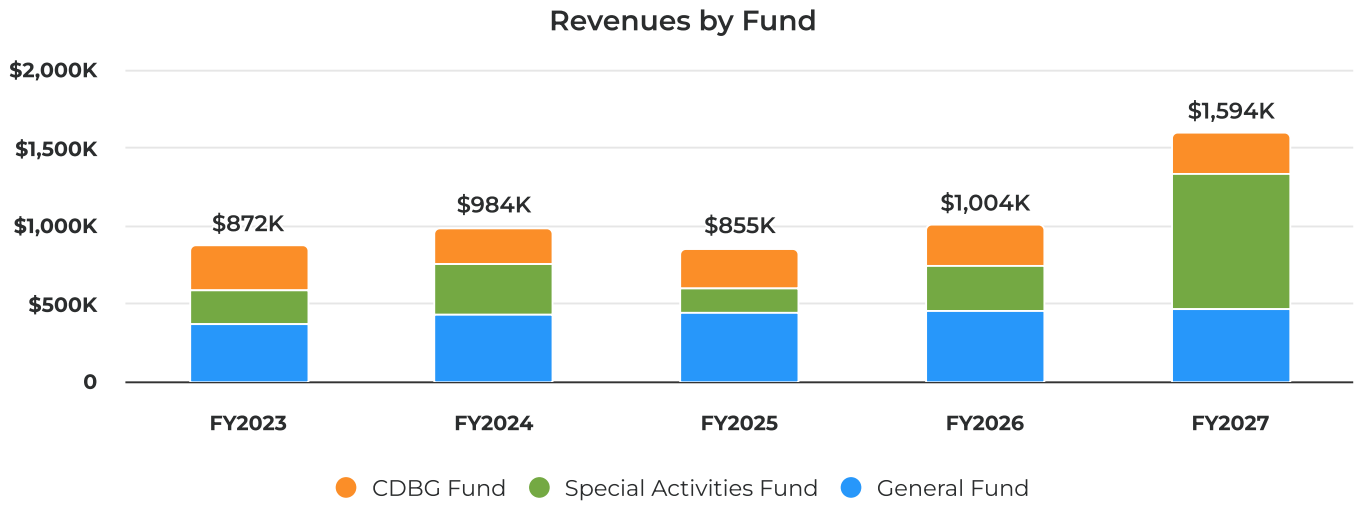
Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$1,810,054	$1,693,141	$2,040,131	$2,479,340	$2,611,420	5.33%
Operating	$389,035	$327,347	$477,904	$493,250	$405,660	-17.76%
Other	$894,141	$1,492,584	$980,965	$1,971,260	$2,355,340	19.48%
Transfers Out	$50,300	$52,820	$56,180	$59,330	$61,430	3.54%
Total Expenditures	**$3,143,530**	**$3,565,892**	**$3,555,180**	**$5,003,180**	**$5,433,850**	**8.61%**

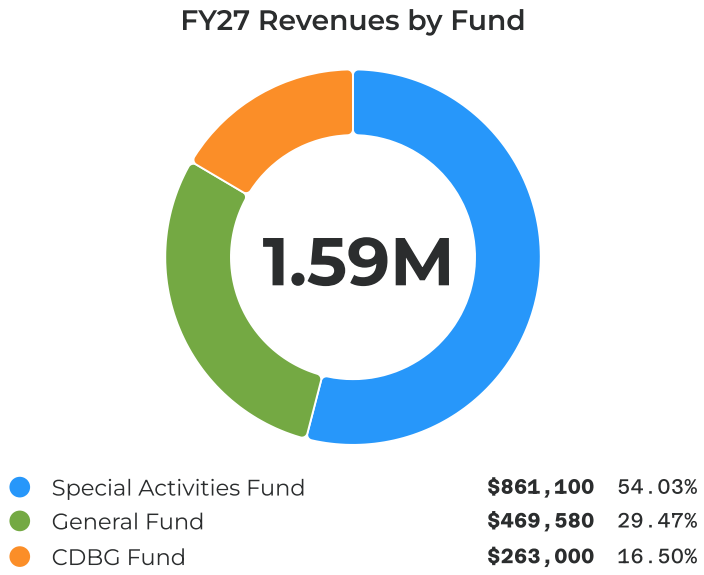
Significant Changes from FY 2026 to FY 2027:

Operating costs shifted from the General Fund, Administration Division to the other costs category in Special Activities Fund, Housing and Neighborhood Services Division to consolidate the Rockville Emergency Assistance Program (REAP) budget.

Community Services Division other category funding increased in the General Fund and Special Activities Fund to support increased community grant funding. In the Special Activities Fund (Opioid Settlement Fund), operating funding shifted to the other category to support this community grant funding increase.

Revenues by Fund

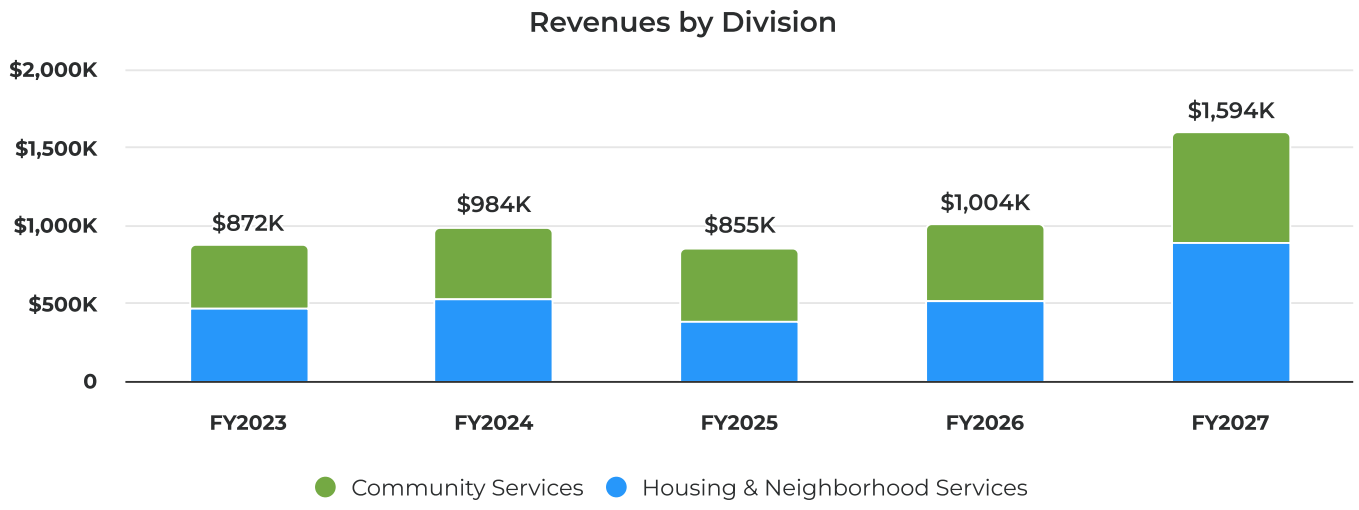


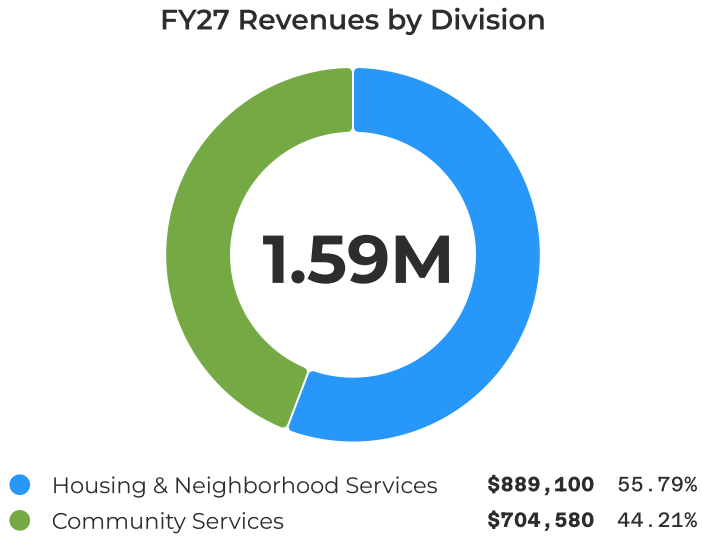


Revenues by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$368,732	$430,711	$443,486	$455,900	$469,580	3.00%
Special Activities Fund	$214,010	$316,688	$148,498	$285,250	$861,100	201.88%
CDBG Fund	$288,956	$237,044	$263,000	$263,000	$263,000	-
Total Revenues	**$871,698**	**$984,443**	**$854,984**	**$1,004,150**	**$1,593,680**	**58.71%**

Revenues by Division

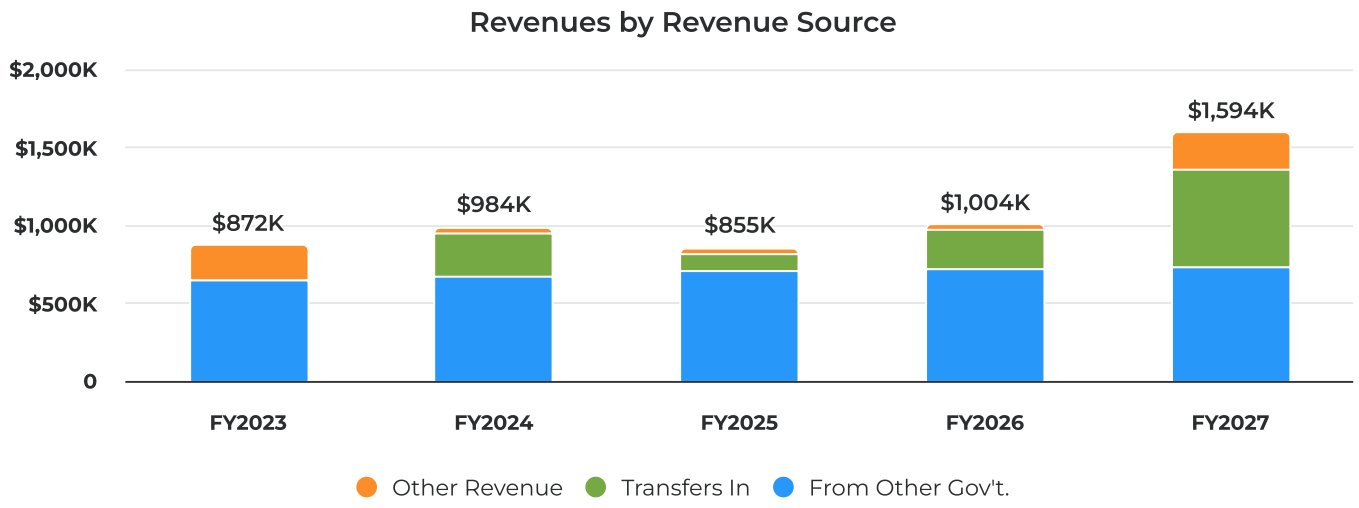


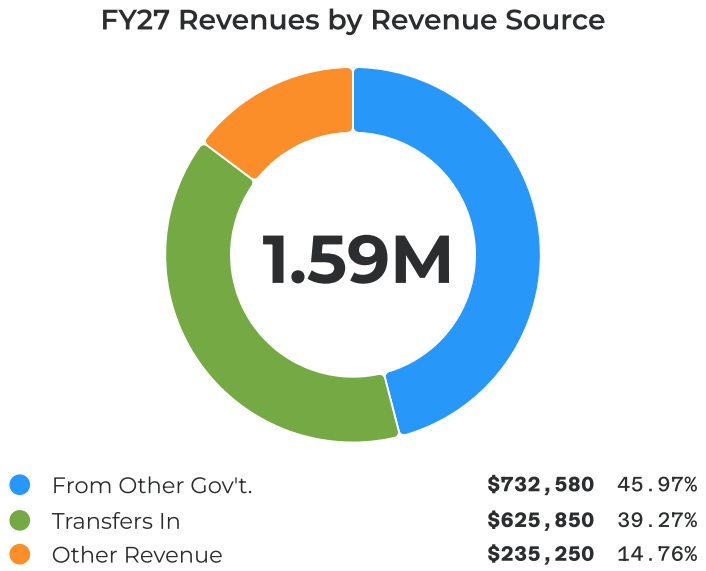


Revenues by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Community Services	$407,017	$465,468	$478,486	$490,900	$704,580	43.53%
Housing & Neighborhood Services	$464,681	$518,975	$376,498	$513,250	$889,100	73.23%
Total Revenues	**$871,698**	**$984,443**	**$854,984**	**$1,004,150**	**$1,593,680**	**58.71%**

Revenues by Revenue Source





Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Other Revenue	$221,760	$39,188	$40,998	$35,250	$235,250	567.38%
From Other Gov't.	$649,938	$667,755	$706,486	$718,900	$732,580	1.90%
Transfers In	-	$277,500	$107,500	$250,000	$625,850	150.34%
Total Revenues	**$871,698**	**$984,443**	**$854,984**	**$1,004,150**	**$1,593,680**	**58.71%**

Significant Changes from FY 2026 to FY 2027:

Special Activities Fund revenues increased in the Housing and Neighborhood Services Division due to increased transfers from the General Fund for the Housing Opportunities Fund and REAP, which is now exclusively funded in the Special Activities Fund, and in the Community Services Division other revenue category based on historical trends in the Opioid Settlement Fund.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
Administration	5.0	5.0	5.0	6.0	6.0	-
Community Services	5.0	5.0	5.0	5.0	5.0	-
Housing & Neighborhood Services	4.0	4.0	4.0	5.0	5.0	-
Regular Subtotal	**14.0**	**14.0**	**14.0**	**16.0**	**16.0**	**-**
Temporary						
Administration	0.1	0.1	0.1	0.1	0.1	-
Community Services	1.8	2.2	2.3	2.8	2.8	-
Housing & Neighborhood Services	-	-	-	-	-	-
Temporary Subtotal	**1.9**	**2.3**	**2.4**	**2.9**	**2.9**	**-**
Department Total	**15.9**	**16.3**	**16.4**	**18.9**	**18.9**	**-**

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Administration Division

The Administration Division provides oversight functions associated with managing the Department, including strategic planning. The Division advises the Mayor and Council, City Manager, and boards and commissions on housing policy matters, codes, and their implications for the city and its residents. The Division collaborates with various city departments to address housing and community development matters and ensures that the Mayor and Council's goals and priorities for housing and community development are met. The Division also develops and maintains productive relationships with residents, nonprofits, community groups, and other governmental and quasi-governmental entities, including County and State levels of government and Rockville Housing Enterprises (RHE). The Division works to secure funding in support of housing and community services. The Division also manages the city's Community Services and Enrichment grant process.

Performance Measures and Short Term Objectives

Goal: Provide leadership and strategic direction to facilitate community livability and to foster the creation and preservation of affordable and habitable housing opportunities
Guiding Principle(s): Housing

Short Term Objectives	Planned Completion
Make significant progress towards the rewrite of Moderately Priced Dwelling Unit ordinance	Q3 FY 2027
Implement recommendations from Housing Needs Assessment	Q4 FY 2027

Goal: Deliver financial assistance programs to help low to moderate income homeowners maintain their homes, and provide technical and financial assistance to agencies that serve the housing and social services needs of residents
Guiding Principle(s): Housing

Short Term Objectives	Planned Completion
Establish the Bank On Coalition	Q1 FY 2027
Grow awareness of the city's Single-Family Rehab program	Q1 FY 2027

Goal: Ensure timely reporting and grant compliance
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Submit all required CDBG reports to County per schedule	100%	100%	100%	100%
Number of audit findings on CDBG program* (Target: 0)	-	0	0	0

**The County did not conduct an audit in 2024.*

Short Term Objectives	Planned Completion
Increase communication with grantees between reporting deadlines to enhance performance and ensure timely reporting	Q2 FY 2027
Modify workflow to improve efficiency and clarity for home liens	Q3 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Administration	$797,106	$712,700	$1,033,122	$1,096,690	$1,084,240	-1.14%
Total Expenditures	**$797,106**	**$712,700**	**$1,033,122**	**$1,096,690**	**$1,084,240**	**-1.14%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$707,902	$621,710	$767,959	$954,510	$1,010,290	5.84%
Operating	$11,404	$8,932	$152,291	$40,560	$48,180	18.79%
Other	$27,500	$29,238	$56,692	$101,620	$25,770	-74.64%
Transfers Out	$50,300	$52,820	$56,180	-	-	-
Total Expenditures	**$797,106**	**$712,700**	**$1,033,122**	**$1,096,690**	**$1,084,240**	**-1.14%**

Significant Changes from FY 2026 to FY 2027:

Operating costs increased by $12,000 for increased community outreach and program support, which was partially offset by the removal of $4,380 in one-time funding.

Other costs decreased by $75,850 due to the transfer of funding for the Rockville Emergency Assistance Program (REAP) into the Special Activities Fund (Housing and Neighborhood Services Division, REAP Endowment Fund Cost Center). This change places all REAP funding within one reporting Division for improved transparency and reporting.

Community Services Division

The Community Services Division implements the Department's extensive community services programming designed to help at-risk and underserved youth and families become self-sufficient, provide guidance towards positive life choices, and adjust to life and societal challenges. This Division coordinates programming within two County funded programs, including the Linkages to Learning Program and the School and Community Based Youth Services (SCYS) programs. This Division also provides staff support to the Human Services Advisory Commission and Education Commission and coordinates special projects such as the Rockville Holiday Drive. Finally, the Division provides opportunities for residents to contribute their time, expertise, and goodwill to families and individuals with lesser means and access through volunteer opportunities and facilitating events.

Performance Measures and Short Term Objectives

Goal: Advance socially equitable, healthy, and supportive services to help underserved Rockville families and at-risk children and adolescents by way of school-based programming
Guiding Principle(s): Housing

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of participants enrolled in School and Community Youth Service (SCYS) programs (Target: ≥ 150)	192	196	175	200
Percent of youth in SCYS mentoring and youth development programs who show improved functioning at school as shown by school reports (Target: ≥ 75%)	85%	62%	85%	85%

Short Term Objectives	Planned Completion
Fill vacant school-based counselor/therapist position	Q1 FY 2027
Increase the number of students engaged in SCYS mentoring by 30%	Q2 FY 2027

Goal: Advance socially equitable, healthy, and supportive services to help disadvantaged Rockville families and at-risk children and adolescents by way of the grants provided to the nonprofit human services community
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of Community Services and Enrichment grants awarded*	31	35	42	48

**Refer to the Supplemental Information section for more information on Community Services and Enrichment grants.*

Goal: Advance social equity, health, and wellness through support services that include wraparound social services such as case management assistance, family workshops, and classes to help disadvantaged Rockville families and at-risk children and adolescents
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of Linkages to Learning (LTL) case management clients who meet at least 50 percent of their goals (Target: ≥ 75%)	75%	75%	75%	75%

Short Term Objectives	Planned Completion
Increase Family Care Manager caseload by 25%	Q1 FY 2027
Expand Family Care Manager services and classes fully to another elementary school	Q2 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center*

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Community Services and Enrichment Grants	$775,483	$753,472	$774,590	$1,515,610	$1,693,220	11.72%
Holiday Drive	$43,997	$65,467	$31,570	$72,000	$72,000	-
Linkages to Learning	$257,749	$257,313	$240,908	$280,670	$297,890	6.14%
Youth Development and Family Services	$464,904	$495,138	$593,675	$609,010	$615,110	1.00%
Opioid Settlement Fund	-	-	-	$143,400	$205,860	43.56%
Total Expenditures	**$1,542,133**	**$1,571,390**	**$1,640,743**	**$2,620,690**	**$2,884,080**	**10.05%**

**The Opioid Settlement Fund was housed within the City Manager's Office, Administrative Services Division prior to FY 2026. Budget history can be found in the City Manager's Office, Administrative Services Division.*

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$631,725	$667,414	$770,026	$822,030	$844,450	2.73%
Operating	$87,661	$82,145	$60,413	$189,690	$94,480	-50.19%
Other	$822,747	$821,831	$810,304	$1,549,640	$1,883,720	21.56%
Transfers Out	-	-	-	$59,330	$61,430	3.54%
Total Expenditures	**$1,542,133**	**$1,571,390**	**$1,640,743**	**$2,620,690**	**$2,884,080**	**10.05%**

Significant Changes from FY 2026 to FY 2027:

Other category costs increased in Community Services and Enrichment Grants by $177,610 for increased community grant funding.

Opioid Settlement Fund funding increased and shifted from the operating category to the other category to provide increased community grant funding.

Revenues by Cost Center

Revenues by Cost Center*

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Linkages to Learning	$184,444	$268,805	$204,143	$228,820	$235,680	3.00%
Youth Development and Family Services	$178,538	$161,906	$239,343	$227,080	$233,900	3.00%
Opioid Settlement Fund	-	-	-	-	$200,000	-
Holiday Drive	$44,035	$34,757	$35,000	$35,000	$35,000	-
Total Revenues	**$407,017**	**$465,468**	**$478,486**	**$490,900**	**$704,580**	**43.53%**

**The Opioid Settlement Fund was housed within the City Manager's Office, Administrative Services Division prior to FY 2026. Budget history can be found in the City Manager's Office, Administrative Services Division.*

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Other Revenue	$46,035	$34,757	$35,000	$35,000	$235,000	571.43%
From Other Gov't.	$360,982	$430,711	$443,486	$455,900	$469,580	3.00%
Total Revenues	**$407,017**	**$465,468**	**$478,486**	**$490,900**	**$704,580**	**43.53%**

Significant Changes from FY 2026 to FY 2027:

Revenues increased in the Opioid Settlement Fund by $200,000 based on historical trends.

Housing and Neighborhood Services Division

The Division of Housing and Neighborhood Services maintains comprehensive housing policies and programs that seek to provide fair, affordable options for homeownership and rental opportunities. The Division administers the homebuyer and rental components of the Moderately Priced Dwelling Unit (MPDU) program, CDBG Rehabilitation programs, and rental and utility payment assistance programs. This Division works with developers in implementing the city's MPDU ordinance to expand the supply of affordable housing by leading the planning and implementation of activities related to the Mayor and Council's housing initiatives. This Division works with landlords and tenants to help resolve issues.

Performance Measures and Short Term Objectives

Goal: Ensure the preservation and expansion of affordable housing opportunities in the City of Rockville
Guiding Principle(s): Housing

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of households assisted under the CDBG Program*	314	123	126	150
Percent of Rockville Emergency Assistance Program (REAP) referrals approved for emergency assistance	95%	90%	90%	90%

**CDBG FY 2026 contains fewer multi-family projects and more single-family projects.*

Short Term Objectives	Planned Completion
Develop a Housing Opportunities Fund (HOF) deployment strategy	Q3 FY 2027
Deploy HOF funds to support the development of affordable housing	Q4 FY 2027

Goal: Facilitate and support community engagement and investment through volunteer opportunities, special events, festivals, community outreach, and education programs that address fair housing, rental housing, and community livability
Guiding Principle(s): Housing, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of financial education workshops provided to low-income city residents*	0	1	6	4
Number of housing information sessions provided for city landlords, tenants, and homeowners	5	1	6	4

**This was a new performance measure for FY 2024.*

Short Term Objectives	Planned Completion
Host regular landlord and tenant engagement meetings	Q3 FY 2027
Coordinate events through the Bank On Coalition	Q3 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
CDBG	$289,730	$236,270	$263,000	$263,000	$263,000	-
Housing Programs	$508,021	$445,532	$504,346	$702,800	$756,680	7.67%
Housing Opportunities	-	-	-	$250,000	$250,000	-
REAP Endowment Fund	$6,540	-	$113,969	$70,000	$195,850	179.79%
Moderately Priced Housing Fund	-	$600,000	-	-	-	-
Total Expenditures	**$804,291**	**$1,281,802**	**$881,315**	**$1,285,800**	**$1,465,530**	**13.98%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$470,427	$404,017	$502,146	$702,800	$756,680	7.67%
Operating	$289,970	$236,270	$265,200	$263,000	$263,000	-
Other	$43,894	$641,515	$113,969	$320,000	$445,850	39.33%
Total Expenditures	**$804,291**	**$1,281,802**	**$881,315**	**$1,285,800**	**$1,465,530**	**13.98%**

Significant Changes from FY 2026 to FY 2027:

The other category funding increased in the REAP Endowment Fund by $125,850, due to the addition of $50,000 to keep pace with demand for the program, as well as the transfer into this cost center of $75,850 of funding for REAP that was previously budgeted in the General Fund (Administration Division and Cost Center), but is being consolidated in this cost center.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Housing Programs	$5,750	-	-	-	-	-
Housing Opportunities	$166,952	$250,000	$2,283	$250,000	$500,000	100.00%
REAP Endowment Fund	$3,023	$31,931	$111,215	$250	$126,100	50,340.00%
CDBG	$288,956	$237,044	$263,000	$263,000	$263,000	-
Total Revenues	**$464,681**	**$518,975**	**$376,498**	**$513,250**	**$889,100**	**73.23%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Other Revenue	$175,725	$4,431	$5,998	$250	$250	-
From Other Gov't.	$288,956	$237,044	$263,000	$263,000	$263,000	-
Transfers In	-	$277,500	$107,500	$250,000	$625,850	150.34%
Total Revenues	**$464,681**	**$518,975**	**$376,498**	**$513,250**	**$889,100**	**73.23%**

Significant Changes from FY 2026 to FY 2027:

Revenues increased in Housing Opportunities by $250,000 due to an increase in the General Fund subsidy to this program to support affordable housing initiatives; and in the REAP Endowment Fund by $125,850, due to the addition of $50,000 to keep pace with demand for the program, as well as the transfer into this cost center of $75,850 of funding for REAP that was previously budgeted in the General Fund (Administration Division and Cost Center).

Human Resources Department

The Department of Human Resources recruits, retains, and provides services to qualified and capable people in a fair, effective, and efficient manner. The Department provides a full range of personnel and safety services in support of all city departments and their functions.

The Department of Human Resources provides services to ensure that all city departments have the necessary human capital to support their respective missions. Additionally, the Department of Human Resources provides the following services: talent acquisition and staffing, classification audits, testing, performance management, professional development, benefits, safety and risk management, health and wellness, employee relations, and labor relations. The Department oversees personnel policies, employee events, and special projects relating to the city workforce.



Fiscal Year 2026 Accomplishments

- Through collaboration with the Police Department, successfully expanded the city's Public Access Automated External Defibrillator program to provide mobile units for officers to carry while on patrol
- Developed and delivered training to more than 100 employees on the city's new Heat-Related Illness Prevention and Management Plan, designed to protect city employees who are exposed to heat hazards in the workplace
- Hosted an awards ceremony to recognize city employees as part of Safe + Sound Week, a nationwide event held each August that recognizes the successes of workplace health and safety programs
- Through collaboration with the Information Technology Department, developed a new system to review and approve insurance for the city's hundreds of contractors and vendors
- Continued to enhance recruitment and retention strategies for critical and other hard to fill positions
- Completed an executive recruitment process to hire a new Chief of Police, CPDS Director, and Recreation and Parks Director
- Hosted an employee picnic and health and wellness event with more than 330 employees in attendance
- Hosted LiveWell employee wellness programs and challenges with more than 68 percent of city employees participating in at least one program or challenge, provided an influenza shot clinic for 38 employees, and sponsored quarterly in-person wellness events to foster networking and team building
- Successfully utilized the new wellness portal to enhance wellness opportunities for employees and their families
- Planned and hosted the 2025 Employee Awards Ceremony recognizing employees for their many years of service to the residents of the City of Rockville
- Collaborated with the departments of Information Technology and Finance on the implementation of a cloud-based HR benefits management system

Human Resources Department Fiscal Year 2027 Outlook

- Integrate the public's claims process in the city's new enterprise asset management and customer relationship management system
- Develop and implement a standardized process for identifying, documenting, and tracking safety inspection findings and implement a system to correct any deficiencies
- Evaluate benefits benchmark study findings and develop an action plan to price, communicate, and implement appropriate changes to the city's benefits offerings
- Evaluate and initiate the Family and Medical Leave Insurance (FAMLI) program
- Successfully engage employees in the customized health and wellness portal, including new health coaching services
- Develop and host wellness activities focused on increasing employee participation and engagement
- Increase offerings of in-person and hybrid training opportunities for employees and supervisors on a variety of human resources-related topics
- Plan and host 2026 Employee Awards Ceremony recognizing employees for their many years of service to the citizens of the City of Rockville
- Develop and deliver training on HR policies and procedures
- Assist with the executive recruitment of a new City Attorney
- Implement a development program for employees, supervisors, and managers focusing on the skills and knowledge needed for their current roles
- Restructure the onboarding and performance evaluation processes

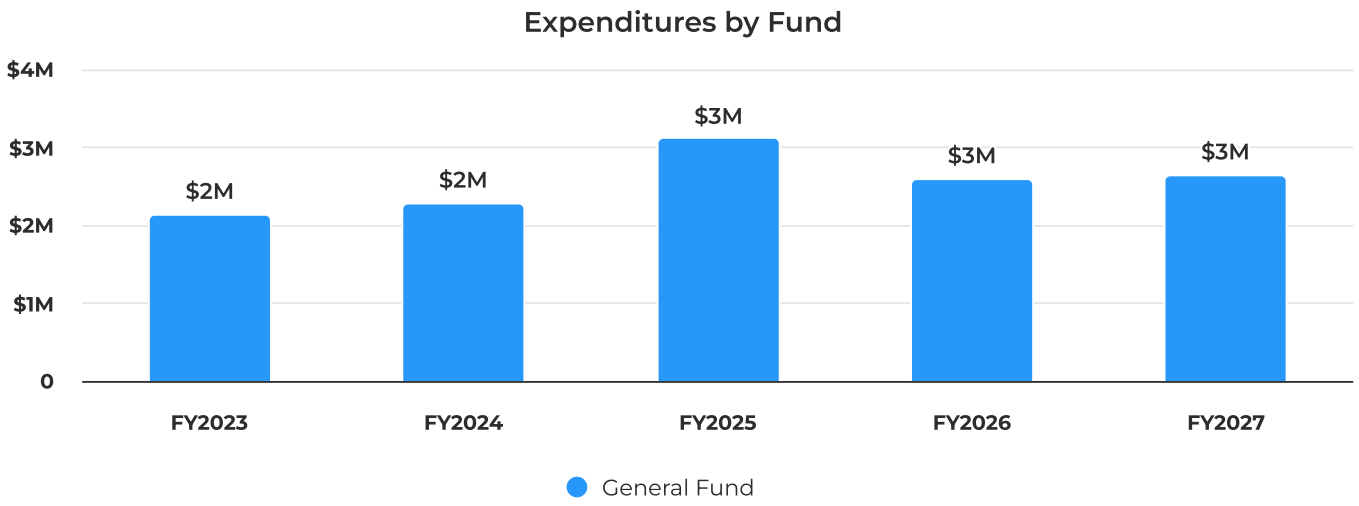


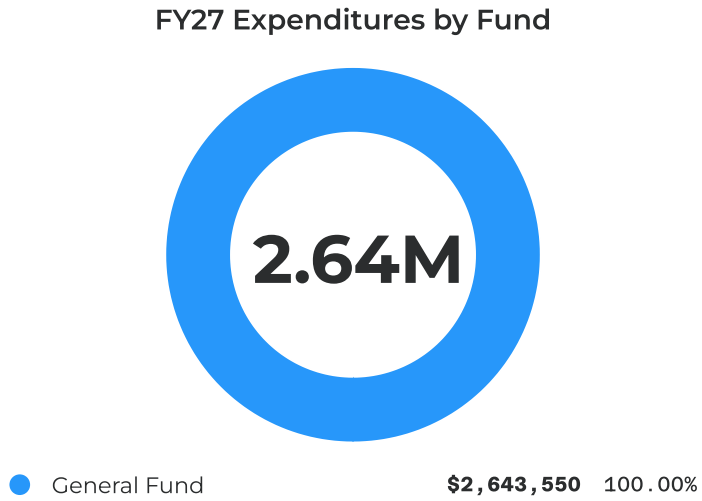
A group of employees gathered at the employee picnic and health experience.



Employees learning about the health benefits of different teas.

Expenditures by Fund

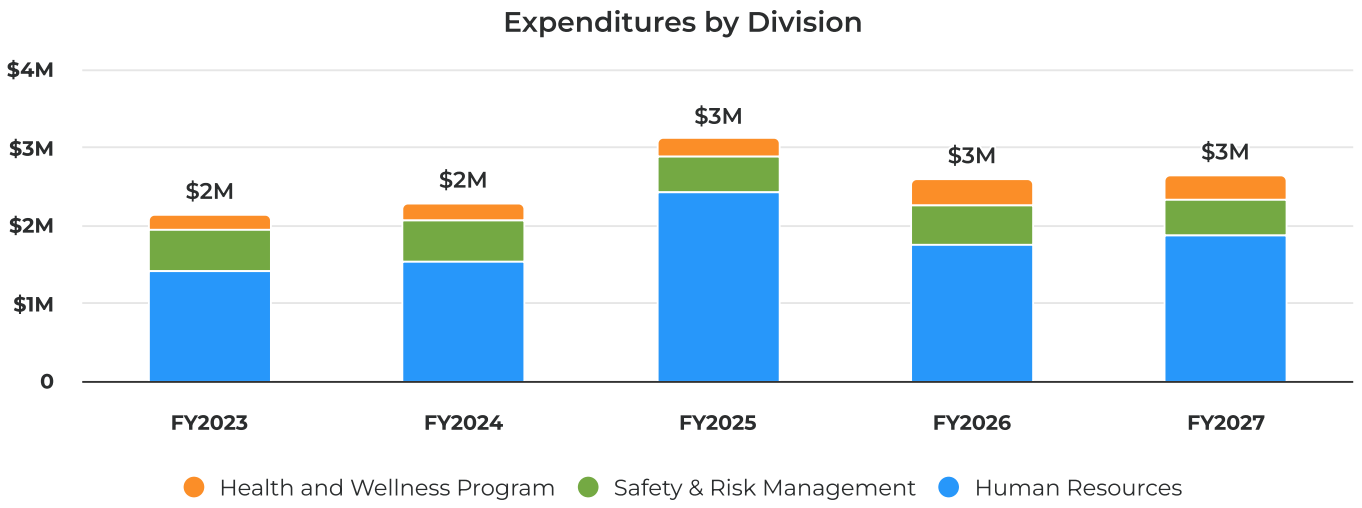


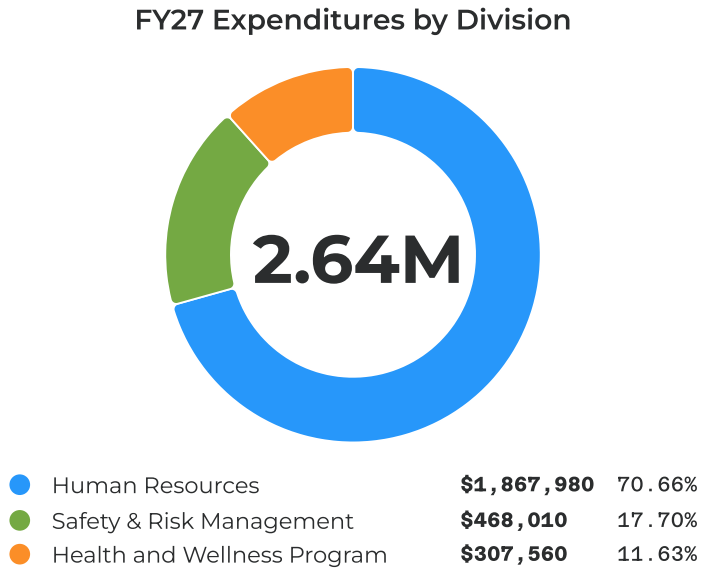


Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$2,133,708	$2,277,867	$3,116,303	$2,595,470	$2,643,550	1.85%
Total Expenditures	**$2,133,708**	**$2,277,867**	**$3,116,303**	**$2,595,470**	**$2,643,550**	**1.85%**

Expenditures by Division

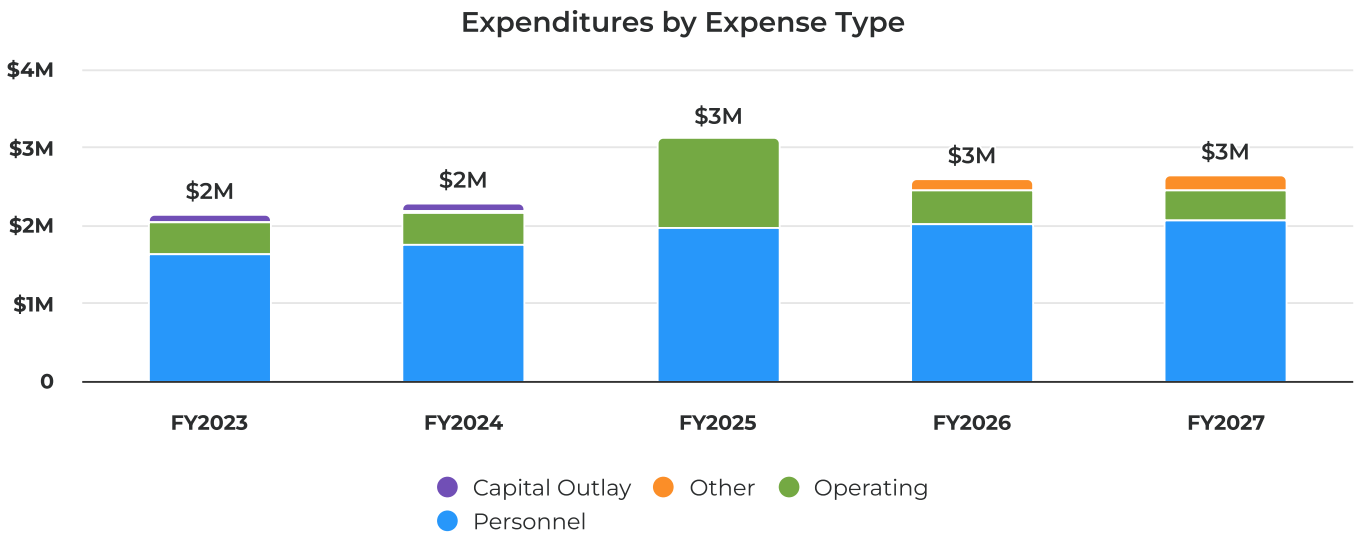


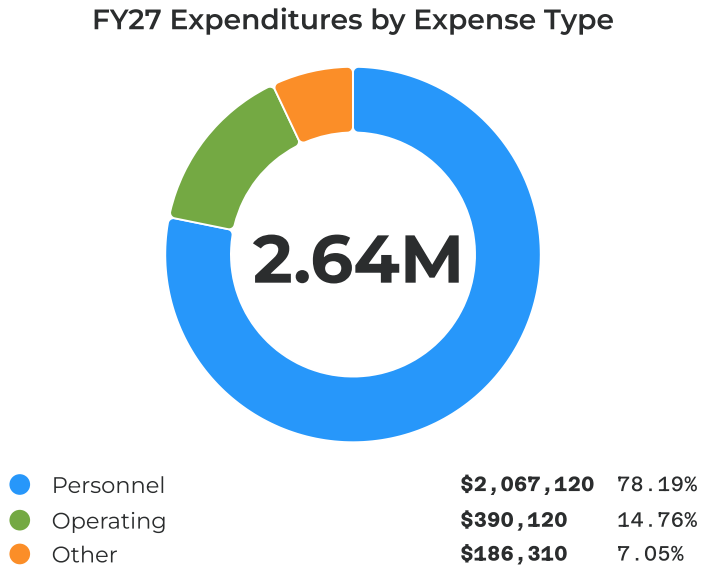


Expenditures by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Health and Wellness Program	$200,622	$207,033	$231,237	$352,680	$307,560	-12.79%
Human Resources	$1,404,523	$1,519,472	$2,423,247	$1,758,380	$1,867,980	6.23%
Safety & Risk Management	$528,563	$551,362	$461,819	$484,410	$468,010	-3.39%
Total Expenditures	**$2,133,708**	**$2,277,867**	**$3,116,303**	**$2,595,470**	**$2,643,550**	**1.85%**

Expenditures by Expense Type





Expenditures by Expense Type

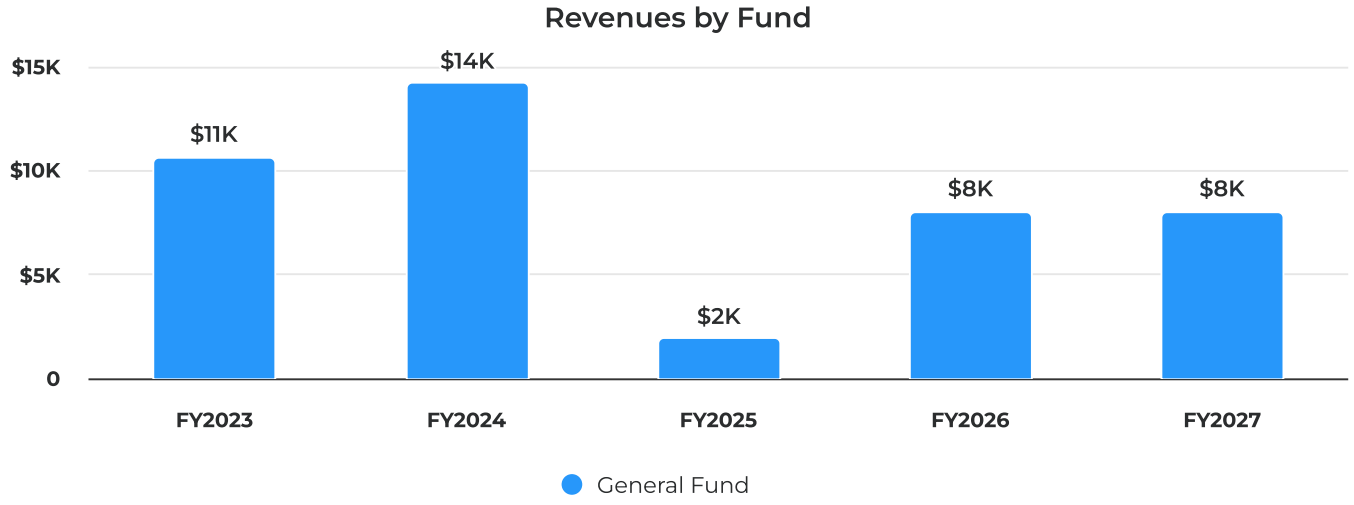
Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$1,636,433	$1,757,940	$1,972,010	$2,013,190	$2,067,120	2.68%
Operating	$401,919	$410,192	$1,141,496	$433,080	$390,120	-9.92%
Capital Outlay	$95,356	$106,837	-	-	-	-
Other	-	$2,898	$2,797	$149,200	$186,310	24.87%
Total Expenditures	**$2,133,708**	**$2,277,867**	**$3,116,303**	**$2,595,470**	**$2,643,550**	**1.85%**

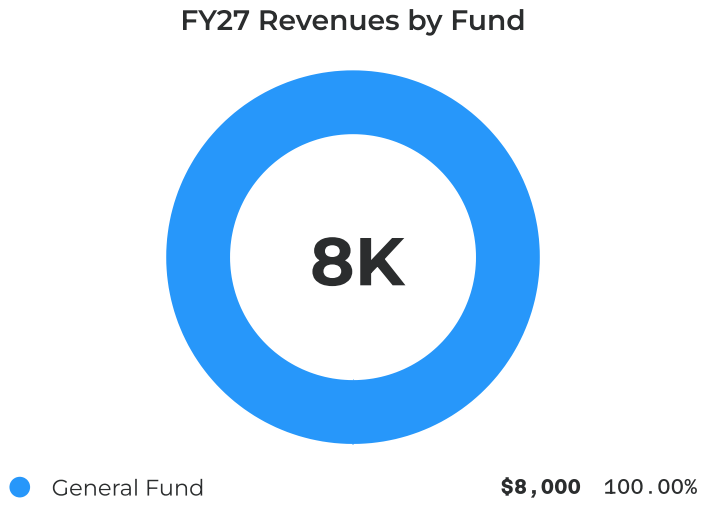
Significant Changes from FY 2026 to FY 2027:

Operating costs decreased by $55,000 in the Health and Wellness Division due to relocating the funding for wellness incentives for citywide staff to department personnel budgets, and $13,570 was transferred to other costs in the Human Resources Division due to shifting to a new employee benefits solution. This was partially offset by an increase of $24,500 in the Safety and Risk Management Division for management of the city's automated external defibrillator (AED) devices and increased medical exam costs.

Other costs increased in the Human Resources Division by $25,700, including the transferred funding, due to operating cost impacts associated with the new employee benefits software solution as part of the Core Financial, HR, and Procurement ERP Phase II (GA26) CIP project, and $11,410 for software contract cost increases.

Revenues by Fund

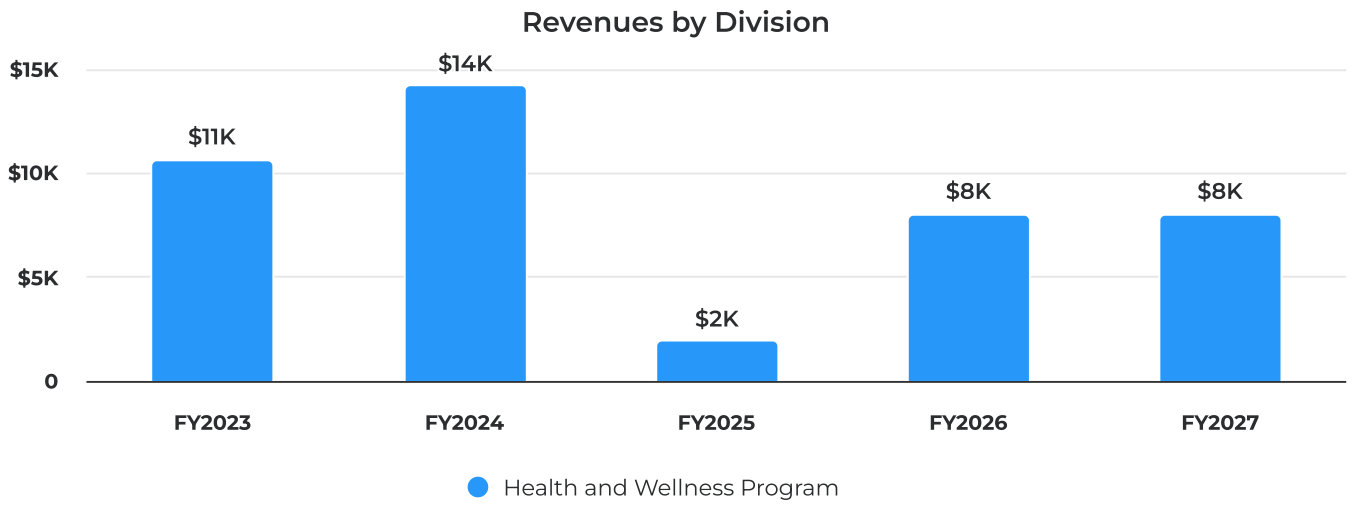


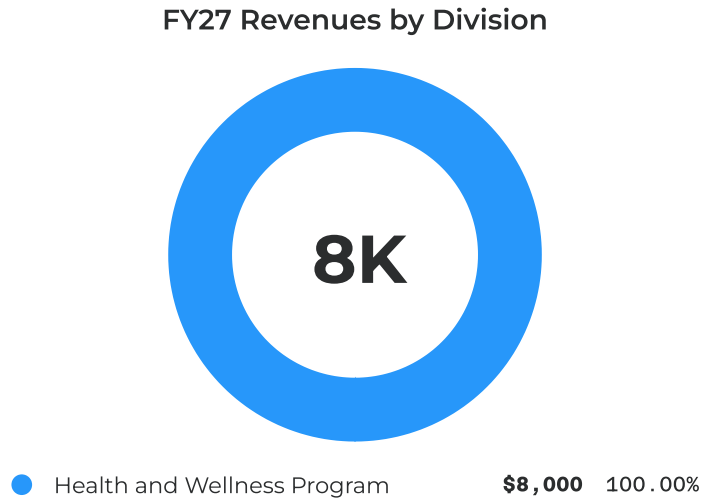


Revenues by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$10,650	$14,200	$1,938	$8,000	$8,000	-
Total Revenues	**$10,650**	**$14,200**	**$1,938**	**$8,000**	**$8,000**	**-**

Revenues by Division

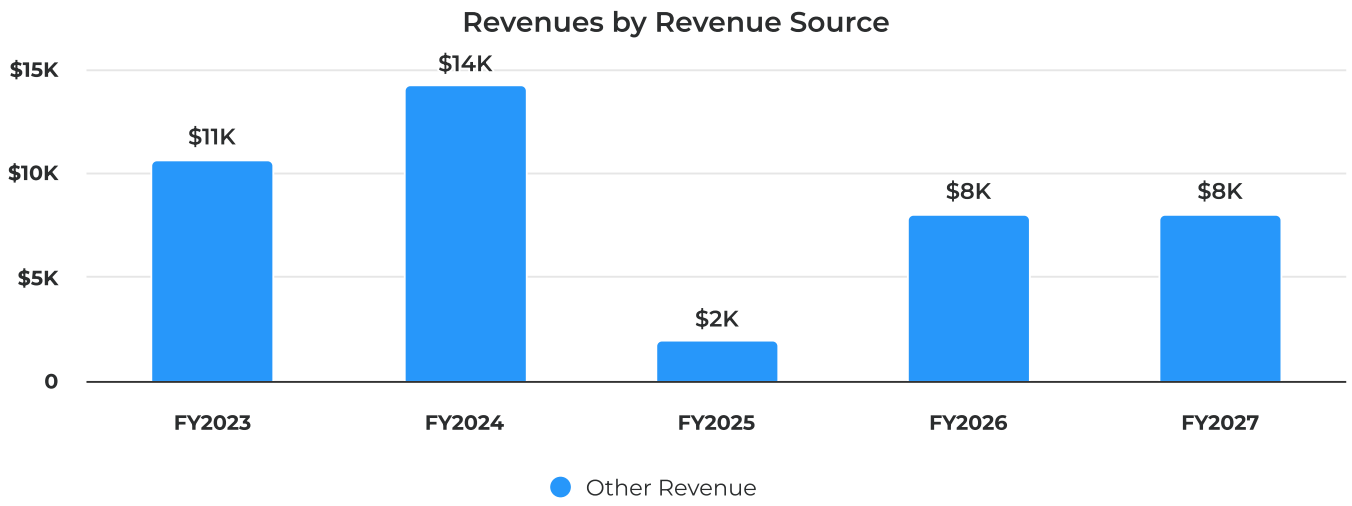


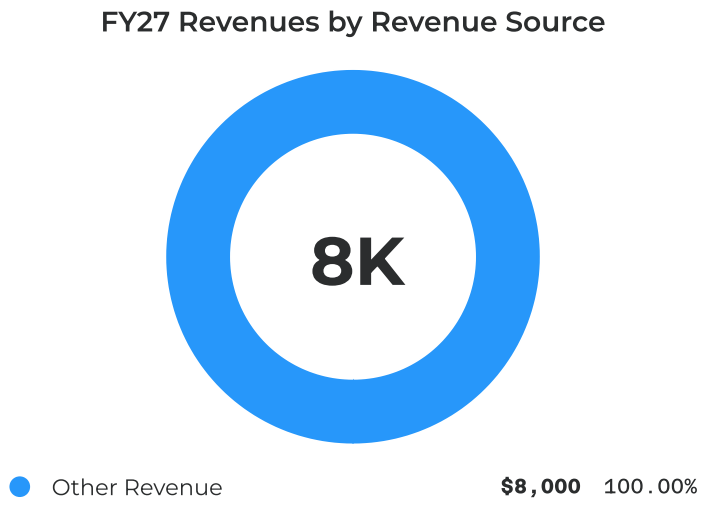


Revenues by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Health and Wellness Program	$10,650	$14,200	$1,938	$8,000	$8,000	-
Total Revenues	**$10,650**	**$14,200**	**$1,938**	**$8,000**	**$8,000**	**-**

Revenues by Revenue Source





Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Other Revenue	$10,650	$14,200	$1,938	$8,000	$8,000	-
Total Revenues	**$10,650**	**$14,200**	**$1,938**	**$8,000**	**$8,000**	**-**

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
Health and Wellness Program	1.0	1.0	1.0	1.0	1.0	-
Human Resources	9.0	8.0	9.0	8.0	8.0	-
Safety & Risk Management	2.0	2.0	2.0	2.0	2.0	-
Regular Subtotal	**12.0**	**11.0**	**12.0**	**11.0**	**11.0**	**-**
Temporary						
Health and Wellness Program	-	-	-	-	-	-
Human Resources	-	0.6	-	-	-	-
Safety & Risk Management	-	-	-	-	-	-
Temporary Subtotal	**-**	**0.6**	**-**	**-**	**-**	**-**
Department Total	**12.0**	**11.6**	**12.0**	**11.0**	**11.0**	**-**

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Human Resources Division

The purpose of the Human Resources Division is to provide for the recruitment, selection, and evaluation of city employees; take an active role in personnel management, labor relations, wage administration, and human resource development; interpret union contracts and the Personnel Policies and Procedures Manual; provide and manage a comprehensive benefits package for City of Rockville employees and their families in order to attract and retain a quality workforce; administer benefits for city retirees; and maintain appropriate recordkeeping in compliance with State and federal employment guidelines.

Performance Measures and Short Term Objectives

Goal: Provide leadership and strategic direction to the city on all personnel-related matters
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of benefitted city FTEs per Human Resources Division FTE	77	70	71	72
Number of temporary employees per Human Resources Division FTE*	90	90	90	90
Percent of employees satisfied with new-hire orientation process (Target: ≥ 90%)	98%	98%	≥ 90%	≥ 90%

**The city anticipates approximately 720 temporary employees during FY 2027.*

Short Term Objectives	Planned Completion
Review, update, and standardize existing personnel policies, ensuring legal compliance, equity, and alignment with organizational goals	Q4 FY 2027

Goal: Conduct efficient recruitment processes for open vacancies through responsible recruiting practices
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Average number of days to fill a position (date of vacancy until position filled) (Target: ≤ 90)	95	85	≤ 90	≤ 90
Average number of applications received per external vacancy (Target: > 100)	120	115	≥ 90	≥ 90
Employee turnover rate	9%	7%	6%	6%

Short Term Objectives	Planned Completion
Create and implement a clear step-by-step recruitment process (job posting → screening → interview → selection → onboarding)	Q4 FY 2027

Goal: Ensure a work environment conducive to professionalism and high performance, in compliance with all applicable labor laws
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of grievances resolved without arbitration (Target: 100%)	100%	100%	100%	100%

Short Term Objectives	Planned Completion
Increase communication to supervisors on the city's personnel policies and procedures to enhance understanding and application	Q4 FY 2027

Goal: Manage and design the city's benefit program to enable the city to attract, retain, and motivate a talented workforce
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of employees satisfied with benefits offered (Target: ≥ 90%)	70%	N/A	70%	85%

Short Term Objectives	Planned Completion
Conduct a targeted employee benefits satisfaction survey focused on identifying specific areas where employees need additional information or support, and use the findings to guide benefits communication efforts	Q3 FY 2027
Develop and implement updated benefits communication materials and/or education sessions based on survey findings, to increase employee understanding of and satisfaction with available benefits	Q4 FY 2027

Goal: Enhance the professional growth and performance of city employees, work teams, departments, as well as the organization as a whole
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of employee appraisals completed on time (Target: ≥ 80%)	80%	80%	≥ 50%	≥ 85%
Number of city employees participating in internal training events (Target: ≥ 500)	342	275	≥ 500	≥ 450
Percent of participants satisfied with training courses offered (Target: ≥ 90%)	80%	75%	≥ 80%	≥ 80%

Short Term Objectives	Planned Completion
Provide structured professional development aligned with job duties, customer service expectations, and core competency requirements outlined in the Personnel Policies and Procedures Manual	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Human Resources	$1,404,523	$1,519,472	$2,423,247	$1,758,380	$1,867,980	6.23%
Total Expenditures	**$1,404,523**	**$1,519,472**	**$2,423,247**	**$1,758,380**	**$1,867,980**	**6.23%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$1,158,965	$1,243,001	$1,431,497	$1,443,950	$1,530,000	5.96%
Operating	$245,558	$273,573	$988,953	$200,230	$186,670	-6.77%
Other	-	$2,898	$2,797	$114,200	$151,310	32.50%
Total Expenditures	**$1,404,523**	**$1,519,472**	**$2,423,247**	**$1,758,380**	**$1,867,980**	**6.23%**

Significant Changes from FY 2026 to FY 2027:

Other costs increased by $25,700, including a transfer of $13,560 from the operating cost category, for operating cost impacts associated with the new employee benefits software solution as part of the Core Financial, HR, and Procurement ERP Phase II (GA26) CIP project, and by $11,410 for software contract cost increases.

Health and Wellness Division

The purpose of the city's employee wellness program, LiveWell, is to improve the health and wellbeing of employees to create a positive work environment and contain or reduce health-related costs for the city and employees. Through various organizational practices, policies, and creative programming, LiveWell creates opportunities and support systems for staff to maintain or adopt new health behaviors both at work and at home. The program addresses all aspects of wellbeing, including physical, emotional, and mental health, specifically offering resources and tools to help achieve a healthy weight, manage stress, anxiety, and chronic illness, be physically active, build connections, and more. Through these efforts, LiveWell contributes towards building a healthy, productive workforce at the city, provides a valuable, tangible employee benefit, and aims to optimize performance and productivity, so employees can better serve the residents of Rockville.

Performance Measures and Short Term Objectives

Goal: Improve the general health, well-being, and productivity of city employees
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of city employees participating in city-sponsored health assessment (results based on calendar year) (Target: ≥ 50%)	48%	48%	48%	≥ 50%
Percent of city employees participating in wellness programs (results based on calendar year) (Target: ≥ 70%)	68%	73%	≥ 70%	≥ 70%

Short Term Objectives	Planned Completion
Coordinate in-person employee events to facilitate team building and interpersonal relationships among coworkers	Q4 FY 2027
Increase portal offering communications to educate employees about team challenges and free health coaching services	Q4 FY 2027



Over 90 employees gathered for a nature walk through RedGate Park in support of mental health awareness month.

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Health and Wellness Program	$200,622	$207,033	$231,237	$352,680	$307,560	-12.79%
Total Expenditures	**$200,622**	**$207,033**	**$231,237**	**$352,680**	**$307,560**	**-12.79%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$123,907	$131,018	$151,194	$146,770	$155,550	5.98%
Operating	$76,715	$76,015	$80,043	$170,910	$117,010	-31.54%
Other	-	-	-	$35,000	$35,000	-
Total Expenditures	**$200,622**	**$207,033**	**$231,237**	**$352,680**	**$307,560**	**-12.79%**

Significant Changes from FY 2026 to FY 2027:

Operating costs decreased by $55,000 due to relocating the funding for wellness incentives for citywide staff to department personnel budgets.

Revenues by Cost Center

Revenues by Cost Center or Project

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Health and Wellness Program	$10,650	$14,200	$1,938	$8,000	$8,000	-
Total Revenues	**$10,650**	**$14,200**	**$1,938**	**$8,000**	**$8,000**	**-**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Other Revenue	$10,650	$14,200	$1,938	$8,000	$8,000	-
Total Revenues	**$10,650**	**$14,200**	**$1,938**	**$8,000**	**$8,000**	**-**

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Safety and Risk Management Division

The purpose of the Safety and Risk Management Division is to reduce the financial impact and frequency of claims, lawsuits, and work-related employee injuries to the city through the application of professional risk management techniques. The Division works to provide a safe environment for employees and the public.

Performance Measures and Short Term Objectives

Goal: Promote a safe working environment and safe delivery of city services for all city employees and members of the general public
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Average cost of worker's compensation claims received and paid (Target: ≤ $10,000)	$5,226	$6,615	≤ $10,000	≤ $10,000
Percent of worker's compensation claims below $100,000 (Target: ≥ 98%)	100%	100%	≥ 95%	≥ 98%

Short Term Objectives	Planned Completion
Create and distribute educational materials to encourage employees' use of the city's contracted urgent care facilities for the treatment of work-related injuries	Q2 FY 2027

Goal: Take a proactive approach toward regulatory compliance, claims management, the protection of city assets, and mitigation of legal risks
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
OSHA incident rate (Target: ≤ 5.0)	4.3	5.5	≤ 5.0	≤ 5.0
Percent compliance with safety inspections (Target: ≥ 90%)	91%	90%	≥ 90%	≥ 90%

Short Term Objectives	Planned Completion
Develop and implement a standardized process for identifying, documenting, and tracking safety inspection findings and implement a system to correct any deficiencies	Q3 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Safety & Risk Management	$528,563	$551,362	$461,819	$484,410	$468,010	-3.39%
Total Expenditures	**$528,563**	**$551,362**	**$461,819**	**$484,410**	**$468,010**	**-3.39%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$353,561	$383,921	$389,319	$422,470	$381,570	-9.68%
Operating	$79,646	$60,604	$72,500	$61,940	$86,440	39.55%
Capital Outlay	$95,356	$106,837	-	-	-	-
Total Expenditures	**$528,563**	**$551,362**	**$461,819**	**$484,410**	**$468,010**	**-3.39%**

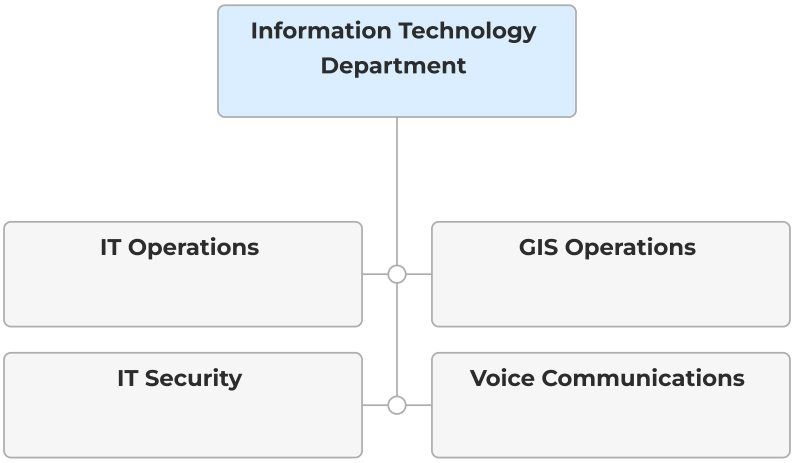
Significant Changes from FY 2026 to FY 2027:

Operating costs increased by $19,000 to consolidate management of the city's automated external defibrillator (AED) devices, and $5,500 for increased medical exam costs.

Information Technology Department

The Department of Information Technology is dedicated to delivering timely, innovative, and customer-focused information and technology services to improve the efficiency and quality of services the city provides to its residents.

The Department of Information Technology (IT) manages the city's voice, data, geographical information systems (GIS), and networks. The IT Department works on set objectives and projects that enhance the city's ability to serve the public and respond quickly to residents' needs and demands. The Department drives effective and efficient service delivery through system and process consolidation, improvement, and optimization. IT staff provides help desk services to all city departments.



Fiscal Year 2026 Accomplishments

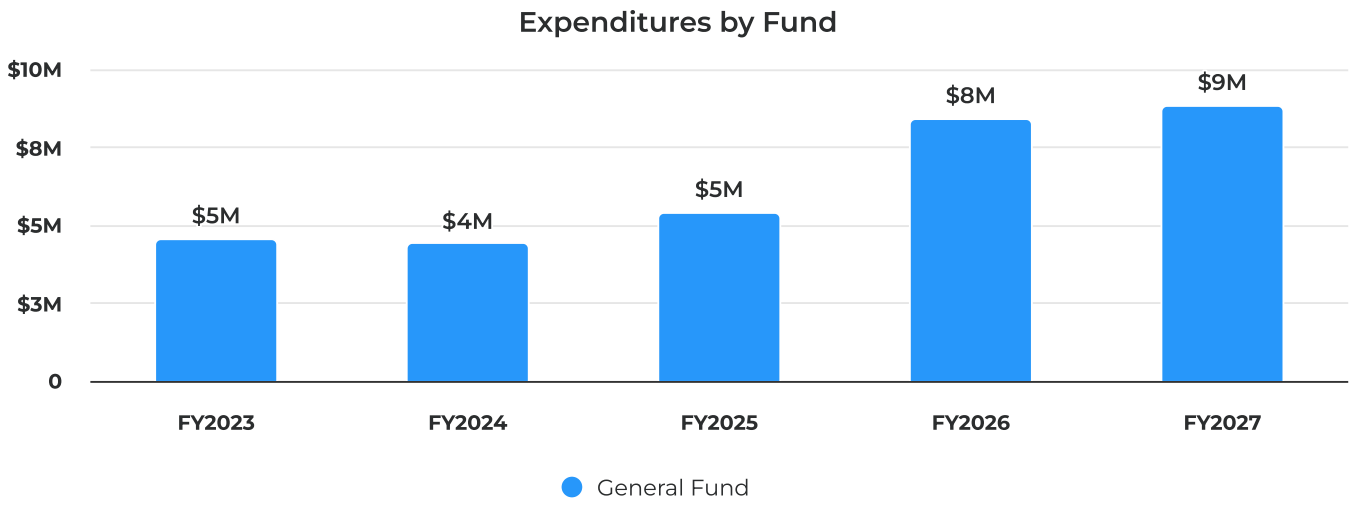
- In collaboration with multiple city departments, Information Technology executed over 400 IT/IoT technology projects
- Provided technical support for the new City of Rockville public facing website
- Piloted AI software
- Implemented new security infrastructure for Taft Center
- Increased enrollment in the city's enhanced remote access solution supporting a mobile-first strategy and zero-trust network architecture
- Enhanced public safety by the deployment of smart cameras capable of real-time threat detection and continuous monitoring at various city facilities as part of the two-year CCTV modernization initiative
- Enhanced the city’s cybersecurity posture by deploying advanced DNS security controls, enabling proactive threat blocking, improved visibility, and protection against domain-based attacks
- Maintained the IT plans and testing for incident response, business continuity, and disaster recovery, including the analysis of 10,000 events
- Increased redundancy of the city’s phone system
- Implemented a new network infrastructure at the renovated F. Scott Fitzgerald Theater
- Completed migration of the Rockville Metro pedestrian bridge elevator phone services to a different carrier, relocating this important service off of private property to improve accessibility for future maintenance needs
- Implemented a major enhancement to the Backflow Prevention Test for Public Works, which enables bulk test submission
- Migrated the Rockville Historic Buildings Tour map to replace the previous version which is being phased out
- Created an Apartment Rental License Map to display license records from the city's licensing software
- Revamped the Uniform Request Form (Police) workflow to replace the outdated and issue-prone legacy workflow to ensure requests are processed in a timely manner and notifications are sent to all parties
- Assisted the City Clerk's Office in automating email notifications to streamline communication with the Mayor and Council when changes are made to the social log
- Donated 33 laptops to Rockville Science Center and 22 laptops to the Latino Youth Development Program

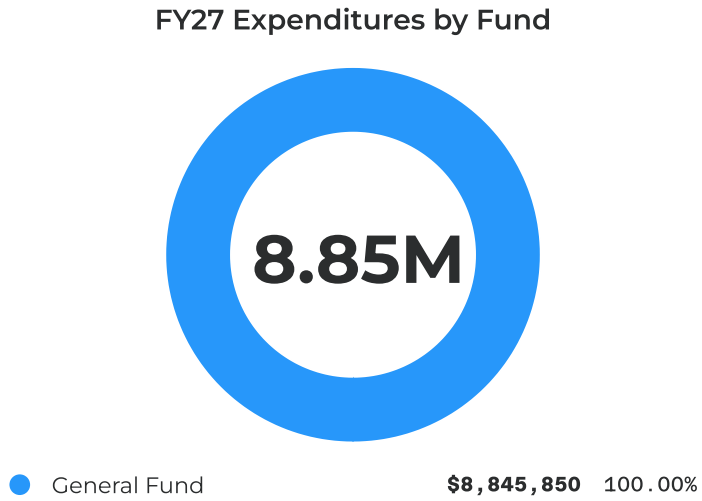
Information Technology Department Fiscal Year 2027 Outlook

In FY 2027, the Information Technology Department will:

- Continue the established partnerships to set up a disaster recovery site in Ashburn, Virginia
- Finalize the internet bandwidth increase to 10 gigabytes
- Upgrade the city's timekeeping system
- Implement the Utility Network system in the city's geographic information system (GIS)
- Implement new enterprise asset management and customer relationship management solutions
- Unlock the full potential of the city's ERP capabilities in the Core Financial, HR, & Procurement ERP Phase II (GA26) CIP project by implementing advanced modules for specific Financial, HR, and Procurement functionalities
- Reduce the city’s network attack surface by limiting exposed services, applying least-privilege access controls, and modernizing legacy systems, strengthening overall cybersecurity
- Complete institutional network infrastructure replacement and modernization initiative
- Continue to enhance quality of life, streamline service delivery, and foster citizen engagement through innovative Smart City initiatives leveraging emerging technologies such as AI to:
    - Enhance public safety with smart cameras for real-time threat detection and public safety monitoring as part of the two-year CCTV modernization initiative
    - Integrate smart cameras with existing systems like water treatment to enable real-time monitoring of critical infrastructure for potential breaches or operational anomalies
    - Implement AI-powered chatbots to offer 24/7 support to citizens for queries related to city services
    - Partner and collaborate with city departments to implement a unified citizen service portal to provide residents with a one-stop platform for accessing city services
    - Partner with city departments to identify further opportunities for process automation

Expenditures by Fund

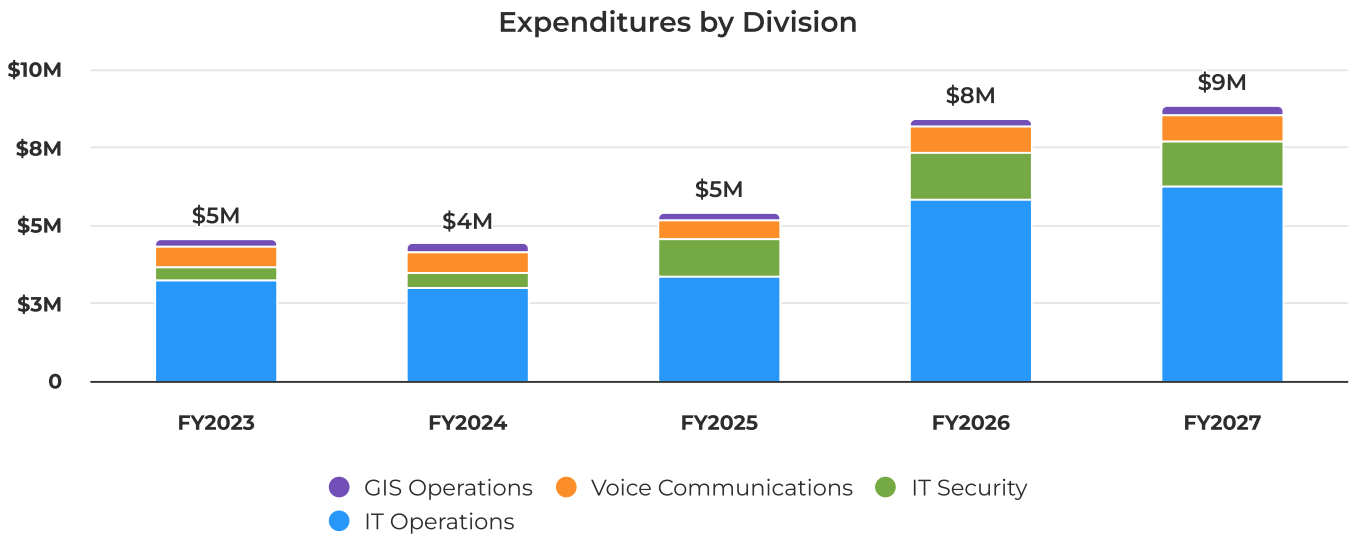


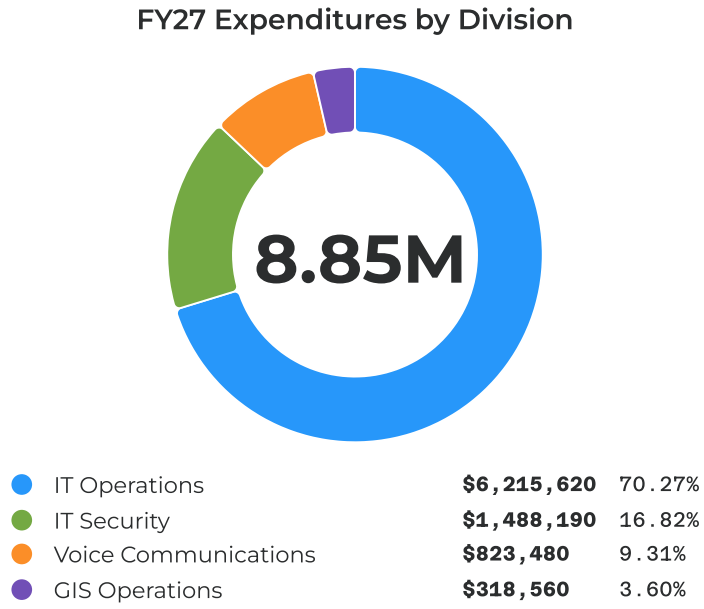


Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$4,562,635	$4,417,321	$5,417,146	$8,431,110	$8,845,850	4.92%
Total Expenditures	**$4,562,635**	**$4,417,321**	**$5,417,146**	**$8,431,110**	**$8,845,850**	**4.92%**

Expenditures by Division

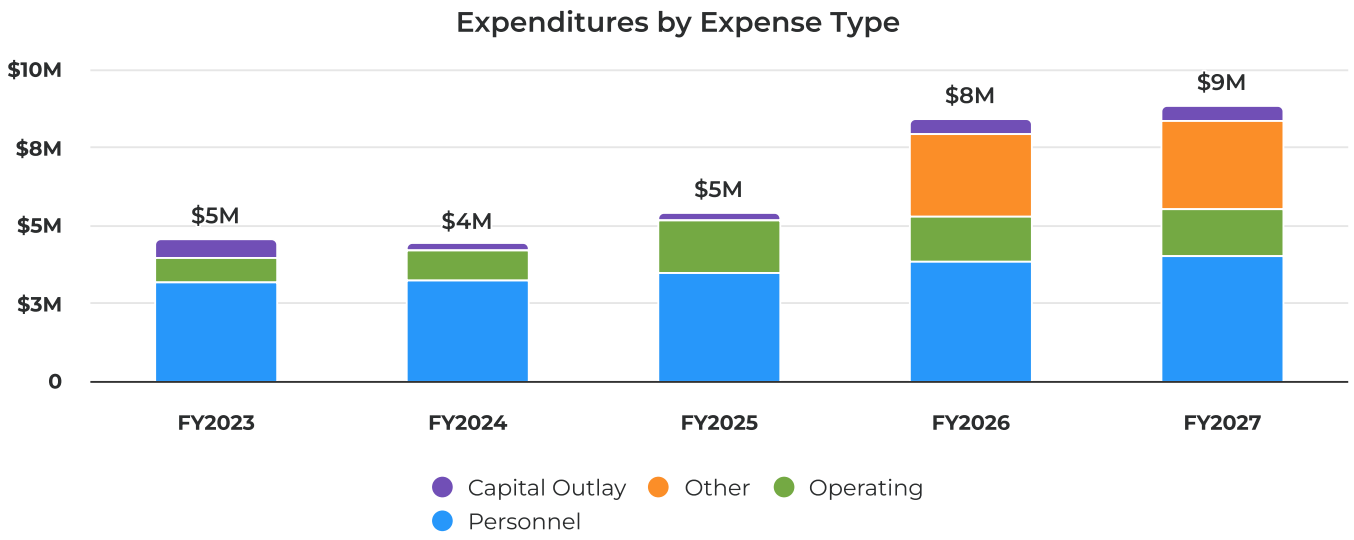


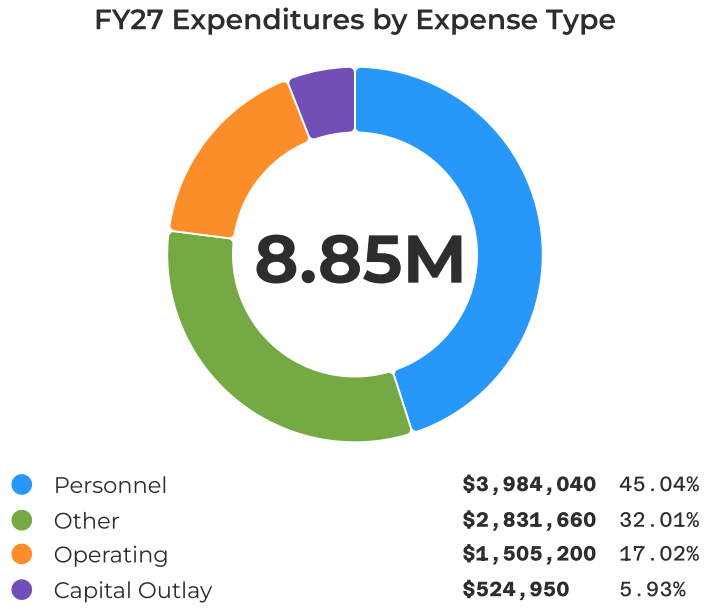


Expenditures by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
GIS Operations	$264,197	$280,481	$293,331	$296,460	$318,560	7.45%
IT Operations	$3,226,085	$2,990,705	$3,313,690	$5,817,800	$6,215,620	6.84%
IT Security	$420,026	$465,945	$1,238,748	$1,518,950	$1,488,190	-2.03%
Voice Communications	$652,327	$680,190	$571,377	$797,900	$823,480	3.21%
Total Expenditures	**$4,562,635**	**$4,417,321**	**$5,417,146**	**$8,431,110**	**$8,845,850**	**4.92%**

Expenditures by Expense Type





Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$3,138,688	$3,252,470	$3,470,935	$3,843,090	$3,984,040	3.67%
Operating	$799,779	$940,150	$1,668,297	$1,447,580	$1,505,200	3.98%
Capital Outlay	$624,168	$224,701	$277,914	$498,720	$524,950	5.26%
Other	-	-	-	$2,641,720	$2,831,660	7.19%
Total Expenditures	**$4,562,635**	**$4,417,321**	**$5,417,146**	**$8,431,110**	**$8,845,850**	**4.92%**

Significant Changes from FY 2026 to FY 2027:

Capital Outlay costs increased in the IT Operations Division by $26,230 for computer hardware replacements.

Other costs increased in the IT Operations Division by $263,500, including $50,000 for a new device management solution and $213,500 due to virtualization, timekeeping, and productivity software contract cost increases, and in the GIS Operations Division by $16,220 due to $14,750 for additional cloud storage, and software contract increases of

$1,470. This was partially offset by other cost decreases of $48,650 in the Voice Communications Division, and $41,130 in the IT Security Division, due to software maintenance cost decreases.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
GIS Operations	1.0	1.0	1.0	1.0	1.0	-
IT Operations	15.0	15.0	16.0	16.0	16.0	-
IT Security	3.0	2.0	3.0	3.0	3.0	-
Voice Communications	1.0	1.0	1.0	1.0	1.0	-
Regular Subtotal	**20.0**	**19.0**	**21.0**	**21.0**	**21.0**	**-**
Temporary						
GIS Operations	-	-	-	-	-	-
IT Operations	-	-	-	-	-	-
IT Security	-	-	-	-	-	-
Voice Communications	-	-	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**	**-**	**-**
Department Total	**20.0**	**19.0**	**21.0**	**21.0**	**21.0**	**-**

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

IT Operations Division

The IT Operations Division has primary responsibility for the set up and maintenance of the city's computers, networks, and hardware. Division staff provide help desk services to city departments, in addition to performing scheduled and emergency maintenance on city servers, switches, and other critical hardware. IT Operations staff also develop custom application solutions to specific issues and serve in a project management role for large-scale information technology projects. This Division manages the information technology projects in the General Government program area of the CIP.

Performance Measures and Short Term Objectives

Goal: Provide the city with effective, in-house system administration and custom business solutions
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of time the following systems are available for use during normal operating hours: (Target: 99.9% availability)	99.9%	99.9%	99.9%	99.9%
Financial System	99.9%	99.9%	99.9%	99.9%
HR System	99.9%	99.9%	99.9%	99.9%
Employee timekeeping system	99.9%	99.9%	99.9%	99.9%
Email/collaboration application and servers	99.9%	99.9%	99.9%	99.9%
Permitting system	99.9%	99.9%	99.9%	99.9%

Short Term Objectives	Planned Completion
Implement HR benefits management system	Q2 FY 2027
Upgrade the timekeeping system	Q3 FY 2027
Implement expanded features for Procurement within the city's ERP	Q4 FY 2027
Implement the city's enterprise asset management (EAM) and customer relationship management (CRM) systems	Q4 FY 2027

Goal: Provide the city with stable, expandable, energy-efficient IT infrastructure
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Citywide network uptime (Target: 99.9%)	99.9%	99.9%	99.9%	99.9%
Percent of PCs replaced annually (Target: 25%)	25%	30%	25%	25%
Number of IT infrastructure devices (i.e., physical and virtual servers, routers, switches, etc.) supported per Infrastructure team FTE	232	186*	275	313

**The decrease in FY 2025 is due to separating security devices and moving some devices to the IT Security Division.*

Short Term Objectives	Planned Completion
Complete folder redirection removal project for all departments' users	Q2 FY 2027
Continue to implement mobile-first strategy	Q4 FY 2027
Improve cross-system interfaces to boost automation and streamline operations	Q4 FY 2027

Goal: Provide city staff with competent, courteous, and timely IT hardware and software support
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of user endpoints/hardware devices (i.e., desktops, laptops, tablets, etc.) supported per End User Support team FTE	252	204	203	195
Number of help desk tickets addressed	2,601	3,854	2,800	4,600

Short Term Objectives	Planned Completion
Enhance IT helpdesk portal with automated assistance	Q1 FY 2027
Standardize hardware and software setups to improve support consistency	Q2 FY 2027
Modernize file storage by expanding OneDrive and SharePoint	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
IT Operations	$3,226,085	$2,990,705	$3,313,690	$5,817,800	$6,215,620	6.84%
Total Expenditures	**$3,226,085**	**$2,990,705**	**$3,313,690**	**$5,817,800**	**$6,215,620**	**6.84%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$2,467,731	$2,616,022	$2,749,918	$2,960,520	$3,020,790	2.04%
Operating	$140,101	$169,203	$285,858	$911,340	$959,160	5.25%
Capital Outlay	$618,253	$205,480	$277,914	$498,720	$524,950	5.26%
Other	-	-	-	$1,447,220	$1,710,720	18.21%
Total Expenditures	**$3,226,085**	**$2,990,705**	**$3,313,690**	**$5,817,800**	**$6,215,620**	**6.84%**

Significant Changes from FY 2026 to FY 2027:

Operating costs increased by $70,000 due to the year two costs of the CCTV security camera replacement project, and were partially offset by decreases of $6,810 in internet costs and $15,370 in professional development.

Capital Outlay costs increased by $26,230 for computer hardware replacements.

Other costs increased in the IT Operations Division by $263,500, including $50,000 for a new device management solution and $213,500 due to virtualization, timekeeping, and productivity software contract cost increases.

GIS Operations Division

The GIS Operations Division manages the overall infrastructure of the city's Geographic Information System (GIS). This Division's primary purpose is to provide GIS technology access and technical support to all employees who use this tool to perform their work more efficiently. In addition, the GIS Operations Division provides public access to selected GIS data through the city's website.

Performance Measures and Short Term Objectives

Goal: Provide city staff and the public with technologies for storing, mapping, and analyzing geospatial data to support and enhance information communication, operations, planning, and decision making
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of GIS help and production requests	48	49	50	55
GIS website uptime (Target: 99.7%)	99.9%	99.9%	≥ 99.7%	≥ 99.7%

Short Term Objectives	Planned Completion
Implement Utility Network in GIS	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
GIS Operations	$264,197	$280,481	$293,331	$296,460	$318,560	7.45%
Total Expenditures	**$264,197**	**$280,481**	**$293,331**	**$296,460**	**$318,560**	**7.45%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$190,680	$202,302	$216,350	$214,470	$220,350	2.74%
Operating	$73,517	$78,179	$76,981	$1,710	$1,710	-
Other	-	-	-	$80,280	$96,500	20.20%
Total Expenditures	**$264,197**	**$280,481**	**$293,331**	**$296,460**	**$318,560**	**7.45%**

Significant Changes from FY 2026 to FY 2027:

The other category costs increased by $14,750 for additional cloud storage, and software contract increases of $1,470.

IT Security Division

The IT Security Division manages the city's IT security infrastructure. The Division's primary purpose is to identify cybersecurity threats and implement security measures to protect the city's computer systems, network, and data. The IT Security Division also manages the information technology security projects in the CIP that are not otherwise assigned to the IT Operations Division.

Performance Measures and Short Term Objectives

Goal: Provide city staff with a secure network and system infrastructure
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Firewall uptime (Target: ≥ 99.7%)	99.8%	100%	≥ 99.7%	≥ 99.7%
Threat intelligence uptime (Target: ≥ 99.7%)	99.8%	100%	≥ 99.7%	≥ 99.7%
Wi-Fi uptime (Target: ≥ 99.7%)*	99.9%	99.9%	99.9%	≥ 99.7%
Number of IT Security Devices Managed (Firewalls, Cameras, APs, Appliances, etc.)**	-	-	-	400

**This performance measure was previously in the IT Operations division.*

***This is a new performance measure for FY 2027.*

Short Term Objectives	Planned Completion
Increase visibility into and ability to mitigate cybersecurity threats via implementation of a vulnerability management tool	Q2 FY 2027
Enhance community security by implementing phase 2 of the CCTV project	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
IT Security	$420,026	$465,945	$1,238,748	$1,518,950	$1,488,190	-2.03%
Total Expenditures	**$420,026**	**$465,945**	**$1,238,748**	**$1,518,950**	**$1,488,190**	**-2.03%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$354,746	$301,853	$442,282	$559,700	$572,630	2.31%
Operating	$65,280	$164,092	$796,466	$75,910	$73,350	-3.37%
Other	-	-	-	$883,340	$842,210	-4.66%
Total Expenditures	**$420,026**	**$465,945**	**$1,238,748**	**$1,518,950**	**$1,488,190**	**-2.03%**

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Voice Communications Division

The Voice Communications Division manages the city's telecommunication systems, including desk phones, voicemail, video conferencing, E-Fax, internet cloud phones, pay phones, and the VoIP network.

Performance Measures and Short Term Objectives

Goal: Provide a reliable, collaboration-facilitating communications infrastructure
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of voice communications devices supported (i.e. VOIP telephones, cell phones, analog devices, etc.)	647	632	660	675
Number of voice and information mailboxes supported	677	689	681	711
Number of telephone data circuits supported	6	6	6	6
Voice network uptime (Target: 99.9%)	99.9%	99.9%	99.9%	99.9%
Voicemail system uptime (Target: 99.9%)	99.9%	99.9%	99.9%	99.9%
Desk Phone device failure rate (failures / total phones) (Target: ≤ 1.0%)	3.3%	3.2%	1.0%	1.5%

Short Term Objectives	Planned Completion
Complete call manager server certificate renewals	Q1 FY 2027
Complete call manager system upgrades	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Voice Communications	$652,327	$680,190	$571,377	$797,900	$823,480	3.21%
Total Expenditures	**$652,327**	**$680,190**	**$571,377**	**$797,900**	**$823,480**	**3.21%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$125,531	$132,293	$62,385	$108,400	$170,270	57.08%
Operating	$520,881	$528,676	$508,992	$458,620	$470,980	2.70%
Capital Outlay	$5,915	$19,221	-	-	-	-
Other	-	-	-	$230,880	$182,230	-21.07%
Total Expenditures	**$652,327**	**$680,190**	**$571,377**	**$797,900**	**$823,480**	**3.21%**

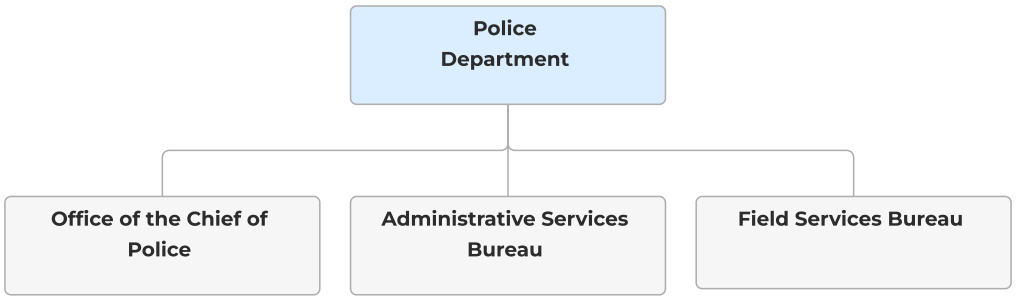
Significant Changes from FY 2026 to FY 2027:

The other category decreased by $48,650 due to software maintenance cost decreases.

Police Department

In collaboration with our community stakeholders, the Police Department protects and promotes community safety and resiliency, ensures the safe and orderly movement of traffic, and seeks solutions to problems that create fear or harm the quality of life in Rockville.

The Rockville City Police Department (RCPD) protects lives and property and promotes community safety. It is responsible for preserving peace, ensuring safe and orderly movement of traffic, and providing the community with an overall sense of security. The Department continues to be in full compliance with national standards of professional excellence and is recognized nationally as a model practitioner of community policing. The Governor's Office of Crime Control and Prevention consistently recognizes the Department for its traffic safety and overall crime prevention programs.



Fiscal Year 2026 Accomplishments

- Hosted internationally renowned speaker Paul Butler for a comprehensive, one-day leadership and motivational training seminar
- Deployed the Department's newly upgraded mobile and portable radios, which were funded by a $1 million federal earmark
- The Department promoted four personnel to Sergeant, two to Lieutenant, one to Major, and also welcomed a new Deputy Chief
- Added a second team to the K-9 Unit with the addition of Dare, the Department's first bloodhound
- Showcased the Department's new brand, including a redesigned police badge and bold, modern vehicle graphics, in a promotional video arranged by the International Association of Chiefs of Police (IACP) in advance of the October 2025 IACP Annual Conference and Exposition in Denver, CO
- During the 36th Annual Rockville Public Safety Awards, thirteen police officers and one professional staff member were recognized for their outstanding service and dedication
- Throughout the year, RCPD hosted a wide range of community-policing events across the city, including Coffee with a Cop, Boo-Vie Night, National Drug Take-Back Day, National Night Out, the RCPD Open House, and the first annual Neighborhood Safety Day
- The Department added and filled new civilian positions and appointed new command staff roles designed to strengthen leadership, enhance accountability, and inspire organizational growth
- RCPD hosted its fourth Gun Buyback event at RedGate Park in partnership with the Montgomery County State's Attorney's Office, providing gift cards to community members who turned in unwanted firearms. The event successfully collected over 300 firearms, which were later destroyed
- Completed comprehensive updates to many Department policies and procedures to align with best practices and operational needs
- Thanks to a strong recruitment initiative, the Department successfully recovered from a police officer staffing shortage, filling nearly all open positions
- Officers consistently fulfilled all State-mandated Maryland Police Training requirements, completing annual firearms qualifications, Emergency Vehicle Operator training, and Crisis Intervention training
- Purchased replacement duty weapons with red dot lights in accordance with best practices and County training requirements
- To view a more comprehensive look at the Department's accomplishments for the most recent year, see the RCPD Annual Report on the city's website: www.rockvillemd.gov/Police

Police Department Fiscal Year 2027 Outlook

Recruitment, Retention, and Expansion of Specialized Capabilities and Opportunities

The Rockville City Police Department has undertaken extensive recruitment efforts in recent years which have resulted in filling nearly all authorized sworn positions. From mid-FY 2025 through mid-FY 2026, the Department hired 18 new police officers. This recruitment initiative has included in-person outreach, social media campaigns, collaboration with the Department of Communications and Community Engagement on marketing efforts, and the production of a recruitment film showcasing the Department at the International Chiefs of Police Association Annual Conference in Denver, CO.



Potential Police Officer recruits undergo a physical fitness test.

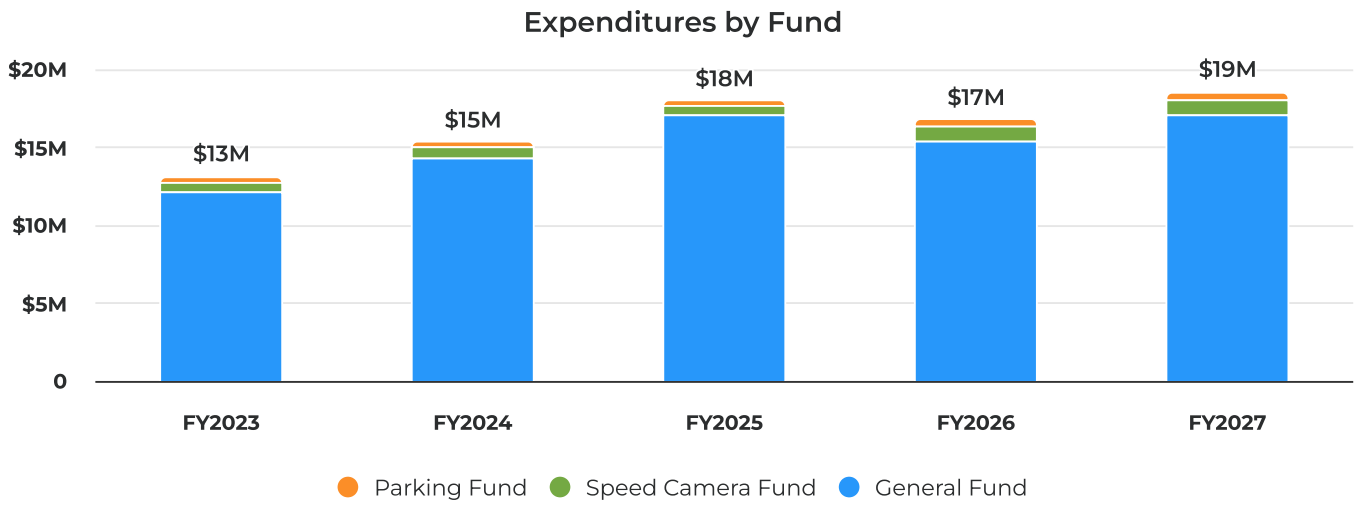
In an effort to strengthen crime reduction and offer meaningful career development opportunities for sworn personnel, the Department has expanded its specialized teams. FY 2027 will be the first full year of a fully restored K9 Unit, including the Department's first bloodhound, dedicated to locating missing children and other vulnerable individuals. With a fully staffed force, the Traffic Unit as well as a plainclothes Investigations Unit will also be restored. The Traffic Unit will allow the Department to concentrate efforts on improving traffic safety and reducing crashes, while the plainclothes Investigations Unit will target crime trends in neighborhoods and commercial areas, focusing on quality-of-life crimes and narcotics complaints. In addition, with added supervisory support a new Street Crimes Unit will be created and deployed. These specialized teams will enhance public safety while also supporting retention efforts through specialized training and opportunities.

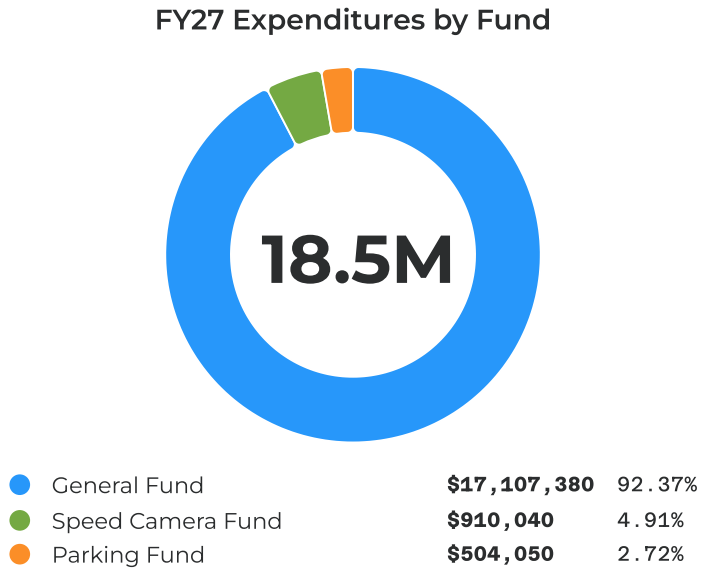
Community Engagement

The Department will continue to actively engage with residents and visitors throughout the City of Rockville whenever possible. These engagement opportunities will include National Night Out, the annual Open House, the fall Boo-Vie Night event, and Neighborhood Safety Day, among others. In the coming year, the Department plans to expand Neighborhood Safety Day into a larger, more impactful event. The Department also plans to expand engagement efforts in local schools by assigning a Community Engagement Officer to Rockville High School, which will ensure all high schools within the city have regular, dedicated engagement with RCPD.

Additionally, the Department has restructured the Community Police Academy, which will be offered to residents in the coming year. The Community Police Academy is a multi-week program designed to provide participants with a hands-on understanding of law enforcement. Residents will experience mock police training, learn about the challenges of policing, and participate in practical exercises. The course will also feature presentations from various sections of the Department, offering an in-depth view of police operations and community safety efforts.

Expenditures by Fund

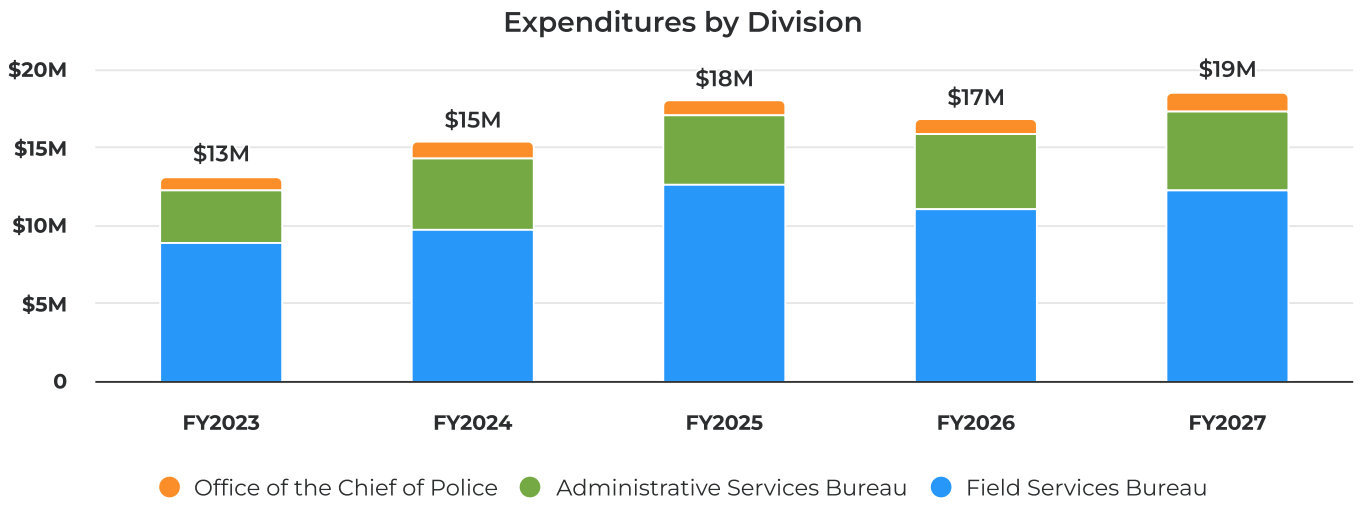


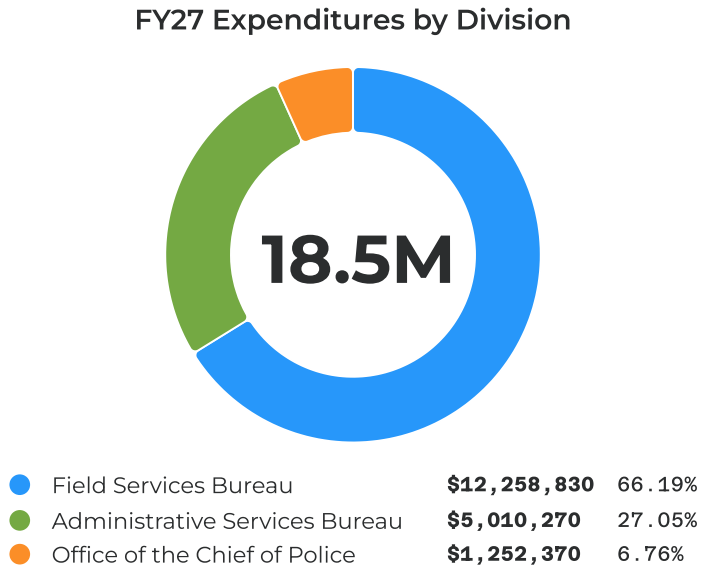


Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$12,056,572	$14,280,399	$16,991,885	$15,409,800	$17,107,380	11.02%
Parking Fund	$386,335	$399,173	$397,549	$443,020	$504,050	13.78%
Speed Camera Fund	$661,098	$668,868	$616,653	$903,040	$910,040	0.78%
Total Expenditures	**$13,104,005**	**$15,348,440**	**$18,006,087**	**$16,755,860**	**$18,521,470**	**10.54%**

Expenditures by Division

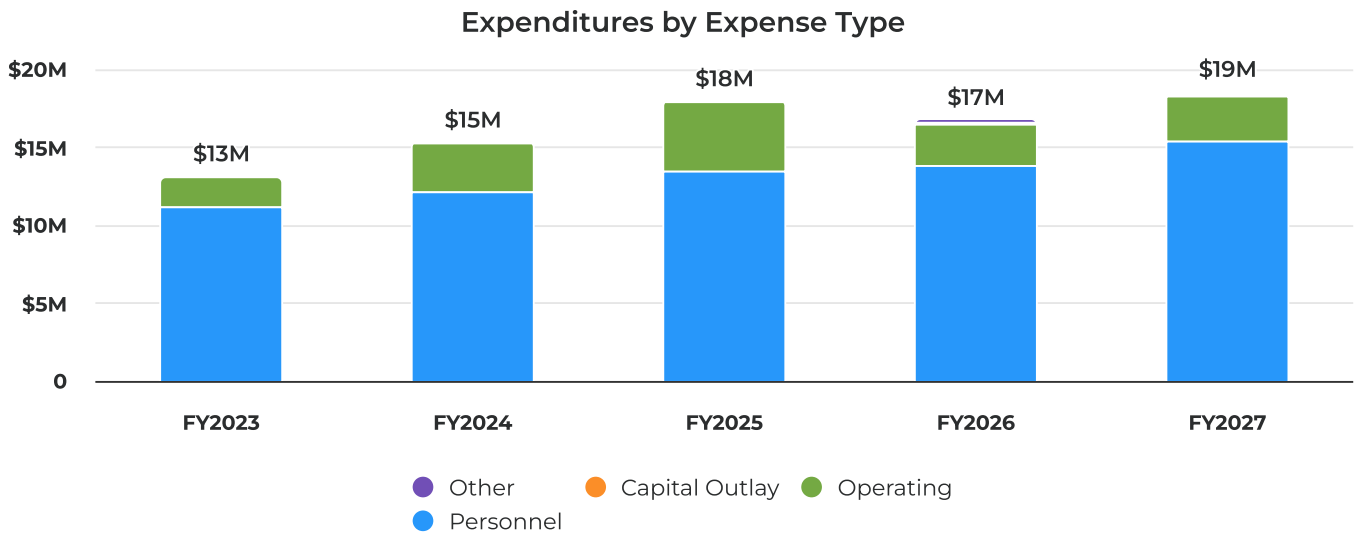


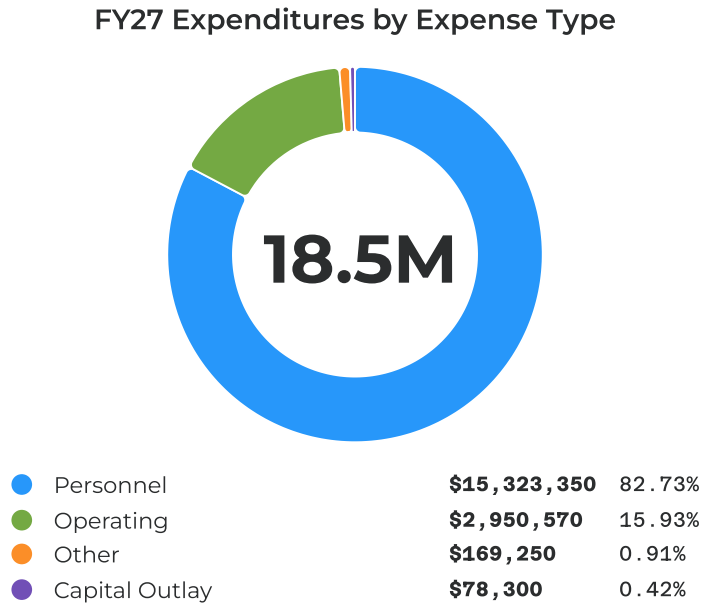


Expenditures by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Administrative Services Bureau	$3,346,900	$4,484,443	$4,475,848	$4,734,660	$5,010,270	5.82%
Field Services Bureau	$8,886,164	$9,740,181	$12,603,911	$11,072,220	$12,258,830	10.72%
Office of the Chief of Police	$870,941	$1,123,816	$926,328	$948,980	$1,252,370	31.97%
Total Expenditures	**$13,104,005**	**$15,348,440**	**$18,006,087**	**$16,755,860**	**$18,521,470**	**10.54%**

Expenditures by Expense Type





Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$11,100,168	$12,140,225	$13,440,911	$13,783,690	$15,323,350	11.17%
Operating	$1,929,002	$3,050,183	$4,480,725	$2,715,590	$2,950,570	8.65%
Capital Outlay	$74,835	$147,701	$74,130	$58,300	$78,300	34.31%
Other	-	$10,331	$10,321	$198,280	$169,250	-14.64%
Total Expenditures	**$13,104,005**	**$15,348,440**	**$18,006,087**	**$16,755,860**	**$18,521,470**	**10.54%**

Significant Changes from FY 2026 to FY 2027:

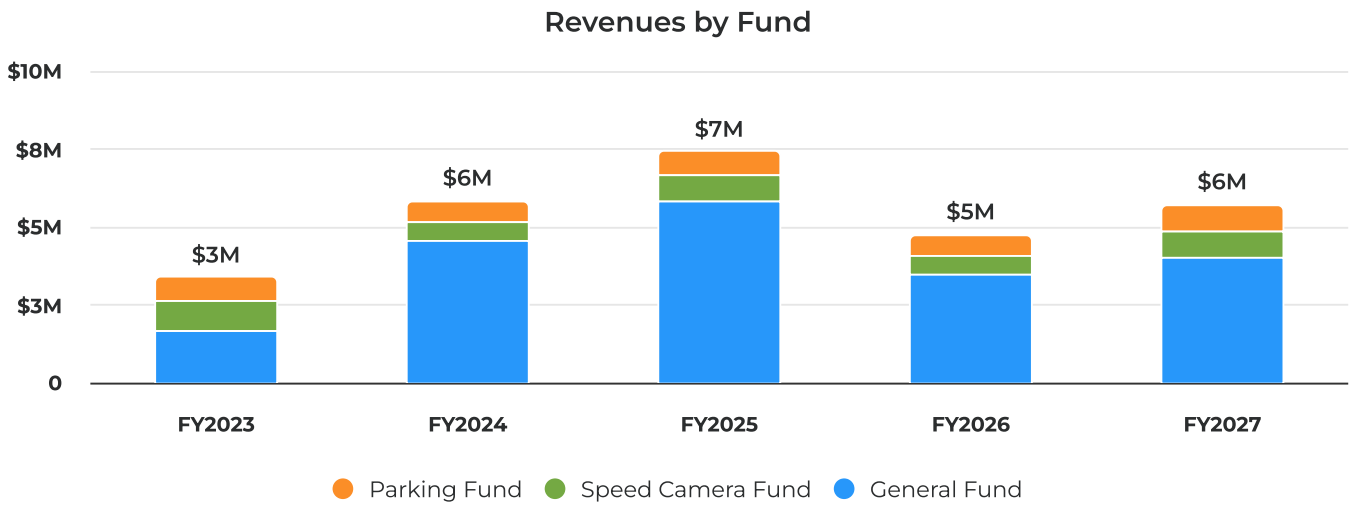
Personnel funding increased due to the inclusion of funding for 2.0 FTE Police Officers and a new 1.0 FTE Police Sergeant in the Field Services Bureau, and the transfer of a 1.0 FTE Emergency Manager from the City Manager's Office to the Office of the Chief of Police. Additionally, Field Services Bureau overtime funding increased by $58,400 to support an increase in on-call pay, and by $200,000 for community support overtime, which is fully offset by an equal increase in community support revenue.

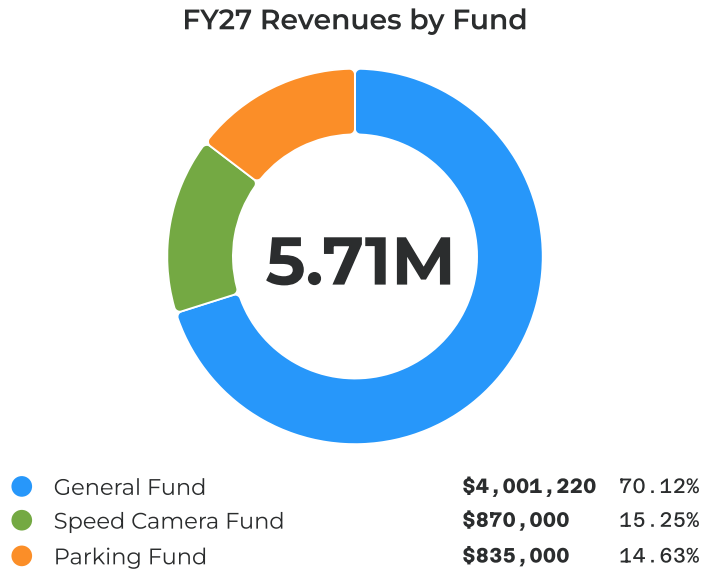
Operating costs increased due to funding added to support the new positions in the Field Services Bureau; a transfer of citywide emergency management funding from the City Manager's Office in the Office of the Chief of Police; and adjustments to redlight camera processing payments and credit card fees in the Administrative Services Bureau. These increases were partially offset by a reduction of $136,000 in the Office of the Chief of Police enabled by the shift from a single County mental health specialist to the 24/7 support of the County's crisis support team.

Capital outlay increased by $20,000 for one-time equipment funding related to the new positions in the Field Services Bureau.

Other costs decreased by $29,030 primarily due to the reprioritization of software needs in the Field Services Bureau.

Revenues by Fund

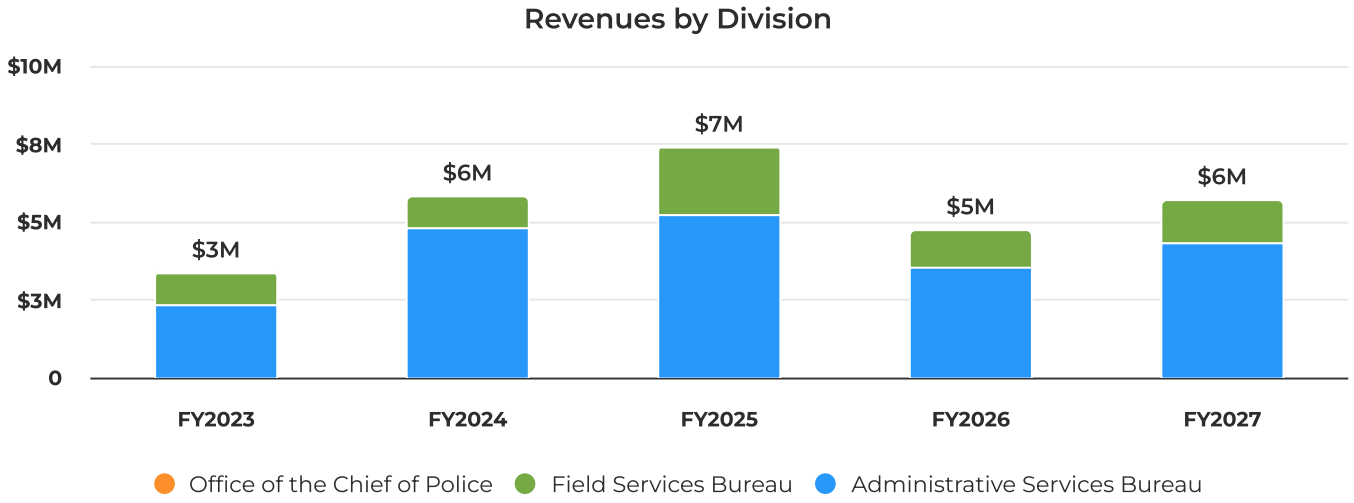


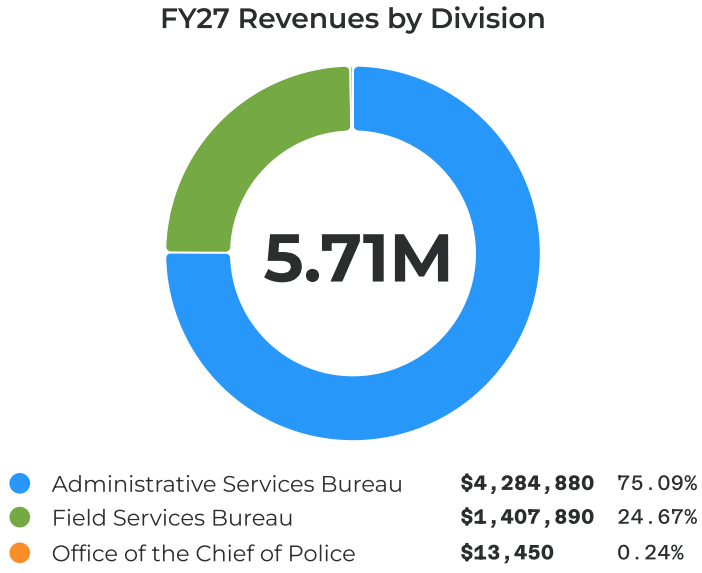


Revenues by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$1,678,777	$4,538,159	$5,797,909	$3,441,220	$4,001,220	16.27%
Parking Fund	$773,331	$687,383	$763,745	$709,000	$835,000	17.77%
Speed Camera Fund	$938,159	$588,353	$865,140	$600,000	$870,000	45.00%
Total Revenues	**$3,390,267**	**$5,813,895**	**$7,426,794**	**$4,750,220**	**$5,706,220**	**20.13%**

Revenues by Division

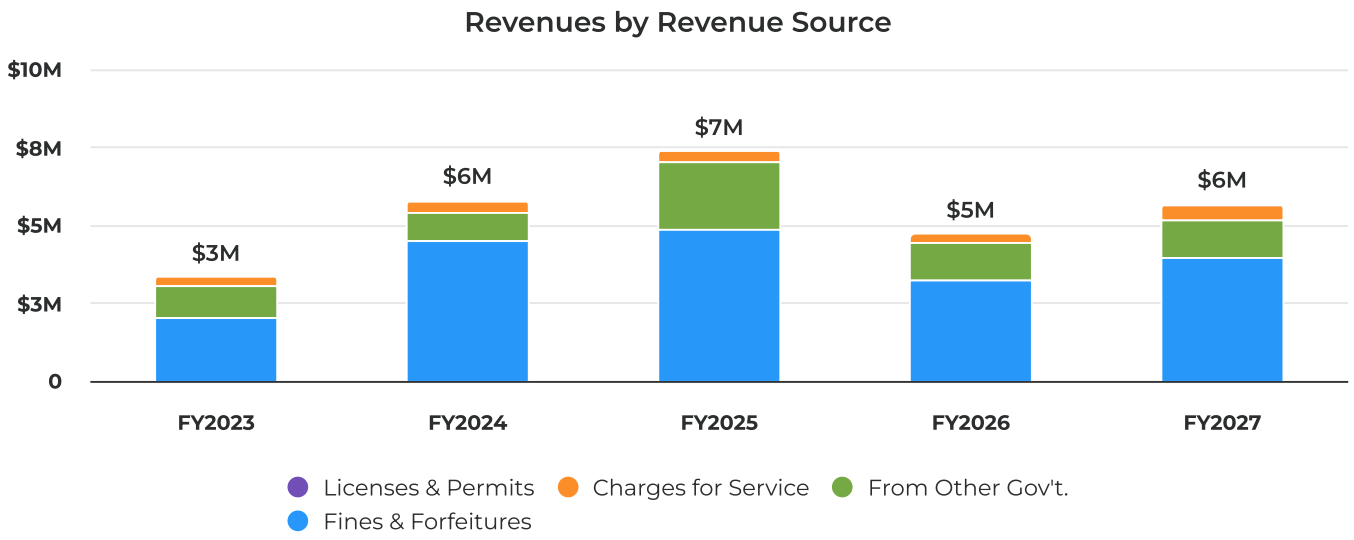


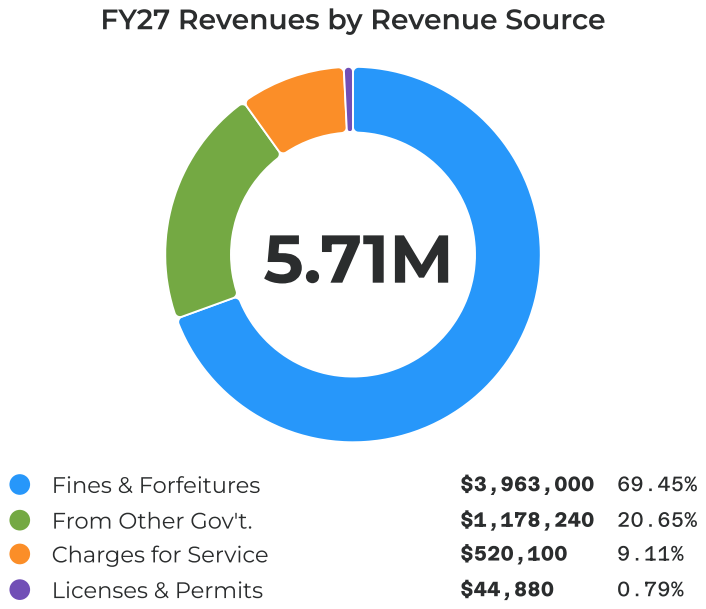


Revenues by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Administrative Services Bureau	$2,348,836	$4,818,160	$5,194,555	$3,528,880	$4,284,880	21.42%
Field Services Bureau	$968,238	$973,150	$2,185,563	$1,207,890	$1,407,890	16.56%
Office of the Chief of Police	$73,193	$22,585	$46,676	$13,450	$13,450	-
Total Revenues	**$3,390,267**	**$5,813,895**	**$7,426,794**	**$4,750,220**	**$5,706,220**	**20.13%**

Revenues by Revenue Source





Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Charges for Service	$315,501	$346,548	$354,889	$294,100	$520,100	76.84%
Licenses & Permits	$59,884	$50,644	$45,590	$44,880	$44,880	-
Fines & Forfeitures	$2,008,565	$4,487,998	$4,876,671	$3,233,000	$3,963,000	22.58%
From Other Gov't.	$1,006,317	$928,705	$2,149,644	$1,178,240	$1,178,240	-
Total Revenues	**$3,390,267**	**$5,813,895**	**$7,426,794**	**$4,750,220**	**$5,706,220**	**20.13%**

Significant Changes from FY 2026 to FY 2027:

Charges for Service category revenue increased by $26,000 in the Administrative Services Bureau to align parking meter revenue and parking permits with current estimates, and by $200,000 in Field Services Bureau community support revenue due to increased use of off-duty officers by a local business. Community support revenue directly supports Field Services Bureau overtime. Fines & Forfeitures revenue increased by $730,000 in the Administrative

Services Bureau to align redlight camera ($360,000), parking meter ($100,000), and speed camera ($270,000) violation revenue with current estimates.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
Administrative Services Bureau	24.0	24.0	24.0	26.0	26.0	-
Field Services Bureau	63.0	63.0	69.0	69.0	72.0	4.3%
Office of the Chief of Police	5.0	4.0	4.0	4.0	5.0	25.0%
Regular Subtotal	**92.0**	**91.0**	**97.0**	**99.0**	**103.0**	**4.0%**
Temporary						
Administrative Services Bureau	-	-	-	-	-	-
Field Services Bureau	-	-	-	-	-	-
Office of the Chief of Police	-	-	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**	**-**	**-**
Department Total	**92.0**	**91.0**	**97.0**	**99.0**	**103.0**	**4.0%**

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

In the Field Services Bureau, 2.0 FTE Police Officer overfill positions were authorized for hire in late FY 2025, after the adoption of the FY 2026 budget. These two FTEs have been converted to permanent positions for the FY 2027 budget, and a 1.0 FTE Police Sergeant position has been added. In the Office of the Chief of Police, a 1.0 FTE Emergency Manager was transferred from the City Manager's Office during FY 2026.

Administrative Services Bureau

The Administrative Services Bureau provides the Department with proper communications technology to ensure officer safety. This Bureau supports the technical services needed to allow employees to perform their duties in an efficient and effective manner. Administrative functions include public safety communications, monitoring of the citywide alarm system, records retention, fiscal management, property/evidence control, warrant control, neighborhood services, photo enforcement, parking enforcement, and accreditation.

Performance Measures and Short Term Objectives

Goal: Provide efficient and effective communication between sworn personnel and residents
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Average response time for non-priority calls for service from time dispatched to arrival on the scene (Target: ≤ 12 minutes, actuals reported in mm:ss)	11:43	12:43	≤ 12 minutes	≤ 12 minutes
Average response time for priority calls for service from time dispatched to arrival on the scene (Target: ≤ 6 minutes, actuals reported in mm:ss)	5:52	6:29	≤ 6 minutes	≤ 6 minutes

Goal: Maintain found, recovered, or evidentiary property in accordance with federal, State, and local statues
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent compliance with property/evidence records on all property and evidence inspections (Target: 100%)	100%	100%	100%	100%
Percent of property/evidence items processed within three business days of receipt (Target: 100%)	100%	100%	100%	100%

Goal: Meet and maintain compliance with all applicable national police accreditation standards
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent compliance with all applicable national accreditation standards mandated by the Commission on Accreditation for Law Enforcement Agencies (CALEA) (Target: 100%)	100%	100%	100%	100%

Goal: Promote public health and safety through enforcement of city animal regulations
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of and actual percent change in animal control calls for service	1,780 -10%	2,279 +28%	2,100	2,200
Number of and actual percent change in animal licenses issued	1,497 -22%	1,622 +8%	1,600	1,600

Goal: Enforce parking regulations consistently to promote turnover and allow more people to park
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of and actual percent change in parking citations issued	7,207 -21%	8,248 +14%	8,000	9,000

Goal: Foster an environment of safety for motorists, bicyclists, and pedestrians
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of and actual percent change in redlight camera citations*	21,763 +113%	50,385 +132%	29,000	33,800
Number of and actual percent change in speed camera citations*	8,357 -69%	24,268 +190%	15,000	21,750

**The number of redlight and speed camera citations has fluctuated in recent years. Please see the Fund Summaries section of this document for additional information.*

Short Term Objectives	Planned Completion
Establish new contract for photo enforcement services	Q2 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
ASB Management & Support	$839,499	$917,761	$845,216	$1,018,730	$1,066,710	4.71%
Neighborhood Services	$385,296	$399,877	$415,702	$465,310	$456,020	-2.00%
Parking Enforcement Services	$386,335	$399,173	$397,549	$443,020	$504,050	13.78%
Public Safety Communications / Property & Evidence	$704,356	$753,429	$880,227	$975,590	$1,009,500	3.48%
Redlight Camera	$370,316	$1,345,335	$1,320,501	$928,970	$1,063,950	14.53%
Speed Camera	$661,098	$668,868	$616,653	$903,040	$910,040	0.78%
Total Expenditures	**$3,346,900**	**$4,484,443**	**$4,475,848**	**$4,734,660**	**$5,010,270**	**5.82%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$2,305,305	$2,469,773	$2,526,732	$2,969,230	$3,080,330	3.74%
Operating	$1,033,165	$1,955,136	$1,947,298	$1,708,040	$1,872,550	9.63%
Capital Outlay	$8,430	$59,214	$1,498	$1,500	$1,500	-
Other	-	$320	$320	$55,890	$55,890	-
Total Expenditures	**$3,346,900**	**$4,484,443**	**$4,475,848**	**$4,734,660**	**$5,010,270**	**5.82%**

Significant Changes from FY 2026 to FY 2027:

Operating costs increased due to adjusting redlight camera processing payments by $128,400 to support an increase in estimated citations in the Redlight Camera Cost Center, and credit card fees by $27,850 to align with recent trends in the Parking Enforcement Services Cost Center. Additionally, $18,160 was added to the ASB Management & Support Cost Center for the city's contribution to the Metropolitan Washington Council of Governments Regional Public Safety Fund, partially offset by reductions within the Division to align with recent spending trends.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
ASB Management & Support	$2,860	$115	$90	-	-	-
Neighborhood Services	$59,884	$50,644	$45,590	$44,880	$44,880	-
Redlight Camera	$574,602	$3,491,665	$3,519,990	$2,175,000	$2,535,000	16.55%
Parking Enforcement Services	$773,331	$687,383	$763,745	$709,000	$835,000	17.77%
Speed Camera	$938,159	$588,353	$865,140	$600,000	$870,000	45.00%
Total Revenues	**$2,348,836**	**$4,818,160**	**$5,194,555**	**$3,528,880**	**$4,284,880**	**21.42%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Charges for Service	$280,419	$289,051	$278,892	$259,000	$285,000	10.04%
Licenses & Permits	$59,884	$50,644	$45,590	$44,880	$44,880	-
Fines & Forfeitures	$2,008,533	$4,478,465	$4,870,073	$3,225,000	$3,955,000	22.64%
Total Revenues	**$2,348,836**	**$4,818,160**	**$5,194,555**	**$3,528,880**	**$4,284,880**	**21.42%**

Significant Changes from FY 2026 to FY 2027:

Charges for Service category revenue increased by $26,000 to align parking meter revenue and parking permits with current estimates, Fines & Forfeitures revenue increased by $730,000 to align redlight camera ($360,000), parking meter ($100,000), and speed camera ($270,000) violation revenue with current estimates.

Field Services Bureau

The Field Services Bureau maintains public order, protects lives and property, and reduces criminal activity through its proactive patrols, investigations, and enforcement of State and city laws. The Bureau consists of two operational divisions: Patrol and Special Operations. The Patrol Division is responsible for providing primary response and preliminary investigation for police events within the city. The Special Operations Division, which includes the Criminal Investigations Unit, Community Services Unit (Community Policing Officers and Community Engagement Officers), K-9 Unit, and the Crime Analyst, works to supplement patrol by providing additional resources to investigate and reduce crime.

Performance Measures and Short Term Objectives

Goal: Protect life and property through the enforcement of State and local laws
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of and actual percent change in calls for service*	19,139 14%	26,927 +41%	26,000	28,000
Percent of calls for service in which a city police unit is the primary unit responding*	76%	83%	86%	90%
Number of traffic and pedestrian safety enforcement stops	4,809	3,289	4,000	3,700
Number of enforcement activities (citations, warnings, repair orders)	9,461	6,359	7,500	7,000

**Montgomery County reduced its police service support within the city in early FY 2024, resulting in large increases in FY 2025 and beyond.*

Short Term Objectives	Planned Completion
Increase traffic law enforcement and dedicate additional officers to traffic collision investigation	Q1 FY 2027

Goal: Identify and target criminal offenders to successfully conclude investigations of property crimes and crimes against persons
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Closure rate for crimes against persons investigated	63%	36%	65%	40%
Closure rate for property crimes investigated	35%	25%	35%	30%

Short Term Objectives	Planned Completion
Improve data collection, management, and intelligence gathering that informs the officers, detectives, and command staff with information to better understand crime patterns and crime reduction strategies	Q4 FY 2027
Enhance coordination with partner agencies and the community to improve overall investigative dispositions	Q4 FY 2027

Goal: Ensure the public is fully involved as a partner with law enforcement
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of community engagement events, activities, and details conducted	385	420	400	450

Short Term Objectives	Planned Completion
Expand RCPD presence in local schools by establishing an officer dedicated to Rockville High School	Q1 FY 2027
Resume the Department's public education program by offering the revitalized Citizen's Police Academy	Q1 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Community Services Office	$131,793	$117,532	-	-	-	-
FSB Management & Support	$1,121,615	$1,096,399	$2,601,008	$1,193,420	$1,341,130	12.38%
Patrol Operations	$6,441,601	$7,376,078	$7,847,204	$7,218,600	$8,844,410	22.52%
Special Operations	$1,191,155	$1,150,172	$2,155,699	$2,660,200	$2,073,290	-22.06%
Total Expenditures	**$8,886,164**	**$9,740,181**	**$12,603,911**	**$11,072,220**	**$12,258,830**	**10.72%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$7,985,831	$8,802,308	$10,209,948	$10,086,350	$11,134,180	10.39%
Operating	$833,928	$849,386	$2,321,331	$797,240	$945,050	18.54%
Capital Outlay	$66,405	$88,487	$72,632	$56,800	$76,800	35.21%
Other	-	-	-	$131,830	$102,800	-22.02%
Total Expenditures	**$8,886,164**	**$9,740,181**	**$12,603,911**	**$11,072,220**	**$12,258,830**	**10.72%**

Significant Changes from FY 2026 to FY 2027:

The personnel budget includes funding for 2.0 FTE Police Officers and a new 1.0 FTE Police Sergeant, as well as increases in overtime funding tied to community support ($200,000, revenue-supported), and an increase in on-call pay ($58,400). Operating and capital outlay funding increased in FSB Management & Support due to costs associated with the new positions added. Other category funding decreased in FSB Management & Support due to a reevaluation of software needs.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
FSB Management & Support	$968,238	$973,150	$2,185,563	$1,207,890	$1,407,890	16.56%
Total Revenues	**$968,238**	**$973,150**	**$2,185,563**	**$1,207,890**	**$1,407,890**	**16.56%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Charges for Service	$35,082	$57,497	$75,997	$35,100	$235,100	569.80%
Fines & Forfeitures	$32	$9,533	$6,598	$8,000	$8,000	-
From Other Gov't.	$933,124	$906,120	$2,102,968	$1,164,790	$1,164,790	-
Total Revenues	**$968,238**	**$973,150**	**$2,185,563**	**$1,207,890**	**$1,407,890**	**16.56%**

Significant Changes from FY 2026 to FY 2027:

Revenue increased in the FSB Management & Support Cost Center by $200,000 for community support revenue due to increased use of off-duty officers by a local business. Community support revenue directly supports Field Services Bureau overtime.

Office of the Chief of Police

The Office of the Chief of Police oversees and directs the Police Department in the overall pursuit of promoting public safety, protection of property, and the protection of personal liberties. The Office ensures effective management of all levels of police services provided to the community by ensuring fiscal soundness, operational effectiveness, and strong community outreach and information sharing. The Department's Office of Professional Responsibility and the Public Information Office are also coordinated within this Office. The Department participates in regional and local Homeland Security and emergency preparedness meetings, exercises, and drills to ensure the Police Department is equipped to protect Rockville residents in the event of a major emergency. The Police Department's command officials participate in nationally recognized command schools such as Northwestern University's School of Police Staff and Command and the FBI Law Enforcement Executive Development Association's Executive Leadership institute and the FBI National Academy.

Performance Measures and Short Term Objectives

Goal: Recruit and retain highly qualified applicants to enable the Rockville City Police Department to protect and promote community safety
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent vacancy rate experienced for sworn officer positions	30%	10%	1%	0%
Percent of officers employed with RCPD with three or more years of service	64%	64%	54%	66%

Short Term Objectives	Planned Completion
Review and compare RCPD salaries with other local agencies to ensure RCPD officers maintain competitive pay	Q1 FY 2027
Complete the training and transition to red dot duty weapons in accordance with best practices and County training requirements	Q2 FY 2027
Monitor the availability and response time for mental health services provided by the County	Q2 FY 2027

Goal: Ensure transparent and accountable policing policies and practices
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of meetings held with the Community Policing Advisory Board to foster and maintain a positive working relationship*	-	-	12	12

**This was a new performance measure for FY 2026.*

Goal: Ensure the city's ability to provide a coordinated, collaborative response to an emergency or disaster
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of city department/division continuity of operations plans updated in the last year (14 plans)	100%	100%	100%	100%
Percent of city department/division continuity of operations plans exercised in the last year	100%	100%	100%	100%

Short Term Objectives	Planned Completion
Officially activate the city's new Emergency Operations Center (EOC) and begin citywide training and education related to EOC operations	Q1 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Office of the Chief of Police	$870,941	$1,123,816	$926,328	$948,980	$1,252,370	31.97%
Total Expenditures	**$870,941**	**$1,123,816**	**$926,328**	**$948,980**	**$1,252,370**	**31.97%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$809,032	$868,144	$704,231	$728,110	$1,108,840	52.29%
Operating	$61,909	$245,661	$212,096	$210,310	$132,970	-36.77%
Other	-	$10,011	$10,001	$10,560	$10,560	-
Total Expenditures	**$870,941**	**$1,123,816**	**$926,328**	**$948,980**	**$1,252,370**	**31.97%**

Significant Changes from FY 2026 to FY 2027:

Personnel funding increased due to the transfer of a 1.0 FTE Emergency Manager from the City Manager's Office to the Office of the Chief of Police.

Operating costs decreased by $136,000 due to the shift from a single County mental health specialist to the 24/7 support of the County's crisis support team. This decrease was partially offset by the transfer of $59,260 related to citywide emergency management from the City Manager's Office.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Office of the Chief of Police	$73,193	$22,585	$46,676	$13,450	$13,450	-
Total Revenues	**$73,193**	**$22,585**	**$46,676**	**$13,450**	**$13,450**	**-**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
From Other Gov't.	$73,193	$22,585	$46,676	$13,450	$13,450	-
Total Revenues	**$73,193**	**$22,585**	**$46,676**	**$13,450**	**$13,450**	**-**

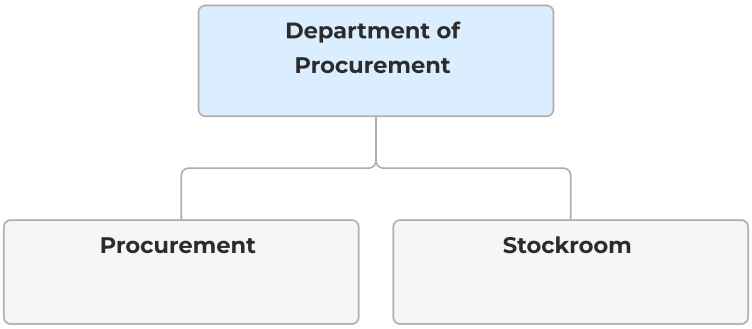
Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Department of Procurement

The Department of Procurement provides support to the city by performing the procurement function and materials management operation in a customer-focused, strategic, ethical, and transparent manner while ensuring opportunities to the city's diverse business community and complying with applicable governing laws and policies.

The Procurement Department conducts all procurement activities in an open and transparent environment, protects the integrity of the city's procurement system, maximizes the return on investment of the city's resources in fulfilling the city's public policy objectives, surpluses excess city property, and provides equitable treatment to all persons involved in procurement activities. The Department maintains the city's minority, female, disabled, and veteran (MFD-V) business outreach program, procurement card (p-card) program, and supply management training program. The Department also manages the city's stockroom, which seeks to provide supplies to all city departments while minimizing the resources invested in inventory and optimizing availability of in-demand items.



Fiscal Year 2026 Accomplishments

- Began implementation of goals within the Procurement Strategic Plan which outlines the Procurement Department's strategic goals and objectives for FY 2025 - FY 2027. As of May 2026:
  - 21% of Action items completed for Goal #1 - Be Innovative in Optimizing the Procurement Process
  - 73% of Action items completed for Goal #2 - Enhance the Customer Service Experience
  - 44% of Action items completed for Goal #3 - Facilitate the Procurement Process in a Consistent Manner
- Hosted the "Rockville Means Business" event in November 2025
- Revamped the citywide procurement training program utilizing a new automated platform for the various methods of procurement, including initial p-card training and refresher training
- Utilized temporary employee resources to assist with procurement backlog
- Partnered with the University of Maryland to obtain assistance from a Capstone student to assist with tasks associated with conducting research and benchmarking other organization's MFD-V outreach, local preference, and sustainable/green procurement programs
- Developed a survey to be used at outreach events to obtain feedback from all businesses, including MFD-V, to gain insight on potential challenges or barriers in the current process and ideas for better collaboration

Department of Procurement Fiscal Year 2027 Outlook

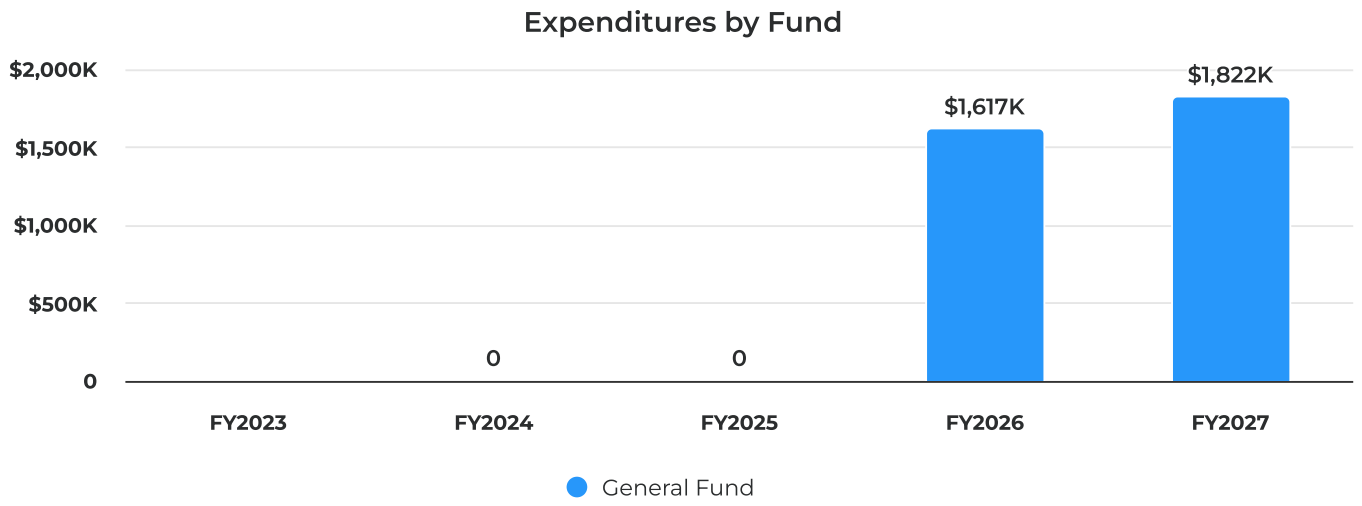
The focus for FY 2027 will be to continue to focus on implementing goals as outlined in the Procurement Strategic Plan, including:

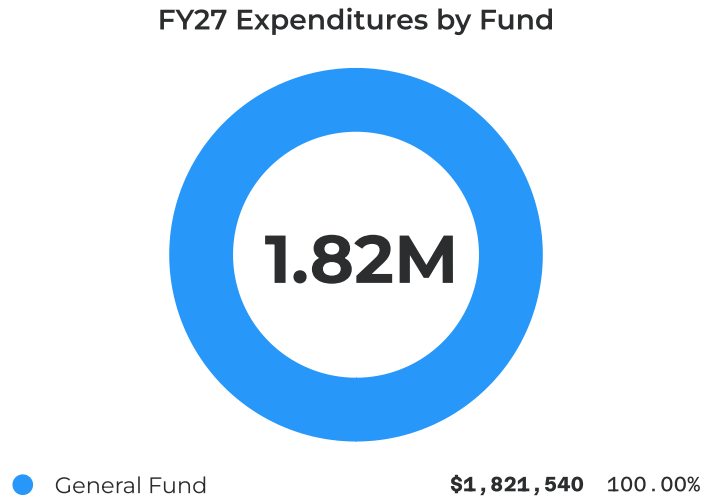
- Optimizing the procurement process,
- Enhancing the Department's customer service initiatives, and
- Improving technology and consistency in facilitating the procurement process.

In FY 2027, the Procurement Department will:

- Conduct outreach throughout the year to those interested in doing business with the city, including the annual "Rockville Means Business" event, which features information sessions and exhibits by city departments to give vendors the opportunity to interact with City of Rockville staff. In the past, event sessions have included an overview of the city's e-bidding system and vendor collaboration portal as well as an informational session from the Maryland Minority Contractors Association (MMCA) on strategies for partnering with prime contractors and obtaining financial assistance (short-term or working capital loans)
- Develop a plan based on recommendations presented to the Mayor and Council and implement programs to enhance MFD-V outreach and participation, local-preference procurement, and sustainable/green procurement
- In an effort to increase the customer satisfaction participation rate, provide more communication to solicit feedback from user departments (e.g. sending multiple reminders, extending the response period, etc.)
- Implement newly developed vendor self-service solution to streamline procurement processes for vendors
- Complete an internal review of the procurement process and begin making changes to policies and procedures, as well as establishing systems that will streamline the procurement process

Expenditures by Fund

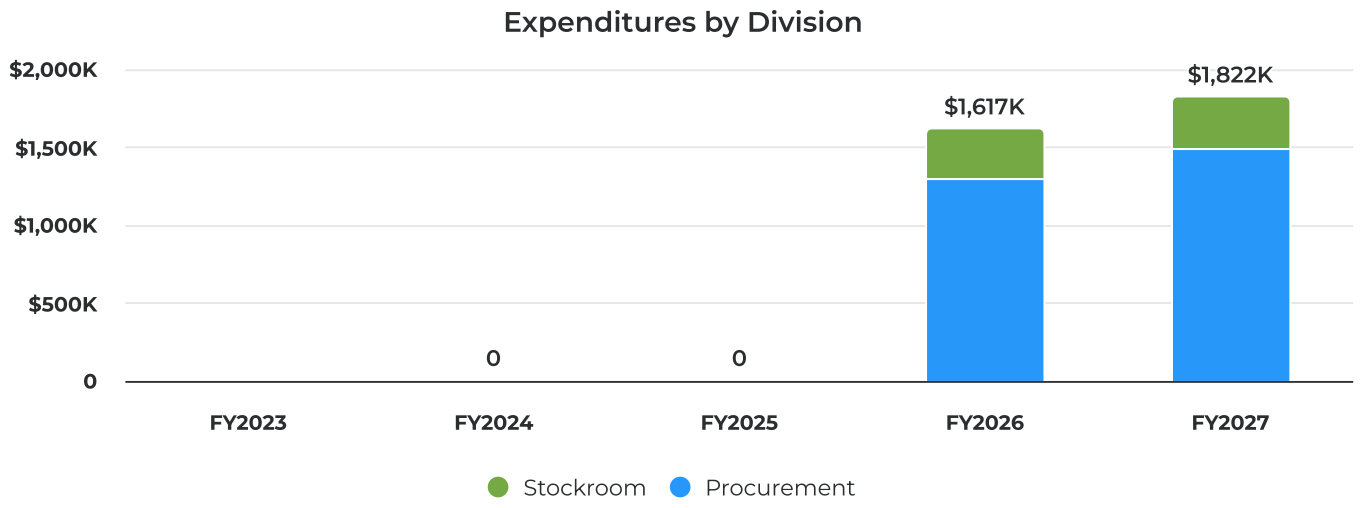


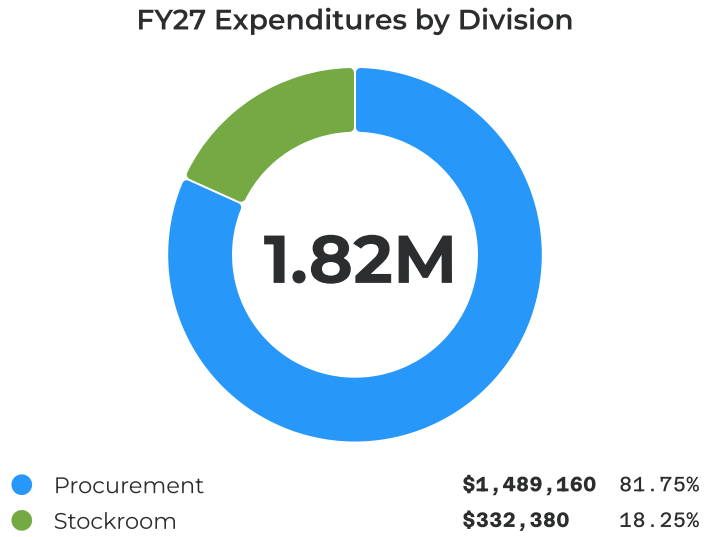


Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	-	-	-	$1,616,530	$1,821,540	12.68%
Total Expenditures	**-**	**-**	**-**	**$1,616,530**	**$1,821,540**	**12.68%**

Expenditures by Division



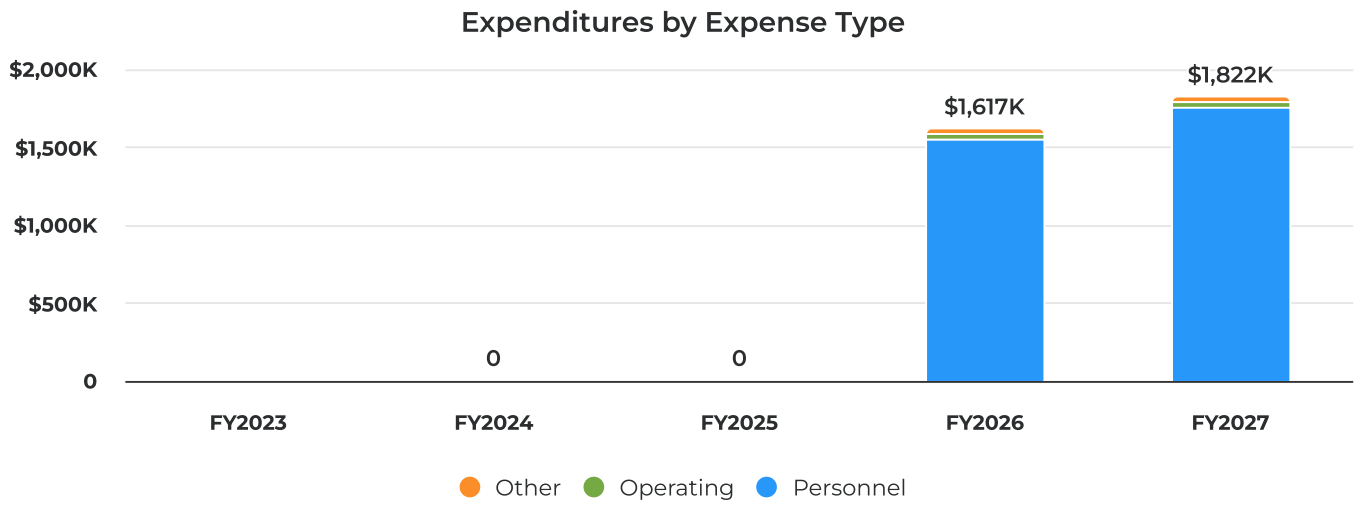


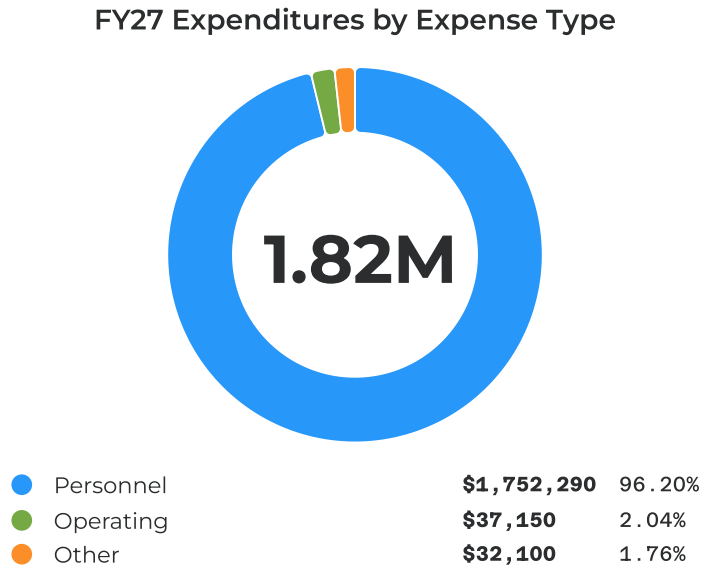
Expenditures by Division*

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Procurement	-	-	-	$1,293,070	$1,489,160	15.16%
Stockroom	-	-	-	$323,460	$332,380	2.75%
Total Expenditures	**-**	**-**	**-**	**$1,616,530**	**$1,821,540**	**12.68%**

**The Procurement Department was housed within the City Manager's Office as the Procurement Division prior to becoming a stand-alone department in FY 2026. Budget history can be found in the City Manager's Office section.*

Expenditures by Expense Type





Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	-	-	-	$1,548,740	$1,752,290	13.14%
Operating	-	-	-	$37,150	$37,150	-
Other	-	-	-	$30,640	$32,100	4.77%
Total Expenditures	**-**	**-**	**-**	**$1,616,530**	**$1,821,540**	**12.68%**

Significant Changes from FY 2026 to FY 2027:

Personnel funding increased in the Procurement Division due to the one-time addition of temporary funding for a Buyer position.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
Procurement	-	-	-	8.0	8.0	-
Stockroom	-	-	-	2.5	2.5	-
Regular Subtotal	**-**	**-**	**-**	**10.5**	**10.5**	**-**
Temporary						
Procurement	-	-	-	-	0.5	-
Stockroom	-	-	-	-	-	-
Temporary Subtotal	**-**	**-**	**-**	**-**	**0.5**	**-**
Department Total	**-**	**-**	**-**	**10.5**	**11.0**	**4.8%**

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

Temporary FTEs increased due to the one-time addition of temporary funding for a Buyer position.

Procurement Division

The Procurement Division conducts all procurement activities in an open and transparent environment, protects the integrity of the city's procurement systems, maximizes the return on investment of the city's resources in fulfilling the city's public policy objectives, surpluses excess city property, and provides equitable treatment to all persons involved in procurement activities. This Division maintains the city's minority, female, disabled, and veteran (MFD-V) business outreach program, procurement card program, and supply management training program.

Performance Measures and Short Term Objectives

Goal: Provide the City of Rockville with a high quality, transparent, and cost-effective procurement process
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of total contract value saved/avoided due to the utilization of competitive procurement (formal and informal) processes under City Code Chapter 17 (Target: >20%)	30%	27%	≥ 32%	≥ 32%
Percent of internal customers rating the procurement processes and service levels as "good" or "excellent" based on internal customer survey (Target: ≥ 75%)	72%	69%	≥ 78%	≥ 75%
Percent of total solicitations to which MFD-V vendors have responded	36%	46%	30%	35%
Of the percent of solicitations referenced above, percent that were awarded to MFD-V vendors	24%	19%	15%	15%
Percent of all procurement methods meeting the agreed-upon timeline based on the procurement processing times as outlined in the Procurement Guide	73%	98%	75%	85%

Short Term Objectives	Planned Completion
Complete updates to procurement procedures, to include electronic and automated processes for streamlining areas within the procurement process	Q3 FY 2027
Solicit customer satisfaction feedback from the business community, MFD-V vendors, and city staff through surveys	Q4 FY 2027
Successfully meet all goals within the Procurement Strategic Plan with an implementation timeframe of FY 2027	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Procurement	-	-	-	$1,293,070	$1,489,160	15.16%
Total Expenditures	**-**	**-**	**-**	**$1,293,070**	**$1,489,160**	**15.16%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	-	-	-	$1,238,050	$1,432,680	15.72%
Operating	-	-	-	$33,010	$33,010	-
Other	-	-	-	$22,010	$23,470	6.63%
Total Expenditures	**-**	**-**	**-**	**$1,293,070**	**$1,489,160**	**15.16%**

Significant Changes from FY 2026 to FY 2027:

Personnel funding increased in the Procurement Division due to the one-time addition of temporary funding for a Buyer position.

Stockroom Division

The Stockroom Division provides supplies to all city departments while minimizing the resources invested in inventory and optimizing the availability of in-demand items.

Performance Measures and Short Term Objectives

Goal: Provide the City of Rockville with a well-stocked, efficient, and cost-effective stockroom
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Average availability rate of stock items requested by city departments (Target: ≥ 95%)	99%	99%	≥ 95%	≥ 95%
Error rate between actual and system annual inventory counts (Target: ≤ 5%)				
Per stock number	1%	1%	≤ 5%	≤ 5%
Per number of items	1%	1%	≤ 5%	≤ 5%

Short Term Objectives	Planned Completion
Return to 100% stock availability	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Stockroom	-	-	-	$323,460	$332,380	2.76%
Total Expenditures	**-**	**-**	**-**	**$323,460**	**$332,380**	**2.76%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	-	-	-	$310,690	$319,610	2.87%
Operating	-	-	-	$4,140	$4,140	-
Other	-	-	-	$8,630	$8,630	-
Total Expenditures	**-**	**-**	**-**	**$323,460**	**$332,380**	**2.76%**

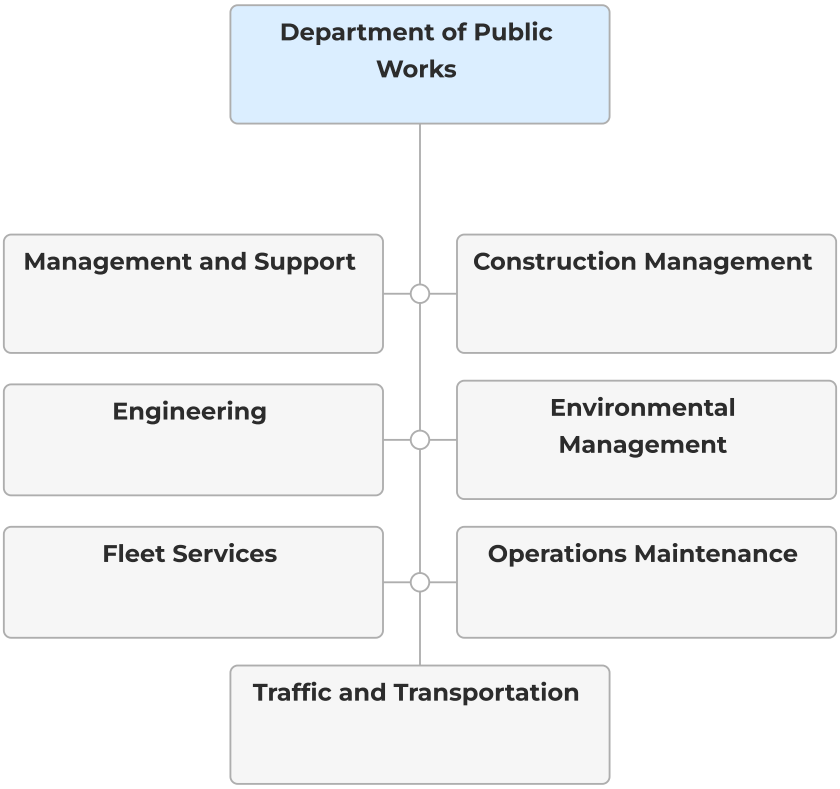
Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Department of Public Works

The Department of Public Works is dedicated to delivering engineering and operational services, utilities, and infrastructure for high quality of life, protection of health, property, infrastructure, and the environment and premium customer service.

The Department of Public Works (DPW) provides for the effective and efficient design, acquisition, construction, operation, maintenance, inspection, and renewal of the city's infrastructure to provide sustainable transportation, water, sewage disposal, stormwater management, recycling and refuse, fleet, and environmental management services.



Fiscal Year 2026 Accomplishments

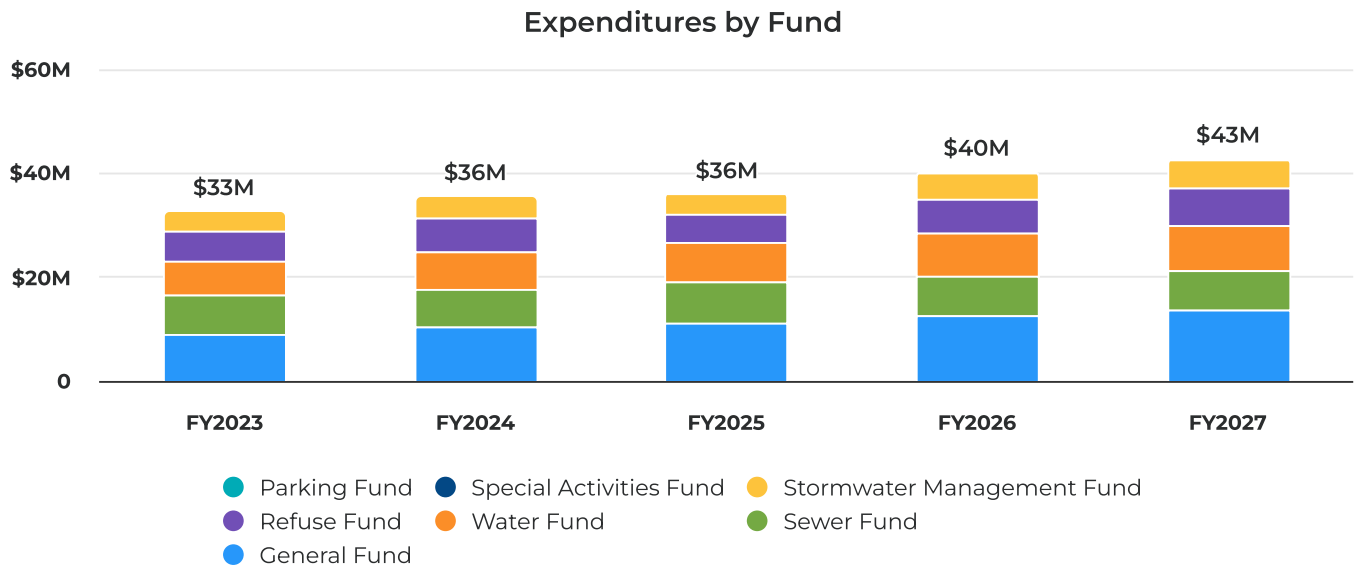
- Significant progress has been made on 24 of the 42 identified actions in the Climate Action Plan (CAP) and 16 of the 26 actions in the Electric Vehicle Readiness Plan to reduce climate-related emissions and bolster climate resilience. See the city's website for updates on the progress of each CAP Action Item: rockvillemd.gov/climate
- Completed all scheduled Vision Zero Action Plan Items. See the city's website for updates on the progress of each Vision Zero Action Item: rockvillemd.gov/VisionZero
- Completed the first phase of modeling and community engagement for the Flood Resiliency Master Plan (SA23). See project website for updates: engagerockville.com/floodplan
- Completed LED lighting upgrades at the F. Scott Fitzgerald Theatre, Croydon Creek Nature Center, Fleet Maintenance Building, Police Station, and Thomas Farm Community Center
- Contracted and designed the first solar rooftop project at Lincoln Park Community Center, which will be completed in Summer 2026
- Installed fleet EV charging stations at City Hall (6 ports) and at the Recreation Services Building (4 ports), and designed fleet charging stations at Taft Center (6 ports)
- Completed design of the following CIP projects/subprojects: Senior Center Entrance (TA24); Traffic Signal Upgrades at 7 intersections (TF26); Sidewalks on Nelson Street, Charles Street and Carr Avenue (TE26); Safe Streets and Roads for All Intersection Studies (TD26); 5.3 miles of water main rehabilitation work (UE26); inspection of both city water tanks (UE26); West Gude Bridge Repair (TB26); condition assessment of 45 pedestrian bridges (TB26); Storm Drain Rehabilitation Assessment of Large Diameter Corrugated Metal Pipe (SA26); SWM Facility Improvement at 3 city SWM facilities (SC26); W. Argyle Street Sewer Improvements (UC26); and Sanitary Sewer Model Survey (UC21)
- Awarded multi-year construction contract for Water Main Rehab (UE26)
- Completed submission of the Risk and Resilience Assessment and the Emergency Response Plan to the Environmental Protection Agency to comply with the America's Water Infrastructure Act
- Completed two rounds of lead and copper customer surveys for the water service line inventory as part of the Lead and Copper Regulatory Compliance (UB26) CIP project
- Completed traffic calming improvements at ten locations, including three as a part of the Mannakee Street complete street improvements (TD26)
- Completed construction of the Potomac Valley Road, Gail Avenue, Crawford Drive, Brooke Court, and Welsh Park Drive sidewalk projects (TE26); Installed 4 bicycle fix-it racks (TD26); Installed a new bus shelter at Taft/First (TD26); Repairs to Friendship Pedestrian Bridge (TB26); Water Treatment Plant Safety Improvements (UB19); and Taft Center Emergency Generator (GD19)
- Completed the installation of edge lines and speed feedback sign on Rollins Avenue and finished a complete street study on Rollins Avenue through a grant from Metropolitan Washington Council of Governments (MWCOG) (TD26)
- Performed 253 inspections of public and private stormwater management facilities, 562 sediment and erosion control inspections, 120 backflow inspections by staff, 334 backflow surveys/inspections by contractor, 106 commercial inspections, and issued 218 permits
- Repaired 62 water main breaks, resolved 52 sanitary sewer backups, completed 22.5 lane miles of asphalt rehabilitation, and conducted 901 preventative fleet maintenance work orders
- Removed 143 bags of litter during 16 stream cleanups attended by 238 volunteers, and hosted 35 public Weed Warrior Workdays with a total of 398 volunteers engaged in removal of non-native invasive plants
- Opened a fourth food scraps compost drop-off station at Potomac Woods Park
- Supported CPDS to complete implementation of permitting software (FAST initiative), which features full online and paperless processing
- Completed Water Treatment Plant (WTP) Facility Master Plan and Water Regulatory Compliance report and feasibility studies (UA24), including inspection of critical infrastructure and processes
- The Water Treatment Plant received the Maryland Department of the Environment 2024 Annual Area-Wide Optimization Program Silver Award for outstanding efforts toward optimizing clarifier and filter plant performance
- Replaced chemical feed systems including fluoride, phosphate, and potassium permanganate at the Water Treatment Plant

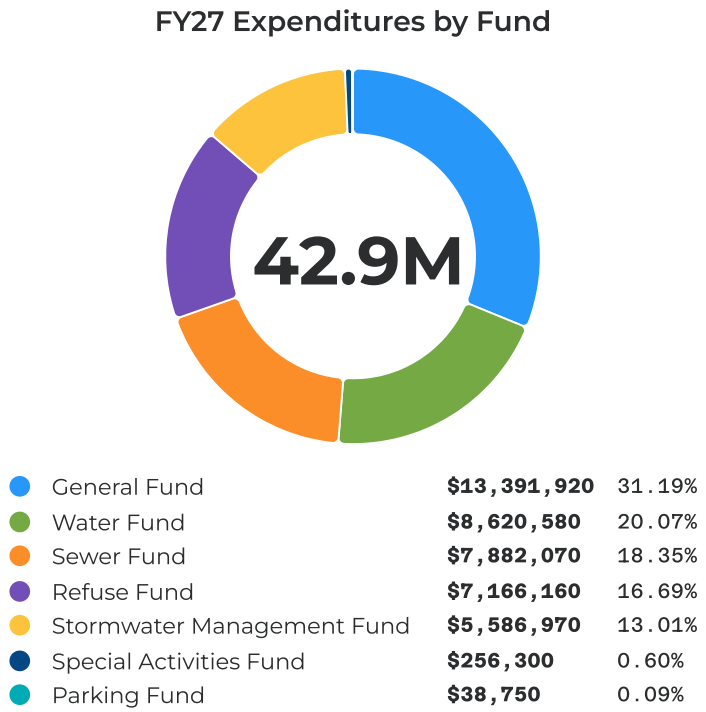
- Implemented the vehicle telematics system on over 50 Operations Maintenance vehicles, including all snow trucks and leaf collection vehicles, and piloted a public-facing web map for residents to view real-time snow vehicle locations on city streets

Department of Public Works Fiscal Year 2027 Outlook

- Continue to implement Vision Zero, Climate Action Plan, and Electric Vehicle Readiness Plan Action items as scheduled
- Complete construction of the Senior Center Entrance (TA24)
- Implement four percent of the concrete maintenance program to bring existing sidewalks into compliance with Public Right-of-Way Accessibility/ADA Guidelines (PROWAG) (TC26)
- Complete the rehabilitation of 13.5 centerline miles of roadway (TA26)
- Utilize Pavement Condition Index (PCI) road rating data to plan the rehabilitation of the city's roadway network
- Complete the feasibility study for the Twinbrook Pedestrian/Bicycle Bridge to identify the most feasible crossing location (TC22), and the Complete Street Study at Halpine Road and Lewis Avenue near the Twinbrook Metro Station (TD26)
- Complete the design of the following CIP projects/subprojects: Maryland Dawson Extended (5C11); Stonestreet Corridor Improvements (TA20); Scott-Veirs Drive Shared Use Path (TA23); Fleet Street/Monroe Street Shared-Use-Path (TD26); Pond dredging, gabion wall repair and outfall repair in Potomac Woods Park (SB23); Storm drain improvements in Potomac Woods (SB23); Repairs of 15 long-span vehicular bridges and 6 pedestrian bridges (TB26); Anderson Park Stream Restoration Project (SA18); 2 Stream Restoration Spot Repairs (SB26); SWM Facility Improvement at 7 city SWM facilities (SC26); Water Treatment Plant Sludge Dewatering Replacement (UB23); sanitary sewer system model implementation (UC26); WTP flood resiliency study (UA24); Gude Yard Recycle Transfer Enclosure (GC19); Water Treatment Plant Perimeter Security (UB24); and SCADA Improvements (UE16)
- Complete the construction of the following CIP projects/subprojects: Frederick Avenue, Nelson Street, Carr Avenue, and Charles Street sidewalks (TE26); Martins Lane bike facilities (TD26); 2 complete street projects (TD26); Shady Grove/WMATA Access Road Streetlighting (TA27); Gude Yard Recycle Transfer Enclosure (GC19); FY 2027 phase of the Electric Vehicle Infrastructure (GA23); 5.3 miles of water main rehabilitation work (UE26); Glenora Park Stream Restoration Spot Repairs (SB26); SWM Facility Improvement at 5 city SWM facilities (SC26); W. Argyle Street Sewer Improvements, 5 miles of sanitary sewer lining and 150 sanitary sewer lateral replacements (UC26); Taft Center Emergency Operations Center (GD19); LED Streetlight Conversion project Phase 3 (TA22); and Twinbrook Bikeshare stations (TD26)
- Award multi-year on-call construction contracts for bridge maintenance and repairs (TB26), SWM Facility Improvements (SC26), and Sanitary Sewer Rehab (UC26)
- Award contract for Advanced Metering Infrastructure (AMI) Meter Replacement and System Implementation (UB21)
- Update Chapter 10 of the City Code to ensure compliance with updated FEMA requirements
- Introduce an amended Chapter 21, Streets, Roads, Rights-of-Way, and Public Improvements, of the City Code to meet modern practices, align with zoning ordinance updates and align with FAST and Climate Action Plan initiatives
- Complete design of City Hall solar rooftop and carport canopy
- Install Senior Center bus EV charging stations at the Rothgeb Maintenance Facility
- Update Standard Prices for Cost Estimating book for development review fees and bonds
- Begin the Green Space Management Plan, expected to be complete in FY 2028
- Install new signage within Town Center as part of the city's wayfinding initiative

Expenditures by Fund

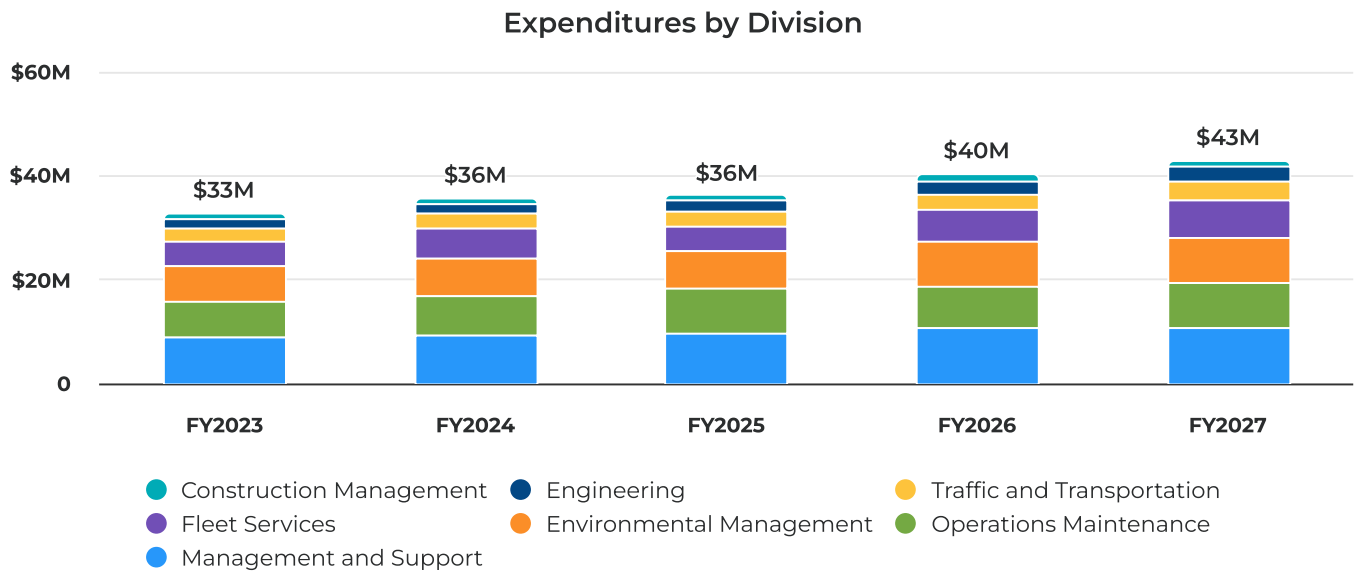


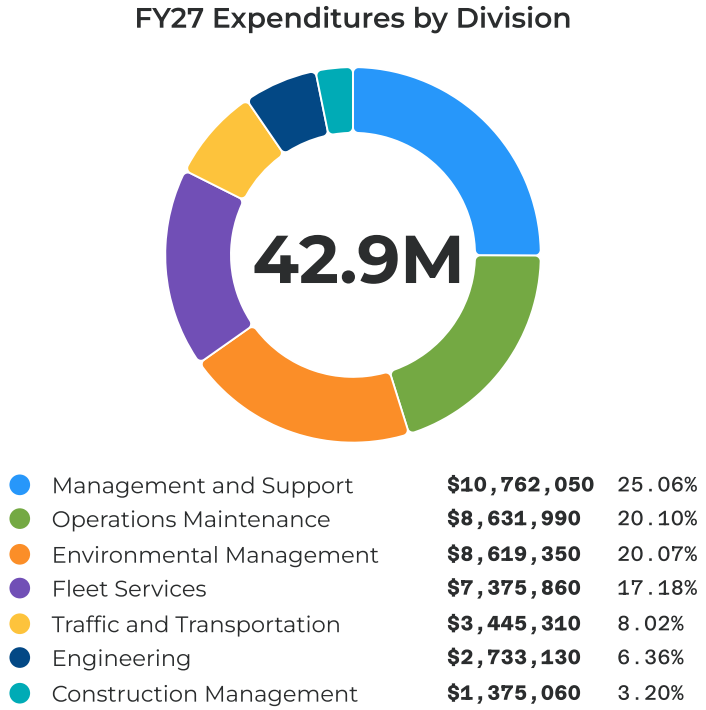


Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$9,023,726	$10,240,544	$10,950,845	$12,455,470	$13,391,920	7.52%
Water Fund	$6,357,131	$7,306,751	$7,516,157	$8,437,420	$8,620,580	2.17%
Sewer Fund	$7,514,061	$7,242,166	$8,167,617	$7,469,410	$7,882,070	5.52%
Refuse Fund	$5,859,797	$6,510,117	$5,378,161	$6,578,110	$7,166,160	8.94%
Parking Fund	$8,449	$6,645	$10,177	$29,930	$38,750	29.47%
Stormwater Management Fund	$3,811,457	$4,177,447	$4,099,192	$5,135,400	$5,586,970	8.79%
Special Activities Fund	$189,175	$226,945	$189,580	$259,290	$256,300	-1.15%
Total Expenditures	**$32,763,796**	**$35,710,615**	**$36,311,729**	**$40,365,030**	**$42,942,750**	**6.39%**

Expenditures by Division

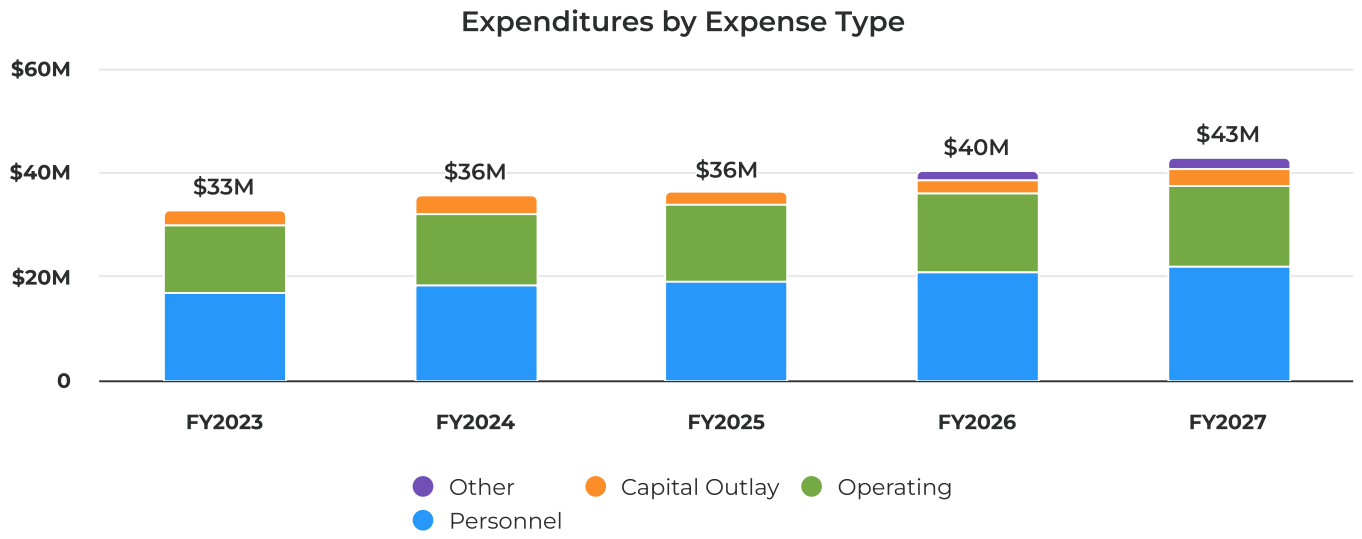


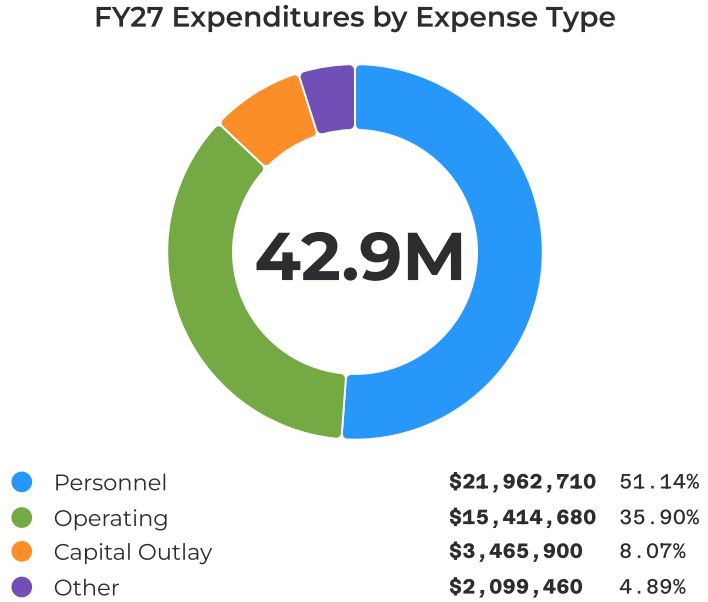


Expenditures by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Construction Management	$1,088,025	$1,105,232	$1,140,504	$1,359,600	$1,375,060	1.14%
Engineering	$1,904,140	$2,055,797	$2,115,391	$2,536,200	$2,733,130	7.76%
Environmental Management	$6,758,924	$7,119,182	$7,200,050	$8,484,490	$8,619,350	1.59%
Fleet Services	$4,710,432	$5,859,949	$4,680,086	$6,021,850	$7,375,860	22.48%
Operations Maintenance	$7,029,543	$7,699,315	$8,579,780	$8,204,250	$8,631,990	5.21%
Traffic and Transportation	$2,548,448	$2,757,720	$2,964,536	$3,178,540	$3,445,310	8.39%
Management and Support	$8,724,284	$9,113,420	$9,631,382	$10,580,100	$10,762,050	1.72%
Total Expenditures	**$32,763,796**	**$35,710,615**	**$36,311,729**	**$40,365,030**	**$42,942,750**	**6.39%**

Expenditures by Expense Type





Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$16,884,079	$18,219,692	$18,962,456	$20,953,390	$21,962,710	4.82%
Operating	$13,061,037	$13,929,749	$14,819,859	$14,849,280	$15,414,680	3.81%
Capital Outlay	$2,694,456	$3,357,986	$2,385,207	$2,644,670	$3,465,900	31.05%
Other	$124,224	$203,188	$144,207	$1,917,690	$2,099,460	9.48%
Total Expenditures	**$32,763,796**	**$35,710,615**	**$36,311,729**	**$40,365,030**	**$42,942,750**	**6.39%**

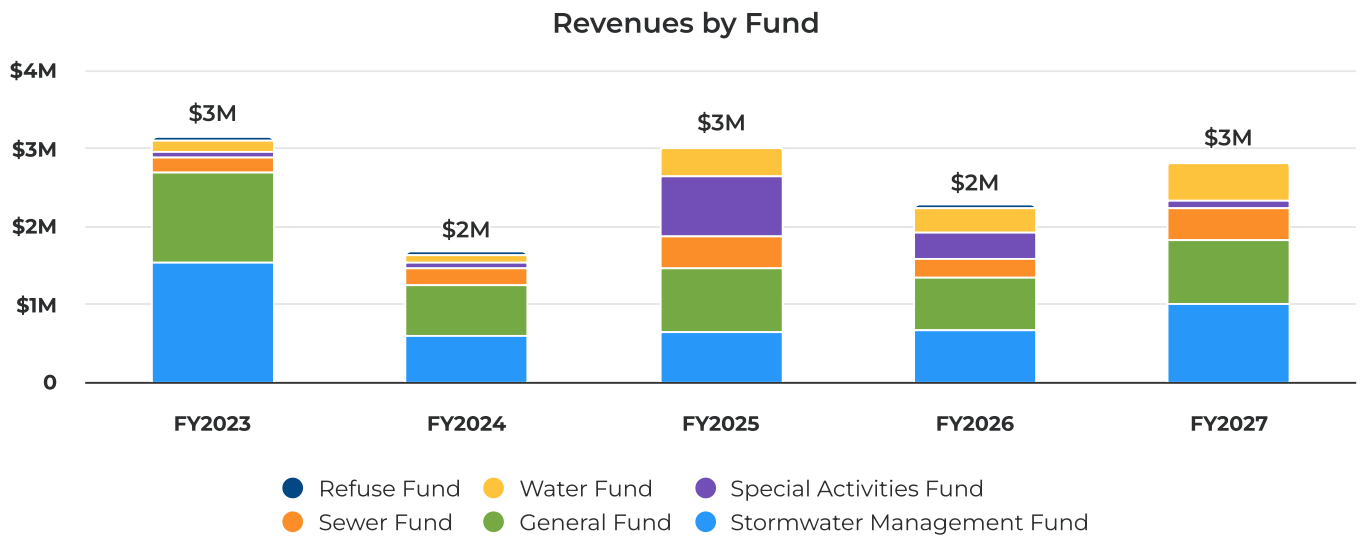
Significant Changes from FY 2026 to FY 2027:

The Traffic and Transportation Division's operating budget includes an increase of $235,220 based on electricity projections provided by the city's utility rate consultant.

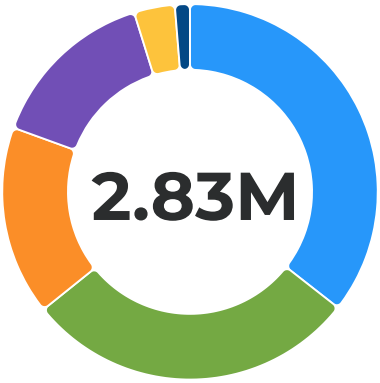
The capital outlay budget includes a $1 million increase based on the number and type of vehicles scheduled for replacement in the Fleet Services Division. This increase was partially offset by the removal of one-time funding for the Water Treatment Plant from the Management and Support Division.

Other category funding increased mainly due to an additional $164,940 needed for vehicle leases in the Fleet Services Division.

Revenues by Fund



FY27 Revenues by Fund

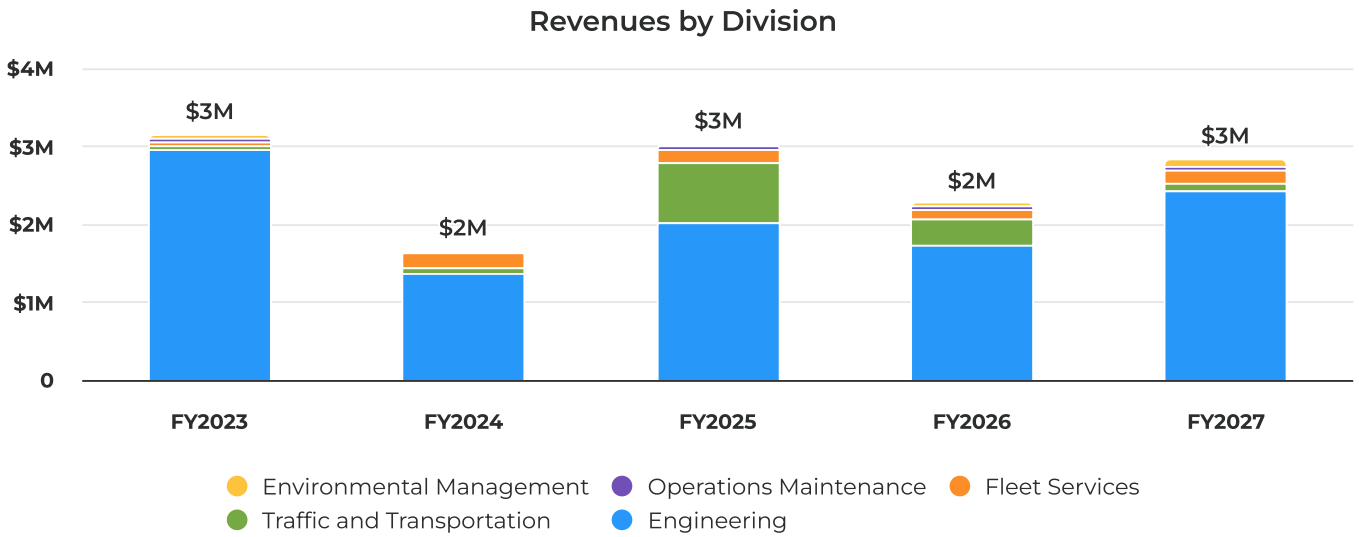


Stormwater Management Fund	**$1,008,200**	35.56%
General Fund	**$812,750**	28.67%
Water Fund	**$462,490**	16.31%
Sewer Fund	**$415,000**	14.64%
Special Activities Fund	**$100,000**	3.53%
Refuse Fund	**$36,500**	1.29%

Revenues by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$1,160,722	$669,823	$812,767	$659,600	$812,750	23.22%
Water Fund	$147,740	$87,007	$350,177	$314,200	$462,490	47.20%
Sewer Fund	$202,021	$214,297	$408,953	$240,000	$415,000	72.92%
Refuse Fund	$50,793	$41,179	$40,651	$40,000	$36,500	-8.75%
Stormwater Management Fund	$1,528,460	$580,213	$636,351	$667,000	$1,008,200	51.15%
Special Activities Fund	$57,181	$72,590	$785,990	$350,000	$100,000	-71.43%
Total Revenues	**$3,146,917**	**$1,665,109**	**$3,034,889**	**$2,270,800**	**$2,834,940**	**24.84%**

Revenues by Division



FY27 Revenues by Division

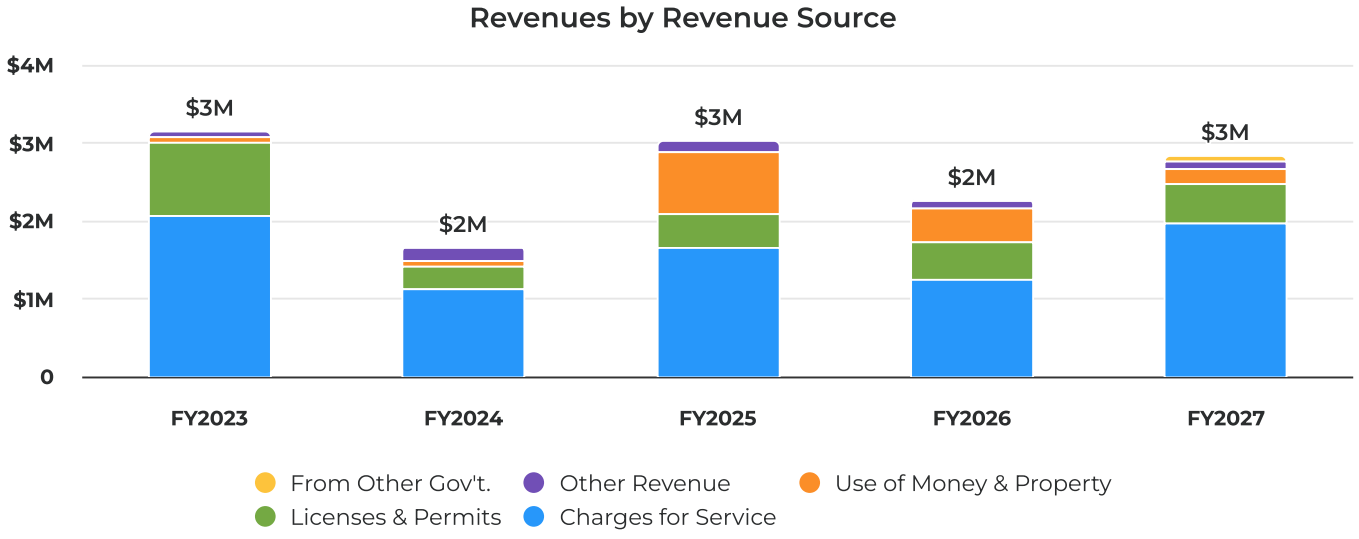


Engineering	**$2,417,840**	85.29%
Fleet Services	**$159,000**	5.61%
Traffic and Transportation	**$106,600**	3.76%
Environmental Management	**$96,500**	3.40%
Operations Maintenance	**$55,000**	1.94%

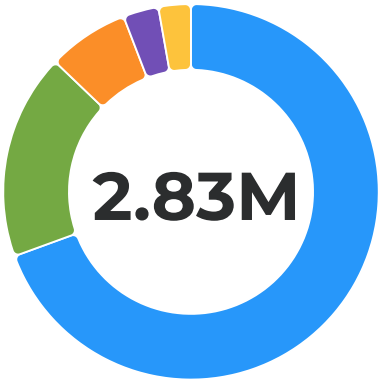
Revenues by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Engineering	$2,941,365	$1,363,612	$2,001,841	$1,714,600	$2,417,840	41.01%
Environmental Management	$42,211	$17,907	$26,810	$46,600	$96,500	107.08%
Fleet Services	$54,820	$182,957	$164,802	$98,000	$159,000	62.24%
Operations Maintenance	$44,740	$21,443	$55,446	$55,000	$55,000	-
Traffic and Transportation	$63,781	$79,190	$785,990	$356,600	$106,600	-70.11%
Total Revenues	**$3,146,917**	**$1,665,109**	**$3,034,889**	**$2,270,800**	**$2,834,940**	**24.84%**

Revenues by Revenue Source



FY27 Revenues by Revenue Source



Charges for Service	**$1,968,650**	69.44%
Licenses & Permits	**$502,200**	17.71%
Use of Money & Property	**$198,490**	7.00%
From Other Gov't.	**$86,600**	3.05%
Other Revenue	**$79,000**	2.79%

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Use of Money & Property	$57,181	$72,590	$785,990	$445,600	$198,490	-55.46%
Charges for Service	$2,069,150	$1,128,894	$1,643,549	$1,252,600	$1,968,650	57.17%
Other Revenue	$79,820	$182,957	$164,802	$98,000	$79,000	-19.39%
Licenses & Permits	$934,166	$274,068	$440,548	$468,000	$502,200	7.31%
From Other Gov't.	$6,600	$6,600	-	$6,600	$86,600	1,212.12%
Total Revenues	**$3,146,917**	**$1,665,109**	**$3,034,889**	**$2,270,800**	**$2,834,940**	**24.84%**

Significant Changes from FY 2026 to FY 2027:

Revenue in the Use of Money and Property category decreased due to a $250,000 reduction in estimated contributions to the Transportation Improvement Plan Special Activities Fund account in the Traffic & Transportation Division. Charges for Service category revenue increased by $666,150 in the Engineering Division based on a combination of planned fee increases and projected development and redevelopment activity, and by $49,900 in the Environmental Management Division due to increased Cross Connection Control Program activity. Other category revenue decreased by $19,000 due to a reduction in the total revenue anticipated from the sale of auctioned vehicles in the Fleet Services Division. Licenses and Permits revenue increased by $34,200 in the Engineering Division based on fee adjustments and planned development activity. Revenue in the From Other Gov't category includes a one-time $80,000 grant in the Fleet Services Division toward the purchase of an electric bus for the Senior Center.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
Management and Support	16.5	19.0	19.0	19.0	19.0	-
Construction Management	10.0	10.0	10.0	10.0	10.0	-
Engineering	14.0	14.0	14.0	15.0	15.0	-
Environmental Management	44.4	44.0	44.5	45.0	45.0	-
Fleet Services	13.0	13.0	13.0	13.0	13.0	-
Operations Maintenance	57.6	57.0	57.0	57.0	58.0	1.8%
Traffic and Transportation	8.0	8.0	9.0	9.0	9.0	-
Regular Subtotal	**163.5**	**165.0**	**166.5**	**168.0**	**169.0**	**0.6%**
Temporary						
Management and Support	1.3	0.1	0.1	0.1	0.1	-
Construction Management	-	-	-	-	-	-
Engineering	-	-	-	-	-	-
Environmental Management	2.0	2.0	2.0	2.0	1.9	-5.0%
Fleet Services	-	-	-	-	-	-
Operations Maintenance	-	-	-	-	-	-
Traffic and Transportation	0.1	0.1	0.1	0.1	0.2	100.0%
Temporary Subtotal	**3.4**	**2.2**	**2.2**	**2.2**	**2.2**	**-**
Department Total	**166.9**	**167.2**	**168.7**	**170.2**	**171.2**	**0.6%**

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

A 1.0 FTE Crew Supervisor position was added to the Operations Maintenance Division during FY 2026. Temporary FTEs in the Environmental Management and Traffic and Transportation Divisions changed slightly based on current needs.

Construction Management Division

The Construction Management Division ensures public infrastructure is safe and meets federal, State, and city regulations and standards. This Division provides construction management for all Public Works CIP projects (found in the General Government, Stormwater Management, Transportation, and Utilities program areas of the CIP); provides construction management for infrastructure projects managed by developers and residents who receive permits issued by Public Works; and provides inspection, quality assurance, and general oversight of city-permitted construction within the public rights-of-way and easements by developers, utility companies, and residents. This Division manages city-contracted services for construction and repair of city infrastructure for streets, bridges, and sidewalks, as well as water, sewer, and stormwater facilities.

Performance Measures and Short Term Objectives

Goal: Effectively manage transportation, water, sewer, and stormwater construction contracts in accordance with plans, specifications, and standards of the industry
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of CIP projects managed by the Construction Management Division that are completed within 5% of contract award amount (Target: 95%)	80%	50%	95%	95%
Percent of CIP projects managed by the Construction Management Division that are completed on schedule (Target: 85%)	87%	66%	85%	85%
Percent of asphalt paving target completed through the Asphalt Repair & Replacement (TA26) CIP project (Target: 100% of the 13.5 centerline mile goal)	88%	110%	100%	100%
Percent of miles of sidewalks brought into compliance with ADA/PROWAG standards through the Concrete Repair & Replacement (TC26) CIP Project*	-	6%	10%	14%

**This was a new performance measure for FY 2026.*

Short Term Objectives	Planned Completion
Complete the analysis of the collected pavement condition index road rating data and utilize that data to program the rehabilitation of city streets for FY 2028	Q1 FY 2027
Evaluate the feasibility of implementing sidewalk evaluation software for quantifying and programming sidewalk replacements	Q1 FY 2027

Goal: Provide inspection, quality assurance, and general oversight of city-permitted construction within the public right-of-way and easements by developers, utility companies, and residents
Guiding Principle(s): Stewardship of the Environment and Infrastructure, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of Public Works-issued permits with inspections completed within 48 hours of notification (Target: 100%)	100%	100%	100%	100%

Short Term Objectives	Planned Completion
Continue to work with city staff and software representatives to enhance the new permitting software for use by Construction Management	Q1 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Construction Management	$1,088,025	$1,105,232	$1,140,504	$1,359,600	$1,375,060	1.14%
Total Expenditures	**$1,088,025**	**$1,105,232**	**$1,140,504**	**$1,359,600**	**$1,375,060**	**1.14%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$1,049,324	$1,060,169	$1,076,418	$1,289,380	$1,304,840	1.20%
Operating	$38,701	$45,063	$49,879	$60,220	$70,220	16.61%
Capital Outlay	-	-	$14,207	-	-	-
Other	-	-	-	$10,000	-	-100.00%
Total Expenditures	**$1,088,025**	**$1,105,232**	**$1,140,504**	**$1,359,600**	**$1,375,060**	**1.14%**

Significant Changes from FY 2026 to FY 2027:

The Construction Management Division's other category budget decreased and operating category budget increased due to shifting $10,000 in software funding that was no longer needed due to the capabilities of the city's new enterprise asset management and customer relationship management software to the operating category to provide additional funding for supplemental site inspections.

Engineering Division

The Engineering Division ensures that Rockville residents enjoy a high quality of life by planning, engineering, reviewing, and evaluating city-constructed infrastructure for water, sewer, stormwater (which is planned by the Environmental Management Division), and bridges to comply with federal, State, and city standards and regulations. This Division reviews site development plans and issues public works permits; and manages projects in the Stormwater Management and Utilities program areas of the CIP, as well as several bridge projects in the Transportation program area, and the Maintenance and Emergency Operations Facility Improvements (GD19) in the General Government program area.

Performance Measures and Short Term Objectives

Goal: Ensure compliance with the Rockville City Code and policies through review of development applications and permits for water, sewer, stormwater, sediment control, roadway, and sidewalks
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percentage of engineering reviews completed within target timeframes for public works, sediment control, or stormwater management permit submissions resulting in occupancy permits* (Target: ≥ 90%: 35 calendar days for initial submissions, 25 calendar days for subsequent submissions)	-	73%	≥ 90%	≥ 90%
Percent of engineering permit submission reviews completed in three or less reviews associated with public works, sediment control, or stormwater management permit applications resulting in occupancy permits** (Target: ≥ 30%)	70%	0%	≥ 30%	≥ 30%

**This was a new performance measure for FY 2026. Excludes stand-alone single-family home permits.*

***This performance measure was revised in FY 2026. Excludes stand-alone single-family home permits.*

Short Term Objectives	Planned Completion
Update DPW standard notes that provide a variety of engineering specifications and requirements for approved plans	Q2 FY 2027
Update Standard Prices for Cost Estimating book for development review fees and bonds	Q3 FY 2027

Goal: Provide sustainable city water, sewer, stormwater, and vehicular bridge infrastructure in accordance with federal, State, and city standards, policies, and codes
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of sanitary sewer and water mains replaced/rehabilitated as scheduled through the Sewer Rehab & Improvement (UC26) and Water Main Rehab & Improvement (UE26) CIP projects (Target: 100%)	100%	18%	100%	100%
Percent of sanitary sewer laterals replaced/rehabilitated to maintain a sustainable program in which 1% of the city's sewer lateral inventory is addressed each year (Target: 63%)	45%	46%	50%	63%
Percent of vehicular bridges maintained by the city that do not have deficiencies resulting in weight restrictions, closures, or increased inspection requirements (Target: 90%)	90%	90%	90%	90%

Short Term Objectives	Planned Completion
Complete construction of the Taft Center Emergency Operations Center subproject (GD19)	Q2 FY 2027
Award a multi-year on-call construction contract for SWM Facility Improvements (SC26)	Q3 FY 2027
Complete the implementation of the sanitary sewer system model subproject (UC26)	Q3 FY 2027
Complete the design of the pond dredging, gabion wall repair, outfall repair, and storm drain improvements project in Potomac Woods Park (SB23)	Q4 FY 2027
Complete the design of the stream restoration spot repairs for Lochness Court and Rockcrest Park subprojects (SB26)	Q4 FY 2027
Complete construction of the W. Argyle Street sewer improvements subproject (UC26)	Q4 FY 2027
Complete the Water Treatment Plant flood resiliency study subproject (UA24)	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Engineering	$1,904,140	$2,055,797	$2,115,391	$2,536,200	$2,733,130	7.76%
Total Expenditures	**$1,904,140**	**$2,055,797**	**$2,115,391**	**$2,536,200**	**$2,733,130**	**7.76%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$1,773,827	$1,868,621	$1,920,520	$2,400,420	$2,578,960	7.44%
Operating	$130,313	$187,176	$194,871	$78,990	$76,250	-3.47%
Other	-	-	-	$56,790	$77,920	37.21%
Total Expenditures	**$1,904,140**	**$2,055,797**	**$2,115,391**	**$2,536,200**	**$2,733,130**	**7.76%**

Significant Changes from FY 2026 to FY 2027:

The Engineering Division's other category budget increased due to rising software subscription costs.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Engineering	$2,941,365	$1,363,612	$2,001,841	$1,714,600	$2,417,840	41.01%
Total Revenues	**$2,941,365**	**$1,363,612**	**$2,001,841**	**$1,714,600**	**$2,417,840**	**41.01%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Use of Money & Property	-	-	-	$95,600	$98,490	3.02%
Charges for Service	$2,007,199	$1,089,544	$1,561,293	$1,151,000	$1,817,150	57.88%
Licenses & Permits	$934,166	$274,068	$440,548	$468,000	$502,200	7.31%
Total Revenues	**$2,941,365**	**$1,363,612**	**$2,001,841**	**$1,714,600**	**$2,417,840**	**41.01%**

Significant Changes from FY 2026 to FY 2027:

Engineering revenue is expected to increase based on projected permit and fee activity as well as fee adjustments approved as part of the recently completed comprehensive fee analysis.

Environmental Management Division

The Environmental Management Division provides leadership and coordination of city environmental programs related to sustainability, climate change, solid waste management, drinking water safety, and stormwater management. The Division is responsible for providing weekly recycling and refuse services to residents and planning and coordinating stormwater management activities across the city, including ensuring that public and privately-owned facilities comply with federal, State, and city requirements. The Division manages the cross-connection control program to protect the potable water supply and ensure compliance with the Safe Drinking Water Act. The Division promotes and implements programs and actions designed to make Rockville a national and regional leader in sustainability and environmental protection, including climate action and resiliency planning, energy efficiency, renewable energy, alternative fueled vehicles and charging infrastructure, green building development, natural resource stewardship, and water quality protection. The Division ensures that city activities are performed in accordance with all applicable federal and State environmental laws, rules, and permits, and provides staff support to the Environment Commission.

Performance Measures and Short Term Objectives

Goal: Provide reliable and efficient collection of recycling, refuse, and yard waste from the city's single-family residences
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of all material diverted from the landfill (Target: ≥ 50%)	43%	43%	≥ 50%	≥ 50%

Short Term Objectives	Planned Completion
Deploy customer relationship management software to streamline customer service	Q4 FY 2027
Complete construction of the Gude Yard Recycling Transfer Enclosure (GC19)	Q4 FY 2027

Goal: Improve the sustainability and environmental sensitivity of the city's facilities, fleet, and built environment by promoting energy efficiency, renewable energy, alternative fueled vehicles and infrastructure, green building development, natural resource stewardship, climate resiliency, and water quality protection
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of Climate Action Plan Action items completed or institutionalized	18%	23%	45%	50%
Annual city facility greenhouse gas emissions (metric tons of CO2e) from facility electricity and natural gas consumption (Target: ≤ 6,400)	4,927*	5,169	5,800	5,000
Percent of Electrical Vehicle Readiness Plan actions completed or institutionalized**	-	-	15%	20%

**GHG software updates adjusted grid emission factors and reporting by fiscal year.*

***This was a new performance measure for FY 2026.*

Short Term Objectives	Planned Completion
Design and install EV charging for senior transit buses at the Rothgeb Maintenance Facility (GA23)	Q3 FY 2027
Complete design of solar project at City Hall (Action M-04 of the Climate Action Plan; GA27)	Q4 FY 2027
Launch community outreach and engagement activities for the Green Space Management Plan (Action M-09 of the Climate Action Plan)	Q4 FY 2027

Goal: Protect city waterways, maintain city stormwater infrastructure, and ensure compliance with all applicable federal and State Clean Water Act requirements
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of total sites inspected annually to comply with the National Pollutant Discharge Elimination System (NPDES) permit (Target: ≥ 30%)	38%	56%	≥ 30%	≥ 30%

Short Term Objectives	Planned Completion
Draft amendments to the Floodplain Ordinance (Chapter 10) to comply with FEMA	Q1 FY 2027
Submit Notice of Intent for New National Pollutant Discharge and Elimination System Permit (NPDES) Phase 2 General permit	Q2 FY 2027
Conduct Phase 2 outreach and engagement activities for the Flood Resiliency Master Plan (SA23) CIP project	Q3 FY 2027
Deploy enterprise asset management and customer relationship management system for stormwater management facilities	Q4 FY 2027

Goal: Protect the potable water supply and ensure compliance with the Safe Drinking Water Act
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of total commercial buildings inspected annually for proper backflow prevention* (Target: ≥ 30%)	-	17%	≥ 30%	≥ 30%

**This was a new performance measure for FY 2025.*

Short Term Objectives	Planned Completion
Inventory 100 percent of commercial and multifamily buildings' backflow devices	Q4 FY 2027
Assess the Cross Connection Control Program and revise as needed for compliance with EPA guidance	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Cross Connection Control Program	-	-	$46,368	$247,420	$270,870	9.48%
Environmental Management	$351,534	$422,638	$435,325	$509,130	$582,840	14.48%
Recycling and Refuse Collection	$4,380,007	$4,564,463	$4,622,138	$5,280,220	$5,326,080	0.87%
Stormwater Management and Implementation	$2,027,383	$2,132,081	$2,096,219	$2,447,720	$2,439,560	-0.33%
Total Expenditures	**$6,758,924**	**$7,119,182**	**$7,200,050**	**$8,484,490**	**$8,619,350**	**1.59%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$4,024,517	$4,323,436	$4,518,947	$5,206,590	$5,347,680	2.71%
Operating	$2,569,077	$2,627,348	$2,541,464	$2,929,600	$2,923,370	-0.21%
Capital Outlay	$48,340	-	$5,167	$1,300	$1,300	-
Other	$116,990	$168,398	$134,472	$347,000	$347,000	-
Total Expenditures	**$6,758,924**	**$7,119,182**	**$7,200,050**	**$8,484,490**	**$8,619,350**	**1.59%**

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Cross Connection Program	-	-	$14,280	$33,600	$84,000	150.00%
Recycling and Refuse Collection	$42,211	$17,907	$12,530	$13,000	$12,500	-3.85%
Total Revenues	**$42,211**	**$17,907**	**$26,810**	**$46,600**	**$96,500**	**107.08%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Charges for Service	$17,211	$17,907	$26,810	$46,600	$96,500	107.08%
Other Revenue	$25,000	-	-	-	-	-
Total Revenues	**$42,211**	**$17,907**	**$26,810**	**$46,600**	**$96,500**	**107.08%**

Significant Changes from FY 2026 to FY 2027:

Revenue will continue to increase in the Cross Connection Control Program as this program is fully implemented over the next few years.

Fleet Services Division

The Fleet Services Division manages vehicle acquisition, disposal, and leases; maintains and repairs city fleet vehicles and equipment; and manages fuel operations.

Performance Measures and Short Term Objectives

Goal: Ensure a sustainable, clean fleet through the effective acquisition of new and the responsible disposal of obsolete city vehicles and equipment
Guiding Principle(s): Effective and Efficient Service Delivery, Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of city's light-duty fleet made up of hybrid and electric vehicles (Target: 33%)	12% (24/198)	13% (26/198)	33% (65/198)	33% (67/201)

Short Term Objectives	Planned Completion
Acquire seven additional hybrid or EV passenger vehicles and one EV transit bus	Q4 FY 2027

Goal: Ensure a safe and reliable city fleet through effective preventative maintenance and timely repairs of city vehicles and equipment
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Average time to complete repairs (Target ≤ 7 days)	6 days	7 days	≤ 7 days	≤ 7 days
Percent of preventative maintenance performed as scheduled (Target: 100%)	67%	68%	100%	100%
Percent of city's fleet assets available for use (Target: ≥ 95%)	96%	95%	≥ 95%	≥ 95%

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Fleet Services	$4,710,432	$5,859,949	$4,680,086	$6,021,850	$7,375,860	22.48%
Total Expenditures	**$4,710,432**	**$5,859,949**	**$4,680,086**	**$6,021,850**	**$7,375,860**	**22.48%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$1,301,993	$1,389,736	$1,468,819	$1,573,440	$1,603,120	1.89%
Operating	$1,550,219	$1,602,416	$1,533,024	$1,511,800	$1,553,490	2.76%
Capital Outlay	$1,850,986	$2,836,927	$1,671,143	$1,492,770	$2,605,000	74.51%
Other	$7,234	$30,870	$7,100	$1,443,840	$1,614,250	11.80%
Total Expenditures	**$4,710,432**	**$5,859,949**	**$4,680,086**	**$6,021,850**	**$7,375,860**	**22.48%**

Significant Changes from FY 2026 to FY 2027:

The Fleet Services Division's capital outlay budget increased based on the number and type of vehicles planned for replacement, which varies from year to year. A list of planned replacement vehicles can be found in the *Supplemental Information* section.

The other category includes $133,100 in contractual increases for the city's existing vehicle leases and $31,840 for five new vehicle leases covering the Departments of Public Works (1), Community Planning and Development Services (1), and Police (3).

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Fleet Services	$54,820	$182,957	$164,802	$98,000	$159,000	62.24%
Total Revenues	**$54,820**	**$182,957**	**$164,802**	**$98,000**	**$159,000**	**62.24%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Other Revenue	$54,820	$182,957	$164,802	$98,000	$79,000	-19.39%
From Other Gov't.	-	-	-	-	$80,000	-
Total Revenues	**$54,820**	**$182,957**	**$164,802**	**$98,000**	**$159,000**	**62.24%**

Significant Changes from FY 2026 to FY 2027:

Revenue from the sale of auctioned vehicles decreased due to the number and type of vehicles planned for auction, which varies from year to year. The From Other Gov't category includes a one-time $80,000 grant toward the purchase of an electric bus for the Senior Center.

Management and Support Division

The Management and Support Division provides oversight functions associated with managing the Department. These functions include: strategic planning facilitation for the Department; enhancing the effectiveness and competencies in the public works field; evaluating and upgrading Department performance; providing Geographic Information System (GIS) services and support for the Department; coordinating between Public Works and other departments; water treatment; and agreements with WSSC for sewage disposal at Blue Plains and purchase of backup water.

Performance Measures and Short Term Objectives

Goal: : Provide leadership and strategic planning facilitation to the Department of Public Works to ensure sustainable city service delivery, premium customer service, optimum public outreach, and effective management of the city's public works infrastructure
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of email inquiries responded to within the city's customer service standard of 24 hours (Target: ≥ 95%)	92%	97%	≥ 95%	≥ 95%
Percent of capital funding coming from grants or other outside agencies (Target: ≥ 1.5%)	1.5%	22%	≥ 1.5%	≥ 1.5%
Percent of current fiscal year CIP construction projects awarded as scheduled (Target: 80%)	50%	20%	80%	80%

Short Term Objectives	Planned Completion
Replace the "Report a Concern" form on the city's website with enterprise asset management and customer relationship management software to improve response time and improve interdepartmental collaboration	Q4 FY 2027

Goal: Provide safe drinking water for the city that meets or exceeds all federal and State water quality standards
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent daily compliance with Maryland Department of Environment (MDE) drinking water quality standards (Target: 100%)	100%	100%	100%	100%
Percent of water purchased from Washington Suburban Sanitary Commission (WSSC) due to system downtime (Target: ≤ 2.0%)	0.2%	0.3%	≤ 2.0%	≤ 2.0%

Short Term Objectives	Planned Completion
Complete the replacement of existing programmable logic controllers and modules and install the communication equipment for the monitoring of critical distribution system pressure reducing valves for the WTP SCADA system (UE16)	Q1 FY 2027
Complete design and begin construction of the sludge dewatering replacement to replace an aging plate and frame filter press to improve residual handling capacity, redundancy and safety for the plant staff (UB23)	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Management and Support	$1,032,024	$1,080,839	$1,078,164	$1,185,670	$1,276,200	7.64%
Sewage Disposal	$4,277,908	$4,091,645	$4,478,576	$4,531,000	$4,914,000	8.45%
Water Treatment Plant	$3,414,352	$3,940,936	$4,074,642	$4,863,430	$4,571,850	-6.00%
Total Expenditures	**$8,724,284**	**$9,113,420**	**$9,631,382**	**$10,580,100**	**$10,762,050**	**1.72%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$2,277,559	$2,502,810	$2,510,560	$2,639,130	$2,811,890	6.55%
Operating	$6,320,599	$6,594,633	$7,111,862	$7,267,380	$7,589,020	4.43%
Capital Outlay	$126,126	$12,057	$6,325	$654,000	$341,700	-47.75%
Other	-	$3,920	$2,635	$19,590	$19,440	-0.77%
Total Expenditures	**$8,724,284**	**$9,113,420**	**$9,631,382**	**$10,580,100**	**$10,762,050**	**1.72%**

Significant Changes from FY 2026 to FY 2027:

Sewage Disposal Cost Center operating funding increased by $383,000 based on the expected increase in the cost of the city's share of operating costs at the Blue Plains treatment facility.

The Water Treatment Plant's (WTP) budget decreased overall due to a net decrease in operating funds from favorable pricing for chemicals, as well as a decrease in one-time capital outlay funding required for equipment replacement.

Operations Maintenance Division

The Operations Maintenance Division operates, maintains, and repairs the city's streets, water, sewer, and stormwater infrastructure to meet federal, State, and city regulations and to maximize the lifespan of city infrastructure. This Division is responsible for the maintenance of 156 miles of city roadways, including semi-annual leaf collection service, signage, and pavement markings; 174 miles of water mains, including 12,673 lateral connections and 12,726 meters; 148 miles of sewer lines, including 12,673 lateral connections; and 102 miles of storm drain pipes.

Performance Measures and Short Term Objectives

Goal: Provide well-maintained city road infrastructure
Guiding Principle(s): Stewardship of the Environment and Infrastructure, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of regulatory sign requests responded to within 4 hours of notification (Target: ≥ 90%)	100%	100%	≥ 90%	≥ 90%
Percent of pothole repair requests responded to within 24 hours of notification (Target: 100%)	100%	100%	100%	100%
Percent of sidewalk temporary repair work orders completed within 24 hours of notification (Target: 100%)	100%	100%	100%	100%

Short Term Objectives	Planned Completion
Acquire asphalt and concrete equipment scheduled for replacement as prioritized by the critical asset list	Q4 FY 2027

Goal: Ensure public safety through the timely, efficient, and responsible removal of snow and ice from city streets
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of snow/ice events < 4" in total accumulation resolved within 24 hours from the end of storm (Target: ≥ 90%)	100%	100%	≥ 90%	≥ 90%
Percent of snow/ice events > 4" but < 12" in total accumulation resolved within 48 hours from the end of storm (Target: ≥ 90%)	N/A	100%	≥ 90%	≥ 90%
Percent of snow/ice > 12" in total accumulation resolved within 72 hours from the end of storm (Target: ≥ 90%)	N/A	N/A	≥ 90%	≥ 90%

Short Term Objectives	Planned Completion
Provide recommendations for improvements to the city's pre-treatment operations as part of the city's internal budget planning process	Q2 FY 2027

Goal: Ensure safe and reliable distribution of drinking water for public use and fire protection through the efficient and effective operation and maintenance of the city's water infrastructure
Guiding Principle(s): Public Safety, Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of unidirectional flushing performed as scheduled (Target: 100%)	73%	68%	100%	100%
Percent of unscheduled water service interruptions lasting less than six hours (Target: ≥ 90%)	100%	87%	≥ 90%	≥ 90%

Short Term Objectives	Planned Completion
Complete scheduled unidirectional flushing in designated districts	Q4 FY 2027

Goal: Ensure safe and reliable conveyance of wastewater from businesses and residences through the efficient and effective operation and maintenance of the city's sewer infrastructure
Guiding Principle(s): Effective and Efficient Service Delivery, Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of sewer main line acoustic inspections performed as scheduled using sewer line rapid assessment tool (SL-RAT) (Target: 100%)	79%	56%	100%	100%
Number of annual sewer backups or blockages per 100 miles of sewer main (Target: ≤ 6)	9	5	≤ 6	≤ 6

Short Term Objectives	Planned Completion
Conduct training for staff to safely and efficiently operate and maintain sanitary sewer preventative maintenance equipment	Q4 FY 2027

Goal: Ensure safe and reliable conveyance of stormwater through the efficient and effective operation and maintenance of the city's storm drain infrastructure
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of storm drain inlets evaluated for obstruction as scheduled (Target: 100%)	100%	100%	100%	100%

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Sewer Maintenance	$2,029,968	$2,044,039	$2,608,493	$2,144,870	$2,104,230	-1.89%
Street Maintenance	$2,159,446	$2,378,633	$2,573,592	$2,614,940	$2,739,670	4.77%
Snow and Ice Removal	$74,320	$255,162	$437,670	$357,530	$401,090	12.18%
Stormwater Maintenance	$638,877	$718,691	$680,640	$753,730	$783,210	3.91%
Water Systems Maintenance	$2,126,932	$2,302,790	$2,279,385	$2,333,180	$2,603,790	11.60%
Total Expenditures	**$7,029,543**	**$7,699,315**	**$8,579,780**	**$8,204,250**	**$8,631,990**	**5.21%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$5,195,468	$5,739,618	$6,002,279	$6,213,010	$6,574,000	5.81%
Operating	$1,358,825	$1,646,339	$2,097,662	$1,691,470	$1,736,740	2.68%
Capital Outlay	$475,250	$313,358	$479,839	$276,600	$297,900	7.70%
Other	-	-	-	$23,170	$23,350	0.78%
Total Expenditures	**$7,029,543**	**$7,699,315**	**$8,579,780**	**$8,204,250**	**$8,631,990**	**5.21%**

Significant Changes from FY 2026 to FY 2027:

The Snow and Ice Removal Cost Center's operating budget increased due to the addition of funding for additional training as well as the rental of heavy duty vehicles during snow season. The Water Systems Maintenance Cost Center includes personnel funding for a 1.0 FTE Crew Supervisor added through a budget amendment during FY 2026.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Water Systems Maintenance	$44,740	$21,443	$55,446	$55,000	$55,000	-
Total Revenues	**$44,740**	**$21,443**	**$55,446**	**$55,000**	**$55,000**	**-**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Charges for Service	$44,740	$21,443	$55,446	$55,000	$55,000	-
Total Revenues	**$44,740**	**$21,443**	**$55,446**	**$55,000**	**$55,000**	**-**

Significant Changes from FY 2026 to FY 2027:

There were no significant changes.

Traffic and Transportation Division

The Traffic and Transportation Division ensures a safe, efficient, and complete roadway system designed in conformance with city standards to efficiently accommodate automobiles, bicycles, pedestrians, and buses with the Vision Zero goal of moving towards zero fatalities on city streets. This Division plans traffic control devices and roadway improvements for all modes of transportation in compliance with national standards, and operates and maintains traffic signals and streetlights. Sidewalk and bike facility projects managed by this Division improve pedestrian and bicyclist safety, connectivity, accessibility, and experience. This Division also reviews development applications, coordinates with other governments on transportation planning and funding, and provides staff support to the Transportation and Mobility Commission, the Rockville Bike Advisory Committee, and the Rockville Pedestrian Advocacy Committee. This Division is responsible for managing most of the projects in the Transportation program area of the CIP.

Performance Measures and Short Term Objectives

Goal: Provide a safe and complete multimodal transportation system by applying the Vision Zero Action Plan, Complete Streets Policy, and Guidelines for Neighborhood Traffic Management, reviewing development applications for transportation issues, and coordinating regional projects with the State and County
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Cumulative percentage of Vision Zero Action Plan Action Items completed	55%	60%	75%	85%
Percent of bicycle facilities (bicycle lanes, bicycle paths, sharrow lanes) installed as planned (Target: 100% of 2,000 linear feet)	275%	76%	100%	100%

Short Term Objectives	Planned Completion
Complete the feasibility study for the Twinbrook Pedestrian/Bicycle Bridge to identify the most feasible crossing location (TC22)	Q4 FY 2027
Complete construction of the Martins Lane bicycle facilities (TD26)	Q4 FY 2027
Complete the design of the Scott-Veirs Shared-Use Path (TA23)	Q4 FY 2027
Complete the design of the Stonestreet Corridor Improvements (TA20)	Q4 FY 2027

Goal: Provide a safe and efficient roadway transportation system meeting Vision Zero goals for all modes of transportation by operating, maintaining, and coordinating city traffic signals and traffic control devices
Guiding Principle(s): Public Safety

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of traffic-related deaths and serious injuries recorded in Rockville (Target: zero by 2030)	15	18	0	0

Short Term Objectives	Planned Completion
Complete Phase 3 of the Streetlight LED Conversion (TA22)	Q2 FY 2027

Short Term Objectives	Planned Completion
Complete construction of the new Senior Center Entrance (TA24)	Q4 FY 2027
Complete the Shady Grove/WMATA Access Road Streetlighting project (TA27)	Q4 FY 2027

Goal: Provide sustainable city streets, sidewalks, streetlights, and pedestrian and bicycle amenities in accordance with federal, State, and local standards and city transportation plans and policies
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of sidewalks installed through the Sidewalks (TE26) CIP project as scheduled (Target: 100% of 2,500 linear feet)	104%	40%	100%	100%

Short Term Objectives	Planned Completion
Complete neighborhood signs pilot project phases 1 and 2	Q2 FY 2027
Complete the Complete Street Study at Halpine Road and Lewis Avenue near the Twinbrook Metro Station (TD26)	Q3 FY 2027
Complete construction of the Charles Street, Carr Avenue, Frederick Avenue, and Nelson Street sidewalks	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Traffic Operations and Streetlights	$2,359,273	$2,530,775	$2,774,956	$2,919,250	$3,189,010	9.24%
Transportation Improvement Plan	$189,175	$226,945	$189,580	$259,290	$256,300	-1.15%
Total Expenditures	**$2,548,448**	**$2,757,720**	**$2,964,536**	**$3,178,540**	**$3,445,310**	**8.39%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$1,261,391	$1,335,302	$1,464,913	$1,631,420	$1,742,220	6.79%
Operating	$1,093,303	$1,226,774	$1,291,097	$1,309,820	$1,465,590	11.89%
Capital Outlay	$193,754	$195,644	$208,526	$220,000	$220,000	-
Other	-	-	-	$17,300	$17,500	1.16%
Total Expenditures	**$2,548,448**	**$2,757,720**	**$2,964,536**	**$3,178,540**	**$3,445,310**	**8.39%**

Significant Changes from FY 2026 to FY 2027:

Operating funding in the Traffic Operations and Streetlights Cost Center includes an increase of $235,220 based on electricity projections provided by the city's utility rate consultant, partially offset by the removal of one-time funding.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Traffic Operations and Streetlights	$6,600	$6,600	-	$6,600	$6,600	-
Transportation Improvement Plan	$57,181	$72,590	$785,990	$350,000	$100,000	-71.43%
Total Revenues	**$63,781**	**$79,190**	**$785,990**	**$356,600**	**$106,600**	**-70.11%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Use of Money & Property	$57,181	$72,590	$785,990	$350,000	$100,000	-71.43%
From Other Gov't.	$6,600	$6,600	-	$6,600	$6,600	-
Total Revenues	**$63,781**	**$79,190**	**$785,990**	**$356,600**	**$106,600**	**-70.11%**

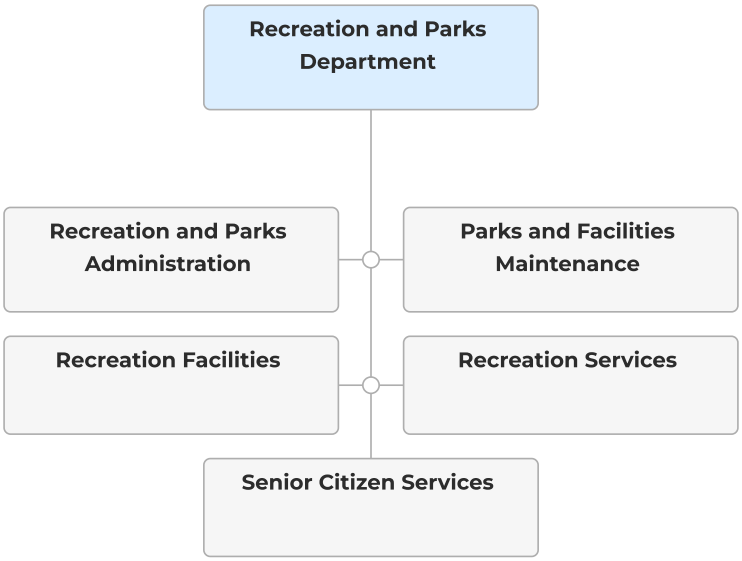
Significant Changes from FY 2026 to FY 2027:

Revenue in the Use of Money and Property category decreased due to a $250,000 reduction in estimated contributions to the Transportation Improvement Plan within the Special Activities Fund.

Recreation and Parks Department

The Department of Recreation and Parks promotes participation for all Rockville residents in diverse, interesting, and high quality recreational and leisure opportunities in safe, modern, and well-maintained parks and facilities.

The Department of Recreation and Parks (R&P) nurtures community connections and makes lifelong memories by providing high quality recreational and educational programming and facilities for Rockville residents and non-residents of all ages. The Department administers the city's diverse array of recreation opportunities, including youth and adult sports, health and wellness activities, teen programs, afterschool programs, specialty classes, summer camps, and senior programs and Villages, among many other offerings. The Department also delivers programs, services, and provides recreation fund scholarship resources, for eligible youth, seniors and families, reduced-price facility memberships, and youth development initiatives. The Department has responsibility for the stewardship, maintenance, and management of all city facilities, trees, and over 1,000 acres of parkland, rights-of-way, and open spaces. The Department manages all city community and specialty centers, including the Glenview Mansion, F. Scott Fitzgerald Theatre, Senior Center, Croydon Creek Nature Center, and the Swim and Fitness Center, and produces citywide special events, such as the Antique and Classic Car Show, Hometown Holidays, the Rockville Independence Day Celebration, and the weekly Farmers Market.



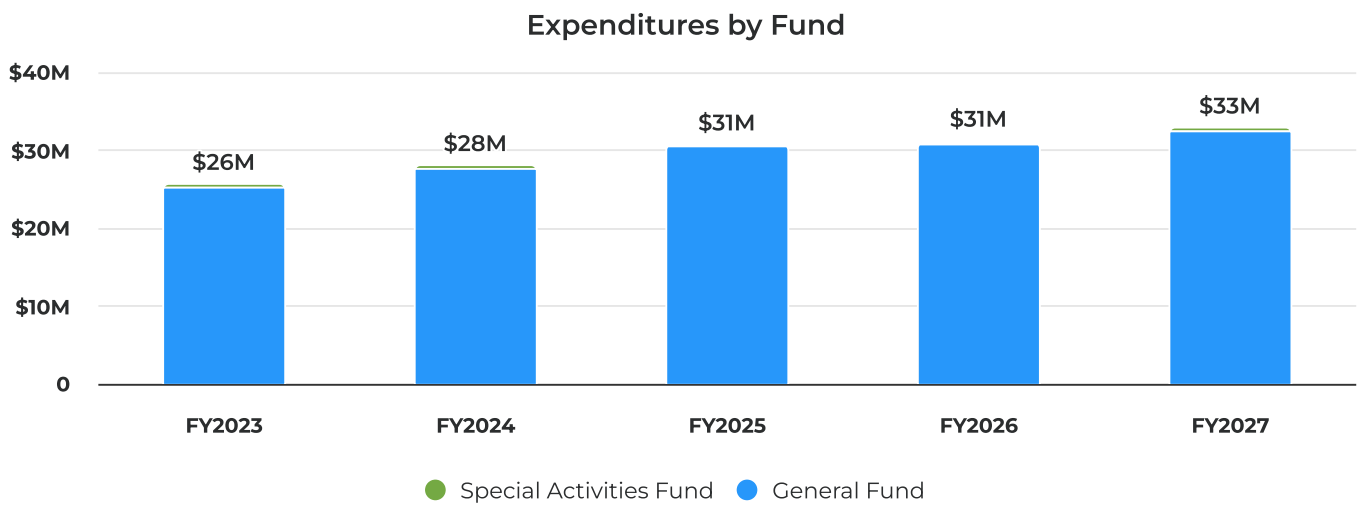
Fiscal Year 2026 Accomplishments

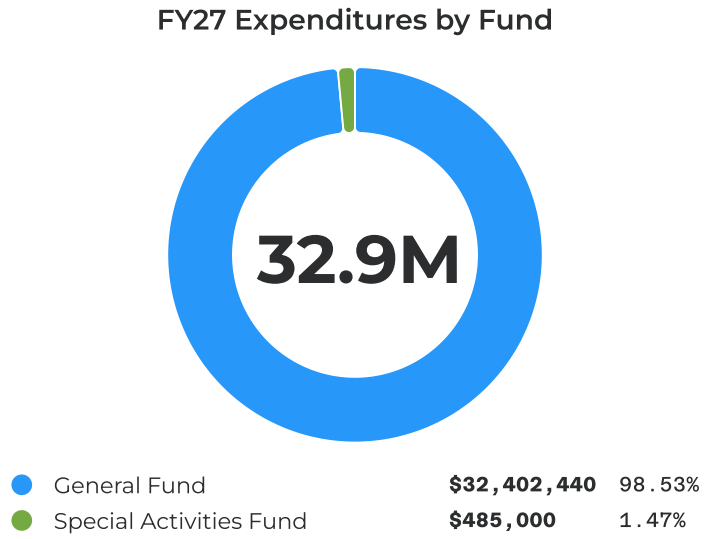
- Finalist for the 2025 National Gold Medal Award for Excellence in Park and Recreation Management, recognizing excellence in service delivery, stewardship, and innovation
- Received MML's Municipal Achievement Award to the R&P ADA Access and Inclusion Team for improving service delivery to the community
- Began design of: RedGate Park Master Plan Implementation (RE23), Woottons Mill Park Pedestrian Bridge Replacement (RD23), and Talbott Street Park (RB25)
- Completed roof and HVAC replacements at various city facilities
- Completed King Farm Farmstead electric infrastructure (RB23) and fire suppression (RB21), F. Scott Fitzgerald Theatre ADA improvements (RA20), playground replacements at Fallsgrove and Horizon Hill (RC26), Maintenance Yard open-bay demolition, citywide asphalt, concrete, and athletic court repairs, and a 47-space parking lot at King Farm Farmstead developed in partnership with the Farmstead District developer. Projects nearing completion include Lincoln Park Community Center (RA22) and Twinbrook Community Center restroom improvements (RC24)
- Adopted the King Farm Farmstead Master Plan. See project website for details: engagerockville.com/kingfarm
- Launched the Centennial Water Safety Campaign with the American Red Cross
- 2,082 volunteers contributed a total of 89,074 hours to department activities (valued at $2.8 million)
- Received a total of $2.1 million in grant and non-profit funding from multiple sources for operating and capital needs, and $17,000 from over 1,000 individuals for recreation scholarships
- Assisted with the procurement of new enterprise asset management (EAM) and customer relationship management (CRM) software
- Performed over 700 playground safety inspections, 2,000 daily facilities inspections, and 200 forestry job briefings
- Senior Center partnered with the Capital Area Food Bank to establish a Mobile Market providing free produce and shelf-stable food, assisting more than 400 people per month
- National Arbor Day Foundation's Tree City USA (37th year) award and MD Urban and Community Forest Council's PLANT Award: planted approximately 420 trees, removed 469 dying/declining trees, pruned 4,133 trees in Lincoln Park, Maryvale, Rockville Town Center neighborhoods and city parks
- Planted 28,100 flowering annuals, 46,000 bulbs, and 388 perennials throughout the city
- Supported 24 Weed Warrior and 24 Adopt-a-Stream events, and removed and treated invasive bamboo in Dawson Farm, Potomac Woods, Calvin and Dogwood Parks
- Supported 7 scouts in earning their Eagle Scout and Gold Award ranks by coordinating service projects across city parks, ranging from meadow restoration to construction
- Advanced Village development in East Rockville, Fallsgrove, Hungerford, New Mark Commons, Twinbrook Connects, Town Center, and Woottons Mill
- Senior Services implemented a food drive to support those affected by the temporary shutdown of SNAP benefits and for federal workers who were furloughed
- The Eat Fresh Rockville program supported access to fresh, locally grown food for 3,031 shoppers at the Rockville Farmers Market
- Record participation in the 50-year history of the Rockville 10K/5K, with 1,469 runners
- Rockville's NFL flag football program served more than 350 elementary and middle school students in its inaugural year

Recreation and Parks Department Fiscal Year 2027 Outlook

- Continue to implement the 2020 Recreation and Parks Strategic Plan, 2016 ADA Transition Plan, 2016 Senior Center Needs Assessment Implementation Plan, 2019 Arts and Culture Plan, 2015 Rockville Swim and Fitness Center (RSFC) Facility Audit and Recommendations Plan, 2022 RedGate Park Master Plan, Rockville 2040 Comprehensive Plan, and 2024 Town Center Master Plan
- Prune all street trees within the Fallsgrove, Glenora, Fallsmead, Rockmead, and Horizon Hills neighborhoods
- Begin design: Glenview Mansion Gardens Hardscape Preservation and Repairs (RB26), Elwood Smith Center Renovation (RA24), and King Farm Farmstead Master Plan Implementation (RB27)
- Begin construction: David Scull Park Improvement Project (RA19), Horizon Hill Park Pedestrian Bridge Replacement (RB22), RedGate Park Master Plan Implementation (RE23); HVAC replacement at RSFC, City Hall, and Thomas Farm; Roof replacements at Twinbrook Comm. Rec Center, Elwood Smith Center, and Onley Building (RD26)
- Implement new EAM and CRM software in collaboration with the departments of Information Technology (IT) and Public Works (DPW)
- Collaborate with DPW on the Green Space Management Plan
- Enhance afterschool activities for middle-schoolers at Twinbrook Community Recreation Center
- Continue reclaiming portions of the meadow behind Croydon Creek Nature Center to increase biodiversity and restore native species
- Senior Services will research and develop a strategic plan to provide a roadmap for programs and services for the next five years from 2027-2031
- Continue the city's recognition of the nation's 250th anniversary
- Elevate family and community involvement in afterschool enrichment and childcare programs through targeted outreach and collaborative initiatives
- Strategically expand city S.T.E.A.M. focused summer camp offerings to better meet community needs and foster critical skills in participants
- Expand community gardens and evaluate feasibility for additional sites
- Conduct a school pathway lighting feasibility study to identify opportunities to improve safety along school routes
- Begin a parks recycling program in the city parks that demonstrated the most success during the pilot parks recycling program
- Begin implementation of King Farm Farmstead Master Plan

Expenditures by Fund

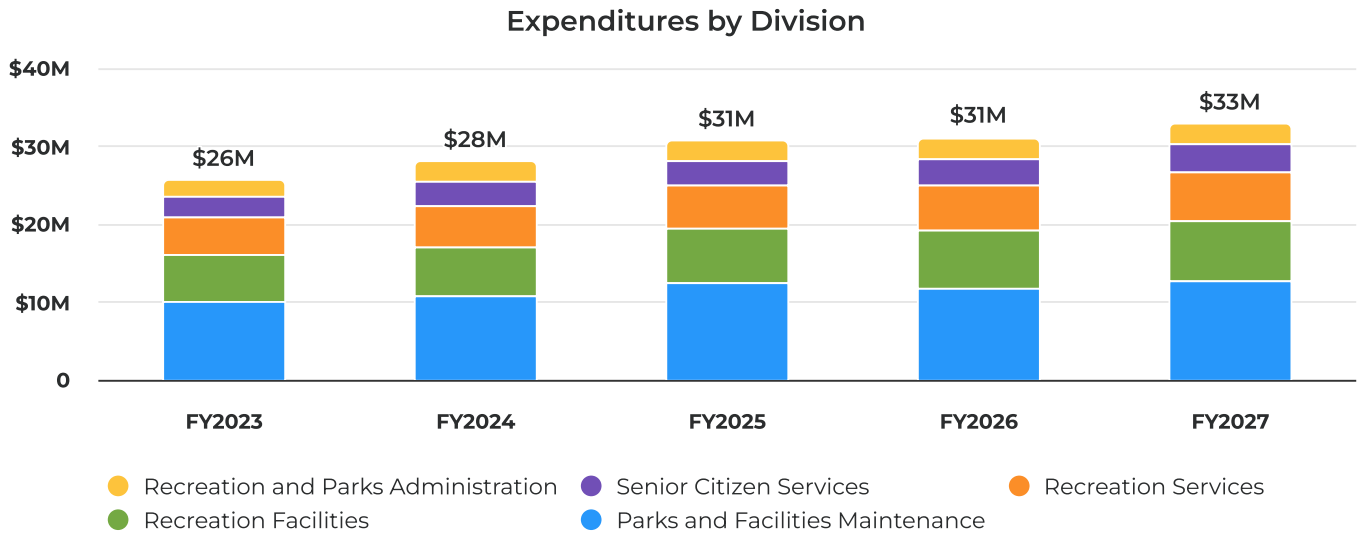




Expenditures by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$25,277,007	$27,616,717	$30,381,915	$30,650,850	$32,402,440	5.71%
Special Activities Fund	$328,126	$368,699	$331,975	$370,000	$485,000	31.08%
Total Expenditures	**$25,605,133**	**$27,985,416**	**$30,713,890**	**$31,020,850**	**$32,887,440**	**6.02%**

Expenditures by Division



FY27 Expenditures by Division



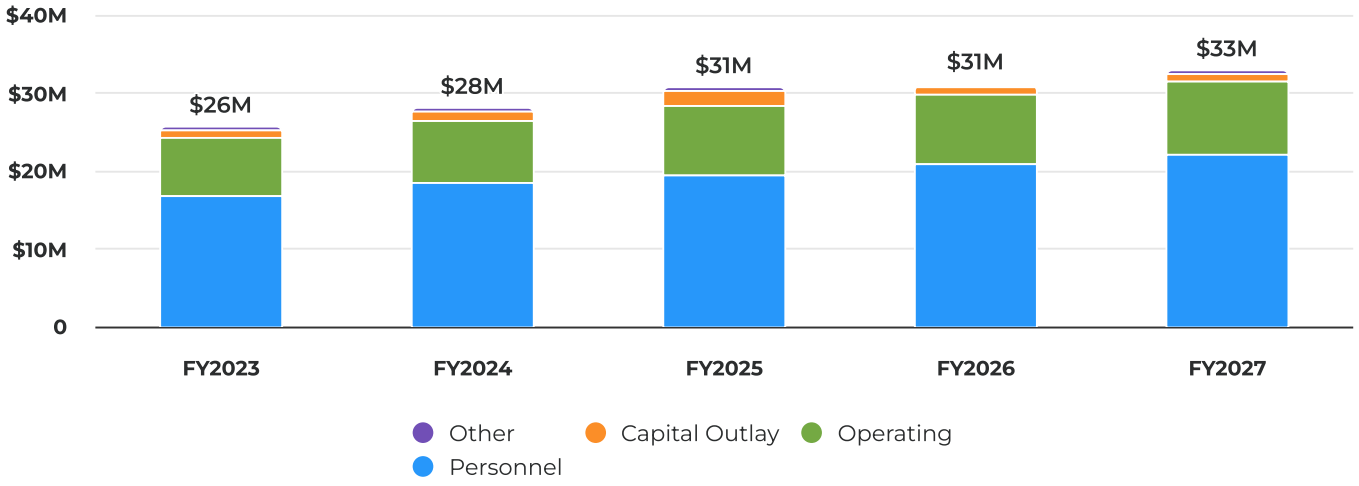
Parks and Facilities Maintenance	**$12,541,310**	38.13%
Recreation Facilities	**$7,907,140**	24.04%
Recreation Services	**$6,229,540**	18.94%
Senior Citizen Services	**$3,474,580**	10.57%
Recreation and Parks Administration	**$2,734,870**	8.32%

Expenditures by Division

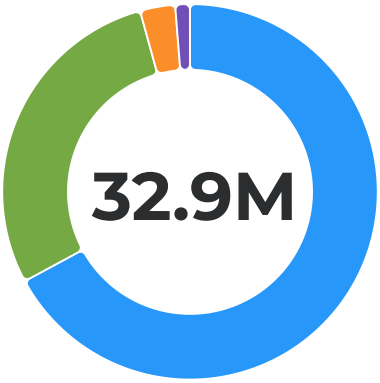
Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Parks and Facilities Maintenance	$9,883,509	$10,634,615	$12,368,215	$11,654,190	$12,541,310	7.61%
Recreation and Parks Administration	$2,008,917	$2,520,822	$2,549,144	$2,693,210	$2,734,870	1.55%
Recreation Facilities	$6,074,652	$6,468,408	$7,090,879	$7,462,770	$7,907,140	5.95%
Recreation Services	$4,828,522	$5,301,467	$5,560,217	$5,919,460	$6,229,540	5.24%
Senior Citizen Services	$2,809,533	$3,060,104	$3,145,435	$3,291,220	$3,474,580	5.57%
Total Expenditures	**$25,605,133**	**$27,985,416**	**$30,713,890**	**$31,020,850**	**$32,887,440**	**6.02%**

Expenditures by Expense Type

Expenditures by Expense Type



FY27 Expenditures by Expense Type



Personnel	**$22,070,260**	67.11%
Operating	**$9,404,730**	28.60%
Capital Outlay	**$994,880**	3.03%
Other	**$417,570**	1.27%

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$16,715,613	$18,320,276	$19,385,430	$20,778,510	$22,070,260	6.22%
Operating	$7,474,896	$8,076,372	$8,860,621	$8,922,440	$9,404,730	5.41%
Capital Outlay	$1,074,169	$1,222,521	$2,090,691	$956,780	$994,880	3.98%
Other	$340,455	$366,247	$377,148	$363,120	$417,570	15.00%
Total Expenditures	**$25,605,133**	**$27,985,416**	**$30,713,890**	**$31,020,850**	**$32,887,440**	**6.02%**

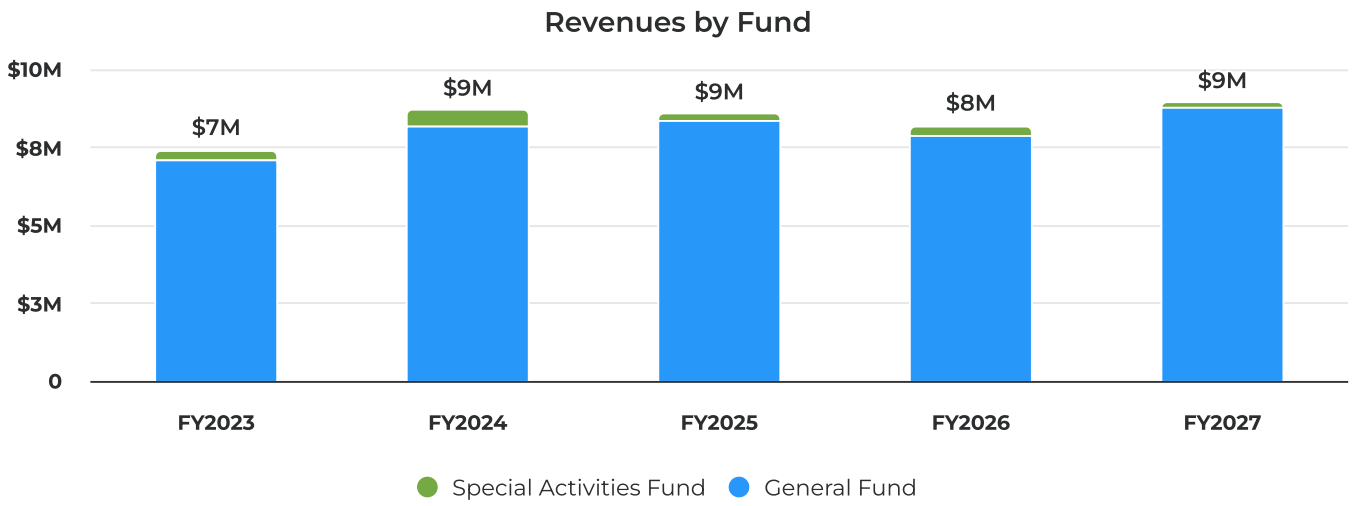
Significant Changes from FY 2026 to FY 2027:

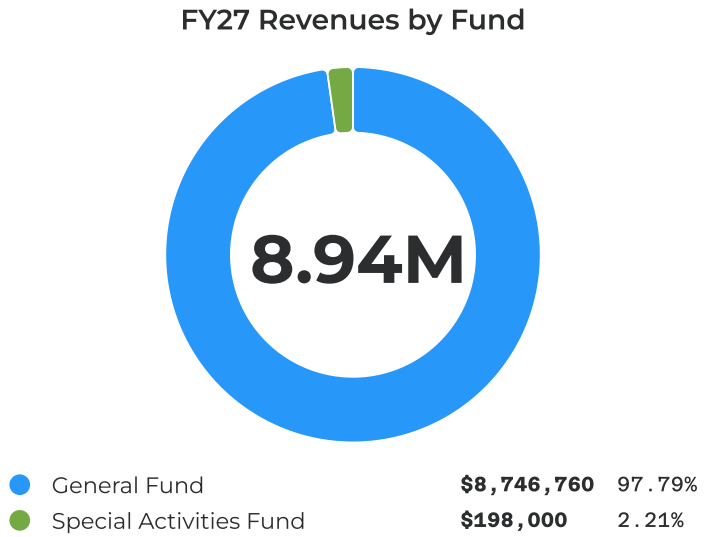
The Department's personnel budget includes $126,710 due to minimum wage increases and funding to alleviate wage compression, primarily in the Recreation Facilities Division, which also saw a further $109,040 increase in temporary employee wages to meet increased programming needs and comply with regulations; and in the Recreation Services Division due to the addition of a 0.8 FTE Childcare Assistant, which was partially offset by a reduction in temporary employee funding.

Operating costs increased in the Parks and Facilities Maintenance Division by $468,110, due primarily to the addition of $150,000 of one-time funding for a school pathway lighting feasibility study, $75,000 of one-time funding for the addition of new garden plots in community gardens, $17,550 of one-time funding for the purchase of recycling bins, $33,800 for recycling collection in multiple city parks, $22,000 for the planting of bulbs in the right-of-ways, $37,750 in utility cost increases, $35,400 in contractual cost increases, and $115,000 in the Special Activities Fund supported by existing fund balances.

Other costs increased in the Recreation and Parks Administration Division by $49,450 for ADA tracking software, health information management software, and volunteer management software.

Revenues by Fund

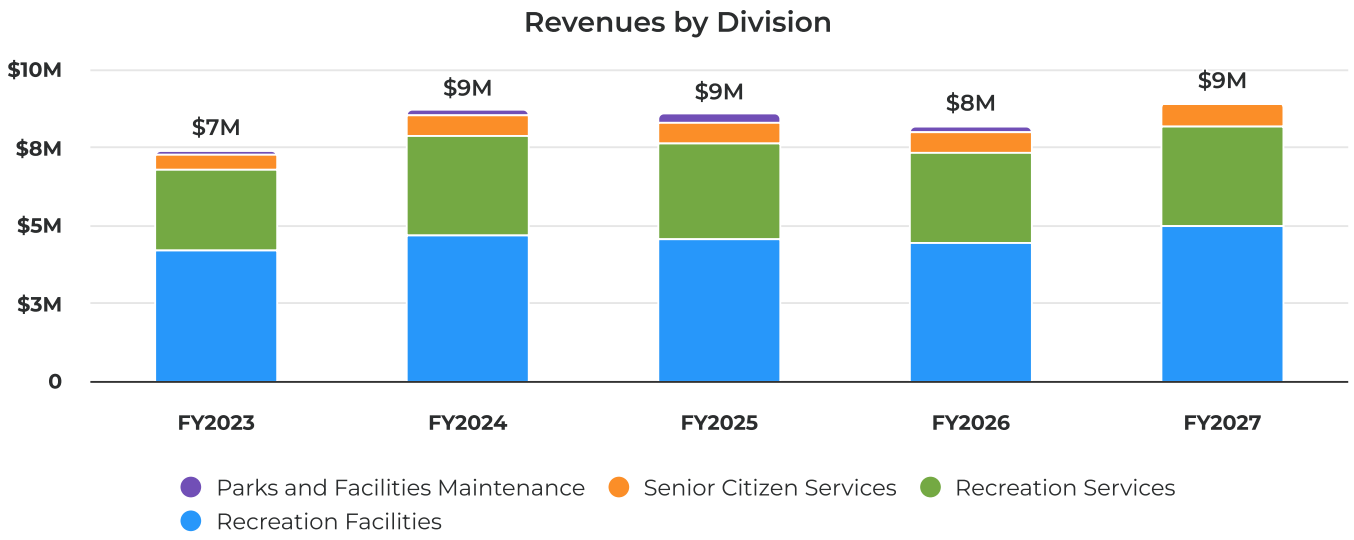


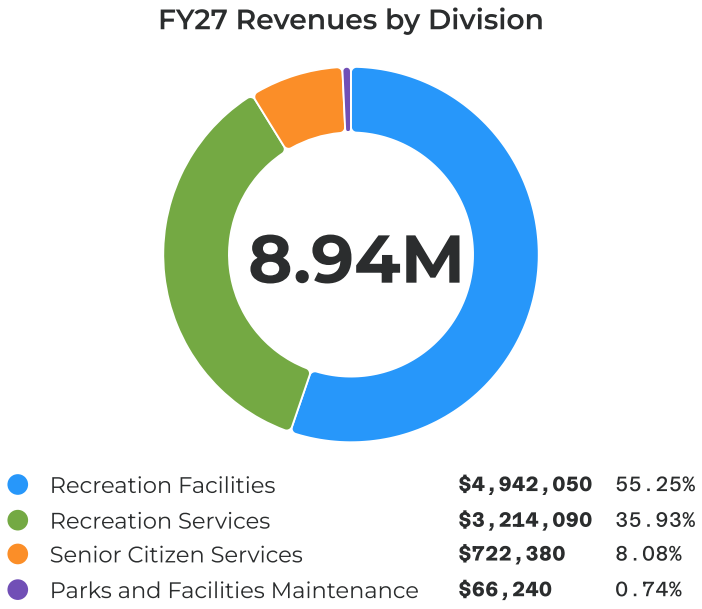


Revenues by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$7,050,828	$8,138,941	$8,363,085	$7,859,120	$8,746,760	11.29%
Special Activities Fund	$350,826	$551,744	$203,666	$306,000	$198,000	-35.29%
Total Revenues	**$7,401,654**	**$8,690,685**	**$8,566,751**	**$8,165,120**	**$8,944,760**	**9.55%**

Revenues by Division

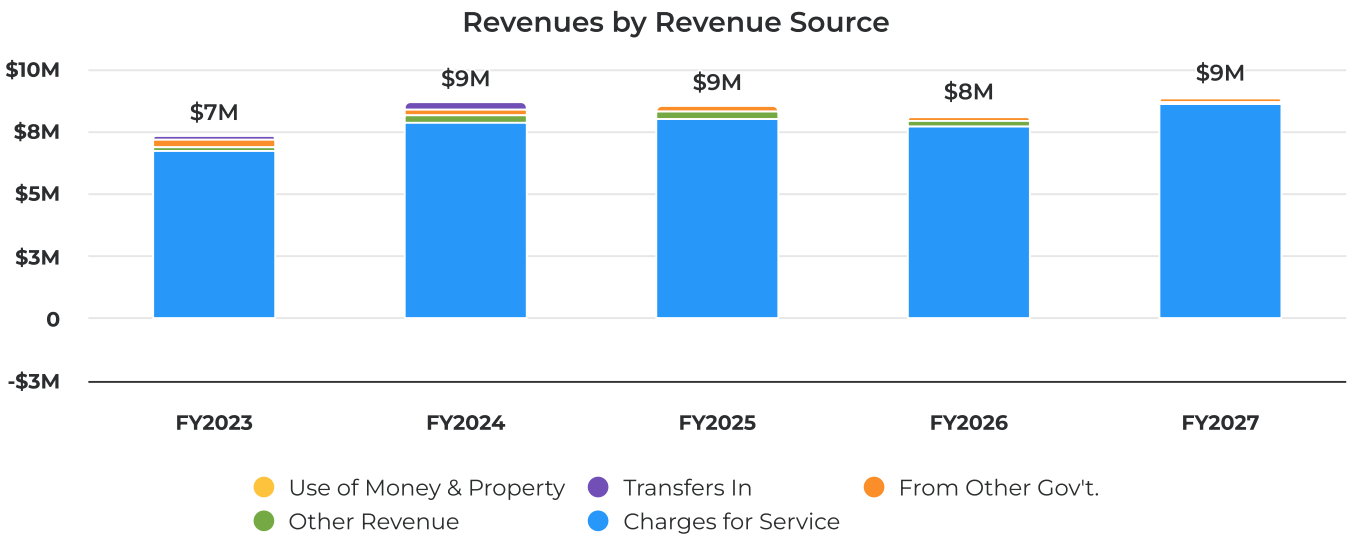


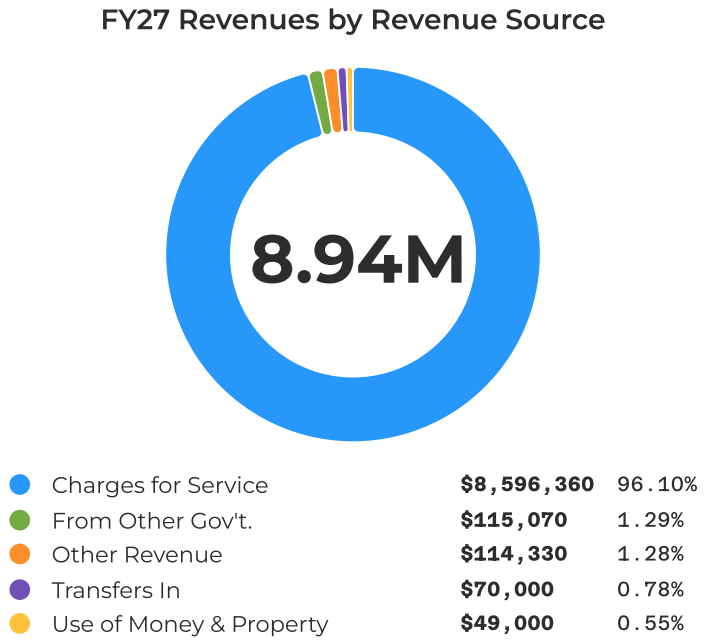


Revenues by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Recreation Services	$2,551,150	$3,173,398	$3,058,750	$2,872,270	$3,214,090	11.90%
Parks and Facilities Maintenance	$113,051	$163,905	$276,018	$178,470	$66,240	-62.88%
Recreation Facilities	$4,213,682	$4,670,856	$4,555,809	$4,454,850	$4,942,050	10.94%
Senior Citizen Services	$523,771	$682,526	$676,174	$659,530	$722,380	9.53%
Total Revenues	**$7,401,654**	**$8,690,685**	**$8,566,751**	**$8,165,120**	**$8,944,760**	**9.55%**

Revenues by Revenue Source





Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Use of Money & Property	$40,815	$3,000	-$1,143	$46,730	$49,000	4.86%
Charges for Service	$6,732,112	$7,857,413	$8,035,353	$7,699,670	$8,596,360	11.65%
Other Revenue	$133,765	$329,585	$235,640	$231,200	$114,330	-50.55%
From Other Gov't.	$325,232	$201,057	$226,901	$117,520	$115,070	-2.08%
Transfers In	$169,730	$299,630	$70,000	$70,000	$70,000	-
Total Revenues	**$7,401,654**	**$8,690,685**	**$8,566,751**	**$8,165,120**	**$8,944,760**	**9.55%**

Significant Changes from FY 2026 to FY 2027:

General Fund revenues increased in the Senior Citizen Services Division by $62,850 based on historical revenues, primarily as charges for services; in the Recreation Facilities Division by $487,200, primarily due to historical revenues

and increases in charges for services in the Swim and Fitness Center; and in the Recreation Services Division by $341,820 based on fee and participation increases and expanded programming.

Other revenues decreased in the Special Activities Fund, Parks and Facilities Maintenance Division, by $113,000 based on expected developer contributions.

Personnel Summary by Division

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Regular						
Recreation and Parks Administration	7.5	7.5	8.5	9.5	9.5	-
Parks and Facilities Maintenance	57.0	56.0	57.0	57.0	57.0	-
Recreation Facilities	24.5	24.5	24.5	25.0	25.0	-
Recreation Services	21.7	22.2	22.8	22.8	23.6	3.5%
Senior Citizen Services	18.8	18.8	18.8	18.8	18.8	-
Regular Subtotal	**129.5**	**129.0**	**131.6**	**133.1**	**133.9**	**0.6%**
Temporary						
Recreation and Parks Administration	-	-	-	-	-	-
Parks and Facilities Maintenance	3.5	2.7	2.7	2.7	2.7	-
Recreation Facilities	51.1	52.2	49.7	49.7	57.5	15.7%
Recreation Services	26.5	26.8	25.9	25.9	25.4	-1.9%
Senior Citizen Services	10.6	10.9	10.9	10.9	11.0	0.9%
Temporary Subtotal	**91.7**	**92.6**	**89.2**	**89.2**	**96.6**	**8.3%**
Department Total	**221.2**	**221.6**	**220.8**	**222.3**	**230.5**	**3.7%**

Personnel Changes

Significant Changes from FY 2026 to FY 2027:

Recreation Services regular FTEs increased due to the addition of a 0.8 FTE Childcare Assistant, partially offset by a decrease of a 0.5 temporary FTE.

Temporary FTEs increased in the Recreation Facilities Division primarily due to changes in program needs at the Swim and Fitness Center.

Parks and Facilities Maintenance Division

The Parks and Facilities Maintenance Division is responsible for the stewardship and management of all the city's parkland and open space, as well as maintenance of all city facilities. This Division handles the operation, maintenance, and improvements to Rockville's parks, rights-of-way, street trees, athletic fields, and courts. It plants and maintains the annual and perennial flowers throughout the city. The Division also provides essential support for sports, special events, and other programs. The Division manages projects in the Recreation and Parks and General Government CIP program areas that directly impact city parks, open spaces, and city facilities.

Performance Measures and Short Term Objectives

Goal: Provide support services and leadership for the stewardship of all parks, facilities, and the urban forest
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number and acreage of city parks	66/1,058	66/1,058	66/1,058	66/1,058
Parks maintenance expenditures per acre	$4,750	$4,938	$5,268	$5,274
Percent of "urgent" work orders completed within 24 hours	83%	84%	85%	85%

Short Term Objectives	Planned Completion
Implement software for enterprise asset management (EAM) and customer relationship management (CRM)	Q4 FY 2027
Assist DPW and other city departments with the development of a green space management plan to improve management of parkland within the city	Q4 FY 2027

Goal: Maintain and manage all parks and open space to provide high-quality, safe places that contribute to distinctive neighborhoods and sound environmental stewardship
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Short Term Objectives	Planned Completion
Complete at least 700 playground inspections	Q4 FY 2027
Complete 260 park inspections	Q4 FY 2027
Begin construction on David Scull Park Improvement (RA19) CIP project	Q2 FY 2027

Goal: Provide maintenance and management of all city facilities to keep them in their as-built condition
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Facilities Maintenance expenditures per square foot	$8.82	$9.32	$9.94	$9.95
Number and square footage of city facilities maintained	77/518,592	77/518,592	77/518,592	77/518,592
Percent of preventive maintenance tasks performed as scheduled	100%	100%	100%	100%

Short Term Objectives	Planned Completion
Complete roof replacements at Twinbrook Community Center, Elwood Smith Community Center, and the Onley Building through the Roof Replacement: FY26-FY30 (RD26) CIP project	Q2 FY 2027
Complete HVAC replacements at City Hall, Rockville Swim and Fitness Center, and Thomas Farm Community Center	Q3 FY 2027

Goal: Preserve, protect, maintain, and manage Rockville's urban forest
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of street trees scheduled for pruning completed	100%	100%	100%	100%

Short Term Objectives	Planned Completion
Mapping of 3,500 street trees in rights-of-way throughout the city to provide better asset tracking and maintenance	Q4 FY 2027
Complete pruning of all street trees within Fallsgrove, Glenora, Fallsmead, Rockmead, and the Horizon Hill neighborhoods	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Parks and Facilities Admin. and Support	$770,054	$837,006	$1,036,381	$968,680	$1,131,090	16.77%
Athletic Field Services	$642,963	$687,455	$661,293	$708,740	$755,420	6.59%
Facilities Maintenance Services	$3,940,343	$4,090,535	$5,299,581	$4,443,430	$4,632,830	4.26%
Forest and Tree Preservation	-	$10,000	$10,000	$10,000	$50,000	400.00%
Horticultural Services	$1,164,238	$1,354,675	$1,240,358	$1,324,690	$1,519,330	14.69%
Park Maintenance Fund	$36,080	$124,931	$111,875	$125,000	$200,000	60.00%
Park Maintenance Services	$1,458,309	$1,516,355	$1,786,965	$1,883,460	$1,924,470	2.18%
Trails and Open Spaces Services	$574,155	$598,388	$738,934	$693,040	$778,630	12.35%
Urban Forestry Maintenance	$1,297,367	$1,415,270	$1,482,828	$1,497,150	$1,549,540	3.50%
Total Expenditures	**$9,883,509**	**$10,634,615**	**$12,368,215**	**$11,654,190**	**$12,541,310**	**7.61%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$5,402,780	$5,893,794	$6,236,808	$6,578,110	$6,988,330	6.24%
Operating	$4,141,655	$4,392,026	$5,095,035	$4,782,880	$5,250,980	9.79%
Capital Outlay	$339,074	$348,795	$1,036,372	$293,200	$302,000	3.00%
Total Expenditures	**$9,883,509**	**$10,634,615**	**$12,368,215**	**$11,654,190**	**$12,541,310**	**7.61%**

Significant Changes from FY 2026 to FY 2027:

Parks and Facilities Admin. and Support operating costs increased due to the addition of $150,000 of one-time funding for a school pathway lighting feasibility study. This increase was partially offset by the removal of $25,000 of one-time funding.

Horticultural Services operating costs increased by $104,570 due to the addition $75,000 of one-time funding for the addition of new garden plots in community gardens, $22,000 for the planting of bulbs in the right-of-ways, and $7,570 in other contractual cost increases.

Trails and Open Spaces Services operating costs increased by $56,450 due to the addition of $33,800 for recycling collection in multiple city parks, $17,550 of one-time funding for the purchase of recycling bins, and $5,100 for other contractual cost increases.

Facilities Maintenance Services operating costs increased by $69,980 due to $37,750 in utility cost increases, $22,730 for building maintenance contract increases, and the addition of $9,500 for security cameras at park pavilions and restrooms.

Operating costs in the Park Maintenance Fund and Forest and Tree Preservation increased by $75,000 and $40,000, respectively, supported by existing fund balances.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Trails and Open Spaces Services	$15,736	$15,736	$15,736	$15,740	$15,740	-
Parks and Facilities Admin. And Support	$6,500	$12,000	$1,500	$3,000	$1,500	-50.00%
Facilities Maintenance Services	$90,815	$56,834	$257,282	$46,730	$49,000	4.86%
Forest and Tree Preservation	-	$21,209	$500	$28,250	-	-100.00%
Park Maintenance Fund	-	$58,126	$1,000	$84,750	-	-100.00%
Total Revenues	**$113,051**	**$163,905**	**$276,018**	**$178,470**	**$66,240**	**-62.88%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Use of Money & Property	$40,815	$3,000	-$1,143	$46,730	$49,000	4.86%
Other Revenue	$6,500	$145,169	$121,313	$116,000	$1,500	-98.71%
From Other Gov't.	$65,736	$15,736	$155,848	$15,740	$15,740	-
Total Revenues	**$113,051**	**$163,905**	**$276,018**	**$178,470**	**$66,240**	**-62.88%**

Significant Changes from FY 2026 to FY 2027:

Revenues decreased in Forest and Tree Preservation by $28,250 and Park Maintenance Fund by $84,750 based on expected developer contributions.

Recreation and Parks Administration Division

The Recreation and Parks Administration Division is responsible for the leadership and management of the Recreation and Parks Department, marketing and development functions, coordination of registration and customer service operations, and planning and management of capital and planned improvement projects. This Division also supports the Recreation and Park Advisory Board and the Rockville Recreation and Parks Foundation, Inc. Additionally, this Division oversees and manages projects in the Recreation and Parks and General Government program areas of the CIP that directly impact city facilities and park and open space areas.

Performance Measures and Short Term Objectives

Goal: Provide leadership and strategic direction to ensure quality stewardship of the city's lands and facilities as well as universal access to opportunities that improve community health and wellness
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of registered participants who are Rockville residents (Target: > 60%)	60%	58%	> 60%	> 60%
Percent of Rockville's population participating in registration-based programming (Target: > 40%)	35%	35%	40%	> 40%
Percent of residents with access to a park within a 10-minute walk (Target: > 90%)	93%	91%	93%	> 90%
Acres of parkland per 1,000 residents (Target: 16.5)	15.8	15.3	15.8	15.0
Percent of department cost centers meeting cost recovery targets* (Target: = 100%)	100%	91%	≥ 96%	≥ 96%

** See the Supplemental Information section for a list of department cost centers and cost recovery targets.*

Short Term Objectives	Planned Completion
Implement the comprehensive software suite designed to identify, remove, and remediate physical barriers outlined in the ADA Audit and Transition Plan	Q2 FY 2027
Lead and manage RedGate Park Master Plan Implementation (RE23) design process and manage the Land and Water Conservation Fund grant ($1.5 million)	Q4 FY 2027

Goal: Provide high quality, efficient project management to improve city facilities and parkland amenities
Guiding Principle(s): Stewardship of the Environment and Infrastructure

Short Term Objectives	Planned Completion
Complete athletic court improvements in: Woodley Gardens, Rockcrest, North Farm, David Scull, Glenora, and Welsh Parks	Q4 FY 2027
Complete asphalt/concrete improvements within: Millennium Trail, 6 Taft, Lincoln Park Community Center, Monument Park, Calvin Park, Millennium Gardens, and Rockcrest Park through the Asphalt/Concrete Improvements: FY26-FY30 (RA26) CIP projecy	Q4 FY 2027
Complete pedestrian bridge repairs for: Woodley Gardens, Woottons Mill Park, Crawford Drive Bridge, and Twinbrook Tennis Bridge	Q4 FY 2027
Complete design for Elwood Smith Comm. Center Renovation (RA24) CIP project	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Capital Projects	$772,333	$1,165,164	$1,041,113	$1,030,710	$1,007,230	-2.28%
Recreation and Parks Administration and Support	$1,236,584	$1,355,658	$1,508,031	$1,662,500	$1,727,640	3.92%
Total Expenditures	**$2,008,917**	**$2,520,822**	**$2,549,144**	**$2,693,210**	**$2,734,870**	**1.55%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$1,140,224	$1,352,955	$1,413,177	$1,627,820	$1,624,220	-0.22%
Operating	$255,234	$283,975	$371,447	$286,750	$284,080	-0.93%
Capital Outlay	$553,459	$812,415	$691,482	$625,520	$624,000	-0.24%
Other	$60,000	$71,477	$73,038	$153,120	$202,570	32.29%
Total Expenditures	**$2,008,917**	**$2,520,822**	**$2,549,144**	**$2,693,210**	**$2,734,870**	**1.55%**

Significant Changes from FY 2026 to FY 2027:

Other costs increased in Recreation and Parks Administration and Support by $49,450 for ADA tracking software, health information management software, and volunteer management software.

Recreation Facilities Division

The Recreation Facilities Division safely and efficiently maintains and operates three community centers—Lincoln Park, Twinbrook, and Thomas Farm—and three specialty facilities—Croydon Creek Nature Center, Rockville Civic Center (Glenview Mansion, Cottage, F. Scott Fitzgerald Theatre, Social Hall, Elwood Smith Community Center, Pump House Community Center, park pavilion rentals, and the community garden at Woottons Mill Park), and the Rockville Swim and Fitness Center. The Division ensures these facilities are ready for use and provides high-quality, diverse, and appropriate programming and services. The Division is responsible for delivering a wide variety of high-quality activities for drop-in use, structured programs, special events, facility rental opportunities, and performing and visual arts events. The Division manages CIP projects in the Recreation and Parks program area that directly impact these facilities.

Performance Measures and Short Term Objectives

Goal: Provide safe, innovative, high-quality recreation programs that improve health and wellness, ensure social equity, and provide cultural opportunities for residents and visitors
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of visits per year (all recreation facilities)*	661,689	625,303	547,000	618,500
Rentals per year (all recreation facilities)*	2,284	2,463	1,589	2,420

** The Rockville Swim and Fitness Center outdoor recreation pools, F. Scott Fitzgerald Theatre, and Lincoln Park Community Center were impacted by partial closures during FY25 and FY26 due to the Outdoor Recreation Pool Renovations (RC18), F. Scott Fitzgerald Theatre ADA Improvements (RA20), and Lincoln Park Community Center Improvements (RA22) CIP projects.*

Goal: Provide safe, socially equitable access to high-quality, special-focus facilities offering experiences to meet the interests and needs of regional participants; to foster involvement with health and wellness activities; to engage people with arts, cultural, and recreational opportunities; and to cultivate environmental literacy and stewardship
Guiding Principle(s): Effective and Efficient Service Delivery

Short Term Objectives	Planned Completion
Expand childcare programs and opportunities using approved strategies from June 2, 2025 Mayor and Council worksession	Q4 FY 2027
Expand water safety outreach, community engagement, and programming	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Civic Center Complex	$1,318,865	$1,468,545	$1,527,881	$1,654,780	$1,720,210	3.95%
Croydon Creek Nature Center	$477,591	$405,717	$426,871	$462,800	$476,340	2.93%
Glenview Mansion Fund	-	-	-	$20,000	$15,000	-25.00%
Lincoln Park Community Center	$462,544	$475,838	$442,148	$567,700	$620,680	9.33%
Swim & Fitness Center	$2,747,634	$2,894,457	$3,438,489	$3,381,630	$3,635,310	7.50%
Thomas Farm Community Center	$519,938	$629,459	$624,220	$702,110	$734,180	4.57%
Twinbrook Community Recreation Center	$548,080	$594,392	$631,270	$673,750	$705,420	4.70%
Total Expenditures	**$6,074,652**	**$6,468,408**	**$7,090,879**	**$7,462,770**	**$7,907,140**	**5.95%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$4,472,105	$4,935,470	$5,169,337	$5,664,030	$6,093,450	7.58%
Operating	$1,380,974	$1,429,199	$1,509,611	$1,766,680	$1,773,420	0.38%
Capital Outlay	$171,373	$50,539	$358,581	$32,060	$40,270	25.61%
Other	$50,200	$53,200	$53,350	-	-	-
Total Expenditures	**$6,074,652**	**$6,468,408**	**$7,090,879**	**$7,462,770**	**$7,907,140**	**5.95%**

Significant Changes from FY 2026 to FY 2027:

The personnel budget includes $72,950 due to minimum wage increases and funding to alleviate wage compression. Swim and Fitness Center personnel costs increased by a further $109,040 in temporary employee wages to meet increased programming needs, an extended outdoor swim season, and to comply with heat stress regulations.

Capital outlay increased in the Civic Center Complex by $18,750, and decreased in the Swim and Fitness Center $15,540 based on the annual equipment replacement cycle, and increased in the Glenview Mansion Fund by $5,000 based on planned refurbishment.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Civic Center Complex	$687,971	$742,984	$536,409	$647,900	$647,900	-
Lincoln Park Community Center	$119,037	$127,787	$82,772	$138,150	$138,150	-
Twinbrook Community Recreation Center	$176,769	$217,213	$221,791	$204,600	$220,600	7.82%
Croydon Creek Nature Center	$214,366	$132,414	$135,704	$130,440	$135,460	3.85%
Thomas Farm Community Center	$197,435	$217,203	$265,379	$219,320	$265,010	20.83%
Swim & Fitness Center	$2,798,088	$3,213,255	$3,293,754	$3,094,440	$3,514,930	13.59%
Glenview Mansion Fund	$20,016	$20,000	$20,000	$20,000	$20,000	-
Total Revenues	**$4,213,682**	**$4,670,856**	**$4,555,809**	**$4,454,850**	**$4,942,050**	**10.94%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Charges for Service	$4,112,318	$4,663,951	$4,551,106	$4,451,750	$4,939,020	10.95%
Other Revenue	$5,350	$6,905	$4,703	$3,100	$3,030	-2.26%
From Other Gov't.	$96,014	-	-	-	-	-
Total Revenues	**$4,213,682**	**$4,670,856**	**$4,555,809**	**$4,454,850**	**$4,942,050**	**10.94%**

Significant Changes from FY 2026 to FY 2027:

Revenue increased in Croydon Creek Nature Center, Thomas Farm Community Center, and Twinbrook Community Recreation Center by $5,020, $45,690, and $16,000, respectively, based on historical revenues and fee and participation increases. Swim and Fitness Center revenue increased by $420,490 due to an extended outdoor swim season, fee and participation increases, expanded programming, and historical revenue trends.

Recreation Services Division

The Recreation Services Division provides high-quality recreational and educational programming with an emphasis on improving the health of our community, enhancing social equity, planning and delivering high-quality special events, and providing opportunities for cultural growth. The Arts, Childcare, Out-of-School Time Enrichment, Special Events, Sports, Summer Camps, and Teens and Adventure Sports programs are managed by this Division. The Recreation Fund collects donations and provides financial assistance to eligible residents toward participation in recreation programs. This Division also manages projects in the Recreation and Parks program area of the CIP that directly impact recreation programming.

Performance Measures and Short Term Objectives

Goal: Provide high-quality recreation programs and services to Rockville area residents
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of registrations received in recreation programs	12,286	14,168	11,500	12,500
Recreation program cancellation rate (Target: ≤ 20%)	10%	16%	≤ 20%	≤ 20%

Short Term Objectives	Planned Completion
Create a standard evaluation form for staff to use at the end of each season to gather feedback and improve programs	Q2 FY 2027
Review all programs quarterly to ensure they are accurate, meet community needs, and follow departmental standards	Q4 FY 2027

Goal: Provide activities and services for children and teens that represent a good value; provide childcare, as well as safe, fun, and enriching activities during out-of-school time, and promote healthy and active lifestyles
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of child and teen program enrollment compared to capacity	78%	79%	65%	75%

Short Term Objectives	Planned Completion
Integrate Red Cross WHALE Tales into summer camp programs for land-based water safety awareness	Q1 FY 2027
Analyze youth and teen program costs to improve quality, efficiency, and affordability	Q3 FY 2027

Goal: Produce high quality, innovative, safe, and diverse community special event celebrations and ceremonies for residents and visitors
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of community events and ceremonies planned, supported, and licensed	109	109	110	110

Short Term Objectives	Planned Completion
Develop and implement updated comprehensive safety protocol for licensed events and safety management plans for city events and ceremonies	Q3 FY 2027

Goal: Provide individuals opportunities for growth through participation in sports, fitness, recreation, and leisure activities while promoting healthy and active living
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Percent of adult program enrollment compared to the total capacity	60%	60%	60%	60%

Short Term Objectives	Planned Completion
Create standardized procedures for managing race event timing systems and staff training to ensure safe, organized events are run efficiently	Q1 FY 2027
Refresh seasonal sports and fitness programs for skill development, health promotion, and resource efficiency	Q3 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Sports	$616,750	$638,778	$690,922	$741,800	$735,820	-0.81%
Arts	$237,090	$265,987	$414,717	$405,680	$434,110	7.01%
Rec. Services Admin. and Support	$365,554	$405,988	$392,219	$428,760	$447,470	4.36%
Art in Public Architecture	$67,250	-	-	-	-	-
Art in Public Places	$52,882	$46,070	-	-	-	-
Childcare	$335,364	$337,450	$359,531	$386,860	$448,590	15.96%
Classes	$272,250	$281,613	-	-	-	-
Farmers Market Eat Fresh Program	$85,161	$96,124	$116,118	$110,000	$110,000	-
Friends of the Arts	$989	$6,408	$19,370	$10,000	$10,000	-
Out-of-School Time Enrichment	$229,521	$249,634	$401,335	$438,340	$466,630	6.45%
Recreation Fund	$56,564	$62,881	$49,694	$70,000	$75,000	7.14%
Special Events	$1,371,527	$1,479,477	$1,491,465	$1,491,480	$1,587,490	6.44%
Camps	$739,491	$895,905	$971,156	$1,086,640	$1,135,850	4.53%
Teens and Adventure Sports	$398,129	$535,152	$653,690	$749,900	$778,580	3.82%
Total Expenditures	**$4,828,522**	**$5,301,467**	**$5,560,217**	**$5,919,460**	**$6,229,540**	**5.24%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$3,268,352	$3,553,478	$3,815,401	$4,054,710	$4,337,450	6.97%
Operating	$1,359,115	$1,523,483	$1,518,974	$1,679,750	$1,702,090	1.33%
Capital Outlay	-	$5,221	-	-	-	-
Other	$201,055	$219,285	$225,842	$185,000	$190,000	2.70%
Total Expenditures	**$4,828,522**	**$5,301,467**	**$5,560,217**	**$5,919,460**	**$6,229,540**	**5.24%**

Significant Changes from FY 2026 to FY 2027:

Personnel funding increased in Childcare due to the addition of a 0.8 FTE Childcare Assistant. This was partially offset by a reduction in temporary employee funding.

Other funds in the Recreation Fund increased by $5,000 based on increased usage.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Special Events	$91,174	$117,219	$111,447	$122,300	$125,800	2.86%
Out-of-School Time Enrichment	$102,303	$116,828	$227,543	$214,190	$237,000	10.65%
Teens and Adventure Sports	$218,348	$371,480	$499,734	$477,320	$510,480	6.95%
Arts	$92,586	$146,405	$308,419	$275,720	$308,970	12.06%
Camps	$544,148	$780,004	$818,359	$771,980	$818,000	5.96%
Childcare	$323,566	$356,720	$375,372	$356,160	$435,380	22.24%
Classes	$395,592	$381,342	$1,150	-	-	-
Sports	$469,388	$484,809	$561,541	$504,600	$623,460	23.56%
Art in Public Architecture	$23,250	$136,310	-	-	-	-
Art in Public Places	$138,856	$93,320	-	-	-	-
Recreation Fund	$39,490	$35,511	$40,097	$30,000	$35,000	16.67%
Friends of the Arts	-	$29,271	-	$10,000	$10,000	-
Farmers Market Eat Fresh Program	$112,449	$124,179	$115,088	$110,000	$110,000	-
Total Revenues	**$2,551,150**	**$3,173,398**	**$3,058,750**	**$2,872,270**	**$3,214,090**	**11.90%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Charges for Service	$2,195,678	$2,679,835	$2,895,311	$2,691,450	$3,033,020	12.69%
Other Revenue	$99,150	$110,190	$88,170	$109,100	$106,800	-2.11%
From Other Gov't.	$96,592	$103,743	$25,269	$21,720	$24,270	11.74%
Transfers In	$159,730	$279,630	$50,000	$50,000	$50,000	-
Total Revenues	**$2,551,150**	**$3,173,398**	**$3,058,750**	**$2,872,270**	**$3,214,090**	**11.90%**

Significant Changes from FY 2026 to FY 2027:

Revenue increased in Out-of-School Time Enrichment, Teens and Adventure Sports, Arts, Camps, Childcare, and Sports, by $22,810, $33,160, $33,250, $46,020, $79,220, and $118,860 respectively, based on historical revenues, fee and participation increases, and expanded programming, and in the Recreation Fund by $5,000 based on historical community contributions.

Senior Citizen Services Division

The Senior Citizen Services Division serves the city's diverse population of adults age 60 and above, and supports their social, recreational, educational, fitness, and wellness needs. This Division manages the 39,000-square-foot Senior Center, the hub of the city's senior services. The Senior Center serves as a place to access information, services, and support related to aging. The Division also manages senior services and programming in community centers, neighborhood buildings, and satellite locations throughout the city. The Division offers programs and services for aging in place, transportation, socialization, recreation, leisure, education, trips, fitness, health, and wellness. The Village program helps organize residents of all ages into grassroots volunteer networks. These networks support older adults with a variety of tasks so they can stay in their homes longer, remain engaged, and give back to neighbors. Staff provides support to the Senior Citizens Commission and Rockville Seniors, Incorporated (RSI). This Division manages projects in the Recreation and Parks program area of the CIP that directly impact the Senior Center or facilities with senior programming.

Performance Measures and Short Term Objectives

Goal: Ensure social equity and inclusion among all Rockville adults aged 60 and above through a well-supported Senior Center and a broad range of available services
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of Senior Center members	1,642	1,905	1,650	1,950
Percent of Senior Center Members who are also Senior Center Fitness Members *	50%	53%	53%	54%
Number of Senior Center visits	69,469	101,004	70,000	103,000
Percent of Senior Center programs offered that target diversity, equity, and inclusion	16%	19%	16%	20%

**Center Membership is required before becoming a Fitness Member*

Short Term Objectives	Planned Completion
Create marketing materials to raise awareness of the Senior Assistance Fund and the benefits seniors receive when donations are made to the fund	Q1 FY 2027
Expand trips accessibility by offering early pickup and late return options to reduce transportation barriers and create more equitable participation opportunities for seniors	Q2 FY 2027

Goal: Encourage all Rockville adults aged 60 and above to remain healthy, active, and socially engaged through participation in innovative, high-quality programs, classes, membership, events, and trips
Guiding Principle(s): Effective and Efficient Service Delivery

Performance Measures	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
Number of senior program registrations received	10,947	11,626	11,000	12,000
Senior program cancellation rate (Target: ≤ 20%)	14%	12%	13%	12%
Percent of Senior Center members who are Rockville residents	75%	75%	80%	75%
Number of residents engaged in the Villages program through its social, service, and planning activities	884	1,590	1,200	2,100

Short Term Objectives	Planned Completion
Increase participation in the Next Step Fitness Personal Training program by 50 participants. This program provides trainer-guided fitness plans for people transitioning from physical therapy to independent exercise	Q4 FY 2027
Expand the Villages program by offering four village-wide events	Q4 FY 2027

Expenditures by Cost Center

Expenditures by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Senior Assistance Fund	$29,200	$22,285	$24,918	$25,000	$25,000	-
Senior Center Operations	$916,911	$1,030,816	$1,051,491	$1,076,620	$1,146,940	6.53%
Senior Citizen Recreation	$366,488	$382,677	$406,257	$410,820	$427,990	4.18%
Senior Citizen Sports and Fitness	$548,494	$576,500	$617,214	$633,720	$666,910	5.24%
Senior Citizen Support Services	$948,440	$1,047,826	$1,045,555	$1,145,060	$1,207,740	5.47%
Total Expenditures	**$2,809,533**	**$3,060,104**	**$3,145,435**	**$3,291,220**	**$3,474,580**	**5.57%**

Expenditures by Expense Type

Expenditures by Expense Type

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$2,432,152	$2,584,579	$2,750,707	$2,853,840	$3,026,810	6.06%
Operating	$337,918	$447,689	$365,554	$406,380	$394,160	-3.01%
Capital Outlay	$10,263	$5,551	$4,256	$6,000	$28,610	376.83%
Other	$29,200	$22,285	$24,918	$25,000	$25,000	-
Total Expenditures	**$2,809,533**	**$3,060,104**	**$3,145,435**	**$3,291,220**	**$3,474,580**	**5.57%**

Significant Changes from FY 2026 to FY 2027:

Senior Center Operations capital outlay costs increased based on the annual equipment replacement cycle.

Revenues by Cost Center

Revenues by Cost Center

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Senior Center Operations	$107,282	$117,657	$146,355	$122,700	$140,700	14.67%
Senior Citizen Support Services	$78,668	$148,356	$68,073	$93,260	$95,760	2.68%
Senior Citizen Recreation	$95,834	$116,936	$130,031	$129,800	$119,800	-7.70%
Senior Citizen Sports and Fitness	$225,222	$265,759	$304,734	$290,770	$343,120	18.00%
Senior Assistance Fund	$16,765	$33,818	$26,981	$23,000	$23,000	-
Total Revenues	**$523,771**	**$682,526**	**$676,174**	**$659,530**	**$722,380**	**9.53%**

Revenues by Revenue Source

Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Charges for Service	$424,116	$513,627	$588,936	$556,470	$624,320	12.19%
Other Revenue	$22,765	$67,321	$21,454	$3,000	$3,000	-
From Other Gov't.	$66,890	$81,578	$45,784	$80,060	$75,060	-6.25%
Transfers In	$10,000	$20,000	$20,000	$20,000	$20,000	-
Total Revenues	**$523,771**	**$682,526**	**$676,174**	**$659,530**	**$722,380**	**9.53%**

Significant Changes from FY 2026 to FY 2027:

Revenues increased in Senior Center Operations and Senior Citizen Sports and Fitness by $18,000 and $52,350 respectively, while revenues decreased in Senior Citizen Recreation by $10,000, based on historical revenues and planned programming for the coming year.

Capital Improvements Program Overview

The Capital Improvements Program, or CIP, maps the city's capital investment plan over a five-year period. The CIP is both a fiscal and planning device that allows the city to monitor all capital project costs, funding sources, departmental responsibilities, and project schedules. Each year, the CIP is reviewed within the context of ongoing city, County, State, and federal planning programs and policies, as well as the city's Comprehensive Plan. The new year of the CIP, along with any unspent prior appropriations, comprise the capital budget for each project beginning July 1 of each fiscal year. The remaining four years of the CIP serve as a financial plan for capital investments. The five-year financial plan is reviewed and updated each year, and the Mayor and Council adopt both the capital budget and the five-year financial plan. CIP highlights, including a summary of all new projects, are included in the *Introduction* section of this document.

Definition of Significant Capital Expenditures

The city defines significant capital expenditures as any expenditure incurred within a project contained in the city's CIP. To qualify for inclusion in the CIP, a project must fall under one or more of the following categories:

- The acquisition of property for a public purpose
- The design and construction of a major new city facility or infrastructure
- The design and construction of a major addition or extension of an existing city facility or infrastructure
- The design and major improvement, rehabilitation, or repair of a city facility or infrastructure
- A significant one-time investment in new technology or upgraded technology infrastructure

Recurring Versus Nonrecurring Projects

All projects in the city's CIP are considered significant, as defined above. The CIP includes both recurring and nonrecurring projects. Recurring CIP projects, which involve ongoing major improvements, rehabilitation, or repairs (such as major street repaving or water infrastructure rehabilitation), are budgeted in five-year increments. These projects are readily identified in this document by the inclusion of the five-year timeframe at the end of the project title (for example, Asphalt/Concrete Improvements: FY26-FY30). Nonrecurring projects have defined beginning and end dates and long useful lives. These investments are generally capitalized as fixed assets and are eligible for debt financing according to the city's Financial Management Policies. The majority of the projects in the city's CIP are nonrecurring projects.

Planned Improvement Projects and Long-Range CIP

Studies that may lead to future projects are not funded in the CIP unless needed to apply for outside funding; such studies are planned for as Planned Improvement Projects (PIPs) and included in the operating budget when they are approved. Large nonrecurring projects that do not meet the criteria for inclusion in the CIP are also planned for through the PIP process. Projects under consideration for the five-year period following the current five-year CIP planning period are planned as Long-Range CIP projects. For a listing of current PIPs and Long-Range CIP projects please see the *Supplemental Information* section of this document.

CIP Structure

Projects in the CIP are organized into five program areas: General Government, Recreation and Parks, Stormwater Management, Transportation, and Utilities. Each program area in this document includes an overview section followed by individual project summaries, shown in alphabetical order, for each project within the program area. These program area overviews and individual project summaries are located in the *CIP Projects* section of this document.

CIP Project Identification and Prioritization

Department staff recommend renovations, repairs, or replacements for existing capital infrastructure based on established replacement cycles, inspection reports, condition assessments, and other studies. All recurring projects include information on how the budgeted work within those projects was identified; this information can be found in the Notes section within each CIP project sheet. Nonrecurring projects are recommended as a result of Mayor and Council direction, study recommendations, or staff determinations.

Solicitation of Project Ideas

For all CIP projects, both recurring and nonrecurring, Budget Office staff sought input from the Mayor and Council and from the public throughout the budget process. This input was gathered in the following ways:

- Project proposals were solicited from neighborhood groups and the general public prior to the start of the budget season. Department staff reviewed these “Propose-A-Project” requests for possible inclusion in their budget submissions. These proposals were included as part of the budget public record.
- The Mayor and Council developed a set of Guiding Principles during calendar year 2024 to guide their work for their elected term. Additionally, the Mayor and Council developed a list of Key Initiatives for FY 2026 and FY 2027. Staff considered all budget requests in relation to these Guiding Principles and Key Initiatives.
- The community was invited to submit online community budget priorities survey responses, oral testimony at budget public hearings, and written testimony to the Mayor and Council during the budget process through the close of the budget public record. The FY 2027 budget public record closed on April 13, 2026.

CIP Project Prioritization

The FY 2027 CIP prioritization process involved a multi-layered approach involving project manager scoring, a cross-departmental committee review and priority recommendation, and Budget Office funding recommendation as described below.

- Project managers scored all projects using the scoring matrix shown below, providing justification for each score selection.
- A cross-departmental CIP Prioritization Committee reviewed all nonrecurring projects supported by the taxpayer-funded Capital Projects Fund. As part of their review process, the committee heard presentations from department directors, gathered additional information needed to better understand the projects, toured select project sites, and discussed the project scores supplied by the project managers. Committee members then assigned high, medium, or low priority levels to each project and created a project prioritization score based on the number of high, medium, or low votes each project received. The committee provided additional comments along with the priority level and score information as a formal recommendation to the City Manager.
- The Budget Office used the Mayor and Council’s Guiding Principles and Key Initiatives along with the committee’s recommendation to provide a funding recommendation to the City Manager on how to allocate available resources across the five-year CIP.
- The City Manager used the recommendations from the Committee and the Budget Office as tools to aid in determining what projects and funding levels to include in the proposed CIP.

Capital Project Scoring Tool

0 points	3 points	5 points
Infrastructure Improvement or Preservation		**Weight factor: 4**
Project ensures existing infrastructure (including IT infrastructure) is maintained or improved as needed to meet the demands of those who use it. Replacement and rehabilitation both qualify within this category, but the choice to replace versus rehabilitate should be justified and explained.		
Is not necessary to maintain or improve current infrastructure	Will improve current infrastructure	Is essential to maintain current infrastructure
Examples		
New splash park	Renovating/expanding a community center fitness room	Bridge rehabilitation or repair recommended by inspection
Health and Safety		**Weight factor: 4**
Project addresses existing or potential health and/or safety concerns for residents, users of city services or facilities, and/or city employees.		
Does not address health or safety	Addresses a concern with either a high likelihood of occurrence or a high impact	Addresses a concern with both a high likelihood of occurrence and a high impact
Examples		
Financial system replacement	Playground equipment replacement	Water Treatment Plant improvements
Adopted Plans or Legal Mandates		**Weight factor: 3**
Project directly supports one or more plans adopted by the Mayor and Council or addresses a legal mandate, such as the Americans with Disabilities Act (ADA).		
Does not support any adopted plans or legal mandates	Supports one or more adopted plans	Is legally mandated
Examples		
New cable television studio	Electric vehicle charging infrastructure build-out	ADA improvements to a city facility
Urgency and Readiness		**Weight factor: 3**
Project is urgently needed to maintain existing operations and is clearly defined, with personnel resources available for project execution.		
Is not urgent and not well defined or justified	Is either urgent but not well defined or justified, or is well defined or justified but not urgent	Is both urgent and well defined or justified
Examples		

0 points	3 points	5 points
General idea for a youth tutoring center with no selected location or detailed program description	Project submission based on a pending grant application	New workspace for an employee group currently housed in a facility that is considered unfit
Equity		**Weight factor: 2**
Project improves the ability of communities of color and historically excluded populations to access services and/or improve their quality of life. Projects do not need to be primarily focused on a particular population but should incorporate components that ensure these populations are both considered and engaged in the development and projected outcomes of the project.		
Does not improve the ability of communities of color and historically excluded populations to access services and/or improve their quality of life	Has a minor to moderate improvement on the ability of communities of color and historically excluded populations to access services and/or improve their quality of life	Will significantly improve the ability of communities of color and historically excluded populations to access services and/or improve their quality of life
Examples		
Existing playground replacement, similar equipment and size	Project to create larger, covered bus shelters at all city bus stops	New community center within walking distance of a community with a high population of members from historically excluded groups
Sustainability and Climate Resiliency		**Weight factor: 2**
Project addresses a specific Climate Action Plan (CAP) action item, mitigates greenhouse gas (GHG) emissions, or is designed to support climate resiliency to heat, heavy precipitation, severe storms, and drought.		
Does not consider climate impacts or does not reduce emissions	Is designed to reduce some impacts of climate change or mitigate emissions slightly	Significantly improves city and community climate resiliency and significantly mitigates overall emissions
Examples		
Parking lot replacement (impervious)	Facility renovation including energy efficient lighting and HVAC	Installation of solar canopies and panels over all city parking lots and roofs where possible
Outside Funding or Return on Investment (ROI)		**Weight factor: 2**
Project has been awarded outside funding or has a high potential to be awarded outside funding (grants, State bond bills, community contributions, etc.). Alternatively, project will generate revenue or savings that is expected to cover the cost of the project in 20 years or less, which is the typical length of time it takes to pay back bond funding.		
Does not have outside funding, and has a ROI of more than 20 years	Has outside funding of up to 25% and/or a ROI of 11-20 years	Has outside funding of more than 25% and/or a ROI of 10 years or less
Examples		
Renovation to a city facility that does not directly generate revenue	Project supported by a grant covering 20% of construction costs	Bridge reconstruction project that qualifies for 80% federal funding

Funding Sources Used to Finance the CIP

The funding sources used to finance the current CIP are described in this section. The city seeks outside funding sources when possible to meet capital needs without affecting taxpayers and/or ratepayers. Funding sources for each project are identified on the individual project sheets, and a summary of funding by source and fund is included with the summary tables in this section.

Paygo Funding

Paygo funding refers to resources available within an operating fund to support a capital project. The current CIP includes paygo funding from the following funds:

- **Capital Projects (Cap) Fund** – Capital expenses funded by the General Fund for general capital improvements. Funds are received from transfers to the CIP from the General Fund. The main sources of funding for the General Fund are property and income taxes.
- **Water (Wtr) Fund** – Capital expenses funded by the Water Fund for major water system expansions or improvements. The source of funding is water usage charges and fees.
- **Sewer (Swr) Fund** – Capital expenses funded by the Sewer Fund for major sewer system expansions or improvements. The source of funding is sewer usage charges and fees.
- **Refuse (Ref) Fund**– Capital expenses funded by the Refuse Fund. The source of funding is annual recycling and refuse fees.
- **Stormwater Management (SWM) Fund** – Capital expenses funded by the Stormwater Management Fund. The source of funding is annual stormwater management fees.
- **Special Activities (Act) Fund** – Capital expenses funded by legally restricted revenue sources. The current CIP includes support from one Special Activities Fund program: Transportation Improvement Plan (TIP). TIP is funded by payments from developers and can only be used on strategies that decrease traffic congestion and emissions.

Bond Proceeds

Bond proceeds are proceeds from the sale of bonds for a specific capital improvement project. A bond is a written promise to pay a designated sum of money at specific dates in the future, together with periodic interest at a specified rate. Bonds are used as a long term financing tool. The city was awarded loans through the Drinking Water State Revolving Loan Fund, which are also included in this category.

Grant Funding

Grant funding refers to funding received from an outside agency for a specific capital improvement project. Grant funding does not need to be repaid, but it may require the city to match a certain percentage of the award. Active grants included in the adopted budget are listed in the *Supplemental Information* section of this document.

Developer Funding

Developer funding refers to contributions that developers make to the city in support of public improvements, such as stormwater drains or traffic control devices, that increase the value of a private development.

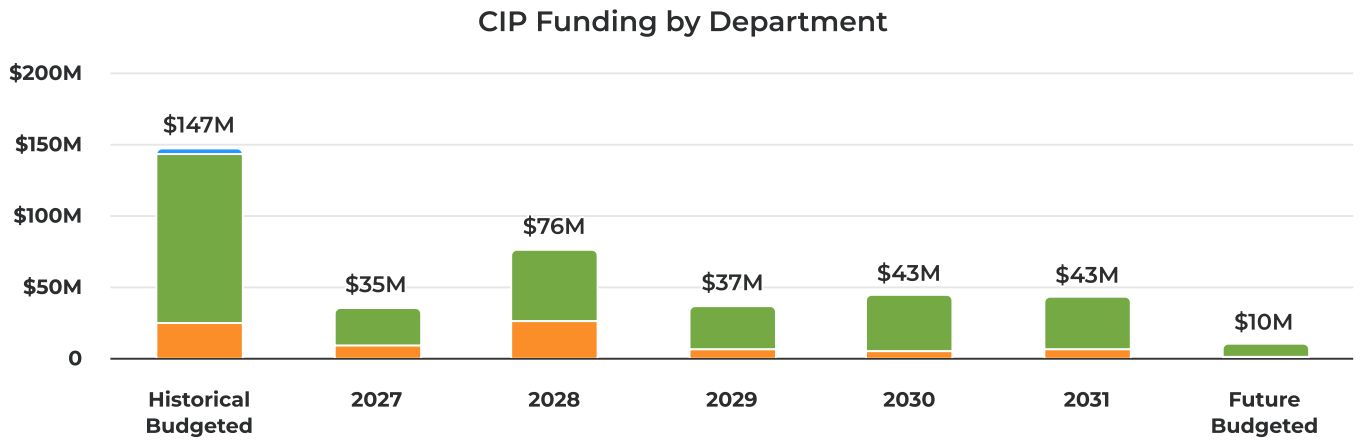
Other Funding Sources

Other funding sources refers to payments and contributions that are not specifically listed elsewhere. Other funding sources included in the current CIP include County Impact Tax, State bond bill funding, rebates, and funding from the Maryland Department of Transportation State Highway Administration (MDOT SHA).

Capital Improvement Multi-Year Funding Plan

This page presents the city's five-year CIP funding plan and provides a visual summary of both historical and planned capital investments. The accompanying graphs and tables illustrate capital funding by department, by funding source, and by program area, offering insight into how resources have been allocated in prior years and how they are projected to be distributed over the planning period.

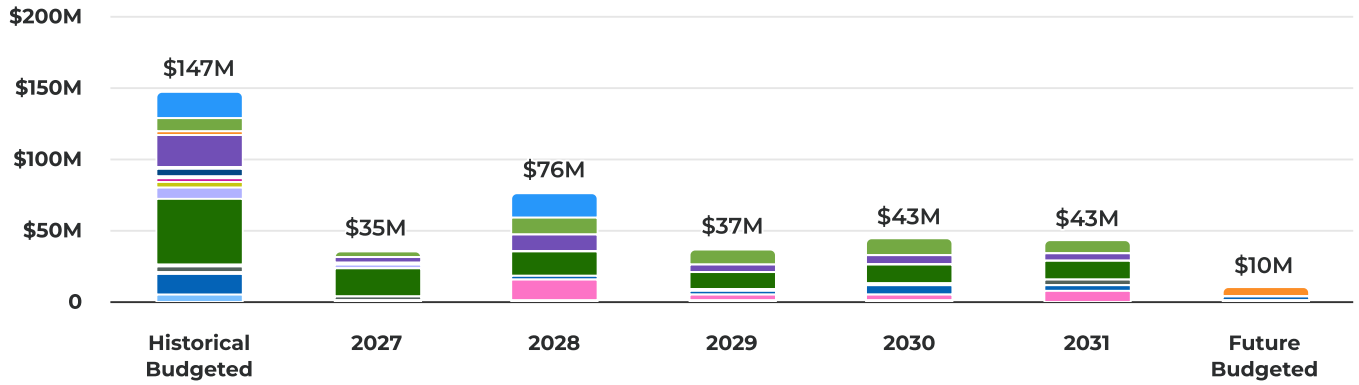
Together, these visuals highlight the city's long-term investment strategy, demonstrate trends in capital spending, and show the balance between departmental priorities and the mix of funding sources used to support infrastructure, facilities, and system improvements.



Funding by Department Totals (all years)

Information Technology	**$4,775,175**	1.22%
Public Works	**$309,736,673**	79.26%
Recreation and Parks	**$76,296,256**	19.52%

CIP Funding by Funding Source



Funding by Source Totals (all years)

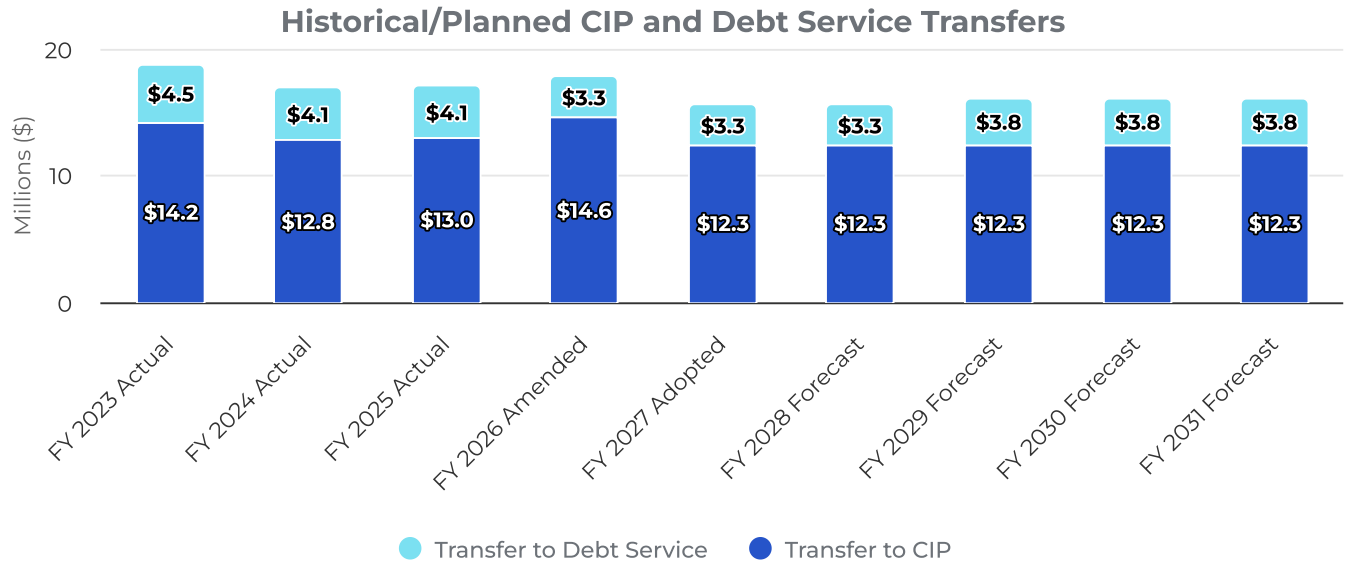
Bond (Capital Projects Fund)	**$36,358,130**	9.30%
Bond (Sewer Fund)	**$56,693,970**	14.51%
Bond (SWM Fund)	**$8,914,100**	2.28%
Bond (Water Fund)	**$54,227,900**	13.88%
Developer (Capital Projects Fund)	**$99,900**	0.03%
Grant (Capital Projects Fund)	**$7,356,391**	1.88%
Grant (Sewer Fund)	**$500,000**	0.13%
Grant (SWM Fund)	**$3,513,750**	0.90%
Grant (Water Fund)	**$3,133,930**	0.80%
Other (Capital Projects Fund)	**$11,489,347**	2.94%
Other (SWM Fund)	**$228,859**	0.06%
PayGo (Capital Projects Fund)	**$121,835,978**	31.18%
PayGo (Refuse Fund)	**$817,345**	0.21%
PayGo (Sewer Fund)	**$14,039,567**	3.59%
PayGo (Special Activities Fund)	**$1,785,925**	0.46%
PayGo (SWM Fund)	**$33,165,512**	8.49%
PayGo (Water Fund)	**$4,245,000**	1.09%
Unfunded (Capital Projects Fund)	**$30,402,500**	7.78%
Unfunded (SWM Fund)	**$2,000,000**	0.51%

CIP Funding by Program Area

Program Area	Historical Budgeted	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future Budgeted
General Government	28,051,270	1,991,140	1,875,000	2,815,000	2,190,500	4,790,000	-
Recreation and Parks	24,718,416	8,315,840	25,029,590	4,900,390	4,762,020	4,885,000	1,085,000
Stormwater Management	21,043,086	1,094,000	3,095,550	2,818,200	6,616,570	4,591,200	8,685,980
Transportation	28,048,325	14,105,820	22,604,000	9,275,000	10,172,290	10,408,550	-
Utilities	45,076,867	9,688,000	23,347,500	16,994,500	19,701,500	18,032,000	-
Total ($):	**146,937,964**	**35,194,800**	**75,951,640**	**36,803,090**	**43,442,880**	**42,706,750**	**9,770,980**

Impact of the CIP on the Operating Budget

Projects funded within the CIP have a direct impact on the operating budget. The cost of the project itself, if supported by taxpayer dollars, impacts the amount of the General Fund transfer to the CIP for paygo-funded projects, and impacts the amount of the General Fund transfer to the Debt Service Fund and future borrowing capacity for bond-funded projects. In the past, the Mayor and Council have appropriated General Fund unassigned fund balance in excess of the reserve requirement, in addition to the adopted transfers to the CIP to reduce future borrowing needs. Assuming an interest rate of 3.5 percent, every $1 million that the city borrows results in an increased average annual debt service burden of approximately $70,000. The chart below shows the historical and planned General Fund transfers to the Debt Service Fund and to the CIP.

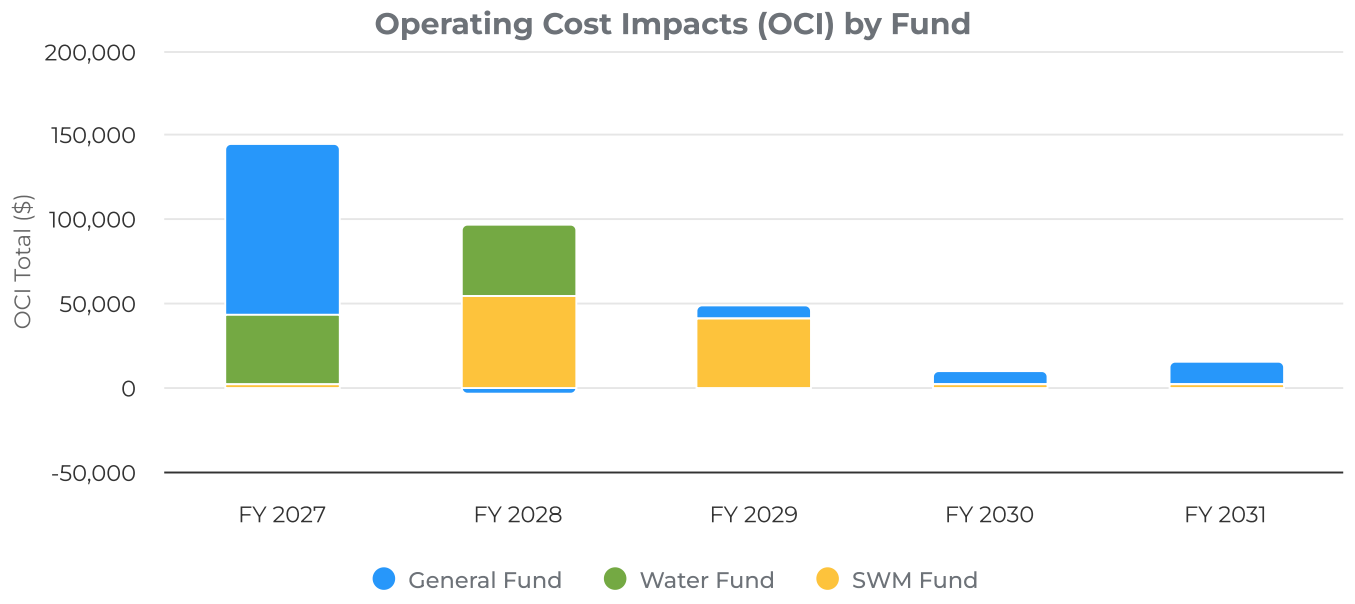


Operating Cost Impacts (OCI)

In addition to the cost to complete a CIP project, many projects require ongoing funding to operate or maintain the completed project. Ongoing operating cost impacts must be considered when determining if and when to include a particular project in the CIP. The following table lists all CIP projects that have associated ongoing operating cost impacts, either positive (increased cost) or negative (cost savings or increased revenue), in the five-year planning period. The total shown represents the estimated net change to the operating budget in the current five-year planning period due to the completion of the project. One-time operating cost impacts and operating cost impacts that fall outside the current five-year planning period are not shown in this summary, but are discussed under the Notes heading on the affected project sheets.

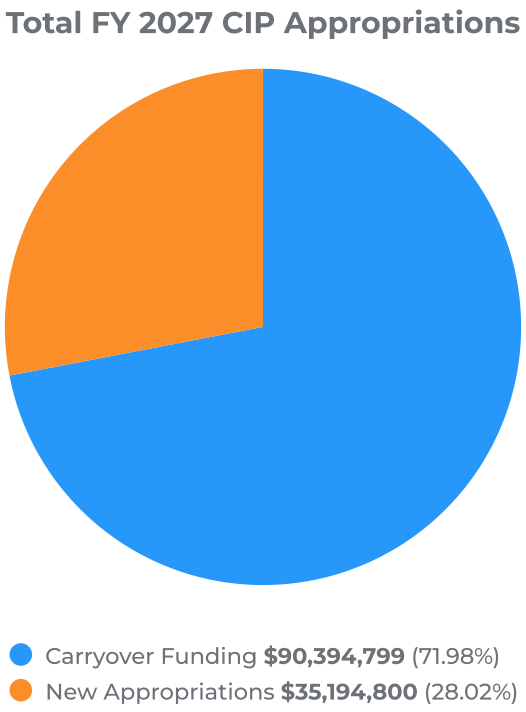
Program Area / Project Name (Number): OCI Description	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
General Government	**91,400**	**(950)**	**-**	**3,500**	**8,000**
Building Energy Performance Improvements (GA27)	**-**	**(85,450)**	**-**	**-**	**-**
Electricity savings (General Fund)	-	(65,050)		-	-
Solar renewable energy credits (General Fund)	-	(20,400)	-	-	-
Core Financial, HR, & Procurement ERP Phase II (GA26)	**91,400**	**84,500**	**-**	**-**	**-**
Licensing costs (General Fund)	91,400	84,500	-	-	-
Electric Vehicle Infrastructure (GA23)	**-**	**-**	**-**	**3,500**	**8,000**
Network and maintenance fees (General Fund)	-	-	-	3,500	8,000
Recreation and Parks	**6,500**	**20,000**	**-**	**-**	**2,000**
Glenview Mansion Gardens Hardscape Preservation and Repair (RB26)	**6,500**	**-**	**-**	**-**	**-**
Maintenance and repair (General Fund)	6,500	-	-	-	-
Talbott Street Park (RB25)	**-**	**20,000**	**-**	**-**	**-**
Maintenance and repair (General Fund)	-	20,000	-	-	-
Woottons Mill Park Pavilion (RC27)	**-**	**-**	**-**	**-**	**2,000**
Custodial services and maintenance (General Fund)	-	-	-	-	2,000
Stormwater Management	**-**	**51,000**	**34,000**	**-**	**-**
Stream Restoration: Anderson Park (SA18)	**-**	**-**	**34,000**	**-**	**-**
Post-restoration stream stability monitoring (SWM Fund)	-	-	34,000	-	-
Stream Restoration: Croydon Creek/Calvin Park Tributary (SB16)	**-**	**51,000**	**-**	**-**	**-**
Post-restoration stream stability monitoring (SWM Fund)	-	51,000	-	-	-
Transportation	**5,750**	**(19,250)**	**14,750**	**5,750**	**5,750**
LED Streetlight Conversion (TA22)	**-**	**(30,000)**	**-**	**-**	**-**
Electricity Savings (General Fund)	-	(30,000)	-	-	-
Maryland Dawson Extended (SC11)	**-**	**-**	**4,500**	**-**	**-**
Maintenance and repair (General Fund)	-	-	3,000	-	-
Stormwater management (SWM Fund)	-	-	1,500	-	-
Pedestrian and Bicycle Safety: FY26-FY30 (TD26)	**2,750**	**2,750**	**2,750**	**2,750**	**2,750**
Maintenance and repair (General Fund)	2,750	2,750	2,750	2,750	2,750
Senior Center Entrance (TA24)	**-**	**3,000**	**-**	**-**	**-**

Program Area / Project Name (Number): OCI Description	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Maintenance and repair (General Fund)	-	2,000	-	-	-
Stormwater management (SWM Fund)	-	1,000	-	-	-
Shady Grove WMATA Access Road Streetlighting (TA27)	**-**	**2,000**	**-**	**-**	**-**
Electricity (General Fund)	-	2,000	-	-	-
Sidewalks: FY26-FY30 (TE26)	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**
Maintenance and repair (General Fund)	1,000	1,000	1,000	1,000	1,000
Stormwater management (SWM Fund)	2,000	2,000	2,000	2,000	2,000
Stonestreet Corridor Improvements (TA20)	**-**	**-**	**4,500**	**-**	**-**
Maintenance and repair (General Fund)	-	-	1,500	-	-
Stormwater management (SWM Fund)	-	-	3,000	-	-
Utilities	**41,000**	**43,000**	**-**	**-**	**-**
SCADA Improvements (UE16)	**-**	**2,000**	**-**	**-**	**-**
Electricity and data communication (Water Fund)	-	2,000	-	-	-
Water Meter Replacement and AMI Implementation (UB21)	**41,000**	**41,000**	**-**	**-**	**-**
Software subscription (Water Fund)	41,000	41,000	-	-	-
Total Planned FY 2027 - FY 2031 Operating Cost Impact, All Funds ($)	**144,650**	**93,800**	**48,750**	**9,250**	**15,750**



CIP Appropriations Summary

Unlike annual appropriations in the operating budget, funds for CIP projects can be carried over from year to year until the project is complete. The annual CIP appropriation total is a combination of unspent funding from prior years plus new funding approved for the budget year. The CIP budget of $125.6 million will support 56 of the CIP's 61 projects in FY 2027. The breakout of the FY 2027 appropriation by program area, fund, and department is shown in the tables that follow.



FY 2027 CIP Appropriations by Program Area

Program Area	Historical Budget	Spent as of 4/15/26	Carryover Funding	New FY 2027 Funding	Total FY 2027 Appropriations
General Government	28,051,270	23,741,169	4,310,101	1,991,140	6,301,241
Recreation and Parks	24,718,416	14,528,160	10,190,256	8,315,840	18,506,096
Stormwater Management	21,043,086	2,796,570	18,246,516	1,094,000	19,340,516
Transportation	28,048,325	9,314,131	18,734,194	14,105,820	32,840,014
Utilities	45,076,867	6,163,135	38,913,732	9,688,000	48,601,732
Total ($):	**146,937,964**	**56,543,165**	**90,394,799**	**35,194,800**	**125,589,599**

FY 2027 CIP Appropriations by Fund

Fund	Historical Budget	Spent as of 4/15/26	Carryover Funding	New FY 2027 Funding	Total FY 2027 Appropriations
Capital Projects Fund	78,837,106	47,482,830	31,354,276	24,312,800	55,667,076
Water Fund	30,921,330	3,864,892	27,056,438	3,425,000	30,481,438
Sewer Fund	14,155,537	2,298,243	11,857,294	6,263,000	18,120,294
Refuse Fund	817,345	122,995	694,350	-	694,350
SWM Fund	20,920,721	2,774,205	18,146,516	1,094,000	19,240,516
Special Activities Fund	1,285,925	-	1,285,925	100,000	1,385,925
Total ($):	**146,937,964**	**56,543,165**	**90,394,799**	**35,194,800**	**125,589,599**

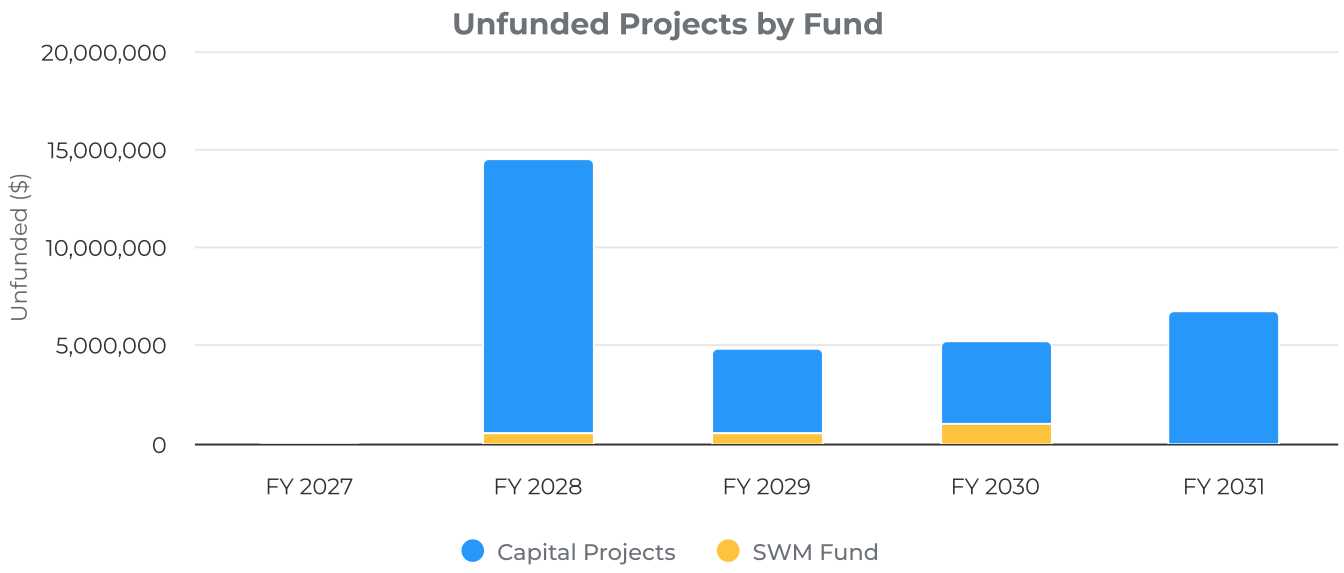
FY 2027 CIP Appropriations by Department

Fund	Historical Budget	Spent as of 4/15/26	Carryover Funding	New FY 2027 Funding	Total FY 2027 Appropriations
Information Technology	4,324,035	3,374,456	949,579	451,140	1,400,719
Public Works	117,745,513	38,640,549	79,104,964	26,427,820	105,532,784
Recreation and Parks	24,868,416	14,528,160	10,340,256	8,315,840	18,656,096
Total ($):	**146,937,964**	**56,543,165**	**90,394,799**	**35,194,800**	**125,589,599**

Summary of Unfunded Projects

Every year, the city evaluates project funding requests with regard to the priorities and the financial resources of the city. As a result of this evaluation, some projects may receive no funding or receive only a portion of the funding needed to complete the tasks as detailed on the project sheet. Funding for these projects should be considered by the Mayor and Council and City Manager as resources become available and new priorities are established. The table and chart below summarize the city's total unfunded needs over the five-year planning period by program area and project, as well as by fund. It is important to note that for some projects, the unfunded needs shown are not intended to come from city funds, but rather from an outside source. For these projects the anticipated outside funding source is mentioned on the individual project page. Unfunded needs may be addressed through one-time transfers from unassigned fund balance, identification of new revenue sources, or bond financing. The city considers the cost and implications of deferring necessary projects when making funding decisions.

Program Area / Project Name (Number)	Fund	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
General Government		**-**	**1,490,000**	**2,115,000**	**2,190,500**	**4,790,000**	**10,585,500**
Building Energy Performance Improvements (GA27)	Cap	-	990,000	1,540,000	1,553,750	4,290,000	8,373,750
Electric Vehicle Infrastructure (GA23)	Cap	-	-	325,000	136,750	-	461,750
Rothgeb Drive Maintenance Facility Improvements (GB26)	Cap	-	500,000	250,000	500,000	500,000	1,750,000
Recreation and Parks		**-**	**3,260,000**	**2,200,000**	**2,000,000**	**2,000,000**	**10,545,000**
Elwood Smith Comm. Center Renovation (RA24)	Cap		260,000	-	-	-	260,000
RedGate Park Master Plan Implementation (RE23)	Cap	-	3,000,000	2,200,000	2,000,000	2,000,000	10,285,000
Stormwater Management		**-**	**500,000**	**500,000**	**1,000,000**	**-**	**2,000,000**
Flood Resiliency Master Plan (SA23)	SWM	-	500,000	500,000	1,000,000	-	2,000,000
Transportation		**-**	**9,272,000**	**-**	**-**	**-**	**9,272,000**
Hurley Avenue Bridge Replacement (TE16)	Cap	-	5,472,000	-	-	-	5,472,000
Maryland Dawson Extended (SC11)	Cap	-	800,000	-	-	-	800,000
Scott-Veirs Drive Shared-Use Path (TA23)	Cap	-	3,000,000	-	-	-	3,000,000
Total Unfunded, All Funds ($)		**-**	**14,522,000**	**4,815,000**	**5,190,500**	**6,790,000**	**32,402,500**


Unfunded Projects by Fund
20,000,000
15,000,000
10,000,000
5,000,000
0
Unfunded ($)
FY 2027
FY 2028
FY 2029
FY 2030
FY 2031
Capital Projects
SWM Fund

Projects Closing in FY 2026

Each year the Mayor and Council formally authorize staff to close completed CIP projects. The projects shown below will close as of June 30, 2026, and are not included in the FY 2027 CIP. Any unspent appropriations from the closed projects will be returned to the fund from which the appropriations were made, unless the project was funded from an outside source.

Program Area / Project Name (Number)	FY Opened	Fund	Original Budget	Final Budget*	Estimated Actual*	Estimated Unspent*
Recreation and Parks						
F. Scott Fitzgerald Theatre ADA Improvements (RA20)	FY 2020	Cap	880,000	1,927,370	1,839,928	87,442
King Farm Farmstead Fire Suppression (RB21)	FY 2021	Cap	650,000	1,157,080	1,156,827	253
King Farm Farmstead Electric Infrastructure (RB23)**	FY 2022	Cap	450,000	982,920	887,871	95,049
Maintenance Complex Emergency Generator Replacement (RA25)***	FY 2025	Cap	-	-	-	-

As of 4/15/2026.

***Project was added via amendment during FY 2022 and therefore does not appear in the adopted FY 2022 CIP.*

****This project was combined into Rothgeb Drive Maintenance Facility Improvements (GB26) for the FY 2027 CIP.*

Debt Management Policies and Ratios

The city's Financial Management Policies establish quantitative parameters for managing the city's debt. Since neither Maryland State law nor the City Charter mandates a limit on municipal debt, the parameters are designed to ensure that debt burdens remain within manageable levels. Each year the CIP is crafted with a view toward ensuring compliance with these quantitative targets.

In the Capital Projects Fund, the city strives to:

1. Maintain its net tax-supported debt at a level not to exceed 1 percent of the assessed valuation of taxable property within the city.
2. Ensure that its net tax-supported debt per capita does not exceed $1,642 (amount adjusted annually by the November Washington-Arlington-Alexandria CPI-U).
3. Ensure that its net tax-supported debt per capita as a percentage of federal adjusted gross income does not exceed 2.5 percent.
4. Maintain its annual net tax-supported debt service costs at a level less than 15 percent of the city's annual adopted General Fund expenditures.
5. Maintain a five-year amortization rate of at least 25 percent, and a ten-year amortization rate of at least 50 percent.

Capital Projects Fund Debt Ratios[1]	Target	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Debt per assessed valuation	≤1.0%	0.2%	0.2%	0.2%	0.2%	0.2%
Debt per capita	≤$1,642[2]	$511	$446	$630	$564	$496
Debt per capita as a % of per capita income	≤2.5%	0.8%	0.6%	0.9%	0.8%	0.7%
Debt service as a % of operating budget	<15.0%	4.3%	3.8%	4.5%	4.5%	4.3%
Amortization rate - 5 years	≥25%	36.4%	39.1%	42.8%	46.1%	50.2%
Amortization rate - 10 years	≥50%	71.6%	73.3%	75.0%	76.4%	77.3%

1. All Capital Projects Fund ratios include the debt issued for the Town Center parking garages unless otherwise noted.

2. The target is adjusted annually by the change in the November CPI-U for the Washington-Arlington-Alexandria region.

AAA/Aaa Bond Rating

The city maintains a AAA/Aaa bond rating by Moody's Investor Services and Standard and Poor's. This rating saves the taxpayers money by allowing the city to issue bonds at the lowest possible interest rates. For each bond sale, Rockville is evaluated for overall debt burden, financial management, financial performance, and the city's economic base and prospects.

The city most recently received credit opinions in September 2024. Credit strengths noted by the rating agencies include healthy reserves and robust, well-embedded long-term planning for city operations.

Total Outstanding City Debt

The city has a total of $100 million in outstanding taxpayer-supported and enterprise debt supporting capital projects. During FY 2027, the city will retire $2.4 million in taxpayer-supported debt and $7.9 million in enterprise debt. Current debt to maturity schedules for each fund can be found in the *Fund Summaries* section of this document.

Taxpayer-Supported Debt Summary	Year	Outstanding Principal	Interest Rate	Maturity
General Improvements - 2016A	2016	550,000	2.00 - 3.00%	2036
General Improvements - Advance Refunding 2016B	2016	460,121	2.00 - 5.00%	2028
General Improvements - 2017A	2017	2,975,000	4.00%	2037
General Improvements - 2019A	2019	4,160,000	2.00 - 5.00%	2039
General Improvements - Refunding 2020A	2020	3,255,000	1.90%	2031
General Improvements - 2024A	2024	10,555,000	4.00 - 5.00%	2044
Total Taxpayer-Supported Debt ($):		**21,955,121**		

Enterprise Debt Summary	Year	Outstanding Principal	Interest Rate	Maturity
Loan Payable - State of Maryland	2010	189,376	1.00%	2031
General Improvements - 2015B	2015	4,635,000	2.00 - 5.00%	2036
General Improvements - 2016A	2016	2,540,000	2.00 - 3.00%	2036
General Improvements - Advance Refunding 2016B	2016	1,114,879	2.00 - 5.00%	2028
General Improvements - 2017A	2017	2,615,000	4.00%	2037
General Improvements - 2019A	2019	5,450,000	2.00 - 5.00%	2039
General Improvements - Advance Refunding 2019B	2019	19,005,000	2.55 - 3.00%	2036
General Improvements - Refunding 2020A	2020	2,330,000	1.90%	2031
General Improvements - 2020B	2020	13,050,000	2.00 - 5.00%	2040
General Improvements - Advance Refunding 2020C	2020	13,180,000	1.00 - 1.70%	2035
General Improvements - 2022A	2022	9,230,000	4.00 - 5.00%	2042
General Improvements - 2024A	2024	4,670,000	4.00 - 5.00%	2044
Total Enterprise Debt ($):		**78,009,255**		

Total Outstanding Debt:		**$99,964,376**		

Lease Purchase Agreement

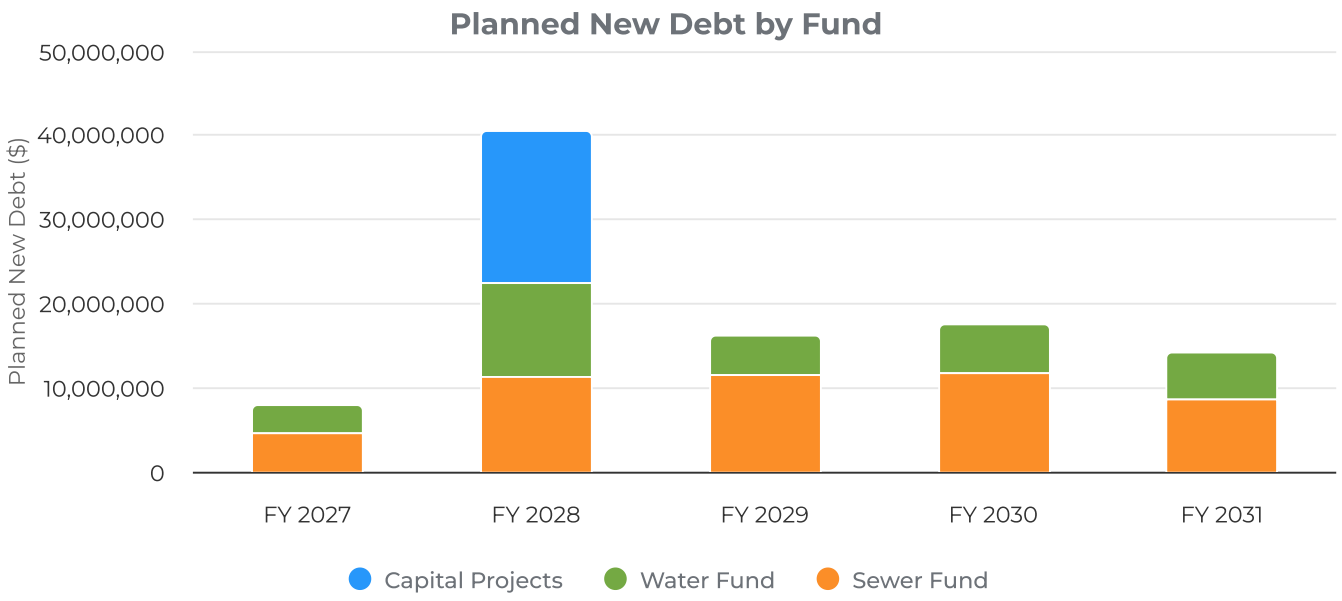
The city entered into a lease financing arrangement on January 30, 2026 to finance the purchase of network hardware and support services. The term of this financing arrangement is for seven years and total proceeds were $1,628,346. The proceeds are held by a trustee and are used to purchase the goods and services under the terms of the city's agreement.

The obligations of the city under this financing arrangement are payable from the General Fund, and are subject to annual appropriation. The obligations do not constitute a pledge of the full faith and credit or of the taxing powers of the city.

Planned New Debt

The table below shows the projects currently planned for new bond funding support in the current CIP. Annual reviews will be performed to determine if using cash or issuing debt is more favorable. The city often combines two or more fiscal years' worth of debt issues into one issue to reduce costs and increase efficiency.

Program Area / Project Name (Number)	Fund	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Planned
Recreation and Parks		**-**	**18,054,500**	**-**	**-**	**-**	**18,054,500**
King Farm Farmstead Park Master Plan Implementation - Phase 1 (RB27)	Cap	-	18,054,500	-	-	-	18,054,500
Utilities		**7,990,250**	**22,535,500**	**16,145,387**	**17,472,500**	**14,188,000**	**78,331,637**
Blue Plains Wastewater Treatment: FY26-FY30 (UA26)	Swr	3,309,000	10,383,000	9,560,000	11,807,000	8,688,000	43,747,000
Lead and Copper Regulatory Compliance (UB26)	Wtr	175,000	-	-	-	-	175,000
SCADA Improvements (UE16)	Wtr	84,000	568,000	-	-	-	652,000
Sewer Rehab & Improvement: FY26-FY30 (UC26)	Swr	1,256,250	812,000	1,830,887	-	-	3,899,137
Water Distribution System Master Plan (UD26)	Wtr	-	-	-	550,000	-	550,000
Water Main Rehab & Improvement: FY26-FY30 (UE26)	Wtr	-	3,472,500	3,707,000	4,068,000	4,000,000	15,247,500
Water Meter Replacement and AMI Implementation (UB21)	Wtr	2,100,000	2,000,000	1,047,500	1,047,500	-	6,195,000
Water Treatment Plant Clarifier Improvements (UD16)	Wtr	612,000	5,300,000	-	-	-	5,912,000
Water Treatment Plant Storm Drain and Culvert Rehabilitation (UA27)	Wtr	-	-	-	-	1,500,000	1,500,000
WTP Facility Master Plan and Water Regulatory Compliance (UA24)	Wtr	454,000	-	-	-	-	454,000
Total Planned New Debt, All Funds ($)		**7,990,250**	**40,590,000**	**16,145,387**	**17,472,500**	**14,188,000**	**96,386,137**


Planned New Debt by Fund
50,000,000
40,000,000
30,000,000
20,000,000
10,000,000
0
Planned New Debt ($)
FY 2027
FY 2028
FY 2029
FY 2030
FY 2031
Capital Projects
Water Fund
Sewer Fund

Capital Projects

Projects in the city's CIP are organized into five program areas:

General Government

The projects in the General Government Program Area focus on planning, designing, constructing, and rehabilitating city facilities (with the exception of the recreation facilities and the Water Treatment Plant), and improving the city information and communication systems. Included are projects that do not clearly fit into one of the other program areas of the CIP. Their goal is to provide adequate facilities for city staff to maintain and improve service delivery; maintain and improve the city information and communication systems; and implement Climate Action Plan recommended solar and electric vehicle infrastructure into city facilities. Multiple city departments manage projects within this program area.

Recreation and Parks

The projects in the Recreation and Parks Program Area focus on acquiring, maintaining, and improving the quality, attractiveness, infrastructure, and usability of the city's parks, open spaces, forest areas, and rights-of-way, as well as constructing and maintaining all of the city's recreation facilities. Their goal is to provide safe, accessible, modern, and well maintained parks and facilities in which all Rockville residents and visitors can enjoy the city's diverse, interesting, and high quality recreation and leisure opportunities. These projects are managed by the Department of Recreation and Parks.

Stormwater Management

The projects in the Stormwater Management Program Area focus on improving, creating, restoring, and maintaining the city stormwater management infrastructure, including streams, stormwater treatment facilities, storm drain system, and flood conveyance system. Their goal is to improve and preserve the resiliency of public stormwater infrastructure, to enhance local and regional water quality; alleviate flooding; and comply with federal and State clean water regulations. These projects are managed by the Department of Public Works.

Transportation

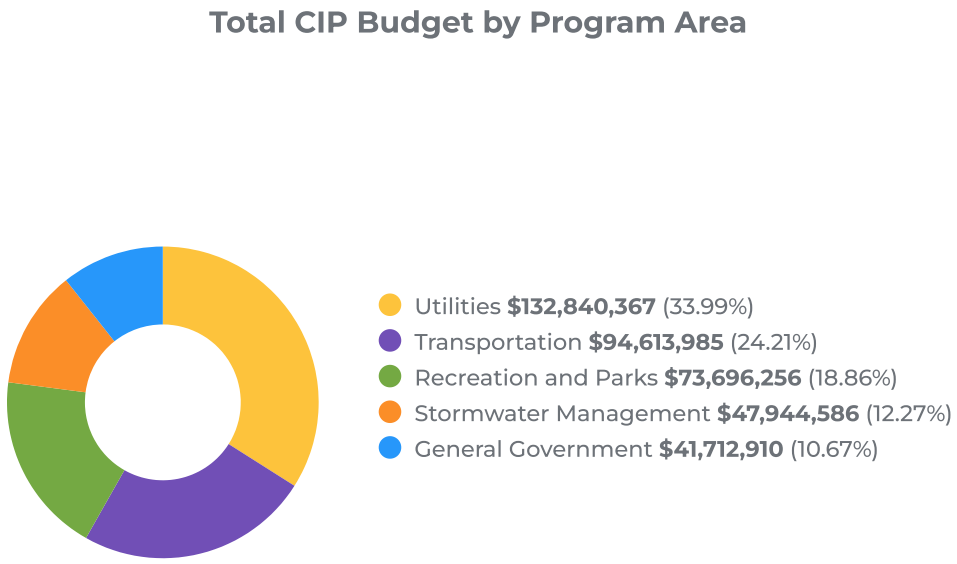
The projects in the Transportation Program Area focus on providing safe and sustainable city streets, bridges, sidewalks, streetlights, traffic signals, and pedestrian and bicycle facilities in accordance with County, State, and federal standards; city transportation plans and policies; and the Vision Zero and Climate Action Plans. Their goal is to provide a safe, complete, efficient, and ADA-compliant multimodal transportation system. These projects are managed by the Department of Public Works.

Utilities

The projects in the Utilities Program Area focus on rehabilitating, modifying, and building new infrastructure for sustainable and resilient city water and wastewater systems, including the water distribution system, water meters, water tanks, Water Treatment Plant (WTP), wastewater collection system, and the Blue Plains Advanced Wastewater Treatment Plant (owned and operated by DC Water). Their goal is to protect public health, comply with federal and State safe drinking water and clean water regulations, preserve and improve the reliability of water and wastewater infrastructure, and support existing and planned development consistent with the Comprehensive Plan. These projects are managed by the Department of Public Works.

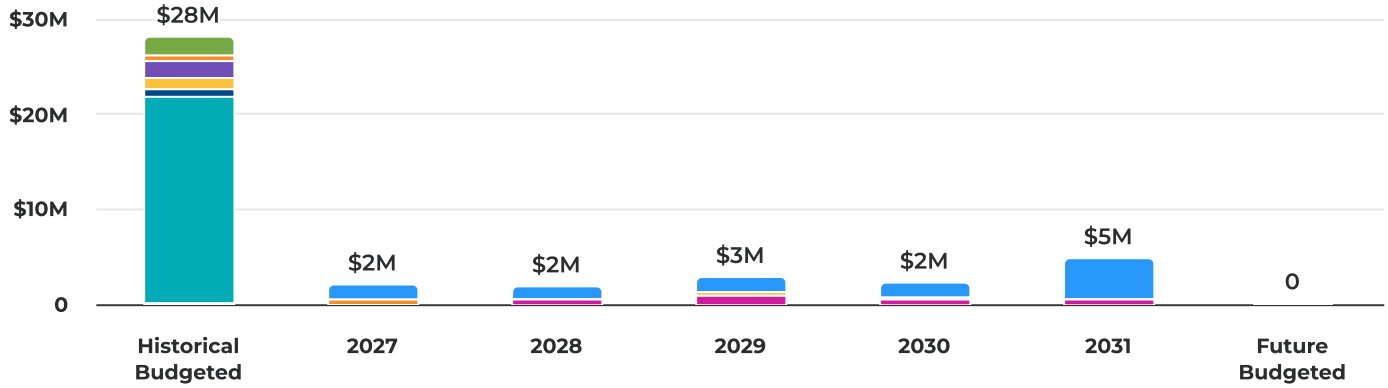
Total CIP Budget by Program Area

The chart to the right shows the proportion of the total CIP budget by program area. The $390.8 million budget includes historical, new, and planned funded and unfunded amounts. The Utilities program area, which is funded by the Water and Sewer funds, makes up the largest portion of the total CIP budget.



General Government Program Area

FY27 - FY31 General Government Program Area Projects (including Historical Budgeted, Future Budgeted)



Building Energy Performance Improvements	**$10,298,750**	24.69%
Core Financial, HR, & Procurement ERP	**$1,871,835**	4.49%
Core Financial, HR, & Procurement ERP Phase II	**$1,033,640**	2.48%
Data Center and Disaster Recovery Infrastructure Replacement	**$1,869,700**	4.48%
Electric Vehicle Infrastructure	**$1,616,750**	3.88%
Gude Yard Recycle Transfer Enclosure	**$817,345**	1.96%
Maintenance and Emergency Operations Facility Improvements	**$21,604,890**	51.79%
Rothgeb Drive Maintenance Facility Improvements	**$2,600,000**	6.23%

Summary of Requests

Project No. / Category		Historical Budgeted	FY2027	FY2028	FY2029	FY2030	FY2031	Future Budgeted	Total
GA27	Building Energy Performance Improvements	$0	$1,540,000	$1,375,000	$1,540,000	$1,553,750	$4,290,000	$0	**$10,298,750**
GA21	Core Financial, HR, & Procurement ERP	$1,871,835	$0	$0	$0	$0	$0	$0	**$1,871,835**
GA26	Core Financial, HR, & Procurement ERP Phase II	$582,500	$451,140	$0	$0	$0	$0	$0	**$1,033,640**
GB21	Data Center and Disaster Recovery Infrastructure Replacement	$1,869,700	$0	$0	$0	$0	$0	$0	**$1,869,700**
GA23	Electric Vehicle Infrastructure	$1,155,000	$0	$0	$325,000	$136,750	$0	$0	**$1,616,750**
GC19	Gude Yard Recycle Transfer Enclosure	$817,345	$0	$0	$0	$0	$0	$0	**$817,345**
GD19	Maintenance and Emergency Operations Facility Improvements	$21,604,890	$0	$0	$0	$0	$0	$0	**$21,604,890**
GB26	Rothgeb Drive Maintenance Facility Improvements	$150,000	$0	$500,000	$950,000	$500,000	$500,000	$0	**$2,600,000**
Total Summary of Requests		**$28,051,270**	**$1,991,140**	**$1,875,000**	**$2,815,000**	**$2,190,500**	**$4,790,000**	**$0**	**$41,712,910**

Building Energy Performance Improvements

Overview

Department Public Works

Project Number GA27

Description

This multi-site project plans, designs, and implements building energy improvements at city facilities to support compliance with Montgomery County and Maryland Building Energy Performance Standards (BEPS) and implementation of the Climate Action Plan. The CIP involves comprehensive energy improvements to maximize cost savings and emissions reductions at the city's largest and most energy-intensive facilities, including City Hall, Swim & Fitness Center, Taft Center, F. Scott Fitzgerald Theatre, Recreation Services, Police Station, Water Treatment Plant, and the Rothgeb Maintenance Facility. The first phase funds improvements to City Hall and the Swim and Fitness Center to comply with interim County and State BEPS requirements.

Images



Solar canopy over parking lot

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Climate Action Plan; Comprehensive Plan; COOP Plan; Emergency Operations Plan

Anticipated Project Outcome: Compliance with Montgomery County and Maryland BEPS, reduced municipal greenhouse gas emissions and resulting local air pollution through increased facility energy efficiency and renewable energy generation, and enhanced energy resiliency to serve city and community needs.

Changes from Previous Year: None.

Project Manager: Denzel John, Sustainability Program Manager, CEM, 240-314-8881.

Notes: This is a new project for FY 2027. FY 2027 work includes design and installation of carport canopy and rooftop solar panels at City Hall, and technical energy planning design at City Hall and Swim & Fitness Center. Grants and alternative funding options will be explored, such as no-upfront cost Power Purchase Agreements (PPAs). Projects will result in energy savings which will be quantified at design completion. Planned OCI includes solar renewable energy credits and a reduction in electricity costs beginning in FY 2028.

Capital Cost

FY2027 Budget
$1.54M

Total Budget (all years)
$10.3M

Project Total
$10.3M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$0	$1,287,000	$385,000	$0	$0	$0	$0	**$1,672,000**
Design (Capital Projects Fund)	$0	$253,000	$0	$0	$0	$0	$0	**$253,000**
Unfunded (Capital Projects Fund)	$0	$0	$990,000	$1,540,000	$1,553,750	$4,290,000	$0	**$8,373,750**
Total	**$0**	**$1,540,000**	**$1,375,000**	**$1,540,000**	**$1,553,750**	**$4,290,000**	**$0**	**$10,298,750**

Funding Sources

FY2027 Budget
$1.54M

Total Budget (all years)
$10.3M

Project Total
$10.3M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$0	$1,540,000	$385,000	$0	$0	$0	$0	**$1,925,000**
Unfunded (Capital Projects Fund)	$0	$0	$990,000	$1,540,000	$1,553,750	$4,290,000	$0	**$8,373,750**
Total	**$0**	**$1,540,000**	**$1,375,000**	**$1,540,000**	**$1,553,750**	**$4,290,000**	**$0**	**$10,298,750**

Project Timeline

- **07/1/2026**
  Design and Construction Start (FY 2027)
- **07/1/2030**
  Design Completion (FY 2031)
- **07/1/2032**
  Construction Completion (FY 2033)

Core Financial, HR, & Procurement ERP

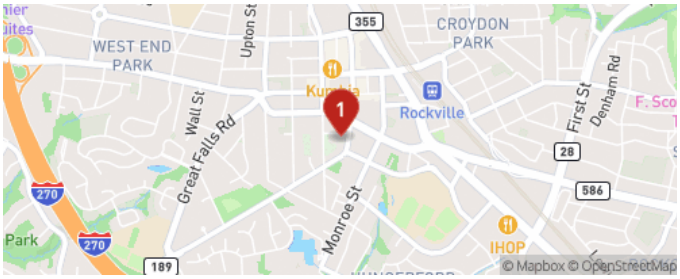
Overview

Department Information Technology

Project Number GA21

Project Location

111 Maryland Avenue



Description

This project includes the upgrade, subscription, implementation, and transition of the city's core Financial, HR, and Procurement Enterprise Resource Planning (ERP) system to CGI 4.0, and from on-premise hosting to managed cloud hosting and services. Funding for an enterprise asset management (EAM) and customer relationship management (CRM) solution is also included in this project.

Images



ERP systems integrate Finance, HR, and Procurement

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: N/A

Anticipated Project Outcome: Increase in productivity and efficiency.

Changes from Previous Year: Estimated completion updated from FY 2026 to FY 2027 to allow for implementation of EAM and CRM solutions. $98,540 was transferred in FY 2026 to this project from the Maintenance and Emergency Operations Facility Improvements (GD19) CIP project for EAM and CRM solution costs.

Project Manager: Nicholas Obodo, Chief Information Officer, 240-314-8162.

Notes: This project first appeared in the FY 2021 CIP. FY 2027 work includes implementation of the EAM and CRM solution.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$1.87M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Other (Capital Projects Fund)	$1,871,835	$0	$0	$0	$0	$0	$0	**$1,871,835**
Total	**$1,871,835**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,871,835**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$1.87M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$1,871,835	$0	$0	$0	$0	$0	$0	**$1,871,835**
Total	**$1,871,835**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,871,835**

Project Timeline

- **07/1/2023**
  Project Start (FY 2024)
- **07/1/2026**
  Project Completion (FY 2027)

Core Financial, HR, & Procurement ERP Phase II

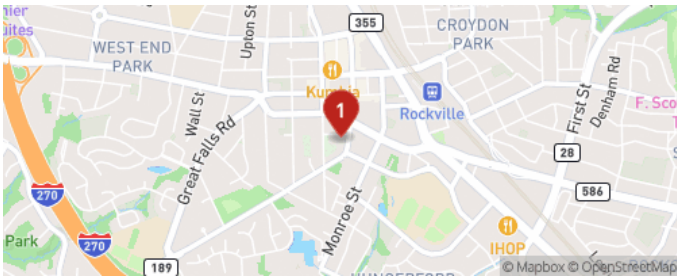
Overview

Department Information Technology

Project Number GA26

Project Location

111 Maryland Avenue



Description

This project includes the implementation of additional functionality of the city's core Financial, HR, and Procurement Enterprise Resource Planning (ERP) system in CGI 4.0, to further support HR, financial, and procurement business needs. This involves building new software interfaces to the system, configuring existing modules for Procurement, procuring an ERP system training solution, and procuring and implementing a budget management and publication system and HR benefits management system.

Images



ERP systems integrate Finance, HR, and Procurement

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: N/A

Anticipated Project Outcome: Increase in productivity and efficiency.

Changes from Previous Year: Capital costs and OCI were updated for to account for module cost adjustments and funding for a financial reporting module.

Project Manager: Dom Perez, Senior Systems Analyst, 240-314-8454.

Notes: This project first appeared in the FY 2026 CIP. FY 2027 work includes implementation of Procurement and HR functionality. Planned OCI includes licensing costs beginning in FY 2027 and FY 2028.

Capital Cost

FY2027 Budget
$451K

Total Budget (all years)
$451K

Project Total (to date)
$1.03M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Other (Capital Projects Fund)	$582,500	$451,140	$0	$0	$0	$0	$0	**$1,033,640**
Total	**$582,500**	**$451,140**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,033,640**

Funding Sources

FY2027 Budget
$451K

Total Budget (all years)
$451K

Project Total (to date)
$1.03M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$582,500	$451,140	$0	$0	$0	$0	$0	**$1,033,640**
Total	**$582,500**	**$451,140**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,033,640**

Project Timeline

- **07/1/2025**
  Project Start (FY 2026)
- **07/1/2026**
  Project Completion (FY 2027)

Data Center and Disaster Recovery Infrastructure Replacement

Overview

Department Information Technology

Project Number GB21

Description

This multi-site project funds the purchase of various hardware, and professional services resulting in significant Data Center improvements and enhancements by giving access to more computing power and storage space as part of the 7-year replacement cycle for Data Center infrastructure. The result will be improved performance and responsiveness of city systems; simplified operational and maintenance activities; quick disaster recovery; reduced carbon footprint; and a smaller, denser, and more efficient and reliable Data Center.

Images



Data Center hardware

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: N/A

Anticipated Project Outcome: A more efficient and reliable data center.

Changes from Previous Year: Project completion date was pushed out one year from FY 2026 to FY 2027.

Project Manager: Steve Beavers, Deputy Chief Information Officer, 240-314-8191.

Notes: This project first appeared in the FY 2021 CIP. FY 2027 work includes project closeout.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$1.87M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Other (Capital Projects Fund)	$1,869,700	$0	$0	$0	$0	$0	$0	**$1,869,700**
Total	**$1,869,700**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,869,700**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$1.87M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$1,869,700	$0	$0	$0	$0	$0	$0	**$1,869,700**
Total	**$1,869,700**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,869,700**

Project Timeline

- **07/1/2023**
  Project Start (FY 2024)
- **07/1/2026**
  Project Completion (FY 2027)

Electric Vehicle Infrastructure

Overview

Department Public Works

Project Number GA23

Description

This multi-site project plans, procures, designs, permits, and installs a phased approach to electric vehicle (EV) charging infrastructure on city property and rights-of-way to serve the city fleet, community, and employees. The project includes tools and equipment to maintain the electric vehicle fleet. Phase 1 covers the electrification of light-duty fleet per the fleet replacement cycle, Phase 2 covers the electrification of medium and heavy-duty fleet, and Phase 3 covers potential Police vehicle electrification.

Images



City Hall (Bouic House) EV Charging Station

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Climate Action Plan; Comprehensive Plan; EV Readiness Plan; Sustainable Fleet Policy

Anticipated Project Outcome: Reduced greenhouse gases and air pollution; increased electrification capabilities to serve city and community needs.

Changes from Previous Year: Additional outside revenue was received, decreasing the amount of historical budgeted paygo funding. Unfunded FY 2027 funding was moved to FY 2029, additional funding was added as unfunded to FY 2030 to support potential Police electrification, and OCI funding was added.

Project Manager: Denzel John, Sustainability Program Manager, CEM, 240-314-8881.

Notes: This project first appeared in the FY 2023 CIP. FY 2027 work includes design of Fleet Fast Charging stations and installation of Senior Shuttle Bus L2 Charging Stations at the Rothgeb Maintenance Facility, and design-installation of approximately 17 public ROW L2 charging ports in partnership with Montgomery County. A $48,000 grant from the Maryland Energy Administration is included in this project, along with rebate revenue from charging station installations. Planned OCI funding includes charging station network costs starting five years after initial installation (installation included first five years of network costs) in FY 2030 and FY 2031.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$462K

Project Total (to date)
$1.62M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$855,000	$0	$0	$0	$0	$0	$0	**$855,000**
Design (Capital Projects Fund)	$300,000	$0	$0	$0	$0	$0	$0	**$300,000**
Unfunded (Capital Projects Fund)	$0	$0	$0	$325,000	$136,750	$0	$0	**$461,750**
Total	**$1,155,000**	**$0**	**$0**	**$325,000**	**$136,750**	**$0**	**$0**	**$1,616,750**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$462K

Project Total (to date)
$1.62M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Grant (Capital Projects Fund)	$48,000	$0	$0	$0	$0	$0	$0	**$48,000**
Other (Capital Projects Fund)	$28,093	$0	$0	$0	$0	$0	$0	**$28,093**
PayGo (Capital Projects Fund)	$1,078,907	$0	$0	$0	$0	$0	$0	**$1,078,907**
Unfunded (Capital Projects Fund)	$0	$0	$0	$325,000	$136,750	$0	$0	**$461,750**
Total	**$1,155,000**	**$0**	**$0**	**$325,000**	**$136,750**	**$0**	**$0**	**$1,616,750**

Project Timeline

- **07/1/2022**
  Phase 1 - Design and Construction Start (FY 2023)
- **07/1/2025**
  Phase 1 - Design and Construction Completion (FY 2026)
- **07/1/2026**
  Phase 2 - Design and Construction Start (FY 2027)
- **07/1/2029**
  Phase 2 - Design and Construction Completion (FY 2030)
- **07/1/2030**
  Phase 3 - Design and Construction Start (FY 2031)
- **07/1/2031**
  Phase 3 - Design and Construction Completion (FY 2032)

Gude Yard Recycle Transfer Enclosure

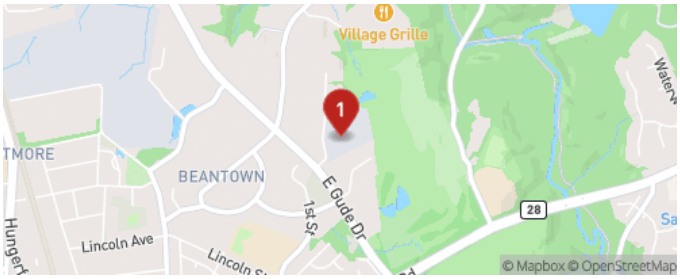
Overview

Department Public Works

Project Number GC19

Project Location

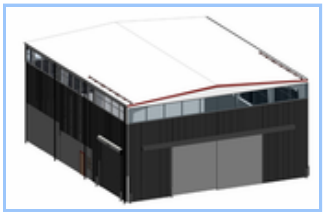
14625 Rothgeb Drive



Description

This project designs and constructs a new enclosure at the city's Maintenance Facility to transfer recycling to trailers for haul-off. The new structure allows transfer activities to occur under cover, provides fire suppression, stops windblown material, improves traffic flow and safety, improves recycling program efficiency, and increases contract hauling and processing options.

Images



Transfer Enclosure

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: MDE Solid Waste Transfer Operations Directives

Anticipated Project Outcome: Safer storage and transfer of recycling materials; reduced windblown recycling materials; savings of fuel, city truck wear, and emissions.

Changes from Previous Year: Construction completion moved to FY 2027 to coordinate with the demolition of collapsed storage bays where the recycling enclosure will be located, and design changes to accommodate site conditions.

Project Manager: Meredith Neely, Principal Environmental Engineer, 240-314-8874.

Notes: This project first appeared in the FY 2019 CIP. FY 2027 work includes construction completion.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$817K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Refuse Fund)	$714,902	$0	$0	$0	$0	$0	$0	**$714,902**
Design (Refuse Fund)	$102,443	$0	$0	$0	$0	$0	$0	**$102,443**
Total	**$817,345**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$817,345**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$817K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Refuse Fund)	$817,345	$0	$0	$0	$0	$0	$0	**$817,345**
Total	**$817,345**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$817,345**

Project Timeline

- **07/1/2022**
  Design Start (FY 2023)
- **07/1/2026**
  Design and Construction Completion (FY 2027)

Maintenance and Emergency Operations Facility Improvements

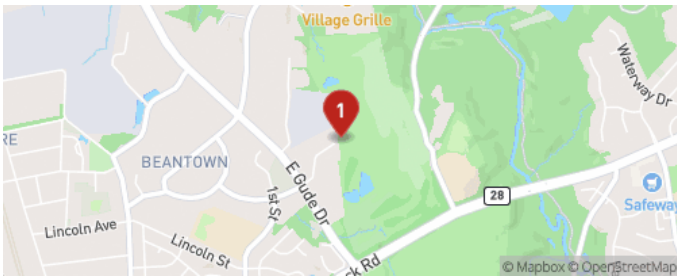
Overview

Department Public Works

Project Number GD19

Project Location

6 Taft Court



Description

This project includes Phase 1A and 1B renovations to the 50,000+ square foot building at 6 Taft Court. Phase 1A creates an Emergency Operations Center (EOC) and renovates two floors of the north wing and atrium for city employees currently working at the city's Maintenance Facility on Rothgeb Drive, which is past its life span and does not meet accessibility standards or provide adequate space for current operations. Phase 1B renovates the north wing third floor, resulting in the relocation of Recreation and Parks and Environmental Management Division staff from City Hall.

Images



Ribbon Cutting Ceremony at Taft Center

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Comprehensive Plan; Emergency Operations Plan

Anticipated Project Outcome: Functional, accessible, and modern building to house maintenance and emergency operations as well as other city programs and resources.

Changes from Previous Year: Construction completion for the fit out of the Emergency Operations Center has been extended to FY 2027. Project total decreased due to a transfer of available contingency funds to another project.

Project Manager: Gabriel P. Kosarek, Engineering Supervisor, 240-314-8513.

Notes: This project first appeared in the FY 2019 CIP. FY 2027 work includes the completion of the Emergency Operations Center (EOC) construction. This project includes $900,000 in ARPA funding, a $592,500 federal earmark for the EOC, and a $375,806 federal earmark for an emergency generator. Final occupancy of the North Wing occurred in April 2025.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$21.6M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$15,124,890	$0	$0	$0	$0	$0	$0	**$15,124,890**
Design (Capital Projects Fund)	$400,000	$0	$0	$0	$0	$0	$0	**$400,000**
Other (Capital Projects Fund)	$6,080,000	$0	$0	$0	$0	$0	$0	**$6,080,000**
Total	**$21,604,890**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$21,604,890**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$21.6M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Capital Projects Fund)	$7,000,000	$0	$0	$0	$0	$0	$0	**$7,000,000**
Grant (Capital Projects Fund)	$968,306	$0	$0	$0	$0	$0	$0	**$968,306**
PayGo (Capital Projects Fund)	$13,636,584	$0	$0	$0	$0	$0	$0	**$13,636,584**
Total	**$21,604,890**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$21,604,890**

Project Timeline

- **07/1/2019**
  Design Start (FY 2020)
- **07/1/2021**
  Design Completion (FY 2022)
- **07/1/2022**
  Construction Start (FY 2023)
- **07/1/2026**
  Construction Completion (FY 2027)

Rothgeb Drive Maintenance Facility Improvements

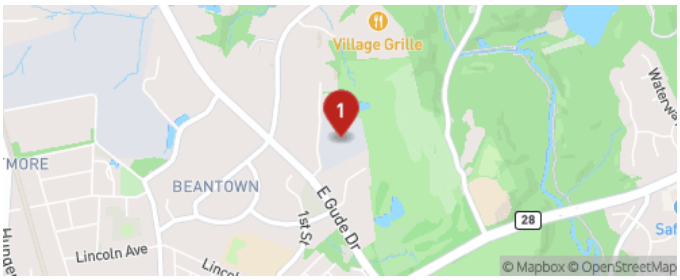
Overview

Department Recreation and Parks

Project Number GB26

Project Location

14625 Rothgeb Drive



Description

This project funds improvements to the Rothgeb Drive Maintenance Facility based on the results of the 2025 Rothgeb Maintenance Facility Needs Analysis and Master Site Plan (Plan), which was a collaborative effort between Recreation and Parks, Public Works, and the Procurement Departments, and also funds the replacement of the facility's emergency generator.

Images



Aerial Overview of Rothgeb Drive Maintenance Yard

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Rothgeb Maintenance Facility Needs Analysis and Master Plan; 2020 R&P Strategic Plan; Comprehensive Plan; Emergency Operation Plan; COOP Plan

Anticipated Project Outcome: Implementation of improvements identified in the Plan, increasing security, safety, and efficiency of the facility, including replacement of the emergency generator serving the facility to ensure uninterrupted operations during power outages.

Changes from Previous Year: Additional funding was added to FY 2031 as unfunded. The Maintenance Complex Emergency Generator Replacement (RA25) project was combined into this project.

Project Manager: Noel Gonzalez, Facilities Property Manager, 240-314-8728.

Notes: This project first appeared in the FY 2026 CIP. FY 2027 work includes installation of additional security fencing and electronic gates around the facility.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$2.45M

Project Total (to date)
$2.6M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$150,000	$0	$0	$560,000	$0	$0	$0	**$710,000**
Design (Capital Projects Fund)	$0	$0	$0	$140,000	$0	$0	$0	**$140,000**
Unfunded (Capital Projects Fund)	$0	$0	$500,000	$250,000	$500,000	$500,000	$0	**$1,750,000**
Total	**$150,000**	**$0**	**$500,000**	**$950,000**	**$500,000**	**$500,000**	**$0**	**$2,600,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$2.45M

Project Total (to date)
$2.6M

Detailed Breakdown

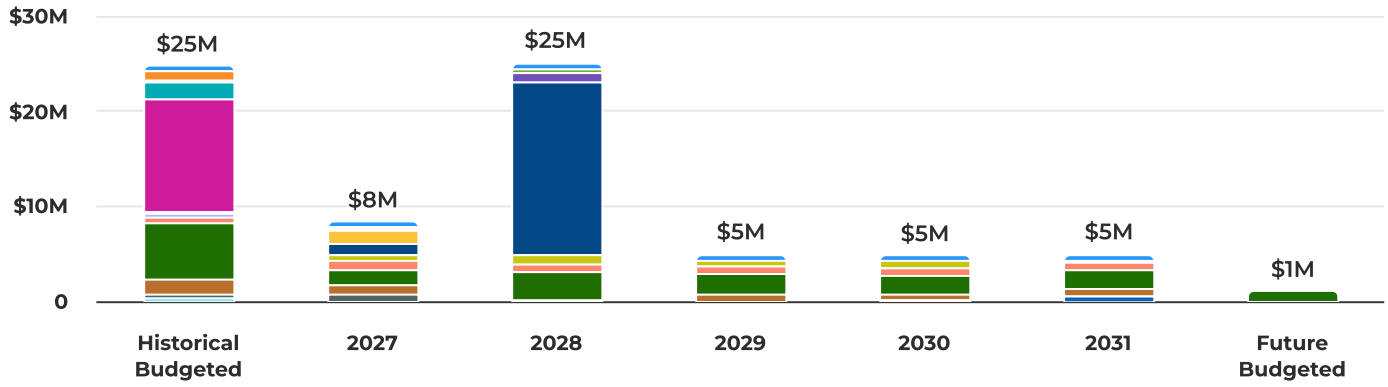
Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$150,000	$0	$0	$700,000	$0	$0	$0	**$850,000**
Unfunded (Capital Projects Fund)	$0	$0	$500,000	$250,000	$500,000	$500,000	$0	**$1,750,000**
Total	**$150,000**	**$0**	**$500,000**	**$950,000**	**$500,000**	**$500,000**	**$0**	**$2,600,000**

Project Timeline

- **07/1/2025**
  Construction Start (FY 2026)
- **07/1/2028**
  Design Start (FY 2029)
- **07/1/2031**
  Project Completion (Future)

Recreation and Parks Program Area

FY27 - FY31 Recreation and Parks Program Area Projects (including Historical Budgeted, Future Budgeted)



Asphalt/Concrete Improvements: FY26-FY30	**$3,630,747**	4.93%
Civic Center Maintenance Yard Improvements	**$500,000**	0.68%
David Scull Park Improvement	**$1,000,000**	1.36%
Elwood Smith Comm. Center Renovation	**$1,230,000**	1.67%
Glenview Mansion Gardens Hardscape Preservation and Repair	**$1,500,000**	2.04%
King Farm Farmstead Park Master Plan Implementation - Phase 1	**$19,304,500**	26.19%
Lincoln Park Community Center Improvements	**$1,857,630**	2.52%
Outdoor Recreation Pool Renovations	**$11,739,000**	15.93%
Park Pedestrian Bridge Improvements: FY26-FY30	**$3,600,000**	4.88%
Pedestrian Bridge Replacement: Horizon Hill Park	**$558,600**	0.76%
Playground Structure Replacements: FY26-FY30	**$4,597,545**	6.24%
RedGate Park Master Plan Implementation	**$17,687,823**	24.00%
Roof Replacements: FY26-FY30	**$4,640,411**	6.30%
Talbott Street Park	**$950,000**	1.29%
Twinbrook Community Center and Annex - Restrooms Renovation	**$350,000**	0.47%
Woottons Mill Park Pavilion	**$550,000**	0.75%

Summary of Requests

Project No. / Category		Historical Budgeted	FY2027	FY2028	FY2029	FY2030	FY2031	Future Budgeted	Total
RA26	Asphalt/Concrete Improvements: FY26-FY30	$625,747	$595,000	$585,000	$595,000	$615,000	$615,000	$0	**$3,630,747**
RA27	Civic Center Maintenance Yard Improvements	$0	$50,000	$450,000	$0	$0	$0	$0	**$500,000**
RA19	David Scull Park Improvement	$1,000,000	$0	$0	$0	$0	$0	$0	**$1,000,000**
RA24	Elwood Smith Comm. Center Renovation	$0	$250,000	$980,000	$0	$0	$0	$0	**$1,230,000**
RB26	Glenview Mansion Gardens Hardscape Preservation and Repair	$100,000	$1,400,000	$0	$0	$0	$0	$0	**$1,500,000**
RB27	King Farm Farmstead Park Master Plan Implementation - Phase 1	$0	$1,100,000	$18,204,500	$0	$0	$0	$0	**$19,304,500**
RA22	Lincoln Park Community Center Improvements	$1,857,630	$0	$0	$0	$0	$0	$0	**$1,857,630**
RC18	Outdoor Recreation Pool Renovations	$11,739,000	$0	$0	$0	$0	$0	$0	**$11,739,000**
RD23	Park Pedestrian Bridge Improvements: FY26-FY30	$130,000	$710,000	$1,000,000	$710,000	$750,000	$300,000	$0	**$3,600,000**
RB22	Pedestrian Bridge Replacement: Horizon Hill Park	$558,600	$0	$0	$0	$0	$0	$0	**$558,600**
RC26	Playground Structure Replacements: FY26-FY30	$582,545	$1,045,000	$660,000	$770,000	$770,000	$770,000	$0	**$4,597,545**
RE23	RedGate Park Master Plan Implementation	$5,902,823	$1,500,000	$3,000,000	$2,200,000	$2,000,000	$2,000,000	$1,085,000	**$17,687,823**
RD26	Roof Replacements: FY26-FY30	$1,622,071	$965,840	$150,090	$625,390	$577,020	$700,000	$0	**$4,640,411**
RB25	Talbott Street Park	$250,000	$700,000	$0	$0	$0	$0	$0	**$950,000**
RC24	Twinbrook Community Center and Annex - Restrooms Renovation	$350,000	$0	$0	$0	$0	$0	$0	**$350,000**
RC27	Woottons Mill Park Pavilion	$0	$0	$0	$0	$50,000	$500,000	$0	**$550,000**
Total Summary of Requests		**$24,718,416**	**$8,315,840**	**$25,029,590**	**$4,900,390**	**$4,762,020**	**$4,885,000**	**$1,085,000**	**$73,696,256**

Asphalt/Concrete Improvements: FY26-FY30

Overview

Department Recreation and Parks

Project Number RA26

Description

This multi-site project funds improvements to the infrastructure of the city's parks and buildings, including roadways, sidewalks, pathways, parking lots, retaining walls, plazas, drains, culverts, curbs and gutters, railings, fences, light fixtures, bollards, line striping, bleachers, and related ADA compliance repairs and renovations. Projects are identified in a five-year plan that is updated annually.

Images



Damaged path scheduled for repair

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2016 ADA Transition Plan; 2020 Recreation & Parks Strategic Plan; Vision Zero Action Plan

Anticipated Project Outcome: Infrastructure and safety improvements to the asphalt and concrete within and around city parks and buildings.

Changes from Previous Year: Historical budget increased by $30,747 due to the transfer of unobligated funding from the prior five-year portion of this project. Added FY 2031 projects and funding.

Project Manager: Mauricio Daza, Parks and Facilities Development Coordinator, 240-314-8608.

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes repairs and modifications at multiple city locations and facilities as prioritized based on current conditions.

Capital Cost

FY2027 Budget
$595K

Total Budget (all years)
$3.01M

Project Total (to date)
$3.63M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$590,000	$590,000	$580,000	$590,000	$610,000	$610,000	$0	**$3,570,000**
Design (Capital Projects Fund)	$35,747	$5,000	$5,000	$5,000	$5,000	$5,000	$0	**$60,747**
Total	**$625,747**	**$595,000**	**$585,000**	**$595,000**	**$615,000**	**$615,000**	**$0**	**$3,630,747**

Funding Sources

FY2027 Budget
$595K

Total Budget (all years)
$3.01M

Project Total (to date)
$3.63M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$625,747	$595,000	$585,000	$595,000	$615,000	$615,000	$0	**$3,630,747**
Total	**$625,747**	**$595,000**	**$585,000**	**$595,000**	**$615,000**	**$615,000**	**$0**	**$3,630,747**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Completion (FY 2030)

Civic Center Maintenance Yard Improvements

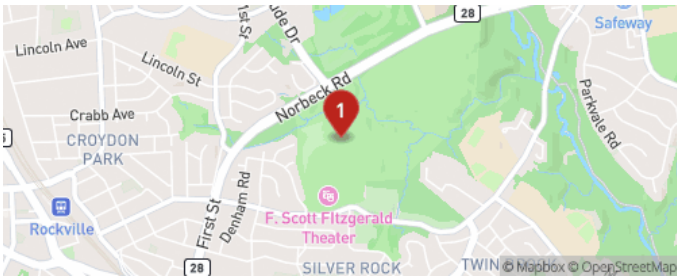
Overview

Department Recreation and Parks

Project Number RA27

Project Location

603 Edmonston Drive



Description

This project will enhance the security, functionality, and sustainability of the Civic Center Maintenance Yard. Improvements include replacement of the perimeter fence, repair of the brick entry wall, and installation of a new electronic key card entry gate to modernize site access and improve safety. In addition, a cover will be installed over the material storage bins to protect materials from the elements. This project was created in response to security issues within the maintenance yard, and will allow for the safe storage of city property. Additionally, the Building Energy Performance Improvements (GA27) CIP project anticipates the installation of solar panels on the material storage bin cover in FY 2030.

Images



Civic Center maintenance yard gate

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Climate Action Plan

Anticipated Project Outcome: This project will secure the Civic Center maintenance yard, allowing for the secure storage of city property and equipment, as well as protect the material storage bins from the elements.

Changes from Previous Year: None.

Project Manager: Jessica Corazza, Horticulturist, 240-314-8706.

Notes: This is a new project for FY 2027. FY 2027 work includes design. This CIP incorporates the previously standalone Long-Range CIP "Parks Material Storage Area Cover" scheduled for 2031 to create a comprehensive renovation of the Civic Center maintenance yard.

Capital Cost

FY2027 Budget
$50K

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$0	$0	$450,000	$0	$0	$0	$0	**$450,000**
Design (Capital Projects Fund)	$0	$50,000	$0	$0	$0	$0	$0	**$50,000**
Total	**$0**	**$50,000**	**$450,000**	**$0**	**$0**	**$0**	**$0**	**$500,000**

Funding Sources

FY2027 Budget
$50K

Total Budget (all years)
$500K

Project Total
$500K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$0	$50,000	$450,000	$0	$0	$0	$0	**$500,000**
Total	**$0**	**$50,000**	**$450,000**	**$0**	**$0**	**$0**	**$0**	**$500,000**

Project Timeline

- **07/1/2026**
  Design Start and Completion (FY 2027)
- **07/1/2027**
  Construction Start (FY 2028)
- **07/1/2028**
  Construction Complete (FY 2029)

David Scull Park Improvement

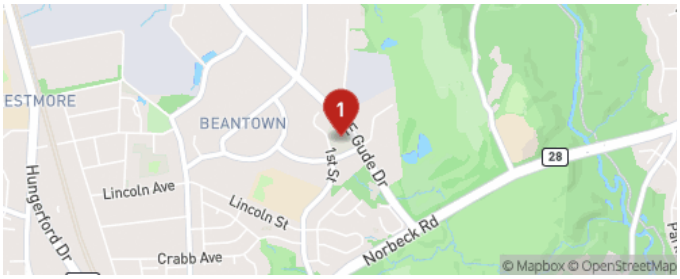
Overview

Department Recreation and Parks

Project Number RA19

Project Location

1133 1st Street



Description

This project funds improvements to David Scull Park based on recommendations in the 2015 Southlawn Industrial Area Study and responds to implementation items in the 2007 Lincoln Park Neighborhood Plan, 2004 East Rockville Neighborhood Plan, 2020 Recreation and Parks Strategic Plan, and the Comprehensive Plan. Design will provide a transition between the Southlawn industrial area and adjacent residential neighborhoods with the park as the featured access point.

Images



Entrance at Taft Street and First Street intersect

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2015 Southlawn Industrial Area Study; 2007 Lincoln Park Neighborhood Plan; 2004 East Rockville Neighborhood Plan; 2020 Recreation & Parks Strategic Plan; Comprehensive Plan

Anticipated Project Outcome: Providing the David Scull and Maryvale neighborhoods with an improved park that serves as a gateway to each community.

Changes from Previous Year: Savings of $150,000 was transferred to this project from the King Farm Farmstead Electric Infrastructure (RB23) project, and design completion and construction start moved out to FY 2026 and FY 2027, respectively, due to the addition of a permanent restroom facility with city water connection.

Project Manager: Charles Reed, Parks Maintenance Manager, 240-314-8711.

Notes: This project first appeared in the FY 2019 CIP. FY 2027 work includes construction. A $250,000 State Bond Bill grant is included in this project.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$1M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$900,000	$0	$0	$0	$0	$0	$0	**$900,000**
Design (Capital Projects Fund)	$100,000	$0	$0	$0	$0	$0	$0	**$100,000**
Total	**$1,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,000,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$1M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Other (Capital Projects Fund)	$250,000	$0	$0	$0	$0	$0	$0	**$250,000**
PayGo (Capital Projects Fund)	$750,000	$0	$0	$0	$0	$0	$0	**$750,000**
Total	**$1,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,000,000**

Project Timeline

- **07/1/2023**
  Design Start (FY 2024)
- **07/1/2025**
  Design Completion (FY 2026)
- **07/1/2026**
  Construction Start (FY 2027)
- **07/1/2027**
  Construction Completion (FY 2028)

Elwood Smith Comm. Center Renovation

Overview

Department Recreation and Parks

Project Number RA24

Project Location

601 Harrington Road



Description

This project funds the design and construction of the Elwood Smith Community Center renovation. This work will correct identified ADA barriers; reconfigure space from offices to space for activities such as out-of-school time programs, community gatherings, classes, and summer camps; install flooring; and renovate and provide a single-user restroom facility. Design will include community input to ensure community priorities are considered.

Images



Elwood Smith Community Center

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2020 Recreation & Parks Strategic Plan; Mayor and Council Resolution 09A-22; 2016 ADA Audit and Transition Plan; Comprehensive Plan

Anticipated Project Outcome: A renovated community center that provides a welcoming, accessible, and functional space for users, including a single-user restroom facility.

Changes from Previous Year: $260,000 unfunded amount was added to FY 2028.

Project Manager: Eric Grieshaber, Senior Construction Project Manager, 240-314-8609.

Notes: This project first appeared in the FY 2024 CIP. FY 2027 work includes design phase. A $260,000 State Bond Bill grant is included in this project.

Capital Cost

FY2027 Budget
$250K

Total Budget (all years)
$1.23M

Project Total
$1.23M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$0	$0	$670,000	$0	$0	$0	$0	**$670,000**
Design (Capital Projects Fund)	$0	$250,000	$0	$0	$0	$0	$0	**$250,000**
Other (Capital Projects Fund)	$0	$0	$50,000	$0	$0	$0	$0	**$50,000**
Unfunded (Capital Projects Fund)	$0	$0	$260,000	$0	$0	$0	$0	**$260,000**
Total	**$0**	**$250,000**	**$980,000**	**$0**	**$0**	**$0**	**$0**	**$1,230,000**

Funding Sources

FY2027 Budget
$250K

Total Budget (all years)
$1.23M

Project Total
$1.23M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Other (Capital Projects Fund)	$0	$0	$260,000	$0	$0	$0	$0	**$260,000**
PayGo (Capital Projects Fund)	$0	$250,000	$460,000	$0	$0	$0	$0	**$710,000**
Unfunded (Capital Projects Fund)	$0	$0	$260,000	$0	$0	$0	$0	**$260,000**
Total	**$0**	**$250,000**	**$980,000**	**$0**	**$0**	**$0**	**$0**	**$1,230,000**

Project Timeline

- **07/1/2026**
  Design Start (FY 2027)
- **07/1/2027**
  Design Completion and Construction Start (FY 2028)
- **07/1/2028**
  Construction Completion (FY 2029)

Glenview Mansion Gardens Hardscape Preservation and Repair

Overview

Department Recreation and Parks

Project Number RB26

Project Location

603 Edmonston Drive



Description

This project funds an assessment of and repairs to the stone retaining walls, flagstone pathways, and stone arches to ensure visitor safety and the historical preservation of this landmark.

Images



Southeast Elevation of Glenview Mansion

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2020 Recreation and Parks Strategic Plan

Anticipated Project Outcome: Preservation of historic landmark and improved visitor safety.

Changes from Previous Year: The previously unfunded portion of the project was funded in order to proceed with a best-practice design/build contract to ensure efficiency and preservation quality, and OCI funding was added.

Project Manager: Jessica Corazza, Horticulturist, 240-314-8706.

Notes: This project first appeared in the FY 2026 CIP. FY 2027 work includes procurement of design/build contract for the assessment of and the repairs to the stone retaining walls, flagstone pathways, and stone arches on the property. Planned OCI includes funding for maintenance and repairs starting in FY 2027.

Capital Cost

FY2027 Budget
$1.4M

Total Budget (all years)
$1.4M

Project Total (to date)
$1.5M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$0	$1,400,000	$0	$0	$0	$0	$0	**$1,400,000**
Design (Capital Projects Fund)	$100,000	$0	$0	$0	$0	$0	$0	**$100,000**
Total	**$100,000**	**$1,400,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,500,000**

Funding Sources

FY2027 Budget
$1.4M

Total Budget (all years)
$1.4M

Project Total (to date)
$1.5M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$100,000	$1,400,000	$0	$0	$0	$0	$0	**$1,500,000**
Total	**$100,000**	**$1,400,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,500,000**

Project Timeline

- **07/1/2026**
  Design Start and Completion (FY 2027)
- **07/1/2027**
  Construction Start (FY 2028)
- **07/1/2028**
  Construction Completion (FY 2029)

King Farm Farmstead Park Master Plan Implementation - Phase 1

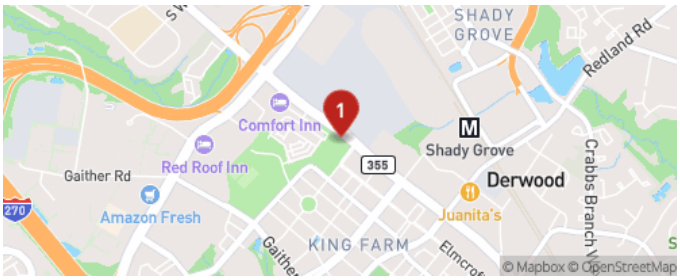
Overview

Department Recreation and Parks

Project Number RB27

Project Location

16100 Frederick Road



Description

This project funds the implementation of phase one of the King Farm Farmstead Park Master Plan including design and renovation of the main farmhouse and Dairy Barns, and a bridge that will connect the two Dairy Barns.

Images



Dairy Barns

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2014 King Farm Farmstead Property Condition Assessment Report; 2020 Recreation & Parks Strategic Plan; Comprehensive Plan; 2025 King Farm Farmstead Master Plan

Anticipated Project Outcome: The King Farm Farmstead Dairy Barns and main Farmhouse will have an occupancy certificate and will be used for city programs.

Changes from Previous Year: None.

Project Manager: Christine Henry, Deputy Director of Recreation and Parks, 240-314-8603.

Notes: This is a new project for FY 2027. FY 2027 work includes design.

Capital Cost

FY2027 Budget
$1.1M

Total Budget (all years)
$19.3M

Project Total
$19.3M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$0	$0	$18,054,500	$0	$0	$0	$0	**$18,054,500**
Design (Capital Projects Fund)	$0	$1,100,000	$0	$0	$0	$0	$0	**$1,100,000**
Other (Capital Projects Fund)	$0	$0	$150,000	$0	$0	$0	$0	**$150,000**
Total	**$0**	**$1,100,000**	**$18,204,500**	**$0**	**$0**	**$0**	**$0**	**$19,304,500**

Funding Sources

FY2027 Budget
$1.1M

Total Budget (all years)
$19.3M

Project Total
$19.3M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Capital Projects Fund)	$0	$0	$18,054,500	$0	$0	$0	$0	**$18,054,500**
PayGo (Capital Projects Fund)	$0	$1,100,000	$150,000	$0	$0	$0	$0	**$1,250,000**
Total	**$0**	**$1,100,000**	**$18,204,500**	**$0**	**$0**	**$0**	**$0**	**$19,304,500**

Project Timeline

- **07/1/2026**
  Design Start (FY 2027)
- **07/1/2027**
  Design Completion (FY 2028)
- **07/1/2028**
  Construction Start (FY 2029)
- **07/1/2029**
  Construction Completion (FY 2030)

Lincoln Park Community Center Improvements

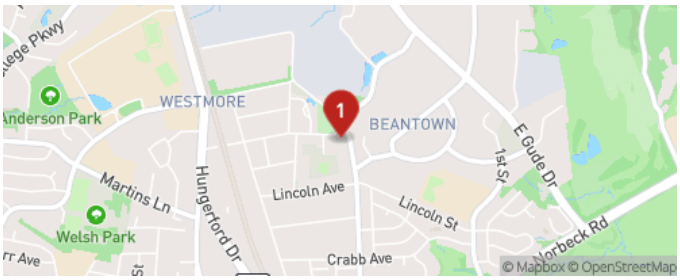
Overview

Department Recreation and Parks

Project Number RA22

Project Location

357 Frederick Avenue



Description

This project funds the renovation of most of the main level of Lincoln Park Community Center. This work will renovate and reconfigure the space from offices to program space for activities such as out-of-school time programs, drop-in activities, community gatherings, and classes. Design included community input to ensure priorities were met.

Images



Lincoln Park Community Center

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2020 Recreation & Parks Strategic Plan; 2016 ADA Transition Report

Anticipated Project Outcome: Improved programmable space and ADA improvements within the community center.

Changes from Previous Year: Construction completion date was moved out a year from FY 2026 to FY 2027. Capital costs were adjusted based on awarded design and construction contracts; "other costs" were increased to account for increased IT/Security scope and furniture, fixtures, and equipment budget, while construction and design costs decreased slightly.

Project Manager: Eric Grieshaber, Senior Construction Project Manager, 240-314-8609.

Notes: This project first appeared in the FY 2022 CIP. FY 2027 work includes project closeout. A $250,000 State Bond Bill grant is included in this project.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$1.86M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$1,249,325	$0	$0	$0	$0	$0	$0	**$1,249,325**
Design (Capital Projects Fund)	$300,000	$0	$0	$0	$0	$0	$0	**$300,000**
Other (Capital Projects Fund)	$308,305	$0	$0	$0	$0	$0	$0	**$308,305**
Total	**$1,857,630**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,857,630**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$1.86M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Capital Projects Fund)	$857,630	$0	$0	$0	$0	$0	$0	**$857,630**
Other (Capital Projects Fund)	$250,000	$0	$0	$0	$0	$0	$0	**$250,000**
PayGo (Capital Projects Fund)	$750,000	$0	$0	$0	$0	$0	$0	**$750,000**
Total	**$1,857,630**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,857,630**

Project Timeline

- **07/1/2022**
  Design Start (FY 2023)
- **07/1/2023**
  Design Completion and Construction Start (FY 2024)
- **07/1/2026**
  Construction Completion (FY 2027)

Outdoor Recreation Pool Renovations

Overview

Department Recreation and Parks

Project Number RC18

Project Location

355 Martins Lane



Description

This project funds major renovations and improvements to the outdoor recreation pool, tot pool, sprayground, outdoor pool filter room, overhead pool lights, and surrounding deck areas. Funding includes replacing the existing water slide tower and flume (built in 1989) as the structures are at the end of their lifecycle.

Images



Recreation Pool
Renovations Overview

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2020 Recreation & Parks Strategic Plan; 2016 ADA Transition Plan; Montgomery County Manual on Swimming Pool Construction; 2015 Aquatic Facility Audit and Recommendations for Enhancements

Anticipated Project Outcome: An updated and safe recreation facility that meets the needs of users.

Changes from Previous Year: Project completion changed from FY 2026 to FY 2027 for project closeout.

Project Manager: Adam Goldstein, Swim and Fitness Center Superintendent, 240-314-8752.

Notes: This project first appeared in the FY 2018 CIP. FY 2027 work includes project closeout. A $25,000 grant by the Rockville Recreation and Parks Foundation is included in this project.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$11.7M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$10,992,000	$0	$0	$0	$0	$0	$0	**$10,992,000**
Design (Capital Projects Fund)	$700,000	$0	$0	$0	$0	$0	$0	**$700,000**
Other (Capital Projects Fund)	$47,000	$0	$0	$0	$0	$0	$0	**$47,000**
Total	**$11,739,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$11,739,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$11.7M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Capital Projects Fund)	$10,446,000	$0	$0	$0	$0	$0	$0	**$10,446,000**
Grant (Capital Projects Fund)	$25,000	$0	$0	$0	$0	$0	$0	**$25,000**
PayGo (Capital Projects Fund)	$1,268,000	$0	$0	$0	$0	$0	$0	**$1,268,000**
Total	**$11,739,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$11,739,000**

Project Timeline

- **07/1/2020**
  Design Start (FY 2021)
- **07/1/2023**
  Design Completion and Construction Start (FY 2024)
- **07/1/2026**
  Construction Completion (FY 2027)

Park Pedestrian Bridge Improvements: FY26-FY30

Overview

Department Recreation and Parks

Project Number RD23

Description

This multi-site project funds repairs and replacements to the pedestrian bridges throughout the city's park system. Projects are identified in a five-year maintenance plan through the city's Bridge Inspection Program completed by a third party structural engineering firm. Pedestrian bridge repair and replacement have been prioritized based on the inspection reports completed in 2025.

Images



Woottons Mill Pedestrian Bridge

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2025 City of Rockville Bridge Inspection Report; 2020 Recreation & Parks Strategic Plan, Comprehensive Plan

Anticipated Project Outcome: Construction of safe and modern pedestrian bridges.

Changes from Previous Year: Project name changed from "Pedestrian Bridge Replacement: Woottons Mill Park" to "Park Pedestrian Bridge Improvements: FY26-FY30," a five-year maintenance project that will repair and replace multiple pedestrian bridges. Added FY 2031 projects and funding.

Project Manager: Mauricio Daza, Parks and Facilities Development Coordinator, 240-314-8608.

Notes: This project first appeared in the FY 2023 CIP under the title "Pedestrian Bridge Replacement: Woottons Mill Park". This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes construction of Woottons Mill pedestrian bridge, design of two bridge replacements, and repairs to multiple pedestrian bridges citywide.

Capital Cost

FY2027 Budget
$710K

Total Budget (all years)
$3.47M

Project Total (to date)
$3.6M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$0	$406,600	$870,000	$406,600	$750,000	$0	$0	**$2,433,200**
Design (Capital Projects Fund)	$130,000	$303,400	$130,000	$303,400	$0	$300,000	$0	**$1,166,800**
Total	**$130,000**	**$710,000**	**$1,000,000**	**$710,000**	**$750,000**	**$300,000**	**$0**	**$3,600,000**

Funding Sources

FY2027 Budget
$710K

Total Budget (all years)
$3.47M

Project Total (to date)
$3.6M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$130,000	$710,000	$1,000,000	$710,000	$750,000	$300,000	$0	**$3,600,000**
Total	**$130,000**	**$710,000**	**$1,000,000**	**$710,000**	**$750,000**	**$300,000**	**$0**	**$3,600,000**

Project Timeline

- **07/1/2025**
  Design Start (FY 2026)
- **07/1/2026**
  Construction Start (FY 2027)
- **07/1/2028**
  Design Completion (FY 2029)
- **07/1/2029**
  Construction Completion (FY 2030)

Pedestrian Bridge Replacement: Horizon Hill Park

Overview

Department Recreation and Parks

Project Number RB22

Project Location



Description

This project funds the design and construction for the replacement of a steel truss pedestrian bridge within Horizon Hill Park, crossing a Watts Branch tributary. The bridge was identified for replacement through the city's Bridge Inspection Program, completed by a third party structural engineering firm.

Images



Horizon Hill Park Pedestrian Bridge

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2018 City of Rockville Bridge Inspection Report; 2020 Recreation & Parks Strategic Plan

Anticipated Project Outcome: Construction of a safe and modern pedestrian bridge.

Changes from Previous Year: Planned Design Completion changed to FY 2026.

Project Manager: Mauricio Daza, Parks and Facilities Development Coordinator, 240-314-8608.

Notes: This project first appeared in the FY 2022 CIP. FY 2027 work includes construction of bridge replacement and project closeout.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$559K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$429,600	$0	$0	$0	$0	$0	$0	**$429,600**
Design (Capital Projects Fund)	$129,000	$0	$0	$0	$0	$0	$0	**$129,000**
Total	**$558,600**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$558,600**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$559K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$558,600	$0	$0	$0	$0	$0	$0	**$558,600**
Total	**$558,600**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$558,600**

Project Timeline

- **07/1/2024**
  Design Start (FY 2025)
- **07/1/2025**
  Design Completion and Construction Start (FY 2026)
- **07/1/2026**
  Construction Completion (FY 2027)

Playground Structure Replacements: FY26-FY30

Overview

Department Recreation and Parks

Project Number RC26

Description

This multi-site project funds the replacement of playground structures in city parks that are 17-20 years old and/or are no longer in compliance with current ADA and/or Consumer Product Safety Commission (CPSC) standards. Neighborhood advisory teams assist in the design review of each replacement playground.

Images



Maryvale Playground - 2025 Replacement

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2020 Recreation & Parks Strategic Plan; 2016 ADA Transition Plan; Consumer Product Safety Commission (CPSC) standards

Anticipated Project Outcome: Fun, safe, and engaging playground equipment that meets current ADA and CPSC standards.

Changes from Previous Year: Historical budget increased by $232,545 due to the transfer of $7,545 in unobligated funding from the prior five-year portion of this project, and the addition of a $225,000 grant during FY 2026. FY 2027-2030 funding increased based on escalation cost increases. FY 2031 funding was added.

Project Manager: Charles Reed, Parks Maintenance Manager, 240-314-8711.

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes replacement of the large play unit at Horizon Hill, replacement at Montrose Woods and replacement at Silver Rock. A $225,000 Community Parks and Playgrounds grant is included in this project.

Capital Cost

FY2027 Budget
$1.05M

Total Budget (all years)
$4.02M

Project Total (to date)
$4.6M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$582,545	$1,045,000	$660,000	$770,000	$770,000	$770,000	$0	**$4,597,545**
Total	**$582,545**	**$1,045,000**	**$660,000**	**$770,000**	**$770,000**	**$770,000**	**$0**	**$4,597,545**

Funding Sources

FY2027 Budget
$1.05M

Total Budget (all years)
$4.02M

Project Total (to date)
$4.6M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Grant (Capital Projects Fund)	$225,000	$0	$0	$0	$0	$0	$0	**$225,000**
PayGo (Capital Projects Fund)	$357,545	$1,045,000	$660,000	$770,000	$770,000	$770,000	$0	**$4,372,545**
Total	**$582,545**	**$1,045,000**	**$660,000**	**$770,000**	**$770,000**	**$770,000**	**$0**	**$4,597,545**

Project Timeline

- **07/1/2025**
  Construction Start (FY 2026)
- **07/1/2029**
  Construction Completion (FY 2030)

RedGate Park Master Plan Implementation

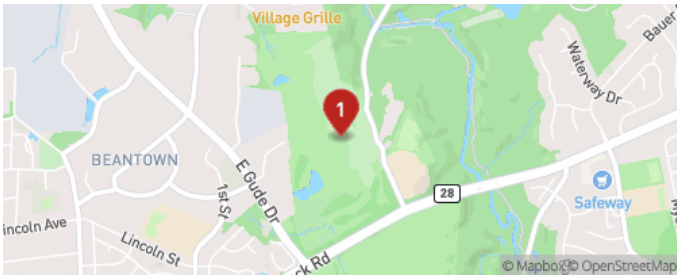
Overview

Department Recreation and Parks

Project Number RE23

Project Location

14500 Avery Road



Description

This project funds design and construction of the infrastructure and amenities within the park based on the RedGate Park Master Plan. Phase one work includes completing the dog park, trail and pathway improvements, stormwater management facilities, picnic pavilions, community gardens, utilities, and accessibility improvements. Remaining design and construction will be determined based on funding availability. Staff will pursue outside funding for construction.

Images



RedGate Park

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2022 RedGate Park Master Plan; 2020 Recreation & Parks Strategic Plan; 2016 ADA Transition Plan; Comprehensive Plan

Anticipated Project Outcome: Provide a safe, exciting, well-planned destination park.

Changes from Previous Year: The previously unfunded FY 2027 amount was funded, while design start and completion moved out a year, to FY 2026 and 2027, respectively. Construction start changed from FY 2025 to FY 2027. Project total increased due to the addition of grant funding in FY 2026.

Project Manager: Eric Grieshaber, Senior Construction Project Manager, 240-314-8609.

Notes: This project first appeared in the FY 2023 CIP. FY 2027 work includes completing design and starting construction. A $2,000,000 Program Open Space grant, $1,500,000 MD DNR Land and Water Conservation Fund grant, and a $381,650 Chesapeake Bay Trust Fund grant are included in this project.

Capital Cost

FY2027 Budget
$1.5M

Total Budget (all years)
$10.7M

Project Total (to date)
$17.7M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$3,500,000	$1,500,000	$0	$0	$0	$0	$0	**$5,000,000**
Design (Capital Projects Fund)	$2,021,173	$0	$0	$0	$0	$0	$0	**$2,021,173**
Other (Capital Projects Fund)	$381,650	$0	$0	$0	$0	$0	$0	**$381,650**
Unfunded (Capital Projects Fund)	$0	$0	$3,000,000	$2,200,000	$2,000,000	$2,000,000	$1,085,000	**$10,285,000**
Total	**$5,902,823**	**$1,500,000**	**$3,000,000**	**$2,200,000**	**$2,000,000**	**$2,000,000**	**$1,085,000**	**$17,687,823**

Funding Sources

FY2027 Budget
$1.5M

Total Budget (all years)
$10.7M

Project Total (to date)
$17.7M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Grant (Capital Projects Fund)	$1,881,650	$0	$0	$0	$0	$0	$0	**$1,881,650**
Other (Capital Projects Fund)	$2,000,000	$0	$0	$0	$0	$0	$0	**$2,000,000**
PayGo (Capital Projects Fund)	$2,021,173	$1,500,000	$0	$0	$0	$0	$0	**$3,521,173**
Unfunded (Capital Projects Fund)	$0	$0	$3,000,000	$2,200,000	$2,000,000	$2,000,000	$1,085,000	**$10,285,000**
Total	**$5,902,823**	**$1,500,000**	**$3,000,000**	**$2,200,000**	**$2,000,000**	**$2,000,000**	**$1,085,000**	**$17,687,823**

Project Timeline

- **07/1/2025**
  Design Start (Fiscal Year 2026)
- **07/1/2026**
  Design Completion and Construction Start (Fiscal Year 2027)
- **07/1/2031**
  Construction Completion (Future)

Roof Replacements: FY26-FY30

Overview

Department Recreation and Parks

Project Number RD26

Description

This multi-site project provides funding for the maintenance and replacement of roofing systems across city facilities. Ensuring these systems remain watertight and structurally sound is essential to protecting buildings, personnel, and equipment. The planned work is guided by recommendations from the 2026 Citywide Roofing Study.

Images



Newly replaced City Hall roof

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2026 Citywide Roofing Study; 2020 Recreation and Parks Strategic Plan; Comprehensive Plan

Anticipated Project Outcome: Watertight and structurally sound roofing systems.

Changes from Previous Year: Historical budget increased by $1,278,451 due to the transfer of unobligated funding from the prior five-year portion of this project. Updated FY 2027-2030 roof design and construction costs based on completed FY 2026 roofing study. Added FY 2031 projects and funding.

Project Manager: Noel Gonzalez, Facilities Property Manager, 240-314-8728.

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes roof replacements at the Twinbrook Recreation Center, the Onley Building, and the Elwood Smith Community Center, as well as roof repairs at the former RedGate Clubhouse.

Capital Cost

FY2027 Budget
$966K

Total Budget (all years)
$3.02M

Project Total (to date)
$4.64M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$1,193,637	$965,840	$0	$625,390	$480,850	$0	$0	**$3,265,717**
Design (Capital Projects Fund)	$428,434	$0	$150,090	$0	$96,170	$700,000	$0	**$1,374,694**
Total	**$1,622,071**	**$965,840**	**$150,090**	**$625,390**	**$577,020**	**$700,000**	**$0**	**$4,640,411**

Funding Sources

FY2027 Budget
$966K

Total Budget (all years)
$3.02M

Project Total (to date)
$4.64M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$1,622,071	$965,840	$150,090	$625,390	$577,020	$700,000	$0	**$4,640,411**
Total	**$1,622,071**	**$965,840**	**$150,090**	**$625,390**	**$577,020**	**$700,000**	**$0**	**$4,640,411**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Completion (FY 2030)

Talbott Street Park

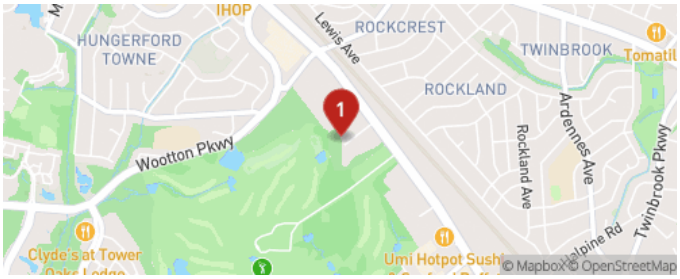
Overview

Department Recreation and Parks

Project Number RB25

Project Location

200 Talbott Street



Description

This project funds the demolition and removal of the water tower as well as the design and construction of a new park on a .16 acre property. The property is located in the Rockville Pike corridor, which is park deficient as defined in the 2020 Recreation & Parks Strategic Plan. This project will provide a park to several multifamily complexes. Design and amenities to be included in the park will be determined by the community.

Images



Aerial image showing Talbott Street Park

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2020 Recreation and Parks Strategic Plan; Comprehensive Plan

Anticipated Project Outcome: Create a park within the northern section of the Rockville Pike Corridor which currently is park deficient as defined in the 2020 Recreation and Parks Strategic Plan.

Changes from Previous Year: Design completion was moved out a year, to FY 2027, and OCI was added.

Project Manager: Charles Reed, Parks Maintenance Manager, 240-314-8711.

Notes: This project first appeared in the FY 2025 CIP. FY 2027 work includes completing design and beginning construction. A $200,000 State Bond Bill grant is included in this project. Planned OCI includes funding for maintenance and repair beginning in FY 2028.

Capital Cost

FY2027 Budget
$700K

Total Budget (all years)
$700K

Project Total (to date)
$950K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$0	$700,000	$0	$0	$0	$0	$0	**$700,000**
Design (Capital Projects Fund)	$250,000	$0	$0	$0	$0	$0	$0	**$250,000**
Total	**$250,000**	**$700,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$950,000**

Funding Sources

FY2027 Budget
$700K

Total Budget (all years)
$700K

Project Total (to date)
$950K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Other (Capital Projects Fund)	$0	$200,000	$0	$0	$0	$0	$0	**$200,000**
PayGo (Capital Projects Fund)	$250,000	$500,000	$0	$0	$0	$0	$0	**$750,000**
Total	**$250,000**	**$700,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$950,000**

Project Timeline

- **07/1/2025**
  Design Start (FY 2026)
- **07/1/2026**
  Design Completion and Construction Start (FY 2027)
- **07/1/2027**
  Construction Completion (FY 2028)

Twinbrook Community Center and Annex - Restrooms Renovation

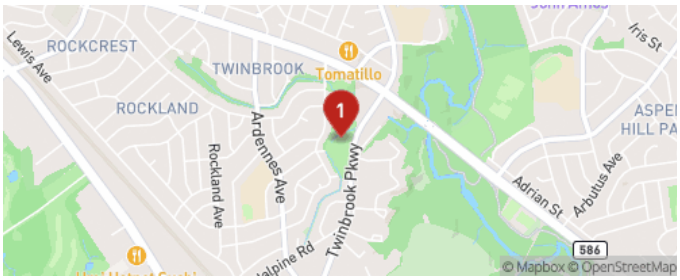
Overview

Department Recreation and Parks

Project Number RC24

Project Location

12920 Twinbrook Parkway



Description

This project creates one single-user restroom within the Twinbrook Community Recreation Center and converts existing bathroom space in the Twinbrook Annex to single-user restrooms.

Images



Twinbrook Annex Building

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Mayor and Council Resolution 09A-22

Anticipated Project Outcome: Create single-user restrooms in the community center and annex.

Changes from Previous Year: Project completion changed from FY 2026 to FY 2027 for project closeout.

Project Manager: Noel Gonzalez, Facilities Property Manager, 240-314-8728.

Notes: This project first appeared in the FY 2024 CIP. FY 2027 work includes grant closeout. A $350,000 State Bond Bill grant is included in this project.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$350K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$320,750	$0	$0	$0	$0	$0	$0	**$320,750**
Design (Capital Projects Fund)	$29,250	$0	$0	$0	$0	$0	$0	**$29,250**
Total	**$350,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$350,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$350K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Other (Capital Projects Fund)	$350,000	$0	$0	$0	$0	$0	$0	**$350,000**
Total	**$350,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$350,000**

Project Timeline

- **07/1/2023**
  Design Start (FY 2024)
- **07/1/2024**
  Design Completion and Construction Start (FY 2025)
- **07/1/2026**
  Construction Completion (FY 2027)

Woottons Mill Park Pavilion

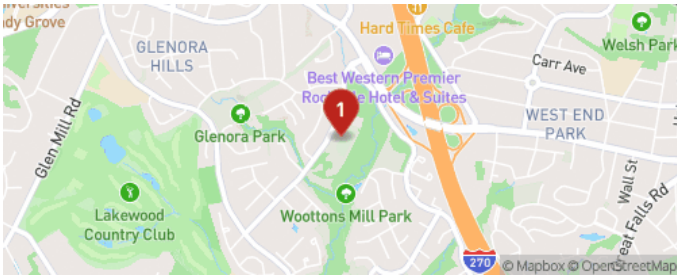
Overview

Department Recreation and Parks

Project Number RC27

Project Location

434-480 Hurley Avenue



Description

This project funds the construction of a park pavilion in Woottons Mill Park based on the results of the feasibility study commissioned in October 2025.

Images



Example park pavilion

Details

Guiding Principle: Effective and Efficient Service Delivery

Mandate/Plan: Recreation and Parks Strategic Plan

Anticipated Project Outcome: Shelter and restroom will provide a covered picnic area for park users and would potentially be rented for events.

Changes from Previous Year: None.

Project Manager: Jason Bible, Park Maintenance Manager, 240-314-8703.

Notes: This is a new project for FY 2027. Planned OCI includes funding for custodial services and maintenance beginning in FY 2031.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$550K

Project Total
$550K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$0	$0	$0	$0	$0	$500,000	$0	**$500,000**
Design (Capital Projects Fund)	$0	$0	$0	$0	$50,000	$0	$0	**$50,000**
Total	**$0**	**$0**	**$0**	**$0**	**$50,000**	**$500,000**	**$0**	**$550,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$550K

Project Total
$550K

Detailed Breakdown

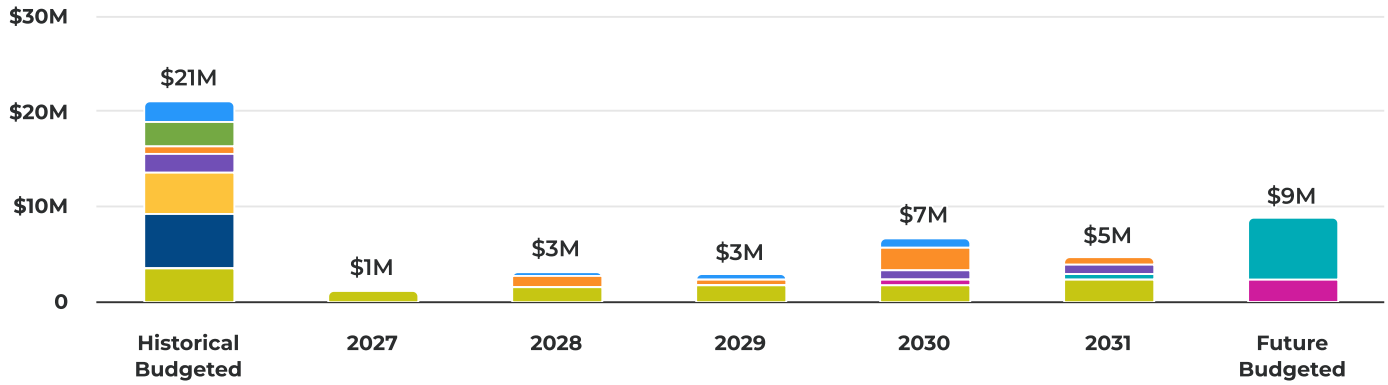
Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$0	$0	$0	$0	$50,000	$500,000	$0	**$550,000**
Total	**$0**	**$0**	**$0**	**$0**	**$50,000**	**$500,000**	**$0**	**$550,000**

Project Timeline

- **07/1/2029**
  Design Start (FY 2030)
- **07/1/2030**
  Design Completion and Construction Start (FY 2031)
- **07/1/2032**
  Construction Completion (Future)

Stormwater Management Program Area

FY27 - FY31 Stormwater Management Program Area Projects (including Historical Budgeted, Future Budgeted)



Flood Resiliency Master Plan	**$4,200,000**	8.76%
Storm Drain Analysis and Spot Repair: Potomac Woods	**$2,524,365**	5.27%
Storm Drain Rehab & Improvement: FY26-FY30	**$5,671,513**	11.83%
Stream Restoration Spot Repairs: FY26-FY30	**$4,130,214**	8.61%
Stream Restoration: Anderson Park	**$4,242,000**	8.85%
Stream Restoration: Croydon Creek/Calvin Park Tributary	**$5,913,265**	12.33%
Stream Restoration: Watts Branch – Lower Stream	**$6,933,150**	14.46%
Stream Restoration: Woottons Mill Park	**$2,836,880**	5.92%
SWM Facilities Improvement: FY26-FY30	**$11,493,199**	23.97%

Summary of Requests

Project No. / Category		Historical Budgeted	FY2027	FY2028	FY2029	FY2030	FY2031	Future Budgeted	Total
SA23	Flood Resiliency Master Plan	$2,200,000	$0	$500,000	$500,000	$1,000,000	$0	$0	**$4,200,000**
SB23	Storm Drain Analysis and Spot Repair: Potomac Woods	$2,524,365	$0	$0	$0	$0	$0	$0	**$2,524,365**
SA26	Storm Drain Rehab & Improvement: FY26-FY30	$813,163	$0	$1,145,550	$718,200	$2,314,200	$680,400	$0	**$5,671,513**
SB26	Stream Restoration Spot Repairs: FY26-FY30	$1,991,594	$0	$0	$0	$1,041,870	$1,096,750	$0	**$4,130,214**
SA18	Stream Restoration: Anderson Park	$4,242,000	$0	$0	$0	$0	$0	$0	**$4,242,000**
SB16	Stream Restoration: Croydon Creek/Calvin Park Tributary	$5,913,265	$0	$0	$0	$0	$0	$0	**$5,913,265**
SA19	Stream Restoration: Watts Branch – Lower Stream	$0	$0	$0	$0	$0	$589,050	$6,344,100	**$6,933,150**
SA27	Stream Restoration: Woottons Mill Park	$0	$0	$0	$0	$495,000	$0	$2,341,880	**$2,836,880**
SC26	SWM Facilities Improvement: FY26-FY30	$3,358,699	$1,094,000	$1,450,000	$1,600,000	$1,765,500	$2,225,000	$0	**$11,493,199**
Total Summary of Requests		**$21,043,086**	**$1,094,000**	**$3,095,550**	**$2,818,200**	**$6,616,570**	**$4,591,200**	**$8,685,980**	**$47,944,586**

Flood Resiliency Master Plan

Overview

Department Public Works

Project Number SA23

Description

This citywide project develops a Flood Resiliency Master Plan and initiates Master Plan projects. The plan will evaluate current system capacity and flood impacts; identify flood hazard areas; forecast potential impacts; develop a stakeholder-informed project prioritization tool based on risk tolerance; develop feasibility level designs; and recommend high-priority projects. Along with this project, the operating budget includes a Flood Mitigation Assistance Program to provide direct payments to property owners and outreach and education on flood proofing and flood insurance.

Images



Flooding

Details

Guiding Principle: Public Safety

Mandate/Plan: Climate Action Plan; Comprehensive Plan

Anticipated Project Outcome: Identify flood vulnerable areas; scope flood resiliency projects; apply for grant funding; implement highest priority projects; distribute grant funds for floodproofing on private property.

Changes from Previous Year: The currently unfunded design and construction of future projects identified from the master plan was postponed by a year to align proposed projects from the citywide effort with the minor improvements identified from the U.S. Army Corps of Engineers (USACE) analysis.

Project Manager: Meredith Neely, Principal Environmental Engineer, 240-314-8874.

Notes: This project first appeared in the FY 2023 CIP. FY 2027 work includes continuation of master planning for the citywide effort and completion of the analysis led by USACE. This project includes a $700,000 grant from the Maryland Department of Energy Management and a $75,000 grant from the Maryland Department of Natural Resources. Additionally, this project received technical assistance valued at $179,000 from USACE.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$2M

Project Total (to date)
$4.2M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Design (SWM Fund)	$2,200,000	$0	$0	$0	$0	$0	$0	**$2,200,000**
Unfunded (SWM Fund)	$0	$0	$500,000	$500,000	$1,000,000	$0	$0	**$2,000,000**
Total	**$2,200,000**	**$0**	**$500,000**	**$500,000**	**$1,000,000**	**$0**	**$0**	**$4,200,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$2M

Project Total (to date)
$4.2M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Grant (SWM Fund)	$775,000	$0	$0	$0	$0	$0	$0	**$775,000**
PayGo (SWM Fund)	$1,425,000	$0	$0	$0	$0	$0	$0	**$1,425,000**
Unfunded (SWM Fund)	$0	$0	$500,000	$500,000	$1,000,000	$0	$0	**$2,000,000**
Total	**$2,200,000**	**$0**	**$500,000**	**$500,000**	**$1,000,000**	**$0**	**$0**	**$4,200,000**

Project Timeline

- **07/1/2023**
  Planning and Design Start (FY 2024)
- **07/1/2027**
  Planning and Design Completion (FY 2028)

Storm Drain Analysis and Spot Repair: Potomac Woods

Overview

Department Public Works

Project Number SB23

Project Location



Description

This project inspects and analyzes storm drain infrastructure; designs and constructs storm drain improvements to alleviate capacity restrictions; and repairs an outfall, dredges the stormwater management facility, and addresses a failed gabion endwall within Potomac Woods Park. Recent storms, such as the remnants of Hurricane Ida, resulted in private property damage within the Potomac Woods neighborhood and increased stream bank erosion within the park, demonstrating the need for this project.

Images



Failed outfall of the storm drain system

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Climate Action Plan, NPDES Permit; 2011 Cabin John Creek Watershed Assessment; Comprehensive Plan; 2010 Chesapeake Bay TMDL; 1972 Clean Water Act

Anticipated Project Outcome: Stabilization of stream banks, protection of public infrastructure and private property, and reduction in TMDL pollutant loads.

Changes from Previous Year: Due to the use of the federal funds, the construction timeline has been extended into FY 2028. The Capital Projects Fund portion of this project was completed under budget, and the Capital Projects Fund total was reduced to reflect the final total.

Project Manager: Gina Arnett, Senior Civil Engineer, 240-314-8517.

Notes: This project first appeared in the FY 2023 CIP. FY 2027 work includes completion of design tasks and the start of construction tasks. This project includes a $738,750 federal earmark.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$2.52M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (SWM Fund)	$1,877,000	$0	$0	$0	$0	$0	$0	**$1,877,000**
Design (Capital Projects Fund)	$22,365	$0	$0	$0	$0	$0	$0	**$22,365**
Design (SWM Fund)	$625,000	$0	$0	$0	$0	$0	$0	**$625,000**
Total	**$2,524,365**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,524,365**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$2.52M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Grant (SWM Fund)	$738,750	$0	$0	$0	$0	$0	$0	**$738,750**
PayGo (Capital Projects Fund)	$22,365	$0	$0	$0	$0	$0	$0	**$22,365**
PayGo (SWM Fund)	$1,763,250	$0	$0	$0	$0	$0	$0	**$1,763,250**
Total	**$2,524,365**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,524,365**

Project Timeline

- **07/1/2022**
  Planning and Design Start (FY 2023)
- **07/1/2026**
  Design Completion and Construction Start (FY 2027)
- **07/1/2027**
  Construction Completion (FY 2028)

Storm Drain Rehab & Improvement: FY26-FY30

Overview

Department Public Works

Project Number SA26

Description

This multi-site sustainable program inspects and analyzes storm drain infrastructure; designs and constructs pipe extensions and surface drainage improvements; and rehabilitates or replaces structures and pipes. Project prioritization is based on multiple factors including public safety, the immediate risk to property, and the consequence of failure of the existing infrastructure.

Images



Compromised corrugated metal pipe

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Climate Action Plan; Comprehensive Plan; 1972 Clean Water Act

Anticipated Project Outcome: Sustainable replacement and renewal of storm drain infrastructure and mitigation of existing capacity constraints resulting in improved system reliability.

Changes from Previous Year: Historical budget increased by $813,163 due to the transfer of unobligated funding from the prior five-year portion of this project. Added FY 2031 projects and funding. Construction of future projects was deferred pending the outcome of a large diameter storm drain assessment and the Flood Resiliency Master Plan.

Project Manager: Gabriel P. Kosarek, Engineering Supervisor, 240-314-8513.

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes the assessment of specific large diameter Corrugated Metal Pipe (CMP) storm drains.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$4.86M

Project Total (to date)
$5.67M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (SWM Fund)	$496,584	$0	$1,096,200	$594,300	$2,188,200	$553,350	$0	**$4,928,634**
Design (SWM Fund)	$316,579	$0	$49,350	$123,900	$126,000	$127,050	$0	**$742,879**
Total	**$813,163**	**$0**	**$1,145,550**	**$718,200**	**$2,314,200**	**$680,400**	**$0**	**$5,671,513**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$4.86M

Project Total (to date)
$5.67M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (SWM Fund)	$813,163	$0	$1,145,550	$718,200	$2,314,200	$680,400	$0	**$5,671,513**
Total	**$813,163**	**$0**	**$1,145,550**	**$718,200**	**$2,314,200**	**$680,400**	**$0**	**$5,671,513**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Completion (FY 2030)

Stream Restoration Spot Repairs: FY26-FY30

Overview

Department Public Works

Project Number SB26

Description

This multi-site sustainable program designs and constructs stream restoration spot repairs. Spot repair projects are identified through assessment of prior stream restoration projects that qualify for credit under the National Pollutant Discharge Elimination System (NPDES) permit, monitoring reports, maintenance observations, and resident inquiries. Projects are prioritized by areas identified as posing an immediate risk to public safety or infrastructure, or with adverse impacts to public or private property. Major stream restoration projects are funded as separate CIP projects.

Images



Stream bank erosion along Glenora Park Stream

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Climate Action Plan; NPDES Permit; 2011 Cabin John Creek, 2013 Rock Creek, and 2015 Watts Branch Watershed Assessments; 2010 Chesapeake Bay TMDL; Comprehensive Plan; 1972 Clean Water Act

Anticipated Project Outcome: Stabilization of stream banks, protection of public infrastructure and private property, and reduction in TMDL pollutant loads.

Changes from Previous Year: Historical budget increased by $1,241,594 due to the transfer of unobligated funding from the prior five-year portion of this project. Added FY 2031 projects and funding. FY 2027 - FY 2029 funding moved to create new Woottons Mill Stream Restoration project.

Project Manager: Gabriel P. Kosarek, Engineering Supervisor, 240-314-8513.

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes construction of Lochness Court and Rockcrest Park spot repairs. Project prioritization is based upon assessments of prior stream restoration projects that qualify for credit under NPDES permit.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$2.14M

Project Total (to date)
$4.13M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (SWM Fund)	$1,871,400	$0	$0	$0	$868,220	$911,750	$0	**$3,651,370**
Design (SWM Fund)	$120,194	$0	$0	$0	$173,650	$185,000	$0	**$478,844**
Total	**$1,991,594**	**$0**	**$0**	**$0**	**$1,041,870**	**$1,096,750**	**$0**	**$4,130,214**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$2.14M

Project Total (to date)
$4.13M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (SWM Fund)	$1,991,594	$0	$0	$0	$1,041,870	$1,096,750	$0	**$4,130,214**
Total	**$1,991,594**	**$0**	**$0**	**$0**	**$1,041,870**	**$1,096,750**	**$0**	**$4,130,214**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Completion (FY 2030)

Stream Restoration: Anderson Park

Overview

Department Public Works

Project Number SA18

Project Location



Description

This project designs and constructs stream restoration along an unnamed tributary to Watts Branch within Anderson Park. This stream has highly eroded stream banks that are significant sources of sediment. Large sediment sources reduce the water quality within the watershed and ultimately the Chesapeake Bay. This project also addresses the stream bank erosion threatening private property and a sanitary sewer line in the vicinity.

Images



Exposed infrastructure along Anderson Park Steam

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Climate Action Plan; NPDES Permit; 2015 Watts Branch Watershed Assessment; Comprehensive Plan; 2010 Chesapeake Bay TMDL; 1972 Clean Water Act; MDOT SHA MOU

Anticipated Project Outcome: Stabilization of stream banks, protection of public infrastructure and private property, and reduction in TMDL pollutant loads.

Changes from Previous Year: The project title, funding source (other) and timeline were changed as the expected MDOT SHA partnership to fund restoration of the private stream on the adjacent Plymouth Woods property was terminated due to a lack of state funds.

Project Manager: Gabriel P. Kosarek, Engineering Supervisor, 240-314-8513.

Notes: This project first appeared in the FY 2018 CIP. FY 2027 work includes redesign to remove the Plymouth Woods portion from the project, and to provide a different design terminus for the Anderson Park section. Work also includes required revisions to the Federal Conditional Letter of Map Revision (CLOMR), updating the construction documents, preparing the necessary easement exhibits, and conducting additional public meetings. This project contains historical funding provided by MDOT SHA. Planned OCI includes funding for five years of post-restoration stream stability monitoring starting in FY 2029.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$4.24M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (SWM Fund)	$3,601,478	$0	$0	$0	$0	$0	$0	**$3,601,478**
Design (SWM Fund)	$640,522	$0	$0	$0	$0	$0	$0	**$640,522**
Total	**$4,242,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$4,242,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$4.24M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Other (SWM Fund)	$228,859	$0	$0	$0	$0	$0	$0	**$228,859**
PayGo (SWM Fund)	$4,013,141	$0	$0	$0	$0	$0	$0	**$4,013,141**
Total	**$4,242,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$4,242,000**

Project Timeline

- **07/1/2018**
  Planning and Design Start (FY 2019)
- **07/1/2026**
  Planning and Design Completion (FY 2027)
- **07/1/2027**
  Construction Start (FY 2028)
- **07/1/2028**

Construction Completion (FY 2029)

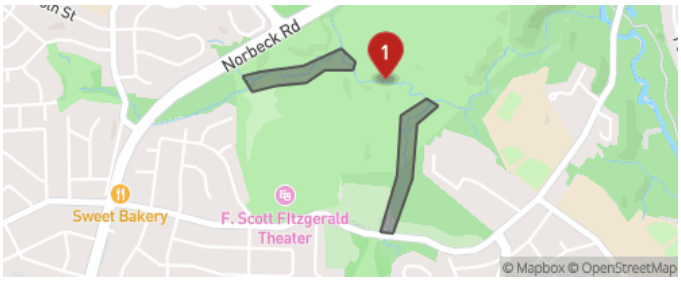
Stream Restoration: Croydon Creek/Calvin Park Tributary

Overview

Department Public Works

Project Number SB16

Project Location



Description

This project designs and constructs stream restoration at Croydon Creek and the Calvin Park Tributary to Rock Creek. These streams have highly eroded stream banks that are significant sources of sediment. Large sediment sources reduce water quality within the watershed and ultimately the Chesapeake Bay. This project also designs and constructs a park access path enhancement.

Images



Stream Bank erosion along Calvin Park Tributary

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Climate Action Plan; NPDES Permit; 2013 Rock Creek Watershed Assessment and Management Plan; 2010 Chesapeake Bay TMDL; Comprehensive Plan; 1972 Clean Water Act

Anticipated Project Outcome: Stabilization of eroding stream banks and reduction in TMDL pollutant loads.

Changes from Previous Year: The estimated completion of construction date was adjusted from FY 2027 to FY 2028 based upon the current construction schedule.

Project Manager: Gabriel P. Kosarek, Engineering Supervisor, 240-314-8513.

Notes: This project first appeared in the FY 2016 CIP. FY 2027 work includes continued construction. A construction grant from the Chesapeake & Atlantic Coastal Bays Trust Fund in the amount of $2 million was recognized and added to this project during FY 2023. Planned OCI includes funding for five years of post-restoration stream stability monitoring starting in FY 2028.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$5.91M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$100,000	$0	$0	$0	$0	$0	$0	**$100,000**
Construction (SWM Fund)	$5,246,400	$0	$0	$0	$0	$0	$0	**$5,246,400**
Design (SWM Fund)	$566,865	$0	$0	$0	$0	$0	$0	**$566,865**
Total	**$5,913,265**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$5,913,265**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$5.91M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (SWM Fund)	$2,570,000	$0	$0	$0	$0	$0	$0	**$2,570,000**
Grant (SWM Fund)	$2,000,000	$0	$0	$0	$0	$0	$0	**$2,000,000**
PayGo (Capital Projects Fund)	$100,000	$0	$0	$0	$0	$0	$0	**$100,000**
PayGo (SWM Fund)	$1,243,265	$0	$0	$0	$0	$0	$0	**$1,243,265**
Total	**$5,913,265**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$5,913,265**

Project Timeline

- **07/1/2016**
  Planning and Design Start (FY 2017)
- **07/1/2024**
  Planning and Design Completion (FY 2025)
- **07/1/2025**
  Construction Start (FY 2026)
- **07/1/2027**
  Construction Completion (FY 2028)

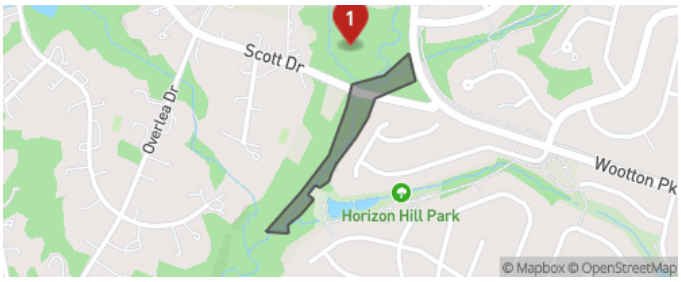
Stream Restoration: Watts Branch – Lower Stream

Overview

Department Public Works

Project Number SA19

Project Location



Description

This project designs and constructs stream restoration at the Watts Branch – Lower Stream from Wootton Parkway to the city limits. This stream has highly eroded stream banks that are significant sources of sediment. Large sediment sources reduce the water quality within the watershed and ultimately the Chesapeake Bay.

Images



Lower Watts Branch stream bank erosion

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Climate Action Plan; NPDES Permit; 2015 Watts Branch Watershed Assessment; 2010 Chesapeake Bay TMDL; Comprehensive Plan; 1972 Clean Water Act

Anticipated Project Outcome: Stabilization of eroding stream banks, protection of public infrastructure, and reduction in TMDL pollutant loads.

Changes from Previous Year: The project was deferred pending updated requirements in the new National Pollution Discharge and Elimination (NPDES) Municipal Separate, Storm Sewer System (MS4) permit, and costs were adjusted to reflect the timeline change.

Project Manager: Gabriel P. Kosarek, Engineering Supervisor, 240-314-8513.

Notes: This project first appeared in the FY 2019 CIP. The project was deferred based on low risk of immediate failure, significant progress that the city has gained towards compliance with the new NPDES permit, and to allow for the prioritization of the Flood Resiliency Master Plan (SA23) project.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$589K

Project Total
$6.93M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (SWM Fund)	$0	$0	$0	$0	$0	$0	$6,344,100	**$6,344,100**
Design (SWM Fund)	$0	$0	$0	$0	$0	$589,050	$0	**$589,050**
Total	**$0**	**$0**	**$0**	**$0**	**$0**	**$589,050**	**$6,344,100**	**$6,933,150**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$589K

Project Total
$6.93M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (SWM Fund)	$0	$0	$0	$0	$0	$0	$6,344,100	**$6,344,100**
PayGo (SWM Fund)	$0	$0	$0	$0	$0	$589,050	$0	**$589,050**
Total	**$0**	**$0**	**$0**	**$0**	**$0**	**$589,050**	**$6,344,100**	**$6,933,150**

Project Timeline

- **07/1/2030**
  Planning and Design Start (FY 2031)
- **07/1/2032**
  Planning and Design Completion (FY 2033)
- **07/1/2033**
  Construction Start (FY 2034)
- **07/1/2035**
  Construction Completion (FY 2036)

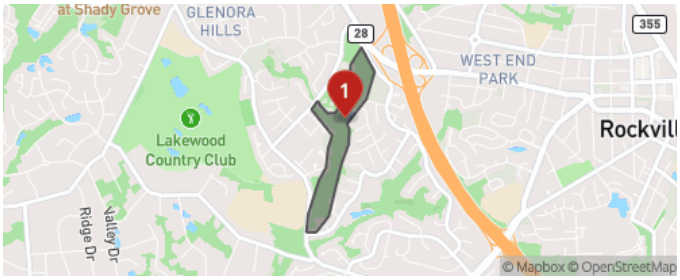
Stream Restoration: Woottons Mill Park

Overview

Department Public Works

Project Number SA27

Project Location



Description

This project designs and constructs stream restoration within Woottons Mill Park, beginning at Watts Branch Parkway and at Hurley Avenue, continuing downstream to Wootton Parkway. This project was prioritized based upon the 2024 Stream Rehabilitation Prioritization, an effort to assess previously-constructed stream restoration projects in order to maintain Maryland Phase II community National Pollutant Discharge Elimination System (NPDES) municipal stormwater permit compliance.

Images



Woottons Mill Park stream bank erosion

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Climate Action Plan; NPDES Permit; 2024 Stream Rehabilitation Prioritization; 2015 Watts Branch Watershed Assessment; 2010 Chesapeake Bay TMDL; Comprehensive Plan; 1972 Clean Water Act

Anticipated Project Outcome: Stabilization of eroding stream banks, protection of public infrastructure, and reduction in TMDL pollutant loads.

Changes from Previous Year: None.

Project Manager: Gabriel P. Kosarek, Engineering Supervisor, 240-314-8513.

Notes: This is a new project for FY 2027.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$495K

Project Total
$2.84M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (SWM Fund)	$0	$0	$0	$0	$0	$0	$2,341,880	**$2,341,880**
Design (SWM Fund)	$0	$0	$0	$0	$495,000	$0	$0	**$495,000**
Total	**$0**	**$0**	**$0**	**$0**	**$495,000**	**$0**	**$2,341,880**	**$2,836,880**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$495K

Project Total
$2.84M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (SWM Fund)	$0	$0	$0	$0	$495,000	$0	$2,341,880	**$2,836,880**
Total	**$0**	**$0**	**$0**	**$0**	**$495,000**	**$0**	**$2,341,880**	**$2,836,880**

Project Timeline

- **07/1/2029**
  Planning and Design Start (FY 2030)
- **07/1/2031**
  Planning and Design Completion and Construction Start (FY 2032)
- **07/1/2033**
  Construction Completion (FY 2034)

SWM Facilities Improvement: FY26-FY30

Overview

Department Public Works

Project Number SC26

Description

This multi-site sustainable program assesses, designs, rehabilitates, constructs, decommissions, and maintains stormwater management (SWM) facilities. These projects improve water quality, aesthetics, and flood control; promote wildlife; and restore facility function. Projects are identified and prioritized through planning and the city pond sedimentation study.

Images



Example of sedimentation and reduced capacity

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Climate Action Plan; NPDES Permit; Comprehensive Plan; 2010 Chesapeake Bay TMDL; 2007 SWM Act; 1972 Clean Water Act

Anticipated Project Outcome: Enhancement of SWM facility function and reduction in TMDL pollutant loads.

Changes from Previous Year: Historical budget increased by $2,316,699 due to the transfer of unobligated funding from the prior five-year portion of this project. Added FY 2031 projects and funding.

Project Manager: Gabriel P. Kosarek, Engineering Supervisor, 240-314-8513.

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes forebay dredging of Horizon Hill Park -Longhill, Hungerford-Stoneridge, and King Farm - Irvington SW Facilities; and the rehabilitation design of Aintree SW Facility. Projects are prioritized based upon sustainability of SWM facilities to ensure compliance with regulatory standards and functionality.

Capital Cost

FY2027 Budget
$1.09M

Total Budget (all years)
$8.13M

Project Total (to date)
$11.5M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (SWM Fund)	$2,631,084	$744,000	$1,350,000	$1,250,000	$1,290,500	$1,950,000	$0	**$9,215,584**
Design (SWM Fund)	$727,615	$350,000	$100,000	$350,000	$475,000	$275,000	$0	**$2,277,615**
Total	**$3,358,699**	**$1,094,000**	**$1,450,000**	**$1,600,000**	**$1,765,500**	**$2,225,000**	**$0**	**$11,493,199**

Funding Sources

FY2027 Budget
$1.09M

Total Budget (all years)
$8.13M

Project Total (to date)
$11.5M

Detailed Breakdown

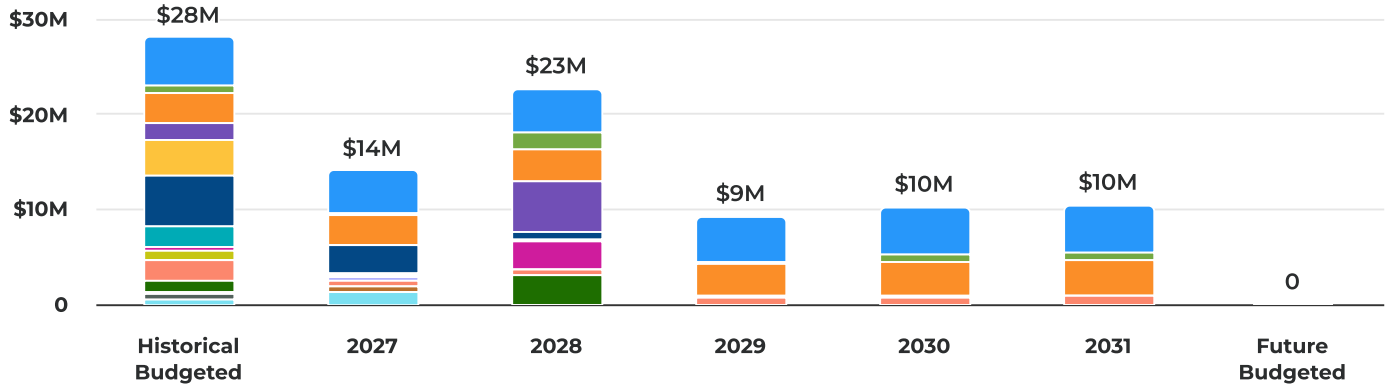
Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (SWM Fund)	$3,358,699	$1,094,000	$1,450,000	$1,600,000	$1,765,500	$2,225,000	$0	**$11,493,199**
Total	**$3,358,699**	**$1,094,000**	**$1,450,000**	**$1,600,000**	**$1,765,500**	**$2,225,000**	**$0**	**$11,493,199**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Completion (FY 2030)

Transportation Program Area

FY27 - FY31 Transportation Program Area Projects (including Historical Budgeted, Future Budgeted)



Asphalt Repair & Replacement: FY26-FY30	**$28,799,029**	30.44%
Bridge Rehabilitation: FY26-FY30	**$4,443,373**	4.70%
Concrete Repair & Replacement: FY26-FY30	**$20,445,294**	21.61%
Hurley Avenue Bridge Replacement	**$7,265,010**	7.68%
LED Streetlight Conversion	**$3,805,200**	4.02%
Maryland Dawson Extended	**$9,051,154**	9.57%
Pedestrian and Bicycle Safety: FY26-FY30	**$2,820,041**	2.98%
Scott-Veirs Drive Shared-Use Path	**$3,700,000**	3.91%
Senior Center Entrance	**$1,050,000**	1.11%
Shady Grove WMATA Access Road Streetlighting	**$425,000**	0.45%
Sidewalks: FY26-FY30	**$5,440,884**	5.75%
Stonestreet Corridor Improvements	**$4,180,000**	4.42%
Traffic Signal Upgrades	**$705,000**	0.75%
Twinbrook Pedestrian/Bicycle Bridge	**$684,000**	0.72%
West Gude Drive Bridge Repair	**$1,800,000**	1.90%

Summary of Requests

Project No. / Category		Historical Budgeted	FY2027	FY2028	FY2029	FY2030	FY2031	Future Budgeted	Total
TA26	Asphalt Repair & Replacement: FY26-FY30	$5,064,479	$4,470,000	$4,605,000	$4,743,000	$4,885,000	$5,031,550	$0	**$28,799,029**
TB26	Bridge Rehabilitation: FY26-FY30	$752,373	$200,000	$1,623,000	$227,000	$879,000	$762,000	$0	**$4,443,373**
TC26	Concrete Repair & Replacement: FY26-FY30	$3,161,004	$3,252,000	$3,354,000	$3,455,000	$3,558,290	$3,665,000	$0	**$20,445,294**
TE16	Hurley Avenue Bridge Replacement	$1,793,010	$0	$5,472,000	$0	$0	$0	$0	**$7,265,010**
TA22	LED Streetlight Conversion	$3,805,200	$0	$0	$0	$0	$0	$0	**$3,805,200**
5C11	Maryland Dawson Extended	$5,242,334	$3,008,820	$800,000	$0	$0	$0	$0	**$9,051,154**

Project No. / Category		Historical Budgeted	FY2027	FY2028	FY2029	FY2030	FY2031	Future Budgeted	Total
TD26	Pedestrian and Bicycle Safety: FY26-FY30	$2,120,041	$100,000	$150,000	$150,000	$150,000	$150,000	$0	**$2,820,041**
TA23	Scott-Veirs Drive Shared-Use Path	$450,000	$250,000	$3,000,000	$0	$0	$0	$0	**$3,700,000**
TA24	Senior Center Entrance	$1,050,000	$0	$0	$0	$0	$0	$0	**$1,050,000**
TA27	Shady Grove WMATA Access Road Streetlighting	$0	$425,000	$0	$0	$0	$0	$0	**$425,000**
TE26	Sidewalks: FY26-FY30	$2,140,884	$500,000	$600,000	$700,000	$700,000	$800,000	$0	**$5,440,884**
TA20	Stonestreet Corridor Improvements	$1,180,000	$0	$3,000,000	$0	$0	$0	$0	**$4,180,000**
TF26	Traffic Signal Upgrades	$105,000	$600,000	$0	$0	$0	$0	$0	**$705,000**
TC22	Twinbrook Pedestrian/Bicycle Bridge	$684,000	$0	$0	$0	$0	$0	$0	**$684,000**
TA25	West Gude Drive Bridge Repair	$500,000	$1,300,000	$0	$0	$0	$0	$0	**$1,800,000**
Total Summary of Requests		**$28,048,325**	**$14,105,820**	**$22,604,000**	**$9,275,000**	**$10,172,290**	**$10,408,550**	**$0**	**$94,613,985**

Asphalt Repair & Replacement: FY26-FY30

Overview

Department Public Works

Project Number TA26

Description

This multi-site sustainable program resurfaces streets, including milling, base asphalt repairs, and restriping. The city currently maintains approximately 370 lane-miles (or 162 center-line miles) of streets. Pavement Condition Index (PCI) scores will provide an objective rating of current road conditions and be used to efficiently plan future work. This program is currently funded on a 12-year cycle, as degradation to the road and the cost to repair the damage increases significantly after approximately 12 years.

Images



Asphalt maintenance

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Vision Zero Action Plan; 2017 Bikeway Master Plan

Anticipated Project Outcome: Safe and smooth city streets.

Changes from Previous Year: Historical budget increased by $724,479 due to the transfer of unobligated funding from the prior five-year portion of this project. Added FY 2031 projects and funding.

Project Manager: Dan Stevens, Chief of Construction Management, 240-314-8552.

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes the resurfacing of 31 lane miles of roadway and other maintenance repairs of the city's roadway network.

Capital Cost

FY2027 Budget
$4.47M

Total Budget (all years)
$23.7M

Project Total (to date)
$28.8M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$5,064,479	$4,470,000	$4,605,000	$4,743,000	$4,885,000	$5,031,550	$0	**$28,799,029**
Total	**$5,064,479**	**$4,470,000**	**$4,605,000**	**$4,743,000**	**$4,885,000**	**$5,031,550**	**$0**	**$28,799,029**

Funding Sources

FY2027 Budget
$4.47M

Total Budget (all years)
$23.7M

Project Total (to date)
$28.8M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$5,064,479	$4,470,000	$4,605,000	$4,743,000	$4,885,000	$5,031,550	$0	**$28,799,029**
Total	**$5,064,479**	**$4,470,000**	**$4,605,000**	**$4,743,000**	**$4,885,000**	**$5,031,550**	**$0**	**$28,799,029**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Completion (FY 2030)

Bridge Rehabilitation: FY26-FY30

Overview

Department Public Works

Project Number TB26

Description

This multi-site sustainable program assesses all city bridges and designs, rehabilitates, and replaces bridges and structures within the city rights-of-way. Condition assessment reports identify and prioritize maintenance work, including replacement; repainting structural steel; lining culvert inverts; and rehabilitating damaged concrete, bearing assemblies, support beams, expansion joints, guiderails, and other safety elements. Major rehabilitation is funded as separate CIP projects. Rehabilitation or replacement of pedestrian bridges outside of the right-of-way is funded in the Recreation and Parks Program Area.

Images



Wootton Parkway Bridge over Watts Branch

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: National Bridge Inspection Program; Vision Zero Action Plan

Anticipated Project Outcome: Safe carrying capacity and maximum useful service life for all city bridges and structures.

Changes from Previous Year: Funding has been increased based on cost estimates from the latest round of assessments. Historical budget increased by $392,373 due to the transfer of unobligated funding from the prior five-year portion of this project. Added FY 2031 projects and funding.

Project Manager: Gina Arnett, Senior Civil Engineer, 240-314-8517.

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes design of 14 long span bridges.

Capital Cost

FY2027 Budget
$200K

Total Budget (all years)
$3.69M

Project Total (to date)
$4.44M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$360,000	$0	$1,444,000	$0	$718,000	$384,000	$0	**$2,906,000**
Construction (Special Activities Fund)	$100,000	$0	$0	$0	$0	$0	$0	**$100,000**
Design (Capital Projects Fund)	$292,373	$200,000	$179,000	$227,000	$161,000	$378,000	$0	**$1,437,373**
Total	**$752,373**	**$200,000**	**$1,623,000**	**$227,000**	**$879,000**	**$762,000**	**$0**	**$4,443,373**

Funding Sources

FY2027 Budget
$200K

Total Budget (all years)
$3.69M

Project Total (to date)
$4.44M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$652,373	$200,000	$1,623,000	$227,000	$879,000	$762,000	$0	**$4,343,373**
PayGo (Special Activities Fund)	$100,000	$0	$0	$0	$0	$0	$0	**$100,000**
Total	**$752,373**	**$200,000**	**$1,623,000**	**$227,000**	**$879,000**	**$762,000**	**$0**	**$4,443,373**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Completion (FY 2030)

Concrete Repair & Replacement: FY26-FY30

Overview

Department Public Works

Project Number TC26

Description

This multi-site sustainable program repairs and replaces concrete street components such as curbs and gutters, sidewalks, and driveway aprons; miscellaneous infrastructure items such as drainage structures, guiderails, retaining walls, and brick paving; and small sidewalk additions. The program focuses on compliance with federal Public Rights-of-Way Accessibility Guidelines (PROWAG). Specific areas for repair and replacement are selected through staff's annual evaluation based on ADA compliance, research, and generally accepted industry standards.

Images



Concrete maintenance

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: PROWAG; Americans with Disabilities Act (ADA); Complete Streets Policy; Pedestrian Master Plan; Vision Zero Action Plan

Anticipated Project Outcome: Safe concrete infrastructure that meets PROWAG and ADA standards.

Changes from Previous Year: Historical budget increased by $1,004 due to the transfer of unobligated funding from the prior five-year portion of this project. Added FY 2031 projects and funding.

Project Manager: Dan Stevens, Chief of Construction Management, 240-314-8552.

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes repair and replacement of concrete infrastructure along 8% of the city's sidewalk network and sidewalks on one side of each road will be updated to current PROWAG specifications.

Capital Cost

FY2027 Budget
$3.25M

Total Budget (all years)
$17.3M

Project Total (to date)
$20.4M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$3,161,004	$3,252,000	$3,354,000	$3,455,000	$3,558,290	$3,665,000	$0	**$20,445,294**
Total	**$3,161,004**	**$3,252,000**	**$3,354,000**	**$3,455,000**	**$3,558,290**	**$3,665,000**	**$0**	**$20,445,294**

Funding Sources

FY2027 Budget
$3.25M

Total Budget (all years)
$17.3M

Project Total (to date)
$20.4M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$3,161,004	$3,252,000	$3,354,000	$3,455,000	$3,558,290	$3,665,000	$0	**$20,445,294**
Total	**$3,161,004**	**$3,252,000**	**$3,354,000**	**$3,455,000**	**$3,558,290**	**$3,665,000**	**$0**	**$20,445,294**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Completion (FY 2030)

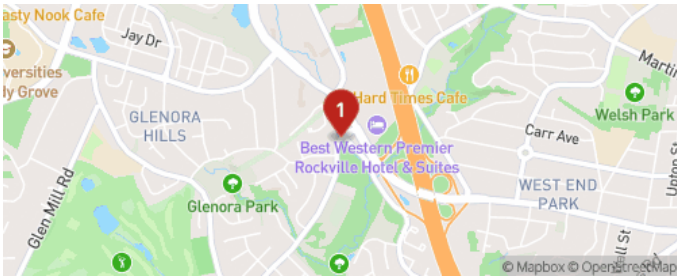
Hurley Avenue Bridge Replacement

Overview

Department Public Works

Project Number TE16

Project Location



Description

This project plans, designs, and constructs the replacement of the Hurley Avenue bridge near the Watts Branch Parkway intersection. This bridge was constructed in 1969 and requires replacement. The planned improvements will increase the structure's longevity and live load carrying capacity.

Images



Hurley Bridge looking northwest

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: National Bridge Inspection Program; 2013 Hurley Avenue Bridge Rehabilitation Alternatives Report

Anticipated Project Outcome: Increased safe carrying capacity and longer useful service life.

Changes from Previous Year: The cost estimate increased to reflect updated construction and inspection costs as of October 2025. Design completion and construction start dates were adjusted according to the final design and federal process requirements.

Project Manager: Andrew Luetkemeier, Transportation Engineering Supervisor, 240-314-8524.

Notes: This project first appeared in the FY 2016 CIP. FY 2027 work includes the completion of design for the project. Federal aid, currently shown as unfunded, is expected to cover 80% of construction. This funding will be added to the project once formally awarded.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$5.47M

Project Total (to date)
$7.27M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$1,536,735	$0	$0	$0	$0	$0	$0	**$1,536,735**
Design (Capital Projects Fund)	$256,275	$0	$0	$0	$0	$0	$0	**$256,275**
Unfunded (Capital Projects Fund)	$0	$0	$5,472,000	$0	$0	$0	$0	**$5,472,000**
Total	**$1,793,010**	**$0**	**$5,472,000**	**$0**	**$0**	**$0**	**$0**	**$7,265,010**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$5.47M

Project Total (to date)
$7.27M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$1,793,010	$0	$0	$0	$0	$0	$0	**$1,793,010**
Unfunded (Capital Projects Fund)	$0	$0	$5,472,000	$0	$0	$0	$0	**$5,472,000**
Total	**$1,793,010**	**$0**	**$5,472,000**	**$0**	**$0**	**$0**	**$0**	**$7,265,010**

Project Timeline

- **07/1/2021**
  Design Start (FY 2022)
- **07/1/2026**
  Design Completion (FY 2027)
- **07/1/2027**
  Construction Start (FY 2028)
- **07/1/2028**
  Construction Completion (FY 2029)

LED Streetlight Conversion

Overview

Department Public Works

Project Number TA22

Description

This citywide multi-site project provides for the replacement of all city-owned and maintained high pressure sodium (HPS) streetlights (approximately 3,200) with more energy efficient, light-emitting diode (LED) luminaires in three phases. Phase 1 includes approximately 2,000 standard light types, and Phases 2 and 3 each include approximately 600 decorative light types. Conversion of city streetlights to LED is action M-02 of the Climate Action Plan.

Images



Colonial-style LED streetlight

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Action Plan; Vision Zero Action Plan

Anticipated Project Outcome: Safer streets and smarter, more energy efficient lighting.

Changes from Previous Year: Project completion moved to FY 2027 to complete Phase 3 conversions.

Project Manager: Andrew Luetkemeier, Transportation Engineering Supervisor, 240-314-8524.

Notes: This project first appeared in the FY 2022 CIP. FY 2027 work includes Phase 3 completion. Just under $1.1 million in Maryland Energy Administration grant funding and Pepco EmpowerMD rebate funding is included in this project. Planned OCI includes an anticipated reduction in electricity costs starting in FY 2028.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$3.81M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$3,805,200	$0	$0	$0	$0	$0	$0	**$3,805,200**
Total	**$3,805,200**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,805,200**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$3.81M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Grant (Capital Projects Fund)	$1,079,825	$0	$0	$0	$0	$0	$0	**$1,079,825**
PayGo (Capital Projects Fund)	$2,725,375	$0	$0	$0	$0	$0	$0	**$2,725,375**
Total	**$3,805,200**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,805,200**

Project Timeline

- **07/1/2023**
  Construction Start (FY 2024)
- **07/1/2026**
  Construction Completion (FY 2027)

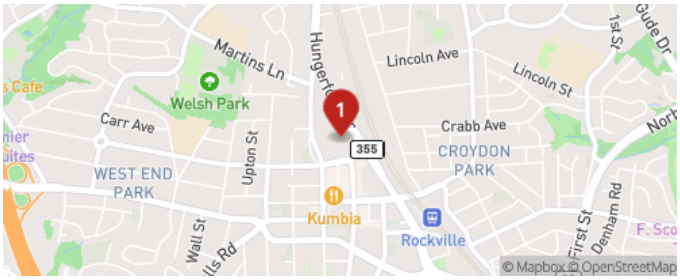
Maryland Dawson Extended

Overview

Department Public Works

Project Number 5C11

Project Location



Description

This project extends the road network around Town Center and is built to the city standard for business district roadways. Phase 1 for Dawson Ave. from N. Washington St. to Maryland Ave. extended has been completed. Phase 2a covers Maryland Ave. from Beall to 416 Hungerford, and Phase 2b covers Maryland Ave. from 416 Hungerford to Dawson Ave. and Dawson Ave. from Maryland Ave. to MD 355.

Images



Phasing exhibit for future rights of way

Details

Guiding Principle: Economic Development

Mandate/Plan: Comprehensive Plan; Complete Streets Policy; 2008 North Maryland Extension Feasibility Study

Anticipated Project Outcome: Road network that supports existing and future Town Center development.

Changes from Previous Year: Timeline is delayed due to property acquisition and coordination with development of 414/416 Hungerford Drive. The FY 2027 County Impact Tax appropriation has been adjusted to match what is currently available from the County, with the remaining construction need shown as unfunded. The unfunded amount is still expected to come from County Impact Tax funding when it is available.

Project Manager: Jennifer Wang, Senior Transportation Engineer, 240-314-8506.

Notes: This project first appeared in the FY 2005 CIP. FY 2027 work includes right-of-way acquisition from necessary properties and design. Planned OCI includes funding for maintenance, repair, and stormwater management starting in FY 2029.

Capital Cost

FY2027 Budget
$3.01M

Total Budget (all years)
$3.81M

Project Total (to date)
$9.05M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$1,442,334	$3,008,820	$0	$0	$0	$0	$0	**$4,451,154**
Design (Capital Projects Fund)	$1,200,000	$0	$0	$0	$0	$0	$0	**$1,200,000**
Other (Capital Projects Fund)	$2,600,000	$0	$0	$0	$0	$0	$0	**$2,600,000**
Unfunded (Capital Projects Fund)	$0	$0	$800,000	$0	$0	$0	$0	**$800,000**
Total	**$5,242,334**	**$3,008,820**	**$800,000**	**$0**	**$0**	**$0**	**$0**	**$9,051,154**

Funding Sources

FY2027 Budget
$3.01M

Total Budget (all years)
$3.81M

Project Total (to date)
$9.05M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Developer (Capital Projects Fund)	$99,900	$0	$0	$0	$0	$0	$0	**$99,900**
Other (Capital Projects Fund)	$5,142,434	$3,008,820	$0	$0	$0	$0	$0	**$8,151,254**
Unfunded (Capital Projects Fund)	$0	$0	$800,000	$0	$0	$0	$0	**$800,000**
Total	**$5,242,334**	**$3,008,820**	**$800,000**	**$0**	**$0**	**$0**	**$0**	**$9,051,154**

Project Timeline

- **07/1/2014**
  Design Start (FY 2015)
- **07/1/2026**
  Design Completion (FY 2027)
- **07/1/2027**
  Construction Start (FY 2028)
- **07/1/2028**
  Construction Completion (FY 2029)

Pedestrian and Bicycle Safety: FY26-FY30

Overview

Department Public Works

Project Number TD26

Description

This multi-site project develops and constructs pedestrian and bicycle safety facilities associated with the Vision Zero Action Plan and the Bikeway and Pedestrian Master Plans. It includes feasibility analyses, design work, and construction of new pedestrian and bicycle traffic control devices and facilities. When available, federal, State, and regional grant resources are used.

Images



Beall Avenue Complete Street

Asphalt Art, bicycle lanes, crosswalks, and sidewalks on Beall Avenue

Details

Guiding Principle: Public Safety

Mandate/Plan: Vision Zero Action Plan; 2017 Bikeway Master Plan; 2023 Pedestrian Master Plan; Guidelines for Neighborhood Traffic Management, Marked Crosswalks Guidelines

Anticipated Project Outcome: The Pedestrian and Bicycle Safety project will result in more multimodal streets in Rockville that better accommodate the needs of, and increase safety for all roadway users.

Changes from Previous Year: Historical budget increased by $1,648,841 due to the transfer of unobligated funding from the prior five-year portion of this project. Funding increased beginning in FY 2028 to implement planned pedestrian and bicycle improvements. Added FY 2031 projects and funding. OCI increased to reflect the increase in pavement markings that will require regular maintenance.

Project Manager: Bryan Barnett-Woods, Principal Transportation Planner, 240-314-8527.

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes the engineering design for the Fleet Street and Monroe Street complete street, E. Jefferson Street and Halpine Road bicycle facilities, Research Court bicycle lanes, Twinbrook Bike share stations, Safe Streets and Roads for All Vision Zero Intersection Audits, implementation of the Martins Lane bicycle lanes, and study the Yale Place shared-use path. This project includes grant funding totaling $915,200 from Safe Streets and Roads for All, the State Carbon Reduction Program, and the Transportation Alternatives Program. Planned OCI includes funding added annually to address maintenance, repair, and stormwater management of new markings and facilities.

Capital Cost

FY2027 Budget
$100K

Total Budget (all years)
$700K

Project Total (to date)
$2.82M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$886,320	$100,000	$150,000	$150,000	$150,000	$150,000	$0	**$1,586,320**
Construction (Special Activities Fund)	$302,198	$0	$0	$0	$0	$0	$0	**$302,198**
Design (Capital Projects Fund)	$911,523	$0	$0	$0	$0	$0	$0	**$911,523**
Design (Special Activities Fund)	$20,000	$0	$0	$0	$0	$0	$0	**$20,000**
Total	**$2,120,041**	**$100,000**	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$0**	**$2,820,041**

Funding Sources

FY2027 Budget
$100K

Total Budget (all years)
$700K

Project Total (to date)
$2.82M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Grant (Capital Projects Fund)	$915,200	$0	$0	$0	$0	$0	$0	**$915,200**
PayGo (Capital Projects Fund)	$882,643	$100,000	$150,000	$150,000	$150,000	$150,000	$0	**$1,582,643**
PayGo (Special Activities Fund)	$322,198	$0	$0	$0	$0	$0	$0	**$322,198**
Total	**$2,120,041**	**$100,000**	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$0**	**$2,820,041**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Complete (FY 2030)

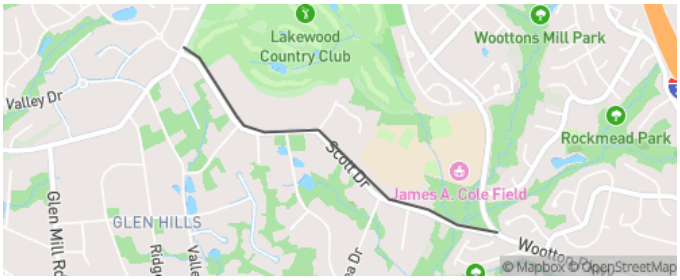
Scott-Veirs Drive Shared-Use Path

Overview

Department Public Works

Project Number TA23

Project Location



Description

This project designs and constructs a 1.2-mile shared-use path along Scott Drive and Veirs Drive, between Glen Mill Road and Wootton Parkway, connecting the City of Rockville with the North Potomac area of Montgomery County.

Images



Scott Drive, looking east

Details

Guiding Principle: Public Safety

Mandate/Plan: Vision Zero Action Plan; 2017 Bikeway Master Plan; Pedestrian Master Plan

Anticipated Project Outcome: A shared-use path providing safer and better connection for pedestrians and bicyclists in the vicinity of a middle and a high school.

Changes from Previous Year: Design was delayed due to the award of a federal grant in FY 2025 and is now expected to be complete in FY 2027, with construction beginning in FY 2028. Project total increased based on updated construction estimates and the cost of land acquisition.

Project Manager: Jennifer Wang, Senior Transportation Engineer, 240-314-8506.

Notes: This project first appeared in the FY 2023 CIP. FY 2027 work includes design completion and property acquisition. A $200,000 Transportation Alternatives Program Grant is included in this project.

Capital Cost

FY2027 Budget
$250K

Total Budget (all years)
$3.25M

Project Total (to date)
$3.7M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Design (Capital Projects Fund)	$450,000	$0	$0	$0	$0	$0	$0	**$450,000**
Other (Capital Projects Fund)	$0	$250,000	$0	$0	$0	$0	$0	**$250,000**
Unfunded (Capital Projects Fund)	$0	$0	$3,000,000	$0	$0	$0	$0	**$3,000,000**
Total	**$450,000**	**$250,000**	**$3,000,000**	**$0**	**$0**	**$0**	**$0**	**$3,700,000**

Funding Sources

FY2027 Budget
$250K

Total Budget (all years)
$3.25M

Project Total (to date)
$3.7M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Grant (Capital Projects Fund)	$200,000	$0	$0	$0	$0	$0	$0	**$200,000**
PayGo (Capital Projects Fund)	$250,000	$250,000	$0	$0	$0	$0	$0	**$500,000**
Unfunded (Capital Projects Fund)	$0	$0	$3,000,000	$0	$0	$0	$0	**$3,000,000**
Total	**$450,000**	**$250,000**	**$3,000,000**	**$0**	**$0**	**$0**	**$0**	**$3,700,000**

Project Timeline

- **07/1/2026**
  Design Start and Completion (FY 2027)
- **07/1/2027**
  Construction Start (FY 2028)
- **07/1/2028**
  Construction Completion (FY 2029)

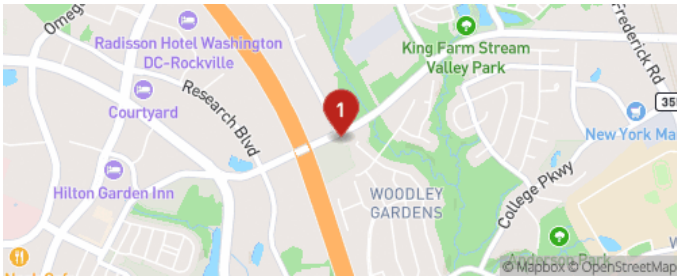
Senior Center Entrance

Overview

Department Public Works

Project Number TA24

Project Location



Description

This project will construct a new vehicular entrance to the Senior Center parking lot from West Gude Drive, while restricting access through the residential neighborhood. Consideration of pedestrian/bike access will also be explored.

Images



Senior Center driveway schematic alignment



Site of future entrance from W. Gude Drive



Senior Center from Millenium Trail on W. Gude Dr.

Details

Guiding Principle: Public Safety

Mandate/Plan: Comprehensive Plan

Anticipated Project Outcome: Access to the Senior Center from W. Gude Drive to neighborhoods north and west of the Senior Center, and traffic reduction in the Woodley Gardens neighborhood.

Changes from Previous Year: The construction portion of this project was funded via a budget amendment during FY 2026 and is estimated to begin in FY 2027 due to the extensive public involvement and the mandatory referral requirements.

Project Manager: Jennifer Wang, Senior Transportation Engineer, 240-314-8506.

Notes: This project was created via budget amendment in FY 2023. FY 2027 work includes construction of the entrance. Planned OCI includes maintenance, repair, and stormwater management starting in FY 2028.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$1.05M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$775,000	$0	$0	$0	$0	$0	$0	**$775,000**
Design (Capital Projects Fund)	$275,000	$0	$0	$0	$0	$0	$0	**$275,000**
Total	**$1,050,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,050,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$1.05M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$1,050,000	$0	$0	$0	$0	$0	$0	**$1,050,000**
Total	**$1,050,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,050,000**

Project Timeline

- **07/1/2023**
  Design Start (FY 2024)
- **07/1/2025**
  Design Completion (FY 2026)
- **07/1/2026**
  Construction Start and Completion (FY 2027)

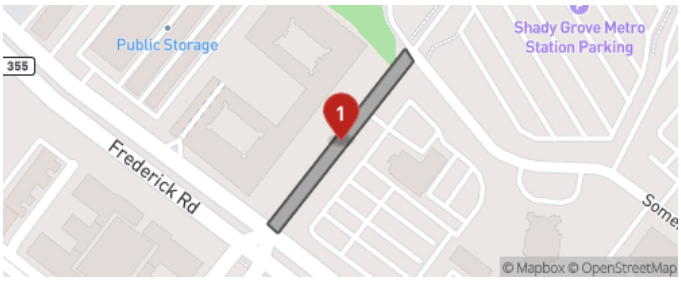
Shady Grove WMATA Access Road Streetlighting

Overview

Department Public Works

Project Number TA27

Project Location



Description

This project will design and construct streetlights on the WMATA Access Road between MD 355 and Somerville Road at the Shady Grove Metro Station. The improvements require an agreement with WMATA as the road is located within the Shady Grove Metro Station property outside the city limits. The roadway is used by pedestrians, bicyclists, and commuters from the King Farm neighborhood.

Images



Shady Grove access road looking northeast

Details

Guiding Principle: Public Safety

Mandate/Plan: Vision Zero Action Plan

Anticipated Project Outcome: The addition of lighting on this well- traveled corridor from King Farm to the Shady Grove Metro Station will improve public safety.

Changes from Previous Year: None.

Project Manager: Wahid Hassan, Senior Transportation Engineer, 240-314-8536.

Notes: This is a new project for FY 2027. The FY 2027 work includes design of the streetlight infrastructure, coordination with WMATA and Pepco, and start of construction. Planned OCI includes funding for electricity starting in FY 2028.

Capital Cost

FY2027 Budget
$425K

Total Budget (all years)
$425K

Project Total
$425K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$0	$350,000	$0	$0	$0	$0	$0	**$350,000**
Design (Capital Projects Fund)	$0	$75,000	$0	$0	$0	$0	$0	**$75,000**
Total	**$0**	**$425,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$425,000**

Funding Sources

FY2027 Budget
$425K

Total Budget (all years)
$425K

Project Total
$425K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$0	$425,000	$0	$0	$0	$0	$0	**$425,000**
Total	**$0**	**$425,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$425,000**

Project Timeline

- **07/1/2026**
  Design Start and Completion; Construction Start (FY 2027)
- **07/1/2027**
  Construction Completion (FY 2028)

Sidewalks: FY26-FY30

Overview

Department Public Works

Project Number TE26

Description

This multi-site sustainable program provides safe and accessible pedestrian facilities by constructing missing city sidewalk links. Funding is increasing over time, working toward the goal of funding 0.5 miles of missing city sidewalk links per year. Sidewalk projects are programmed using the Sidewalk Prioritization Policy rating system, petitions submitted by residents in support of construction, and coordination with other city projects. Information on the Sidewalk Prioritization Policy can be found on the city's website: www.rockvillemd.gov/Sidewalks.

Images



Recent sidewalk construction on W. Gude Drive

Details

Guiding Principle: Public Safety

Mandate/Plan: Vision Zero Action Plan; Complete Streets Policy; Pedestrian Master Plan; Sidewalk Prioritization Policy

Anticipated Project Outcome: Streets that are safer and better connected for pedestrians.

Changes from Previous Year: Project total increased to work toward a sustainable program with the goal of constructing 0.5 miles of sidewalk per year. Historical budget increased by $1,940,884 due to the transfer of unobligated funding from the prior five-year portion of this project. Added FY 2031 projects and funding. Construction of the Frederick Avenue and Highland Avenue sidewalks are delayed due to utility conflicts and at Nelson Street due to MDOT SHA permitting.

Project Manager: Jennifer Wang, Senior Transportation Engineer, 240-314-8506.

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes the design of three new sidewalk links; completion of construction of sidewalks on Nelson St, Frederick Ave, and Highland Ave; the construction of sidewalks on Charles St and Carr Ave; and two "drop in" sidewalks to be determined. A $149,410 Enhanced Mobility Grant is included in this project. Planned OCI includes maintenance, repair, and stormwater management for new sidewalks.

Capital Cost

FY2027 Budget
$500K

Total Budget (all years)
$3.3M

Project Total (to date)
$5.44M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$1,777,157	$300,000	$380,000	$460,000	$460,000	$540,000	$0	**$3,917,157**
Construction (Special Activities Fund)	$363,727	$100,000	$100,000	$100,000	$100,000	$100,000	$0	**$863,727**
Design (Capital Projects Fund)	$0	$100,000	$120,000	$140,000	$140,000	$160,000	$0	**$660,000**
Total	**$2,140,884**	**$500,000**	**$600,000**	**$700,000**	**$700,000**	**$800,000**	**$0**	**$5,440,884**

Funding Sources

FY2027 Budget
$500K

Total Budget (all years)
$3.3M

Project Total (to date)
$5.44M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Grant (Capital Projects Fund)	$149,410	$0	$0	$0	$0	$0	$0	**$149,410**
PayGo (Capital Projects Fund)	$1,627,747	$400,000	$500,000	$600,000	$600,000	$700,000	$0	**$4,427,747**
PayGo (Special Activities Fund)	$363,727	$100,000	$100,000	$100,000	$100,000	$100,000	$0	**$863,727**
Total	**$2,140,884**	**$500,000**	**$600,000**	**$700,000**	**$700,000**	**$800,000**	**$0**	**$5,440,884**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Completion (FY 2030)

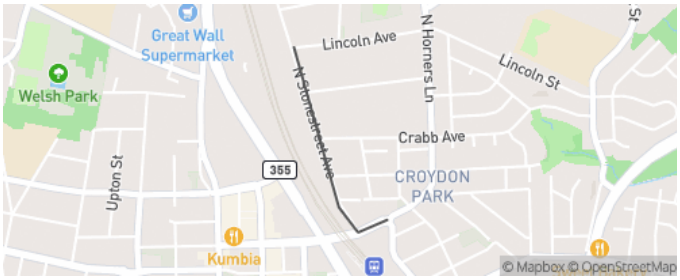
Stonestreet Corridor Improvements

Overview

Department Public Works

Project Number TA20

Project Location



Description

This complete street project designs street and sidewalk improvements along Park Road and N. Stonestreet Avenue near the Rockville Metro Station to provide safer multimodal transportation. The project consists of two phases: Phase 1 - Park Road improvement and traffic signal reconstruction at the intersection of S. Stonestreet Avenue and Park Road; and Phase 2 - N. Stonestreet Avenue Road improvement between Park Road and Lincoln Avenue.

Images



N. Stonestreet Avenue looking south

Details

Guiding Principle: Public Safety

Mandate/Plan: Comprehensive Plan; 2018 Stonestreet Corridor Study; Vision Zero Action Plan; Complete Streets Policy; 2004 East Rockville Neighborhood Plan; 2007 Lincoln Park Neighborhood Plan; 2001 Town Ctr. Master Plan

Anticipated Project Outcome: Safer road network that supports existing and future Stonestreet Corridor development.

Changes from Previous Year: The unfunded portion of this project was funded for FY 2027. Due to the use of the federal funds, the start of design was delayed, and construction has been modified to start in FY 2028 and be completed in FY 2029.

Project Manager: Jennifer Wang, Senior Transportation Engineer, 240-314-8506.

Notes: This project first appeared in the FY 2020 CIP. FY 2027 work includes design completion. A $280,000 Transportation Alternatives Program Grant is included in this project. Planned OCI includes maintenance, repair, and stormwater management starting in FY 2029.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$3M

Project Total (to date)
$4.18M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$0	$0	$3,000,000	$0	$0	$0	$0	**$3,000,000**
Design (Capital Projects Fund)	$800,000	$0	$0	$0	$0	$0	$0	**$800,000**
Other (Capital Projects Fund)	$380,000	$0	$0	$0	$0	$0	$0	**$380,000**
Total	**$1,180,000**	**$0**	**$3,000,000**	**$0**	**$0**	**$0**	**$0**	**$4,180,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$3M

Project Total (to date)
$4.18M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Grant (Capital Projects Fund)	$280,000	$0	$0	$0	$0	$0	$0	**$280,000**
PayGo (Capital Projects Fund)	$900,000	$0	$3,000,000	$0	$0	$0	$0	**$3,900,000**
Total	**$1,180,000**	**$0**	**$3,000,000**	**$0**	**$0**	**$0**	**$0**	**$4,180,000**

Project Timeline

- **07/1/2025**
  Design Start (FY 2026)
- **07/1/2026**
  Design and Property Acquisition Completion (FY 2027)
- **07/1/2027**
  Construction Start (FY 2028)
- **07/1/2028**
  Construction Completion (FY 2029)

Traffic Signal Upgrades

Overview

Department Public Works

Project Number TF26

Description

This multi-site project designs and constructs traffic signal upgrades at W. Gude Drive/Research Boulevard, W. Gude Drive/Gaither Road, E. Gude Drive/Rothgeb Drive, E. Jefferson Street/Halpine Road, Wootton Parkway/W. Edmonston Drive (east), W. Montgomery Avenue/Washington Street, and Seven Locks Road/Fortune Terrace. Upgrades include replacing traffic signal equipment such as traffic signal cabinets, accessible pedestrian signal (APS) push buttons, signs, signal heads, detection cameras, poles, and other signal related equipment.

Images



Traffic Signal

Details

Guiding Principle: Public Safety

Mandate/Plan: Vision Zero Action Plan, Pedestrian Master Plan

Anticipated Project Outcome: Efficient traffic movement and improved safety at intersections.

Changes from Previous Year: Project total increased to account for additional signal improvements identified during design.

Project Manager: Daniel Seo, Principal Transportation Engineer, 240-314-8510.

Notes: This project first appeared in the FY 2026 CIP. FY 2027 work includes construction of traffic signal upgrades at the following intersections: W. Gude Drive/Research Boulevard, W. Gude Drive/Gaither Road, E. Gude Drive/Rothgeb Drive, E. Jefferson Street/Halpine Road, Wootton Pkwy/W. Edmonston Drive, W. Montgomery Avenue/Washington Street, and Seven Locks Road/Fortune Terrace.

Capital Cost

FY2027 Budget
$600K

Total Budget (all years)
$600K

Project Total (to date)
$705K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$0	$600,000	$0	$0	$0	$0	$0	**$600,000**
Design (Capital Projects Fund)	$105,000	$0	$0	$0	$0	$0	$0	**$105,000**
Total	**$105,000**	**$600,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$705,000**

Funding Sources

FY2027 Budget
$600K

Total Budget (all years)
$600K

Project Total (to date)
$705K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
PayGo (Capital Projects Fund)	$105,000	$600,000	$0	$0	$0	$0	$0	**$705,000**
Total	**$105,000**	**$600,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$705,000**

Project Timeline

- **07/1/2025**
  Design Start and Completion (FY 2026)
- **07/1/2026**
  Construction Start (FY 2027)
- **07/1/2027**
  Construction Completion (FY 2028)

Twinbrook Pedestrian/Bicycle Bridge

Overview

Department Public Works

Project Number TC22

Project Location



Description

This project provides a new pedestrian/bicycle bridge that will extend from the Twinbrook neighborhood to Rockville Pike (MD 355) across the CSX and WMATA railroad tracks with access to the Twinbrook Quarter development. This connection will improve east-west access and enhance pedestrian and bicycle mobility and safety.

Images



Twinbrook Pedestrian-Bicycle Bridge

A portion of the map indicating potential crossing locations.

Details

Guiding Principle: Public Safety

Mandate/Plan: Comprehensive Plan; Vision Zero Action Plan; 2016 Rockville Pike Neighborhood Plan; 2009 Twinbrook Neighborhood Plan

Anticipated Project Outcome: This project will identify the most feasible crossing location and develop design plans to advance it from design to construction, improving east–west mobility and enhancing pedestrian and bicycle safety.

Changes from Previous Year: The federal government rescinded $284,000 of the original $568,000 in grant funding, removing funding for preliminary design of the selected crossing location from the funded project total. Since current funding only supports a feasibility study, the timeline shifted from design completion in FY 2028 to feasibility study completion in FY 2027.

Project Manager: Faramarz Mokhtari, Senior Transportation Planner, 240-314-8509.

Notes: This project first appeared in the FY 2022 CIP. FY 2027 work includes a cost benefit analysis and construction analysis for the four crossing locations. The project also includes an expanded public outreach effort to inform the public of the ongoing project and solicit suggestions to be incorporated into the study and future design phases of the project. Design and construction will depend on the outcome of the feasibility study and availability of future funding sources. This project includes a $284,000 Neighborhood Access Equity grant.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$684K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Design (Capital Projects Fund)	$684,000	$0	$0	$0	$0	$0	$0	**$684,000**
Total	**$684,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$684,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$684K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Grant (Capital Projects Fund)	$284,000	$0	$0	$0	$0	$0	$0	**$284,000**
PayGo (Capital Projects Fund)	$400,000	$0	$0	$0	$0	$0	$0	**$400,000**
Total	**$684,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$684,000**

Project Timeline

- **07/1/2021**
  Planning and Design Start (FY 2022)
- **07/1/2026**
  Feasibility Study Completion (FY 2027)

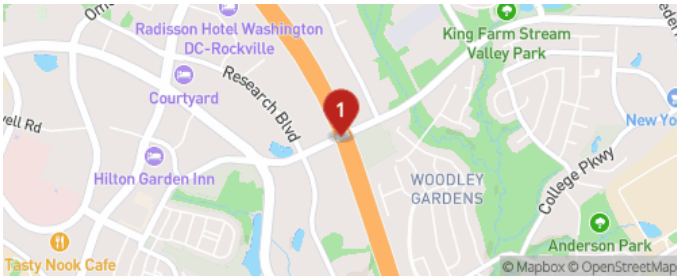
West Gude Drive Bridge Repair

Overview

Department Public Works

Project Number TA25

Project Location



Description

This project repairs the West Gude Drive Bridge over I-270 by plating girder ends and replacing joint seals. These improvements will restore carrying capacity and remove load restrictions that were posted in May 2024.

Images



West Gude Drive Bridge as seen from I-270

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: National Bridge Inspection Program, M-R-11001 Letter of Concern

Anticipated Project Outcome: Increased safe carrying capacity and longer useful service life.

Changes from Previous Year: Project total increased to accommodate construction administration funding as well as increased project contingency. The completion of this project has been delayed to obtain funding through the Federal Highway Administration's Surface Transportation Block Grant. Once design is complete the federal aid will be formally awarded.

Project Manager: Gina Arnett, Senior Civil Engineer, 240-314-8517.

Notes: This project was created via budget amendment in FY 2024. FY 2027 work includes the start of construction. Project cost reflects city share of anticipated MDOT SHA federal aid agreement. As the city plans to manage both construction and inspection contracts, the expected federal aid— covering 80% of these costs—is included in the project total.

Capital Cost

FY2027 Budget
$1.3M

Total Budget (all years)
$1.3M

Project Total (to date)
$1.8M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Capital Projects Fund)	$0	$1,300,000	$0	$0	$0	$0	$0	**$1,300,000**
Construction (Special Activities Fund)	$500,000	$0	$0	$0	$0	$0	$0	**$500,000**
Total	**$500,000**	**$1,300,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,800,000**

Funding Sources

FY2027 Budget
$1.3M

Total Budget (all years)
$1.3M

Project Total (to date)
$1.8M

Detailed Breakdown

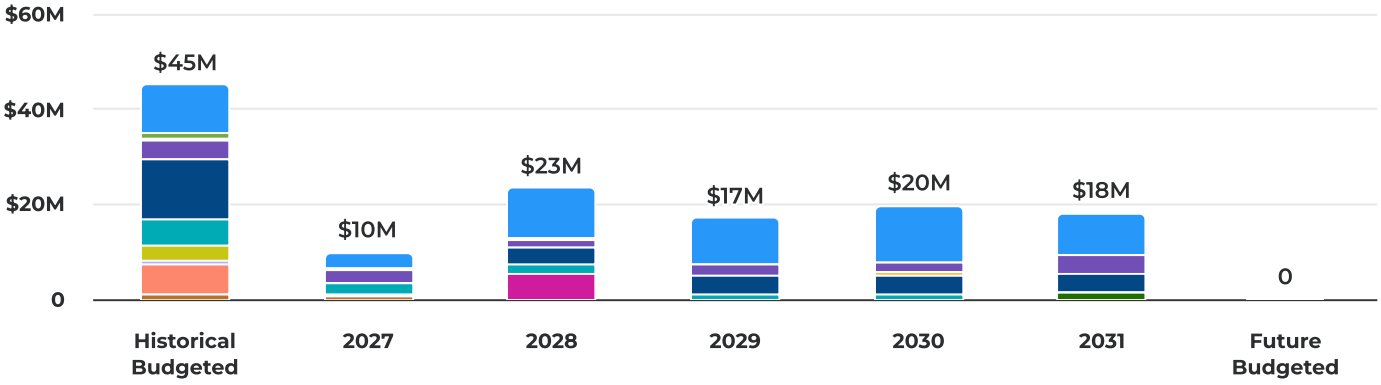
Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Grant (Capital Projects Fund)	$0	$1,300,000	$0	$0	$0	$0	$0	**$1,300,000**
PayGo (Special Activities Fund)	$500,000	$0	$0	$0	$0	$0	$0	**$500,000**
Total	**$500,000**	**$1,300,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,800,000**

Project Timeline

- **07/1/2022**
  Design Start (FY 2023)
- **07/1/2025**
  Design Completion (FY 2026)
- **07/1/2026**
  Construction Start (FY 2027)
- **07/1/2027**
  Construction Completion (FY 2028)

Utilities Program Area

FY27 - FY31 Utilities Program Area Projects (including Historical Budgeted, Future Budgeted)



Blue Plains Wastewater Treatment: FY26-FY30	**$53,846,096**	40.53%
Lead and Copper Regulatory Compliance	**$1,275,000**	0.96%
SCADA Improvements	**$1,152,000**	0.87%
Sewer Rehab & Improvement: FY26-FY30	**$17,387,441**	13.09%
Water Distribution System Master Plan	**$550,000**	0.41%
Water Main Rehab & Improvement: FY26-FY30	**$27,937,330**	21.03%
Water Meter Replacement and AMI Implementation	**$11,622,500**	8.75%
Water Treatment Plant Clarifier Improvements	**$5,912,000**	4.45%
Water Treatment Plant Safety Improvements	**$2,964,000**	2.23%
Water Treatment Plant Security	**$880,000**	0.66%
Water Treatment Plant Sludge Dewatering Replacement	**$6,500,000**	4.89%
Water Treatment Plant Storm Drain and Culvert Rehabilitation	**$1,500,000**	1.13%
WTP Facility Master Plan and Water Regulatory Compliance	**$1,314,000**	0.99%

Summary of Requests

Project No. / Category		Historical Budgeted	FY2027	FY2028	FY2029	FY2030	FY2031	Future Budgeted	Total
UA26	Blue Plains Wastewater Treatment: FY26-FY30	$10,099,096	$3,309,000	$10,383,000	$9,560,000	$11,807,000	$8,688,000	$0	**$53,846,096**
UB26	Lead and Copper Regulatory Compliance	$1,100,000	$175,000	$0	$0	$0	$0	$0	**$1,275,000**
UE16	SCADA Improvements	$500,000	$84,000	$568,000	$0	$0	$0	$0	**$1,152,000**
UC26	Sewer Rehab & Improvement: FY26-FY30	$4,056,441	$2,954,000	$1,624,000	$2,680,000	$2,229,000	$3,844,000	$0	**$17,387,441**

Project No. / Category		Historical Budgeted	FY2027	FY2028	FY2029	FY2030	FY2031	Future Budgeted	Total
UD26	Water Distribution System Master Plan	$0	$0	$0	$0	$550,000	$0	$0	**$550,000**
UE26	Water Main Rehab & Improvement: FY26-FY30	$12,689,830	$0	$3,472,500	$3,707,000	$4,068,000	$4,000,000	$0	**$27,937,330**
UB21	Water Meter Replacement and AMI Implementation	$5,427,500	$2,100,000	$2,000,000	$1,047,500	$1,047,500	$0	$0	**$11,622,500**
UD16	Water Treatment Plant Clarifier Improvements	$0	$612,000	$5,300,000	$0	$0	$0	$0	**$5,912,000**
UB19	Water Treatment Plant Safety Improvements	$2,964,000	$0	$0	$0	$0	$0	$0	**$2,964,000**
UB24	Water Treatment Plant Security	$880,000	$0	$0	$0	$0	$0	$0	**$880,000**
UB23	Water Treatment Plant Sludge Dewatering Replacement	$6,500,000	$0	$0	$0	$0	$0	$0	**$6,500,000**
UA27	Water Treatment Plant Storm Drain and Culvert Rehabilitation	$0	$0	$0	$0	$0	$1,500,000	$0	**$1,500,000**
UA24	WTP Facility Master Plan and Water Regulatory Compliance	$860,000	$454,000	$0	$0	$0	$0	$0	**$1,314,000**
Total Summary of Requests		**$45,076,867**	**$9,688,000**	**$23,347,500**	**$16,994,500**	**$19,701,500**	**$18,032,000**	**$0**	**$132,840,367**

Blue Plains Wastewater Treatment: FY26-FY30

Overview

Department Public Works

Project Number UA26

Description

This multi-site project is the city's cost-share to upgrade, expand, enhance, and improve wastewater treatment and solids handling at the DC Water Blue Plains Advanced Wastewater Treatment Plant (Blue Plains), the Washington Suburban Sanitary Commission (WSSC), and DC Water sanitary sewer transmission system. The city is allocated 9.31 million gallons per day (MGD) capacity of wastewater treatment.

Images



DC Water Blue Plains Advanced WW Treatment Plant

Details

Guiding Principle: Effective and Efficient Service Delivery

Mandate/Plan: Blue Plains Capacity Agreement between the city and WSSC dated September 12, 1975; Blue Plains Intermunicipal Agreement of 2012 Operating Agreements

Anticipated Project Outcome: Continued availability of 9.31 MGD of wastewater treatment capacity at Blue Plains.

Changes from Previous Year: Historical budget increased by $4,824,096 due to the transfer of unobligated funding from the prior five-year portion of this project. FY 2027 funding decreased to reflect prior years' savings. FY 2028 through 2030 funding increased based on WSSC's proposed capital budget. This increase is related to significant upgrades to sewer trunk mains along the Potomac River. Added FY 2031 projects and funding.

Project Manager: Savannah Steinly, Principal Civil Engineer, 240-314-8516

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. The budget is based on the Proposed WSSC FY 2027 - FY 2032 Capital Improvements Program, plus capital equipment expenses, and reflects the allocated costs of Blue Plains spending attributed to the city through WSSC. The city's share of any costs related to the January 2026 Potomac Interceptor spill will flow through this project. Long-term rehabilitation funding for the Potomac Interceptor was already included in this project prior to the spill.

Capital Cost

FY2027 Budget
$3.31M

Total Budget (all years)
$43.7M

Project Total (to date)
$53.8M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Sewer Fund)	$10,099,096	$3,309,000	$10,383,000	$9,560,000	$11,807,000	$8,688,000	$0	**$53,846,096**
Total	**$10,099,096**	**$3,309,000**	**$10,383,000**	**$9,560,000**	**$11,807,000**	**$8,688,000**	**$0**	**$53,846,096**

Funding Sources

FY2027 Budget
$3.31M

Total Budget (all years)
$43.7M

Project Total (to date)
$53.8M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Sewer Fund)	$9,047,833	$3,309,000	$10,383,000	$9,560,000	$11,807,000	$8,688,000	$0	**$52,794,833**
PayGo (Sewer Fund)	$1,051,263	$0	$0	$0	$0	$0	$0	**$1,051,263**
Total	**$10,099,096**	**$3,309,000**	**$10,383,000**	**$9,560,000**	**$11,807,000**	**$8,688,000**	**$0**	**$53,846,096**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Completion (FY 2030)

Lead and Copper Regulatory Compliance

Overview

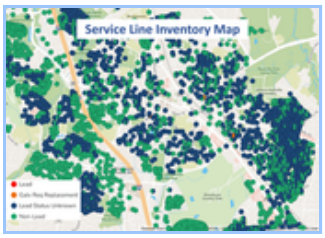
Department Public Works

Project Number UB26

Description

This service area-wide project will ensure the City of Rockville's compliance with the Environmental Protection Agency's (EPA) Lead and Copper Rule (LCR), its revisions (LCRR), and the subsequent Lead and Copper Rule Improvements (LCRI). To achieve this, the project will conduct a comprehensive inventory of service lines and address any other necessary compliance requirements.

Images



Drinking water service line inventory map

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: EPA's Lead and Copper Rule and subsequent revisions

Anticipated Project Outcome: Complete service line inventory and fulfill other compliance requirements.

Changes from Previous Year: Funding increased based on additional efforts needed to support new regulatory compliance for sampling and monitoring plan, and corrosion control treatment plan.

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This project first appeared in the FY 2026 CIP. FY 2027 work includes completion of the service line inventory and other Lead and Copper Regulatory compliance requirements. This project includes a $122,893 low interest loan and $368,678 loan forgiveness in FFY 2024 Drinking Water State Revolving Loan funding.

Capital Cost

FY2027 Budget
$175K

Total Budget (all years)
$175K

Project Total (to date)
$1.28M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Design (Water Fund)	$1,100,000	$175,000	$0	$0	$0	$0	$0	**$1,275,000**
Total	**$1,100,000**	**$175,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,275,000**

Funding Sources

FY2027 Budget
$175K

Total Budget (all years)
$175K

Project Total (to date)
$1.28M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Water Fund)	$731,322	$175,000	$0	$0	$0	$0	$0	**$906,322**
Grant (Water Fund)	$368,678	$0	$0	$0	$0	$0	$0	**$368,678**
Total	**$1,100,000**	**$175,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,275,000**

Project Timeline

- **07/1/2025**
  Planning and Design Start (FY 2026)
- **07/1/2027**
  Planning and Design Completion (FY 2028)

SCADA Improvements

Overview

Department Public Works

Project Number UE16

Description

This multi-site project connects pressure reducing valves (PRVs) at three WSSC water distribution interconnections to the city's existing System Control and Data Acquisition (SCADA) system and replaces the Water Treatment Plant (WTP) obsolete programmable logic controllers and modules. SCADA refers to a system that collects data from various sensors at the WTP, water, and wastewater systems, which is then sent to a central location to coordinate, manage, and control the systems.

Images



SCADA improvements

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2011 SCADA System Evaluation Report

Anticipated Project Outcome: Ability to monitor the status of the pressure reducing valves at the WSSC interconnections, and new SCADA infrastructure to support a sustainable facility.

Changes from Previous Year: Start of planning and design shifted to FY 2026.

Project Manager: Savannah Steinly, Principal Civil Engineer, 240-314-8516

Notes: This project first appeared in the FY 2016 CIP. FY 2027 work includes upgrades of components of the legacy control system at the WTP and the design of SCADA improvements at three PRV locations. Planned OCI includes funding for electricity and communication services starting in FY 2028.

Capital Cost

FY2027 Budget
$84K

Total Budget (all years)
$652K

Project Total (to date)
$1.15M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Water Fund)	$500,000	$0	$568,000	$0	$0	$0	$0	**$1,068,000**
Design (Water Fund)	$0	$84,000	$0	$0	$0	$0	$0	**$84,000**
Total	**$500,000**	**$84,000**	**$568,000**	**$0**	**$0**	**$0**	**$0**	**$1,152,000**

Funding Sources

FY2027 Budget
$84K

Total Budget (all years)
$652K

Project Total (to date)
$1.15M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Water Fund)	$500,000	$84,000	$568,000	$0	$0	$0	$0	**$1,152,000**
Total	**$500,000**	**$84,000**	**$568,000**	**$0**	**$0**	**$0**	**$0**	**$1,152,000**

Project Timeline

- **07/1/2025**
  Planning, Design, and Construction Start (FY 2026)
- **07/1/2026**
  Planning and Design Completion (FY 2027)
- **07/1/2027**
  Construction Completion (FY 2028)

Sewer Rehab & Improvement: FY26-FY30

Overview

Department Public Works

Project Number UC26

Description

This multi-site sustainable program analyzes, plans, designs, monitors, and models sewer flows, and constructs sanitary sewer system replacements or rehabilitation identified through the preventative maintenance program. This includes rehabilitation of sewer pumping facilities. Typical sewer main rehabilitation consists of lining sewers with cured-in-place liners. This program also funds rehabilitation of sewer components mains by digging and replacement when lining is not possible.

Images



Sewer pipeline inspection

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Clean Water Act; Comprehensive Plan

Anticipated Project Outcome: Sustainable replacement and renewal of sanitary sewer infrastructure and mitigation of existing capacity constraints resulting in improved system reliability.

Changes from Previous Year: Historical budget increased by $2,523,441 due to the transfer of unobligated funding from the prior five-year portion of this project. Funding levels were reduced for FY 2027 - FY 2030 based on current assessments and project prioritization. Added FY 2031 projects and funding.

Project Manager: Savannah Steinly, Principal Civil Engineer, 240-314-8516

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 planned work includes approximately 1.4 miles of sewer main lining, 128 public sewer lateral replacements, and completion of a sewer model. This project includes a $500,000 FFY 2024 federal earmark, and a $1,256,250 loan in the FFY 2025 Water Quality State Revolving Fund (WQSRF) program. The FFY 2025 WQSRF is shown as bond funding as it is a form of debt.

Capital Cost

FY2027 Budget
$2.95M

Total Budget (all years)
$13.3M

Project Total (to date)
$17.4M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Sewer Fund)	$3,774,199	$2,901,000	$1,199,000	$2,624,000	$2,229,000	$3,785,000	$0	**$16,512,199**
Design (Sewer Fund)	$282,242	$53,000	$425,000	$56,000	$0	$59,000	$0	**$875,242**
Total	**$4,056,441**	**$2,954,000**	**$1,624,000**	**$2,680,000**	**$2,229,000**	**$3,844,000**	**$0**	**$17,387,441**

Funding Sources

FY2027 Budget
$2.95M

Total Budget (all years)
$13.3M

Project Total (to date)
$17.4M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Sewer Fund)	$0	$1,256,250	$812,000	$1,830,887	$0	$0	$0	**$3,899,137**
Grant (Sewer Fund)	$500,000	$0	$0	$0	$0	$0	$0	**$500,000**
PayGo (Sewer Fund)	$3,556,441	$1,697,750	$812,000	$849,113	$2,229,000	$3,844,000	$0	**$12,988,304**
Total	**$4,056,441**	**$2,954,000**	**$1,624,000**	**$2,680,000**	**$2,229,000**	**$3,844,000**	**$0**	**$17,387,441**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Completion (FY 2030)

Water Distribution System Master Plan

Overview

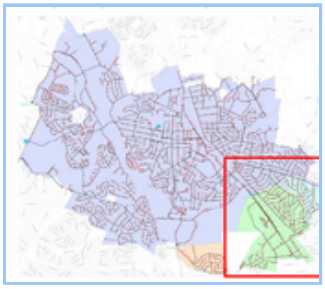
Department Public Works

Project Number UD26

Description

This service area-wide project develops a comprehensive plan to optimize the performance, reliability, and sustainability of the City of Rockville's water distribution system. The recommendations will guide capital project decisions to improve fire flow, water quality, and meet future development demands.

Images



Rockville Drinking Water Distribution System

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2008 Water Distribution System Master Plan; Rockville 2040 Comprehensive Plan

Anticipated Project Outcome: Asset assessment, hydraulic model updates, water quality assessment, and infrastructure planning.

Changes from Previous Year: None.

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This project first appeared in the FY 2026 CIP.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$550K

Project Total
$550K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Design (Water Fund)	$0	$0	$0	$0	$550,000	$0	$0	**$550,000**
Total	**$0**	**$0**	**$0**	**$0**	**$550,000**	**$0**	**$0**	**$550,000**

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
$0	**$550K**	**$550K**

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Water Fund)	$0	$0	$0	$0	$550,000	$0	$0	**$550,000**
Total	**$0**	**$0**	**$0**	**$0**	**$550,000**	**$0**	**$0**	**$550,000**

Project Timeline

- **07/1/2029**
  Planning Start (FY 2030)
- **07/1/2030**
  Planning Completion (FY 2031)

Water Main Rehab & Improvement: FY26-FY30

Overview

Department Public Works

Project Number UE26

Description

This multi-site sustainable program plans, designs, and constructs improvements to water mains, tanks, and other elements of the city's aging water system. Tasks include increasing fire flows; inspecting and assessing the 24-inch transmission main; rehabilitating existing tuberculated pipes, valves, vaults, and appurtenances; increasing the diameter of undersized pipes; connecting dead-end pipe segments; and replacing pipes with a history of frequent water main breaks.

Images



Construction of new water main

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Safe Drinking Water Act; 2008 Water Dist. System Master Plan; Comprehensive Plan

Anticipated Project Outcome: Sustainable water distribution system infrastructure resulting in improved fire flows, improved system reliability, and safe drinking water compliant with federal and State regulations.

Changes from Previous Year: Historical budget increased by $9,469,330, including $1,959,752 in federal grant and earmark funding as well as FFY 2023 Drinking Water State Revolving Fund (DWSRF) program loans, and the transfer of unobligated funding from the prior five-year portion of this project. Funding levels in FY 2027 were reduced based on project prioritization and to allow the completion of grant-funded locations. Added FY 2031 projects and funding.

Project Manager: Gina Arnett, Senior Civil Engineer, 240-314-8517.

Notes: This project is considered a routine capital maintenance project and is funded in five-year increments. FY 2027 work includes completing the rehabilitation of pipes within the Twinbrook Disadvantaged Community census tract as well as pipes with Asbestos Concrete lining. The proposed work each year is based on a prioritized list of specific water main rehabilitation and improvement projects, with cost estimates derived from recent projects. This program includes a $959,752 FFY 2024 federal earmark, and a $1 million grant and two loans ($2 million and $3.1 million) in the FFY 2023 Drinking Water State Revolving Fund (DWSRF) program, as well as an $805,500 grant and $2.415 million loan in the FFY 2024 DWSRF program. The loans are shown as bond funding as they are a form of debt.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$15.2M

Project Total (to date)
$27.9M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Water Fund)	$11,499,208	$0	$3,083,500	$3,484,000	$3,834,000	$3,762,000	$0	**$25,662,708**
Design (Water Fund)	$1,190,622	$0	$389,000	$223,000	$234,000	$238,000	$0	**$2,274,622**
Total	**$12,689,830**	**$0**	**$3,472,500**	**$3,707,000**	**$4,068,000**	**$4,000,000**	**$0**	**$27,937,330**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$15.2M

Project Total (to date)
$27.9M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Water Fund)	$9,924,578	$0	$3,472,500	$3,707,000	$4,068,000	$4,000,000	$0	**$25,172,078**
Grant (Water Fund)	$2,765,252	$0	$0	$0	$0	$0	$0	**$2,765,252**
Total	**$12,689,830**	**$0**	**$3,472,500**	**$3,707,000**	**$4,068,000**	**$4,000,000**	**$0**	**$27,937,330**

Project Timeline

- **07/1/2025**
  Design and Construction Start (FY 2026)
- **07/1/2029**
  Design and Construction Completion (FY 2030)

Water Meter Replacement and AMI Implementation

Overview

Department Public Works

Project Number UB21

Description

This service area-wide project plans, designs, and constructs water meter replacements within the aging system, including inspection and rehabilitation of vaults, piping, valves, and appurtenances, and the implementation of advanced metering infrastructure (AMI). The city has approximately 12,000 single-family customers, 100 multi-family customers, and 750 non-residential customers in the water system.

Images



Residential water meter



Residential water meter within meter pit

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2019 Water Meter and Backflow Prevention Report

Anticipated Project Outcome: Continuous customer access to meter and usage data; sustainable water metering system with improved leak-detection and cost of service rate data; and increased revenue.

Changes from Previous Year: None.

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This project first appeared in the FY 2020 CIP under the title Commercial Water Meter Replacements. FY 2027 work includes AMI implementation and residential meter installation. Planned OCI includes software subscription funding added over two years starting in FY 2027. Staff are currently evaluating options that would accelerate the implementation timeline for this project.

Capital Cost

FY2027 Budget
$2.1M

Total Budget (all years)
$6.2M

Project Total (to date)
$11.6M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Water Fund)	$4,808,500	$2,100,000	$2,000,000	$1,047,500	$1,047,500	$0	$0	**$11,003,500**
Design (Water Fund)	$619,000	$0	$0	$0	$0	$0	$0	**$619,000**
Total	**$5,427,500**	**$2,100,000**	**$2,000,000**	**$1,047,500**	**$1,047,500**	**$0**	**$0**	**$11,622,500**

Funding Sources

FY2027 Budget
$2.1M

Total Budget (all years)
$6.2M

Project Total (to date)
$11.6M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Water Fund)	$4,047,500	$2,100,000	$2,000,000	$1,047,500	$1,047,500	$0	$0	**$10,242,500**
PayGo (Water Fund)	$1,380,000	$0	$0	$0	$0	$0	$0	**$1,380,000**
Total	**$5,427,500**	**$2,100,000**	**$2,000,000**	**$1,047,500**	**$1,047,500**	**$0**	**$0**	**$11,622,500**

Project Timeline

- **07/1/2020**
  Planning and Design Start (FY 2021)
- **07/1/2026**
  Construction Start (FY 2027)
- **07/1/2029**
  Planning, Design, and Construction Completion (FY 2030)

Water Treatment Plant Clarifier Improvements

Overview

Department Public Works

Project Number UD16

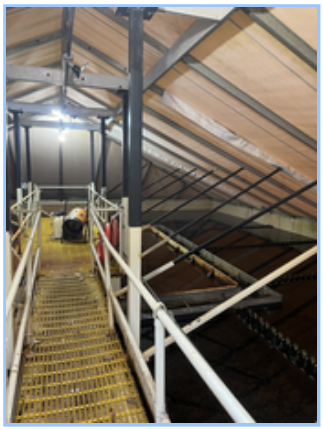
Description

This project involves a comprehensive, planned rehabilitation of the Water Treatment Plant's 1950s-era Clarifier No. 1 to extend its operational life by an additional 20 to 40 years. This project includes the structural repair and protective coating of the concrete basin, along with the replacement of critical internal mechanical components.

Images



Clarifier external view



Clarifier internal view

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2009 Facility Plan; 2012 Water Quality Study; 2015 Structural Integrity Inspection Report; WTP Facility Master Plan

Anticipated Project Outcome: A rehabilitated clarifier that supports a sustainable facility.

Changes from Previous Year: Project timeline changed to prioritize one of the clarifier's rehabilitations and shift the other outside the current CIP planning period based on the conditions found during the recently completed clarifier condition assessment as part of WTP Facility Master Plan and Water Regulatory Compliance (UA24). Project total increased based on the updated estimate from the clarifier condition assessment.

Project Manager: Laura Searles, Principal Civil Engineer, 240-314-8534.

Notes: This project first appeared in the FY 2016 CIP. FY 2027 work includes design. This project will require one-time operating funding totaling $2.2 million in FY 2029 for the purchase of water from WSSC ($2 million) and spare parts and maintenance for Clarifier #2 ($200,000) during construction.

Capital Cost

FY2027 Budget
$612K

Total Budget (all years)
$5.91M

Project Total
$5.91M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Water Fund)	$0	$0	$5,300,000	$0	$0	$0	$0	**$5,300,000**
Design (Water Fund)	$0	$612,000	$0	$0	$0	$0	$0	**$612,000**
Total	**$0**	**$612,000**	**$5,300,000**	**$0**	**$0**	**$0**	**$0**	**$5,912,000**

Funding Sources

FY2027 Budget
$612K

Total Budget (all years)
$5.91M

Project Total
$5.91M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Water Fund)	$0	$612,000	$5,300,000	$0	$0	$0	$0	**$5,912,000**
Total	**$0**	**$612,000**	**$5,300,000**	**$0**	**$0**	**$0**	**$0**	**$5,912,000**

Project Timeline

- **07/1/2026**
  Planning and Design Start and Completion (FY 2027)
- **07/1/2027**
  Construction Start (FY 2028)
- **07/1/2029**
  Construction Completion (FY 2030)

Water Treatment Plant Safety Improvements

Overview

Department Public Works

Project Number UB19

Description

This project assesses, plans, designs, and constructs safety improvements at the Water Treatment Plant (WTP). The purpose of this project is to comply with Occupational Safety and Health Administration (OSHA) Process Safety Management Regulations involving highly hazardous chemicals. The treatment process will be modified from the use of chlorine gas to bulk sodium hypochlorite, a safer alternative, consistent with the Process Safety Management Plan and Recommendation Report.

Images



Previous chemical storage area

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Safe Drinking Water Act; OSHA Process Safety Management Regulations; Process Safety Management Plan and Recommendation Report

Anticipated Project Outcome: Safer environment for staff and adjacent residents for the handling and use of chlorine gas.

Changes from Previous Year: This project received additional funds via budget amendment in late FY 2025. Project timeline extended to FY 2027 to allow sufficient time for closeout.

Project Manager: Savannah Steinley, Principal Civil Engineer, 240-314-8516.

Notes: This project first appeared in the FY 2019 CIP. FY 2027 work includes project closeout.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$2.96M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Water Fund)	$2,619,000	$0	$0	$0	$0	$0	$0	**$2,619,000**
Design (Water Fund)	$345,000	$0	$0	$0	$0	$0	$0	**$345,000**
Total	**$2,964,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,964,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$2.96M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Water Fund)	$199,000	$0	$0	$0	$0	$0	$0	**$199,000**
PayGo (Water Fund)	$2,765,000	$0	$0	$0	$0	$0	$0	**$2,765,000**
Total	**$2,964,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,964,000**

Project Timeline

- **07/1/2019**
  Planning and Design Start (FY 2020)
- **07/1/2023**
  Planning and Design Completion (FY 2024)
- **07/1/2024**
  Construction Start (FY 2025)
- **07/1/2026**
  Construction Completion (FY 2027)

Water Treatment Plant Security

Overview

Department Public Works

Project Number UB24

Description

This project funds the design and construction of various perimeter security improvements at the city's Water Treatment Plant. The America's Water Infrastructure Act of 2018 (AWIA) required that water utilities conduct a system-wide Risk and Resilience Assessment and prepare an Emergency Response Plan for critical water infrastructure. The Risk and Resilience Assessment completed for the city's Water Treatment Plant (certified and submitted to the EPA in December 2020) identified security improvements.

Images



Existing gate at the Water Treatment Plant

Details

Guiding Principle: Public Safety

Mandate/Plan: 2018 America's Water Infrastructure Act; 2021 City of Rockville WTP Physical Security Improvements (AWIA Risk and Resilience Assessment and Emergency Response Plan)

Anticipated Project Outcome: Improve security of the city's critical drinking water infrastructure.

Changes from Previous Year: None.

Project Manager: Laura Searles, Senior Civil Engineer, 240-314-8534.

Notes: This project first appeared in the FY 2024 CIP. FY 2027 work includes completion of design/build.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$880K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Water Fund)	$800,000	$0	$0	$0	$0	$0	$0	**$800,000**
Design (Water Fund)	$80,000	$0	$0	$0	$0	$0	$0	**$80,000**
Total	**$880,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$880,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$880K

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Water Fund)	$880,000	$0	$0	$0	$0	$0	$0	**$880,000**
Total	**$880,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$880,000**

Project Timeline

- **07/1/2025**
  Design Start (FY 2026)
- **07/1/2026**
  Design and Construction Completion (FY 2027)

Water Treatment Plant Sludge Dewatering Replacement

Overview

Department Public Works

Project Number UB23

Description

This project plans, designs, and constructs as replacement of the sludge dewatering equipment at the Water Treatment Plant. The current filter press dewaters sludge from the treatment process, separating the liquids that are re-treated and the solids that are disposed of off-site. Dewatering the sludge is more cost-effective and environmentally sustainable than hauling liquids. The existing 25-year-old filter press has reached the end of its useful life and has periodically failed, resulting in downtime.

Images



Filter press and holding tank



Filter press



Filter press poly system

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2009 Facility Plan; 2012 Water Quality Study

Anticipated Project Outcome: A sustainable facility with new sludge dewatering equipment.

Changes from Previous Year: Project timeline shifted to avoid impacting Water Treatment Plant Safety Improvements (UB19) completion.

Project Manager: Laura Searles, Principal Civil Engineer, 240-314-8534.

Notes: This project first appeared in the FY 2023 CIP. FY 2027 work includes planning completion and design start.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$6.5M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Water Fund)	$6,000,000	$0	$0	$0	$0	$0	$0	**$6,000,000**
Design (Water Fund)	$500,000	$0	$0	$0	$0	$0	$0	**$500,000**
Total	**$6,500,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,500,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$0

Project Total (to date)
$6.5M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Water Fund)	$6,400,000	$0	$0	$0	$0	$0	$0	**$6,400,000**
PayGo (Water Fund)	$100,000	$0	$0	$0	$0	$0	$0	**$100,000**
Total	**$6,500,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,500,000**

Project Timeline

- **07/1/2022**
  Planning Start (FY 2023)
- **07/1/2026**
  Planning Completion and Design Start (FY 2027)
- **07/1/2027**
  Design Completion (FY 2028)
- **07/1/2028**
  Construction Start (FY 2029)
- **07/1/2029**
  Construction Completion (FY 2030)

Water Treatment Plant Storm Drain and Culvert Rehabilitation

Overview

Department Public Works

Project Number UA27

Description

This project rehabilitates a 42" corrugated metal storm drain within the Water Treatment Plant and rehabilitates and protects five stream culverts between the Water Treatment Plant intake structure at the Potomac River and the plant necessary to protect the raw water pipe and electrical and communication lines. Recent storms damaged the storm drain and culverts. The raw water pipe and electrical and communication lines are essential to the Water Treatment Plant's ability to provide clean drinking water to city residents.

Images



Existing culvert clogged with debris

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: Safe Drinking Water Act; Climate Action Plan; Comprehensive Plan

Anticipated Project Outcome: Protection of critical infrastructure and extended lifespan of storm drain and culverts that provide access to intake.

Changes from Previous Year: None.

Project Manager: Gina Arnett, Senior Civil Engineer, 240-314-8517.

Notes: This is a new project for FY 2027.

Capital Cost

FY2027 Budget
$0

Total Budget (all years)
$1.5M

Project Total
$1.5M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Construction (Water Fund)	$0	$0	$0	$0	$0	$1,300,000	$0	**$1,300,000**
Design (Water Fund)	$0	$0	$0	$0	$0	$200,000	$0	**$200,000**
Total	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,500,000**	**$0**	**$1,500,000**

Funding Sources

FY2027 Budget
$0

Total Budget (all years)
$1.5M

Project Total
$1.5M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Water Fund)	$0	$0	$0	$0	$0	$1,500,000	$0	**$1,500,000**
Total	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,500,000**	**$0**	**$1,500,000**

Project Timeline

- **07/1/2030**
  Design Start and Completion (FY 2031)
- **07/1/2031**
  Construction Start and Completion (FY 2032)

WTP Facility Master Plan and Water Regulatory Compliance

Overview

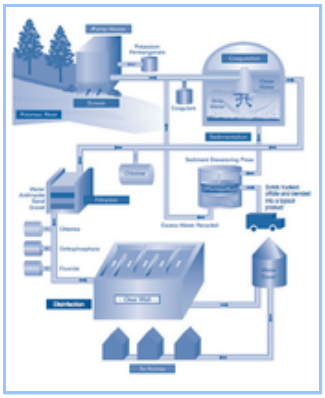
Department Public Works

Project Number UA24

Description

The master plan will comprehensively assess the systems and equipment at the Water Treatment Plant (WTP) and determine the need for and prioritization of future projects. Concurrently, this plan will identify upgrades required to treat the water system for emerging contaminants, including per- and polyfluoroalkyl substances (PFAS), which are commonly referred to as "forever chemicals," to ensure continued compliance with evolving environmental regulations.

Images



Water Treatment Plant treatment process

Details

Guiding Principle: Stewardship of the Environment and Infrastructure

Mandate/Plan: 2009 Facility Plan; PFAS National Primary Drinking Water Regulation

Anticipated Project Outcome: Regulatory compliance and prioritization of future WTP projects.

Changes from Previous Year: Funding increased and timeline was extended based on developing options for PFAS regulatory compliance and additional flood resiliency planning.

Project Manager: Yaolin Fennell, Principal Civil Engineer, 240-314-8525.

Notes: This project first appeared in the FY 2024 CIP. FY 2027 work includes implementing further studies on PFAS removal technologies, including bench-scale testing, a Rapid Small-Scale Column Test (RSST), and a filter surveillance study as recommended in the draft report. Additionally, a flood resiliency study will be performed to address long-term flood mitigation issues at the Water Treatment Plant (WTP).

Capital Cost

FY2027 Budget
$454K

Total Budget (all years)
$454K

Project Total (to date)
$1.31M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Design (Water Fund)	$860,000	$454,000	$0	$0	$0	$0	$0	**$1,314,000**
Total	**$860,000**	**$454,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,314,000**

Funding Sources

FY2027 Budget
$454K

Total Budget (all years)
$454K

Project Total (to date)
$1.31M

Detailed Breakdown

Category	Historical Budgeted	FY2027 *Requested*	FY2028 *Requested*	FY2029 *Requested*	FY2030 *Requested*	FY2031 *Requested*	Future Budgeted	Total
Bond (Water Fund)	$860,000	$454,000	$0	$0	$0	$0	$0	**$1,314,000**
Total	**$860,000**	**$454,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,314,000**

Project Timeline

- **07/1/2023**
  Planning Start (FY 2024)
- **07/1/2027**
  Planning Completion (FY 2028)

Supplemental Information

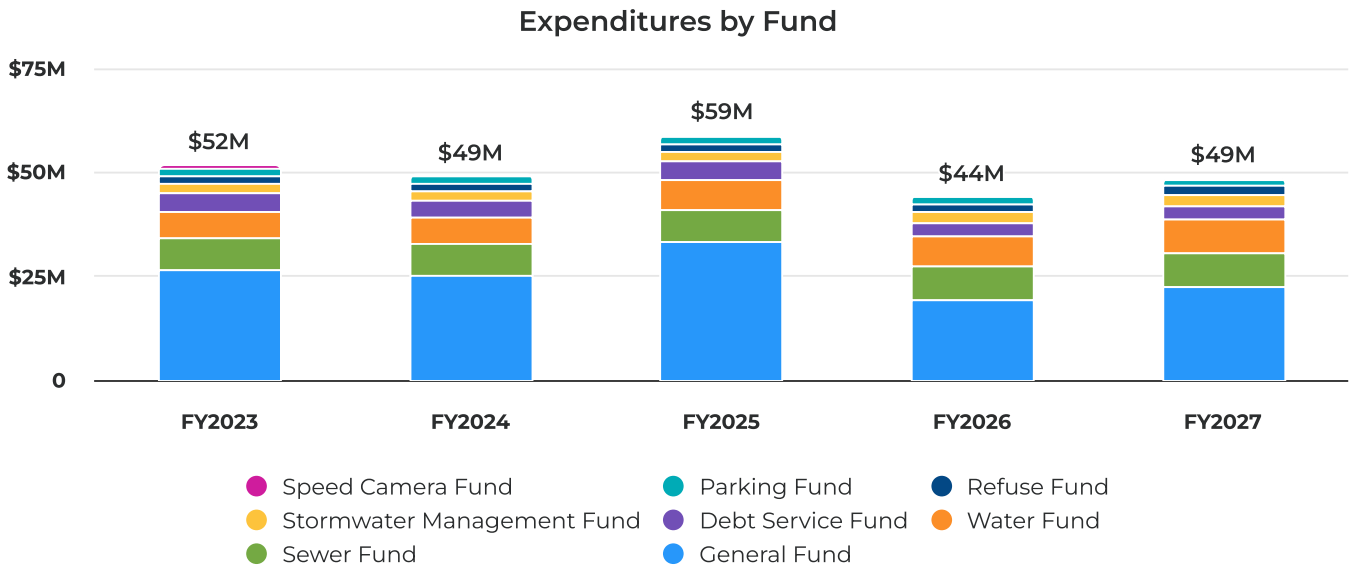
The Supplemental Information section provides additional detail and supporting documentation to enhance transparency and provide deeper insight into the city's financial plan. This section includes detailed summaries of non-departmental revenues and expenditures by fund, and full-time equivalent (FTE) position information.

In addition, readers will find supporting schedules related to fleet replacement planning, planned improvement projects, community services and enrichment grants, a summary of outside grant revenue, long-range capital planning, cost recovery analysis, and adopted water and sewer rates. The section concludes with the Budget Ordinance, which formalizes the appropriations and revenue authority for FY 2027.

Non-Departmental Revenues and Expenditures

Non-Departmental revenues and expenses are defined as income or obligations that are not directly attributable to one particular department or activity. A majority of the revenues in this category represent tax revenue, utility charges for services, and investment related income. Expenses in this category represent overhead or "costs of doing business." For example, items that the city must continue to fund in order to operate, like the purchase of citywide insurance, or where a long-standing financial commitment exists, such as debt service and the city-funded disability program, are included in this area. The majority of the revenues and expenses in the Non-Departmental budget are managed by the Department of Finance.

Expenditures by Fund



FY27 Expenditures by Fund



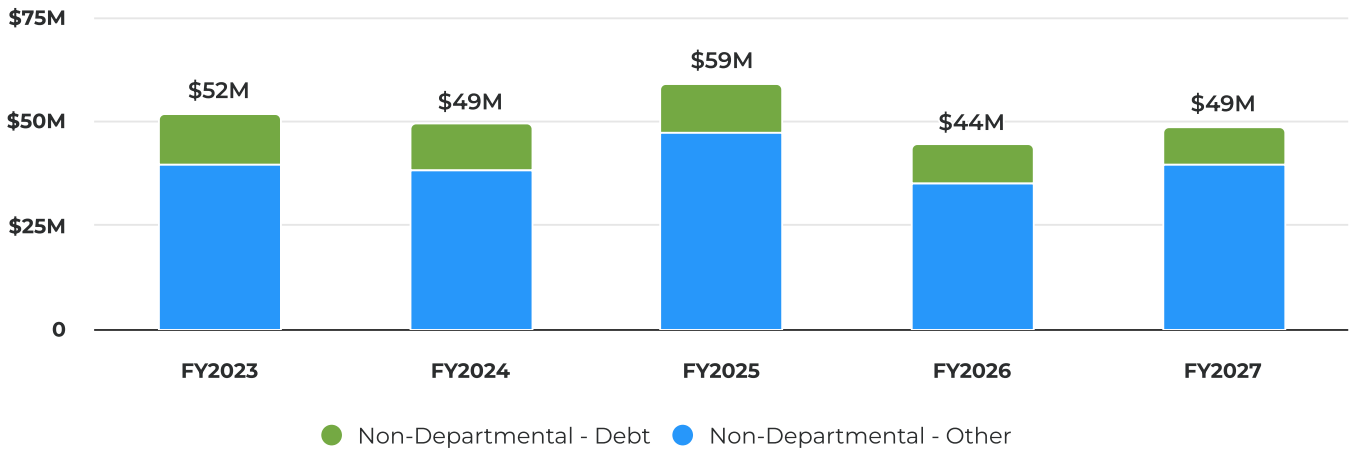
General Fund	**$22,237,130**	45.72%
Sewer Fund	**$8,390,030**	17.25%
Water Fund	**$7,794,360**	16.03%
Debt Service Fund	**$3,235,000**	6.65%
Stormwater Management Fund	**$2,644,090**	5.44%
Refuse Fund	**$2,268,660**	4.66%
Parking Fund	**$1,580,330**	3.25%
Speed Camera Fund	**$487,300**	1.00%

Expenditures by Fund

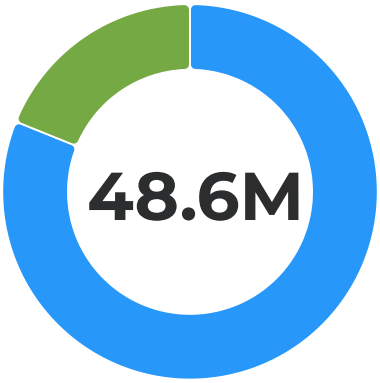
Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$26,379,409	$25,072,333	$33,066,327	$19,383,440	$22,237,130	14.72%
Water Fund	$6,509,143	$6,409,992	$7,060,037	$6,936,480	$7,794,360	12.37%
Sewer Fund	$7,567,062	$7,736,887	$7,986,503	$8,066,610	$8,390,030	4.01%
Refuse Fund	$1,808,685	$1,924,371	$1,958,739	$2,181,130	$2,268,660	4.01%
Parking Fund	$1,705,701	$1,581,009	$1,689,956	$1,621,310	$1,580,330	-2.53%
Stormwater Management Fund	$2,158,408	$2,364,139	$2,536,029	$2,490,300	$2,644,090	6.18%
Speed Camera Fund	$1,207,531	$368,585	$375,988	$477,040	$487,300	2.15%
Debt Service Fund	$4,474,326	$3,882,257	$4,317,926	$3,342,000	$3,235,000	-3.20%
Total Expenditures	**$51,810,265**	**$49,339,573**	**$58,991,505**	**$44,498,310**	**$48,636,900**	**9.30%**

Expenditures by Division

Expenditures by Division



FY27 Expenditures by Division



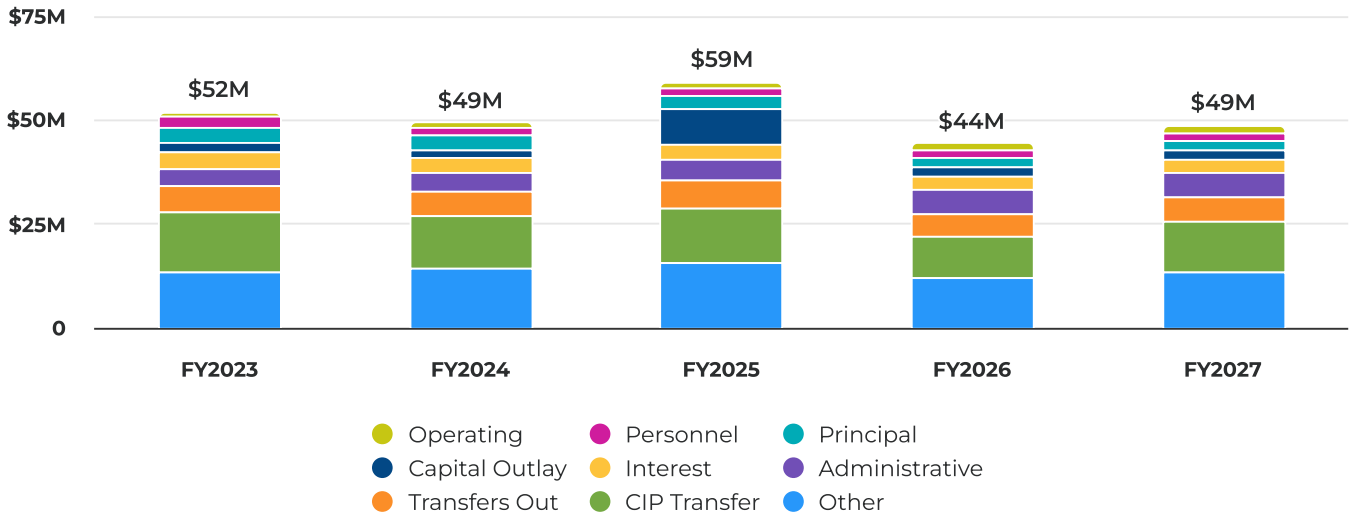
Non-Departmental - Other	**$39,445,240**	81.10%
Non-Departmental - Debt	**$9,191,660**	18.90%

Expenditures by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Non-Departmental - Debt	$12,158,264	$11,035,203	$11,598,559	$9,544,300	$9,191,660	-3.69%
Non-Departmental - Other	$39,652,001	$38,304,370	$47,392,946	$34,954,010	$39,445,240	12.85%
Total Expenditures	**$51,810,265**	**$49,339,573**	**$58,991,505**	**$44,498,310**	**$48,636,900**	**9.30%**

Expenditures by Expense Type

Expenditures by Expense Type



FY27 Expenditures by Expense Type



Other	**$13,205,160**	27.15%
CIP Transfer	**$12,300,000**	25.29%
Administrative	**$6,098,500**	12.54%
Transfers Out	**$5,829,440**	11.99%
Interest	**$3,220,500**	6.62%
Principal	**$2,371,000**	4.87%
Capital Outlay	**$2,100,000**	4.32%
Operating	**$1,815,000**	3.73%
Personnel	**$1,697,300**	3.49%

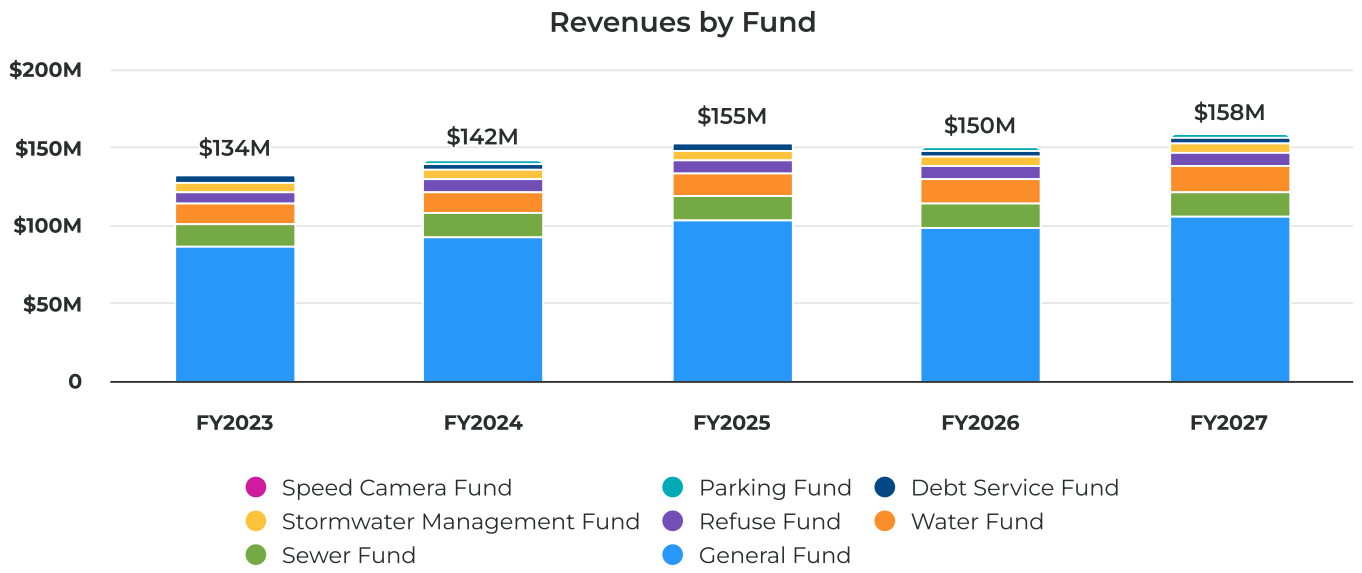
Expenditures by Expense Type

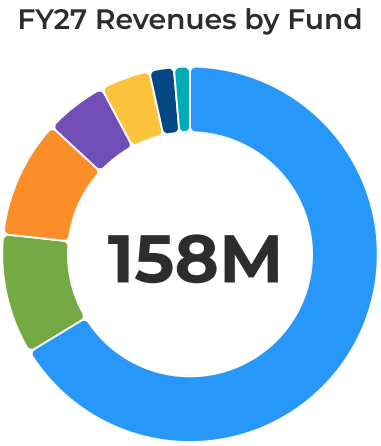
Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Personnel	$2,673,468	$2,199,341	$1,952,062	$1,766,440	$1,697,300	-3.91%
Operating	$989,960	$1,002,018	$1,217,761	$1,677,130	$1,815,000	8.22%
Capital Outlay	$2,413,120	$1,975,703	$8,274,104	$2,100,000	$2,100,000	-
Principal	$3,705,374	$3,246,802	$3,322,537	$2,382,000	$2,371,000	-0.46%
Interest	$3,793,690	$3,511,029	$3,680,287	$3,566,000	$3,220,500	-9.69%
Other	$13,495,528	$14,020,920	$15,764,911	$12,190,160	$13,205,160	8.33%
Transfers Out	$6,189,025	$5,986,980	$6,774,230	$5,389,580	$5,829,440	8.16%
Administrative	$4,343,100	$4,607,200	$5,032,100	$5,627,000	$6,098,500	8.38%
CIP Transfer	$14,207,000	$12,789,580	$12,973,513	$9,800,000	$12,300,000	25.51%
Total Expenditures	**$51,810,265**	**$49,339,573**	**$58,991,505**	**$44,498,310**	**$48,636,900**	**9.30%**

Significant Changes from FY 2026 to FY 2027:

The General Fund CIP Transfer increased by $2.5 million from FY 2026 to FY 2027, up to $12.3 million. The General Fund Transfers Out also increased, most notably to the Special Activities Fund by $404,860 which is primarily the result of an increase to the Housing Opportunities Fund and the consolidation of the Rockville Emergency Assistance Program to the Special Activities Fund. Administrative charges expenditures also increased by $471,500 across all associated funds, which further contributed to the increase in Non-Departmental expenditures.

Revenues by Fund



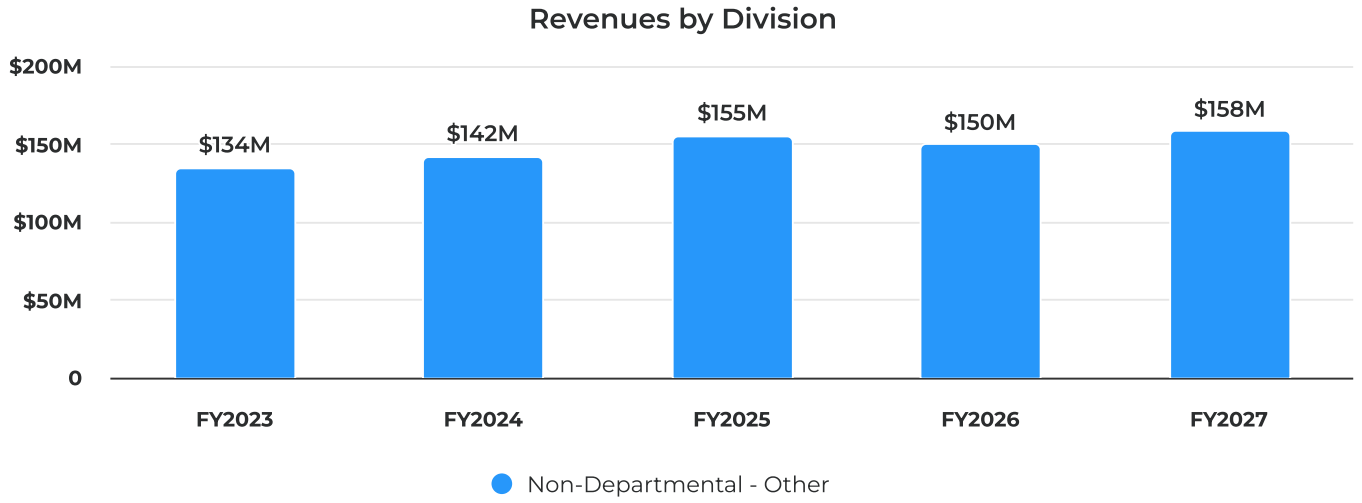


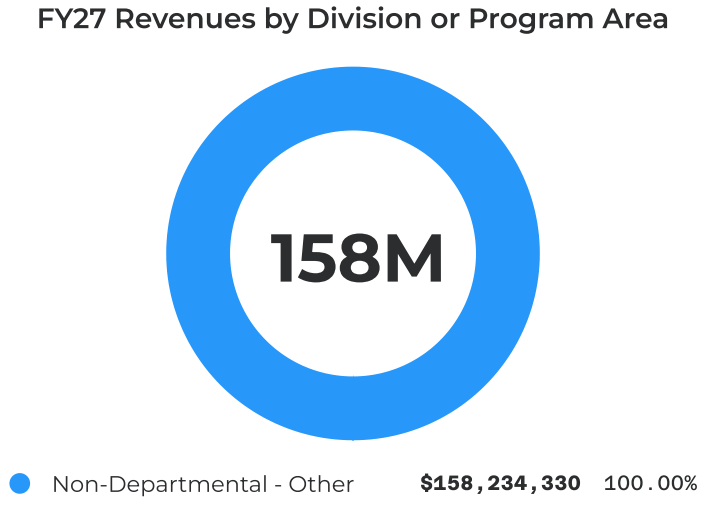
General Fund	**$104,910,600**	66.30%
Water Fund	**$16,481,800**	10.42%
Sewer Fund	**$16,060,400**	10.15%
Refuse Fund	**$8,457,430**	5.34%
Stormwater Management Fund	**$6,807,700**	4.30%
Debt Service Fund	**$3,340,000**	2.11%
Parking Fund	**$2,171,400**	1.37%
Speed Camera Fund	**$5,000**	0.00%

Revenues by Fund

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
General Fund	$86,322,400	$92,215,552	$102,910,130	$98,233,400	$104,910,600	6.80%
Water Fund	$13,081,855	$13,754,227	$14,556,063	$15,396,800	$16,481,800	7.05%
Sewer Fund	$14,868,655	$15,615,822	$15,860,129	$15,742,230	$16,060,400	2.02%
Refuse Fund	$7,021,702	$7,512,100	$7,862,102	$8,090,730	$8,457,430	4.53%
Parking Fund	$2,043,652	$2,002,022	$2,164,318	$2,217,520	$2,171,400	-2.08%
Stormwater Management Fund	$5,745,751	$6,331,640	$6,482,801	$6,629,400	$6,807,700	2.69%
Speed Camera Fund	$896,828	$41,378	$804,383	$20,000	$5,000	-75.00%
Debt Service Fund	$4,497,273	$4,117,041	$4,218,516	$3,330,000	$3,340,000	0.30%
Total Revenues	**$134,478,116**	**$141,589,782**	**$154,858,442**	**$149,660,080**	**$158,234,330**	**5.73%**

Revenues by Division

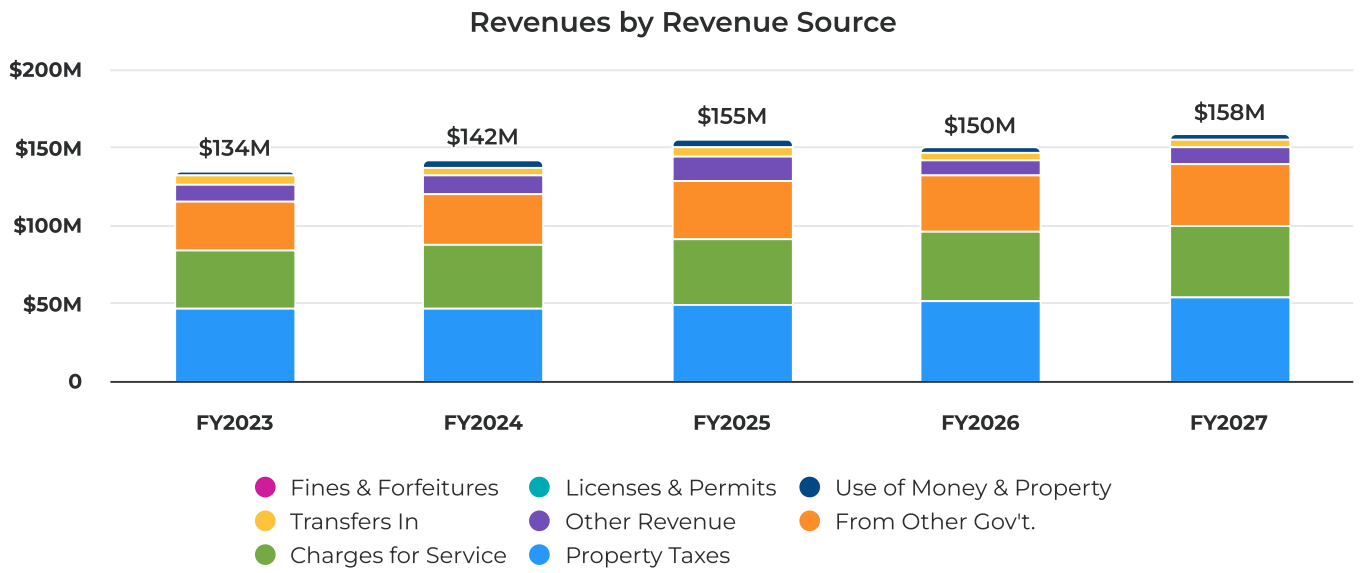


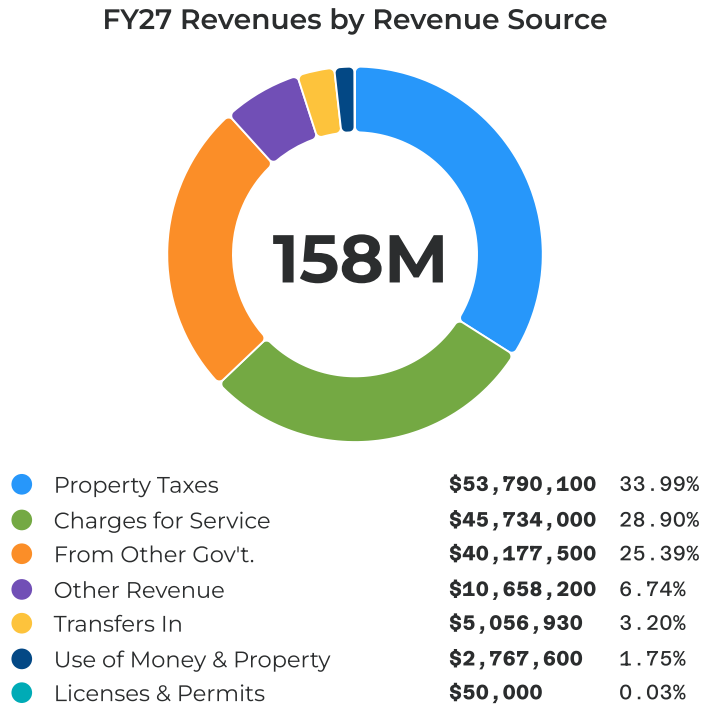


Revenues by Division

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Non-Departmental - Other	$134,478,116	$141,589,782	$154,858,442	$149,660,080	$158,234,330	5.73%
Total Revenues	**$134,478,116**	**$141,589,782**	**$154,858,442**	**$149,660,080**	**$158,234,330**	**5.73%**

Revenues by Revenue Source





Revenues by Revenue Source

Category	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027	% Change from FY 2026
Use of Money & Property	$2,656,250	$4,667,255	$4,524,733	$2,610,700	$2,767,600	6.01%
Charges for Service	$38,171,014	$39,930,662	$41,985,816	$43,812,600	$45,734,000	4.39%
Other Revenue	$10,706,761	$11,035,872	$16,024,126	$10,090,100	$10,658,200	5.63%
Licenses & Permits	$34,054	$56,517	$45,009	$80,000	$50,000	-37.50%
Fines & Forfeitures	-	$720	-	-	-	-
From Other Gov't.	$30,793,415	$33,539,545	$36,960,869	$36,326,100	$40,177,500	10.60%
Property Taxes	$46,164,162	$46,896,541	$48,781,879	$51,720,750	$53,790,100	4.00%
Transfers In	$5,952,460	$5,462,670	$6,536,010	$5,019,830	$5,056,930	0.74%
Total Revenues	**$134,478,116**	**$141,589,782**	**$154,858,442**	**$149,660,080**	**$158,234,330**	**5.73%**

Significant Changes from FY 2026 to FY 2027:

Property Taxes revenue is estimated to increase by $2.1 million in FY 2027, which is driven by expected increases to the assessed values of real and personal property. Revenue From Other Gov't is also expected to increase based on General Fund increases to tax duplication revenue of $1.8 million and to income tax revenue of $2 million. Increases in the Charges for Service category most notably impacts planned rate increases for city utility funds.

Full-Time Equivalent Position Summary

The city's total regular staffing level increased by a net 6.8 regular full-time equivalent (FTE) positions from the FY 2026 budget to the FY 2027 budget. The table below includes the changes to regular FTEs by fund and by department, along with the associated personnel budget impact. Additional information on these position changes can be found in the *Guiding Principles and Strategic Initiatives* and *Executive Summary* sections of this document.

General Fund		**5.8**
Office of the City Attorney		**1.0**
Assistant City Attorney (225)	$164,500	1.0
City Manager's Office		**(1.0)**
Emergency Manager (224)	($156,790)	(1.0)
Comm. Planning and Dev. Services (CPDS)		**1.0**
Sr. Community Enhancement Codes Inspector (216)	$112,110	1.0
Police		**4.0**
Emergency Manager (224)	$156,790	1.0
Police Officer (PL110)[1]	$217,600	2.0
Police Sergeant (PL114)	$130,030	1.0
Recreation and Parks		**0.8**
Childcare Assistant (207)[2]	$63,070	0.8
Water Fund		**1.0**
Public Works		**1.0**
Crew Supervisor II (215)[3]	$108,570	1.0

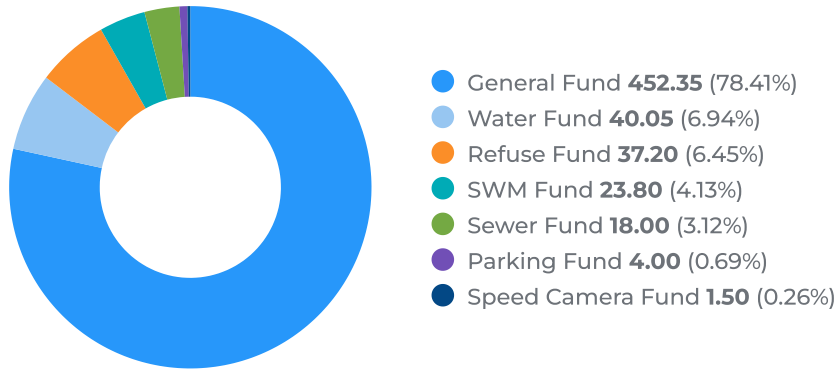
[1] Two Police Officer overfill positions were authorized via budget amendment in late FY 2025, after the adoption of the FY 2026 budget. The FY 2027 budget converts these positions from overfills to regular, permanent positions.

[2] The Childcare Assistant position is offset by the removal of 0.5 temporary FTEs and $22,970 in temporary employee funding.

[3] The Crew Supervisor II position was authorized via budget amendment during FY 2026.

Full-Time Equivalent Position Summary by Fund

All regular and temporary positions are charged against a fund (or funds) based on the scope of the work being performed. Of the city's ten operating funds, seven funds support regular employee salaries and benefits for FY 2027, as shown in the chart on the right. Below is the breakdown of FTEs added and deleted by fund for FY 2027. The city's largest fund, the General Fund, supports 78 percent of all regular FTEs.



Total Regular Positions by Fund

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Add.	Del.	Adopted FY 2027	FTE Change
General	418.05	418.55	434.15	446.55	5.80	-	452.35	5.80
Water	36.95	38.05	38.55	39.05	1.00	-	40.05	1.00
Sewer	17.90	18.00	18.00	18.00	-	-	18.00	-
Refuse	37.20	37.20	37.20	37.20	-	-	37.20	-
Parking	4.00	4.00	4.00	4.00	-	-	4.00	-
Stormwater Mgmt.	22.90	23.20	23.20	23.80	-	-	23.80	-
Speed Camera	1.50	1.50	1.50	1.50	-	-	1.50	-
Regular FTE Total	**538.50**	**540.50**	**556.60**	**570.10**	**6.80**	**-**	**576.90**	**6.80**

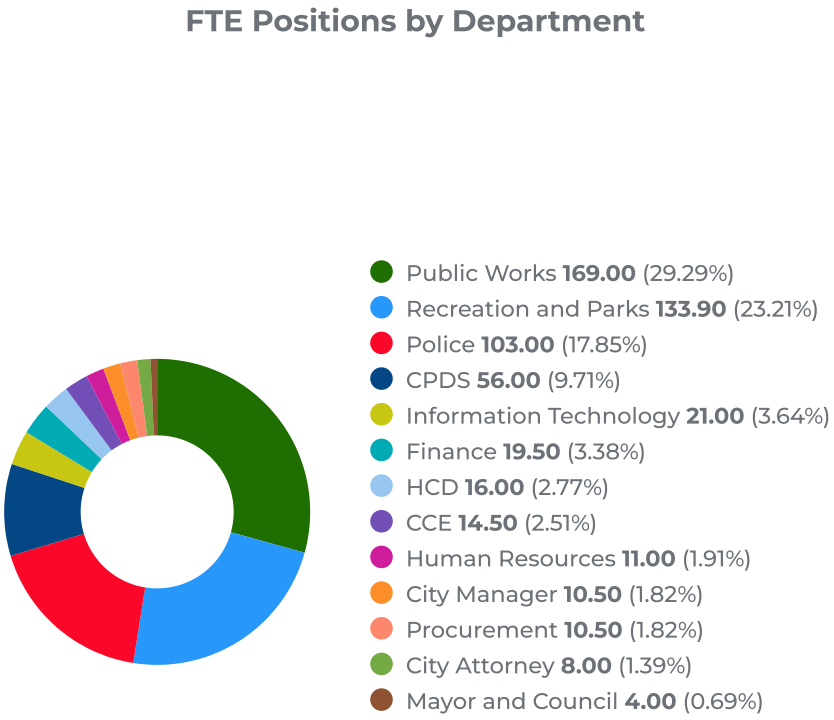
Total Temporary Positions by Fund

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Add.	Del.	Adopted FY 2027	FTE Change
General	97.20	98.60	94.90	94.90	11.60	(3.40)	103.10	8.20
Water	0.30	-	-	-	-	-	-	-
Sewer	0.30	-	-	-	-	-	-	-
Refuse	2.00	2.00	2.00	2.00	-	(0.10)	1.90	(0.10)
Stormwater Mgmt.	0.30	-	-	-	-	-	-	-
Temporary FTE Total	**100.10**	**100.60**	**96.90**	**96.90**	**11.60**	**(3.50)**	**105.00**	**8.10**

Total, All FTEs	**638.60**	**641.10**	**653.50**	**667.00**	**18.40**	**(3.50)**	**681.90**	**14.90**

Full-Time Equivalent Position Summary by Department

All regular and temporary positions are charged to one of the city's 13 operating departments. No positions are charged against the multi-year capital budget. Below is the breakdown of FTEs added and deleted by department for FY 2027. The city's two largest departments, Public Works and Recreation and Parks, support approximately 53 percent of all regular FTEs.



Total Regular Positions by Department

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Add.	Del.	Adopted FY 2027	FTE Change
Mayor and Council	3.50	3.50	4.00	4.00	-	-	4.00	-
City Attorney	7.00	7.00	7.00	7.00	1.00	-	8.00	1.00
City Manager	32.50	33.50	33.50	11.50	-	(1.00)	10.50	(1.00)
CCE	-	-	-	14.50	-	-	14.50	-
CPDS	46.00	49.00	51.00	55.00	1.00	-	56.00	1.00
Finance	18.50	18.50	19.00	19.50	-	-	19.50	-
HCD	14.00	14.00	14.00	16.00	-	-	16.00	-
Human Resources	12.00	11.00	12.00	11.00	-	-	11.00	-

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Add.	Del.	Adopted FY 2027	FTE Change
Information Technology	20.00	19.00	21.00	21.00	-	-	21.00	-
Police	92.00	91.00	97.00	99.00	4.00	-	103.00	4.00
Procurement	-	-	-	10.50	-	-	10.50	-
Public Works	163.50	165.00	166.50	168.00	1.00	-	169.00	1.00
Recreation and Parks	129.50	129.00	131.60	133.10	0.80	-	133.90	0.80
Regular FTE Total	**538.50**	**540.50**	**556.60**	**570.10**	**7.80**	**(1.00)**	**576.90**	**6.80**

Total Temporary Positions by Department

	Adopted FY 2023	Adopted FY 2024	Adopted FY 2025	Adopted FY 2026	Add.	Del.	Adopted FY 2027	FTE Change
Mayor and Council	-	0.30	-	-	0.60	-	0.60	0.60
City Attorney	-	-	-	-	-	-	-	-
City Manager	1.50	1.80	2.30	0.20	-	-	0.20	-
CCE	-	-	-	1.60	-	(0.40)	1.20	(0.40)
CPDS	1.60	0.80	0.80	0.80	-	-	0.80	-
Finance	-	-	-	-	-	-	-	-
HCD	1.90	2.30	2.40	2.90	-	-	2.90	-
Human Resources	-	0.60	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-
Procurement	-	-	-	-	0.50	-	0.50	0.50
Public Works	3.40	2.20	2.20	2.20	0.10	(0.10)	2.20	-
Recreation and Parks	91.70	92.60	89.20	89.20	10.40	(3.00)	96.60	7.40
Temporary FTE Total	**100.10**	**100.60**	**96.90**	**96.90**	**11.60**	**(3.50)**	**105.00**	**8.10**

Total, All FTEs	**638.60**	**641.10**	**653.50**	**667.00**	**19.40**	**(4.50)**	**681.90**	**14.90**

Employee Pay Scales

Administrative Pay Scale (AD)

Grade	Min. ($)	Max. ($)
203	37,529	61,922
204	39,405	65,018
205	41,375	68,270
206	43,444	71,682
207	45,616	75,266
208	47,897	79,030
209	50,292	82,981
210	52,806	87,131
211	55,447	91,487
212	58,219	96,061
213	61,130	100,865
214	64,186	105,908
215	67,396	111,204
216	70,766	116,763
217	74,304	122,602
218	78,019	128,731
219	81,920	135,169
220	86,016	141,927
221	90,317	149,023
222	94,833	156,475
223	99,574	164,298
224	104,553	172,512
225	109,781	181,139
226	115,270	190,195
227	121,034	199,705
228	127,085	209,690
229	133,439	220,175

Senior Management Pay Scale (SR)

Grade	Min. ($)	Max. ($)
301	138,711	229,040
302	145,647	240,491
303	152,928	252,515
304	160,575	265,142
305	168,604	278,398

Police Pay Scale (PL)

Step/Grade	PL110 ($)	PL111 ($)	PL112 ($)	PL114 ($)	PL116 ($)	PL119 ($)
Step 1	73,089	77,474	82,122	91,401	100,769	116,653
Step 2	75,256	79,772	84,558	94,311	103,976	120,365
Step 3	77,487	82,136	87,065	97,313	107,286	124,197
Step 4	79,784	84,572	89,647	100,411	110,701	128,149
Step 5	82,150	87,079	92,305	103,606	114,223	132,229
Step 6	84,586	89,661	95,042	106,904	117,859	136,437
Step 7	87,094	92,319	97,859	110,305	121,610	140,780
Step 8	89,676	95,056	100,761	113,816	125,481	145,261
Step 9	92,336	97,874	103,750	117,438	129,475	149,884
Step 10	95,074	100,776	106,825	121,177	133,596	154,655
Step 11	97,893	103,764	109,993	125,034	137,849	159,579
Step 12	100,796	106,841	113,254	129,013	142,237	164,658
Step 13	103,784	110,008	116,612	133,118	146,764	169,898
Step 14	106,861	113,269	120,070	137,356	151,436	175,306
Step 15	110,030	116,627	123,630	141,727	156,255	180,884
Step 16	113,288	120,085	127,290	146,242	161,231	186,646
Step 17	116,646	123,645	131,062	150,897	166,363	192,587
Step 18	120,105	127,311	134,946	155,700	171,658	198,717
Step 19	123,665	131,085	138,946	160,657	177,122	205,042

AFSCME Pay Scale (UN)

Step/Grade	UN203 ($)	UN204 ($)	UN205 ($)	UN206 ($)	UN207 ($)
Step 1	50,011	52,511	55,137	57,894	60,789
Step 2	51,361	53,929	56,626	59,457	62,430
Step 3	52,748	55,385	58,155	61,063	64,116
Step 4	54,172	56,881	59,725	62,711	65,847
Step 5	55,635	58,417	61,338	64,404	67,625
Step 6	57,137	59,994	62,993	66,143	69,451
Step 7	58,680	61,614	64,694	67,929	71,326
Step 8	60,264	63,277	66,441	69,763	73,252
Step 9	61,891	64,986	68,235	71,647	75,230
Step 10	63,562	66,740	70,077	73,581	77,261
Step 11	65,278	68,542	71,969	75,568	79,347
Step 12	67,041	70,393	73,913	77,608	81,490
Step 13	68,851	72,294	75,908	79,704	83,689
Step 14	70,710	74,245	77,958	81,856	85,949
Step 15	72,619	76,250	80,062	84,066	88,270
Step 16	74,580	78,309	82,224	86,336	90,653
Step 17	76,593	80,423	84,444	88,667	93,101
Step 18	78,661	82,595	86,724	91,061	95,615
Step 19	80,785	84,825	89,066	93,520	98,196

Fleet Replacement Schedule

The city's Fleet Services Division continually monitors and maintains the city's fleet to ensure maximum useful life. Staff review the fleet each year and recommend replacement for vehicles meeting specific age, mileage, meter hours, condition, and usefulness criteria. When possible, vehicles will be reassigned within or between departments in order to maximize full unit life under the replacement criteria. Factors such as serviceability and technological life are also taken into consideration when making recommendations for replacement. The Fleet Services Division is responsible for ensuring that vehicles acquired are equipped with available features intended to enhance safety for motorists, pedestrians, and bicyclists in accordance with the Vision Zero Action Plan.

The vehicles shown below are scheduled for replacement in FY 2027. The FY 2027 budget also includes funding to lease a total of 217 vehicles. In support of the city's Climate Action Plan, staff anticipates the acquisition of seven additional hybrid or EV passenger vehicles and one EV transit bus.

Fund	Dept	Unit	Est. Cost
General	R&P	Senior Center Bus (electric)	374,000
General	PW	Floor Scrubber	35,000
General	PW	Light Duty Salt Box	7,500
General	PW	Heavy Duty Salt Box	15,000
General	PW	Medium Duty Plow	9,500
General	PW	Heavy Duty Plow	18,000
General	PW	Heavy Duty Dump Truck	250,000
General	PW	Skid Steer	125,000
Refuse	PW	Refuse Rear Loader	335,000
Refuse	PW	Refuse Rear Loader	335,000
Refuse	PW	Refuse Loader Bucket	46,000
Refuse	PW	Leaf Collection Truck	305,000
SWM	PW	Vacuum Sewer Truck	650,000
TOTAL for Planned Vehicle Purchases ($):			**2,505,000**

Planned Improvement Projects

Planned improvement projects consist of projects, studies, or major purchases that the city is considering in the future. These items are typically accounted for in the operating budget, but in some cases may be combined with other items and established as projects within the Capital Improvements Program if they meet the criteria found in the *CIP Overview* section of this document. The planned improvement projects are updated on an annual basis and are listed below by department. *Inclusion as a future planned improvement project does not guarantee future funding, as all projects are evaluated against other city priorities each fiscal year.*

Managing Dept.	Project/Description	Funding	Year
Community Planning and Development Services	**Updated Historic Surveys and Contexts** One-time funding for a survey of post-World War II, Mid-Century, recent past, and underrepresented community properties, as well as updated historical contexts throughout the city.	$120,000	2028
Community Planning and Development Services	**Updated Comprehensive Plan** Consultant support for an update to the Rockville 2040 Comprehensive Plan. State law requires comprehensive plans to be updated every 10 years, meaning an update must be completed prior to 2031.	$100,000	2030
Information Technology	**I-Net Refresh - Switches and Routers** Annual funding for lease of upgrading miscellaneous switches and routers at multiple city facilities that will reach end-of-life.	$33,000	2028
Information Technology	**Conference Room Equipment Replacement** Annual replacement funding for hybrid meeting devices in conference rooms.	$50,000	2028
Information Technology	**Data Security Solution Upgrade** Annual funding to upgrade from end-of-life on-site solution to SaaS solution.	$72,000	2028
Information Technology	**Firewall Management Replacements** Replacement of end-of-life Firewall Management Devices: $80K one-time hardware costs and $15K annual maintenance and support.	$95,000	2028
Information Technology	**Telecommunications PRI Router Replacement** Funding to replace PRI routers that provide telephone service for the city that will reach end of life.	$75,000	2028
Information Technology	**I-Net Refresh - Routers** Annual funding for lease of routers at the various city facilities.	$13,000	2029
Information Technology	**Domain Controller Server Replacement** Funding to replace domain controller servers responsible for security authentication.	$39,000	2029
Information Technology	**Enterprise Mobility Management Licensing Renewal** Security licensing for mobile device management, wireless access points, and security cameras.	$70,000	2029
Information Technology	**Phone Server Replacement** Funding to replace end-of-life phone servers.	$220,000	2030
Information Technology	**UPS Replacement for City Hall** Funding to replace the uninterruptible power supply (UPS) for City Hall to maintain best-practice replacement schedule.	$132,000	2030

Managing Dept.	Project/Description	Funding	Year
Information Technology	**Windows Server Data Center licenses** Funding to replace and upgrade enterprise server licenses.	$162,000	2031
Public Works	**Water Treatment Plant Carbon Feeder** Powdered Activated Carbon (PAC) can be introduced into the treatment process to help remove contaminants in and on the Potomac River due to accidental spills upstream of the Water Treatment Plant. This would allow the water plant to remain in production and provide water to our customers during a spill event. PAC also has the ability to combat taste and odor events due to algal blooms on the Potomac River.	$100,000	2028
Public Works	**Pretreatment Salt Brine System** A new pretreatment system will apply salt brine to all 200 line miles that make up the city's primary roadways. Pretreatment is a best practice for winter season operations and will reduce the amount of granular salt used, which is an environmental benefit. The system includes the purchase of a brine production unit, truck mounted spray applicators, brine control systems, and liquid storage tanks.	$300,000	2028
Public Works	**Hunting Hill Tank - Site and Security Improvements** Improvements to the grounds and existing storage building are needed at the water tank site on Glen Mill Road. The current conditions are poor and adjacent neighbors frequently complain about the site. The existing storage structure is in poor condition and requires repairs to the roof. Large water distribution system materials need covered storage and adequate storage space is not available at the Gude Maintenance Yard. Effective water system operations rely on the availability, organization and secure storage of critical materials and supplies. Physical security improvements around the site are also included in this task.	$160,000	2028
Public Works	**Automated Vehicle Locating (AVL) for the Remainder of City Vehicles** Install automated vehicle locating (AVL) devices on the remaining city vehicles and equipment not included in the initial round of snow operation vehicles. The addition of AVL to all vehicles will allow for vehicle tracking, improved fuel and mileage tracking, and service alerts for vehicle issues. The initial cost includes the first year of service and installation. Ongoing costs will be approximately $50,000 per year. Staff will pursue external grant funding from LGIT to offset the initial cost.	$65,000	2028
Public Works	**Fleet Services Building Mezzanine Expansion** Expansion of the mezzanine in the fleet services building would allow for more floor space for vehicle repair by expanding storage space for seasonal and infrequently used tools, parts, and equipment.	$100,000	2028
Public Works	**Apply for the National Flood Insurance Program's (NFIP) Community Rating System (CRS)** Contractor support to apply to the CRS program, which is a voluntary incentive program that recognizes flood management practices in a community and rewards them through incremental discounts in flood insurance premiums for property owners. The task will include evaluating the city's NFIP against the CRS eligibility criteria, supporting programmatic updates where needed, and developing an application package.	$50,000	2028
Public Works	**Water Treatment Plant Structure and Asset Integrity Inspections Program** Consultant services to perform detailed inspection, assessment, non-destructive testing of major concrete and steel structures at the Water Treatment Plant.	$100,000	2031

Managing Dept.	Project/Description	Funding	Year
Recreation and Parks	**Additional Open Park Restrooms** Funding for the seasonal opening of additional park restrooms from April through November. Cost includes shelter modifications, door alterations, installation of electronic locks, contracted cleaning services, and internet service at Mattie Stepanek, Potomac Woods, College Gardens, North Farm, Monument, Isreal, Maryvale, Dogwood, and David Scull Parks. $150,000 one-time cost; $40,000 ongoing cost.	$190,000	2028
Recreation and Parks	**Montrose Community Center Outdoor Park Improvements** Funding to replace existing split rail fencing with wrought iron fencing. The project also includes replacement of outdoor furniture and installation of pavers.	$40,000	2028
Recreation and Parks	**Swim and Fitness Center North Pool Re-Plastering** Pool plaster coats the pool shell of the indoor North Pool at the Rockville Swim and Fitness Center. Over time, the plaster "white coat" erodes, leading to abrasive surfaces, discoloration and the potential for leaks. The pool plaster was last installed in 2014 and has a 10-15 year lifespan. While current conditions remain serviceable, the plaster is observed to have signs of age and progressive deterioration.	$85,000	2028
Recreation and Parks	**ADA Improvements** Funding to continue the implementation of the assessment report and remove barriers to accessibility.	$300,000 per year	2028-2031
Recreation and Parks	**Outdoor Fitness Equipment Replacement in Parks** Funding provides for the replacement of aging outdoor fitness equipment in city parks. This includes an annual allocation of $30,000 during a seven-year period to replace existing exercise equipment at Fallsgrove, Potomac Woods, Mattie J.T. Stepanek, Senior Center, Woottons Mill, Wilma Shelton Bell and Horizon Hill Parks. After all sites are replaced, the equipment will be maintained on a 20-year replacement cycle.	$30,000 per year	2028-2034
Recreation and Parks	**ADA Audit and Transition Plan Update** Consultant to update existing ADA Audit and Transition Plan, including measuring and examining amenities within parks and facilities that have been built since the original 2016 Transition Plan. Review the 2016 Plan and report the city's progress to date and provide a plan that integrates the city's projects within the CIP, operating projects, and provides a user friendly, web based interactive report.	$350,000	2029
Recreation and Parks	**Outdoor Pool Seasonal Enclosure Feasibility Study** Feasibility Study to investigate options, constraints, costs, public interest and other pertinent factors for a seasonal enclosure of the outdoor pool(s) at the Rockville Swim and Fitness Center.	$50,000	2029
Recreation and Parks	**Town Center Dog Park** Funding to construct a dog park in the Town Center area. This project will be in partnership with a private development. The city will make a monetary contribution toward the development of the park.	$375,000	2029
Recreation and Parks	**Track and Multiuse Field Feasibility Study** Feasibility study to evaluate options, design considerations, and costs for constructing a lighted running track surrounding a multi-use athletic field on City of Rockville property.	$70,000	2029

Managing Dept.	Project/Description	Funding	Year
Recreation and Parks	**Twinbrook Community Recreation Center Feasibility Study** Feasibility study to investigate options and costs to create more usable recreation, rental, and community use space as well as remove accessibility barriers.	$50,000	2029
Recreation and Parks	**Twinbrook Neighborhood Dog Park** Funding to design and construct a dog park in the Twinbrook area. The location of this dog park is in the exploration phase.	$100,000	2029
Recreation and Parks	**Mattie J.T. Stepanek Picnic Pavilion** Funding to add a new shade pavilion by the playground and picnic area. This includes the purchase and installation of the pavilion, accessible concrete pad, two standard picnic tables, one accessible picnic table, an accessible grill, and the replacement of a nearby water fountain.	$60,000	2030
Recreation and Parks	**Outdoor Volleyball Courts** The Recreation and Parks Strategic Plan identified the need for additional outdoor volleyball courts. This project funds two additional outdoor courts. Locations will be determined based on a range of criteria and suitability for ADA accessibility.	$50,000	2030
Recreation and Parks	**R&P Strategic Plans Update** Professional consultant services to update existing PROS and strategic plans to align with the city's Comprehensive Plan.	$200,000	2030

Community Services and Enrichment Grants

Each year the city appropriates funds to support organizations that provide aid to Rockville individuals and families who are experiencing difficulty meeting one or more basic needs related to housing, food, clothing, financial resources, health care and/or family well-being, as well as to support other community organizations that provide other benefits to Rockville individuals and families. Below is a summary of the grants for FY 2025 through FY 2027.

Previously, the city had two separate community grant processes: the caregiver agency grants, for organizations that help meet basic needs, and the community organization grants, for organizations that provide other benefits to Rockville individuals and families. These processes were consolidated starting in FY 2026, into the Community Services and Enrichment Grants process. All such grants are now budgeted within the Department of Housing and Community Development, Community Services Division.

The FY 2027 budget includes a $1.8 million allocation to community services and enrichment grant awards.

Program Name	Organization Name	Adopted FY 2025	Adopted FY 2026	Adopted FY 2027
Adult Education				
City of Rockville Scholarships	Montgomery College	10,000	20,000	10,000
Hospitality Training Program	Sunflower Bakery*	20,000	30,000	25,000
Main Street Social Mainstays for Adults of All Abilities	Main Street Connect	10,000	25,000	25,000
Scholarship Program	RHE	-	-	10,000
Self-Advocacy and Career Development for First Generation Young Adults	Future Link, Inc.	-	25,000	25,000
Arts and Culture				
Summer Camp and Out of School Time Theater Classes**	Adventure Theater	-	20,000	22,000
F. Scott Fitzgerald Literary Festival 2025	F. Scott Fitzgerald Literary Festival	6,700	6,700	6,700
Heritage Education and Preservation Services	Peerless Rockville Historic Pres., Ltd.	85,000	95,000	80,000
Theater Programming 2026 Season	Rockville Little Theatre	20,850	24,500	26,000
Theater Programming 2026 Season	Rockville Musical Theatre	18,500	22,500	20,000
Rockville Sister Cities Corporation	Rockville Sister Cities Corporation	15,000	18,000	18,000
Supporting Social and Emotional Learning through Art	Metropolitan Center for the Visual Arts (VisArts)	20,000	-	-
Theater Programming 2026 Season	The Victorian Lyric Opera Company	14,000	17,500	20,000
VisArts in the Community	Metropolitan Center for the Visual Arts (VisArts)	48,830	68,500	68,500

Food/Clothing Services				
Community Food Assistance Program	AfriThrive Inc	-	-	60,000
Delivering Good Network	Bender JCC	6,000	6,000	6,000
Emergency Hunger Relief Program	So What Else, Inc.	10,000	25,000	40,000
Interfaith Works Clothing Center	Interfaith Works	50,000	76,000	60,000
Manna Food Center	Manna Food Center	51,000	50,000	60,000
Multi-Cultural Mobile Food Assistance	Nourish Now	33,170	37,500	45,000
Restore the Joy Empowerment Luncheon	Women Who Care Ministries	-	8,000	-
Health Care				
Chinese Culture and Community Service Center Health Clinic	Chinese Culture and Community Service Center, Inc.	54,820	41,500	41,500
Comprehensive Community Empowerment	Korean Community Center of Greater Washington	10,000	15,000	15,000
Mansfield Kaseman Health Clinic	Community Reach of Montgomery County	109,000	109,000	109,000
Mental Health Support and Education	National Alliance on Mental Illness	20,000	30,000	37,500
Pop Up Primary Care Clinics and Food as Medicine to Improve Health	Care for Your Health	-	30,000	-
Rockville Primary Care	Mobile Medical Care, Inc.	44,000	50,000	-
Tree House CAC Medical & Psychology Services	The Tree House Child Advocacy Center of Montgomery County MD, Inc.	10,000	50,000	50,000
Housing Services				
Bilingual Housing Counseling, Education, and Services	Housing Initiative Partnership	-	-	70,300
LEDC FY27 Housing Affordability	Latino Economic Development Corporation of Washington, D.C.	-	-	45,000
Hope Housing	Mont. County Coalition for the Homeless	43,000	48,000	48,000
Interfaith Works Women's Center	Interfaith Works	48,600	60,000	65,000
Jefferson House	Community Reach of Montgomery County	19,700	26,220	27,870
Nebel Street Emergency Shelter	Mont. County Coalition for the Homeless	70,000	70,000	70,000
Refuse cost subsidy for affordable housing units	Rockville Housing Enterprises	56,180	59,330	61,430
Rainbow Place	Rainbow Place Shelter for Homeless Women, Inc.	-	20,000	-
Rockland House	Community Reach of Montgomery County	18,500	24,860	26,200
Stepping Stones Shelter	Stepping Stones Shelter	15,000	20,000	20,000

Immigrant Communities Resources				
Helping Young Immigrant Youth Succeed	Liberty's Promise	-	-	45,000
Immigrant Empowerment Project	Ayuda	-	-	25,000
Language Outreach Program	Community Reach of Montgomery County	40,000	50,000	50,000
Monthly Women;s Circle for the New Neighbor Interfaith Alliance (NNIA) refugee	New Neighbor Interfaith Alliance	-	-	10,000
Public Safety Services				
Water cost subsidy	Rockville Volunteer Fire Department	12,000	12,000	12,000
Vehicle contributions	Rockville Volunteer Fire Department***	65,000	250,000	88,000
Senior Services				
Senior Reach	Community Reach of Montgomery County	92,700	100,000	100,000
RAVE (Rockville Area Village Exchange)	Village Support Network	-	10,000	10,000
Youth Development				
Rockville Bike Hub	Rockville Bike Hub	-	5,000	-
Rockville Science Center	Rockville Science Center, Inc.	60,000	80,000	80,000
No More Trash Bags for Rockville's Children and Youth in Foster Care	Comfort Cases	-	-	10,100
Water Safety and Equity Access Project	Greater Washington Community Foundation (Capitol Benefits Foundation)	-	-	15,440
Music in Motion: Therapeutic Recreation Program	Neuromotion Inc	-	-	5,000
Sustainability Fellows Program	Student Global Ambassador Program (SGAP LEADERS)	-	-	25,000
Rockville Youth Development Out-of-School Time Programs	So What Else, Inc.	8,000	15,000	20,000
STEM/Robotics Education	Weestar Corporation	-	30,000	36,250
Teens Learn to Care about Adults with Dementia	Link Generations, Inc.	7,100	-	-
TOTAL Community Services and Enrichment Grants ($)		**1,222,650**	**1,781,110**	**1,845,790**

**The FY 2026 total for Sunflower Bakery included a one-time $5,000 adjustment. The base funding is considered $25,000.*

***Previously in Youth Development category.*

****The FY 2026 adopted budget included a one-time $250,000 allocation of General Fund reserves to provide an emergency response vehicle to the Rockville Volunteer Fire Department. The FY 2026 base is $1,531,110.*

Grant Revenue Summary

The FY 2027 budget includes a number of grants, both one-time and recurring, across multiple funds and in both the operating and Capital Improvements Program (CIP) budgets. The grants included in the FY 2027 budget are listed below as budgeted. Actual award amounts for recurring grants may be different due to the timing of budget preparation being earlier than the annual award receipt. Significant variations are handled through budget amendments, if needed. Note that the multi-year CIP includes prior year grant funding that may already be closed out, meaning the grant-funded work is complete and all grant funds have been received. Such closed grants are not included in the summary below. If a grant includes a matching requirement for city funding, that requirement is shown in the "Match" column below.

Budgeted Grant Revenue: Operating

Grant Name	Amount	Grant Purpose	Type	Match	Fund	Dept.	Frequency
Community Development Block Grant (CDBG)	$263,000	Low/moderate-income home repair program	Federal	No	CDBG	HCD	Recurring
Linkages to Learning	$235,680	School-based social and mental health services to address barriers to learning	County	No	General	HCD	Recurring
School and Community Based Youth Services	$233,900	Mental health counseling to youth and their families	County	No	General	HCD	Recurring
Bulletproof Vest Partnership	$10,570	Purchase and replacement of bulletproof vests	Federal	50%	General	Police	Recurring
Homeland Security Grant Program	$8,450	Terrorism preparedness	Federal	No	General	Police	Recurring
MEA Zero Emmissions Grant	$80,000	Senior Center EV bus	State	67%	General	PW	One-time
MD Highway Safety	$6,000	Overtime for driver safety enforcements	Federal	No	General	Police	Recurring
Motor Carrier Safety Assistance Program	$10,000	Overtime for commercial vehicle inspections	Federal	No	General	Police	Recurring
State Aid for Police Protection	$1,138,220	Police services	State	No	General	Police	Recurring
Maryland State Arts Council Arts Program Grant	$24,270	Arts & humanities programs	State	No	General	R&P	Recurring
Montgomery Coalition for Adult English Literacy Program	$50,000	English language program for seniors	County	No	General	R&P	Recurring
Senior Nutrition Grant	$25,060	Providing food for seniors	Federal	No	General	R&P	Recurring

$323,080	Operating subtotal	Federal
$1,242,490	Operating subtotal	State
$519,580	Operating subtotal	County
$2,085,150	**Operating Grand Total**	

Budgeted Grant Revenue: CIP

Grant Name	Amount	Grant Purpose	Type	Match	Fund	Project	Frequency
Chesapeake & Atlantic Coastal Bays Trust Fund	$2,000,000	Croydon Creek Stream Restoration	State	No	SWM	SB16	One-time
Chesapeake Bay Trust Fund	$381,650	RedGate Park and Arboretum Tree Planting	State	No	Cap. Proj.	RE23	One-time
Community Parks and Playgrounds State Grant	$225,000	Fallsgrove Park Playground Replacement	State	No	Cap. Proj.	RC26	One-time
Drinking Water State Revolving Loan Fund Grant	$368,678	Lead service line investigation	State	37%	Water	UB26	One-time
Drinking Water State Revolving Loan Fund Grant (loan forgiveness)	$1,000,000	Water main rehab project within a Disadvantaged Community census tract	State	No	Water	UE26	One-time
Drinking Water State Revolving Loan Fund Grant (loan forgiveness)	$805,500	Water main rehab project within a Disadvantaged Community census tract	State	No	Water	UE26	One-time
Enhanced Mobility Grant	$149,410	Potomac Valley Rd. sidewalk construction	Federal	20%	Cap. Proj.	TE26	One-time
Federal Earmark	$592,500	Emergency Operations Center	Federal	25%	Cap. Proj.	GD19	One-time
Federal Earmark	$738,750	Potomac Woods storm drain improvements	Federal	25%	SWM	SB23	One-time
Federal Earmark	$500,000	Sewer main rehabilitation	Federal	20%	Sewer	UC26	One-time
Federal Earmark	$959,752	Water main rehabilitation	Federal	20%	Water	UE26	One-time
Flood Mitigation Assistance Program	$700,000	Flood resiliency master planning	State	25%	SWM	SA23	One-time
Maryland Energy Administration	$48,000	EV charging stations to support city fleet	State	No	Cap. Proj.	GA23	One-time
MD DNR Chesapeake Coastal Grant	$75,000	Flood resiliency master planning	State	No	SWM	SA23	One-time
MD DNR Land and Water Conservation Fund Grant	$1,500,000	RedGate Park and Arboretum Master Plan Implementation	State	No	Cap. Proj.	RE23	One-time
Pre-Disaster Mitigation Grant	$375,806	Generator for 6 Taft Ct.	Federal	41%	Cap. Proj.	GD19	One-time
Program Open Space	$2,000,000	RedGate Park and Arboretum Improvements	State	25%	Cap. Proj.	RE23	One-time
Neighborhood Access Equity Grant	$284,000	Feasability study of Twinbrook pedestrian and bicycle crossing	Federal	20%	Cap. Proj.	TC22	One-time
Safe Streets and Roads for All Grant	$320,000	Intersection safety audits	Federal	20%	Cap. Proj.	TD26	One-time
State Bond Bill - David Scull Park Improvements	$250,000	David Scull Park Improvements	State	No	Cap. Proj.	RA19	One-time
State Bond Bill - Elwood Smith Comm. Center Renovation	$260,000	Elwood Smith Community Center Renovations	State	No	Cap. Proj.	RA20	One-time

State Bond Bill - Lincoln Park Community Center	$250,000	Lincoln Park Community Center Renovation	State	No	Cap. Proj.	RA22	One-time
State Bond Bill - Talbott Street Park	$200,000	Talbott Street Park Improvements	State	No	Cap. Proj.	RB25	One-time
State Bond Bill - Twinbrook Community Recreation Center	$350,000	Twinbrook Community Recreation Center Gender-Neutral Restrooms	State	No	Cap. Proj.	RC24	One-time
State Carbon Reduction Program	$371,200	Bikeshare stations in Twinbrook	State	20%	Cap. Proj.	TD26	One-time
Transportation Alternatives Program Grant	$280,000	Stonestreet improvements	Federal	20%	Cap. Proj.	TA20	One-time
Transportation Alternatives Program Grant	$200,000	Design of Scott-Veirs Dr. shared-use path	Federal	20%	Cap. Proj.	TA23	One-time
Transportation Alternatives Program Grant	$224,000	Design separated bike facility on Fleet St. and Monroe St.	Federal	20%	Cap. Proj.	TD26	One-time

$4,624,218	Capital subtotal	Federal
$10,785,028	Capital subtotal	State
$15,409,246	**Capital Grand Total**	

Long-Range CIP Planning

The city's CIP covers a five-year planning period, currently FY 2027 – FY 2031. Beyond this planning period there are additional projects the city is considering to address long-range needs and plans. Below is a list of potential long-range projects with the related fund noted in parentheses. This is not intended to be a comprehensive list, as other spending priorities will arise prior to the start of this long-range planning period. The basic project descriptions, estimates, and timing will be fine-tuned and better scoped before the project moves into the five-year CIP. In many cases, moving forward with a project will require direction from the Mayor and Council in terms of project scope and timing. This list is reviewed and updated annually as part of the city's internal budget planning process.

Ongoing maintenance projects are not shown on this list but are expected to continue indefinitely and should be assumed when considering funding requirements during this long-range planning period. *Inclusion as a long-range CIP project does not guarantee future funding, as all projects are evaluated against other city priorities each fiscal year. Cost estimates reflect current conditions and are subject to change.*

Managing Dept.	Project/Description	Funding	Year
Information Technology	**Storage Area Network (SAN) Renewal (Cap. Proj.)** Renewal of the city's SAN before support ends in 2032. SAN is essential for hosting mission-critical data.	$2 million	2032
Public Works	**Maple Avenue Alley – Rebuild (Cap. Proj.)** The improved alley located between Maple Avenue and Grandin Avenue that connects to the east side of Md. Rte. 28 requires rebuilding. The alley will be rebuilt with pervious concrete to mitigate any drainage issues.	$650,000	2032
Public Works	**Water Distribution System Safety and Electrical Improvements (Water)** *WTP Facility Plan; 10-Year Water Rate Study Plan* These improvements will occur at Glen Mill Pump Station, Hunting Hill Tank, and Carr Tank. Improvements will consist of large valve replacements, structural vault repairs, various safety improvements, and various electrical improvements. The work will address electrical equipment subject to flooding. There will be operational improvements that change how the tanks are protected from overfilling.	$1.2 million	2032
Public Works	**Water Treatment Plant Raw Water Intake Improvements (Water)** *WTP Facility Plan; 10-Year Water Rate Study Plan* This project rehabilitates the entire raw water intake building along the Potomac River consisting of structural concrete, roof, doors, and windows. Building improvements will include upgrades to the sodium permanganate and polymer feeds systems. The intake piping from the river to the plant will be cleaned and rehabilitated.	$1.7 million	2032
Public Works	**West End Park Noise Barrier (Cap. Proj.)** *MDOT SHA Type II Noise Barrier Program* Extend the existing noise barrier along the northern portion of the West End Park neighborhood approximately 2,000 feet, with an average height of 17.2 feet. This project is currently a part of the Op Lanes Maryland Project.	$2.2 million	TBD
Public Works	**Water Distribution System Improvement Projects (Water)** *WTP Facility Plan; 10-Year Water Rate Study Plan* This program will implement recommended projects from the Water Distribution Master Plan scheduled for FY 2030. The specific projects and costs will not be known until the Master Plan is completed.	$2.5 million	2033

Managing Dept.	Project/Description	Funding	Year
Public Works	**Water Treatment Plant Filter Bed and Clearwell Rehabilitation (Water)** *WTP Facility Plan; 10-Year Water Rate Study Plan* The clearwell was last cleaned, inspected, and rehabilitated in 2003. A subsequent inspection will be conducted, and it is anticipated that based on the inspection results, rehabilitation of the filter bed and clearwell concrete will be necessary.	$1 million	2033
Public Works	**Chemical System Improvements (Water)** *WTP Facility Plan; 10-Year Water Rate Study Plan* Chemical system improvements will enhance reliability of the phosphate feed system by replacing the pump with a dual feed system with full redundancy. It also addresses the highest priority structural, electrical, and HVAC items in the chemical building and pump room as noted in the condition assessment.	$2.1 million	2033
Public Works	**Water Treatment Plant PFAS Treatment Improvements (Water)** *WTP Facility Plan; 10-Year Water Rate Study Plan* In April 2024, the Environmental Protection Agency issued regulations for Perfluoroalkyl and Polyfluoroalkyl substances (PFAS). These improvements will require additional treatment systems to target removal of what is commonly called "forever chemicals". Further feasibility studies will be completed under UA24 CIP.	$18 million	2036
Recreation and Parks	**6 Taft Court - South Wing Building Envelope Renovation (Cap. Proj.)** This project funds the renovation (design and construction) of the south wing's building envelope including replacement windows and repair to the brick façade. Another project will be developed for the interior of the building when an adaptive reuse is determined.	$1 million	2032
Recreation and Parks	**Parkland Purchase (Cap. Proj.)** *2020 R&P Strategic Plan; Comprehensive Plan; East Rockville Neighborhood Plan, Rockville Pike Plan* Purchase parkland and open space in the East Rockville area and South Rockville Pike corridor consistent with the city's priorities for parkland acquisition. Once land is acquired, the determination of use may require a separate project in the future.	$8 million	TBD
Recreation and Parks	**King Farm Farmstead Master Plan Implementation - Phase 2 (Cap. Proj.)** *2025 King Farm Farmstead Master Plan; 2020 R&P Strategic Plan; Comprehensive Plan* Implementation of phase 2 of the 2025 King Farm Farmstead Master Plan. This project will fund the fit out and occupancy of the horse barn, garage, and tenant house buildings with foundation, plumbing, HVAC, fire suppression, insulation, and connection to utilities.	$8.1 million	2032
Recreation and Parks	**Park Pavilion Replacements (Cap. Proj.)** *2020 R&P Strategic Plan* This project involves demolishing the existing pavilions in North Farm Park, Calvin Park, and Hillcrest Park and replacing them with new, modern pavilions and updated restroom facilities.	$1.7 million	2032

Managing Dept.	Project/Description	Funding	Year
Recreation and Parks	**Park Lighting Replacement (Cap. Proj.)** *2020 R&P Strategic Plan* This project funds the improvement of athletic courts, athletic fields, parking lots, and pathway park lights to energy-efficient LED fixtures in Dogwood, Welsh, Woodley Gardens, Twinbrook Community Recreation Center, Mattie J. T. Stepanek, Broome Athletic, Mark Twain, and King Farm Parks, as recommended in the Climate Action Plan. This project may be eligible for PEPCO rebates and/or grants.	$2.1 million	2032
Recreation and Parks	**Promenade Park Renovation (Cap. Proj.)** *Rockville Town Center: Strengthening Its Vitality Report* Promenade Park serves as a major thoroughfare connecting the Rockville Metro Station and the Town Center. This project funds the design and renovation of Promenade Park, as well as repairs to the pedestrian bridge over Truck Street, and will include collaboration with WMATA, Montgomery County, and office building owners. Promenade Park was originally built in 1998 as part of the Town Center redevelopment.	$2 million	2032
Recreation and Parks	**RedGate Park and Arboretum Amphitheater (Cap. Proj.)** *RedGate Park Master Plan* Project includes permit-ready design and construction of the amphitheater.	$2.6 million	2032
Recreation and Parks	**RedGate Park and Arboretum Visitor Center (Cap. Proj.)** *RedGate Park Master Plan* This is the final phase of the Master Plan implementation. This project funds the design and construction of a visitor center at RedGate Park and Arboretum.	$5.1 million	2032
Recreation and Parks	**Fitness Pool Filter Tank Replacement (Cap. Proj.)** The filter tanks for the Rockville Swim and Fitness Center's outdoor Fitness Pool will be in need of lifecycle replacement within the next 5-7 years. The tanks were installed in 1990, and will soon reach their useful life as noted in the 2015 RSFC Facility Audit. There are no immediate deficiencies.	$400,000	2033
Recreation and Parks	**King Farm Neighborhood Park (Cap. Proj.)** *2020 R&P Strategic Plan; Comprehensive Plan* This project will design and construct a new 10-acre park within the King Farm community utilizing an existing stormwater management facility area. This area will provide residents of Ingleside, Upper Rock, and neighboring townhomes with a recreation area.	$650,000	2033
Recreation and Parks	**Mattie J.T. Stepanek Park Gender Neutral Restroom (Cap. Proj.)** *2020 R&P Strategic Plan; Comprehensive Plan* This project includes the design and construction for converting a storage space within the concession building into a single-user, ADA-compliant, accessible restroom.	$150,000	2033
Recreation and Parks	**Outdoor Classroom Pavilion - Croydon Creek Nature Center (Cap. Proj.)** *2020 R&P Strategic Plan* This project will fund the design and construction of a pavilion adjacent to the Croydon Creek Nature Center to be used for environmental education classes and programs, rental space, and gathering space for park visitors.	$300,000	2033

Managing Dept.	Project/Description	Funding	Year
Recreation and Parks	**Recreation Services Building Renovation (Cap. Proj.)** *2020 R&P Strategic Plan; Comprehensive Plan* Renovate the interior of the Recreation Services building located in Civic Center Park. Improvement will concentrate on the climate-controlled spaces in the building.	$1.1 million	2033
Recreation and Parks	**Thomas Farm Community Center Improvements (Cap. Proj.)** This project funds expansion of the game room to create more space for activities and programs; upgraded basketball backboards to collegiate-level clear lucite; installation of new blinds throughout the facility to reduce glare and improve energy efficiency; installation of an intercom system for public safety notifications; and replacement of existing sports bleachers with ADA-compliant bleachers. The facility opened in 2009 and 2034 will mark the facility's 25th anniversary.	$1.2 million	2034

Cost Recovery Summary

The city's cost recovery policy describes the methodology through which the city pursues recouping both direct and indirect costs associated with regulatory programs and community and individual benefit services (see the *Guiding Documents* section of this document). This policy is administered at the cost center level and the amount of cost recovery required varies based on tier. In this visualization, the cost centers are categorized by tiers based on the degree of community versus individual benefit. The cost recovery percentages factor in direct costs and a 24.5 percent overhead cost compared to actual and budgeted program revenues.

Recreation and Parks	Actual FY 2023	Actual FY 2024	Actual FY 2025	Adopted FY 2026	Adopted FY 2027
TIER 1, Community Benefit, Target 0% or greater					
Athletic Field Services	0%	0%	0%	0%	0%
Facilities Maintenance Services	2%	1%	4%	0%	1%
Horticultural Services	0%	0%	0%	0%	0%
Park Maintenance Services	0%	0%	0%	0%	0%
Senior Center Operations	10%	9%	11%	9%	10%
Senior Citizen Support Services	7%	12%	5%	7%	6%
Special Events	5%	6%	6%	7%	6%
Trails and Open Spaces Services	2%	2%	2%	2%	2%
Urban Forestry Maintenance	0%	0%	0%	0%	0%
TIER 2, Considerable Community Benefit, Target 20% to 50%					
Croydon Creek Nature Center	37%	27%	26%	23%	23%
Lincoln Park Community Center*	21%	22%	15%	20%	18%
Out-of-School Time Enrichment	36%	38%	46%	39%	41%
Senior Citizen Recreation	21%	25%	26%	26%	22%
Teens and Adventure Sports	45%	57%	62%	51%	53%
Thomas Farm Community Center	31%	28%	35%	25%	29%
Twinbrook Community Recreation Center	26%	30%	29%	25%	25%
TIER 3, Balanced Community & Individual Benefit, Target 30% to 70%					
Arts	32%	45%	60%	55%	57%
Civic Center Complex	43%	41%	29%	32%	30%
Senior Citizen Sports & Fitness	34%	38%	40%	37%	41%
Sports	62%	62%	66%	55%	68%
Summer Camps	60%	71%	69%	57%	58%
TIER 4, Considerable Individual Benefit, Target 70% to 100%					
Childcare	79%	86%	85%	74%	78%
Classes**	119%	111%	N/A	N/A	N/A
Swim and Fitness Center	83%	91%	78%	74%	78%

*The Lincoln Park Community Center has reduced recovery percentages in FY 2025 and FY 2026 due to partial facility closure during planned construction of a CIP project.

**The Classes Cost Center was removed in FY 2025, and all funding was redistributed to the Arts, Out-of-School Time Enrichment, and Teens and Adventure Sports Cost Centers.

Water and Sewer Rates for FY 2027

The FY 2027 water and sewer rates were adopted by the Mayor and Council on May 6, 2024. The majority of water and sewer rates are charged by property classification on a quarterly basis. Property classifications include single family, multi-family, and non-residential (non-residential is further broken down by meter size). Charges are split between usage charges and ready to serve charges.

Quarterly Water Usage Charges per 1,000 Gallons

Classification		Tier 1 - $7.65	Tier 2 - $11.76	Tier 3 - $18.25	Tier 4 - $24.63
Single Family		0-9,000	9,001-18,000	18,001-23,000	>23,000
Multi-Family (per unit)		0-7,000	7,001-13,000	13,001-16,000	>16,000
Non-Residential (by meter size)	5/8", 3/4", 1"	0-23,000	23,001-46,000	46,001-59,000	>59,000
	1 1/2"	0-71,000	71,001-142,000	142,001-182,000	>182,000
	2"	0-158,000	158,001-316,000	316,001-405,000	>405,000
	3"	0-318,000	318,001-636,000	636,001-813,000	>813,000
	4"	0-729,000	729,001-1,458,000	1,458,001-1,863,000	>1,863,000
	6"	0-1,060,000	1,060,001-2,120,000	2,120,001-2,709,000	>2,709,000
	8"	0-1,576,000	1,576,001-3,152,000	3,152,001-4,029,000	>4,029,000
	10"	0-3,889,000	3,889,001-7,778,000	7,778,001-9,938,000	>9,938,000

Sewer Usage Charge per 1,000 Gallons

All Meter Sizes	$11.40

Quarterly Water and Sewer Ready to Serve Charges

Classification	Water	Sewer
Single Family	$29.42	$20.28
Multi-Family (*per dwelling unit)	$21.75 + $5.38*	$6.61 + $9.38*

Classification		Water	Sewer
Non-Residential (by meter size)	5/8", 3/4", 1"	$41.50	$41.32
	1 1/2"	$82.46	$112.67
	2"	$157.10	$242.70
	3"	$293.45	$480.25
	4"	$644.62	$1,092.03
	6"	$927.42	$1,584.73
	8"	$1,368.85	$2,353.76
	10"	$3,344.92	$5,796.37

**charge per dwelling unit*

FY 2027 Budget Ordinance

The annual operating and capital budgets are approved by the Mayor and Council in the form of a budget appropriations ordinance after the Mayor and Council have conducted at least one advertised public hearing. Below is a copy of the FY 2027 adopted budget appropriations ordinance, which was introduced by the Mayor and Council on March 9, 2026, and adopted on May 4, 2026.

ORDINANCE NO. 04-26 ORDINANCE: To Appropriate Funds and Levy Taxes for Fiscal Year 2027.

BE IT ORDAINED BY THE MAYOR AND COUNCIL OF ROCKVILLE, MARYLAND as follows:

SECTION I - ANNUAL OPERATING APPROPRIATIONS

There are hereby appropriated for the fiscal year beginning July 1, 2026, and ending June 30, 2027, out of the revenues accruing to the City for the purpose of operations, the several amounts hereinafter listed under the column designated "Amounts Appropriated":

FUNDS	AMOUNTS APPROPRIATED	
General Fund	[$125,461,800]	$125,138,300
Water Fund	[$17,341,280]	$17,454,700
Sewer Fund	$16,475,400	
Refuse Fund	[$9,417,050]	$9,434,820
Parking Fund	$3,006,400	
Stormwater Management Fund	[$8,268,320]	$8,231,060
Special Activities Fund	$2,090,820	
Community Development Block Grant	$263,000	
Speed Camera Fund	$1,397,340	
Debt Service Fund	$3,340,000	
Town Center Management District Fund	$0	

The "Amounts Appropriated" by this section totaling [$187,061,410] $186,831,840 shall be for the annual operating expenses of the departments and agencies of the City and shall be disbursed pursuant to the City Charter and the City Code, under the supervision of the City Manager.

SECTION II - CAPITAL PROJECTS APPROPRIATIONS

There is hereby appropriated out of the revenues accruing to the City for the purpose of capital improvements, the several amounts hereinafter listed under the column designated "Amounts Appropriated":

FUNDS	AMOUNTS APPROPRIATED	
Capital Projects Fund	[$56,699,730]	$55,667,076
Water Fund	[$30,669,349]	$30,481,438
Sewer Fund	[$18,762,822]	$18,120,294
Refuse Fund	$694,350	
Stormwater Management Fund	[$20,040,814]	$19,240,516
Special Activities Fund	$1,385,925	
Speed Camera Fund	$0	

The "Amounts Appropriated" by this section totaling [$128,252,990] $125,589,599 shall be for improvement projects and shall be disbursed pursuant to the City Charter and the City Code, under the supervision of the City Manager.

SECTION III - GENERAL LEVY

There is hereby levied against all assessable real property within the corporate limits of the City a tax at the rate of twenty-nine and two-tenths cents ($0.292) on each $100 of assessable value of said property. There is also hereby levied, against all assessable personal property within the corporate limits of the City, a tax at the rate of eighty and one-half cents ($0.805) on each $100 of assessable value of said property. These taxes are hereby levied in order, together

with other available revenues and funds of the City government, to provide funds for the "Amounts Appropriated" as set forth in the foregoing Section I. The tax levies herein provided in this section shall not apply to property in the City of Rockville to the extent that such property is not subject to taxes as provided in any valid and binding annexation agreement.

SECTION IV – TOWN SQUARE PARKING DISTRICT LEVY

There is hereby levied against all non-exempt real property within the Town Square Parking District a tax at the rate of thirty-three cents ($0.33) on each $100 of assessable value of said property. These taxes are hereby levied in order, together with other available revenues and funds of the City government, to provide funds for the "Parking Fund" as listed in the "Amounts Appropriated" in Section I.

SECTION V – TOWN SQUARE STREET AND AREA LIGHTING DISTRICT LEVY

There is hereby levied against all non-exempt real property within the Town Square Street and Area Lighting District a tax at the rate of zero cents ($0.00) on each $100 of assessable value of said property. These taxes are hereby levied in order, together with other available revenues and funds of the City government, to provide funds for the "Town Center Management District Fund" as listed in the "Amounts Appropriated" in Section I.

SECTION VI – TOWN SQUARE COMMERCIAL DISTRICT LEVY

There is hereby levied against all commercial real property within the Town

Square Commercial District a tax at the rate of zero cents ($0.00) on each $100 of assessable value of said property. These taxes are hereby levied in order, together with other available revenues and funds of the City government, to provide funds for the "Town Center Management District Fund" as listed in the "Amounts Appropriated" in Section I.

NOTE: [Brackets] indicate material deleted after the introduction.
Underlining indicates material added after the introduction.

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I hereby certify that the foregoing is a true and correct copy of an Ordinance adopted by the Mayor and Council of Rockville at its meeting of May 4, 2026.

Sara Taylor-Ferrell

Sara Taylor-Ferrell, City Clerk/Director of Council Operations

Appendix

Glossary

Accessible Pedestrian Signals (APS) – Integrated devices that communicate information about the "walk" and "don't walk" intervals at signalized intersections in non-visual formats (i.e., audible tones and vibrotactile surfaces) to pedestrians who are blind or have low vision

Accrual Basis of Accounting – The method of accounting where transactions are recognized when they occur, regardless of the timing of related cash flows.

Advanced Metering Infrastructure (AMI) – An integrated system of smart meters, communications networks, and data management systems that enables two-way communication between utilities and customers.

American Federation of State, County and Municipal Employees (AFSCME) – Largest public employee and health care workers' union in the United States.

American Rescue Plan Act (ARPA) – The American Rescue Plan Act of 2021 is a federal $1.9 trillion coronavirus rescue package designed to facilitate the United States' recovery from the devastating economic and health effects of the COVID-19 pandemic.

Americans with Disabilities Act (ADA) – A federal act that gives civil rights protections to individuals with disabilities; like those provided to individuals on the basis of race, sex, national origin, and religion.

America's Water Infrastructure Act (AWIA) – A federal act passed in 2018 that improves drinking water and water quality, deepens infrastructure investments, enhances public health and quality of life, increases jobs, and bolsters the economy.

Amortization – An allocation made for the decrease in value of intangible assets.

Annexation – The incorporation of additional territory within the domain of the city.

Annual Comprehensive Financial Report (ACFR) – An annual report detailing the city's financial condition and activities from the prior fiscal year. It is prepared in accordance with generally accepted accounting principles.

Appropriation – An authorization made by the Mayor and Council that permits city departments to make expenditures of governmental resources for specific purposes within a specific time frame.

Art in Public Architecture (AIPA) – An ordinance devoted to art that is intended to beautify the city. This ordinance identifies construction projects within the city in which an amount is reserved for permanent artwork at the site. Additional details regarding this ordinance can be found in chapter four of the Rockville City Code.

Art in Public Places (AIPP) – A program established to commission works of site-specific public art to be installed on property owned by the City of Rockville. The program is funded by an annual appropriation based on the city's budget from the previous year.

Artificial Intelligence (AI) – the theory and development of computer systems able to perform tasks that normally require human intelligence, such as visual perception, speech recognition, and decision-making.

Assessed Valuation – A percent of appraisal value assigned to real estate and certain personal property for use as a basis for levying property taxes.

Assigned Fund Balance – Portion of net resources that are intended to be used for a designated purpose. The authority to assign is designated by the Mayor and Council to the City Manager. Assigning fund balance does not require formal action.

Audit – an inspection of an entity's accounts, activities, or compliance, typically by an independent body.

Automated Clearing House (ACH) – A system used to process payments electronically between parties.

Balanced Budget – A budget that has current operating revenues equal to current operating expenditures.

Bond – A written promise to pay a designated sum of money (called the principal), at a specific date in the future, together with periodic interest at a specified rate. In the operating budget, these payments are identified as debt service. Bonds are generally used to obtain long-term financing for capital improvements.

Bond Rating – A rating that indicates the probability of timely repayment of principal and interest on bonds issued.

Budget – A plan of financial operation comprised of an estimate of proposed expenditures for a fiscal year and the proposed means of financing those expenditures to fund city services in accordance with adopted policy.

Budget Amendment – Changes made to the appropriation ordinance during the fiscal year to reflect encumbered amounts added to the current budget from the prior fiscal year and adjustments to revenues and expenditures during the year.

Capital Budget – The annual adoption by the Mayor and Council of project appropriations. Project appropriations are for the amount necessary to carry out a capital project's expenditure plan, including multi-year contracts for which a total appropriation covering several years planned expenditures may be required.

Capital Expenditure – Any expenditure incurred within a project contained in the city's CIP. The city sets criteria for inclusion in the budget as a capital project in the Financial Management Policies.

Capital Improvements Program (CIP) – The annual updated plan or schedule of project expenditures for public facilities and infrastructure with estimated project costs, sources of funding, and timing of work over a five-year period. For financial planning and general management, the CIP is a plan of work and expenditures, and is the basis for annual appropriations and bond issues.

Capital Outlays – Expenditures that result in the acquisition of or addition to fixed assets. Any item with an expected life of three or more years and a value of more than $5,000, such as an automobile, truck, or furniture, is categorized as a capital outlay.

Capital Project – A governmental effort involving expenditures and funding for the creation of usually permanent facilities and other public assets having a relatively long life. The city sets criteria for inclusion in the budget as a capital project in the Financial Management Policies.

Capital Projects Fund – A governmental fund used to account for general capital construction and improvements for items such as streets, parks, and public buildings.

Chessie Seaboard Multiplier (CSX) – A railroad corporation that provides freight transportation.

City Manager's Officer (CMO) – A department within the city's organizational structure.

Closed Circuit Televised Video (CCTV) – The use of video cameras to transmit a signal to a specific place on a limited set of monitors.

Commission on Accreditation for Law Enforcement Agencies (CALEA) – A credentialing authority whose primary mission is to accredit public safety agencies, namely law enforcement agencies, training academies, communications centers, and campus public safety agencies.

Committed Fund Balance – Portion of net resources limited in use by the highest level of decision-making authority in the city, which is the Mayor and Council.

Community Development Block Grant (CDBG) – Department of Housing and Urban Development grants provided to local communities to benefit low- and moderate-income individuals.

Community Planning and Development Services (CPDS) – A department within the city's organizational structure.

Comprehensive Plan – A document that describes the city's broad vision for its next 20 years. It guides where and in what form development occurs in the community and frames the city's capital improvement projects. Decisions on land use issues and budget priorities are guided by the extent to which they correspond with the master plan.

Continuity of Operations Plan (COOP) – An effort to ensure that essential functions continue to be performed during a wide range of emergencies, including localized acts of nature, accidents, and technological or attack-related emergencies.

Climate Action Plan (CAP) – Adopted by the Mayor and Council on Jan. 10, 2022, the CAP provides a road map to equitably reduce greenhouse gas emissions and prepare the community to adapt to a changing climate. The CAP contains 42 actions to guide city policies, programs, plans, and investments to achieve three goals: carbon reduction, equity, and resiliency.

County Impact Tax – A tax imposed by Montgomery County on new residential and commercial buildings and additions to commercial buildings to fund improvements necessary to increase transportation or school capacity. Rockville's share of the County Impact Tax funds portions of several projects in the Transportation Program Area of the CIP.

COVID-19 – Term used to describe a mild to severe respiratory illness that is caused by a coronavirus and is transmitted chiefly by contact with infectious material (such as respiratory droplets) or with objects or surfaces contaminated by the virus. COVID-19 was first identified in Wuhan, China in December 2019 and was declared a global pandemic in March 2020.

Customer Relationship Management (CRM) – A tool to manage interactions with residents, organizations, and other stakeholders. It centralizes data related to resident inquiries, service requests, and event planning, enabling government teams to respond effectively and efficiently.

Debt Issuance – The sale or issuance of any type of debt instrument, such as bonds.

Debt Limit – The statutory or constitutional maximum debt that an issuer can legally incur.

Debt Ratios – The ratios that provide measures of assessing debt load and ability to repay debt, which play a part in the determination of credit ratings. They also are used to evaluate the city's debt position over time and against its own standards and policies.

Debt Service – The payment of interest on and repayment of principal on borrowed funds. The term also may be used to refer to payment of interest alone.

Debt Service Fund – A governmental fund that accounts for the payment of principal and interest on the general long-term debt of the city.

Deferred Retirement Option Program (DROP) – A form of retirement benefit that allows an employee to continue working while accumulating a savings account consisting of the benefits that would have been received had the employee retired.

Deficit – The amount by which a government's budget outlays exceed its budget receipts for a given period, usually a fiscal year.

Department – A major administrative unit of the city that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Department of Natural Resources (DNR) – A department within the State of Maryland's organizational structure.

Department of Public Works (DPW) – A department within the city's organizational structure.

Depreciation – An allocation made for the decrease in value of physical assets through wear, deterioration, or obsolescence.

Disbursement – The expenditure of monies from an account.

Disinfectants and Disinfection By-Product Rule – The Stage 2 Disinfection By-Product Rule (Stage 2 D/BPR) regulates specific chemical contaminants in drinking water. The Stage 2 D/BPR (effective in 2013 for the City of Rockville) strengthens the Stage 1 D/BPR by providing specific guidance on where to draw water samples from the distribution system to ensure samples are drawn from areas with greater potential for DBP formation. The goal of this U.S. EPA regulation was to protect public health by limiting exposure to these DBPs. An additional component of the Stage 2 D/BPR is that the sample data must be averaged at each sample location for four consecutive quarters (called a locational running annual average).

Distinguished Budget Presentation Award Program – A voluntary program administered by the Government Finance Officers Association (GFOA) to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

District of Columbia Water and Sewer Authority (DCWater) – A regional water and sewer authority that provides retail water and wastewater services to the District of Columbia, and provides wholesale treatment service to Montgomery, Prince George's, Fairfax, and Loudoun counties.

Division – A categorization of organizational unit, indicating management responsibility for an operation or a group of related operations within a functional area, subordinate to the department level of organizational unit.

Drinking Water State Revolving Fund (DWSRF) – A partnership between the EPA and the states, the DWSRF is a financial assistance program to help water systems and states to achieve the health protection objectives of the Safe Drinking Water Act.

Electric Vehicle (EV) – A vehicle that uses one or more electric motors for propulsion.

Encumbrance – A commitment to pay for future goods and services formally documented with a contract or agreement that may extend over more than one budget year. Both encumbrances and planned expenditures on a project must fit within the budget appropriation.

Enterprise Asset Management (EAM) – A strategic approach to managing an organization's physical assets throughout their lifecycle to optimize performance, reduce costs, and improve operational efficiency.

Enterprise Fund – A fund established to account for operations that are financed and operated in a manner similar to a private business, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through

user charges. The city's enterprise funds include Water, Sewer, Refuse, Parking, and Stormwater Management (SWM). Enterprise funds are also called proprietary funds.

Enterprise License Agreement (ELA) – An agreement to allow an entire organization to access software for a specified period of time for a specified value.

Enterprise Resource Planning (ERP) – A category of business-management software—typically a suite of integrated applications—that an organization can use to collect, store, manage and interpret data from many business activities.

Environmental Protection Agency (EPA) – An agency of the United States government created for the purpose of protecting human health and the environment by writing and enforcing regulations based on laws passed by Congress.

Equivalent Residential Unit (ERU) – Unit of measure used in determining the annual Stormwater Management utility fee.

Expenditure – Term used for governmental funds. This represents theissuance of checks, disbursement of cash, or electronic transfer of funds made to liquidate an obligation. Where accounts are kept on an expense accrual or modified expenditure accrual basis, expenditures are recognized whether or not cash payments have been made. Where accounts are kept on a cash basis, they are recognized only when cash payments have been made.

Expense – Term used for enterprise funds. This represents the outflow of assets or incurrence of liabilities (or both) during a period as a result of rendering services, delivering or producing goods, or carrying out other normal operating activities.

Faster, Accountable, Smarter, Transparent (FAST) – Community Planning and Development Services initiative to improve Rockville's development review and permitting processes.

Federal Bureau of Investigation (FBI) – The domestic intelligence and security service of the United States, which simultaneously serves as the nation's prime federal law enforcement agency.

Federal Clean Water Act – The Clean Water Act was enacted in 1948 and expanded in 1972. The purpose of this federal law is to regulate discharges of pollutants into the waters of the United States and to regulate the quality standards for surface waters.

Federal Communications Commission (FCC) – An independent United States government agency overseen by Congress that regulates interstate and international communications by radio, television, wire, satellite, and cable in all 50 states, the District of Columbia, and U.S. territories.

Federal Emergency Management Agency (FEMA) – A federal agency under the Department of Homeland Security responsible for the preparation, response, and recovery from hazards, including natural disasters.

Fees and Credits – Income resulting from a billing for services or a sale made by the city. For example, athletic program registration fees, building permit fees, and animal licenses.

Fiscal Policy – The city's policies with respect to revenues, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides a set of principles for the planning and programming of government budgets and their funding.

Fiscal Year (FY) – A twelve-month accounting period that has no relationship to a calendar year. The fiscal year for the city begins on July 1 of each year and ends on June 30 of the following year. It is designated by the calendar year in which it ends. For example, FY 2027 begins on July 1, 2026, and ends on June 30, 2027.

Fixed Assets – Assets of a long-term character which are intended to continue to be held and used. Examples of fixed assets include items such as land, buildings, machinery, furniture, and other equipment.

Forest and Tree Preservation Ordinance (FTPO) – City ordinance designed to comply with the Maryland State Forest Conservation Manual, including requiring the preparation of State mandated reports; providing standards for the protection of the city's existing trees, replacement of trees lost during development, and planting of new trees on non-forested land.

Full Faith and Credit – A pledge of the city's taxing power to repay debt obligations.

Full-Time Equivalent (FTE) – A measure of authorized personnel calculated by dividing hours of work per year by the number of hours worked per year by a full-time employee.

Fund – A fiscal entity with revenues and expenses that are segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations and constituting an independent fiscal and accounting entity.

Fund Balance – The cumulative difference between revenues and expenditures over the life of a fund. This term is used for the city's governmental funds.

General Fund – The general operating fund that is used to account for all financial resources except for those required to be accounted for in another fund. This is the principal fund of the city and accounts for the normal recurring activities of the city.

General Government Program Area – The section in the CIP that focuses on: construction, renovation, and replacement of city-owned facilities; enhancements to the city's information and communications systems; development of the central business district; enhancement of the gateways to the city; and other projects that do not clearly fit into one of the other program areas of the CIP.

General Obligation Bonds – The type of bonds that are backed by the full faith and credit of the issuing government.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles as determined through common practice or as promulgated by the Governmental Accounting Standards Board, Financial Accounting Standards Board, or various other accounting standard setting bodies.

Geographic Information Systems (GIS) – An electronic system designed to capture, store, manipulate, analyze, manage, and present all types of spatial or geographical data.

Government Finance Officers Association (GFOA) – Professional organization whose purpose is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and best practices and promoting their use through education, training, facilitation of member networking, and leadership.

Governmental Accounting Standards Board (GASB) – This organization was established as an arm of the Financial Accounting Foundation in April 1984 to promulgate standards of financial accounting and reporting with respect to activities and transactions of state and local governmental entities.

Governmental Alliance on Race and Equity (GARE) – A national network of government working to achieve racial equity and advance opportunities for all.

Governmental Fund – The funds through which most government functions are financed. The city's governmental funds are the General, Debt Service, Capital Projects, and Special Revenue Funds.

Grant – County, State, or federal funding in cash or in kind used for a specified program.

Gross Bonded Debt – The total amount of direct debt of a government represented by outstanding bonds before deduction of any assets available and earmarked for their retirement.

Heating, Ventilation, and Air Conditioning (HVAC) – Term used when referring to the replacement and/or repair of heating, ventilation, and air conditioning systems and equipment.

Highway User Revenue (HUR) – Revenue distributed to local jurisdictions for their share of gasoline tax and vehicle registrations collected by the State of Maryland.

Historic District Commission (HDC) – A city commission responsible for recommending city historic district boundaries and reviewing homeowner applications for construction and renovations within such districts.

Home Energy Assistance Program (HEAP) – Program that offers one-time financial assistance in supplementation of local and statewide residential energy programs of up to $5,000 for utility efficiency retrofits.

Homeowners Association (HOA) – A self-governing organization in common-interest communities where homeowners collectively pay fees to maintain the units or neighborhood.

Housing and Community Development (HCD) – A department within the city's organizational structure.

Housing Opportunities Commission (HOC) – The Housing Opportunities Commission of Montgomery County (HOC) is a quasi-governmental organization that operates as a public housing authority, a housing finance agency, and a public developer.

Human Resources (HR) – A department within the city's organizational structure.

Income Protection Plan (IPP) – The city's self-funded long-term disability program.

Information Technology (IT) – A department within the city's organizational structure.

Infrastructure – The physical assets of a city (streets, water, sewer, public buildings, and/or parks) upon which the continuance and growth of a community depend.

Institutional Network (I-Net) – A fiber optic network linking key city facilities to enable/enhance telephone, data, and video communications

Interfund Operating Transfers – Payments made from one operating fund to another as a contribution to defray a portion of the recipient fund's costs.

Intergovernmental Revenues – The revenues from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Revenue Service (IRS) – A United States government agency responsible for the collection of federal taxes.

Internet of Things (IoT) – The network of physical objects that are embedded with sensors, software, and other technologies for the purpose of connecting and exchanging data with other devices and systems over the Internet.

Journal Voucher (JV) – A recording of financial data processed by the Accounting and Control Cost Center.

Justice, Equity, Diversity, and Inclusion (JEDI) – A cost center within the City Manager's Office, Administration and Community Engagement Division, tasked with leading the city's efforts, both internally and externally, to foster connection, respect, and a sense of value, and to engage with issues important to Rockville's diverse community.

Leadership in Energy and Environmental Design (LEED) – The Leadership in Energy and Environmental Design (LEED) Green Building Rating System was developed by the U.S. Green Building Council. LEED is a third-party certification program and is the nationally accepted benchmark for the design, construction, and operation of high-performance green buildings.

Levy – (verb) To impose taxes or special assessments for the support of governmental activities. (noun) A tax or special assessment imposed by a government.

Liabilities – Debts or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Light-Emitting Diode (LED) – A semiconductor diode that emits light when conducting current and is used in electronic displays, indoor and outdoor lighting, etc. LEDs have many advantages over incandescent light sources including lower energy consumption, longer lifetime, improved physical robustness, smaller size, and faster switching.

Linkages to Learning (LTL) – A program administered by the city that provides services to at-risk children and their families designed to improve performance in school, home, and community.

Local Government Insurance Trust (LGIT) – A nonprofit organization that provides joint self-insurance programs or pools for cities, towns, and counties in Maryland.

Long-Range CIP Project – Projects that meet the criteria to be included in the CIP but are beyond the five-year planning period of the city's CIP. In many cases, moving forward with a project will require direction from the Mayor and Council in terms of project scope and timing. The long-range CIP projects are updated on an annual basis. Inclusion as a long-range CIP project does not guarantee future funding, as all projects are evaluated against other city priorities each fiscal year.

Long-Term Debt – A type of debt with a maturity date of greater than one year after the date of issuance.

Martin Luther King, Jr. Day (MLK Day) – A federal holiday, observed on the third Monday of January, in honor of Dr. Martin Luther King, Jr.'s leadership in the civil rights movement and his commitment to achieving racial equity through nonviolent means.

Maryland Department of the Environment (MDE) – A department within the State of Maryland's organizational structure.

Maryland Department of Transportation State Highway Administration (MDOT SHA) – The Maryland governmental administration that maintains Maryland's numbered highways.

Maryland Energy Administration (MEA) – An agency within the State of Maryland's organizational structure.

Maryland Open Meetings Act – A statute that requires many State and local public bodies to hold their meetings in public, to give the public adequate notice of those meetings, and to allow the public to inspect meetings minutes. The Act permits public bodies to discuss some topics confidentially.

Maryland Public Information Act (MPIA) – A request made by any citizen for access to government records as granted under the Maryland Public Information Act.

Metropolitan Washington Council of Governments (MWCOG) – An independent non-profit association comprised of 22 local governments in the greater Washington, DC, metropolitan area.

Megabits Per Second (Mbps) – A unit of measurement for bandwidth on a network. One megabit is equal to 1,000,000 bits.

Million Gallons Per Day (MGD) – A unit of measure for water and wastewater.

Minority, Female, Disabled, or Veteran-Owned (MFD-V) – A city procurement initiative designed to encourage and increase participation by minority, female, disabled, and veteran-owned businesses in city procurement processes.

Moderately Priced Dwelling Unit (MPDU) – Detached and semi-detached homes (duplexes), townhouses, condominium units, and apartments that are for rent or sale through a program that promotes moderately priced units for people of all incomes.

Modified Accrual Basis of Accounting – The accrual basis of accounting adapted to the governmental fund type. It is a modified version of the full accrual basis of accounting in that it, in general, measures the actual financial flow of an organization, rather than capital accumulation (profit or loss).

Montgomery County Public Schools (MCPS) – Montgomery County organizational unit responsible for the education, transportation, and other care services for County children associated with schools.

Multi-Family Residential – Water and sewer accounts serving multiple residential dwelling units that are not individually metered, typically including but not limited to apartments and condominiums.

Municipal Separate Storm Sewer System (MS4) permit – The Clean Water Act permit given to the city by the State of Maryland requiring control of pollution discharged from the municipalities' storm drain system. It is designed to help achieve local, State and regional water quality standards.

National Crime Information Center (NCIC) – The United States' central database for tracking crime-related information.

National Environmental Policy Act (NEPA) – For federally funded projects, the NEPA requires agencies to study a project's impacts on the environment and any nearby protected resources.

National Pollutant Discharge Elimination System (NPDES) – Requirements imposed through the Clean Water Act.

Nationally Recognized Statistical Ratings Organization (NRSRO) – A credit rating agency that is registered and approved by the Securities and Exchange Commission to provide an assessment of the creditworthiness of a firm or financial instrument(s).

Net Bonded Debt – Gross bonded debt less any cash or other assets available and earmarked for its retirement.

Non-Departmental Operating Expenditures – Operating expenditures which are not charged directly to specific departments but are a cost to the city as a whole, such as debt service payments and general liability insurance.

Non-Residential – Water and sewer accounts that are not included under single family residential or multi-family residential, including but not limited to retail, offices, hotels, motels, manufacturing, industrial, separate irrigation or water only meters, and institutional.

Nonspendable Fund Balance – Portion of net resources that cannot be spent because of their form (such as inventory or buildings) or because they must be maintained intact (such as an endowment fund).

Objective – The desired output-oriented activities that can be measured and achieved within a given time frame such as the current fiscal year. Achievement of the objective advances an organization toward a corresponding long-range goal.

Obligations – Amounts that a government may be required legally to meet out of its resources. They include not only actual liabilities, but also unliquidated encumbrances.

Occupational Safety and Health Administration (OSHA) – An organization within the United States Department of Labor that was established by Congress to assure safe and healthful working conditions for working men and women by setting and enforcing standards and by providing training, outreach, education and assistance.

Office of the City Attorney (OCA) – A department within the city's organizational structure.

Operating Cost Impact (OCI) – Expenses required to operate and maintain the infrastructure, facilities, and properties funded in the Capital Improvements Program (CIP).

Operating Expenditures – Costs other than expenditures for personnel directly employed by the city (salaries, wages, and fringe benefits) and capital outlays. Examples of operating expenditures include office supplies, telephone expense, consulting or professional services, travel expenses, and contracts.

Ordinance – A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a State statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions that must be enacted by ordinance and those which may be enacted by resolution.

Other Postemployment Benefits Plan (OPEB) – Non-pension benefits an employee receives postemployment.

Overlapping Debt – The proportionate share of the debts of local governments located wholly or in part within the limits of the reporting government that must be borne by property within each government.

Owner's Representative – A third-party hired to protect the owner's (the city's) interests throughout all phases of a construction project.

Parking Fund – The enterprise fund used to account for the revenue and expenses from parking related activities, including the issuance of parking tickets, the parking meter program, and costs associated with the leasing of parking garages in Town Center.

Paygo – Capital expenditures included in the CIP that are funded by a contribution from an operating fund.

Per Capita – Per unit of population; by or for each person.

Per- and Polyfluoroalkyl Substances (PFAS) – Widely used, long lasting chemicals, components of which break down very slowly over time. There are thousands of PFAS chemicals, and they are found in many different consumer, commercial, and industrial products.

Perfluorooctane Sulfonic Acid (PFOS) – One of a group of related chemicals known as perfluorinated alkylated substances (PFAS). PFOS has been used in stain-resistant fabrics, fire-fighting foams, food packaging, and as a surfactant in industrial processes.

Perfluorooctanoic Acid (PFOA) – A manufactured perfluorochemical and a byproduct in producing fluoropolymers. Perfluorochemicals (PFCs) are a group of chemicals used to make fluoropolymer coatings and products that resist heat, oil, stains, grease, and water.

Personnel Costs – Expenditures that include salary costs for full-time, part-time, temporary, and contract employees, overtime expenses, and all associated fringe benefits.

Planned Improvement Project (PIP) – Projects, studies, or major purchases that the city is considering in the next five fiscal years. These items are accounted for in the operating budget because they do not meet the criteria to be included in the Capital Improvements Program budget. The planned improvements projects are updated on an annual basis. Inclusion as a future planned improvement project does not guarantee future funding, as all projects are evaluated against other city priorities each fiscal year.

Point of Sale (POS) – Software that enables tracking of revenues and inventory in real time as transactions are processed.

Popular Annual Financial Report (PAFR) – A more concise and accessible report detailing the data contained in the city's Annual Financial Report.

Potomac Electric Power Company (Pepco) – Electric service provider to customers in Washington DC, and Montgomery and Prince George's counties in Maryland.

Pressure Reducing Valve (PRV) – Pressure-reducing valves decrease the incoming high pressure of water into a lower and safer pressure.

Prior Year(s) – The fiscal year(s) preceding the current fiscal year.

Program Area – CIP projects with a common focus. The five program areas in the city's CIP are: Recreation and Parks; Transportation; Stormwater Management; Utilities; and General Government.

Projected Spend – An estimate of how much will be expended in a fiscal year on a cash basis. Cash basis differs from budget basis, as defined in the city's Financial Management Policies.

Projections – The estimate of budget authority, outlays, receipts, or other amounts extending several years into the future. Projections generally indicate the budgetary implications of existing or proposed programs.

Property Tax – A tax levied on all real and personal property according to the property's assessed valuation. The power to impose and collect property taxes is given to the Mayor and Council in Article IV, Section 1 of the City Charter.

Public Right-of-Way Accessibility Guidelines (PROWAG) – Guidelines published under the Americans with Disabilities Act (ADA) that address access to sidewalks and streets, crosswalks, curb ramps, pedestrian signals, on-street parking, and other components of public right-of-way. These guidelines also review shared use paths, which are designed primarily for use by bicyclists and pedestrians for transportation and recreation purposes.

Receipts – Collections from the public based on a government's exercise of its sovereign powers. Governmental receipts consist of receipts from taxes, court fines, gifts and contributions, and compulsory licenses.

Recreation and Parks Program Area – The section of the CIP focused on projects that provide for an environment where citizens can enjoy nature and leisure time activities.

RedGate Golf Course Fund – An enterprise fund used to account for the financial activity associated with the city's public golf course (the course is closed). This fund closed at the end of FY 2023.

Refuse Fund – An enterprise fund used to account for the financial activity associated with the collection and disposal of recycling, refuse, and yard waste.

Regional Stormwater Management Participation – Fees paid by developers based on the amount of impervious area to be developed to finance the city's construction and maintenance of facilities.

Regular Employee – An employee who is hired to fill a position anticipated to have continuous service duration of longer than one year, whose compensation is derived from the city's Administrative, Police, or Union classification

tables, and whose position is established in the Position Control System.

Reimbursement – A sum (1) that is received by the government as a repayment for commodities sold or services furnished either to the public or to another government account and (2) that is authorized by law to be credited directly to specific appropriation and fund accounts.

Request for Proposal (RFP) – Procurement process whereby a good or service is selected through a competitive bidding process by allowing prospective providers to submit proposals to provide those goods or services.

Resolution – A special or temporary order of a legislative body that requires less legal formality than an ordinance or statute.

Restricted Fund Balance – Portion of net resources limited in use by constitutional provisions or enabling legislation; creditors, grantors, contributors; or the laws and regulations of other governments. Authority to restrict lies with the external parties (such as grantors; bond holders; County, State, or federal governments).

Revenue – Monies received or collected by the city as income, including such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, shared revenues, and interest income.

Rockville City Police Department (RCPD) – A department within the city's organizational structure.

Rockville Economic Development, Inc. (REDI) – A nonprofit corporation established by the city for the purpose of supporting existing businesses and attracting new businesses to the city.

Rockville Emergency Assistance Program (REAP) – A city program that provides emergency financial assistance to citizens experiencing financial crises related to events such as evictions, utility shut-offs, or medical expenses.

Rockville Housing Enterprises (RHE) – A public housing agency dedicated to enhancing opportunities for self-sufficiency and providing quality, safe, and affordable housing for citizens of the City of Rockville.

Rockville Seniors, Inc. (RSI) – A private nonprofit corporation designed to raise money for the city's Senior Center.

Rockville Swim and Fitness Center (RSFC) – The city's full-service aquatics, fitness, and recreation facility.

Rockville Town Center (RTC) – A mixed-use neighborhood in central Rockville featuring Rockville City Hall, County government buildings, high rise residential buildings, restaurants, shops, and other commercial establishments.

Rockville Volunteer Fire Department (RVFD) – The city's volunteer fire department consisting of over 200 members serving the Rockville area.

Safe Routes to School (SRTS) – A federally-funded program to enable and encourage elementary and middle school children in grades K-8 to safely walk, roll, or bicycle to school.

Sewer Fund – An enterprise fund used to account for the financial activity associated with the collection and treatment of sewage.

Sewer Line Rapid Assessment Tool (SL-RAT) – A portable onsite assessment tool that provides a sewer line blockage assessment in a short amount of time.

Single Family Residential – Water and sewer accounts for residential dwelling units that are individually metered, typically including but not limited to single-family detached homes, townhomes, duplexes, triplexes, and mobile homes.

Special Activities Fund – A special revenue fund that receives revenues from fund-raising and community activities, payment-in-lieu programs, as well as from a variety of corporations and community service organizations. The amount that is appropriated each year is directly related to the overall revenues received in the past years, and projected revenues for the next year.

Special Assessment – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund – A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes. The city's special revenue funds are the Special Activities Fund, the Community Development Block Grant Fund, and the Speed Camera Fund.

Speed Camera Fund – A fund used to account for proceeds of the city's Speed Camera revenues that are restricted by law, and are to be used for new traffic or pedestrian safety expenditures.

State Department of Assessments and Taxation (SDAT) – A department within the State of Maryland's organizational structure that is responsible for assessing real and personal property in the City of Rockville.

Stormwater Management (SWM) – A means of controlling the quantity and quality of stormwater runoff flowing downstream. SWM can refer to structural practices such as underground storage facilities, dams for retention, and detention facilities, or it can refer to non-structural practices such as wider stream buffers.

Stormwater Management Fund – An enterprise fund used to account for costs of maintaining existing stormwater management facilities and the construction of new facilities.

Stormwater Management Program Area – The section in the CIP focused on projects that provide for the preservation, restoration, and care of the city's natural and man-made physical resources, specifically through stormwater management and stream restoration.

Structural Deficit – When annual budgeted expenditures exceed annual budgeted revenues in a given fiscal year.

Surplus – The amount by which the city's budget actual receipts exceed its budget actual outlays for a given period, usually a fiscal year.

System Control and Data Acquisition (SCADA) System – A system that collects data from various sensors at the Water Treatment Plant, water distribution system, and wastewater collection system and then sends this data to a central location to coordinate, manage, and control the systems.

Tax Base – All forms of wealth under the city's jurisdiction that are taxable.

Tax Duplication – A state of affairs whereby both Montgomery County and the City of Rockville levy property taxes on property in Rockville to pay for services rendered by the city. The County makes a lump sum payment to the city as a mechanism for alleviating the inequities otherwise created by the duplicate taxation.

Tax Rate – The amount levied per $100 of assessed property value, as determined by the State assessor, on property within the City of Rockville. The Mayor and Council establish the tax rate each year in order to finance General Fund activities.

Temporary Employee – An employee who is hired to fill a position anticipated to have continuous service duration of less than one year and whose compensation is not derived from the city's Administrative, Police, Union, or Recreation and Parks classification tables. These employees do not receive fringe benefits.

Total Maximum Daily Loads (TMDL) – Measurement requirements imposed through the Clean Water Act.

Transfer – Shifting of all or parts of the budget authority in one appropriation or fund account to another as specifically authorized by law.

Transportation Improvement Plan (TIP) – City program designed to address the demand of transportation resources and make more efficient use of those resources. TIP programs typically consist of education, marketing, outreach to employers and residents, and advocacy for a variety of commuting options.

Transportation Planning Board (TPB) – The federally designated metropolitan planning organization for metropolitan Washington, housed within and staffed by the Metropolitan Washington Council of Governments.

Transportation Program Area – The section in the CIP focused on projects that provide for the maintenance and construction of public ways and participation in the planning of mass transit.

Unassigned Fund Balance – Total fund balance in the General Fund in excess of nonspendable, restricted, committed, and assigned fund balance.

Uniform Crime Report (UCR) – Official United States crime data, published by the Federal Bureau of Investigation.

Unified Computing System (UCS) – A data center platform that unites computing, networking, storage access, and virtualization into one cohesive system.

Unified States Army Corps of Engineers (USACE) – A direct reporting unit and engineer formation of the United States Army.

User Fees – Payment for a public service by the party benefiting from the service; also known as user charges.

Utilities Program Area – The section in the CIP focused on projects that provide for the planning, study, design, and construction of water and sewer projects to provide adequate and safe water for consumption and fire suppression, and adequate sewage conveyance.

Voice Over Internet Protocol (VoIP) – A methodology and group of technologies for the delivery of voice communications and multimedia sessions over Internet Protocol networks, such as the Internet.

Waiver Fees – Fees paid by developers based on the amount of impervious area to be developed to finance the city's construction and maintenance of facilities.

Washington Metropolitan Area Transit Authority (WMATA) – A regional transportation provider responsible for bus and rail public transit in the Washington, D.C. Metropolitan area. Rockville is served by a variety of its bus routes and its METRO rail red line includes two stops within the city limits.

Washington Suburban Sanitary Commission (WSSC) – One of the largest water and wastewater utilities in the nation, with a network of nearly 5,600 miles of fresh water pipeline and over 5,400 miles of sewer pipeline. WSSC's service area spans nearly 1,000 square miles in Prince George's and Montgomery counties, and they serve 1.8 million residents through approximately 460,000 customer accounts. Approximately 30 percent of Rockville residents use WSSC services.

Water Distribution System – The network of water pipes through which drinking water is delivered.

Water Fund – An enterprise fund used to account for the financial activities associated with the treatment and distribution of potable water.

Water Treatment Plant (WTP) – City facility responsible for ensuring the quality of Rockville's drinking water.

Working Capital – A term used to describe the unreserved fund balance calculated by subtracting current liabilities from current assets.

Zero Trust Architecture – an approach to the strategy, design, and implementation of IT systems that treats any network as compromised and assumes that threats are always present.

Zoning – The partitioning of a city, borough, or township by ordinance into sections reserved for different purposes (i.e. residential, offices, manufacturing).

Acronyms

ACH – Automated Clearing House

ACFR – Annual Comprehensive Financial Report

ADA – Americans with Disabilities Act

AFSCME – American Federation of State, County, and Municipal Employees

AI – Artificial Intelligence

AIPA – Art in Public Architecture

AIPP – Art in Public Places

AMI – Advanced Metering Infrastructure

APS – Accessible Pedestrian Signals

ARPA – American Rescue Plan Act

AWIA – America's Water Infrastructure Act

CALEA – Commission on Accreditation for Law Enforcement Agencies

CAP – Climate Action Plan

CCTV – Closed Circuit Televised Video

CDBG – Community Development Block Grant

CIP – Capital Improvements Program

CMO – City Manager's Office

COOP – Continuity of Operations Plan

COVID-19 – Coronavirus Disease of 2019

CPDS – Community Planning and Development Services

CRM – Customer Relationship Management

CSX – Chessie Seaboard Multiplier

DCWater – District of Columbia Water and Sewer Authority

DNR – Department of Natural Resources

DROP – Deferred Retirement Option Program

DPW – Department of Public Works

DWSRF – Drinking Water State Revolving Fund

EAM – Enterprise Asset Management

ELA – Enterprise License Agreement

LED – Light-Emitting Diode

LEED – Leadership in Energy and Environmental Design

LGIT – Local Government Insurance Trust

LTL – Linkages to Learning

Mbps – Megabits per second

MCPS – Montgomery County Public Schools

MDE – Maryland Department of the Environment

MDOT SHA – Maryland Department of Transportation State Highway Administration

MEA – Maryland Energy Administration

MFD-V – Minority, Female, Disabled, or Veteran-Owned

MGD – Million Gallons per Day

MLK Day – Martin Luther King, Jr. Day

MPDU – Moderately Priced Dwelling Unit

MPIA – Maryland Public Information Act

MS4 Permit – Municipal Separate Storm Sewer System Permit

MWCOG – Metropolitan Washington Council of Governments

NCIC – National Crime Information Center

NEPA – National Environmental Policy Act

NPDES – National Pollutant Discharge Elimination System

NRSRO – Nationally Recognized Statistical Ratings Organization

OCA – Office of the City Attorney

OCI – Operating Cost Impact

OPEB – Other Postemployment Benefits

OSHA – Occupational Safety and Health Administration

PAFR – Popular Annual Financial Report

PFAS – Per- and Polyfluoroalkyl Substances

PFOA – Perfluorooctanoic Acid

PFOS – Perfluorooctane Sulfonic Acid

PIP – Planned Improvement Project

EPA – Environmental Protection Agency

ERP – Enterprise Resource Planning

ERU – Equivalent Residential Unit

EV – Electric Vehicle

FAST – Faster, Accountable, Smarter, Transparent

FBI – Federal Bureau of Investigation

FCC – Federal Communications Commission

FEMA - Federal Emergency Management Agency

FTE – Full-Time Equivalent

FTPO – Forest and Tree Preservation Ordinance

FY – Fiscal Year

GAAP – Generally Accepted Accounting Principles

GARE – Government Alliance on Race and Equity

GASB – Governmental Accounting Standards Board

GFOA – Government Finance Officers Association

GIS – Geographic Information Systems

HCD – Housing and Community Development

HDC – Historic District Commission

HEAP – Home Energy Assistance Program

HOA – Homeowners Association

HOC – Housing Opportunities Commission

HR – Department of Human Resources

HUR – Highway User Revenue

HVAC – Heating, Ventilation, and Air Conditioning

IFB – Invitation for Bid

I-Net – Institutional Network

IPP – Income Protection Plan

IRS – Internal Revenue Service

IT – Information Technology

IoT – Internet of Things

JEDI – Justice, Equity, Diversity, and Inclusion

JV – Journal Voucher

POS – Point of Sale

PROWAG – Public Right-of-Way Accessibility Guidelines

PRV – Pressure Reducing Valve

RCPD – Rockville City Police Department

REAP – Rockville Emergency Assistance Program

REDI – Rockville Economic Development, Inc.

RFP – Request for Proposal

RHE – Rockville Housing Enterprises

RSFC – Rockville Swim and Fitness Center

RSI – Rockville Seniors, Incorporated

RTC – Rockville Town Center

RVFD – Rockville Volunteer Fire Department

SCADA – System Control and Data Acquisition

SDAT – State Dept. of Assessments and Taxation

SL-RAT – Sewer Line Rapid Assessment Tool

SRTS – Safe Routes to School

SWM – Stormwater Management

TIP – Transportation Improvement Plan

TMDL – Total Maximum Daily Loads

TPB – Transportation Planning Board

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UCS – Unified Computing System

USACE – United States Army Corps of Engineers

VoIP – Voice Over Internet Protocol

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